

1 STATE OF MISSOURI  
2 PUBLIC SERVICE COMMISSION  
3 TRANSCRIPT OF PROCEEDINGS  
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7 Evidentiary Hearing  
8 April 23, 2008  
9 Jefferson City, Missouri  
10 Volume 13  
11

12 In the Matter of the Joint )  
13 Application of Great Plains Energy )  
14 Incorporated, Kansas City Power & )  
15 Light Company, and Aquila, Inc., ) Case No. EM-2007-0374  
16 for Approval of the Merger of )  
Aquila, Inc., with a Subsidiary of )  
Great Plains Energy Incorporated )  
And for Other Related Relief )

17  
18 HAROLD STEARLEY, Presiding,  
REGULATORY LAW JUDGE

19 CONNIE MURRAY,  
20 ROBERT M. CLAYTON III,  
COMMISSIONERS.

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1 P R O C E E D I N G S

2 (EXHIBIT NOS. 24, 25, 28 AND 29 WERE MARKED  
3 FOR IDENTIFICATION.)

4 JUDGE STEARLEY: Good morning. Today is  
5 Wednesday, April 23rd, 2008. We are back on the record in  
6 Case No. EM-2007-0374. A couple preliminary matters  
7 before we get started today. My usual caution on please  
8 shutting off all Blackberries, cell phones and electronic  
9 devices which may interfere with our recording of the web  
10 casting.

11 The witness list that I have for today is  
12 Spring, Van Dyne, Wright, Brubaker, Dittmer and  
13 Schallenberg, but I've been informed that cross, the  
14 parties have agreed to waive cross on Mr. Spring; is that  
15 correct?

16 MR. BLANC: Yes, that's my understanding,  
17 your Honor.

18 MR. CONRAD: That is correct. I will have  
19 objections to his testimony, but --

20 JUDGE STEARLEY: At the time whenever it's  
21 offered. At this point I'm unsure, the Commissioners may  
22 have some questions for Mr. Spring. So subject to them  
23 wanting to ask him any questions, there'll be no need to  
24 produce him.

25 MR. CONRAD: And then, Judge, I had sent

1 you an e-mail last afternoon about Brubaker. Did that get  
2 through?

3 JUDGE STEARLEY: I'm afraid I didn't  
4 receive that, Mr. Conrad.

5 MR. CONRAD: It hasn't bounced back, but  
6 it was harold.stearley dot -- or rather  
7 harold.stearley@mo.ps.gov. Anyway --

8 JUDGE STEARLEY: I should have received it,  
9 but -- well, it's not on the list generated --

10 MR. CONRAD: A lot of others did, so I know  
11 it went out. The thrust of it was that Mr. Fischer had  
12 indicated that he was willing to waive Mr. Brubaker, and  
13 so I have -- on the strength of that, I had advised  
14 Mr. Brubaker not to show up this morning. Now, if it's  
15 still your -- and not having heard anything from your  
16 Honor to the contrary, you know -- that's the danger of  
17 e-mails, I guess -- I had told him that.

18 Now, if you need to have him here, I can  
19 probably get him here yet this afternoon. I indicated in  
20 that we could have him for the Commissioners Thursday,  
21 Friday, and then he has a bad day on Monday, but Tuesday,  
22 if that -- you know, if the Commissioners wanted to talk  
23 to him.

24 JUDGE STEARLEY: We can get back to that at  
25 the end of the day, if he could appear tomorrow if the

1 Commissioners should have questions, and they may not.

2 MR. CONRAD: That would work.

3 COMMISSIONER CLAYTON: Judge, I'm going to  
4 have questions for Mr. Brubaker.

5 JUDGE STEARLEY: You will.

6 COMMISSIONER CLAYTON: Yeah. I mean, I  
7 don't want to --

8 MR. CONRAD: I'm sorry. I didn't -- we  
9 were going to have him here and all this went on.

10 COMMISSIONER CLAYTON: I don't want to  
11 cause him any inconvenience. I don't -- it really doesn't  
12 have to be today, but I'm -- I'm going to have questions.

13 MR. CONRAD: Would your pleasure be  
14 tomorrow or Friday or Tuesday?

15 COMMISSIONER CLAYTON: I'd say tomorrow,  
16 probably, or next week's fine, too.

17 JUDGE STEARLEY: Tomorrow might actually be  
18 a better day in light of the way our witness list is  
19 shaping up, if that is acceptable with Mr. Brubaker.

20 MR. CONRAD: I will so advise him and he  
21 can just schedule accordingly. I apologize for the  
22 confusion that it didn't come through.

23 JUDGE STEARLEY: As do I.

24 MR. CONRAD: I know it went out, because  
25 several people responded to it, said they didn't have --



1 they were confirming that they didn't have questions.

2 I'll look at my address and see if I typed it right.

3 JUDGE STEARLEY: I can't always explain  
4 cyberspace.

5 MR. CONRAD: It's probably a Chinese hedge  
6 block. It's that Unix thing again.

7 JUDGE STEARLEY: With regard to the other  
8 witnesses that I named today, they are still on track for  
9 testimony today? All right. There was --

10 COMMISSIONER CLAYTON: I'll tell you what,  
11 Mr. Conrad, I'll talk to the Judge, if I -- I'll go  
12 through that material again, and if I change my mind, I  
13 know the Judge is going to have to deal with other  
14 Commissioners, so -- questions they may have, but I may  
15 change my mind, depending on -- but I'll let the Judge  
16 know and then he can let you know.

17 MR. CONRAD: Be assured we'll be happy to  
18 have him here. It's not an issue.

19 COMMISSIONER CLAYTON: I don't want to make  
20 him drive all the way to Jefferson City. It's a long way.  
21 I understand.

22 JUDGE STEARLEY: Commissioner Murray, now  
23 that you're with us, we were just discussing the  
24 appearance of Mr. Brubaker. Counsel tried to inform me  
25 yesterday, and I apparently did not get their

1 communication, that the parties have agreed to waive  
2 cross, but he will be available to appear if the  
3 Commissioners should have questions for him. So if you  
4 could get back to me maybe by the end of the day and let  
5 me know, we can have him here tomorrow if need be.

6 COMMISSIONER MURRAY: I'll let you know by  
7 noon today. Thank you.

8 JUDGE STEARLEY: Thank you, Commissioner.  
9 One other preliminary matter, two others I wanted to bring  
10 up before we get started today. Going back over the  
11 pleadings of the case, I noticed, Mr. Conrad, we had an  
12 outstanding motion from you back in December, December 5,  
13 I believe, for a partial summary judgment that I don't  
14 believe we'd ever ruled on.

15 MR. CONRAD: I think that is correct.

16 JUDGE STEARLEY: I believe that was  
17 predicated at the time upon the existence of the proposed  
18 regulatory plan for additional amortizations.

19 MR. CONRAD: There was -- actually, there  
20 was an exchange of pleadings about that. I think there  
21 was some initial activity on it, and then, Mr. Mills may  
22 correct me, but there was a motion from his office to  
23 reconsider whatever the action was, and I'm struggling to  
24 remember it right now.

25 MR. MILLS: If I may, I think what happened

1 was that when the hearings were recessed, Judge Dippell on  
2 her own motion essentially held that in abeyance, and I  
3 filed a motion for reconsideration saying I believe that's  
4 still a live issue and we needed to have resolution  
5 whether we go forward to hearings again or whether we  
6 continue with discussion, and I don't think either the  
7 underlying motion or either the motion for reconsideration  
8 was addressed. All right.

9 MR. CONRAD: Just for the Bench's --since  
10 you weren't in there before, before Chairman Davis  
11 recused, he had expressed interest in actually that  
12 motion, and it was essentially generated in response to  
13 that -- to that inquiry or his question that he put to us.  
14 So it was kind of puzzling to us that it was handled the  
15 way it was, but maybe that was due to his recusal.

16 In any event, I believe you are correct. I  
17 believe that still is there, and given the -- I don't have  
18 the -- obviously the transcript from Mr. Bassham's  
19 testimony on Monday, but I do recall that there was some  
20 ambiguity about that.

21 I certainly grant that the joint applicants  
22 appear to have in some aspects dropped that, but if you  
23 will remember those exhibits, there was some ambiguity  
24 about what their intentions were, and I -- perhaps Staff  
25 counsel can -- could speak to that issue, but I guess in a

1 certain sense it is still out there. Here's Mr. Dottheim.  
2 I think that's his issue.

3 JUDGE STEARLEY: My understanding of  
4 Mr. Bassham's testimony was that may be a future issue,  
5 but it's not currently in this matter, and that's what I  
6 -- I would like to hear from the parties because if not, I  
7 want to know if this motion is now moot.

8 MR. FISCHER: Judge, that's certainly the  
9 joint applicants' position. We've taken the additional  
10 amortization request for approval in this case out of this  
11 case, and we're not asking for approval of that additional  
12 amortization for Aquila at this time at all.

13 COMMISSIONER CLAYTON: Can I ask him a  
14 question real quick?

15 JUDGE STEARLEY: Okay.

16 COMMISSIONER CLAYTON: I want to be clear  
17 on this as well, and I don't want to cut off Mr. Dottheim,  
18 but with that pending motion out there, there was some  
19 discussion about the motion for reconsideration. It would  
20 be helpful for the parties to let us know whether that  
21 needs to be ruled upon and the difference in that issue  
22 now that the joint applicants' thing has changed, because  
23 I was -- well, with the testimony that we've heard thus  
24 far, we don't have a request for specific finding in this  
25 case, but a potential deferral for a future case.

1                   How would we address that motion on a  
2 deferred issue, if it's even possible to defer it? So I  
3 think we need guidance on how to address that issue, if it  
4 needs to be addressed at all.

5                   MR. DOTTHEIM: From the Staff's  
6 perspective, on Monday the Staff had marked as exhibits, I  
7 believe it's Exhibit 122, a notice of ex parte contact  
8 which Chairman Davis had filed in the -- in the case, a  
9 letter I believe from Mr. Downey and Mr. Chesser which he  
10 received that went out to a great many individuals which  
11 had a chart that indicated that although the additional  
12 amortizations was removed from this case, the additional  
13 amortizations would be in the next Aquila rate case.

14                   There was also marked as an exhibit, I  
15 believe it's Exhibit 123, a March 25 presentation that I  
16 believe Mr. Cline made in New York which also contains  
17 that chart, which indicates that, again, although from the  
18 joint applicants' perspective the additional amortization  
19 is removed from this case, it will be in the next Aquila  
20 rate case.

21                   JUDGE STEARLEY: Excuse me, Mr. Dottheim.  
22 For purposes of this case and this particular motion for  
23 summary determination, we do not have a regulatory plan  
24 involving additional amortizations on the table for  
25 purpose of this summary determination.

1                   MR. DOTTHEIM: Well, Judge, if I could  
2 finish?

3                   JUDGE STEARLEY: By all means.

4                   MR. DOTTHEIM: The Staff has been taking  
5 the position, not just on Monday, but in a number of  
6 pleadings that the Staff has been filing since the joint  
7 applicants have indicated that they -- that they were  
8 purportedly removing the additional amortizations from  
9 this case, but this chart and statements from the company  
10 were occurring that the additional amortization was  
11 definitely still going to appear as, from the Staff's  
12 perspective, part of the merger, but subsequently in the  
13 very next Aquila case the Staff was taking the position  
14 that under the Missouri Supreme Court decision in 2003,  
15 State ex rel Ag Processing v Public Service Commission,  
16 that this Commission was required to decide as part of  
17 this case the additional amortizations issue.

18                   And so from the Staff's perspective, the  
19 Staff has been maintaining for some time in pleadings for  
20 this Commission that the additional amortizations is still  
21 very much part of this -- of this case, and the Staff on  
22 Monday had marked as Exhibit 124 a Moody's Investor  
23 Services letter to Mr. Cline of January 8th, I believe,  
24 and Exhibit 125, a Standard & Poor's letter of January  
25 7th, I believe, to Mr. Cline, which both of those letters

1 indicated, I believe, that the additional amortizations in  
2 the analysis of Standard & Poor's and Moody's was  
3 considered to be part of the merger as far as the analysis  
4 of Moody's and Standard & Poor's for creditworthiness.

5                   So the Staff again, excuse me, maintains  
6 that the issue of the additional amortizations pursuant to  
7 the State ex rel Ag Processing, the Public Service  
8 Commission case, is before this Commission for  
9 determination.

10                   JUDGE STEARLEY: Okay. I'm not sure I  
11 agree totally with your interpretation of Ag Processing.  
12 I'm trying to get to the issue on this particular motion.  
13 I want to know if this is still a live motion that you  
14 want a ruling on. I know where your position is,  
15 Mr. Fischer, on the motion.

16                   MR. FISCHER: Yes. I would just add, too,  
17 Judge, that because it was held in abeyance, we were not  
18 ever given the opportunity really to file a written  
19 response, and if you did want to take it up, we would like  
20 that opportunity. We do have a different view of the AGP  
21 case given the facts on the amortization issue, and I  
22 think I explained some of that in the opening statement,  
23 but -- so that's -- our view is that it is moot, it  
24 wouldn't need to be addressed, and it could be take with  
25 this case for that matter.

1 JUDGE STEARLEY: Yes, Mr. Conrad?

2 MR. CONRAD: As the movant, I think we --  
3 we find much of Mr. Dottheim's statement to agree with and  
4 much of Mr. Fischer's statement to disagree with, but  
5 that's not surprising. I do think, however, that  
6 Commissioner Clayton's suggestion perhaps has some merit,  
7 and it might be useful alternatively to have the company  
8 either submit their response and let us further respond to  
9 that or, as Commissioner Clayton has suggested, to clarify  
10 where that is in view of the change before -- I mean, that  
11 seems only fair. It's kind of been floating out there  
12 while -- while things underneath it changed. It's  
13 probably appropriate to take another look at that even  
14 from our perspective.

15 JUDGE STEARLEY: All right. Mr. Conrad,  
16 what I will instruct the parties to do is I will have you  
17 renew your motion based upon the current filings in this  
18 matter and your position, and Mr. Fischer, you'll be given  
19 ample opportunity to respond, and that can be taken then  
20 with the case.

21 All right. One other preliminary matter I  
22 wanted to address was KCPL's outstanding motion on  
23 limiting the scope of these proceedings. This motion was  
24 filed on the 17th, and we kind of touched around it a  
25 little bit the last couple days. I wanted to be sure the



1 parties have ample enough time to respond to the motion if  
2 they did want to file written response, or if they want to  
3 be heard orally on it, but we also need to provide the  
4 parties with direction, I would think, hopefully by the  
5 end of this week so they can plan on witness availability  
6 as we proceed with the matter.

7                   So I wanted to ask the parties, are any of  
8 the parties wanting a full ten days to respond to this  
9 motion, in which case I will take it up Monday? If not,  
10 my preference would to be take it up Friday so the parties  
11 all have clear direction by the end of this week, which  
12 witnesses we'll be bringing in next week.

13                   MR. DOTTHEIM: Judge, I think that's very  
14 wise to do because the way the hearings are moving along,  
15 I don't believe that the rest of the hearing, considering  
16 the way things are moving, are going to prevent those  
17 deponents from appearing schedule-wise, that is number of  
18 days that remain, so that we should be able -- if the  
19 Commission were to decide to hear Issues 10 and 11, we  
20 should be able to start that, I would think, early next  
21 week for a -- so a decision would be helpful for  
22 scheduling purposes.

23                   MR. FISCHER: Your plan makes a lot of  
24 sense to me, too, Judge.

25                   JUDGE STEARLEY: If there's no objections,

1 then I'm going to limit the response time 'til Friday  
2 morning at 8 a.m. to this motion if any party wants to  
3 file a written response. We can take the motion up and we  
4 can hear responses orally on Friday as well if a party  
5 would prefer not to file a pleading. Are there any  
6 objections to sticking with that schedule?

7 MR. CONRAD: No.

8 MR. MILLS: Judge, I don't have any  
9 objection. I think there is some chance that we may get  
10 through all the witnesses up to that point before Friday,  
11 but --

12 JUDGE STEARLEY: Okay. Well, if that's the  
13 case, if there's no objection, we can pick it up at the  
14 end of the day Thursday. But I just want to make sure the  
15 parties feel they have ample time to respond and no one's  
16 going to object to that schedule. All right. We'll plan  
17 on that. We'll see how things play out with the witnesses  
18 for the rest of this week.

19 Are there any other preliminary matters we  
20 need to address before calling witnesses this morning?

21 (No response.)

22 JUDGE STEARLEY: Well, hearing none, you  
23 may call your first witness.

24 MR. STEINER: Great Plains Energy/KCPL  
25 calls Paul Van Dyne.

1 (Witness sworn.)

2 JUDGE STEARLEY: You may proceed.

3 PAUL VAN DYNE testified as follows:

4 DIRECT EXAMINATION BY MR. STEINER:

5 Q. Mr. Van Dyne, did you cause to be filed  
6 your supplemental direct testimony which has been  
7 premarked as Exhibit 28 in this case?

8 A. Yes, I did.

9 Q. Do you have any corrections to that  
10 testimony?

11 A. No, I do not.

12 MR. STEINER: Your Honor, I would tender  
13 Mr. Van Dyne for cross and questions from the Bench.

14 JUDGE STEARLEY: Very well.

15 Cross-examination, IBEW Locals?

16 MS. WILLIAMS: Yes, your Honor, we have  
17 some questions.

18 COMMISSIONER STEARLEY: Proceed,  
19 Ms. Williams.

20 CROSS-EXAMINATION BY MS. WILLIAMS:

21 Q. Good morning, Mr. Van Dyne.

22 A. Good morning.

23 Q. My name is Jane Williams, and I represent  
24 all five of the local IBEWs who are intervenors in this  
25 case.

1           A.       Uh-huh.

2           Q.       I'd like to start by directing your  
3 attention to Exhibit 28, which is your supplemental direct  
4 testimony in this case. Do you have that in front of you?

5           A.       Yes, I do.

6           Q.       Great. If you would look at page 2,  
7 please.

8           A.       Yes.

9           Q.       Lines 14 and 15, and I would like you to  
10 read the first sentence of your response to the question,  
11 what is the general strategy for integrating the Aquila  
12 benefits with the KCPL benefits?

13          A.       The general strategy will be to provide  
14 benefits to existing Aquila employees through the KCPL  
15 benefit plans.

16          Q.       Thank you. Do the employees referenced in  
17 that statement include both Aquila management and current  
18 Aquila bargaining unit members?

19          A.       Clearly it includes the management  
20 employees, but while that may be our strategy, the  
21 collective bargaining process with the bargaining unit  
22 employees will determine the extent which that strategy  
23 gets implemented.

24          Q.       I might ask you to clarify, then, if the  
25 strategy were not to include the bargaining unit

1 employees, as you have stated that they would be -- I  
2 don't want to misquote you, providing benefits through the  
3 KCP&L benefit plans, what would you see as an alternative  
4 to that?

5 A. That as a result of the bargaining process,  
6 that a benefit plan would be maintained specific for the  
7 bargaining unit employees. We currently have, for  
8 instance, a joint trustee health and welfare plan which  
9 provides benefits exclusively to the bargaining employees.

10 Q. KCP&L?

11 A. Yes.

12 Q. Sorry. The KCP&L bargaining unit  
13 employees?

14 A. Yes.

15 Q. I apologize for interrupting you. Okay.  
16 Reading on from where we stopped on line 15, your  
17 testimony continues by stating the implementation of this  
18 strategy with respect to bargaining unit participants in  
19 the various benefit plans is contingent upon successful  
20 completions of negotiations with those units. Did I read  
21 that correctly?

22 A. Yes, you did.

23 Q. And that's what you were referring to  
24 previously?

25 A. Correct.

1           Q.       It's my understanding from testimony  
2 previously presented by Mr. Bassham or Mr. Giles -- I  
3 apologize, I can't remember -- that immediately following  
4 the proposed merger, Aquila will have no employees, and  
5 that all former Aquila bargaining unit members will be  
6 employees of KCP&L. Do you agree with that statement?

7           A.       As far as I know, the Aquila entity may or  
8 may not have employees, if that's what was stated, and the  
9 intention. While I worked with the benefits, I can't  
10 specifically say they will or will not be employees in the  
11 Aquila legal entity.

12          Q.       Okay. So you -- either yes, no or I don't  
13 know, and I assume --

14          A.       I don't know.

15          Q.       -- that would be an I don't know. Thank  
16 you.

17                    That statement, you state that the  
18 implementation of the strategy suggested there in your  
19 testimony is contingent upon successful completion of  
20 negotiations with those units. In this context, how do  
21 you define successful?

22          A.       That there would be an agreement reached  
23 with the parties with respect to the matters of collective  
24 bargaining either individually or collectively through  
25 some sort of implement.

1           Q.       So it is not, then, within your definition  
2 of successful that they would necessarily go along with  
3 the strategy being that the Aquila benefits would be  
4 integrated with KCP&L benefits?

5           A.       That is a possible outcome of the  
6 collective bargaining process.

7           Q.       But not the only definition of successful?

8           A.       Correct.

9           Q.       Okay. Thank you. In the next portion of  
10 your testimony on page 2, beginning on line 20, in  
11 response to a question regarding the structure of the  
12 KCP&L benefit plans into which the Aquila employees will  
13 be integrated. Do you see where I am?

14          A.       Yes.

15          Q.       You respond that -- I'm going to paraphrase  
16 a little bit -- that the programs can be grouped into  
17 three general categories, programs that affect only the  
18 management employees, those that affect only the  
19 bargaining unit employees, and those that affect both  
20 management and bargaining unit employees; is that correct?

21          A.       Correct.

22          Q.       And you go on to say that the Aquila  
23 employees will be placed into the appropriate KCPL benefit  
24 plan based on the employee's status as a management or a  
25 bargaining unit employee. Did I paraphrase that --

1           A.       Correct.

2           Q.       -- adequately?

3                    Are any of the current Aquila bargaining  
4 unit employees slated to become management employees  
5 following the closing?

6           A.       I do not know.

7           Q.       Is it safe, then, to read your testimony to  
8 mean that the current Aquila bargaining unit members will  
9 be placed into the KCPL benefit plan for bargaining unit  
10 participants as opposed to being placed into the KCPL  
11 benefit plan for management employees?

12          A.       That would be determined by the collective  
13 bargaining process.

14          Q.       As far as your strategy goes, though, we're  
15 just discussing --

16          A.       Generally from the strategy, yes, that  
17 would be the case.

18          Q.       Okay. Are you aware of any discussions  
19 that have taken place with current union representatives  
20 of either KCP&L or Aquila local IBEWs where the  
21 possibility of certain Aquila bargaining unit members are  
22 being asked to accept placement in the KCP&L benefit plan  
23 for management employees?

24          A.       I'm aware that discussions have gone on.

25 I'm not aware that there have been discussions about



1 specifically any particular participants coming into the  
2 management plan, with the potential exception of the  
3 merger of the Aquila pension plan potentially into the  
4 management pension plan for KCP&L. However, that's not a  
5 firm decision.

6 Q. I want to be sure I understood you  
7 correctly. You were talking about the bargaining unit  
8 pension plan?

9 A. No. I was talking -- Aquila has a single  
10 plan that covers both management and bargaining unit  
11 employees, and separating that pension plan into two  
12 pieces is somewhat problematic. As a result, it would  
13 either stay as a standalone or anticipation is frozen  
14 plan, or it would be merged into one of the two existing  
15 KCP&L pension plans.

16 Q. I see. So the discussion might be that the  
17 Aquila plan, which includes both management and bargaining  
18 unit participants, could be merged into one or the other  
19 of KCP&L's current pension plans? And I think you're  
20 talking about the defined benefit, are you not?

21 A. Yes, the defined benefit plan is what we're  
22 talking about, yes.

23 Q. So was my statement correct, that because  
24 it's difficult to split, it could go into the management  
25 plan or into the bargaining unit plan that's currently at

1 KCP&L?

2 A. It could go into either of those plans,  
3 yes. However, there would be several issues around that.  
4 There are trustees of both of those plans. Those trustees  
5 would have to agree. It would have to be permitted by the  
6 IRS regulations. There are several things that determine  
7 where it as a practical matter can go.

8 Q. Is it fair to say that some of the benefits  
9 provided under the KCP&L defined benefit plan for  
10 bargaining unit participants are more comprehensive than  
11 some of the benefits provided under the KCP&L management  
12 benefit plan?

13 A. They are -- there are some slight  
14 differences in the benefits. As a practical matter, I  
15 think they would be viewed as somewhat comparable. There  
16 may be some differences, for instance, in ages on reduced  
17 retirement and those sorts of things, but I would not say  
18 one is more comprehensive than the other.

19 Q. Thank you. Would you please turn to the  
20 portion of your testimony on page 3, beginning on line 3,  
21 where the question is asked, what are the key management  
22 benefit programs that are to be integrated? Do you see  
23 that?

24 A. Yes, I do.

25 Q. If you will just follow along with me

1 through the questions, the questions only that follow that  
2 one.

3 A. Right.

4 Q. If you follow down and you'll see what is  
5 the anticipated effect on the management retirement  
6 programs, and down on line 12, what is the anticipated  
7 effect on the management medical and dental programs,  
8 going on down to line 17, the question is what is the  
9 anticipated effect on the other management insurance  
10 programs, and at the very bottom, what is the anticipated  
11 effect on the management paid time off programs? And then  
12 on the next page, on page 4, finally what is the  
13 anticipated effect on Aquila retirees who are currently  
14 receiving benefits from Aquila plans? Do you see all of  
15 those questions?

16 A. Yes, I do.

17 Q. And the next question asked in your  
18 prefiled testimony, which is on line 15 on that page,  
19 says, what are the key union programs that are to be  
20 integrated? Do you see where I am?

21 A. Yes I do.

22 Q. Kind of flew through that. However, no  
23 follow-up questions regarding the anticipated effect on  
24 the Aquila union programs to be integrated are asked. Why  
25 is that?

1           A.       That is because all of that would be  
2 subject to the collective bargaining process, and we can't  
3 anticipate what would be the outcome of a collective  
4 bargaining process until it's completed.

5           Q.       Given your strategy, however, that you  
6 stated in the beginning, would it not be prudent to allow  
7 the Commission and the people involved here to know what  
8 that strategy would look like and how that would affect  
9 the bargaining unit plans?

10          A.       I think we've stated the strategy, but  
11 because with the management there have been decisions that  
12 have been made, I can speak to those directly, which I did  
13 with the management, because the collective bargaining  
14 process will determine the ultimate outcome, I would view  
15 trying to say anything more specific as purely speculation  
16 on my part about what might come about.

17          Q.       Okay. I'm going to ask you to bear with me  
18 as we talk about if your strategy went a certain  
19 direction, what the effects might be.

20          A.       Okay.

21          Q.       I'd like you to look down on that same page  
22 on page 4 at line 21.

23          A.       Yes.

24          Q.       Where it says, KCPL intends to pursue  
25 negotiations that will result in the integration of the

1   Aquila employees currently represented by IBEW 695 and 814  
2   into KCP&L's three existing bargaining units. Do you see  
3   that?

4           A.       Yes, I do.

5           Q.       I'm a little confused about how that  
6   answers the question, what are the key union programs that  
7   are to be integrated? Can you explain that? I see that  
8   as rather unresponsive to how the key union programs are  
9   to be integrated.

10          A.       I think that was just stating that was the  
11   company's intent in terms of trying to pursue  
12   negotiations, to kind of clarify that process would be  
13   what determines the actual outcome.

14          Q.       Are you suggesting, then, that integrating  
15   the current Aquila bargaining unit members into the KCP&L  
16   benefit programs is somehow dependent on the Aquila  
17   participants being integrated into the KCP&L bargaining  
18   units?

19          A.       No. I would not be intending that it would  
20   happen that way.

21          Q.       So it's still possible that the Aquila  
22   bargaining unit participants in the benefit plans could  
23   become a part of KCP&L benefit plans even if the five  
24   unions are not merged into three; is that my  
25   understanding?

1           A.       That could happen if that was the outcome  
2 of the collective bargaining process.

3           Q.       Okay. In that paragraph, the same  
4 paragraph at the bottom of line -- or I'm sorry, at the  
5 bottom of page 4, it continues by saying, as announced  
6 from the outset, KCP&L recognizes and is committed to  
7 working with the IBEW as the representing organization for  
8 the currently covered Aquila employees and looks forward  
9 to working collaboratively with them as well as with the  
10 existing KCPL bargaining units towards a positive  
11 negotiated outcome. Did I read that correctly?

12          A.       Yes, you did.

13          Q.       In that context, how do you define a  
14 positive negotiated outcome with regard to the benefit  
15 plan integration?

16          A.       An outcome that would result in the Aquila  
17 employees being in benefit programs generally like the  
18 KCP&L programs, if not in the KCP&L programs, so that they  
19 could be easily administered, easily understood by the  
20 employees.

21          Q.       So the two factors you just mentioned that  
22 would prove success in that context would be ease of  
23 administration and ease of understanding of the  
24 participants? Did I restate that correctly?

25          A.       Those are clearly some of the key things

1     that we would be looking at. You know, of course the  
2     company has stated that it would prefer to reach an  
3     outcome of the negotiations where our three collective  
4     bargaining agreements are kind of the remaining bargaining  
5     agreements with which we look at that. So obviously that  
6     is something we are interested in and would be a favorable  
7     outcome, we believe. However, there are other outcomes  
8     that could be viewed as successful outcomes.

9             Q.       So your statement positive negotiated  
10    outcome does not necessarily exclude the possibility of  
11    all five bargaining units remaining autonomous and  
12    solvent; is that correct?

13            A.       That's correct.

14            Q.       It could still be a positive outcome in  
15    that context?

16            A.       Yes.

17            Q.       Okay. Thanks. I just wanted to make sure  
18    we were on the same page.

19            A.       With -- with -- and very specifically with  
20    respect to the benefits.

21            Q.       Of course.

22            A.       Other operational issues others would have  
23    to address.

24            Q.       Of course. Thank you. Okay. Let's talk  
25    specifically about the defined benefit pension plan if we

1     could.

2             A.       Yes.

3             Q.       What is your understanding of what will  
4     happen or what are the options of what will happen to the  
5     current defined benefit plan administered by Aquila, which  
6     as you mentioned previously has both management and  
7     bargaining unit participants, if the merger is approved?

8             A.       Unless an outcome from the negotiations  
9     would be otherwise, we would expect that that plan would  
10    become a frozen pension plan so that all benefits accrued  
11    for time with Aquila would be frozen in that plan, that  
12    that plan would then ultimately be merged into one of the  
13    KCPL plans. We believe the management plan may be a more  
14    appropriate place to merge that, and that then, upon  
15    retirement, individuals would receive that frozen Aquila  
16    benefit plan under the rules of its payments, and then  
17    subsequent benefits under the rules of the payments for  
18    the KCP&L plans.

19            Q.       Okay. Thank you. Along with that being  
20    frozen, will there be -- would you anticipate that there  
21    would be any interest earnings applied to the plan post  
22    freezing?

23            A.       On the management side, the company has  
24    stated that it would intend to increase the amount of the  
25    frozen Aquila plan at a rate of 4 percent per year of



1 service that the employee has with GPE. So that if the  
2 individual had an additional ten years of service with us,  
3 we would take ten times 4 percent, or 40 percent, and that  
4 frozen Aquila benefit would be increased by that amount.

5 Q. And I want to be very clear about what you  
6 mean by from the management perspective, and I may be  
7 misquoting you.

8 A. Sure.

9 Q. Are you talking about if all of the  
10 bargaining unit and management employees from Aquila, if  
11 their defined benefits plan were totally merged into the  
12 KCPL management plan, that all of those participants would  
13 be receiving that 4 percent per year?

14 A. We view that 4 percent per year strictly  
15 for the management employees, not the collective  
16 bargaining employees, that that 4 percent would be one of  
17 the subjects of the collective bargaining process.

