Exhibit No.: _____ Issue: Depreciation Study Witness: Dane A. Watson Type of Exhibit: Surrebuttal Testimony Sponsoring Party: The Empire District Electric Company Case No.: ER-2021-0312 Date Testimony Prepared: January 2022

Before the Public Service Commission of the State of Missouri

Surrebuttal Testimony

of

Dane A. Watson

on behalf of

The Empire District Electric Company

January 2022



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2	Q.	Please state your name and business address.
3	А.	My name is Dane A. Watson. My business address is 101 E. Park Blvd, Suite 220,
4		Plano, TX, 75074.
5	Q.	Are you the same Dane A. Watson who provided Direct and Rebuttal Testimony
6		in this matter on behalf of The Empire District Electric Company ("Empire" or
7		the "Company")?
8	А.	Yes.
9	Q.	What is the purpose of your Surrebuttal Testimony in this proceeding before the
10		Missouri Public Service Commission ("Commission")?
11	A.	The purpose of my surrebuttal testimony is to respond to the rebuttal positions taken
12		by Staff witness Cedric Cunigan, PE regarding depreciation rates for Empire. Mr.
13		Cunigan's rebuttal testimony was filed on December 20, 2021, the same day I filed my
14		rebuttal in this case. In this testimony, I provide clarification on Mr. Cunigan's rebuttal
15		testimony in relation to my rebuttal testimony; and I address the remaining differences
16		between Staff and the Company relating to depreciation rates.
17	II.	COMPANY POSITION
18	Q.	Do you maintain the same position that you stated in your rebuttal?
19	А.	For most items at issue, yes. Before I filed my rebuttal testimony, I received an
20		advance copy of Mr. Cunigan's revised life and net salvage recommendations. In that
21		information, I assumed that Mr. Cunigan recommended different net salvage

1		parameters than I did for accounts 345, Accessory Electric Equipment, and Account
2		390, Structures and Improvements. When his rebuttal testimony was filed, those
3		accounts used the same depreciation parameters that I did. With his acceptance of the
4		two remaining net salvage recommendations, there is no need for the arguments made
5		on page 47 through page 49, line 9, of my rebuttal testimony.
6	III.	REMAINING DIFFERENCES BETWEEN COMPANY AND STAFF
7	Q.	What are the remaining differences between Staff's recommendations and the
8		Company's?
9	A.	The position differences between the Company and Staff remain as follows:
10		• life parameters for different accounts;
11		• depreciation rates for AMI meters; and
12		• reserve reallocation of the Company's accumulated depreciation accounts
13		within each function to rebalance the reserve within each function.
14	Q.	What differences remain between the Company's life recommendations and
15		Staff's?
16	A.	The position differences are shown in the two tables below, which were presented in
17		my rebuttal testimony.
18 19 20 21 22		Table DAW-RR-1R Summary of Approved and Proposed Lives for Accounts Analyzed via Actuarial Analysis for Interim Retirements
		Empire Staff

		Empire	Staff
		Proposed	Proposed
Account	Description	Life	Life
311	Structures	90 R1.5	77 L1.5
312	Boiler Plant	55 R0.5	40 S0.5
314	Turbogenerators	60 L1	52 S1.5
331	Structures	100 R1.5	70 O3

332	Dams	85 R0.5	35 L1.5
334	Access. Electric	70 L2.5	60 L2.5
335	Misc. Equipment	45 R0.5	80 O4
343	Prime Movers	50 R1.5	50 R2
344	Generators	55 R1	50 R1
346	Misc. Equipment	55 R2.5	60 R2.5

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Table DAW-RR-2R Summary of Approved and Proposed Lives for Transmission, Distribution, and General Accounts Analyzed via Actuarial Analysis