18 Q. So it's not your testimony that it's off  
19 the table. It's simply your testimony that, based on the  
20 collective bargaining process, it may or may not be a part  
21 of the deal for the bargaining unit employees?

22 A. Correct.

23 Q. Are you aware of any discussions that it  
24 would not be offered in the collective bargaining process,  
25 that 4 percent would not be offered in the bargaining

1 process?

2 A. I have heard no discussions that it would  
3 be not part of the collective bargaining process or that  
4 it is something that would not be offered.

5 Q. Okay. Thank you. So let's talk about the  
6 distribution. You talked about that just for a moment.

7 A. Right.

8 Q. I believe that you said, and again, please  
9 tell me if I'm misquoting you, that the frozen benefits at  
10 the -- at the time of retirement along with the benefits  
11 that had been earned under whatever KCPL defined benefits  
12 program the participants were in would be distributed per  
13 the rules of payment --

14 A. Yes.

15 Q. -- I think is the term you used for each  
16 individual plan?

17 A. For each individual component, yes.

18 Q. And what happens if the rules, which they  
19 are, are different, how do you intend to resolve that?  
20 And let me give you an example, if I might. I believe  
21 it's my understanding that the current KCP&L plan for  
22 bargaining unit members allows for retirement at age 57  
23 with 30 years of service.

24 A. Correct.

25 Q. Is that -- is my understanding correct?

1           A.       Correct.

2           Q.       And that the current Aquila plan doesn't  
3 allow for retirement until age 62.

4           A.       Correct.

5           Q.       So how do you anticipate the benefits being  
6 provided under those two plans?

7           A.       Unless some other outcome is negotiated,  
8 what would happen is when the employee actually retires,  
9 we would look at their age and service under the -- let's  
10 go on the assumption that someone went at exactly age 57.  
11 Under the Aquila plan, its rules would say we take that  
12 frozen benefit and we then apply an early retirement  
13 reduction factor back to age 57.

14                    So that frozen Aquila benefit would have an  
15 early retirement reduction factor back to age 57. The  
16 KCPL portion of the benefit if service were at 57, 57/30  
17 would not have an early retirement reduction factor  
18 applied to it. The sum of those two, the reduced plus the  
19 unreduced would be the total retirement annuity if they  
20 took it as an annuity payment stream.

21           Q.       Thank you. I appreciate that explanation.  
22 Does that explanation hold true also if the Aquila plan  
23 were to effectively merge into the KCP&L plan?

24           A.       Yes. There are IRS regulations that  
25 require that under the Aquila plan we preserve benefit

1 payment options that were available to the Aquila  
2 employees at the time at which that plan is frozen.

3 Q. Okay. How about the lump sum opportunity  
4 that's afforded under KCP&L -- under KCP&L's current  
5 defined benefit plan for bargaining unit participants?  
6 It's my understanding they can accept a lump sum payment  
7 as opposed to the annuity payments?

8 A. Correct.

9 Q. And I'm not certain if that's also how that  
10 works in the Aquila plan. Are you by chance?

11 A. Okay. There are very limited options for  
12 the lump sum payment in the Aquila plan. There are  
13 certain participants who have a benefit as of 19 --  
14 December 31st, 1988, and they may take that benefit as a  
15 lump sum. The balance of the benefits under the Aquila  
16 plan is taken in some form of an annuity. There are  
17 alternative forms, but it's an annuity.

18 It's anticipated that those same rules  
19 would apply to the frozen Aquila benefit. So while the  
20 individual might be able to elect a lump sum benefit for  
21 the KCPL portion, they would be receiving a lump sum if  
22 they are eligible for a lump sum under the frozen Aquila,  
23 and the balance of the frozen Aquila would be available to  
24 them in some form of an annuity.

25 Q. Okay. Thank you. I've been going under

1 the assumption that KCPL will be affording the current  
2 Aquila members all of the years of service for Aquila.

3 A. We have -- again, this is while this is  
4 subject to collective bargaining. We have said for the  
5 management employees we intend to recognize that service  
6 for all purposes except the actual formula in the benefit  
7 plan, and obviously that if the bargaining process were to  
8 come up with a different conclusion, then we would follow  
9 that different conclusion that came out of the bargaining  
10 process.

11 Q. But that crediting of years is certainly on  
12 the table for bargaining?

13 A. Yes, it's on the table, and clearly I think  
14 management's intention is clear, because we've said that  
15 for the nonbargaining unit employees, this is what we will  
16 be doing.

17 Q. And again, this would not be something  
18 dependent upon the integration of the five bargaining  
19 units, current IBEW units into three; is that correct?

20 A. It would be dependant upon us reaching an  
21 agreement with the unions, the locals, that would say this  
22 is how we're going to handle the Aquila service. As the  
23 bargaining agreements exist today, the bargaining  
24 agreements would not permit the recognition of this  
25 service, so obviously through the negotiating process,

1 something will have to change for that service to be  
2 recognized.

3 Q. Would you agree, however, that the  
4 bargaining process could include bargaining with all five  
5 of those local IBEWs?

6 A. Absolutely.

7 Q. Okay. Thank you. What do you project as  
8 the treatment under the integration of plans for those  
9 current Aquila employees who are not yet vested in their  
10 defined benefit plan?

11 A. At the point in time where the benefit  
12 becomes frozen, those individuals, it would be our  
13 expectation that under the IRS rules, the service with  
14 Aquila would be added to the service with GPE for vesting.  
15 There are specific IRS rules on how that happens that I am  
16 not aware of ways to change that through the collective  
17 bargaining process, so it would be simply if they have two  
18 with Aquila, once they have three with GPE, that would be  
19 done, and that is per IRS regulations rather than  
20 collective bargaining.

21 Q. I see. What about the difference in the  
22 multipliers for these plans? It's my understanding that  
23 Aquila's defined benefit multiplier is 1.2 and that  
24 KCP&L's is 1.8. Is that your understanding as well?

25 A. It's -- those are rounded numbers. KCPL's

1 is 1.67 and Aquila's, actually there's a two step formula  
2 in it, but if you take it, that's a rough difference, yes.

3 Q. How do you intend to resolve that issue?

4 A. Well, the frozen Aquila benefit would be  
5 calculated under the Aquila formula. Whatever is in the  
6 KCPL plan going forward, that accrual rate or percentage  
7 would be used for future benefits.

8 Q. So can you envision any circumstances under  
9 which the current KCP&L multiplier would be reduced  
10 because the Aquila employees -- because of the Aquila  
11 employees integration in these plans?

12 A. The trustees of that plan have control for  
13 that. One of the things that was done last year with the  
14 management plan was that we offered employees a choice of  
15 a new defined benefit formula with an increased 401K  
16 match, and existing employees got to choose between those  
17 two. If the trustees of the KCPL bargaining unit plan  
18 were to come up with a program like that or any other  
19 program, it is the trustees of that plan who determine the  
20 formula and how that formula gets applied to any  
21 prospective benefit.

22 Q. So I guess a fair question would be, have  
23 you been involved in or do you have any information on any  
24 discussions about reducing KCPL's current multiplier?

25 A. We have had discussions with the three

1 business agents from KCPL where we have talked about what  
2 we did with the management plan. We've talked about some  
3 things we see on the horizon, where it may be appropriate  
4 for the trustees of that plan to look at some changes in  
5 it. There's been a major pension law change that we have  
6 to implement.

7 So there have been some what I would call  
8 very informal discussions about that, trying to explain  
9 what we did and point out some of the issues that the plan  
10 will be facing in the future.

11 Q. And is one of those issues that the plan  
12 will be facing being able to fund the retirement benefits  
13 for this increased work force?

14 A. Clearly the funding level of the plans is  
15 important. However, on a prospective basis, there will be  
16 requirements about how the company has to fund it from an  
17 IRS perspective and clearly from a regulatory perspective.  
18 The Commission here will -- has the potential to affect  
19 how that happens also.

20 Q. So is your answer yes, that that is one of  
21 the challenges?

22 A. Yes, that is one of the challenges.

23 Q. Okay. Thank you. Let's talk about  
24 integration of the 401K plans, if we could.

25 A. Yes.



1           Q.       Do the eligibility requirements for  
2     distribution of the 401K benefits for KCP&L mirror the  
3     requirements for Aquila's 401K distribution?

4           A.       Generally, yes, if we're talking about a  
5     benefit at termination of employment or if we're talking  
6     about retirement benefit. If we're taking about certain  
7     in-service withdrawals, there are slight differences with  
8     respect to those withdrawals.

9           Q.       What are those differences in the  
10    in-service withdrawals?

11          A.       In the in-service withdrawal, the KCP&L  
12    plan has a provision that once you reach age 59 and a  
13    half, you may withdraw some of your funds without having  
14    to terminate employment. Those provisions are not in the  
15    Aquila plan to the best of my knowledge. There are slight  
16    differences in the hardship withdrawal provisions in the  
17    two plans, so that if there's a financial hardship, what I  
18    would call slight differences there.

19          Q.       And as far as at the time of termination,  
20    you said they pretty well mirror one another?

21          A.       Yes.

22          Q.       Is the age requirement the same as far as  
23    what we were talking about before, the 57 and 62?

24          A.       The age requirement would be much less  
25    there because there's no such thing as an early retirement

1 reduction. When an employee terminates, they are -- to  
2 the extent they're vested in their benefit, they are  
3 allowed to take 100 percent of that out at that point in  
4 time. So there is no age restriction, there is no  
5 reduction factor.

6 Q. Currently I believe Aquila's 401K plan  
7 calls for up to a 6 percent company match?

8 A. Yes, a 100 percent match of what the  
9 employee puts in up to 6 percent paid.

10 Q. But KCP&L's plan calls for a 3 percent  
11 company match if the 6 percent is invested by the  
12 employee; is that correct?

13 A. For the collectively bargained employees,  
14 yes, that is correct. For the management, as part of the  
15 new management plan, a new management employee's match is  
16 100 percent of the first 6. For those management  
17 employees who elected to stay in the old benefit structure  
18 it is the 50 cents on the -- of the dollar for the first  
19 6 percent.

20 Q. So how within your strategy do you expect  
21 to resolve that difference if the Aquila employees become  
22 KCPL plan benefit participants?

23 A. The Aquila employees are currently  
24 100 percent vested in their 401K benefit. If the 401K  
25 plans are merged from Aquila into KCP&L, that Aquila

1 account would become an account within the KCP&L 401K  
2 that's 100 percent vested. They would then be able to  
3 receive that money at the time of termination. They in  
4 essence would be handled as kind of two separate different  
5 accounts. Prospective accounts with the prospective  
6 match, the prospective employee money goes into one set of  
7 accounts. The frozen Aquila money would stay in a  
8 separate set of accounts.

9 Q. I may not have been specific with my  
10 question. In your strategy is it anticipated that still  
11 only 50 cents on the dollar will be provided even though  
12 the current benefits that the Aquila employees are  
13 enjoying includes 100 percent on the dollar of 6 percent?

14 A. Unless there would be something as part of  
15 the collective bargaining process that would lead to some  
16 other discussion, it's our intention that the benefits, if  
17 they are integrated into the KCP&L retirement plan and  
18 401K, that the appropriate benefits for them in those  
19 plans would continue, which would mean the 50 cent match  
20 would continue.

21 Q. So -- and I don't have the joint  
22 application in front of me, however -- the joint  
23 applicants' application in front of me; however, I believe  
24 that it states that at the time of closing, that the  
25 benefits would remain the same as they are currently for

1 those Aquila bargaining unit employees until and unless a  
2 new contract is negotiated. Am I misstating that? Are  
3 you aware of that?

4 A. That if there are collective -- if the  
5 collective bargaining agreements are not modified in any  
6 way, then my assumption is, yes, they would keep those  
7 exact same benefits.

8 Q. Which would include the 100 percent up to  
9 6 percent until and unless a new negotiation occurred?

10 A. Yes.

11 Q. Okay. Thank you. How about the medical  
12 and dental benefits? And this will be brief. Does the  
13 coverage offered under the KCP&L medical and dental  
14 benefit programs mirror pretty closely the Aquila plans?

15 A. Our plans are very similar, yes, and  
16 particularly for the collective bargaining agreement where  
17 it's part of the national IBEW plan.

18 Q. And are both medical and dental plans part  
19 of the national IBEW plan?

20 A. Yes. For the collective bargaining  
21 employees, yes.

22 Q. Okay. Thank you. Do the premium costs  
23 that are required for the KCP&L participants mirror the  
24 premium costs for the Aquila participants in the medical  
25 and dental plan?

1           A.       The premium costs are different. In the  
2   Aquila plan, the premiums are stated as a percentage that  
3   the employee pays. In our collective bargaining  
4   agreements, there is a fixed dollar amount that is  
5   contributed toward the cost of those premiums and the  
6   employee pays the excess. There are certain options  
7   within our plan where the amount the company contributes  
8   fully pays for that premium. There is no way under the  
9   Aquila plan where that would be fully paid.

10          Q.       So as of closing, does KCP&L intend to  
11   maintain the premium cost for the Aquila employees until  
12   negotiations occur?

13          A.       That would be our intent, unless there's  
14   otherwise changed in the collective bargaining process.

15          Q.       But prior to negotiating with the Aquila  
16   bargaining units --

17          A.       Yes.

18          Q.       -- everything would remain the same?

19          A.       We have -- we have -- you know, obviously  
20   under those agreements we would.

21          Q.       And does KCP&L intend to honor the current  
22   Aquila paid time off programs until negotiations are  
23   completed?

24          A.       Yes. To the extent they're covered in the  
25   collective bargaining agreements, yes.

1           Q.       And does KCPL intend to give credit for  
2     paid time off accrued prior to the closing, to those  
3     Aquila employees?

4           A.       That would be subject to whatever the  
5     ongoing agreement is, if there is no change in the  
6     existing agreements, of course.  If there is, and at full  
7     integration, then whatever would come out of negotiations  
8     would be followed.

9           Q.       I just want to be clear.  In your response  
10    are you suggesting that full integration of the five  
11    bargaining units into three would de -- let me rephrase  
12    that.

13                   That giving credit for paid time off  
14    accrued by the Aquila employees, is that dependant upon  
15    the full integration of the five bargaining units into  
16    three?

17          A.       No, it is not dependant upon that.  
18    However, it would take changes in the existing  
19    agreements -- to the extent employees come under different  
20    agreements, it would take changes in those agreements to  
21    give them credit.

22          Q.       And I assume you're saying, then, that that  
23    is also an option is to make changes to those agreements  
24    as opposed to the full integration of the five units?

25          A.       Yes.

1           Q.       Thank you.  Okay.  One last question,  
2     hopefully it will be.  If full integration of the locals  
3     were to take place --

4           A.       Yes.

5           Q.       -- as is the intention of KCP&L to attempt  
6     to bargain --

7           A.       Right.

8           Q.       -- in that direction, and should this  
9     merger be approved, we talked briefly about the funding --

10          A.       Yes.

11          Q.       -- issues.  We didn't talk about it at  
12     length.  However, there will be funding issues with regard  
13     to the pension --

14          A.       Yes.

15          Q.       -- benefits?  Funding of the 401K programs,  
16     we briefly discussed.  Providing health benefits to all of  
17     the current employees as well as the possibility, which  
18     is, I assume, not your bailiwick, but the salaries that  
19     may or may not change based on that full integration, most  
20     likely would.  Have those funding issues been factored  
21     into the synergy effects of merging these bargaining unit  
22     employees into all the KCPL employees?

23          A.       For the benefits synergies, I can't speak  
24     to any of the synergies other than within the benefit  
25     plans.  But within the benefit plans, yes, those have been

1 factored into the synergy calculations that have been  
2 presented.

3 Q. Can you point me to or tell me where in the  
4 testimony that's reflected, where in the charts, where in  
5 the synergies that that funding issue is reflected?

6 A. No, I cannot. I have not seen what the  
7 full and final charts were that were presented.

8 Q. Do you know who could?

9 A. I am not sure exactly who could provide  
10 that off the top of my head.

11 Q. So you don't know who could provide that  
12 or --

13 A. I -- I --

14 Q. -- where specifically it's reflected in the  
15 synergies?

16 A. No, I don't.

17 MS. WILLIAMS: Okay. Thank you very much  
18 for your time.

19 THE WITNESS: Sure.

20 JUDGE STEARLEY: Thank you, Ms. Williams.

21 Cross-examination, Dogwood Energy? Joint Municipals?  
22 City of Kansas City? City of St. Joseph? City of Lee's  
23 Summit? City of Independence? Cass County? South Harper  
24 residents?

25 And I will take this opportunity to remind



1 the parties that while they may elect to appear on the  
2 days that we're having witness testimony or not, if they  
3 do not appear while a witness is giving testimony, it will  
4 have been considered to have waived any examination of  
5 that witness.

6 And moving on then, cross-examination, Ag  
7 Processing?

8 MR. CONRAD: Thank you, your Honor, but we  
9 do not have questions for this witness at this time.

10 JUDGE STEARLEY: Thank you, Mr. Conrad.  
11 Public Counsel?

12 MR. MILLS: No questions.

13 JUDGE STEARLEY: Staff?

14 MR. THOMPSON: No questions. Thank you,  
15 Judge.

16 JUDGE STEARLEY: Questions from the Bench?  
17 Commissioner Murray?

18 QUESTIONS BY COMMISSIONER MURRAY:

19 Q. I just have a couple of questions, just to  
20 clarify something that I don't understand at all. The  
21 five bargaining units that have been referred to are all  
22 IBEW units; is that correct?

23 A. That's correct.

24 Q. So does each unit represent a different  
25 classification of workers?

1           A.       If I look at the KCP&L side, we have our  
2   locals divided kind of by process, so all of our plant  
3   personnel in the generation are in one bargaining  
4   agreement. Our linemen and distribution transmission  
5   folks are in one, and our clerical and support are in one.  
6   So there are three.

7                   On the Aquila side, there are two, and each  
8   of those two represents a geography, so Local 695  
9   represents all bargaining employees within that geography.  
10   They would have generation, transmission, distribution,  
11   other support people within one local. So there really is  
12   kind of a different strategy in how the bargaining groups  
13   have been formed and set up between the two companies, and  
14   this is why we talk about integration, because there  
15   are -- there are kind of different total approaches in how  
16   those agreements are structured.

17          Q.       Well, do those units compete with one  
18   another in terms of being able to represent workers?

19          A.       On the KCP&L side, no. It's clearly  
20   defined in those bargaining agreements which it is. In  
21   the Aquila plant, it's the same, it's by the geography.  
22   The issue would come if we get to put the organizations  
23   together through the merger, you would have per chance if  
24   we -- as Mr. Herdegen will talk about that, how the  
25   operational piece would go, you could potentially have

1 issues of under which bargaining agreement should which  
2 work be done.

3 Q. All right. Thank you.

4 A. Sure.

5 JUDGE STEARLEY: Okay, Commissioner.  
6 Commissioner Clayton?

7 COMMISSIONER CLAYTON: No questions. Thank  
8 you.

9 JUDGE STEARLEY: Any recross based on  
10 questions from the Bench?

11 (No response.)

12 JUDGE STEARLEY: Any redirect?

13 MR. BLANC: No, your Honor.

14 JUDGE STEARLEY: All right. Thank you for  
15 your testimony, Mr. Van Dyne. You may be excused at this  
16 time. However, I will not finally excuse you just in case  
17 the Commissioners should have additional questions for you  
18 prior to the end of the hearing.

19 THE WITNESS: Thank you.

20 JUDGE STEARLEY: Thank you very much.

21 MR. BLANC: And Judge, I'd like to offer  
22 Mr. Van Dyne's testimony into evidence.

23 JUDGE STEARLEY: I believe that's Exhibit  
24 No. 28. Any objections to Exhibit No. 28?

25 MR. CONRAD: Yes, briefly, your Honor.

1 Again, as we were doing yesterday, these -- these  
2 statements of Mr. Van Dyne as supplemental direct  
3 Exhibit 28 are found on page 7 of our November 28th Motion  
4 in Limine. They're very -- they are very brief. They're  
5 encompassing page 2, line 9, through page 5, line 10.  
6 That's it. But they are stated and put before you in the  
7 form of objection on the same basis as stated in the  
8 Motions in Limine as well as my verbal supplementation of  
9 that through the day yesterday.

10 JUDGE STEARLEY: Thank you, Mr. Conrad.  
11 And we understand the basis of the objection, and  
12 consistent with our prior rulings, they will be overruled.  
13 Are there any other objections to the admission of Exhibit  
14 No. 28?

15 (No response.)

16 JUDGE STEARLEY: Hearing none, it shall be  
17 received and admitted into evidence.

18 (EXHIBIT NO. 28 WAS RECEIVED INTO  
19 EVIDENCE.)

20 JUDGE STEARLEY: And Mr. Conrad, just so  
21 you know, I received your e-mail at 9:07 this morning.

22 MR. CONRAD: Judge, I think you got the  
23 resent, because I resent it.

24 JUDGE STEARLEY: All right. Thank you. I  
25 appreciate that.

1                   MR. CONRAD: I apologize for any confusion  
2   that I caused.

3                   JUDGE STEARLEY: That sometimes just  
4   happens in cyberspace. And Great Plains/KCPL may call  
5   their next witness.

6                   MR. STEINER: Call Lori Wright.

7                   (Witness sworn.)

8                   JUDGE STEARLEY: You may be seated, and you  
9   may proceed.

10   LORI WRIGHT testified as follows:

11   DIRECT EXAMINATION BY MR. STEINER:

12               Q.     Ms. Wright, did you cause to be filed your  
13   direct testimony in this case, which has been premarked as  
14   Exhibit 29?

15               A.     Yes, I did.

16               Q.     Do you have any changes or corrections to  
17   this testimony?

18               A.     No, I do not.

19               MR. STEINER: Your Honor, I would tender  
20   this witness for cross-examination and questions from the  
21   Bench.

22               JUDGE STEARLEY: Cross-examination, IBEW  
23   Locals?

24               MS. WILLIAMS: The unions have nothing,  
25   your Honor.

1 JUDGE STEARLEY: All right. Ag Processing?

2 MR. CONRAD: No questions, your Honor.

3 JUDGE STEARLEY: Office of the Public  
4 Counsel?

5 MR. MILLS: No questions.

6 JUDGE STEARLEY: Staff of the Missouri  
7 Public Service?

8 MS. KLIETHERMES: No questions.

9 JUDGE STEARLEY: Commissioner Clayton, any  
10 questions for this witness?

11 COMMISSIONER CLAYTON: No questions. Thank  
12 you.

13 JUDGE STEARLEY: Commissioner Murray, any  
14 questions for Ms. Wright?

15 COMMISSIONER MURRAY: Just one moment,  
16 Judge.

17 QUESTIONS BY COMMISSIONER MURRAY:

18 Q. Ms. Wright?

19 A. Yes.

20 Q. Good morning.

21 A. Good morning.

22 Q. When you were calculating the synergy  
23 savings, you used a base year of 2006; is that correct?

24 A. That's correct, a base year of 2006 was  
25 used.

1           Q.       Did you account for any normal changes in  
2 expenses that would have occurred without -- absent the  
3 merger?

4           A.       When we calculated the synergy savings that  
5 were put into the testimony or estimate of synergy  
6 savings, at that point in time the comparison was made of  
7 what the anticipated cost post day one would be based on  
8 budgeted -- the budget subsequent to day one versus what  
9 those actual costs were for 2006.

10          Q.       For 2006?

11          A.       Uh-huh.

12          Q.       All right. So you didn't include any  
13 potential changes either positive or negative that would  
14 have occurred absent the merger?

15          A.       No, we did not. However, as we worked  
16 through our process to calculate what the -- what the  
17 process will be to determine what the actual synergy  
18 savings are, that is an aspect that we are including in  
19 our synergy process, changes that would have taken place  
20 irrespective of whether the organizations would have had  
21 this transaction take place.

22          Q.       All right. Thank you.

23          A.       You're welcome.

24                   JUDGE STEARLEY: Any recross-examination  
25 based on questions from the Bench?

1 MR. CONRAD: No.

2 JUDGE STEARLEY: Hearing none, redirect?

3 MR. STEINER: None, your Honor.

4 JUDGE STEARLEY: Thank you, Mr. Steiner.

5 Thank you, Ms. Wright. Your testimony has been brief. We

6 appreciate you coming today. As I have done with all the

7 other witnesses, you are excused now, but you will not be

8 finally excused just in case the Commission should have

9 additional questions for you.

10 THE WITNESS: Thank you.

11 JUDGE STEARLEY: Mr. Steiner, is this

12 Ms. Wright's only appearance for testimony?

13 MR. STEINER: No, your Honor.

14 JUDGE STEARLEY: So you will not be

15 offering her testimony at this time?

16 MR. STEINER: That's right.

17 JUDGE STEARLEY: You may call your next

18 witness.

19 MR. STEINER: I believe that's it for KCPL.

20 JUDGE STEARLEY: That's it for KCPL. Going

21 to be moving to Public Counsel.

22 MR. MILLS: I think we're up to Mr. Dittmer

23 at this point.

24 JUDGE STEARLEY: Why don't we pause and

25 take about a ten-minute break before we start with



1 Mr. Dittmer. And prior to counsel going on break, there  
2 was one other matter I neglected to bring up at the start  
3 of the hearing. I did want to come back to -- Dogwood  
4 Energy had offered the admission of several exhibits on  
5 Monday and was wanting to know if the parties wanted to  
6 cross-examine those respective witnesses, and I wanted to  
7 see if the parties had reached any conclusions on that.

8 MR. CONRAD: I think your Honor is correct.  
9 I think I was the holdout on that. I have indicated to  
10 the representatives for Dogwood and I also responded to an  
11 e-mail, which you may not have gotten, that -- from  
12 counsel, I believe, for City of Independence in  
13 Washington, that we did not have cross for either  
14 Dogwood's witnesses or City of Independence' witnesses, I  
15 believe Mr. Mahlberg and Volpe, and I don't -- it may have  
16 been Mr. Janssen who's the Dogwood witness.

17 JUDGE STEARLEY: Janssen and also testimony  
18 offered on behalf of the Joint Municipals from  
19 Mr. Grotzinger?

20 MR. CONRAD: We had also -- I keep  
21 forgetting Mr. Grotzinger, but we did not have cross for  
22 him either on those issues. I have also confirmed with  
23 counsel for KCP&L that we do not have questions, and I  
24 believe it's Mr. Spring, we will not have questions for  
25 Mr. Spring on that. We will have objections to, as has

1    been the pattern, to portions of his testimony.  So at the  
2    time that his testimony is offered, we'll have to be a  
3    little bit noisy, but other than that, there's no reason,  
4    I think, unless the Commission has questions, for those  
5    folks to appear.

6                   JUDGE STEARLEY:  All right.  Very good.  
7    And if that's the case, I do want to take up the offering.  
8    I believe Exhibit 700, 800, 1300 and 1305 were offered on  
9    Monday.  Am I missing any?

10                  MR. CONRAD:  Those are the Dogwood and  
11    Independence and MJMEUC?

12                  JUDGE STEARLEY:  Yes

13                  MR. CONRAD:  And except to the limited  
14    extent, Judge, that anything therein has to do with this  
15    synergy issue, that's kind of under the standing  
16    objection, we would have no objections to their receipt.

17                  JUDGE STEARLEY:  Are there any other  
18    objections to the admissions of Exhibit No. 700, 800, 1300  
19    and 1305?

20                  (No response.)

21                  JUDGE STEARLEY:  Hearing none, then they  
22    shall be received.  And Mr. Conrad, subject to your  
23    objection, if it applies again, it will be overruled.

24                  (EXHIBIT NOS. 700, 800, 1300 and 1305 WERE  
25    RECEIVED INTO EVIDENCE.)

1 JUDGE STEARLEY: Thank you all very much,  
2 and we will now -- Mr. Blanc.

3 MR. BLANC: Your Honor, since that confirms  
4 Mr. Spring will not be scheduled to testify unless the  
5 Commission has questions for him, I would like to offer  
6 his testimony at this point as well. That would be  
7 Exhibits 24 and 25.

8 JUDGE STEARLEY: And that would be on his  
9 day of testimony for next Monday or Tuesday, am I looking  
10 at the schedule --

11 MR. BLANC: He was scheduled to appear  
12 twice, today and then next week, but I believe Mr. Conrad  
13 has now confirmed that none of the parties will have  
14 cross-examination for him and we were not intending to  
15 present him.

16 JUDGE STEARLEY: Let me check with the  
17 Commissioners on that to see if they would have any  
18 examination for him, and hopefully by the end of today or  
19 tomorrow we'll be able to let you know.

20 MR. BLANC: Thank you, your Honor.

21 JUDGE STEARLEY: Thank you, Mr. Blanc. And  
22 with that, we'll go ahead and take a ten-minute recess.

23 (A BREAK WAS TAKEN.)

24 JUDGE STEARLEY: Prior to picking up with  
25 your witness, Mr. Mills, Commissioner Clayton, I believe,

1 had a question of clarification in determining whether or  
2 not he was going to have some questions for Mr. Brubaker.

3 COMMISSIONER CLAYTON: Mr. Conrad, can I  
4 just ask you a few questions? I went back and reviewed my  
5 notes --

6 MR. CONRAD: I swear. Okay. Go ahead.

7 COMMISSIONER CLAYTON: I went back and  
8 reviewed my notes on the testimony of Mr. Brubaker, and he  
9 didn't file a supplemental -- any supplemental report or  
10 testimony following his original testimony in October. So  
11 his information hasn't been updated; is that correct?

12 MR. CONRAD: That is correct.

13 COMMISSIONER CLAYTON: And the issues that  
14 he addressed in his testimony it appears may be off -- or  
15 are off the table associated with interest costs and --

16 MR. CONRAD: To that extent, yes, but there  
17 are other issues that are not.

18 COMMISSIONER CLAYTON: Well, and I think he  
19 addressed the transaction and transition -- original --  
20 the transaction and transition costs, the original  
21 proposal, which is slightly different now as well?

22 MR. CONRAD: It is -- the proposal is  
23 slightly different. I'm not sure that his conclusion is  
24 altered by that. So that if you were going to  
25 question -- that would probably be -- probably be an area

1 to get some clarification from him. I may be anticipating  
2 your question. I'm sorry if I'm doing that.

3 COMMISSIONER CLAYTON: Well, in that case,  
4 I'm not going to let him off the hook, then.

5 MR. CONRAD: Okay. That's fine.

6 COMMISSIONER CLAYTON: I'm trying to  
7 accommodate schedules here, and gas prices are high, and I  
8 don't want to cause him hardship to come down here.

9 MR. CONRAD: Well, he runs on ethanol that  
10 way. Well, that said, I'm trying to arrange him to come  
11 in Thursday afternoon, early in the afternoon. How would  
12 that --

13 JUDGE STEARLEY: Yeah. We'll-- before  
14 conclusion of the day, we'll kind of piece together who we  
15 have left to testify and we'll figure out an appropriate  
16 time that's convenient for him.

17 MR. CONRAD: Super. Thank you.

18 JUDGE STEARLEY: All right. Mr. Mills?

19 MR. MILLS: I'd like to call Jim Dittmer,  
20 please.

21 (Witness sworn.)

22 JUDGE STEARLEY: Thank you. You may be  
23 seated and Mr. Mills, you may proceed.

24 (EXHIBIT NOS. 200NP AND 200HC WERE MARKED  
25 FOR IDENTIFICATION BY THE REPORTER.)

1 JAMES R. DITTMER testified as follows:

2 DIRECT EXAMINATION BY MR. MILLS:

3 Q. Could you state your name for the record,  
4 please.

5 A. James R. Dittmer.

6 Q. And by whom are you employed and in what  
7 capacity?

8 A. The firm that I'm working for is Utilitech  
9 Inc. Utilitech, Inc in turn was engaged in this  
10 proceeding to work for the Office of the Public Counsel.

11 Q. And did you cause to be filed rebuttal  
12 testimony in this case on or about October 12th, 2007?

13 A. I did.

14 Q. And are the answers contained therein true  
15 and correct to the best of your knowledge and belief?

16 A. With the errata sheet that I hopefully gave  
17 you.

18 Q. Yes. And that brings about my next  
19 question. Do you have copies of the NP version and the HC  
20 version of your errata sheets?

21 A. I do.

22 MR. MILLS: And Judge, as we discussed off  
23 the record, I'd like to mark that as a separate exhibit.

24 JUDGE STEARLEY: Yes. And I believe for  
25 you, you'd be at Exhibit No. 305.

1 MR. MILLS: 208, I believe.

2 JUDGE STEARLEY: I'm sorry. That's  
3 correct. 208.

4 (EXHIBIT NO. 208 WAS MARKED FOR  
5 IDENTIFICATION BY THE REPORTER.)  
6 BY MR. MILLS:

7 Q. And Mr. Dittmer, with the corrections that  
8 are shown on the errata sheets that have been marked as  
9 208NP and 208HC, are the answers therein correct?

10 A. Yes.

11 MR. MILLS: With that, your Honor, I will  
12 offer Exhibit 200, both in the NP and the HC version, and  
13 Exhibit 208, both in the NP and the HC version, and tender  
14 the witness for cross-examination.

15 JUDGE STEARLEY: All right. Are there any  
16 objections to the admission of Exhibits No. 200 and 208?

17 MR. CONRAD: None, other than --

18 JUDGE STEARLEY: Hearing none, it shall be  
19 received and admitted into evidence.

20 (EXHIBIT NOS. 200NP, 200HC, 208NP AND 208HC  
21 WAS RECEIVED INTO EVIDENCE.)

22 JUDGE STEARLEY: And we will start with  
23 cross-examination with Staff.

24 MR. THOMPSON: No questions for this  
25 witness. Thank you, Judge.

1 JUDGE STEARLEY: Ag Processing?

2 MR. CONRAD: We have no questions for  
3 Mr. Dittmer.

4 JUDGE STEARLEY: IBEW Locals?

5 MS. WILLIAMS: We have no questions.

6 JUDGE STEARLEY: Black Hills?

7 MR. DeFORD: No questions. Thank you.

8 JUDGE STEARLEY: Aquila?

9 MS. PARSONS: No questions.

10 JUDGE STEARLEY: And Great Plains/KCPL?

11 MR. FISCHER: Thank you very much, Judge.

12 CROSS-EXAMINATION BY MR. FISCHER:

13 Q. Good morning, Mr. Dittmer. As you know,  
14 I'm Jim Fischer and I'm working with Great Plains Energy  
15 and Kansas City Power & Light in this case. I've got a  
16 few questions I'd like to address to you regarding your  
17 testimony.

18 As I understand your role in the case, you  
19 were hired by Public Counsel to respond to the joint  
20 application of Great Plains, Kansas City Power & Light and  
21 Aquila in this matter, right?

22 A. Yes, to review and respond to it, yes.

23 Q. And you and Mr. Dittmer (sic) are the  
24 witnesses that will present the position of the Public  
25 Counsel in this case?



1 A. I'm sorry. Am I the witness?

2 Q. You and Mr. Trippensee. I'm sorry.

3 A. Yes. Yes.

4 Q. In KCPL's last two rate cases, if I recall,  
5 you were representing the Department of -- the U.S.  
6 Department of Energy and the federal agencies; is that  
7 correct?

8 A. That is correct.

9 Q. Is it your understanding that the Federal  
10 Energy Regulatory Commission has approved the transaction  
11 that's in front of the Commission today?

12 A. I believe I've read that all approvals  
13 except for this Commission have occurred.

14 Q. Let's turn first to page 47 of your  
15 testimony there at the top of the page. On lines 1  
16 through 4 you indicate that with adjoining service  
17 territories, GPE/KCPL's acquisition of Aquila's Missouri  
18 electric properties should be expected to generate real  
19 and fairly significant synergy savings. It would be  
20 beneficial if those savings were actually achieved and  
21 passed on to Missouri retail ratepayers; is that correct?

22 A. That's correct.

23 Q. Is it correct to conclude from your  
24 statement that you believed since KCP&L and Aquila have  
25 adjoining service territories, there would be real and

1 fairly significant synergy savings from a joint operation  
2 of those service territories?

3 A. I believe that's exactly what I said.

4 Q. Okay. Good. And is it your understanding  
5 of the joint applicants' revised regulatory plan that all  
6 merger synergies would be considered in rate cases and  
7 passed through to consumers?

8 A. The testimony reads that way. I'm not sure  
9 exactly what they're saying. They also want to recover  
10 the five-year amortization of transaction and transition  
11 costs, and I'm not sure if that's contingent upon showing  
12 the synergy savings are realized. I assume it is, but  
13 then you still have the issues of can you really prove it  
14 up one way or the other.

15 Q. Yeah. I don't think you were here when  
16 Mr. Bassham addressed that issue earlier in the  
17 proceedings, but I think you're generally correct that  
18 there is a true-up process being proposed to look at that  
19 issue.

20 Later on on page 47 at about lines 4  
21 through 10, you indicate that, further, Public Counsel  
22 would welcome a scenario under which Missouri ratepayers  
23 would no longer be exposed to subsidizing Aquila's failed  
24 unregulated business operations. Therefore, if a deal  
25 could be had with terms that would not expose Missouri

1 ratepayers to detriments, Public Counsel would welcome  
2 such a transaction wherein GPE/KCPL would acquire Aquila's  
3 Missouri electric properties. Did I read that right?

4 A. Yes.

5 Q. And then in the next sentence you're asked,  
6 are you or Public Counsel conceptually opposed to the  
7 transaction going through with appropriate conditions  
8 imposed that would protect ratepayers from detriment --  
9 from detriment envisioned to result from the merger; is  
10 that right?

11 A. Yes.

12 Q. Would it be correct, then, and when you  
13 answer the next question, that neither I nor Public  
14 Counsel are conceptually opposed to the proposition of  
15 this Commission simply ordering conditions that would  
16 protect ratepayers from probable detriment stemming from  
17 the transaction? You're not conceptually opposed to the  
18 Commission approving it with appropriate conditions; is  
19 that right?

20 A. Again, I believe that's exactly what I say  
21 there.

22 Q. Okay. Now, I believe you also indicate in  
23 your testimony that Public Counsel sees some benefits to  
24 ratepayers if they are no longer exposed to subsidizing  
25 Aquila's unregulated business operations; is that correct?

1           A.       Well, I think I said exposed to  
2       subsidizing. I don't have knowledge if they are at the  
3       moment subsidizing.

4           Q.       Okay. But there would be benefits if they  
5       were no longer exposed to subsidizing Aquila's unregulated  
6       business operations?

7           A.       That's what I stated, yes.

8           Q.       And I believe you also indicate, don't you,  
9       that Public Counsel believes it would be desirable for  
10      GPE/KCPL to maintain their investment grade rating?

11          A.       Yes, absolutely.

12          Q.       Would it be correct to conclude that you  
13      believe it would be desirable for Aquila to return to an  
14      investment grade rating under appropriate circumstances?

15          A.       Desirable if it can be achieved without  
16      charging the ratepayers for, for instance, failed business  
17      operations, yes. As a general proposition, you want your  
18      utilities to be investment grade but not at any cost.

19          Q.       Under appropriate circumstances, correct?

20          A.       Under fair and reasonable rates, yes, which  
21      I define to mean excluding the high cost debt and anything  
22      else that might be unacceptable.

23          Q.       Have you had the opportunity to read the  
24      direct testimony, the supplemental direct that was filed  
25      on February 25th by the joint applicants where they laid

1 out their modified regulatory plan proposal?

2 A. I have, yes.

3 Q. Okay. And that would include, I think,  
4 their withdrawal of the original treatment of the actual  
5 cost of Aquila debt; is that correct?

6 A. That is correct, yes.

7 Q. And the request for an additional  
8 amortization provision for Aquila in future rate cases?

9 A. Well, my understanding is that they  
10 withdrew it as a condition of approval of this case, but  
11 they very much intend to come right back and ask for it in  
12 the next rate case.

13 Q. They've indicated they would like to visit  
14 with the Public Counsel and other interested parties about  
15 that kind of a provision in a regulatory plan; is that  
16 your understanding?

17 A. Well, they definitely said that they would  
18 like to visit, but they've also -- my understanding is  
19 they've basically represented to the rating agencies that  
20 it would occur.

21 Q. And they've also dropped, have they not,  
22 the proposal to share 50/50 the synergy savings with --  
23 between shareholders and customers; is that your  
24 understanding?

25 A. They've dropped an explicit requirement for

1 50/50 savings, yes, that's correct.

2 Q. And then finally they've also dropped the  
3 request for the recovery of about \$16.7 million in  
4 severance costs related to the Aquila senior executives;  
5 is that your understanding?

6 A. Yes, part of the transaction costs are off  
7 the table.

8 Q. Mr. Dittmer, is it your understanding that  
9 the joint applicants' are now seeking the deferral and  
10 amortization of about \$65 million of transaction costs on  
11 a total company basis?

12 A. Sounds about right. I don't recall from  
13 memory exactly. That sounds in the ballpark.

14 Q. If you just assume that for purposes of  
15 these questions, that would probably be helpful. And  
16 there -- when we look at it on a Missouri jurisdictional  
17 basis, those transaction costs are approximately  
18 47 million; is that your understanding?

19 A. I would accept that subject to check.

20 Q. Okay. Have you read the testimony of  
21 Michael Cline for the applicants in which he concluded  
22 that a combination of the reduction of Great Plains  
23 Energy's business risk that would result from the Aquila  
24 acquisition and the projected credit matrix would result  
25 from Great Plains and Aquila being investment grade rated

1 at -- within a short period after the closing?

2 A. I have read that testimony, but again, I  
3 think it's based on some -- the feedback from the rating  
4 agency, which that -- those calculations, those opinions  
5 were based on some assumptions that have not been agreed  
6 to in this case or in Kansas.

7 Q. Okay. Would it be desirable from Public  
8 Counsel's standpoint if Aquila could again achieve an  
9 investment grade rating under appropriate circumstances?

10 A. The key words being under appropriate  
11 circumstances, without charging the ratepayers, get them  
12 back on their shoulders alone.

13 Q. So would it also be desirable from Public  
14 Counsel's perspective if Great Plains and KCPL could  
15 continue to be investment grade rated after the  
16 transaction closed?

17 A. Sure, yes.

18 Q. So having both KCPL and Aquila at  
19 investment grade would be viewed as beneficial to the  
20 ratepayers from your perspective under these appropriate  
21 circumstances?

22 A. Under appropriate circumstances, yes.

23 Q. Now, let's turn to page 20 of your  
24 testimony, down at about line 16 you say that before  
25 considering transaction costs, it appears the purchase

1 price will likely approximate Aquila's net depreciated  
2 original cost and assets; is that right?

3 A. That's what I stated there, yes.

4 Q. And then later on that page at about line  
5 21 it looks like you say that even after considering the  
6 transaction costs associated with the merger, the true  
7 price being paid for Aquila's Missouri assets would appear  
8 to be in the range of reasonableness; is that correct?

9 A. That is correctly stated.

10 Q. As I understand your testimony there, you  
11 believe the purchase price agreed to in this case would  
12 appear to be in the range of reasonableness?

13 A. Well, you have to read what I said after  
14 that. It is close to book value, and if you stop right  
15 there and put your blinders on, then you would say, yeah,  
16 it looks pretty reasonable. It's the added lug of the  
17 high cost debt that made what otherwise appears to be a  
18 reasonable price somewhat unreasonable.

19 Q. And that's been withdrawn, is your  
20 understanding, correct, from the company's revised  
21 proposal?

22 A. That has been withdrawn, but we're still  
23 exposed to the risk. The company still has to pay it even  
24 though they aren't directly asking for the ratepayers to  
25 pay for it. Presumably they're paying for it through



1 synergy savings, which are again suspect.

2 Q. Let me ask you this. Is it correct that at  
3 the time you wrote this testimony the joint applicants had  
4 not reduced the amount of the transaction costs that they  
5 were seeking related to the \$16.7 million of severance  
6 cost associated with Aquila's senior executives?

7 A. That would be correct, yes.

8 Q. Okay. Let's talk a little bit about  
9 synergy savings. Is it your understanding that the  
10 company's witnesses have estimated synergy savings of  
11 approximately 305 million during the first five years?

12 A. That's correct.

13 Q. And if we look at it on a ten-year basis,  
14 the company's witnesses have supported a synergy savings  
15 amount of 755 million, is that what your understanding --  
16 is that your understanding of their position?

17 A. Yes.

18 Q. Did you have the opportunity to read the  
19 supplemental direct testimony of Mr. Bassham where he  
20 discussed the revised proposal of the companies?

21 A. Are you talking about the February filing  
22 now, that supplement?

23 Q. Yes, I am.

24 A. Yes, I've read all three witnesses.

25 Q. And there again, he confirmed that at that

1 time, over a ten-year period, synergies are expected by  
2 the joint applicants to be 755 million and 305 million  
3 when looked at on a five-year basis?

4 A. Those are expectations on his part.  
5 There's absolutely no guarantees, but those are his stated  
6 expectations.

7 Q. As I understand your testimony, the Office  
8 of the Public Counsel did not have the resources to do its  
9 own complete bottom-up analysis of the expected synergies  
10 in this case; is that right?

11 A. Yes.

12 Q. Let's turn to page 12 for a minute of your  
13 testimony. There at the top of that page you've got a  
14 table I'd like to visit with you about. There's a couple  
15 of highly confidential numbers that I don't want to  
16 necessarily get into. There on that page you've included  
17 a table that analyzes the net cost to ratepayers for the  
18 first five years following the merger if the original  
19 applicant's rate plan was approved. Is that what that  
20 table was designed to show?

21 A. Yes, it is.

22 Q. Now, that table, which was based upon the  
23 original regulatory plan, does not reflect the revised  
24 regulatory plan that was filed on February 25; would that  
25 be correct?

1           A.       That is correct.

2           Q.       When you filed this testimony, the joint  
3 applicants were including a request to recover the  
4 incremental actual costs of debt in excess of the  
5 regulatory interest costs that were currently being  
6 collected in Aquila's rates; is that right?

7           A.       That is correct.

8           Q.       And now that the joint applicants have  
9 withdrawn their request for the incremental actual cost of  
10 debt, I'd like to ask if we merely eliminated that figure,  
11 the incremental actual cost of debt, which is shown on  
12 that page, it is a highly confidential number, but if we  
13 eliminated that single number, wouldn't that single change  
14 to the table result in a positive number for the benefit  
15 of consumers during the first five years?

16          A.       I would agree the math works that way, but  
17 again, it takes full faith and belief in the top number  
18 shown.

19          Q.       I understand. But the bottom line would be  
20 positive at that point if we just did the math?

21          A.       The math works, yes, to a positive number.

22          Q.       Now, your table also includes a  
23 \$95.2 million figure for transaction costs; is that  
24 correct?

25          A.       Yes.

1           Q.       These transaction costs were again based  
2 upon the joint applicants' original request for recovery  
3 of transaction costs; is that right?

4           A.       That is correct, yes.

5           Q.       Now, if we substituted the revised  
6 transaction cost of 65 million for that \$95 million  
7 number, would it be correct that that would also increase  
8 the bottom line net benefits for ratepayers if we do the  
9 math?

10          A.       That's the way the math would work, yes.

11          Q.       Okay. Now let's turn to, let's see, your  
12 schedule JRD-1. Are you there?

13          A.       I am.

14          Q.       It's my understanding that this is designed  
15 to discuss the enabled savings issue that you've raised in  
16 your testimony, quantify some of the points; is that  
17 correct?

18          A.       It identified some what I would consider to  
19 be clearly identifiable enabled savings as opposed to  
20 others that are in the all other category.

21          Q.       Let's look at that first item that's listed  
22 there. The first item listed is the fact that the joint  
23 applicants intended to install an automated meter reading  
24 system on a portion -- or on Aquila's metropolitan service  
25 territory similar to the one that's already in existence

1 for KCPL. Is that what that relates to?

2 A. Yes.

3 Q. Is it your understanding that KCPL has been  
4 utilizing automatic meter reading for a number of years?

5 A. I don't know the number of years, but  
6 certainly they're using it at this point.

7 Q. And Aquila does not have that AMR system at  
8 this point?

9 A. That's my understanding.

10 Q. Did you request any Data Requests from  
11 Aquila on the level of experience or expertise that Aquila  
12 existing personnel would have to implement AMR systems?

13 A. I don't know, but I don't recall.

14 Q. Is it your understanding from the joint  
15 applicants' testimony that if the proposed transaction is  
16 approved, this would allow KCPL and Aquila to work  
17 together to implement an AMR system on the Aquila system?

18 A. That's their stated intentions, yes.

19 Q. Okay. Another item listed there on your  
20 schedule is a \$13 million item listed toward the bottom of  
21 the schedule where the joint applicants intend to  
22 implement KCPL's energy efficiency programs for Aquila  
23 electric customers. Do you see that?

24 A. Yes.

25 Q. Okay. Again, did you inquire of Aquila

1 whether there were any existing personnel that have  
2 substantial amounts of experience with the implementation  
3 of energy efficiency programs?

4 A. I don't recall. I probably didn't. It's  
5 not really relevant to the point that I'm making. It  
6 could be done. Whether they are or not, I'm not certain.

7 Q. Are you aware by chance that KCPL's been  
8 awarded an EEI award for energy efficiency programs?

9 A. I know they had an EEI award. I don't know  
10 if it was strictly for energy efficiencies or other  
11 things.

12 Q. Yeah, they have had a number of awards.  
13 There are three items listed that --

14 MR. MILLS: Judge --

15 MR. FISCHER: I'll move to withdraw that.

16 MR. MILLS: Thank you.

17 MR. FISCHER: I couldn't help myself.

18 MR. CONRAD: Let's not move to withdraw.  
19 Let's move to strike that.

20 JUDGE STEARLEY: I assumed that was going  
21 to be to strike.

22 MR. MILLS: That's why I interrupted.

23 MR. FISCHER: I'll withdraw it.

24 JUDGE STEARLEY: They're withdrawn. I  
25 don't have to strike it.

1 BY MR. FISCHER:

2 Q. There are also listed three items related  
3 to improvements at Aquila's Sibley units on your list; is  
4 that right?

5 A. Yes. Well, I guess -- certainly Sibley's  
6 mentioned twice, and I think there's a -- third mention is  
7 also the Sibley plant also.

8 Q. I believe you participated in some Aquila  
9 rate cases in the past; is that true?

10 A. I have, yes.

11 Q. Are you aware that there have been some  
12 challenges at Sibley and -- on operations and outage  
13 management over the years?

14 A. I didn't work on those issues. I'm not --  
15 I don't have knowledge to agree or disagree because my  
16 focus was usually pretty limited when I worked in recent  
17 years on those cases.

18 Q. I understand. In this case, did you  
19 inquire of Aquila whether any of their existing personnel  
20 have experience or expertise to implement KCPL's boiler  
21 tube failure reduction and cycle chemistry program at  
22 Sibley?

23 A. I don't recall asking that. I doubt that I  
24 would have again because, again, it wouldn't be relevant  
25 to the point I'm trying to make here.

1           Q.       Did you inquire of Aquila whether any of  
2       their existing personnel have the experience or expertise  
3       to utilize KCPL's combustion expertise in outage  
4       management experience?

5           A.       That would be the same answer.

6           Q.       Okay. And did you inquire of Aquila  
7       whether any of their existing personnel have the  
8       experience or expertise to utilize KCPL's techniques for  
9       improving fuel blending and combustion tuning?

10          A.       Same answer, I don't recall and probably  
11       did not ask specifically.

12          Q.       Okay. Now, there's also an item listed for  
13       \$13 million related to enabled synergies related to KCPL's  
14       expectation that it would be able to utilize Aquila's  
15       substantial experience, skills in electrical properties  
16       and processes of the customer service area. Do you see  
17       that one?

18          A.       I should have numbered these.

19          Q.       It was 13 million down toward the bottom.

20          A.       Third from the bottom, is that the one  
21       you're talking about?

22          Q.       Yes.

23          A.       Rate revenue realization?

24          Q.       Yes.

25          A.       Okay. And the question is?



1           Q.       Well, I was just really referring you to  
2     that one.  You've included a \$13 million item on that as  
3     an enabled savings related to customer service on those  
4     items, correct?

5           A.       Yes.  Your question sounded slightly  
6     different than the verbiage right there, but understood.

7           Q.       Did you by chance read John Marshall's  
8     supplemental direct where he talked about KCPL had  
9     recognized experience and success of Aquila in the  
10    customer service area and hoped to implement some of their  
11    programs in that regard?

12          A.       I had certainly read all of the  
13    supplemental direct at one point in time or another, yes.

14          Q.       Is it your understanding that KCPL hopes to  
15    improve processes at KCPL using Aquila's experiences in  
16    customer service where it would be helpful?

17          A.       I agree that's their stated intention.

18          Q.       And is it your understanding that KCPL will  
19    be hiring Aquila's customer service operation expert Jim  
20    Albers to lead KCPL and Aquila's customer service  
21    operations after the transaction closes?

22          A.       I don't recall that specifically.

23          Q.       Okay.  Let's assume for a minute that  
24    that's in the testimony.  Would you expect someone to come  
25    over from KCPL or to be able to give his expertise to the

1 KCPL customer service operations if the transaction was  
2 not approved and he remained at Aquila?

3 A. Perhaps not that individual, but, I mean,  
4 we now have public records of what can be done. I would  
5 be -- I think Aquila or KCPL would be remiss not to look  
6 at where the management consultants have found supposed  
7 areas for improvement and go forward now. The question is  
8 why they didn't do it sooner. We don't know the answer to  
9 that, but clearly they should move forward on their own,  
10 maybe not with those specific individuals crossing from  
11 the two companies.

12 Q. I think, Mr. Dittmer, you've answered the  
13 question there, but on page 14 of your testimony, I  
14 believe you have a footnote that reduces the synergies by  
15 this 59 million of enabled synergies; is that correct?

16 A. Yes.

17 Q. Under the joint applicants' revised  
18 regulatory plan, the joint applicants are proposing to  
19 pass through synergy savings to consumers in the  
20 traditional ratemaking process. Is that your  
21 understanding?

22 A. Why -- I think -- that's my understanding.  
23 They're not going to try and withdraw, so to speak, some  
24 of the synergy savings from the cost of service  
25 development.

1           Q.       Would you agree that if all merger synergy  
2 savings are passed through to consumers in rate cases, it  
3 really wouldn't matter to consumers whether those savings  
4 are characterized as created or enabled?

5           A.       Okay. They don't -- the ratepayers  
6 wouldn't care if it was enabled or created, but I mean --

7           Q.       I think --

8           A.       -- you still have to -- they have to be  
9 real. They have to be realized --

10          Q.       Certainly.

11          A.       -- which is something we're not certain of  
12 at this point in time.

13          Q.       But any real savings, whether they're  
14 created or enabled, would be -- assuming they're passed  
15 through to the ratepayers in rate cases, the ratepayers  
16 are indifferent to what you call it, right?

17          A.       And assuming they didn't have to pay  
18 transaction and transition and incremental interest costs  
19 that exceeded those savings identified --

20          Q.       Okay.

21          A.       -- in either bucket.

22          Q.       Let's look at that issue a little bit. On  
23 your Footnote 4 on page 14, for starters let's assume that  
24 the company's claimed synergy savings level of 305 million  
25 are reduced by that \$59 million of enabled savings which

1   you suggested there. Your table would indicate that that  
2   would reduce the savings to the created level of  
3   246 million; is that right?

4           A.     That's where the math works. Make sure  
5   it's clearly identified enabled. There's more enabled  
6   savings in that 246. I couldn't split it out.

7           Q.     Okay. Well, now, let's assume that instead  
8   of the 95 million of transaction costs that were included  
9   in your table there, that we substitute the revised  
10  proposal of 65 million for transaction costs that are  
11  currently being requested by the joint applicants. Will  
12  you make that assumption?

13          A.     I will.

14          Q.     And is it your understanding that there's  
15  some severance costs that were reclassified by the joint  
16  applicants that changes the transition cost number?

17          A.     Yes.

18          Q.     Would you assume for me that the revised  
19  transition costs requested by the applicants is 59 million  
20  on a total company basis? Can you make that assumption?

21          A.     Okay.

22          Q.     If we make those two assumptions, then  
23  there would be a total of 65 million of transaction costs  
24  and 59 million of transition costs totaling 124 million on  
25  a total company basis; is that correct?

1           A.       Yes.

2           Q.       Now, even if we reduce the savings by your  
3   59 million for enabled savings, the total created savings  
4   in your Footnote 4 of 246 million would still exceed the  
5   total transaction and transition costs of 124 million,  
6   would you agree?

7           A.       The math works that way, yes.

8           Q.       And if my arithmetic is correct, there  
9   would still be 122 million of created savings above the  
10  total transaction and transition costs as that table would  
11  indicate?

12          A.       Your math works the same as mine, yes.

13          Q.       Okay. Good. It doesn't always, but I  
14  appreciate it when it does.

15                   As I believe you've indicated, too, as long  
16  as the synergy savings are passed through to consumers,  
17  consumers are indifferent to what we call it, right?

18          A.       If they're passed through and exceed the  
19  other costs that you're proposing to include in the cost  
20  of service, which those transaction, transition and  
21  perhaps amortization expense down the road.

22          Q.       If we did not include -- or did not reduce,  
23  excuse me, the total synergy savings of the 305 million  
24  that you have listed there by that 59 million of enabled  
25  savings, that number would be higher than the total

1 transaction and transition costs of 124 million; is that  
2 correct?

3 A. Are you simple saying the 122 would be a  
4 bigger number?

5 Q. Yes.

6 A. I would agree with that.

7 Q. Okay. Now, I believe you've also indicated  
8 the company witnesses have projected synergy savings over  
9 a ten-year period of 755 million; is that right?

10 A. That's right.

11 Q. Now, if we compare the total transaction  
12 and transition costs of 124 million to that ten-year  
13 synergy saving figure of 755 million, would you agree the  
14 total savings would be substantially higher than the total  
15 transaction and transition costs just looking at that  
16 math?

17 A. The math works to a bigger number, yes.

18 MR. FISCHER: That's all I have. Thank you  
19 very much.

20 JUDGE STEARLEY: Thank you, Mr. Fischer.  
21 Any other party I missed for cross-examination?

22 (No response.)

23 JUDGE STEARLEY: None. Questions from the  
24 Bench, Commissioner Murray?

25 COMMISSIONER MURRAY: Thank you.

1 QUESTIONS BY COMMISSIONER MURRAY:

2 Q. Good morning, Mr. Dittmer.

3 A. Good morning.

4 Q. On page 49 of your testimony, would you  
5 take a look?

6 A. I am there.

7 Q. You indicate on line 2 that KCP&L is  
8 charging its Missouri retail customers an amount above  
9 that which can be justified employing a traditional  
10 approach to cost of service development to avoid an  
11 investment rating downgrade. Is that -- did I read that  
12 correctly?

13 A. You did, yes.

14 Q. Now, that is no longer the case, is it?

15 A. Yes, it is. I'm talking about the  
16 regulatory amortization there.

17 Q. Which they're not asking for in this?

18 A. They're already getting it. This statement  
19 is historical. They are already asking for and  
20 receiving -- have received and are pretty much guaranteed  
21 to receive continuing regulatory amortization.

22 Q. Okay. All right. I'm sorry. I  
23 misunderstood what you were saying there. Now I  
24 understand. You're saying that in relation to the KCP&L  
25 amortization that is current. All right.

1           A.       Correct.

2           Q.       And so you're claiming that is not  
3 justified to the ratepayers?

4           A.       No, no. I didn't -- no, that isn't what I  
5 said at all. All I'm saying is, the Commission and the  
6 parties actually agreed to, most of the parties in the  
7 room, not in this room, in another room, agreed to this  
8 regulatory amortization.

9                   We are paying above traditional cost of  
10 service rates just to keep the credit rating acceptable,  
11 and now we are exposing that credit rating to a downgrade  
12 through this purchase through the other costs -- if the  
13 company is not allowed to recover all the costs that they  
14 were asking for in this case or in the next rate case  
15 where they do ask for regulatory amortization on the  
16 Aquila side.

17          Q.       All right. So when you say it cannot be  
18 justified under -- employing a traditional approach,  
19 you're saying that it was justified because it was other  
20 than a traditional approach, but all the parties agreed  
21 that it was justified under the circumstances; is that  
22 correct?

23          A.       Yes. I didn't actually weigh in on that  
24 decision one way or the other, but I accept that the  
25 parties who signed the stipulation agreed that it was an



1 acceptable way to go to keep the rating, the ratings of  
2 KCPL acceptable, investment grade in other words.

3 Q. All right. Now, the revised plan that has  
4 been submitted, do you think that the revised plan will  
5 result in a downgrade to KCP&L?

6 A. I can't state that with certainty. What I  
7 can state is that the calculations and assumptions that  
8 the rating agencies used to give the opinion letter to  
9 Great Plains that there would not be a downgrading are not  
10 in total sync with what they're proposing in this case or  
11 what they've agreed to in Kansas.

12 And I also state that it assumes that all  
13 of the synergies that they've projected are absolutely  
14 correct and will occur, and if they don't occur, then they  
15 are exposed to a downgrade. I cannot state that they will  
16 or won't, but they are definitely more exposed with those  
17 parameters.

18 Q. All right. Now, if Aquila -- if the merger  
19 does not take place and Aquila remains below investment  
20 grade and the utility struggles financially, is that a  
21 detriment to Aquila's ratepayers?

22 A. Not necessarily. I mean, you've -- the  
23 Commission -- well, the company, Aquila has come forward  
24 and not asked for recovery of the high cost interest  
25 that's really associated with its unregulated operations.

1 And the other thing that can occur, if this merger doesn't  
2 go through, is there may be another merger, another  
3 acquisition and they get the price right this time. It  
4 could be lower, so that it recognizes the high cost  
5 interest that is really the stumbling block in this  
6 transaction going through from my perspective.

7 Q. But by the company not asking for or  
8 receiving recovery for the high cost interest, if that --  
9 and I realize that's not what we're looking at here, but  
10 if that would, in fact, put Aquila in a financial strain,  
11 would that not -- could that not result in a detriment to  
12 the Aquila customers?

13 A. I apologize. I didn't quite understand the  
14 whole question. I know it was long one, and I hate to ask  
15 you to repeat it.

16 Q. I'm probably not phrasing it very artfully.  
17 When a utility is struggling financially, is that a  
18 potential detriment to ratepayers?

19 A. Yes. I mean, it causes their borrowing  
20 costs to potentially go up, which if that borrowing cost  
21 is passed to the cost of service, that would be a  
22 detriment to ratepayers.

23 Q. Take that out of the equation and say that  
24 borrowing costs are not passed on to the ratepayers. If  
25 that's the case, then the utility itself struggles even

1 more financially, does it not?

2 A. Yes. They've got a bigger hole to crawl  
3 out of, yes, I would agree.

4 Q. And is that not a potential detriment to  
5 its customers?

6 A. Well, I'm not sure what happens if you go  
7 the full length of the field, so to speak. I mean, if  
8 they cannot get out and they have to -- I mean, if the  
9 Commission does what I think it should, which is not allow  
10 the recovery of costs that really are attributable to  
11 failed operations, and they simply cannot pull their way  
12 out and they go into bankruptcy, which some people have  
13 said Aquila might and should, I'm not sure what happens  
14 under that scenario, but basically the debt holders would  
15 have to take a bigger pounding than they have already.