		Empire Proposed	Staff Proposed
Account	Description	Life	Life
352	Structure and Improvements	70 R2.5	80 R3
353	Station Equipment	50 R1.5	50 S1
356	OH Conductors and Devices	65 R3	70 L3
361	Structures and Improvements	52 R2	55 R1.5
362	Station Equipment	55 R1.5	51 R1.5
370.1	AMI Meters	20 R2	NA
392	Transportation Equipment	11 L3	13 L2
396	Power Operated Equipment	13 L3	17 L3

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For the following accounts, I believe Staff's recommendations are also reasonable, and
I am willing to accept Staff's lives for these accounts: Account 343, Prime Movers;
Account 345, Generators; Account 346, Miscellaneous Equipment; Account 353,
Transmission Station Equipment; and Account 362, Distribution Station Equipment, as
shown in Table 2 of my rebuttal testimony, page 51.

For all other accounts, as discussed in my rebuttal testimony (including the treatment of AMI meters), the Company's proposal is a better representation of Empire's life characteristic estimates over the remaining lives of the accounts. Discussions on the rationale for why the Company's remaining recommendations are more appropriate are found in my rebuttal testimony.

Q. What process did you go through to reach the life proposals you offer for each account?

3 A. The process I used to conduct the depreciation study consists of extensive data analysis 4 and reconciliation, interviews with Company subject matter experts, and data analysis 5 of each account.¹ I explain more about these unique steps in my rebuttal testimony.² My analyses incorporate the best practices advocated by learned treatises such as 6 7 Depreciation Systems and Public Utility Depreciation Practices. Therein, I performed 8 actuarial analyses over many bands, incorporated input from Company experts, and 9 exercised my professional judgement. Staff witness Mr. Cunigan makes no mention of 10 performing these important steps. He presents curve fitting results from one band for most accounts³ and does not speak to important steps in the depreciation study process 11 12 such as incorporating information from Company subject matter experts, curve fitting, 13 and the reason for only fitting the overall band for most accounts. His testimony only 14 shows multiple bands for a few accounts: Account 314 Turbogenerator Equipment⁴, Account 343 Prime Movers⁵, and Account 344 Generators.⁶ My analysis on behalf 15 16 of the Company is more comprehensive and documented in my direct testimony, workpapers, and rebuttal testimony.⁷ 17

18 Q. Did Mr. Cunigan make any recommendation regarding reserve reallocation that 19 you propose?

¹ Watson Direct, Pages 8-9, 15-16. Exhibit DAW-2, pages 17-19 of 137.

² Watson Rebuttal, p 6-11, 13-15.

³ Cunigan Rebuttal, Pages 4-9.

⁴ Id, p 5.

⁵ Ibid.

⁶ Id, p. 6.

⁷ Watson Rebuttal, p. 18-46.

1	A.	No, this recommendation on behalf of the Company was not opposed in any party's
2		direct or rebuttal testimony. I advocate reserve reallocation as a way to rebalance
3		accumulated depreciation after completion of a depreciation study and the adjudication
4		process. I further elaborate on this recommendation in my direct testimony, pp. 23-
5		25.
6	Q.	Do you have any concluding remarks in response to Staff's rebuttal testimony
7		regarding depreciation rates for Empire?
8	A.	Yes. I conducted a complete depreciation study using standard depreciation processes
9		and methodologies that resulted in the recommended parameters and depreciation rates.
10		My recommended life and net salvage parameters are reasonable and specific to
11		Empire's unique circumstances. The depreciation rates, as shown in Rebuttal Schedule
12		DAW-2, and Appendices A, A-1, and B to my Direct Testimony, should be applied to
13		Empire's plant in service. My depreciation rates, when applied to Empire's plant in
14		service balances provide fair and reasonable recovery to both Empire and its customers
15		and should be adopted by this Commission. The alternative shown in Rebuttal Schedule
16		DAW-4 would also be an acceptable and reasonable result.
17	Q.	Does this conclude your Surrebuttal Testimony?

18 A. Yes, at this time.

VERIFICATION

I, Dane A. Watson, under penalty of perjury, on this 20th day of January, 2022,

declare that the foregoing is true and correct to the best of my knowledge and belief.

/s/ Dane A. Watson