16 In other words, I don't know. You're going  
17 into some unknown land from my professional experience. I  
18 don't know exactly what happens in that scenario. But the  
19 flip side is, and I want to encourage you to keep, you  
20 know, and not passing on the cost of the failed operations  
21 of Aquila.

22 Q. In this particular merger application, do  
23 you think the Commission should consider the potential  
24 impact on all of the ratepayers, both Aquila's and KCPL's,  
25 in looking at whether or not there is a detriment or

1 benefit to the ratepayers?

2 A. It's probably a legal question, but I think  
3 the answer would be they have to look at the detriments to  
4 each set of ratepayers, I mean, cumulatively but  
5 individually also. I mean, it could -- I suppose a deal  
6 could be structured that it would be not detrimental to  
7 one set but detrimental to the other set. Should you go  
8 forward? I would think not at that point.

9 Q. Now, what potential detriments do you see  
10 under the revised plan? Would you please enumerate them?

11 A. Well, the single biggest is a downgrade if  
12 the company does not experience the synergies that they  
13 predict and, therefore, you do not allow recovery of --  
14 well, you're already not allowing recovery of the high  
15 cost interest debt on the Aquila side, and if you --  
16 because they don't prove up their synergy savings, there  
17 has to be a disallowance of the transaction or transition  
18 costs, and at that point, the financial matrix that they  
19 predict will not be realized, and then you are exposed to  
20 the downgrade, and then you're potentially in a bit of a  
21 death spiral.

22 Q. Any others?

23 A. It would be just an amplification on the  
24 credit risk problems. The models, the assumptions that  
25 support a continued investment grade rating have, I won't

1 say utopia, but they assume no problems, no write downs or  
2 findings of imprudence at any of the major construction  
3 projects that are going on at KCPL.

4                   If you don't have these other costs, namely  
5 interest, transaction and transition costs, there could be  
6 a cushion -- a cushion for a needed disallowance from the  
7 Commission on the recovery of -- a disallowance of cost  
8 overruns on construction projects. That would go away or  
9 goes away to a greater extent. So that, again, it comes  
10 back to the credit ratings at this point, proving up  
11 synergy savings and what it exposes the company to, and  
12 then ultimately to the ratepayers.

13           Q.       Is it ever possible in advance to prove up  
14 synergy savings?

15           A.       I think there's a sliding scale. I think  
16 some synergy savings have a lot more firmness than others.  
17 So I don't have an exact answer, but I think some of the  
18 synergy savings, there probably would be little dispute  
19 from most parties. They might disagree on the exact  
20 amount of even the so-called firm synergy savings, but  
21 then there -- as you move out, there will be more and more  
22 assumptions and more and more disputes on what is a true  
23 synergy savings.

24           Q.       Okay. Would you look at JRD-1.

25           A.       Okay.

1           Q.       That is your schedule that you and  
2 Mr. Fischer were speaking about earlier, is it not?

3           A.       It is.

4           Q.       And your claim, I believe, on this schedule  
5 is that all of these claimed synergies could be achieved  
6 absent the merger; is that correct?

7           A.       That's it exactly. Yes, at least these,  
8 yes.

9           Q.       Do you think the financial viability or the  
10 financial health of a company makes a difference in  
11 whether it's able to implement programs such as these?

12          A.       You'd have to probably look at them item by  
13 item. Certainly the items that are not capital intensive  
14 would have no impact. I mean, those are just process  
15 changes. You would hope that they would implement them  
16 because they'd get an immediate payback. They'd make  
17 money for their rate -- for their shareholders for a while  
18 and then eventually save their ratepayers some money.

19                   It's possible that some of the capital  
20 intensive programs, a utility under financial stress may  
21 defer or postpone those for a while.

22          Q.       And which ones would those be?

23          A.       I have -- I would -- I haven't looked at  
24 these, the underlying work papers for seven months, but I  
25 would expect most of the production facilities would

1     require some investment to make -- to find the  
2     efficiencies that they're predicting.

3             Q.       And that would include the automated meter  
4     reading, would it not?

5             A.       That would be one also. I would agree with  
6     that, yes. Some of these savings are almost fairly  
7     immediate. So you get -- the company gets an almost  
8     immediate payback. So it shouldn't be a big detriment on  
9     those or a big inhibition to going forward on those.

10            Q.       But you have to be able to spend money  
11     first, do you not?

12            A.       On many of these, you do, yes.

13            Q.       When you wrote your testimony that was back  
14     in October of 2007, you indicated on page 48 that you  
15     could not envision a scenario wherein enough conditions  
16     would be imposed that would adequately protect ratepayers  
17     from the detriment resulting from this merger.

18                    Now, considering the detriments that you  
19     see from the revised plan and, as I interpret what you've  
20     said, all centering around a potential downgrade of KCP&L  
21     if the synergies aren't realized, can you envision  
22     conditions which would protect from those potential  
23     detriments?

24            A.       I guess the short answer is no. Where I  
25     get caught or hung up is, if the synergies aren't real,

1 let's say the Commission issues an Order and says we will  
2 initially allow you to defer transaction and transition  
3 costs and we accept that you're never going to ask for  
4 high cost in interest cost, but we expect you to prove it  
5 up in the next rate case.

6                   Next rate case comes along and ultimately  
7 parties disagree that the synergies have been realized  
8 and, therefore, you determine that synergy savings won't  
9 cover all the costs they're trying to recover in this  
10 proceeding, and now there will be -- now there will be a  
11 hit to those financial matrix which drive the credit  
12 rating, credit rating agencies' opinion. And at that  
13 point if there's a downgrade, there's high cost interest  
14 that comes through the pipeline for the next rate case.

15                   At that point, it would seem you would say,  
16 okay, we never saw this one coming up. This is really a  
17 cost of them not being able to prove up, not realizing  
18 their synergy savings. Now we've not only got high cost  
19 debt on the Aquila side that we're going to pass on to  
20 ratepayers, we now have high cost -- a little higher cost  
21 debt on the KCPL/Great Plains side, and we're not going to  
22 allow recovery of that, and then you start moving into the  
23 so-called death spiral.

24                   That's the problem. You can -- the  
25 Commission can have a stated policy of we will never



1 charge the ratepayers for costs that we don't think they  
2 should have to bear, but in this case there may not be  
3 enough cushion to prevent the downgrade if they occur.

4 COMMISSIONER MURRAY: I think that's all I  
5 have. Thank you.

6 JUDGE STEARLEY: Commissioner Clayton?

7 QUESTIONS BY COMMISSIONER CLAYTON:

8 Q. Mr. Dittmer, would you tell me again what  
9 you do now, where you work, who you're affiliated with?

10 A. I work for the firm Utilitech, Inc., which  
11 is a very small, three, three and a half person consulting  
12 firm in the Kansas City area, and the vast majority of our  
13 work consists of reviewing, critiquing and responding to  
14 utility rate applications on behalf of public service  
15 commission staffs, sometimes industrial customers,  
16 enough -- people who have enough -- customers who have  
17 enough money at stake to look at the issues.

18 Q. Do you ever work for utilities?

19 A. Limited, very limited. We're doing some  
20 work for Trigen.

21 Q. Their checks just don't cash, is that the  
22 problem, or --

23 A. No. I think, at least in my case, early on  
24 in your career you come to some -- there are -- there's  
25 certain issues I think you can work on both sides of the

1 fence fairly easily. But there are certain philosophical  
2 issues sometimes that you -- that you adhere to that tend  
3 to be more, well, right in my opinion on the consumer side  
4 or in some people's opinion or more utility oriented. So  
5 you kind of make a choice early on. At least that's the  
6 way I view it.

7 Q. And have you -- were you a former employee  
8 of the Office of Public Counsel?

9 A. No.

10 Q. Were you a former employee of the Staff of  
11 the Missouri Public Service Commission?

12 A. Yes.

13 Q. And how many years did you serve on the  
14 Staff?

15 A. Four.

16 Q. Four years. And when did you leave the  
17 employment of the Commission?

18 A. 1979.

19 Q. So a few years ago?

20 A. Quite a few. Getting to be quite a few  
21 years ago.

22 Q. Quite a few years ago. I want to work  
23 through a number of different topics here, and I don't  
24 know how organized this will be, but bear with me.

25 First of all, I want to start with the

1 purchase price for the stock that has been offered by --  
2 by Great Plains. There was some discussion earlier about  
3 the characterization of that purchase price, and there was  
4 discussion about whether it's reasonable or not  
5 reasonable. First of all, I want to ask you, what is your  
6 understanding of the purchase price of this utility?

7 A. That Aquila shareholders will receive  
8 \$1.80.

9 Q. Let's talk in big total figures rather than  
10 focus on what an individual share will be. Do you know?

11 A. I can get fairly close, I think.

12 Q. Or if you want to describe it the other  
13 way, that's fine, too. I don't want to tell you how to  
14 answer.

15 A. The total compensation I stated in this  
16 direct testimony is slightly above the net depreciated  
17 original cost book value of the Aquila --

18 Q. When you say slightly above, what does that  
19 mean?

20 A. I think I had --

21 Q. Is that public to ask what the net  
22 depreciated original cost is?

23 A. I think it's in my testimony. Footnote 5,  
24 I think. And I think that's nonconfidential. It is  
25 nonconfidential. That states the approximate

1 consideration and the approximate book value, and those  
2 are based on KCPL's stock price back in October, I believe  
3 it was. Actually, that was --

4 Q. Now I've got to find Footnote 5.

5 A. Page 19.

6 Q. That's public information, right?

7 A. Yes, it is. Well, I think it is. I put it  
8 in as public information. I hope it is.

9 Q. It's your problem, not mine. It's in your  
10 testimony.

11 A. I think I would have heard about it by now  
12 if it weren't.

13 Q. So the transaction costs -- or excuse me.  
14 The purchase price is the 1.599.6 million dollar figure?

15 A. And that was at an assumed Great Plains  
16 share price of 28.82. What I don't see from the footnote  
17 was the exact date. That was probably shortly before this  
18 testimony was written.

19 Q. And that's based on a share price of how  
20 much of Aquila shares?

21 A. Aquila share price doesn't matter, doesn't  
22 enter into the equation. The number of Aquila shares  
23 outstanding does. There were at least last fall about  
24 375 million shares of Aquila.

25 Q. Okay. So when you say slightly above, it

1 appears that's about \$9 million above?

2 A. At that particular point in time, yes,  
3 these numbers are fluid.

4 Q. What is today, do you know?

5 A. Well, KCPL's closing share price, I  
6 believe, as of yesterday or a couple of days ago was \$25,  
7 and I don't know if the number of shares of Aquila are  
8 still at 375. If they're about the same, then these  
9 numbers would have come down slightly. The million 599  
10 would be a lower number today at KCPL's trading price.  
11 The flip side or the other side of that, I don't know what  
12 has happened to Aquila's net depreciated book value.

13 Q. You don't know the answer to that --

14 A. I don't know the answer.

15 Q. -- in the last six months I guess from the  
16 date of your testimony?

17 A. I do not know.

18 Q. Now, you've been in this business now  
19 for -- 1978 you left the Commission. We're talking at  
20 least 30 years, 35 years, roughly?

21 A. 32 years, yes.

22 Q. 32 years?

23 A. 32.

24 Q. And are you familiar with utility mergers  
25 and acquisitions in general?

1           A.       I have worked on a few, yes.

2           Q.       I mean, do you keep abreast in the field  
3 and read the trade publications about mergers and  
4 acquisitions?

5           A.       I read, yeah, I read in the Wall Street  
6 Journal or hear through the -- our network of people we  
7 work with of transactions. Only occasionally do I kind of  
8 delve into specifics of the transaction.

9           Q.       Have you ever testified in a merger and  
10 acquisition case for any party?

11          A.       Yes.

12          Q.       You have?

13          A.       Yes.

14          Q.       Well, so you do have some background and  
15 knowledge of utility mergers and acquisitions?

16          A.       Yes.

17          Q.       Okay.

18          A.       Yes.

19          Q.       How does this purchase price as compared to  
20 book value compare to other mergers and acquisitions that  
21 you're familiar with?

22          A.       If you just look at the purchase price --

23          Q.       That's all I'm asking about right now.

24          A.       -- then it looks very reasonable, but you  
25 have to -- you have to add the lug of the --

1           Q.       I understand. We're going to get to that,  
2 but I want to focus on the different pieces of this and  
3 then we'll put it together at the end.

4           A.       All right. Okay.

5           Q.       Don't think I'm going to -- I mean, your  
6 counsel's going to be able to --

7           A.       Okay.

8           Q.       -- fix any problems that I cause for you.  
9 I'm sure he'll be able to do that. But focusing on the  
10 price, it is your testimony that the price in and of  
11 itself is a reasonable price?

12          A.       Stopping right there, yes, it's close to  
13 book value.

14          Q.       Now, generally looking at mergers and  
15 acquisitions, do you normally see a purchase price that is  
16 significantly greater than the book value or less than the  
17 book value?

18          A.       I would say normally it is greater than the  
19 book value. There are instances, one that comes to mind  
20 particularly it was quite a bit less than the book value,  
21 but normally most of the ones I read about or been  
22 involved with have a price greater than book value.

23          Q.       Okay. So there is a -- some sort of  
24 premium that is built in to close the transaction or for  
25 whatever reason above what the net book value is at the

1 time of purchase?

2 A. In the majority of cases that I've looked  
3 at or am aware of, yes.

4 Q. Okay. You've suggested that there has been  
5 at least one occasion where the purchase price was less  
6 than the book value?

7 A. Yes.

8 Q. Is that out of the ordinary?

9 A. I guess it is by the definition, if it's  
10 on -- well, one of only a couple I can think of, yes.

11 Q. Are you aware of the circumstances of that  
12 case that led to a purchase price that was less than the  
13 book value?

14 A. Somewhat, I mean --

15 Q. What were those reasons that led to that?

16 A. I -- the -- it was Citizens Gas and  
17 Electric property in Arizona, and there were some -- some  
18 known or thought to be problems with those systems and  
19 they were -- they were rural. They were going to be  
20 somewhat -- they're higher cost to serve, and I think on  
21 the gas side they -- they were looking at construction  
22 expansion program that would -- basically Citizens was  
23 trying to get out of everything except the telephone  
24 business, and so they were -- and they owned small  
25 properties, often rural properties across the nation.



1                   They did not have the most desirable pieces  
2 of utility property to sell, and they were downsizing, you  
3 know. Their financing capabilities were becoming more  
4 limited also.

5           Q.       So there were some issues associated with  
6 that utility that led to a lower purchase price than the  
7 net book value?

8           A.       That's my recall from some years ago, yes.

9           Q.       In the industry, is there a rule of thumb  
10 at all in terms of how great a premium should be offered  
11 in an -- in a purchase price above the book value, in a  
12 normal average circumstance?

13          A.       I don't know that. I'm sure there are  
14 statistics out there. I don't know that off the top of my  
15 head.

16          Q.       Okay. How many mergers and acquisitions  
17 cases have you participated in in your career?

18          A.       I can probably think of five or six, you  
19 know, off the top of my head.

20          Q.       Do you recall the percentage of the premium  
21 above the book value in those mergers or acquisitions?

22          A.       No, not with any --

23          Q.       Do you remember any of them?

24          A.       I think I've seen anywhere from 20 percent  
25 to 100 percent.

1           Q.       So when you say -- if you take 100 percent  
2   in this instance, would that mean double the book value?

3           A.       Yes.

4           Q.       So in the examples or cases in which you've  
5   participated in the past, you have seen where there has  
6   been a premium of 100 percent, and in this case that would  
7   amount to roughly \$1.6 billion?

8           A.       Yeah.

9           Q.       I mean, is that what that means?

10          A.       Yeah. No. That's what it would mean, and  
11   I frankly thought they were ridiculous prices, but, I  
12   mean, they were made for -- probably unique circumstances.  
13   Just happened to fit perfectly for a --

14          Q.       Can you -- can you affirmatively state that  
15   most mergers and acquisitions that you're familiar with  
16   have premiums between 20 and 100 percent above the book  
17   value? Can you call that the norm or an average?

18          A.       I'm really uncomfortable. I just -- I  
19   don't think I've done enough of them to say that this is a  
20   good average. I don't want to be nonresponsive, but I am  
21   uncomfortable with saying this is --

22          Q.       Well, you have testified that you think  
23   this purchase price is a reasonable price in and of  
24   itself. I'm trying to get an idea of how you base that --  
25   that statement that you believe it is reasonable, and I'm

1     trying to get context of what makes this such a reasonable  
2     purchase price. I'm not trying to ask specific questions  
3     about a bunch of old cases, but give me some context of  
4     why you believe this is a reasonable purchase price.

5             A.       The basis of this statement was, it was  
6     close to book value. Your rates are based on book value.  
7     So on that basis alone, it is at first blush a reasonable  
8     purchase price. That's a good thing. That's an okay  
9     thing.

10            Q.       Okay. Now, when you filed your testimony,  
11     the joint applicants had before the Commission a request  
12     for ratemaking treatment for a finding associated with  
13     acquisition premium, is that your recollection?

14            A.       Yes.

15            Q.       And at the time your testimony was filed,  
16     do you recall the amount of that acquisition adjustment  
17     that would potentially be included in rates in the future?  
18     Was it the \$9 million figure?

19            A.       No. Maybe I didn't understand the first  
20     question. They -- they were asking for regulatory  
21     assurances of certain items, and one of those was deferral  
22     and amortization of transaction costs. They didn't ask  
23     for an acquisition premium in the sense that they were  
24     asking for an amount above net depreciated book value to  
25     ever be included in rate base, but they were asking for

1 the 95 million initially as an amount to be --

2 Q. Of the transaction costs?

3 A. Of transaction costs to be included in rate  
4 base and amortized.

5 Q. You're saying it was not your understanding  
6 they were seeking any acquisition premium adjustment  
7 included in rates?

8 A. Other than the 95 million, which is  
9 typically recorded and thought to be an acquisition  
10 adjustment.

11 Q. Are transaction costs on an accounting  
12 basis, those are considered costs that would increase the  
13 net book value of the company?

14 A. Under -- yeah, under accounting guidelines,  
15 the 95 million, the transaction costs would be added to  
16 the other consideration paid, sum those two, and that  
17 becomes the total purchase price, if you will. And you  
18 compare that to the net depreciated book value of the  
19 assets being acquired, and that becomes an acquisition  
20 adjustment. And that amount sometimes is sought to be  
21 included in rate base. Sometimes it isn't. And that's  
22 why we have to split that 95 million out, because that  
23 part they were asking for rate base treatment and a return  
24 on. Whether or not there was going to be a premium or a  
25 discount on the remaining piece will be a matter -- we

1 can't tell that with certainty, but the numbers looked  
2 like it was going to be fairly close.

3 Q. Okay. Let me ask this question. If you  
4 assume that the net book value of Aquila right now or  
5 during the time this case is to be decided is the roughly  
6 1.59 billion or 1,590 million, it's listed several ways.  
7 Under the original proposal, if the joint applicants were  
8 given all that they requested, what would be the net book  
9 value of the Aquila assets following the merger, assuming  
10 that we were to grant everything and give them -- give the  
11 applicants everything that they've asked for? Are you  
12 able to compute that?

13 A. No. You can't, because you have to have  
14 the -- the price of KCPL stock, you have to have the  
15 number of shares outstanding of Aquila at the time the  
16 transaction is closed, and you have to have the then  
17 current recorded net book value. You have to have all of  
18 those.

19 Q. I understand. Assuming that you have --  
20 just assume a constant net book value for the time being,  
21 that you don't have the fluctuations of depreciation or  
22 added investment. Is it possible to simplify the  
23 applicants' request in identifying what that future net  
24 book value will be as their existing net book value plus  
25 their requests for transaction costs of 95 million or --

1    yeah, 95 million. In fact, we can't make that simple  
2    statement so that you add that 95 million into the net  
3    book value? Does that make sense?

4           A.     I mean, I think I've pretty much done the  
5    math here as to -- there was a data request response where  
6    they kind of broke out what would happen under, you know,  
7    today's KCPL price and today's Aquila shares outstanding  
8    and so forth, and as it turned out, it was pretty close to  
9    net book value at that point.

10          Q.     Even in the future?

11          A.     No. No. At that point in time. I have  
12    never seen a projection of what it would be at closing  
13    date.

14          Q.     Okay.

15          A.     It would -- I mean, you can do any  
16    assumptions you want, but it would take a lot of  
17    assumptions.

18          Q.     If you look at -- if you look at rates that  
19    are paid by Aquila's current customers that are based on  
20    that net book value today and you have their existing  
21    expenses that are added in to that rate base calculation  
22    in the formula, if the book value and the expenses stay  
23    the same, then the rates don't change, assuming that, I  
24    mean, you have to have a change in the revenue requirement  
25    formula to have any increase in rates?

1           A.       Increase or decrease, but yes.

2           Q.       Correct? Under this transaction, both the  
3 proposed transaction and the existing transaction, what do  
4 you see the impacts being to the rates that are charged to  
5 Aquila customers compared to what they're paying today?

6           A.       Let's take the existing at this point. It  
7 would seem that it would just be a slow crawl out of the  
8 non-investment-grade rating over a period of time, best  
9 case. If there are other costs that can be recovered, it  
10 could go the other direction and, I guess, ultimately  
11 could go to bankruptcy, but, you know, they will --  
12 they'll have to crawl out of their non-investment-grade  
13 rating.

14          Q.       Tell me what the impact is on the rates  
15 paid by Aquila customers.

16          A.       They should be theoretically the same as if  
17 they'd had investment grade all along.

18          Q.       I think I understand what you're saying.  
19 What I'm trying to understand in your testimony is, as you  
20 assess the application filed by the joint applicants,  
21 let's look five or ten years down the road.

22          A.       Okay.

23          Q.       Assuming a cost of service -- you know,  
24 we're going to have fuel costs. There are a number of  
25 variables that we can't speculate on what would happen in

1 five or ten years. All things being equal, though,  
2 because of this transaction, is it your testimony that  
3 rates for existing Aquila customers will go up or down  
4 because of this transaction?

5 A. Okay.

6 Q. Does that make -- maybe I'm not making  
7 sense.

8 A. No. Let me try and answer it this way.  
9 Under the company's original proposal, then certainly  
10 during the first five years rates would have gone up above  
11 that which would have occurred under the status quo of  
12 Aquila staying as a standalone company.

13 Q. Okay.

14 A. Now, under the revised proposal, the  
15 company's math suggests that there will be no detriment to  
16 ratepayers for the first five years, and then it gets  
17 better beyond that.

18 Q. Okay. I'm going to stop you right there.  
19 So if you take the original proposal, with your  
20 understanding what the original proposal was, in five  
21 years, all things staying constant, with the existing  
22 rates and not taking into consideration fluctuations of --  
23 in the cost of service, all things being equal, because of  
24 the merger and the application as presented by the  
25 applicants, rates would go up in a five-year period?



1           A.       That is correct.

2           Q.       Now, in the original proposal after that  
3 five-year period, go out to year ten, what is your  
4 estimation or your estimate of rates for those same  
5 customers?

6           A.       If you accept all of the company's synergy  
7 savings, they would go down, but if you have to accept all  
8 the synergy projections --

9           Q.       In that circumstance, with your estimate of  
10 what would happen, not assuming that the -- the best case  
11 scenario for the company, what do you think realistically  
12 would happen if we were to grant the applicants all they  
13 requested in the original proposal in that five to  
14 ten-year range in the future?

15          A.       In the original proposal, what would happen  
16 over a ten-year period, is that the question?

17          Q.       Well, you said that you -- rates would go  
18 up in the first five years, you agree with that?  
19 Regardless of whether you accept all the synergy savings,  
20 rates are going to go up?

21          A.       Even accepting, yes. Even accepting, yes.

22          Q.       And then in year 6 through 10, your  
23 evaluation of what the best, you know, what you think is  
24 likely to occur, what happens in year six through ten in  
25 the original proposal?

1           A.       Well, and I did not try and crystal ball,  
2   you know, how much exactly I agreed with the synergy  
3   savings. What I pointed out was there are problems. I  
4   don't think they're as conservative as the joint  
5   applicants suggest they are, and I think there are enabled  
6   savings that should never have been in there in the first  
7   place.

8                       So we really never got to that trying to  
9   divine and slice exactly what we think the -- I didn't get  
10  to that number anyway, as to what we think the real  
11  synergy savings, true and only synergy savings will be  
12  over a ten-year period. What I simply pointed out was  
13  there are some problems in the company's projection.

14           Q.       Make the assumption that you disallow all  
15  of the savings that you've identified as being a potential  
16  problem and then tell me what happens to Aquila customers'  
17  rates year six through ten.

18           A.       If we just subtract out the -- and I  
19  haven't done this calculation, but I'm reasonably sure it  
20  would work out, that if we just subtract out the clearly  
21  identified enabled savings and compare that, the remaining  
22  savings to the transaction transition and incremental  
23  interest costs, the math will probably show that on a  
24  nominal basis there were -- there were savings to  
25  customers. On a present value basis there may or may not

1 be, because the synergy savings under that approach  
2 wouldn't be passed on to the ratepayers until down the  
3 road because you have to discount those dollars back to  
4 today.

5 Q. Okay. Under the revised proposal that is  
6 before us today as proposed by the joint applicants,  
7 what -- all things being -- staying constant with cost of  
8 service, because of the merger, what happens to Aquila's  
9 rates in years one through five under the current proposal  
10 in your estimate?

11 A. I haven't -- I haven't done that math  
12 exactly because I think what you're asking is if we take  
13 out what I consider to be -- or what they've identified  
14 enabled savings and then we consider what they're asking  
15 to recover still.

16 Q. What is your understanding of this revised  
17 proposal --

18 A. They continue --

19 Q. -- that's before us today?

20 A. They continue to ask for recovery of  
21 transaction and transition costs but not incremental  
22 interest costs over the next five years, but they will  
23 accept that they have to prove up synergy savings in  
24 excess of the amortization of the transaction and  
25 transition costs before they get to collect them.

1           Q.       When do those -- when do those true-ups or  
2       calculations occur? Do they occur at certain times or  
3       year five, year ten?

4           A.       During each rate case is what I interpret  
5       their proposal to mean.

6           Q.       Does that make a difference to you in that  
7       manner of addressing costs and possible synergy savings?  
8       Do you find that an acceptable or unacceptable way of  
9       addressing synergies and costs?

10          A.       I -- if we didn't have the possible -- real  
11       probable problem of a downgrade, if these things don't  
12       realize, then you can ring fence it so to speak, as  
13       they're suggesting. We'll accept -- we don't get to  
14       recover transaction or transition costs if we can't prove  
15       up synergy savings. And you can say it looks good, it  
16       looks good, and they've already agreed not to allow  
17       incremental interest costs. It looks good, but then what  
18       happens if the synergy savings aren't as real or material  
19       as they suggest? Then you've got a -- you've really got a  
20       disallowance at that point.

21          Q.       All right. That detriment that you're  
22       identifying right -- I think you're identifying a  
23       detriment.

24          A.       Yes.

25          Q.       That detriment would be attributable to

1 Great Plains/KCP&L and its customers, correct?

2 A. Yes. You get into that issue of, okay,  
3 we're -- now got a downgrade. Who has to pay the cost?  
4 How do we get out?

5 Q. But you're talking -- that's the Great  
6 Plains/KCPL side, not the Aquila side?

7 A. Yeah. Aquila's already there.

8 Q. So with the way these costs and the  
9 synergies are being addressed, are there detriments to the  
10 Aquila customers, the Aquila division existing customers?

11 A. Only I guess if they get more  
12 disallowances, so to speak, for the transaction/transition  
13 costs that would be allocated to Aquila ratepayers that  
14 will be unrecovered and could lead to a further -- even  
15 further investment grade downgrade.

16 Q. But Aquila's already below investment  
17 grade?

18 A. They're already below.

19 Q. Is there really much more of a detriment  
20 that those customers would have to -- or the company, that  
21 division would have to deal with following this  
22 transaction? I mean, they've got nowhere to go but up  
23 really at this point.

24 A. Well, that's what I was alluding to in  
25 answering Commissioner Murray's questions about you're

1 kind of in unknown, uncharted waters. I don't -- I  
2 mean, I think there's only been one bankruptcy in the last  
3 32 years that I'm aware of and different opinions about  
4 what happens, but it's not good. I mean, it can't be  
5 good. I mean, there are -- there can be more downgrades  
6 and ultimately it could be bankruptcy.

7 Q. So it's your testimony that there's a  
8 detriment to both customers of Great Plains, KCPL and  
9 Aquila, not -- I think I was making the assumption that  
10 with a credit downgrade of KCP&L and Great Plains, that  
11 primarily the detriment would be to those entities and  
12 their customers and not on the Aquila side. Maybe I'm  
13 mistaken on that.

14 A. It could be to both. The fact that KCPL  
15 has an investment grade and has a regulatory plan to  
16 ensure they have a continued investment grade kind of  
17 highlights the problem with the deal in my opinion.

18 Q. Let's talk about the synergies or the  
19 savings that have been proposed. I'd like to confide --  
20 I'd like to try to get you to confine your remarks to  
21 Missouri jurisdictional amounts. Testimony's kind of  
22 bounced back and forth between system-wide and multi-  
23 jurisdictions.

24 I have written down -- let me ask you this:  
25 What is your understanding of the amount of synergy

1 savings that potentially can be realized that are Missouri  
2 jurisdictional savings total? What is your understanding?

3 A. I think I'd have to look at the -- the  
4 supplemental direct filed in February, because I don't  
5 have that number.

6 Q. I have figures written down, and I think  
7 this goes -- comes back to Mr. Fischer's opening of  
8 222 million over a five-year period, and if that's  
9 incorrect --

10 A. I just --

11 Q. -- does that sound close?

12 A. It's probably correct. What I recall is  
13 there's virtually no savings to ratepayers after paying  
14 the transaction/transition costs for about two or three  
15 years, and then the number starts to grow. I'm not  
16 disagreeing. I just don't recall if that number --

17 Q. The other number that I have is 549 million  
18 over ten years. Does that ring a bell?

19 A. Well, it would be a lot bigger. That would  
20 be in the ballpark, but perhaps if I could get the -- pull  
21 out the company's supplemental, I might be able to --

22 Q. Tell me if anything sounds familiar. I  
23 also wrote down total savings over a five-year period was  
24 305 million. Missouri's portion of that was 222.

25 A. I'm not disagreeing. I'm just saying I

1 don't have those numbers memorized because we didn't get  
2 to that level of the analysis. There were other concerns  
3 that prohibited it.

4 Q. And then I had written down -- I may have  
5 written down incorrectly, so I mean, so feel free to --  
6 this crowd doesn't hesitate to correct us. So 755 million  
7 over ten years is what I've got.

8 A. Those were gross savings. I do remember  
9 that number. Those are before you start paying anything,  
10 they'd like to recover.

11 Q. Okay. Now, of -- of those savings, if we  
12 go to the chart in your testimony that was referenced in  
13 cross-examination, you use total merger savings of  
14 304.6 million. So that would match with the 305?

15 A. Yes.

16 Q. Do you buy that?

17 A. Yes.

18 Q. So your evaluation was not based on  
19 Missouri jurisdictional figures?

20 A. That's correct. I didn't take it to that  
21 level.

22 Q. Well, to do this analysis, do we need to  
23 focus on Missouri jurisdictional figures? I mean, does it  
24 matter what happens in Kansas or another state in our  
25 evaluation or should we be looking at only Missouri



1 figures?

2 A. It would be certainly reasonable to look at  
3 on a Missouri jurisdictional basis. I don't think the --  
4 it would flip such that one jurisdiction would be  
5 beneficial and one jurisdiction would be detrimental. I  
6 don't think it would move around that much, because they  
7 were proposing, as I recall, to originally allocate the  
8 cost basis on the cost on the basis of benefits.

9 So if total cost exceeded benefits, as they  
10 did in my analysis, then it wouldn't matter which  
11 jurisdiction you'd be looking at.

12 Q. Well, let's look at page 12 of your -- now,  
13 this has HC down at the bottom, but I think the HC numbers  
14 are identified.

15 A. Yes, they are.

16 Q. So I can talk about all the figures except  
17 for line 6; is that correct?

18 MR. MILLS: On page 12 of his testimony,  
19 the bottom two numbers in the table are HC. Actually,  
20 it's the second to last number, which calculates into the  
21 last number, so because of that the last number's HC.

22 BY COMMISSIONER CLAYTON:

23 Q. Okay. Well, if we convert these to  
24 Missouri jurisdictional amounts, that 304.6 million that  
25 has been suggested that Missouri jurisdiction is

1 222 million, but you don't have any way to agree or  
2 disagree with that?

3 A. Perhaps if I could just grab the company's  
4 supplemental --

5 MR. FISCHER: If I could be of assistance?

6 THE WITNESS: -- then I think I might be  
7 able to answer things more quickly.

8 COMMISSIONER CLAYTON: Whatever you-all  
9 feel is appropriate. I'm not trying to trick you without  
10 the information.

11 THE WITNESS: I'm not trying not to answer  
12 your question. I just hate to --

13 BY COMMISSIONER CLAYTON:

14 Q. Well, most people are trying not to answer  
15 my questions. I appreciate your --

16 A. Yes, that is the representation made by  
17 Mr. Bassham in February '08 testimony.

18 Q. So with the information you have, do you  
19 agree or disagree that 222 million Missouri jurisdictional  
20 savings over five years?

21 A. That is his representation and testimony, I  
22 agree.

23 Q. Okay. His representation? I'm not asking  
24 if you agree with it, just that that's their starting  
25 point.

1           A.       That is their starting point.

2           Q.       Now, on this chart on page 12, looking at  
3     the math, it has less transition costs proposed to be  
4     netted against gross synergy savings claimed. Now, from  
5     opening, I have Missouri jurisdictional transition costs  
6     estimated to be 43 million.

7           A.       From opening, I'm not sure what you mean.

8           Q.       Well, from Mr. Fischer's opening. Now it  
9     probably should be in that supplemental. And while you're  
10    looking, I'm going to -- I'm going to refer to transaction  
11    costs being estimated or as stated by Mr. Fischer at  
12    around 47 million for a total of 90 and --

13                   MR. FISCHER: Those are confirmed on page 5  
14    of the supplemental that Bassham filed, and there's also a  
15    chart on Chris Giles' testimony supplemental that breaks  
16    it down.

17                   THE WITNESS: That's the one I'm  
18    envisioning.

19                   COMMISSIONER CLAYTON: I haven't misstated  
20    those figures yet, have I?

21                   MR. FISCHER: You've been correct.

22                   THE WITNESS: Yeah, 47.2 million of --  
23    excuse me. 64.9 of total transaction costs, 47.2 on  
24    Missouri jurisdictional basis, and 58.9 of transition and  
25    42.86 Missouri jurisdictional.

1 BY COMMISSIONER CLAYTON:

2 Q. Now, if we revise your chart on page 12 of  
3 your testimony with the alternate proposal that's been  
4 presented where we have -- where we have alleged savings  
5 222 less transition costs of 43 less transaction costs of  
6 45 --

7 A. 47, I think, but anyway --

8 Q. 47. Excuse me. Excuse me. For a total of  
9 90. That leaves net savings as alleged by the  
10 applicants -- I think I can say that total. 222 minus 90  
11 is 132 million in alleged savings over a five-year period?

12 A. I agree with that math.

13 Q. Do you buy that so far?

14 A. I agree with the math, yes.

15 Q. So also on your chart, and you would agree  
16 under the alternate proposal that the applicants are  
17 saying that they will net out or take out all these costs  
18 by the savings that they have to achieve to a certain  
19 degree of savings?

20 A. They have to prove them up before they  
21 collect them, right.

22 Q. Which is different from what your chart  
23 originally suggested where you had identification of costs  
24 ahead of time and specific ratemaking treatment ahead of  
25 time?

1           A.       Well, the purpose of the chart was simply  
2   saying -- using the company's own numbers, not even -- and  
3   I disagreed with parts of it, but just saying their math,  
4   it doesn't work.

5           Q.       I understand. I'm going to give you a  
6   chance to disagree with those numbers, too. We're going  
7   to get to that. So -- so according to this chart, which  
8   also lists incremental actual interest costs, which is a  
9   highly confidential number which I'm not going to restate,  
10  this chart, the new chart would not include that amount  
11  because they're not asking for that increased interest  
12  cost at this time?

13          A.       They're not asking for it, but they have to  
14  pay it.

15          Q.       I understand. But on this chart where  
16  we're netting out the total savings, it would be a zero,  
17  correct?

18          A.       That is correct.

19          Q.       All right. So on this chart, I think as  
20  Mr. Fisher suggests, that that number down at the bottom,  
21  the total is going to be a different calculation under  
22  this proposal than under the original proposal?

23          A.       Yes.

24          Q.       The math is going to be different. Now,  
25  all things being equal, to find a net benefit as opposed

1 to a net cost or net detriment under -- just doing the  
2 math, at this point we've got 132 million in alleged  
3 savings over five years if we accept everything that  
4 they've said as true?

5 A. The math would suggest that's correct.

6 Q. Now, how much -- I think your schedule  
7 JRD-1 removed a number of enabled costs, and you've also  
8 attacked some of the other savings that would -- are you  
9 able to affirmatively state that -- that the amount that  
10 you disagree with is more or less than \$132 million in  
11 savings? Are you able to point out savings as alleged by  
12 the company? Are you able to reduce that by another  
13 \$132 million? Do you follow me?

14 A. The short answer is no. I mean, all that I  
15 can state with certainty is that there are \$59 million  
16 worth of enabled savings that should have been taken out  
17 of the 304 on the top line, and then you have to Missouri  
18 jurisdictionalize that piece. Just -- you know,  
19 eyeballing it, it doesn't look like that would be enough  
20 to drive the bottom line, the 132 million into a negative  
21 number, but you've got to keep -- well, your question.  
22 I'm sorry.

23 Q. So you disallow another 59 --

24 A. At least, yes.

25 Q. At a minimum?

1           A.       Right.

2           Q.       You say this is stuff that would happen  
3 regardless of the merger?

4           A.       Should happen, yes.

5           Q.       Now, I think that statement makes a number  
6 of assumptions of Aquila being -- of having the capital  
7 and the wherewithal to implement a number of those  
8 programs, doesn't it? Doesn't it make that assumption?

9           A.       We had the discussion there, there's  
10 potentially some capital investment on some of those that  
11 could be deferred or delayed, I suppose.

12          Q.       Do you know -- do you know if Aquila has  
13 the capital or the wherewithal to implement that  
14 59 million worth of savings through investment?

15          A.       I don't know. I mean, I know they're in  
16 the Iatan construction program already, so -- but no, I've  
17 not been asked.

18          Q.       You don't know?

19          A.       No.

20          Q.       So we're really not sure whether that  
21 59 million would occur or not if the merger happens or  
22 doesn't happen?

23          A.       I'd agree, we don't know every dollar. We  
24 also don't know -- we also know that the 59 is not the  
25 total population of enabled savings.

1 Q. Okay. You did not perform a bottom-up  
2 calculation of potential savings --

3 A. No.

4 Q. -- that would be achieved in this merger?

5 A. No.

6 Q. And I think the testimony earlier was that  
7 you didn't have the resources or the Public Counsel didn't  
8 have the resources to do that?

9 A. That's correct.

10 Q. So at this point, we have a figure of  
11 suggested savings of a net \$132 million over five years.  
12 Your testimony is that you really don't know what savings,  
13 if any, can be achieved through this merger?

14 A. Well, I guess my testimony is I know that  
15 the 304 is overstated at least for enabled savings, and  
16 beyond that, I'm not sure what is achievable.

17 Q. Are you certain that any savings can be  
18 achieved in this merger?

19 A. It's been -- again, going back to  
20 discussion with Commissioner Murray, I mean, I looked at  
21 this back in the summer of last year, but you know, I  
22 think that some of the head count reductions are pretty  
23 firm, but then you start moving up the scale and some of  
24 the claimed savings I think are much harder to define and  
25 declare.



1 Q. What amount can you give me that's firm?

2 A. I can't. I haven't looked at it from that  
3 perspective. I haven't tried to formulize --

4 Q. Is there any amount that you would feel  
5 comfortable saying that some savings can be achieved?

6 A. I'm not comfortable saying an amount. I  
7 haven't made those calculations. Didn't look at it in  
8 that detail. No, I cannot.

9 Q. Well, is it possible that they can achieve  
10 132 million in savings? I mean -- is it --

11 A. It's possible, yes, I suppose.

12 Q. Is it possible that they could achieve  
13 \$50 million in savings?

14 A. Well, if they -- I guess -- if I agree it's  
15 possible they can achieve 132, then I suppose they could  
16 definitely achieve -- can possibly achieve 50 million.

17 Q. Well, what I'm struggling with is trying to  
18 get a handle on here for Public Counsel's position what  
19 savings has to be realized to make the merger a good idea.  
20 At some point -- at some point the numbers would justify a  
21 merger, I'm assuming, from Public Counsel's position?

22 A. I don't know that I can answer that with  
23 certainty for the Public Counsel.

24 Q. I understand. But in your analysis, I  
25 mean, you're the one stating the opinion here on the --

1 looking at the costs, the charts that we have in your  
2 testimony are, you know, just outdated because of the  
3 nature of this transaction. We've got an alternate  
4 proposal, so the net cost that you identified in that  
5 chart, and I know that's just a mathematical computation,  
6 but those are no longer accurate and may not be relevant  
7 with the current proposal.

8                   So I'm trying to get a handle on --you can  
9 only affirmatively disallow around 59, \$60 million in  
10 savings, which still leaves potential savings that are not  
11 really being refuted by you; is that correct?

12           A.       I think the math will probably suggest that  
13 if we take a much more stringent conservative view of the  
14 net savings, that the first time around that the  
15 Commission, the parties can create a scenario where there  
16 won't be a detriment to ratepayers.

17                   The problem with that, we can -- we can --  
18 we probably could agree outside this hearing room on those  
19 things, but the problem, the reason I think there isn't a  
20 settlement, because if you look at the next line there,  
21 the unrecovered interest cost and compare that to the  
22 savings, then you start going --

23           Q.       I'm going to get to that. And see the  
24 thing is, I'm trying to figure out where we stand with the  
25 amount of savings. I think we have to identify what --

1    what I'm trying to get at, and you can't give me this  
2    answer, but I'm trying to identify what savings  
3    potentially is there, what's the likely scenario from your  
4    perspective of what type of savings is going to be there,  
5    and then move on to the costs and the dollars that are  
6    going to be imposed on Great Plains and KCP&L through the  
7    added interest costs or, you know, the acquisition  
8    adjustment or some of these other issues.

9                   And I can't -- I can't get to any point  
10   where you agree that -- well, you're certainly not going  
11   to agree there are any savings. I'm assuming you're not  
12   going to agree that there are any savings from this  
13   transaction.

14           A.       Well, I think I stated that pretty clearly  
15   in the cross of Mr. Fischer, that I expect there are some  
16   fairly significant synergy savings.

17           Q.       Well, let's move on to that next -- let's  
18   move on -- I've got a couple more questions here. First  
19   of all, of the transition costs that were identified, we  
20   talked about earlier a \$43 million. Do you -- do you  
21   accept or disagree with that calculation as being accurate  
22   and what should be anticipated in terms of transition  
23   costs? Missouri jurisdictional, accurate, fair,  
24   appropriate, reasonably calculated?

25           A.       All that I would say is the company's never

1 changed those numbers over a period of eight or nine  
2 months, which would suggest they're fairly firm, I would  
3 hope.

4 Q. Have you evaluated their merit, whether  
5 they're accurate, whether they're reasonable and  
6 appropriate?

7 A. On the transaction or transition?

8 Q. Transition costs.

9 A. Transition costs. I would say I didn't get  
10 to that level of analysis only because we didn't need to.  
11 We never got to that point the first time around.

12 Q. I understand, but the first time around,  
13 we've got a different deal now. So you -- are you saying  
14 whether you evaluated -- did you evaluate the transition  
15 costs figure that has been proposed by the applicants, yes  
16 or no?

17 MR. MILLS: Judge, can I interrupt here,  
18 because I think this will help frame these questions, and  
19 I won't take long, but what happened in this case is that  
20 we hired Mr. Dittmer when the case was first filed and  
21 almost immediately said, don't do anything. There's going  
22 to be a revised set of numbers. And that came out in  
23 August, and then Mr. Dittmer evaluated those. Because of  
24 our limited budget, we have not had Mr. Dittmer do a whole  
25 lot of work since that time. We simply haven't been able

1 to afford to get him to do updated analysis as the case  
2 updates.

3                   So to the extent that he's not able to  
4 answer these questions, I think I need to take some  
5 responsibility for that. We haven't paid him to be  
6 prepared to answer a lot of these questions that are  
7 coming up about what the new numbers are and how the new  
8 numbers play out.

9                   We paid him to do the analysis on the  
10 original case. As you see from the chart on page 12, his  
11 analysis was quite clear and really didn't have to get  
12 into the kinds of details and the kinds of analysis  
13 because on the surface what we were talking about at that  
14 point didn't look good.

15                   So I just want to point out that we have  
16 not really engaged Mr. Dittmer to keep up with what's  
17 going on in this case, and that may help frame some of his  
18 answers and help you understand where we are in the case.  
19 Thank you.

20 BY COMMISSIONER CLAYTON:

21                   Q. I understand that, and I'm not asking you  
22 to -- I mean, if you didn't evaluate something, I just  
23 want you to tell me that you didn't evaluate it, and then  
24 we'll move on. On the transition costs, the amount that  
25 has been alleged by the company, by the applicants, of

1     \$43 million, have you evaluated the accuracy or the  
2     reasonableness of that amount?

3             A.       I would say I haven't looked at the  
4     accuracy. Conceptually, what they asked for seems  
5     reasonable

6             Q.       Okay. So it appears reasonable, but you  
7     have not evaluated the accuracy?

8             A.       Yeah. Conceptually what they're calling  
9     transition costs and what they want to do sounds  
10    reasonable.

11            Q.       Okay. Same question for transaction costs  
12    estimated to be around 47 million, where do you stand on  
13    that? Same answer? Different answer?

14            A.       Well, on transaction costs, I mean, my  
15    standard answer is just say no, so I didn't spend time --  
16    very much time trying to understand what those costs were.

17            Q.       Okay.

18            A.       Because those wouldn't be typically  
19    considered as part of the acquisition premium or the  
20    acquisition adjustment which this Commission has, as I  
21    understand it, a strong precedent to disallow, so no, I  
22    don't have a -- I have not evaluated reasonableness of  
23    those numbers.

24            Q.       And so you have no idea whether that amount  
25    is reasonable or not?

1           A.       My only answer is they did not take the  
2 effort to change it over a period of almost a year now.

3           Q.       But you haven't evaluated it?

4           A.       I have not evaluated it.

5           Q.       And the answer is no. I think that's --

6           A.       Okay.

7           Q.       -- what you're saying, is you have not  
8 evaluated it?

9           A.       Yes.

10          Q.       Okay. Okay. Now, we've gone through the  
11 price being paid, potential acquisition adjustment. The  
12 acquisition adjustment I'm assuming is public. That would  
13 be adding the transaction cost amount with the amount of  
14 the purchase price above book value on the date the matter  
15 closes, do you agree, is that accurate?

16          A.       That is my understanding.

17          Q.       So we'd be looking at it with the figures  
18 that we were talking about, would be 47 plus 9 million for  
19 50 -- \$56 million. Now, that would be -- that would be a  
20 cost that would be paid by whom?

21          A.       The -- I think you're talking about the  
22 Missouri allocated portion of the transaction costs?

23          Q.       Yeah. Actually, that 9 million over book  
24 value is probably not Missouri adjusted, but it's not a  
25 huge figure, so I'm not going to worry about it.

1           A.       Well, again, the answer is the 47 million  
2       would only -- well, would be paid for out of proved up  
3       proven up, trued up synergy savings under the company's  
4       proposal.

5           Q.       Under the proposal, that would be paid  
6       through potential savings?

7           A.       Correct.

8           Q.       Now, under the original proposal the  
9       transaction costs, I think, were going to be amortized  
10      over a five-year period and deferred?

11          A.       Yeah. Under both scenarios, they were  
12      going to be amortized over five years. The number has  
13      changed as they've shifted money from transactions.

14          Q.       There wasn't going to be a netting, there  
15      wasn't going to be an offset of potential savings until  
16      year ten or something?

17          A.       My understanding the company was basically  
18      asking for the Commission to accept today or back in  
19      November that all the synergy savings they projected are  
20      real and therefore we can book the transaction costs and  
21      we will never address this issue again in a hearing -- at  
22      a rate case hearing.

23          Q.       Okay. So -- so if we look at this total  
24      acquisition premium of roughly \$56 million, and that's an  
25      estimate there, and it may not be accurate based on



1 Missouri jurisdictional figures, if the Commission does  
2 not authorize recovery of an acquisition adjustment, then  
3 is -- then that would be generally payable by the  
4 shareholders of the acquiring entity?

5 A. It would be -- as I understand it, it would  
6 be initially -- you have to -- keep in mind, you have to  
7 add the transaction costs, plus the interaction between  
8 the other compensations being paid and the net book value,  
9 and those would be added together, and that would  
10 become, if it's a positive number, good will. If it's  
11 negative, it's negative acquisition adjustment.

12 But that will show up on the company's  
13 balance sheet, the 47 million would initially show up on  
14 the company's balance sheet, but then it would be subject  
15 to impairment testing. If you don't give them explicit  
16 rate recovery in this docket, then it goes to good will,  
17 and then it could be subject to impairment testing and  
18 there could be write downs.

19 Q. So if we were to grant an acquisition  
20 premium in a case where -- I mean, you would increase the  
21 net book value of the company by that amount, base rates  
22 on the new net book value; is that accurate?

23 A. It is. I mean, there actually is a  
24 scenario where it would be decreased. We don't know the  
25 interplay exactly between KCPL stock price and the net

1 book value at the date of the closing, so I don't want to  
2 mislead you to think that we're only looking at a positive  
3 number. It is possible it will be a negative number.

4 Q. Okay. So these transaction/transition  
5 costs, the 90 million, the way the current proposal or the  
6 proposal that's before us now would have to work, the  
7 company would have to realize 90 million in savings over a  
8 five-year period to cover those, correct?

9 A. On a total company basis, you're talking  
10 about the transaction/transition costs?

11 Q. Yeah. I think those are Missouri  
12 jurisdictional.

13 A. Yes.

14 Q. All right.

15 A. Yes.

16 Q. So that's their burden, they have to  
17 carry -- they have to reach those synergies of 90 million  
18 to be able to keep those or to recover, they're going to  
19 basically recover those costs if they reach those  
20 synergies?

21 A. That's my understanding of their proposal,  
22 yes.

23 Q. Is that reasonable or an unreasonable  
24 proposal, just that portion of it?

25 A. That's reasonable. I mean, if you, yeah,

1 stop it right there, it's an okay outcome. We'll put it  
2 off to the next case, and if they don't prove it up, they  
3 eat it, and if they do, they recover.

4 Q. So let's put a couple of these pieces  
5 together. So at the start we talked about the price is  
6 reasonable. You agree with that?

7 A. With the caveat that you made me stop right  
8 there and not --

9 Q. I understand.

10 A. But yes.

11 Q. And then is it reasonable for this second  
12 component where the company carries the burden of  
13 achieving savings at a minimum of the transaction and  
14 transition costs?

15 A. Again, if you stop me --

16 Q. Right there.

17 A. -- there, yes.

18 Q. That's a reasonable way to handle that  
19 component of the transaction?

20 A. Yes. You should be aware you'll probably  
21 have some messy fights about the calculation of true  
22 synergy savings, but yes, in concept, it's an acceptable  
23 proposal.

24 Q. All right. But we have no idea, you don't  
25 have a proposal on what you think the synergies would be?

1 You don't acknowledge there are any potential synergies  
2 because you didn't do the ground-up analysis?

3 A. I think I acknowledged in concept I expect  
4 there will be some significant synergy savings.

5 Q. Okay. So really if you look at those two  
6 components, there's not a detriment yet. The detriment  
7 then would come from the impact on the finances of both  
8 companies based on how all these other costs are going to  
9 be addressed. Would you agree with that statement?

10 A. The -- yeah. The total look at actual  
11 synergy savings compared to actual transaction and  
12 transition costs, and what that impact -- what happens if  
13 the synergy savings aren't realized and the transaction  
14 costs aren't recovered.

15 Q. Okay. Yeah. So you've got that question  
16 mark. Now, you have this increased interest cost for  
17 interest to the Aquila division greater and above -- or  
18 above their regulatory interest rate that's in their rates  
19 right now, correct?

20 A. Correct.

21 Q. And you've got a figure in here I'm not  
22 going to repeat because I think that's highly  
23 confidential, but you've got a significant figure built  
24 into that, and if the company is not going to seek  
25 recovery of that, then Aquila's customers -- we had agenda

1 today. I forgot.

2 Under the current proposal, the ratepayers  
3 will not pay higher rates in the short term because of  
4 that difference in interest costs, either Aquila or Great  
5 Plains customers?

6 A. Conceptually, no. But I think I do have to  
7 add, there is a prompt that they're going to ask for  
8 amortization expense. I'm not sure how you -- how those  
9 two mesh. You're not going to actually recover actual  
10 interest cost, but you're going to have a multiplier to  
11 include amortization on -- to get the financial matrix  
12 where you need them to be. That part confuses me.

13 Q. I'm not ready for the amortization side. I  
14 want to just talk about the interest, the increase in  
15 interest cost. We'll get to that. Is that possible to  
16 talk about them separately?

17 A. Yes, I suppose.

18 Q. I'll tell you what, it may be a good time  
19 to stop. The Judge has just given me a note that we have  
20 agenda in five minutes, and I'm going to have some  
21 questions, so I'm not going to be able to finish before  
22 lunch. Why don't I stop right there and we'll come back  
23 to this point? Is that okay?

24 JUDGE STEARLEY: We will recess and we will  
25 pick up with Commissioner Clayton's continued questions to

1 Mr. Dittmer at approximately 1:15.

2 MR. THOMPSON: Judge, could you extend that  
3 to 1:30 given that we've got an agenda?

4 JUDGE STEARLEY: Certainly. We'll pick up  
5 at 1:30.

6 (A BREAK WAS TAKEN.)

7 JUDGE STEARLEY: We are back on the record.  
8 Mr. Dittmer is testifying. I remind you, sir, you're  
9 still under oath.

10 BY COMMISSIONER CLAYTON:

11 Q. Mr. Dittmer, I want to get back to where we  
12 left off, and I kind of categorized this area in my notes  
13 as potential costs that would be borne by Great Plains or  
14 KCP&L based on what the existing proposal, and I think the  
15 first item under that would be added interest costs that  
16 Great Plains would be subject to because the Aquila  
17 division is not receiving the full interest costs in its  
18 cost of service. Would you agree with that  
19 characterization? Does that make sense?

20 A. Yes.

21 Q. Okay. Now, what is your understanding of  
22 the current proposal as it relates to interest cost?  
23 How -- if we were to approve the merger, according to the  
24 current proposal, who pays that extra interest cost that  
25 is not built in to Aquila's rates right now?

1           A.       Great Plains Energy shareholders.

2           Q.       So the shareholders would pay -- in theory  
3 would pay that extra cost unless at some point they're  
4 included back in rates?

5           A.       Pay it in the terms of reduced actual  
6 earned return below targeted authorized return.

7           Q.       Okay. Now, you mentioned right before we  
8 left, I asked about the interest cost, and you responded  
9 to me with a -- with an answer that related to regulatory  
10 amortizations or additional amortizations. I want you to  
11 explain how you were answering my question, if you recall.

12          A.       If I'm remembering the question and  
13 scenario correctly, what I was trying to relay is part of  
14 the company's proposal in this case is were -- they're  
15 saying we're not asking for a guarantee of regulatory  
16 amortization but it's coming. We're going to ask for it  
17 in the next rate case, and at the very time that you're  
18 trying to calculate extra expense, amortization expense,  
19 the company will be incurring interest costs that it was  
20 not collecting from ratepayers.

21                    So you get into a real odd situation where  
22 I guess you're trying to calculate theoretical investment  
23 grade interest and the lug that you would have to pay on  
24 that, on the amortization expense at the very time that  
25 the company's eating some interest costs, and whether the

1 two would balance out to where they could actually keep  
2 their investment rating.

3 well, No. 1, you'd have to make the  
4 decision because I know the Public Counsel at this point  
5 is opposed to approval of regulatory amortization for  
6 Aquila for specific reasons stated in Mr. Trippensee's  
7 testimony. But even beyond that, if the Commission  
8 disagreed and gave that to them, you could -- you could  
9 have a scenario where you're giving the company more in  
10 revenues than can be justified under traditional rate of  
11 return with the intent of keeping investment grade rating,  
12 and because of the interest cost recovery that's not  
13 occurring, you could still have a downgrade. And I think  
14 that would be an ironic and unfortunate situation, but  
15 it's something that this Commission certainly needs to  
16 grapple with.

17 Q. So to understand your response, if the  
18 Commission were to grant the merger request in accordance  
19 with the proposal right now where Great Plains  
20 shareholders bear the burden of the increased interest  
21 cost that is not recoverable in rates today, that that  
22 cost would affect the credit matrix and the other  
23 calculations that would encourage additional regulatory  
24 amortizations under the CEP?

25 A. Not as I understand it.



1 Q. No. Okay. So I got that wrong?

2 A. Well, it's complicated, because my  
3 understanding of the regulatory amortization as calculated  
4 for KCPL, it's basically a rollout of the regulated rate  
5 base, the jurisdictional regulated rate base, and so what  
6 you would be -- what I envision under this hypothetical  
7 scenario where you're trying to give Aquila a regulatory  
8 amortization plan comparable to KCPL's --

9 Q. Now, that's a different -- that's a  
10 different deal, isn't it, if you're talking about Aquila  
11 having a regulatory amortization similar to the others,  
12 that -- that's different than what we're talking about  
13 right now, isn't it?

14 A. No. That's my understanding what the  
15 company wants is a regulatory amortization plan for Aquila  
16 somewhat comparable if not identical to what they have for  
17 KCPL. And it gets very confusing because you first  
18 calculate a traditional cost of service for Aquila, and  
19 then presumably, because we haven't seen the actual plan,  
20 but presumably you would calculate interest coverages and  
21 debt ratios and so forth by considering juris -- or excuse  
22 me, regular -- regulatory interest cost, which would be  
23 less than the actual interest cost that they're paying on  
24 their non-investment-grade rating.

25 So you'd be probably throwing more money

1   into the cost of service, you'd be collecting more in  
2   rates based on this hypothetical level of interest expense  
3   that they should be paying if they'd always maintained  
4   investment grade. But those matrix calculated for  
5   regulatory purposes would not be their actual matrix  
6   because S&P doesn't look at your regulatory matrix, they  
7   look at what's actually happening, and the actual cost  
8   would have the interest cost for -- for Aquila's  
9   non-investment grade debt.

10           Q.     In the original proposal as it relates to  
11   interest cost, what was your understanding of the request?

12           A.     That they wanted to recover actual interest  
13   costs and then a regulatory amortization plan similar to  
14   KCPL's which presumably would have used actual interest  
15   cost at that point.

16           Q.     In the original plan, would rates have  
17   changed after the approval of the order or would that have  
18   occurred in the next rate case?

19           A.     Next rate case.

20           Q.     In the next rate case?

21           A.     Yes.

22           Q.     So we would make a finding in the original  
23   proposal that -- that we would grant recovery of the  
24   actual interest cost in the next rate case when the Aquila  
25   subdivision -- when the Aquila division would file its own

1 rate case?

2 A. That's my understanding of their proposal,  
3 yes.

4 Q. And then at that point, it would be  
5 evaluated. There's an assumption that it would be  
6 considered investment grade at that point?

7 A. For --

8 Q. And then -- then it would apply for  
9 additional regulatory amortizations like Empire and KCP&L  
10 variety?

11 A. We never got -- I mean, we haven't seen  
12 that level of detail. We've just had, to my knowledge,  
13 just narratively described that we want a plan similar to  
14 what we have for KCPL for Aquila, and I don't think I ever  
15 saw the specifics of when they did their regulatory  
16 amortization, whether they would consider actual interest  
17 cost or the 7 percent that -- the theoretical amount. I  
18 would assume it's actual because that was a part of their  
19 initial request, they're asking for recovery of actual  
20 interest cost and the traditional cost of service.

21 Q. Now, going back to your page 12 of your  
22 testimony and the chart that you had on there, the highly  
23 confidential number is the amount of incremental actual  
24 interest costs in excess of regulatory interest cost. Is  
25 that figure, is that an annual cost or is that a five-year

1 total cost that's in your chart?

2 A. That is five years.

3 Q. That's a five-year. So we'd want to divide  
4 that by five. I want to ask you at this point, since the  
5 applicants have not requested a specific finding on  
6 regulatory amortization, they've not requested the  
7 acquisition premium or adjustment or the transaction or  
8 transition costs be identified as a ratemaking component  
9 as part of this order that would be netted out, I want  
10 you, if you can, to identify for me the detriments again.  
11 I want to go back and tell me, because we walked through  
12 the price. We talked about the price. We've talked about  
13 potential savings, potential costs. We've talked about  
14 this interest and the potential impact on customers.

15 At this point in the analysis, tell me why  
16 your conclusion with today's proposal, the alternate  
17 proposal, why this -- why you believe this is detrimental  
18 to the public interest.

19 A. I think it can be summed up in two or three  
20 items. One is not full belief, distrust of the synergy  
21 savings which drive the collection of the transaction and  
22 transition costs. The actual recovery of the transaction  
23 and the transition cost, the fact that the company is  
24 basing its claim that they can retain investment grade  
25 rating on opinions from the rating agencies which have

1 assumptions that don't line up exactly with what is being  
2 proposed in this proceeding right now, and then if you add  
3 to the fact that -- if you add the fact that we have a  
4 disagreement on how synergy savings should be calculated  
5 and whether they will be as significant as the company  
6 proposes, the problem gets compounded. So you're exposed  
7 to a downgrading on their debt, and that can lead to a  
8 vicious cycle.

9 Q. Let me try to summarize here. I've got --  
10 first of all, you don't accept or believe the synergy  
11 savings, they're too speculative, I believe is what you're  
12 saying?

13 A. Yes. We can't accept all of them, that's  
14 correct.

15 Q. You don't accept or believe the cost  
16 estimates that have been identified by the applicants?

17 A. Are you talking about the transaction and  
18 transition costs?

19 Q. Yes. You were referring to some costs.

20 A. I'm just talking about the recovery of  
21 transaction and transition costs. It's really a rollout  
22 of whether you believe the synergy savings are real or  
23 not.

24 Q. And you don't believe that the companies  
25 can retain investment grade status under any scenario

1 associated with this merger?

2 A. I cannot say that with certainty. That is  
3 the Public Counsel's and my concern is that -- that they  
4 will not be able to retain investment grade rating.

5 Q. That none of the companies, none of the  
6 entities can retain investment grade?

7 A. Correct. I mean, Aquila already is below  
8 investment grade, but yes, it would extend to KCPL and  
9 Great Plains.

10 Q. Now, I want to talk about this investment  
11 grade status. So I need you to make an assumption that  
12 you're probably not going to like, but I need you to  
13 assume for a moment that we ignore the first couple of  
14 concerns that you identified. Let's assume that the  
15 synergies pay for the transaction costs. Can we make that  
16 assumption so that that in and of itself is not a  
17 detriment?

18 I want to focus on your concern of any of  
19 the companies either falling below investment grade or not  
20 getting above investment grade. Explain to me how that is  
21 a detriment to Aquila customers and KCP&L customers.

22 A. Well, Aquila customers, let me think about  
23 that first. Right now they don't have -- excuse me.  
24 They -- they're exposed to the regulatory amortization  
25 that KCPL has, and you have -- I have to defer to Mr.

1 Trippensee's testimony, but I think he explains some  
2 things that Public Counsel felt that they got when they  
3 signed on to the KCPL agreement that are not in the deal  
4 so far with Aquila. So they will end up paying regulatory  
5 amortization even though they haven't gotten some of the  
6 benefits that the KCPL customers got when they entered  
7 into the stipulation on the KCPL side.

8                   And on the KCPL side, Great Plains Energy  
9 side, it is exposure to -- well, either, you know, from  
10 the Public Counsel's position perhaps paying for  
11 transaction costs, transition costs that weren't fully  
12 recovered by synergy savings, or if they are disallowed  
13 for ratemaking purposes and they do not get recovered in  
14 rates, it could result in the financial matrix falling  
15 below investment grade targets, and that would result in a  
16 downgrade to KCPL and Great Plains Energy.

17                   And, I mean, I think I had this discussion  
18 with Commissioner Murray. I mean, you get into -- you're  
19 trying to put ring fences around saying, well, okay, they  
20 got downgraded, but now we're going to put on our  
21 blinders, we're going to pretend that they are investment  
22 grade. We're going to only use investment grade interest,  
23 but then you're crawling out and you -- frankly, you're  
24 exposed to very aggressive rate filings at that point.  
25 It's -- you know, it will be -- it just gets more

1 aggressive when they fall below investment grade.

2 Q. You don't think the rate filings have been  
3 aggressive at this point?

4 A. I think they would get more aggressive. I  
5 really believe that.

6 Q. So KCP&L customers would face exposure to  
7 costs that are potentially not recovered, which would lead  
8 potentially to higher interest costs, higher capital  
9 costs, and would potentially lead to more -- a downgrade  
10 that would lead to additional regulatory amortizations; is  
11 that accurate?

12 A. Yeah. You're hitting it all. Then once  
13 they get downgraded, then you start -- potentially start  
14 cutting back your construction program and you start  
15 cutting service. So there's all those things happen when  
16 your investment grade rating falls below acceptable  
17 parameters.

18 Q. Okay. And do you believe that the  
19 Commission has the power, the ability to protect those  
20 customers if that scenario were to happen? Can we say no  
21 to additional regulatory amortizations if you have KCPL  
22 fall below investment grade? Can the Commission say no or  
23 is the Commission bound to grant those additional  
24 amortizations?

25 A. There's where you kind of go into



1 Never-Never Land. I mean, you can say we only want to  
2 pass on prudent and reasonable costs, but then you will  
3 come in -- the company will come in with tremendous  
4 pressure on all fronts saying we've got to have more  
5 money, we've got to get investment grade back, we have to  
6 have reasonable rates, our shareholders can't bear this,  
7 we won't be able to provide quality service. So I don't  
8 know the answer. I can't state with certainty that you  
9 can box it in fully.

10 Q. Okay.

11 A. I mean, the only thing that attempt -- I  
12 think on Aquila's side years ago, they thought everything  
13 was okay, the Commission thought everything was okay, even  
14 though there wasn't rigid ring fencing, and now everyone's  
15 living with that problem.

16 Q. Are you -- how familiar are you with the  
17 comprehensive energy plan of Great Plains?

18 A. Well, I've read the stipulation and I've  
19 seen the math of how it's calculated.

20 Q. Okay.

21 A. I won't say -- I can't repeat it verbatim,  
22 but I've seen it.

23 Q. Now, when is Iatan supposed to go into  
24 service where it would be used and useful?

25 A. I'd say 2010.

1 Q. 2010. So a year and a half from now, two  
2 years from now roughly?

3 A. Something like that.

4 Q. In looking at whether there's a detriment  
5 in this case, once Iatan goes into service, then the  
6 regulatory amortization issue changes, doesn't it?

7 A. I think it should largely go away.  
8 Probably should go away.

9 Q. Okay. So --

10 A. We don't know what's in the construction  
11 program for sure after 2010, but the game plan was always  
12 that it would reverse and you could see some benefits from  
13 the plan.

14 Q. So -- so Aquila is going to have its share  
15 of Iatan come online at some point in 2010. It's going to  
16 have a piece of that cost that's going to go into their  
17 rates, I mean, assuming you have prudence evaluation and  
18 everything, you know, meets certain guidelines, but the  
19 regulatory amortization issue isn't going to be there in  
20 2010, sometime in 2010?

21 A. I can't say with certainty, but I -- that's  
22 the only major construction, major, major construction  
23 project that I'm aware of, but I haven't been involved in  
24 an Aquila case for some years now.

25 Q. Okay. So we're talking about two years'

1     worth of ratemaking issues in association with the  
2     regulatory amortizations?

3             A.       If my understanding of their --

4             Q.       Yeah, I'm sure we'll get -- I'll get  
5     corrected if that's not accurate. So we're talking about  
6     a short-term problem associated with regulatory  
7     amortizations. Do you agree with that statement?

8             A.       Well, the regulatory amortization issue  
9     will be short-term, but if they are down -- if KCPL is  
10    downgraded in the next few months, that problem could stay  
11    with you for more than two years. Probably stay with you  
12    a for a few more years.

13            Q.       But in 2010, you don't have to deal with  
14    accelerated depreciation anymore. You have plant goes  
15    into service and those costs go into rates, so you don't  
16    have -- you don't have this -- this stipulation or this  
17    agreed upon CEP that -- that is causing some problems  
18    right now as we look at all this?

19            A.       No, but you could have unrecoverable  
20    interest costs on the KCPL side in addition to what you  
21    have on the Aquila side.

22            Q.       All right. Is it -- are you able to  
23    identify a dollar amount that you believe would certainly  
24    lead to a downgrade for KCP&L?

25            A.       No.

1           Q.       I mean, are we able to say, you know,  
2     \$50 million hit is going to cause a downgrade or  
3     \$10 million hit is going to cause a downgrade? Are you  
4     able to identify that number?

5           A.       No, I can't. No. 1, I haven't looked at  
6     it, and No. 2, you probably need a couple disciplines or  
7     another discipline besides accounting to help work through  
8     it, too.

9           Q.       If this case were taking place in 2010  
10    following Iatan 2 going into service, what would your  
11    conclusion be? Remove the regulatory amortization  
12    question from the table. All else, everything else being  
13    the same, would it change your analysis?

14          A.       It seems like it might be a little easier  
15    to swallow at that point. I mean, there would still be  
16    some unrecovered interest cost on the Aquila side that may  
17    hold them in a non-investment grade for a while.

18          Q.       But they've got that right now. I mean --

19          A.       They've got it right now. And if KCPL  
20    survived and kept their investment grade through Iatan 2  
21    and all the costs were recoverable, found to be prudent  
22    and reasonable, it would seem that it would be safer  
23    ground at that point, but you'd also assume the same  
24    purchase price as what they've got right now. If things  
25    get better for Aquila, for instance, you might expect the

1 purchase price to go up.

2 Q. If we didn't have a regulatory amortization  
3 plan in place, we didn't have a CEP, and you wouldn't have  
4 a trigger upon a reduction in KCP&L or Great Plains'  
5 rating status, would that change your analysis here today?  
6 If we didn't have regulatory amortizations, would KCPL or  
7 Great Plains being downgraded below investment grade,  
8 would that be enough of a detriment to urge us to reject  
9 the application?

10 A. I believe so.

11 Q. Okay. Tell me why.

12 A. I don't think any Commission should  
13 knowingly take actions that will lead to a downgrade. I  
14 mean, that -- I've never heard of that being suggested and  
15 I've never heard of it happening. Sometimes unknowingly,  
16 you know, things happen and there's a downgrade, but to  
17 knowingly say we think the parameters are not good enough  
18 to allow an investment grade rating but nonetheless we're  
19 going to go forward and we're going to try and protect the  
20 ratepayers by just putting in regulatory interest, it just  
21 would be -- it would just be difficult for me to agree  
22 with that scenario. As soon as they get a downgrade, I  
23 think there's more pressure for rate relief.

24 Q. Okay. Do you consider -- well, are there  
25 any intangibles that you are able to evaluate in whether

1 to recommend approval of this merger? And when I say  
2 intangibles, I mean issues that are not necessarily  
3 quantifiable on your chart where you don't have  
4 identifiable savings, identifiable costs, you run some  
5 math, are there any other issues that would suggest that  
6 approval of the merger is warranted?

7 A. I guess I haven't tried to think outside  
8 the box, so to speak. I do expect the company to try to  
9 put the best presentation that could possibly be put  
10 forward. So I guess the answer is no, I don't know of, I  
11 haven't really tried to think of, am I missing something  
12 on the positive side.

13 Q. All right. Well, let me ask -- let me ask  
14 the question this way. I'll try to get more specific.  
15 Aquila is rated at below investment grade today --

16 A. Yes.

17 Q. -- correct?

18 So do you see them being above investment  
19 grade as a standalone company any time in the future?

20 A. I haven't been involved in an Aquila rate  
21 case. Mr. Mills told me over the lunch time that there  
22 was testimony in the record that Aquila envisions to crawl  
23 out of -- crawl back to investment grade by 2011 on its  
24 own.

25 Q. 2011. Okay.

1           A.       Which I think is when some of that high  
2 cost debt matures.

3           Q.       If we assume that Aquila would rise above  
4 investment grade if this merger goes through, and we have  
5 to make that assumption, so don't feel like I'm asking you  
6 to concede that. Assuming that Aquila would rise above  
7 investment grade following this merger, are you able to  
8 quantify that fact as a benefit that should be considered  
9 in the analysis of this merger?

10          A.       Well, the only time it seems to come in  
11 play is when they become investment grade and they  
12 actually refinance their old -- their high cost debt  
13 matures and you replace it with investment grade and that  
14 cost becomes at -- or, well, equal to what's being allowed  
15 for regulatory purposes, presumably the ratepayers will be  
16 protected up to that point in time. It's really more of a  
17 benefit to the shareholders at that point, but they might  
18 get there quicker.

19          Q.       Is there any other way that Aquila could  
20 reach investment grade outside of this merger case? Is  
21 there any other way that they could become -- I guess they  
22 have their plan, their recovery plan, be 2011 is one way.  
23 Are there any other ways of them clawing their way out,  
24 finding a way out?

25          A.       Not that I would know of. I'm sure that

1 they probably put their best foot forward trying to come  
2 up with that 2011 plan, but I haven't been asked to study  
3 nor have I studied it.

4 Q. Okay. Would you agree or disagree that  
5 there are more synergies that can be recognized with KCP&L  
6 or Great Plains as the acquiring entity rather than a  
7 company that is perhaps more geographically distant,  
8 example, if Exelon were to come in, someone who's not  
9 adjacent to the service territory? Are there more  
10 synergies that are realized with this merger proposal than  
11 another?

12 A. I would agree that adjoining companies just  
13 in general should achieve more synergy savings than  
14 disjointed utilities.

15 Q. Are you able to quantify a value of how  
16 many more savings or how much more savings that a -- an  
17 adjacent company can realize compared to a distant company  
18 like Exelon or --

19 A. No. No.

20 Q. We're not able to quantify that?

21 A. Well, I would say I don't know if I'm not  
22 able to. I certainly haven't and can't give you an answer  
23 here today.

24 Q. Well, should we be considering that,  
25 though? Should we be looking at -- at what those



1 synergies can be with an adjacent company versus another  
2 acquiring entity?

3 A. Well, I guess -- I don't know if this  
4 exactly answers your question. I mean, if the deal falls  
5 apart, then presumably Aquila might be up for sale again,  
6 and at that point in time there may be other bidders, but  
7 at probably a lower price and perhaps a price that makes  
8 more sense. It doesn't mean it's the end of the world for  
9 Aquila standalone. It just means things will change and  
10 we'll relook at things.

11 Q. Have you identified a purchase price that  
12 would justify this merger case?

13 A. I didn't back into the right price, I  
14 mean --

15 Q. I mean, when you say low enough, have you  
16 calculated what you think that price ought to be that  
17 would justify?

18 A. To do the calculation, you have to really  
19 agree on or find a synergy savings number that you think  
20 is reasonable and you have to understand how it would be  
21 considered for ratemaking purpose, because that really  
22 drives the purchase price. It drives the purchase price.

23 Synergy savings and how much they can  
24 retain for their shareholders, that's what drives the  
25 purchase price, and a different utility coming in may come

1 in with higher or lower synergy savings, but they may also  
2 say we aren't going to pay as much as KCPL did or was  
3 willing to.

4 Q. Well, do you agree or disagree that if any  
5 companies -- what -- what entity is going to have higher  
6 synergy savings than a company that is adjacent to Aquila?

7 A. I would -- I think I've agreed that I think  
8 adjoining --

9 Q. I mean, is that a fair assumption?

10 A. I think that is a fair assumption.  
11 Adjoining utilities, all other things equal, should have  
12 more synergies.

13 COMMISSIONER CLAYTON: I think I'm done.  
14 Thank you very much.

15 JUDGE STEARLEY: Commissioner Murray, do  
16 you have any further questions of Mr. Dittmer?

17 COMMISSIONER MURRAY: No, I don't. Thank  
18 you.

19 JUDGE STEARLEY: Recross based on questions  
20 from the Bench, beginning with Staff?

21 MR. THOMPSON: Briefly, Judge.

22 RECROSS-EXAMINATION BY MR. THOMPSON:

23 Q. Picking up on questions asked by  
24 Commissioner Murray and by Commissioner Clayton, is it  
25 your opinion that if this transaction is approved, that

1 KCPL might find itself downgraded?

2 A. That is the concern right there, they will  
3 be, could be.

4 Q. And if that occurred, is it your  
5 understanding of the comprehensive energy plan that there  
6 would be additional amortizations, a higher level of  
7 additional amortizations sought from KCPL's ratepayers?

8 A. Well, then you have to start making  
9 assumptions of how the calculation would be made, whether  
10 it would be based on actual interest cost or theoretical  
11 interest costs if they'd retained their investment grade,  
12 and that's what I was trying to explain.

13 Q. I see. But certainly in your opinion could  
14 it result in a higher level of additional amortization?

15 A. It could if you -- if you start using  
16 actual interest costs that reflect the higher downgrading,  
17 it could. It certainly could.

18 MR. THOMPSON: Thank you. No further  
19 questions.

20 JUDGE STEARLEY: Ag Processing?

21 MR. CONRAD: Just a couple things, your  
22 Honor.

23 RECROSS-EXAMINATION BY MR. CONRAD:

24 Q. Mr. Dittmer, you spent a fair amount of  
25 time discussing synergy savings with Commissioner Clayton.

1 Do you recall that?

2 A. Yes.

3 Q. Have you studied the application which the  
4 joint applicants have filed?

5 A. In some level of detail.

6 Q. Can you identify for me any synergies that  
7 would be derived by the acquisition of Aquila by Great  
8 Plains, not by KCPL but by Great Plains?

9 A. I think the answer is no. You have to  
10 assume that the synergies will happen between KCPL and  
11 Aquila.

12 Q. And based on your study of their  
13 application, have they asked for Commission authorization  
14 to do that?

15 A. They have not.

16 Q. So your comments to the Commissioner about  
17 synergies and everything that's wrapped up in that are  
18 based on your assumption that there is a merger to take  
19 place between KCPL and Aquila; is that correct?

20 A. Well, I would say it's based on assumptions  
21 those synergies will be realized not with fact -- not  
22 withstanding the fact that the merger is only between  
23 Great Plains Energy and Aquila.

24 Q. Is it your opinion that they could combine  
25 those companies and integrate their operations without

1 authorization from the Commission?

2 A. I haven't -- I know that's a concern of the  
3 Staff and perhaps of Praxair. I haven't really weighed  
4 in. I haven't studied whether it can be done with  
5 operating agreements or without. I know it's a grave  
6 concern. I don't know the answer.

7 Q. And to go back to my earlier question -- I  
8 appreciate that. That's apparently an answer that says  
9 you don't know, right?

10 A. Yes.

11 Q. All right. So back to the synergies, your  
12 assumption is that the synergies that you've been talking  
13 about are derived from a combination of Aquila and KCPL;  
14 is that correct?

15 A. That would be correct, yes.

16 Q. Now, you've also talked about the  
17 transaction cost with Commissioner Clayton. Who has paid  
18 for those transaction costs, to your knowledge?

19 A. From memory, I think the majority has been  
20 paid by Great Plains Energy. I don't know if all of  
21 them --

22 Q. Is Great Plains a regulated utility?

23 A. No.

24 Q. Now, the absorption that you talked about  
25 by offsetting these with your assumed synergy savings, the

1 result of that would be that ratepayers through rates  
2 would pay the transaction costs incurred by nonregulated  
3 entities; is that correct?

4 A. That would be correct, yes.

5 Q. Would you support that as a proposition?

6 A. Well, no. My position is just say no.

7 Q. If the answer is no, then just say no?

8 A. No.

9 Q. That's kind of what we talked about with  
10 transition -- or transaction costs, isn't it, and your  
11 response was and I think your quote was just say no?

12 A. Correct.

13 Q. That's the right answer, then, if that's in  
14 fact your answer, just say no.

15 Okay. Now, you also talked about the share  
16 price, and I believe you mentioned the share price of KCPL  
17 was \$28 and something. Does KCPL have a share price?

18 A. If I said that, that was incorrect, it  
19 would be Great Plains Energy.

20 Q. And what is Great Plains' price today?

21 A. I don't know today. I think it was 25  
22 yesterday or the day before.

23 Q. What impact does that have on the  
24 transaction -- cost of the transaction if Great Plains'  
25 shares decline in value?

1           A.       Well, the consideration being given comes  
2 down. I don't know whether -- if your question is,  
3 does -- how does it affect transaction costs, I don't know  
4 that it affects transaction costs, but it does reduce the  
5 consideration being paid for Aquila properties.

6           Q.       Does that have any impact on future  
7 dividend obligations of Great Plains if they go forward  
8 with the purchase?

9           A.       Well, yes. The stock -- Aquila stock will  
10 be exchanged for Great Plains stock, and currently Great  
11 Plains is paying, I think, about 6 percent dividends on  
12 the current price. So yes, there would be more outlay of  
13 cash from Great Plains if the merger goes through.

14          Q.       And based on your experience of some 32  
15 years in the business, what happens to a public utility  
16 when they reduce their dividend?

17          A.       Well, stock prices go down and they come to  
18 the Commission.

19          Q.       Would that also be true with respect to  
20 Great Plains, recognizing that it's not a utility?

21          A.       Well, Great Plains would put the pressure  
22 on KCPL, which would come to the Commission, but Great  
23 Plains itself could not come to the Commission.

24          Q.       So that could motivate a rate increase?

25          A.       Yes, that I think would. It would put

1 pressure on.

2 Q. Now, you also talked, I believe, perhaps  
3 with Commissioner Murray and maybe to an extent with  
4 Commissioner Clayton about detriment, and you talked about  
5 the book value. Do you recall that general discussion?

6 A. I remember we had a discussion about, you  
7 know, the price being paid relative to book value.

8 Q. How did you define book value for that  
9 question?

10 A. Basically the -- it would be the  
11 shareholders' book equity in the company.

12 Q. Does Aquila have any debt?

13 A. Oh, yes.

14 Q. How would you account for that debt?

15 A. Well, it wouldn't be me accounting, but it  
16 would just come over. It would be -- would continue to be  
17 an obligation for Aquila to pay the interest cost on the  
18 debt.

19 Q. Or Aquila's proposed new owner?

20 A. Yes.

21 Q. To your understanding, in this transaction  
22 is Great Plains assuming that debt?

23 A. I don't know the technical answer to that,  
24 I mean, whether they are assuming it or if they  
25 automatically assume it or if it's -- if there's a wall



1     there.  I'm not 100 percent sure.

2             Q.       But if there was a wall there, that would  
3     have some impact on the KCPL amortization, wouldn't it?

4             A.       It all depends upon how that formula would  
5     be played out in the rate arena at that point.

6             Q.       Now, you indicated some familiarity with  
7     the regulatory plan, correct?

8             A.       Some, yes.

9             Q.       Are you of the opinion that the regulatory  
10    plan would protect either Great Plains or KCPL from a  
11    downgrade in their respective credit matrix that was  
12    caused by something other than expenditures for the  
13    Iatan 2 plant and the environmental retrofits that are  
14    specified in the regulatory plan?

15            MR. FISCHER:  Your Honor, I'm going to  
16    object.  I don't think there's any foundation that this  
17    witness has looked at any of those issues.

18            MR. CONRAD:  The witness indicated he had  
19    some familiarity with the regulatory plan.  I'm simply  
20    endeavoring to find out what the level of familiarity is  
21    he has.

22            MR. FISCHER:  I don't think he's testified  
23    at all that he's had any involvement in the reforecast  
24    that he's requested information about.

25            MR. CONRAD:  Well, I think to the contrary.

1 I think in response to Commissioner Clayton's question he  
2 indicated he had some familiarity with the regulatory plan  
3 as well as Commissioner Clayton's questions with respect  
4 to Iatan 2 and the effect it would have on Iatan's 2's  
5 possible construction program if KCPL's credit matrix went  
6 south. I think the record will bear me out.

7 MR. FISCHER: I think the record will  
8 reflect what he's testified to, but I don't recall he has  
9 laid any foundation for any knowledge about any rate  
10 reforecast of construction costs out of Callaway or  
11 anywhere else.

12 MR. CONRAD: I don't think I mentioned the  
13 word Callaway.

14 MR. FISCHER: I'm sorry. I've been around  
15 here too long. I apologize. Iatan 2.

16 MR. CONRAD: Well, I've been around here a  
17 while, Jim, too.

18 JUDGE STEARLEY: I'm going to overrule.  
19 Mr. Dittmer, you can answer the question to the extent  
20 that you may have some knowledge. If you don't know, you  
21 can simply say I don't know.

22 THE WITNESS: And let me see if I  
23 understand the question. Does the regulatory plan  
24 protect --

25 BY MR. CONRAD:

1 Q. You might want to speak in the microphone.

2 A. Does the regulatory plan protect KCPL and  
3 Great Plains Energy's financial -- the matrix that would  
4 allow an investment grade debt rating beyond the  
5 construction costs of Iatan and the pollution control?

6 Q. Iatan 2 and the other projects that are  
7 specified in the regulatory plan, if you know what they  
8 are.

9 A. Well, my understanding of the regulatory  
10 plan, I mean, it came about in consideration of the  
11 construction costs of Iatan 2, pollution control, wind  
12 generation, perhaps other things that I'm not remembering  
13 off the top of my head. But the whole plan is just to  
14 keep the financial matrix such that they should be able to  
15 achieve investment grade rating, but that will only work  
16 if the utilities are allowed to -- if they don't have any  
17 disallowances.

18 You can't protect them if there are  
19 disallowances in the form of incremental interest costs on  
20 the Aquila side for there are disallow -- imprudence  
21 disallowances on say Iatan 2. The regulatory plan will  
22 not -- should not be able to protect them from imprudence.

23 Q. Based on your familiarity with regulatory  
24 plans, was it intended to protect the credit matrix  
25 against issues that might arise from purchasing another

1 utility?

2 A. No. That was not my understanding.

3 MR. CONRAD: That's all.

4 JUDGE STEARLEY: Thank you, Mr. Conrad.

5 Cross-examination, IBEW Locals?

6 MS. WILLIAMS: Nothing, your Honor.

7 JUDGE STEARLEY: Black Hills?

8 MR. DeFORD: No questions. Thank you.

9 JUDGE STEARLEY: Aquila?

10 MS. PARSONS: No questions.

11 JUDGE STEARLEY: Great Plains?

12 MR. FISCHER: No questions.

13 COMMISSIONER CLAYTON: Judge, can I ask one  
14 question? I hate to do it.

15 JUDGE STEARLEY: Certainly, Commissioner  
16 Clayton.

17 FURTHER QUESTIONS BY COMMISSIONER CLAYTON:

18 Q. In your response to Mr. Conrad, you said  
19 that the regulatory plan is not there to protect the  
20 company from imprudence. Did I hear that correctly?

21 A. Yes. I mean, they -- it can't protect them  
22 from imprudence as it's --

23 Q. So can -- do you believe that this merger  
24 application is imprudent?

25 A. I think it -- yes or no answer. I guess

1 the answer is yes, I think it's imprudent under the  
2 conditions that we're dealing with at the moment, yes.

3 Q. What makes it prudent? What would make it  
4 prudent?

5 A. Well, a lower purchase price would make it  
6 prudent. Other than that, I don't -- I mean, we still  
7 have the issues of synergy savings being questionable or  
8 uncertain. Still have the questions of whether the  
9 reliance that the company is placing on the rating  
10 agency's opinion really match up with what they're asking  
11 for here in a rate case, so there's exposure to further  
12 downgrades -- or to downgrades on the KCPL and Great  
13 Plains side.

14 Q. If this case were two years into the future  
15 once Iatan 2 is in service, let's say all the  
16 infrastructure is in service, would your testimony then be  
17 that this deal is imprudent also?

18 A. I would have to look at the facts and  
19 circumstances at that point in time.

20 Q. If you don't know, you can --

21 A. All I can say is that things will be  
22 improving it would seem at that point in time, but there's  
23 all kinds of assumptions about, you know, KCPL keeping its  
24 debt grading and there being no disallowances by Iatan 2  
25 and other projects that are going on.

1 COMMISSIONER CLAYTON: Thank you.

2 JUDGE STEARLEY: Another round of recross,  
3 Staff?

4 MR. THOMPSON: No questions. Thank you.

5 JUDGE STEARLEY: Ag Processing?

6 MR. CONRAD: Nothing further, your Honor.

7 JUDGE STEARLEY: IBEW?

8 MS. WILLIAMS: No questions.

9 JUDGE STEARLEY: Black Hills?

10 MR. DeFORD: No questions.

11 JUDGE STEARLEY: Aquila?

12 MS. PARSONS: No questions.

13 JUDGE STEARLEY: Great Plains?

14 MR. FISCHER: No questions.

15 JUDGE STEARLEY: Redirect, Public Counsel?

16 MR. MILLS: Yes, thank you, I have a few  
17 questions.

18 REDIRECT EXAMINATION BY MR. MILLS:

19 Q. Mr. Dittmer, I'm going to -- these  
20 questions will sort of necessarily go in reverse order, so  
21 I'm going to start with some of the questions that  
22 Mr. Fischer asked you, and he began by looking at your  
23 testimony on page 47. Do you recall those questions?

24 A. I remember being asked if I agreed with  
25 what I'd written the first time, and I did.

1           Q.       Did Mr. Fischer ask you about all of the  
2 material that you'd written on pages 47 and 48?

3           A.       He would stop me at select sentences that  
4 would, I guess, give the appearance that it's all pretty  
5 beneficial with no detriments or risks involved in the  
6 process.

7           Q.       For example, he had you read the answer at  
8 the top of page 47. What question were you answering  
9 there?

10          A.       The question was, are you or the Public  
11 Counsel in any way fundamentally opposed to a transaction  
12 wherein GPE/KCPL would acquire Aquila's electric  
13 properties? That was the answer that he read into the  
14 record, had me agree with.

15          Q.       He also had you read part of the answer  
16 that appears there on the bottom of page 47. Could you go  
17 on and read the rest of the answer beginning with however.

18          A.       However, as I stated previously, I cannot  
19 envision a scenario wherein enough conditions could be  
20 imposed that would adequately protect ratepayers from  
21 detriments resulting from this merger.

22          Q.       Thank you. Now, you were asked some  
23 questions about whether or not you undertook a complete  
24 bottom-up analysis of synergy savings. Do you recall  
25 that?

1           A.       I do.

2           Q.       What kind of -- in order to do that  
3 effectively, what kind of resources would that take?

4           A.       Well, the company's literally spending  
5 millions to do their own ground-up selection. Whether it  
6 can be done for less than the multi-millions, for a couple  
7 of million or something like that, I'd be speculating a  
8 little bit, but it's a large figure.

9           Q.       Now, with respect to, and I believe you  
10 spent a fair amount of time both with questions from the  
11 Bench and cross-examination on the chart up at the top of  
12 page 12 of your testimony.

13          A.       Yes.

14          Q.       And I believe you answered a number of  
15 questions with the caveat that -- that -- words to the  
16 effect of that's what the arithmetic would show. Why is  
17 the simple arithmetic that's reflected on that chart or is  
18 the simple arithmetic that's reflected on that chart the  
19 end of the analysis that one needs to do?

20          A.       No, absolutely not. I mean, I spent a fair  
21 amount of time and testimony talking about the discomfort  
22 that I have with the very top line number, the synergy  
23 savings, and if you don't have faith in that number, then  
24 you can't have faith in the bottom number that's the  
25 confidential number, and you can't have faith in whether



1 the financial matrix that the rating agencies think will  
2 be achieved will, in fact, be achieved.

3 Q. Now, you were also asked a number of  
4 questions about your Schedule JRD-1, and one of the  
5 questions was, and I believe this was a question from the  
6 Bench, whether some of these particular items are highly  
7 capital intensive.

8 A. Yes.

9 Q. Could you -- and I believe you conceded  
10 that the first one, automated meter reading, probably was;  
11 is that correct?

12 A. Yeah. And I guess not to be picky, but  
13 highly capital, I mean, the problem almost all of them  
14 have some capital component, but some of them I would  
15 consider highly capital intensive.

16 Q. And would you look at the rest of them and,  
17 for example, the -- the second one utilizing KCPL's  
18 expertise in outage management, does that appear to be a  
19 capital intensive project?

20 A. It does not imply capital intensive action.

21 Q. And then the third one is using KCPL's  
22 boiler tube failure reduction and cycle chemistry program  
23 for Sibley 3. Do you have an opinion as to whether that's  
24 capital intensive?

25 A. Well, that one I can't tell from the

1 description. It's been eight or ten months since I looked  
2 at it. I'd expect those numbers might be in Mr. Zabors'  
3 testimony.

4 Q. And then the next one, utilizing KCPL  
5 techniques to improve fuel blending?

6 A. Does not suggest capital intensive action.

7 Q. And then the following one appears to be  
8 the installation of data acquisition and some software,  
9 does that appear to --

10 A. Well, that one does have some capital  
11 expenditures.

12 Q. How about leveraging Aquila's skills and  
13 intellectual properties and processes?

14 A. No obvious indication of it being capital  
15 intensive.

16 Q. Energy efficiency programs?

17 A. You can't tell it from this question.  
18 There could be some capital requirements on that. And  
19 again, I expect there's probably some details in those  
20 witnesses' testimony, but it's probably a combination of  
21 techniques and capital.

22 Q. And then finally the fleet maintenance?

23 A. That one says practices, so it would  
24 suggest not necessarily capital intensive.

25 Q. And then with respect to, I think, several

1 of these in particular, Mr. Fischer asked you whether you  
2 had asked Data Requests to get further information about  
3 the information behind them, and your answer was no. Why  
4 did you decide that you didn't need further information  
5 about these?

6 A. Well, there was two things. One, it was --  
7 I'd never included that in my offer to work for the Public  
8 Counsel, but secondly, at least for the conclusions that  
9 we were drawing with the original proposal, it was  
10 unnecessary. You didn't need to get to that level of  
11 detail.

12 Q. Now, with respect to what's been referred  
13 to as enabled synergies, can you define what those are?

14 A. I think there is a definition given in my  
15 testimony, but my simple way off the cuff is just  
16 efficiencies, becoming more efficient, not related to the  
17 economies of scale. It's just doing things better.

18 Q. And now with respect to enabled synergies,  
19 and I believe it was your testimony in response to  
20 questions both from Mr. Fischer and from Commissioner  
21 Murray, that there are more enabled synergies embedded in  
22 the -- the remainder of the synergies after you take out  
23 the \$59 million that you've calculated. Can you explain  
24 how -- how you arrived at that conclusion?

25 A. I think there was a section of testimony

1 that gave some specific examples of changes that arguably  
2 in part were -- expected savings that arguably were due to  
3 economies of scale, true merger savings, but there were  
4 also elements of -- the descriptions were written up that  
5 they were just going to change the process of improvement,  
6 the exchange of ideas and intellectual properties.

7                   So you couldn't divide those synergy  
8 savings into enabled and created, and the company clearly  
9 did not try either. I could look for it, but I know there  
10 is three or four examples in the testimony here.

11           Q.       And on page 14, you were asked some  
12 questions about the footnote there in which you made a  
13 calculation. For the purposes of the arithmetic that you  
14 did there, what assumption did you make about the  
15 \$305 million of estimated synergy savings?

16           A.       That they were real, true and  
17 uncontroverted, would occur.

18           Q.       And do you believe that that's a valid  
19 assumption?

20           A.       Well, I've already stated at least  
21 59 million of it I don't think should be in there.  
22 There's more than that that shouldn't be in there, and  
23 then there are other assumptions that I listed a couple.  
24 Admittedly we did not have the resources to delve in too  
25 far, but there were a couple of other examples where I

1 thought -- I did not think the company was very  
2 conservative in their estimate.

3 Q. And now with respect to the pass through of  
4 synergy savings to customers, is it your understanding  
5 that KCPL's current proposal is that customers will only  
6 share in synergy savings to the extent that they are  
7 captured in rate cases?

8 A. That would be when they would be captured,  
9 yes.

10 Q. And also only to the extent that the  
11 synergy savings exceed transaction and transition costs?

12 A. Right. The first step was whether they  
13 exceed the transaction and transition costs. If they do,  
14 they get to collect those costs. If they don't, there's  
15 going to be a disallowance. If they exceed transaction  
16 and transition costs, then and only then do they actually  
17 get to benefit in those first few years from synergy  
18 savings.

19 Q. And the benefit comes at the end of a rate  
20 case?

21 A. Yes.

22 Q. Now, I believe you had some questions about  
23 acquisitions in general and whether they're -- utility  
24 acquisitions in general and whether they are typically  
25 closed at -- or at, above or below net book value. Do you

1 recall those questions?

2 A. I do.

3 Q. Are you familiar with the acquisition in  
4 Missouri of Fidelity Natural Gas by Laclede Gas Company?

5 A. I am not.

6 Q. Now, in terms of your general practice and  
7 your company's general practice, do you tend to get  
8 involved mostly in cases with contested issues or  
9 noncontested issues?

10 A. Well, certainly there are settled cases  
11 many, many times. So I mean, it starts out being, I  
12 guess, contested or at least critiqued for potential --  
13 for the potential of being contested, but they're not all  
14 contested. And the other thing I would just say is that,  
15 yes, there are contested cases, but I always say, you  
16 know, 95, 98 percent of the cost of service is agreed to.  
17 It's just that last 2 percent that we're arguing about.  
18 So yes, we do have quite a bit of agreement with the  
19 utilities.

20 Q. And in the jurisdictions in which you  
21 practice, is a big acquisition premium likely to make a  
22 case contested?

23 A. The bigger the acquisition premium, the  
24 more the synergy savings that are studied, and the more  
25 controversy, yes, as a general proposition.

1 Q. Is a utility's net book value constant?

2 A. It can be, but no, the answer is no, it's  
3 always changing somewhat. It can stay relatively constant  
4 for a period of years as we sometimes saw in the '90s.

5 Q. What are the things that push it up and the  
6 things that bring it down?

7 A. The largest driver up is construction  
8 costs, adding plant, and the things that bring it down are  
9 the lack of construction costs in conjunction with a  
10 growing accumulated depreciation reserve. We actually saw  
11 rate basis declining in the '90s quite a bit.

12 Q. And those two things are happening all the  
13 time in all utilities, pretty much?

14 A. There's always construction, and  
15 depreciation reserve is always growing. The trend can be  
16 up or down, and it can be nationwide or can be utility  
17 specific.

18 Q. Now, if a utility is purchased by another  
19 utility at exactly net book value, all else being equal,  
20 is that transaction positive, negative or neutral for  
21 customers?

22 A. If there are no synergy savings and they  
23 purchase it at net book value and we assume the new  
24 management is as efficient as the old management and all  
25 those other caveats, then it's neutral. It's neutral.

1           Q.       Now, in terms of the calculation of synergy  
2 savings in this case, is it your understanding that the  
3 synergies were calculated on a total company basis and  
4 then simply allocated to the different jurisdictions?

5           A.       I'd have to go back to the original  
6 proposal of Mr. Rush. I did not spend too much time on  
7 the allocation side because we never got to that point.

8           Q.       Let me ask you a different way. Did the  
9 company ever calculate what the specific savings would be  
10 for just Missouri customers and then go and look and see  
11 what the specific savings would be just for Kansas  
12 customers, for example?

13          A.       There was --

14          Q.       Or for Kansas operations and Missouri  
15 operations?

16          A.       I'm recalling a schedule attached to -- I  
17 think it was a schedule and not a work paper that wouldn't  
18 have gotten filed, but I think Mr. Rush had some kind of  
19 calculation of net savings to customers, but it didn't  
20 have all the costs that they were proposing to recover in  
21 their actual application, so it wasn't a complete picture  
22 at that point is my recollection of Mr. Rush's schedule.

23          Q.       And --

24          A.       It purported to show some net synergy  
25 savings, but it wasn't a true and correct calculation from



1 my perspective.

2 Q. And with respect to the calculation of  
3 transition and transaction costs, did the companies  
4 calculate a specific set of transaction costs for Missouri  
5 and a separate set for Kansas or did they calculate a  
6 total and then allocate it?

7 A. I think the latter, total and then allocate  
8 it.

9 Q. And the same question with respect to  
10 transition costs?

11 A. That's my recollection.

12 Q. Now, I believe in response to one of the  
13 questions that -- or perhaps several of the questions that  
14 you answered to Commissioner Clayton, you agreed with a  
15 conclusion you'd reached and said that's valid as long as  
16 you look at it with blinders on. Do you recall that?

17 A. I remember making that statement to some  
18 question, yes.

19 Q. And what do you mean by that?

20 A. Well, I don't -- I think the question had  
21 something to do with the synergy savings once again, and  
22 the math proved or would suggest that it's not going to be  
23 a detriment to ratepayers, in fact it's going to be a  
24 benefit. But the question basically prohibited  
25 questioning whether the assumptions in the question were

1 correct, and part of my testimony, in fact, did question  
2 the assumptions that were in the company's numbers that I  
3 believe we're referring to.

4 Q. Now, you testified earlier that simply  
5 calculating the synergies is a very intensive process. Is  
6 it your understanding that achieving the synergies will  
7 also be a difficult process?

8 A. I would -- yes, I would agree.

9 Q. Now, are you familiar with the suite, I  
10 should say, of projects that are part of the comprehensive  
11 energy plan, the infrastructure projects?

12 A. I read the stipulation at one point in  
13 time, not recently. I know, you know, Iatan, pollution  
14 control and wind were three big ones. There probably are  
15 some others, but those three come to mind.

16 Q. Is that group of projects a fairly  
17 aggressive construction program for a utility?

18 A. Yes. It was a -- it was a big number  
19 relative to KCPL's then investment.

20 Q. Will managing that kind of projects also  
21 take a lot of attention?

22 A. Yes, I would agree, it would.

23 Q. Is a company's ability to take on and  
24 manage big projects unlimited?

25 A. I guess they're unlimited to go out and get

1 outside resources to help them, but generally, no. You  
2 can't -- you have to divide -- you have to allocate your  
3 limited resources between projects.

4 Q. Now, I think you had some questions about  
5 what will happen after Iatan 2 is in service in 2010. Do  
6 you recall those?

7 A. Yes.

8 Q. Is it a given that Iatan will be in service  
9 in 2010?

10 A. I have no assurances that it will. It's an  
11 estimate.

12 Q. Is it a given that it will be in service at  
13 all?

14 A. I guess until it's actually completed, it's  
15 not a given.

16 Q. Have you -- do you have any familiarity  
17 with the electric generating plants that have gotten under  
18 way and never been completed and never placed in service?

19 A. There were a few in the '70s and '80s,  
20 mostly nuclear projects that never got completed.

21 Q. Is there any -- any way of knowing today  
22 what the rate base valuation of the Iatan 2 plant will be  
23 when and if it is placed in service?

24 A. Not with certainty. I understand there's a  
25 new estimate coming out, but that again, that will just be

1     that, an estimate.

2             Q.       And is it your understanding that the --  
3     well, do you have any basis for comparing your expectation  
4     of what the new estimate will be with the definitive  
5     estimate from last fall was?

6             MR. FISCHER: Your Honor, I'm going to  
7     object to this. I think this goes well beyond any cross,  
8     any questions from the Bench, and there's been no  
9     foundation that Mr. Dittmer's been involved in any of the  
10    reforecast information.

11            MR. MILLS: Let me take those backwards.  
12    The question I asked him is does he have any basis to make  
13    that judgment. So he can certainly say no, I don't, or he  
14    can say yes, I do.

15            But with respect to the questions this came  
16    from, Commissioner Clayton asked this witness questions  
17    about what happens when Iatan 2 is placed in service and  
18    how that reflects the CEP and how that affects regulatory  
19    amortizations, and these questions are relevant to that.

20            JUDGE STEARLEY: I will overrule.

21            THE WITNESS: I haven't been studying the  
22    issue, but I do recall there was an estimate given at the  
23    time the regulatory plan was first proposed, and that, the  
24    now current estimate, the one that's been in place for  
25    about a year or so is quite a bit higher. I don't know if

1 it's 15 percent or 20 percent, but it's somewhat higher.

2 And beyond that the only thing I know is  
3 that the company's coming out with another estimate, and I  
4 think they released to analysts that it's, you know,  
5 there's escalation in the pipeline in a significant way,  
6 so I don't know what that number's going to be.

7 BY MR. MILLS:

8 Q. But it's -- based on what they released to  
9 analysts, you expect that number to be higher yet again?

10 A. I do expect that, yes.

11 MR. MILLS: Your Honor, that's all the  
12 questions I have.

13 JUDGE STEARLEY: All right. Thank you,  
14 Mr. Dittmer. I believe that concludes your testimony for  
15 today. As with our other witnesses, I will not finally  
16 excuse you in case the Commissioners may have additional  
17 questions for you.

18 Mr. Mills, we've been kind of following the  
19 practice of offering our evidence at the conclusion of  
20 testimony. I think we kind of jumped the gun with  
21 Mr. Dittmer. We already offered it and received it. I'm  
22 assuming that concludes his testimony and we do not need  
23 to have him back tomorrow.

24 MR. MILLS: Based on the discussions we had  
25 yesterday, yes, it's my understanding that the parties

1 have asked all of their cross-examination of this witness  
2 that they intend to, barring some need to recall him for  
3 questions from the Bench, that he will be done.

4 JUDGE STEARLEY: All right. Very well.  
5 Thank you, Mr. Dittmer. And at this point I believe Staff  
6 has a witness.

7 MR. THOMPSON: We do. We would call Bob  
8 Schallenberg.

9 (Witness sworn.)

10 JUDGE STEARLEY: Thank you. You may be  
11 seated, and you may proceed, Mr. Thompson.

12 MR. THOMPSON: Thank you, Judge.

13 ROBERT SCHALLENBERG testified as follows:

14 DIRECT EXAMINATION BY MR. THOMPSON:

15 Q. Good afternoon, Mr. Schallenberg.

16 A. Good afternoon.

17 Q. State your name, please.

18 A. Robert E. Schallenberg.

19 Q. And how are you employed?

20 A. I'm employed by the Missouri Public Service  
21 Commission.

22 Q. And in what capacity?

23 A. I'm the director of the utility services  
24 division.

25 Q. And did you prepare or cause to be prepared

1 testimony and an attached report that have been marked  
2 here as 100HC and 100NP?

3 A. Yes.

4 Q. And do you have any corrections for either  
5 the testimony or the report at this time?

6 A. I have a few to the report.

7 Q. Why don't you go ahead and make those  
8 corrections at this time?

9 A. On page 2, I guess the difficulty I have  
10 is --

11 Q. Is that direction to a highly confidential  
12 portion of the report?

13 A. Well, it was given to us as highly  
14 confidential, and as far as I know the word -- there's a  
15 misspelled word in the quote, but it's the quote -- all of  
16 page 2 is HC.

17 MR. THOMPSON: Your Honor, could we go  
18 in-camera at this time?

19 (REPORTER'S NOTE: At this point, an  
20 in-camera session was held, which is contained in  
21 Volume 14, pages 1784 through 1786 of the transcript.)

22

23

24

25

1                   MR. MILLS: Judge, before we go on, I'd  
2 like to move that that last session be declassified.

3                   JUDGE STEARLEY: Hold on. Yes, Mr. Mills?

4                   MR. MILLS: I'd like to move that that last  
5 session be declassified. Neither the specific changes  
6 that Mr. Schallenberg made nor the description of how to  
7 find them in his testimony revealed anything that was even  
8 remotely highly confidential.

9                   JUDGE STEARLEY: Anyone else wish to weigh  
10 in on that?

11                  MR. ZOBRIST: Well, I don't think I've got  
12 a problem with that right now, but I don't know the  
13 iteration from this, so I'd be glad to meet with Mr. Mills  
14 at the end of the day to go through the whole staff report  
15 and look at these things, but this is -- I think I'd  
16 rather not do the declassification right now.

17                  JUDGE STEARLEY: We can have the two of you  
18 confer or you can get back to me like we've done before.

19                  MR. MILLS: I will wait and when the  
20 transcript comes out, I'll confer with KCPL and we'll see  
21 if we can reach an agreement. If so, we will present it  
22 to you as an agreed-upon change, and if not I'll renew my  
23 motion.

24                  JUDGE STEARLEY: Thank you, Mr. Mills.

25                  MR. CONRAD: Judge, I don't know if it



1 makes any difference for going in and out of HC, but this  
2 screen up here is not functioning right now. I don't know  
3 if that has anything to do with your equipment or webcast.

4 JUDGE STEARLEY: It does not. What I've  
5 got displayed on my end and on the web page is correct.  
6 I'm not sure why that monitor's not working today. I know  
7 they've -- it's set up for two simultaneous hearings  
8 earlier this morning, and I don't know if the technology  
9 was messed up in accord with that or perhaps it's just the  
10 off and on button.

11 MR. ZOBRIST: It hasn't been on for most of  
12 the session, Judge.

13 MR. MILLS: Mr. DeFord has fixed it.

14 JUDGE STEARLEY: I like it when things are  
15 easy.

16 BY MR. THOMPSON:

17 Q. If you could continue with your  
18 corrections, Mr. Schallenberg.

19 JUDGE STEARLEY: And we are back in regular  
20 session now.

21 THE WITNESS: On page 12, the first full  
22 paragraph, the fourth line down, it says, the applicable  
23 statue. Should be statute. And on page 21, second full  
24 paragraph, fourth line down where it says from zero to 41,  
25 it should be zero to 14.

1                   On page 23, on the chart under the column  
2 combined company, the number it's showing there is 656.6,  
3 and the number should be 565.6.

4                   On page 24, first full paragraph, it's nine  
5 lines down where it says recover 24.4 annually, the word  
6 million should be placed in between that, so it would read  
7 recover 2.4 million annually.

8 BY MR. THOMPSON:

9           Q.       Did you mean 24.4 million annually?

10          A.       Excuse me. 24.4 million annually.

11          Q.       Thank you.

12          A.       On page 35, second full paragraph, the  
13 second line, it says in practice KCP&L chose to be managed  
14 by GPE rather, and it says then, it should be than. And  
15 then on page 40, Footnote 72, the 95.2, the word million  
16 should be inserted after that, so it would be 95.2 million  
17 less. And that's all the corrections I have.

18          Q.       Now, Mr. Schallenberg, if I were to ask you  
19 the same questions today as contained in your testimony,  
20 would your answers be substantially the same?

21          A.       Yes. Relative to the testimony I was  
22 responding to, yes.

23          Q.       And your report would not change?

24          A.       Yes, other than with those corrections.

25          Q.       Other than with those corrections. Now,

1 are you scheduled to testify later in this proceeding, do  
2 you recall?

3 A. Yes.

4 MR. THOMPSON: Okay. I will not offer the  
5 testimony and the report at this time, then, Judge, and I  
6 will tender the witness for cross-examination. Thank you.

7 JUDGE STEARLEY: Thank you, Mr. Thompson.

8 Cross-examination beginning with Public Counsel?

9 MR. MILLS: No questions.

10 JUDGE STEARLEY: Ag Processing?

11 MR. CONRAD: No questions.

12 JUDGE STEARLEY: IBEW Locals?

13 MS. WILLIAMS: No questions.

14 JUDGE STEARLEY: Black Hills?

15 MR. DeFORD: No questions.

16 JUDGE STEARLEY: Aquila?

17 MS. PARSONS: No questions.

18 JUDGE STEARLEY: Great Plains/KCPL?

19 CROSS-EXAMINATION BY MR. ZOBRIST:

20 Q. Good afternoon, Mr. Schallenberg.

21 A. Good afternoon.

22 Q. Now, am I correct that the only degree that  
23 you hold is a bachelor of science degree that you earned  
24 in 1976 from the University of Missouri at Kansas City?

25 A. Yes.

1 Q. And you hold no graduate degrees; is that  
2 correct?

3 A. That's correct.

4 Q. Now, the same year that you graduated from  
5 college in 1976, you began to work for the Staff of this  
6 Commission?

7 A. Yes.

8 Q. And with the exception of six months when  
9 you worked at the Kansas Corporation Commission, you've  
10 spent your entire career here on the Staff of the Missouri  
11 Commission; is that right?

12 A. Starting from 1976, that would be correct.

13 Q. Now, you are a certified public accountant,  
14 correct?

15 A. Yes.

16 Q. Do you hold any other professional  
17 certifications?

18 A. No.

19 Q. So you're not a lawyer, you're not a member  
20 of the bar, correct?

21 A. That's correct.

22 Q. And you're not a professional engineer?

23 A. That's correct.

24 Q. Are you an economist?

25 A. I guess it depends on your definition.

1           Q.       Have you ever held yourself out in prefiled  
2 sworn testimony as an economist?

3           A.       No.

4           Q.       And you don't hold a degree in economics,  
5 do you, Mr. Schallenberg?

6           A.       Here's my -- I have the core requirements  
7 when I got my degree from UMKC to be an account -- have it  
8 in business with an emphasis in accounting or economics.  
9 I didn't get the 17 hours I needed to get a double degree,  
10 so with that, that's what I have.

11          Q.       And I think you said in your prefiled  
12 testimony that your major emphasis was in accounting?

13          A.       Yes, that's correct.

14          Q.       Now, have you ever worked as an information  
15 technology or information systems expert?

16          A.       I guess it would depend on your -- on what  
17 definition you're using.

18          Q.       Well, do you hold yourself out, have you  
19 ever held yourself out in prefiled testimony as a computer  
20 specialist in information technology or information  
21 systems?

22          A.       I've never -- I've never asked or presented  
23 myself that way.

24          Q.       Okay. And maybe that's a better way to put  
25 it. Have you ever presented yourself as a management

1 systems expert?

2 A. No.

3 Q. And you've never acted as a management  
4 consultant, correct?

5 A. I guess, yes, in the sense I've never  
6 portrayed myself as a management consultant for hire.

7 Q. And you've never hired yourself out as an  
8 expert in the area of human resources, correct?

9 A. That's correct. I've never received  
10 compensation in that field either.

11 Q. Well, have you done it for free?

12 A. I do it for free right here all the time.

13 Q. All right. But you don't get paid for it?

14 A. Well, I do get paid. It's part of  
15 compensation.

16 Q. But you're the head of the utility services  
17 department, correct?

18 A. Right, and that includes my interaction  
19 with HR and handling the HR issues with 50, give or take,  
20 employees.

21 Q. Have you ever acted as an investment banker  
22 or as a merger and acquisition specialist?

23 A. I've never acted as an investment banker in  
24 any form. I have testified on mergers several times.

25 Q. Now, my question is, have you ever held

1     yourself out as a mergers and acquisitions specialist in  
2     the sense that you're giving advice to companies on why  
3     they should or should not merge?

4             A.     I have never on my own initiative done  
5     that. I have been deposed by parties for my opinion  
6     regarding mergers that parties were going to enter into.

7             Q.     And that's -- that's in a regulatory  
8     context in your role here as a member of the Staff of the  
9     Commission?

10            A.     It was not -- I was -- it was not a -- it  
11     was not because of a function that was before the  
12     Commission. I was deposed on behalf of people doing due  
13     diligence and seeking information from me between a matter  
14     outside the state of Missouri.

15            Q.     Now, because you're not an engineer, you  
16     have no special background in the operations of generating  
17     plants; is that fair to say?

18            A.     I guess it depends on your definition of  
19     specialist. I know more about the operation of generating  
20     plants than the average person.

21            Q.     But again --

22            A.     But I'm not holding -- I never held myself  
23     out for compensation as a -- to get compensation in that  
24     specialty field.

25            Q.     And you don't have any special background

1 in the transmission systems of electrical corporations  
2 operating as regulated utilities?

3 A. I'd have the same answer as I did for  
4 generation.

5 Q. Which is that you've never been paid for  
6 that, you've never held yourself out as an expert in those  
7 areas; is that correct?

8 A. That's correct.

9 Q. And that would be the same answer for  
10 distribution systems of electrical corporations as well?

11 A. That would be correct as well.

12 Q. Now, in your work here at the Missouri  
13 Public Service Commission, have you ever worked in the  
14 consumer services department?

15 A. I have -- I guess I have never -- well,  
16 other than for brief periods when they've needed extra  
17 assistance, I have been in that department, but I have  
18 never been a full-time employee of the consumer services  
19 department. But I do have a function to assist them in  
20 certain matters on a daily basis.

21 Q. Now, have you ever worked in the management  
22 services area of the Public Service Commission?

23 A. I have never worked directly in the  
24 management services department. I supervised them for the  
25 last ten years, and I've had to provide assistance to that



1 department probably throughout my career.

2 Q. Now, you've never filed testimony as a  
3 member of the engineering and management services  
4 department; is that fair to say?

5 A. I have never filed under that name or their  
6 prior name, which is management services. I've filed  
7 under the auditing department.

8 Q. And you've never worked in the utility  
9 operations division of the Commission; is that correct?

10 A. That's correct.

11 MR. ZOBRIST: Judge, if I may approach the  
12 witness, I'd like him to identify a document, please.

13 JUDGE STEARLEY: You may approach.

14 MR. ZOBRIST: Judge, I think it should be  
15 Great Plains Energy Exhibit 53.

16 MR. THOMPSON: Judge, I think I need to get  
17 an opportunity to see that.

18 JUDGE STEARLEY: Sure.

19 (EXHIBIT NO. 53 WAS MARKED FOR  
20 IDENTIFICATION.)

21 BY MR. ZOBRIST:

22 Q. I've asked the court reporter to hand the  
23 witness Exhibit 53. Do you have that before you, sir?

24 A. Yes, I do.

25 Q. It's three pages, which I believe the first

1 page is an identification of key personnel here at the  
2 Missouri Public Service Commission, including the division  
3 directors and certain other management staff, and then the  
4 last two pages are the PSC divisional phone listing; is  
5 that correct?

6 A. Yes.

7 Q. And this appears on the website of the  
8 Commission, correct?

9 A. I believe so. I get it -- I get it  
10 internally, so I don't -- I don't see it through the  
11 website, but I'm aware that we make this information  
12 available publicly.

13 Q. And is this a fair and accurate depiction  
14 of the organization of the Public Service Commission?

15 A. Well, it does in terms of departments. It  
16 doesn't show within the departments its structure, but  
17 within the departments it would be accurate.

18 MR. ZOBRIST: Judge, I move the admission  
19 of Exhibit 53.

20 JUDGE STEARLEY: Any objections to the  
21 admission of Exhibit 53?

22 MR. THOMPSON: No objections.

23 JUDGE STEARLEY: Hearing none, it shall be  
24 received and admitted into evidence.

25 (EXHIBIT NO. 53 WAS RECEIVED INTO

1 EVIDENCE.)

2 BY MR. ZOBRIST:

3 Q. So Mr. Schallenberg, if you would look  
4 toward the bottom of page 1 of Exhibit 53, you're listed  
5 there, Robert Schallenberg, as the director of utility  
6 services division; is that correct?

7 A. Yes.

8 Q. And prior to your appointment as division  
9 director, am I correct that you worked in the accounting  
10 department?

11 A. Yes.

12 Q. And is that the department that is now  
13 managed by Joan Wandel?

14 A. Yes.

15 Q. And then on page 2 of Exhibit 53 in the  
16 third column is a description of utility services division  
17 that you head with the individuals who were working there  
18 at least as of April 14th, 2008; is that fair to say?

19 A. Yes. In fact, I note that on page 2 it  
20 actually -- the accounting department is actually called  
21 the auditing department, and page 2 reflects that page 1  
22 still calls it by its old name, accounting department.

23 Q. So is the auditing department the correct  
24 phrase for it?

25 A. Yes.

1           Q.       And am I correct in saying that for the  
2 items of testimony that you listed on the schedules to  
3 your testimony in this case, all of those pieces of  
4 testimony were prepared while you were either a member of  
5 the auditing or accounting department or as the division  
6 director of the utility services division?

7           A.       Yes. I can't -- I don't believe it lists  
8 the cases I did in Kansas.

9           Q.       Well, you were only there six months,  
10 right?

11          A.       Yeah, but I did -- they do a lot of coops,  
12 so I did a lot of coops in Kansas.

13          Q.       Now, have you ever filed testimony in any  
14 merger case on service quality issues, excepting this  
15 report that you're sponsoring in this case?

16          A.       No.

17          Q.       Now, if I could, sir, I'm going to hand you  
18 what's been previously admitted into evidence as  
19 Exhibit 35.

20                   MR. ZOBRIST: And Judge, pardon my  
21 interruption. Does the Bench have copies of the prior  
22 exhibits that were entered into evidence, because I have  
23 some extra copies of Exhibit 35?

24                   JUDGE STEARLEY: I would appreciate an  
25 extra copy.

1 BY MR. ZOBRIST:

2 Q. Mr. Schallenberg, Exhibit 35 is a copy of  
3 the rebuttal testimony, and to be accurate it's portions  
4 of the rebuttal testimony that Staff offered into evidence  
5 and it was admitted into evidence in December 2007 by  
6 Mr. Oligschlaeger, Mark Oligschlaeger,  
7 O-l-i-g-s-c-h-l-a-e-g-e-r, in the UtiliCorp United and  
8 St. Joseph Light & Power merger case, No. EM-2000-292.  
9 Are you generally familiar with this document?

10 A. Well, I know I'm familiar with the entire  
11 document. I don't think I've ever seen it excerpted like  
12 this.

13 Q. Well, this was offered by Staff, and I'll  
14 represent to you that this has been admitted into evidence  
15 in this proceeding. Now, you didn't file testimony in  
16 that merger case, did you?

17 A. No.

18 Q. Now, Mr. Oligschlaeger in his testimony and  
19 as depicted in this Exhibit 35 on page 9 lists, does he  
20 not, beginning on line 8 of page 9, several of the Staff  
21 witnesses?

22 A. Yes.

23 Q. And the first witness listed there is  
24 witness Featherstone, who is Cary Featherstone, correct?

25 A. That's correct.

1           Q.       And Mr. Featherstone works for the Kansas  
2 City office, if you will, of the auditing department?

3           A.       Yes.

4           Q.       And the second witness is Charles Hyneman,  
5 H-y-n-e-m-a-n; is that correct?

6           A.       Yes.

7           Q.       Where's Mr. Hyneman work?

8           A.       The Kansas City office in the auditing  
9 department.

10          Q.       And the next witness in the UtiliCorp  
11 St. Joe case was Janis E. Fischer, F-i-s-c-h-e-r; is that  
12 correct?

13          A.       Yes.

14          Q.       And what did she do at the time?

15          A.       I would suspect that at this time she is  
16 still in the Kansas City office of the auditing  
17 department. I don't remember when she transferred to  
18 Jefferson City.

19          Q.       And then the fourth witness is Michael S.  
20 Proctor, who is the chief economist of the Commission  
21 today; is that correct?

22          A.       He is today. I don't recall his title at  
23 the time of this testimony.

24          Q.       And the fifth witness that Staff sponsored  
25 in the UtiliCorp/St. Joe merger was David P. Broadwater,

1 correct?

2 A. Yes.

3 Q. And do you know Mr. Broadwater?

4 A. I did.

5 Q. And is he still alive?

6 A. I don't know.

7 Q. What did he do at the time that this was

8 filed in 2000?

9 A. He was in our -- he was in our financial

10 analysis department.

11 Q. And that's within the utility services

12 division, correct?

13 A. That's correct.

14 Q. And the sixth witness that I see identified

15 is on page -- on that same page, page 9, line 15, Steve M.

16 Traxler; is that correct?

17 A. Yes.

18 Q. Mr. Traxler's in the Kansas City office of

19 the auditing department?

20 A. Yes, he is.

21 Q. And then the seventh witness that was

22 offered by Staff in the UtiliCorp/St. Joe merger depicted

23 on lines 22 and 23 on page 9 is James M. Russo, R-u-s-s-o;

24 is that correct?

25 A. Yes.

1 Q. What did Mr. Russo do at the time?

2 A. At this time he would have been in the  
3 auditing department in the Jeff City office.

4 Q. And then if you would, sir, turn to page 11  
5 on the final line, which is line 21. Staff witness  
6 Phillip K. Williams testified on behalf of Staff. Does  
7 that appear to be the case?

8 A. I'm sorry. What line did you say?

9 Q. Line 21, page 11.

10 A. Yes, I see it.

11 Q. What was Mr. Williams' job at the time in  
12 May of 2000?

13 A. He would have been in the Kansas City  
14 office of the auditing department.

15 MR. ZOBRIST: Judge, may I approach?

16 JUDGE STEARLEY: You may.

17 (EXHIBIT NO. 54 WAS MARKED FOR

18 IDENTIFICATION BY THE REPORTER.)

19 BY MR. ZOBRIST:

20 Q. Mr. Schallenberg, has the court reporter  
21 offered you what has been marked Exhibit 54?

22 A. Yes.

23 Q. This is another excerpt from  
24 Mr. Oligschlaeger's rebuttal testimony in the UtiliCorp/  
25 St. Joseph Light & Power case, but it's only page 1 which



1 identifies him and then Schedule 1 of his testimony and  
2 then his affidavit or verification. Is that what it  
3 appears to be?

4 A. What did you describe the second page as?

5 Q. It's the list of cases, Schedule 1, that he  
6 says he had testified on previously to this 2000 case, and  
7 it's referenced on page 1 on lines 18 and 19 of the first  
8 page of Exhibit 54.

9 A. Yes.

10 Q. Now, sir, if you would turn to page 2,  
11 which is Schedule 1, Schedule 1-1, I found four merger  
12 cases that had Ms by them that he testified in. The first  
13 one's about two-thirds of the way down, it says Western  
14 Resources, Inc, Southern Union Company, Case GM-94-40; is  
15 that correct?

16 A. Yes.

17 Q. Did you testify in that case, sir?

18 A. I'd have to check.

19 Q. I think if you look at Schedule 1-1 of your  
20 rate case proceeding --

21 A. Yes.

22 Q. -- participation, it's like the sixth case  
23 down there?

24 A. Yes. The answer is yes.

25 Q. You did testify in that 1994 case; is that

1 correct?

2 A. Yes.

3 Q. Now, for the record, the -- the docket  
4 numbers that the Commission uses, it starts with an  
5 alphabetical, usually two letter phrase; is that correct?

6 A. Yeah. The first letter is usually the  
7 industry, and the second letter is the case type.

8 Q. So GM means gas and it was a merger case?

9 A. That's correct.

10 Q. And the 94 means it was filed in 1994, at  
11 least fiscal year 1994?

12 A. It would be filed in fiscal year 1994.

13 Q. And 40 means it was simply the 40th case  
14 that was filed at the Commission?

15 A. That's how the numbering system works, yes.

16 Q. Now, on Mr. Oligschlaeger's Exhibit 54, as  
17 you go down two numbers, it says Union Electric Company  
18 Case No. EM-96-149. Do you see that, sir?

19 A. Yes.

20 Q. And that was the merger of Union Electric  
21 Company and Central Illinois Public Service Company; is  
22 that correct?

23 A. Yes.

24 Q. And you did -- did you testify in that  
25 case?

1 A. No.

2 Q. And then Mr. Oligschlaeger also testified,  
3 it's three up from the bottom, in the Western Resources,  
4 Incorporated/Kansas City Power & Light Company merger case  
5 in EM-97-515; is that correct?

6 A. Yes.

7 Q. And you did not testify in that case, did  
8 you?

9 A. No. There was an agreement worked out with  
10 the company so I wouldn't be involved.

11 Q. And then at the bottom of  
12 Mr. Oligschlaeger's Schedule 1-1 or Exhibit 54, Missouri  
13 American Water Company, there's a water merger case with  
14 docket WM-2000-222; correct?

15 A. Yes.

16 Q. And you did not testify in that merger case  
17 either, did you?

18 A. No, I did not.

19 Q. Now, if I'm reading correctly from your  
20 Schedule 1-1, the only other merger cases that you  
21 testified in the electricity area were the Kansas Power &  
22 Light case, EM-91-213, and the Arkansas Power & Light  
23 Company case, EM-91-29; is that correct?

24 A. Yes.

25 Q. So am I correct in saying that you have not

1 testified or worked on a merger case for almost 15 years?

2 A. No. You would be wrong in saying worked.

3 Have I testified? You would be right, but I do a lot of

4 work on almost all cases.

5 Q. Well, I'm -- so Schedule 1-1 is not

6 accurate? This does not indicate the cases that you have

7 participated in?

8 A. You asked me if I've testified. It would

9 be correct in terms of testified. I thought your question

10 said testified and worked.

11 Q. Okay. So you work on a lot of cases that

12 you don't offer sworn testimony on?

13 A. That's correct.

14 Q. Well, now, on your next pages of your

15 schedule, Schedule 1-3 through the end, that indicates

16 case summary of involvement; is that correct?

17 A. It discusses the issues I testified on.

18 Q. Well, it doesn't say testimony, it says

19 involvement. So you're saying that should be testimony?

20 A. Yes.

21 Q. Because that also doesn't have any merger

22 cases except for the ones that are indicated on

23 Schedule 1-1; isn't that true?

24 A. Right. Schedule 1-3 feeds off the first

25 two pages and identifies the issues I filed testimony on.

1 Q. So you haven't offered any prefiled  
2 testimony in a merger case for approximately 15 years?

3 A. Yes, that's true.

4 Q. Now, did you work on the 1997 Union  
5 Electric/Central Illinois Public Service Company merger  
6 case?

7 A. Is that the UE/CIPS case?

8 Q. Correct.

9 A. No. I was on temporary assignment to the  
10 federal group at that time.

11 Q. And I apologize. Did you say that you --  
12 you did not offer testimony, correct?

13 A. Yes.

14 Q. Did you work on that case?

15 A. I guess, yes, I did.

16 Q. Okay. Well, let me show you something that  
17 may refresh your recollection.

18 MR. ZOBRIST: And Judge, this is going to  
19 be excerpts from the Commission's decision in Case  
20 No. EM-96-149, the Union Electric/CIPS merger case.

21 (EXHIBIT NO. 55 WAS MARKED FOR  
22 IDENTIFICATION BY THE REPORTER.)

23 BY MR. ZOBRIST:

24 Q. Mr. Schallenberg, this is just an excerpt  
25 of the decision, but beginning on page 18 and 19, there is

1 a list of the witnesses who testified in that case, and  
2 Staff's witnesses are listed on page 19, and I may ask you  
3 a couple of questions about that after you've had a chance  
4 to review it.

5 A. I see it.

6 Q. So at the time of the Union Electric/CIPS,  
7 and that's C-I-P-S in all caps, merger, again, there were  
8 a number of Staff witnesses that were presented in  
9 prefiled testimony to the Commission; is that correct?

10 A. Yes.

11 Q. And, in fact, it's -- you might count them.  
12 I count ten witnesses who filed -- prefiled testimony in  
13 the Union Electric/CIPS merger; is that correct?

14 A. How many did you say?

15 Q. I have ten.

16 A. Yes.

17 Q. That includes some of the individuals who  
18 testified in the UtiliCorp/St. Joe case, such as  
19 Mr. Hyneman, Mr. Featherstone, Mr. Oligschlaeger, correct?

20 A. Yes.

21 Q. Now, am I correct that you are the only  
22 witness that has been offered by Staff to testify in this  
23 case?

24 A. Yes.

25 Q. And your testimony is four pages and eight

1 lines on a fifth page?

2 A. That's the testimony that -- that's the  
3 testimony portion and the report's attached.

4 Q. Correct. And page 1 is your biography? Of  
5 your testimony, Exhibit 100.

6 A. Okay. Yes.

7 Q. And page 2 are your job duties?

8 A. Page 2 was my job duties as a Regulatory  
9 Auditor 5.

10 Q. And page 3 is a description of topics on  
11 which you have offered testimony; is that correct?

12 A. Yes.

13 Q. And, in fact, you say on pages -- pardon  
14 me, lines 3 through 5 of page 3 that you've testified on  
15 issues ranging from the prudence of building power plants  
16 to the appropriate method of calculating income taxes for  
17 ratemaking purposes, correct?

18 A. That's what it says.

19 Q. And there's no mention in that answer of a  
20 merger case, correct?

21 A. No.

22 Q. And the following question and answer  
23 beginning on line 9, you indicate the testimony you've  
24 submitted in proceedings before the Federal Energy  
25 Regulatory Commission?

1 A. Yes.

2 Q. And am I correct that you have never  
3 testified in any FERC merger case?

4 A. That's correct.

5 Q. And the substantive testimony that relates  
6 to the proposed merger in this case is contained on  
7 page 4, beginning around line 14 through page 5, line 6?

8 A. I'm sorry. Where did you start?

9 Q. Your substantive testimony. We're actually  
10 regressing. Substantive issues begins on page 4, line 4;  
11 is that correct?

12 A. That's the question, yes.

13 Q. Well, I'm sorry, sir. I'm focusing on your  
14 answer. That's where you begin to discuss your  
15 substantive opinion in this case, correct?

16 A. Yeah, I think that starts on line 5.

17 Q. Well, you don't offer a substantive opinion  
18 until line 14 where you say, in your opinion, the proposed  
19 transaction is detrimental to the public interest because.  
20 That's where you begin your opinion, right?

21 A. I guess maybe I'm not quite sure what you  
22 mean by opinion, but --

23 Q. Well, I'll even expand it so it starts at  
24 line 5 in your -- in your belief and it goes to six lines  
25 on page 5, right?



1           A.       That's what the answer --

2           Q.       And that's the entire substance of your  
3   sworn testimony in this case on the application of Great  
4   Plains Energy to acquire Aquila, correct?

5           A.       No.

6           Q.       What else is there?

7           A.       The report.

8           Q.       The report is not under oath, is it?

9           A.       I sponsor it.  It's an attachment to my  
10  testimony.

11          Q.       Who is the author of the report?

12          A.       The ultimate author is myself.

13          Q.       Pardon me?

14          A.       The ultimate author of it is myself.

15          Q.       There is no person listed as an author on  
16  the front page of the Staff report, is there?

17          A.       No.

18          Q.       Are there any authors identified in this  
19  report?

20          A.       No.

21          Q.       Indeed, it is an anonymous report, true?

22          A.       No.

23          Q.       Well, you sponsor it, but we don't know who  
24  the authors of this report are, do we?

25                 MR. THOMPSON:  Your Honor, the witness

1 testified that he's the ultimate author, so counsel is  
2 misstating the witness' testimony.

3 MR. ZOBRIST: All right. I'll be glad to  
4 further inquire.

5 BY MR. ZOBRIST:

6 Q. Did you write each and every line in this  
7 report?

8 A. Ultimately, yes. I mean, there were --  
9 because pieces of it I got off Data Requests and I copied  
10 them in and I got -- I got comments back that I would  
11 either choose to accept or not accept, but ultimately all  
12 the lines are mine.

13 Q. That wasn't my question. My question is,  
14 did you write every line in this report?

15 A. I said no, because I copied some of it.

16 Q. Was there any other member of Staff who is  
17 an author, a co-author of this report?

18 A. I'm not sure what you mean by co-author. I  
19 mean, I got material from other people, like, for example,  
20 the service quality, the initial draft.

21 Q. Who did you get that from?

22 A. Lisa Kremer.

23 Q. So did Ms. Kremer write pages 68 through  
24 76?

25 A. She gave me the draft.

1 Q. Did you change it substantially?

2 A. I don't -- I don't believe so, but I mean,  
3 when she drafted it, she did it in consultation with me at  
4 the time. And then I think Kim Bolin wrote the initial  
5 piece on the Kemp study. But when I say wrote it, they  
6 were in consultation with me during -- before the draft  
7 was even created, and then I would have received comments  
8 from the General Counsel's office.

9 Q. So did you receive comments from the  
10 General Counsel's office just on the service quality  
11 section or on all the sections of the report?

12 A. On all the sections.

13 Q. Now, there are a number of discussions in  
14 the report that we'll get into where Missouri case law is  
15 discussed, correct? Is that true?

16 A. I know there's some, yes.

17 Q. And there are discussions of Missouri  
18 statutes in here, correct?

19 A. Yes.

20 Q. Were they drafted by lawyers in the General  
21 Counsel's office?

22 A. In some cases, yes, unless it was copied  
23 out of a Commission Order.

24 Q. Well, I'm talking about those sections that  
25 were not copied from an Order or from a case. Are the

1 discussions of the statutes and Staff's view of these  
2 statutes and what these appellate cases mean, were they  
3 written by a lawyer?

4 A. Yes.

5 Q. You didn't write those, did you?

6 A. No.

7 Q. Who wrote those?

8 A. It probably would have been either  
9 Mr. Dottheim or Mr. Williams.

10 Q. Now, if we look at the executive summary,  
11 which is 24 pages long, do you see that before you, sir?

12 A. Yes.

13 Q. Who wrote that?

14 A. I did.

15 Q. Did you write that in its entirety?

16 A. Yes.

17 Q. You didn't receive any portions that you  
18 put in here like you may have received from Ms. Bolin or  
19 Ms. Kremer or Mr. Dottheim or Mr. Williams?

20 A. I would receive comments about sentence  
21 structure and things. I don't remember how much -- I  
22 doubt -- the executive summary, though, would have been  
23 drafted by myself initially.

24 Q. Now, Section 2 is the scope of Staff's  
25 review beginning on page 32?

1           A.       Yes.

2           Q.       Who wrote that?

3           A.       I did.

4           Q.       Did you write that in its entirety?

5           A.       Yes.

6           Q.       Did you receive any -- outside of

7 grammatical advice, did you receive any substantive advice

8 from any members of the Staff?

9           A.       I'm not sure about where you draw the line

10 between grammatical and substantive, but I mean, I would

11 have received comments and would have reviewed them.

12           Q.       Well, for example, beginning on page 25,

13 there is a discussion of the State ex rel Ag Processing v

14 Public Service Commission case. Do you see that?

15           A.       Yes.

16           Q.       Okay. Did you write that or did one of the

17 Staff lawyers write that?

18           A.       This would have been a comment I would have

19 received by -- from one of the Staff attorneys.

20           Q.       If you could turn to pages -- to page 41,

21 which is the synergy savings sharing proposal.

22           A.       I'm sorry. What page?

23           Q.       Page 41.

24           A.       Okay.

25           Q.       The synergy savings proposal section of

1 part 5 of the report goes to page 48. Did you write this  
2 section?

3 A. Yes.

4 Q. Did you write the portion on why Staff  
5 disagreed with Great Plains' interpretation of  
6 Mr. Oligschlaeger's testimony in the UtiliCorp/St. Joe  
7 Light & Power case?

8 A. I don't agree with your characterization of  
9 the testimony, but I wrote this testimony.

10 Q. Well, this is not testimony. I'm talking  
11 about the Staff report.

12 A. Okay. I wrote the language that's in this  
13 document that you're referring to. I don't believe I said  
14 that I disagreed with what Mr. Oligschlaeger said.

15 Q. I'm sorry. I didn't mean to say that.  
16 What I'm saying is that you disagreed with what Great  
17 Plains Energy had to say about the Oligschlaeger  
18 testimony?

19 A. Yeah, or clarified that they had taken it  
20 out of context and provided the clarification.

21 Q. And so you wrote this section yourself?

22 A. Yes, I wrote this whole entire section.

23 Q. On synergy savings?

24 A. Yes. Right.

25 Q. And then -- and we're going to deal with

1     these either later today or maybe tomorrow, but I just  
2     want to, if I may, Judge, ask a preliminary question of  
3     authorship. Did you write the transaction cost recovery  
4     section of the report?

5             A.     Yes. In fact, if it'll help you, other  
6     than the one on service and the one on the Kemp study, I  
7     would have been the initial author on all of it.

8             Q.     Okay. And so that would include the  
9     affiliate transaction rule section which is E, Section B,  
10    the transaction cost recovery, and I guess that's it,  
11    because then we start with section 6 on other items,  
12    correct?

13            A.     That's correct, except I will note that on  
14    Item C on the actual debt cost recovery, some of the  
15    schedules and numbers I had checked through financial  
16    analysis by Matt Barnes and Ron Bible.

17            Q.     Well, I will be asking you no questions on  
18    Item C because the applicants no longer seek to recover  
19    actual debt costs, and I will be asking you no questions  
20    on Item D on the additional amortization mechanisms unless  
21    they would just happen to come up.

22                   MR. ZOBRIST: Judge, I'm at a good breaking  
23    point if you want to take an afternoon break, but I'm  
24    willing to go on.

25                   JUDGE STEARLEY: I was actually just going

1 to ask you, Mr. Zobrist, because not only do I want to  
2 give my court reporter a rest, I also have a message to  
3 convey to her as well. Well, why don't we break for let's  
4 say 30 minutes. We'll resume at 4:15.

5 (A BREAK WAS TAKEN.)

6 JUDGE STEARLEY: We are back on the record  
7 continuing with the testimony of Mr. Schallenberg. You  
8 may proceed, Mr. Zobrist.

9 MR. ZOBRIST: Thank you. Judge, I'd like  
10 to offer Exhibits 54 and 55 at this time, please.

11 JUDGE STEARLEY: And just for clarity,  
12 Mr. Zobrist, was the excerpt from Union Electric  
13 Exhibit 55?

14 MR. ZOBRIST: Yes, sir, that was 55, and  
15 Exhibit 54 was the three-page excerpt from  
16 Mr. Oligschlaeger's testimony.

17 JUDGE STEARLEY: Any objections to the  
18 admission of Exhibits No. 54 and 55?

19 (No response.)

20 JUDGE STEARLEY: Hearing none, they shall  
21 be received and admitted into evidence.

22 (EXHIBIT NOS. 54 AND 55 WERE RECEIVED INTO  
23 EVIDENCE.)

24 MR. ZOBRIST: Thank you, Judge.

25 BY MR. ZOBRIST:



1           Q.       Mr. Schallenberg, let's turn to the topic  
2 of merger savings. This starts around pages 41, 42, 43 of  
3 the Staff report.

4                   Now, as I understand it, one of the reasons  
5 that you reject the applicants' synergy savings analysis  
6 is because they have not moved to merge or consolidate  
7 KCPL and Aquila; is that correct?

8           A.       That that -- that merger or that  
9 combination or that transaction is not part of what's  
10 being proposed to be approved by the Commission, if that's  
11 what you're saying, that would be correct.

12          Q.       And what you're saying is because the  
13 consolidation of the two utilities is not being requested,  
14 Staff did not analyze the alleged asserted merger savings  
15 brought before the Commission by the joint applicants?

16          A.       I wouldn't say they didn't look at it.  
17 They did not go down -- we didn't do a bottom-up audit of  
18 all the allegations of savings.

19          Q.       Well, I was going to use that phrase.  
20 That's what Commissioner Clayton asked Mr. Dittmer. Staff  
21 did not do a bottom-up calculation of the merger synergies  
22 asserted by the joint applicants in this case?

23          A.       Related to the KCPL and Aquila combination.

24          Q.       And the position that Staff is taking in  
25 this case, that you're taking in this case is that it's

1    okay in your view to ignore the asserted savings from  
2    integration and coordination of operations of Aquila and  
3    KCPL because the applicants are not proposing to merge  
4    those two electrical corporations; is that correct?

5           A.     Well, you say ignore.  It's a separate  
6    transaction that's not before the Commission in this case.

7           Q.     Well, that's the position that you're  
8    taking because the joint applicants don't seek to merge  
9    those two corporate entities, you don't have to do your  
10   bottom-up analysis of the synergies, correct?

11          A.     Yeah.  You're talking about a number  
12   associated with a transaction that's not before this  
13   Commission in this case.

14          Q.     Well, again, that's your argument, correct?

15          A.     That's what -- that's what the facts show,  
16   yes.

17          Q.     Well, but you're also saying, not only is  
18   that -- let me try to break this down.  There is no  
19   proposed consolidation of Aquila and KCPL, correct?

20          A.     In this case?

21          Q.     Right.

22          A.     Yes.

23          Q.     But there is a proposed integration and  
24   coordination of the operations of the utilities as sister  
25   utilities, subsidiaries under Great Plains Energy,

1 correct?

2 A. There is a proposed concept of one, yes.

3 Q. Right. And what you're saying is that the  
4 asserted merger synergy savings that can be derived from  
5 the coordination and the integration, Staff didn't feel it  
6 needed to analyze those because it wasn't part of a formal  
7 consolidation of the two corporate entities?

8 A. That's correct, because they're not related  
9 to the transaction being asked for this Commission to  
10 approve.

11 Q. And so you didn't feel that you even needed  
12 to take a look at the synergies that are asserted on the  
13 transaction that is before the Commission, which is the  
14 acquisition by GPE of Aquila, correct?

15 A. I didn't say that.

16 Q. Well, that's what I'm asking. Isn't that  
17 true?

18 A. No.

19 Q. I thought you said that because the merger  
20 consolidating transaction is not before the Commission,  
21 you don't need to look at the synergies related to  
22 integration and coordination of two corporations?

23 A. That between KCP&L and Aquila, that's  
24 not -- whatever alleged synergies can come from that  
25 combination is not the proposed transaction before the

1 Commission. I thought you asked me did we not look at any  
2 synergies that came from Great Plains acquiring Aquila.

3 Q. Okay. Well, did you?

4 A. Yes.

5 Q. What were -- what was your conclusion  
6 there?

7 A. There are some. In fact, the company used  
8 that when we brought it up to make the last transfer --  
9 some of the last transfer of costs between transaction and  
10 transition costs.

11 Q. Now, in your Staff report, which was part  
12 of your October testimony; is that correct?

13 A. Yes.

14 Q. And for the record, you haven't updated  
15 either your testimony or the Staff report since it was  
16 filed on October 2007; isn't that true?

17 A. That's correct.

18 Q. Okay. And so the reasons that are in this  
19 merger savings section of the report concerning the  
20 sharing mechanism, we don't need to deal with that here  
21 today because it's been withdrawn, correct?

22 A. My understanding is that the testimony has  
23 not been taken out of this case yet. I think there's an  
24 outstanding procedural matter to remove the testimony  
25 sometime in May.

1           Q.     All right. But you've read Mr. Bassham's  
2     supplemental -- additional supplemental direct testimony,  
3     correct?

4           A.     Yes.

5           Q.     Right. And he said there that the joint  
6     applicants had withdrawn their request for a 50/50 merger  
7     savings synergy mechanism, correct?

8           A.     That's what he said.

9           Q.     Now, in the report at pages 44 and 45, you  
10    had some criticisms of the tracking proposal; is that  
11    correct?

12          A.     Yes.

13          Q.     Now, if the applicants had withdrawn the  
14    synergy savings mechanism and they're just going to come  
15    in in a rate case in a year or so to have those synergies  
16    assessed with certain other things, isn't it true that we  
17    really don't need to worry about tracking in this case  
18    right now either?

19          A.     No, I wouldn't agree with that statement.

20          Q.     Well, isn't tracking something that is  
21    going to be the burden upon the applicants that come in a  
22    rate case either later this year, next year if this merger  
23    is approved?

24          A.     That part -- I don't remember seeing that  
25    in Mr. Bassham's testimony about the burden and that part.

1 I don't remember seeing that.

2 Q. And the criticisms that you had about  
3 additional amortizations, since they're not being  
4 requested by the applicants at this time, we don't need to  
5 deal with that either, correct, in this case, in this  
6 merger case?

7 A. I don't agree with that statement either.

8 Q. All right. You do understand that  
9 Mr. Bassham withdrew the joint applicants' request for  
10 additional amortization authority to be granted in this  
11 case, correct?

12 A. I understand that, yes, with the  
13 understanding that it's an active matter that can come up  
14 at a later date.

15 Q. Now, because your Staff's only expert in  
16 this case, their only witness in this case, you didn't  
17 offer any expert testimony concerning the calculation or  
18 assessment of the synergies; is that true?

19 A. You mean as an alternative calculation as  
20 to what a combination of KCP&L and Aquila would generate?

21 Q. Correct.

22 A. No, I did not do an alternative  
23 calculation.

24 Q. And did you ask the engineering and  
25 management services department to analyze the asserted

1 synergies that the joint applicants had brought to the  
2 Commission in this -- in their testimony?

3 A. No. They looked at the potential threat to  
4 service quality.

5 Q. So you did not ask them to look into merger  
6 energy savings?

7 A. No, other than to look at the relationship  
8 to service quality.

9 Q. Now, is it -- if you would turn, sir, to  
10 page 5 of your sworn testimony, although as you said you  
11 didn't conduct a bottom-up analysis of the asserted merger  
12 savings, looking at line 5 of page 5, you state that the  
13 picture depicted by the joint applicants is ameliorated by  
14 the assertion by the joint applicants of savings that are  
15 outside the scope of the proposed transaction; is that  
16 correct?

17 A. That's what the sentence says.

18 Q. And ameliorated means improved, made  
19 better, correct?

20 A. Yes. They put the savings in combined with  
21 the transaction they're asking approval for.

22 Q. So if the scope of the transaction that's  
23 proposed by the joint applicants is considered by the  
24 Commission, you're saying the asserted savings do show  
25 that it makes the financial picture better or ameliorated

1 to use your term, correct?

2 A. That's right. The -- the -- the alleged  
3 savings make the overall transaction look better than it  
4 is without the savings.

5 Q. Now, you were in the hearing room when  
6 Mr. Dittmer testified; is that correct?

7 A. For most of it.

8 Q. Well, would you agree with his statement,  
9 and I believe it was at page 47 of his rebuttal, where he  
10 said, quote, with adjoining service territories, GPE slash  
11 KCPL's acquisition of Aquila's Missouri electric  
12 properties should be expected to generate real and fairly  
13 significant synergy savings, close quote. Do you agree  
14 with that?

15 A. Yes. I mean, I believe they have the  
16 opportunity to generate synergies.

17 Q. And do you agree with his statement in  
18 response to I think it was either Commissioner Clayton or  
19 Commissioner Murray that having utilities merge that have  
20 adjoining service territories will -- more likely to  
21 result in a greater amount of merger savings than if you  
22 have say Exelon or Wisconsin Electric, somebody come down  
23 and buy a Missouri utility?

24 A. I would agree that I think the opportunity  
25 for the adjacent -- providing service to the adjacent



1 properties is greater, unless the other merger options  
2 have other synergies that offset that.

3 Q. So all things being equal, merging two  
4 utilities with adjoining service territories is going to  
5 create greater merger savings than -- I think you called  
6 them distant utilities, who did not have neighboring  
7 territories, correct?

8 A. Yeah, and I think there's -- when you say  
9 adjacent, there's also -- I think there's an advantage to  
10 merging utilities under the same regulatory regimes  
11 because you're more familiar with that.

12 Q. I'm sorry. Were you done?

13 A. Yes.

14 Q. Okay. And when you say under the same  
15 utility regulatory regimes, you mean having two Missouri,  
16 basically Missouri utilities merge is going to probably  
17 have greater synergies than taking a utility in Indiana  
18 and trying to merge it with one here in Missouri?

19 A. Right. Regulatory staffs, your accounting  
20 information systems are likely to have special  
21 requirements for each jurisdiction you operate in, and  
22 it's likely that the jurisdictions will have some  
23 competing or differing requirements that can take away the  
24 opportunities for synergies.

25 Q. Now, if you would -- do you have Exhibit 35

1 before you? It's the rebuttal testimony of  
2 Mr. Oligschlaeger from the UtiliCorp/St. Joe case.

3 A. Yes, I do.

4 Q. Looking at page 47, starting around line 4,  
5 am I correct that in the past Staff has found it  
6 acceptable to allow utilities to retain some portion of  
7 merger savings?

8 A. I'm sorry. You said page 47, what line  
9 were you referring to?

10 Q. I'm sorry. Lines 4 through 14. And why  
11 don't you go ahead and take a look at that question?

12 A. And then your question was?

13 Q. Why don't you take a look at 4 through 14.  
14 My question's going to be about Staff's position in  
15 allowing utilities -- finding it acceptable to allow  
16 utilities to retain some portion of merger savings.

17 A. You said page -- through 14?

18 Q. Line 14.

19 A. Okay. Yes.

20 Q. And do you agree with this statement in  
21 here, particularly looking at lines 12 through 14 where it  
22 says, quote, allowing utilities to retain some level of  
23 merger savings is therefore superior in that it allows for  
24 a sharing to be accomplished in a currency, parenthesis,  
25 merger savings, close parentheses, that benefits customers

1 and utility shareholders alike?

2 A. Yes.

3 Q. Okay. You still agree with that statement?

4 A. Yes.

5 Q. And is that Staff's policy here in this  
6 case?

7 A. Yes.

8 Q. And am I correct that in the UtiliCorp  
9 /St. Joe case, Staff recommended use of what we have  
10 called regulatory lag as a method of passing along merger  
11 savings both to shareholders and customers? Is that true?

12 A. That's true, but I mean there's nothing  
13 unique to merger savings. We do that with all savings.

14 Q. If you would, sir, look at page 48,  
15 beginning on line 7, there's a question that says, what is  
16 regulatory lag? And Mr. Oligschlaeger answers, regulatory  
17 lag is the time between when a utility experiences a  
18 change in its cost of service and when that change is  
19 actually reflected in the utility's rates. In this  
20 context under the current regulatory practices in  
21 Missouri, utilities such as UtiliCorp United have the  
22 opportunity to retain achieved merger savings for a period  
23 of time before they may be required to pass through those  
24 savings to customers prospectively through a reduction in  
25 rates. Did I read that correctly?

1           A.       Yes, you did.

2           Q.       I think I said UtiliCorp United instead of  
3 UCU. Do you agree with that definition of regulatory lag?

4           A.       Yes.

5           Q.       Isn't that what Mr. Bassham has proposed in  
6 his additional supplemental direct testimony to occur in  
7 this case?

8           A.       I -- I'd have to say I think so. I'm not  
9 quite sure I exactly understand what -- what's proposed,  
10 so he would be a better witness to tell you what he's  
11 proposing than I would be.

12          Q.       Now, in the next question,  
13 Mr. Oligschlaeger is asked, are there instances in which  
14 regulatory lag may not provide a fair sharing of merger  
15 savings to a utility? And he answers, that is possible,  
16 in particular when a company undergoing a merger faces  
17 increasing revenue requirements. Even when estimated net  
18 merger savings are factored in, rate increase cases may  
19 serve to pass on achieved merger savings to customers  
20 without a chance for the utilities to retain a share of  
21 merger savings for a reasonable period. In these  
22 instances the Staff would not be opposed in concept to  
23 proposals by utilities to share merger savings in the  
24 context of a rate proceeding. Did I read that correctly?

25          A.       Yes, you did.

1           Q.       If this merger is approved under the  
2 revised proposal by the joint applicants, would Staff  
3 endorse such a sharing of merger savings in the context of  
4 the next rate proceeding?

5           A.       Which concept are you talking about?

6           Q.       The sharing of merger savings after a rate  
7 case, pardon me, in a rate case, as a result of a rate  
8 case?

9                   MR. THOMPSON: I think that question calls  
10 for speculation, Judge, and I object on that basis. He is  
11 asking if Staff would take a particular position in the  
12 future.

13                   MR. ZOBRIST: I'll rephrase that, Judge.

14                   JUDGE STEARLEY: Okay. Please do.

15 BY MR. ZOBRIST:

16           Q.       Is this philosophical statement, this  
17 concept that Mr. Oligschlaeger sets forth here, is this a  
18 policy that you endorse here today, or do you disagree  
19 with it?

20           A.       I guess in the way I interpret the sentence  
21 is that, and the way it's practiced today, is would we  
22 listen to a proposal to share merger savings? Sure. Now,  
23 would we accept any proposal that comes to us? The answer  
24 is no.

25           Q.       I understand that.

1           A.       And as I -- and the difficulty is, we have  
2 always had difficulty in actually being able to break out  
3 of a real cost of service what is merger savings, and I'm  
4 not aware that has ever been successfully done.

5           Q.       Well, that burden is upon the applicant,  
6 correct, that it has to come in and show what the merger  
7 savings are, and in this case the extent to which they  
8 exceed transaction and transition costs?

9           A.       Yeah, I'm -- I've heard that term today  
10 about burden, and I'm not sure what that is, but, okay.

11          Q.       Well when a utility comes before the  
12 Commission asking for a rate increase, does it not carry  
13 the burden of proof?

14          A.       I've heard that.

15          Q.       That wasn't in your legal discussion here?

16          A.       I've heard that, but I've also heard  
17 that if you --

18                   MR. THOMPSON: Judge, he's asking him about  
19 a matter of law. Calls for a legal conclusion.

20                   JUDGE STEARLEY: And I believe  
21 Mr. Schallenberg's answer was that he didn't know, so --  
22 or essentially didn't know, so --

23                   MR. ZOBRIST: Judge, that's all the  
24 questions I have on merger synergy savings -- merger  
25 synergy savings. I think we've got some other issues to

1 talk about either later today or tomorrow.

2 JUDGE STEARLEY: Thank you, Mr. Zobrist.

3 Questions from the Bench? Commission Clayton? With  
4 regard to the issue of synergy savings.

5 QUESTIONS BY COMMISSIONER CLAYTON:

6 Q. Mr. Schallenberg, what I'm doing right now  
7 is reviewing the updated witness list, the schedule. I  
8 was working off an old schedule, so mine was not accurate.  
9 And since you're going to be coming back, it's probably  
10 not going to be efficient for me to go through and ask you  
11 questions like I did Mr. Dittmer because I kind of covered  
12 the whole spectrum of things, and I don't want to be  
13 repetitive. So today you're only supposed to be talking  
14 about merger synergies; is that correct?

15 A. Yes. Well, at the time when it was the  
16 synergy proposal and the treatment of synergies.

17 COMMISSIONER CLAYTON: Let me -- Judge, I'm  
18 going to need some guidance, and the attorneys may be able  
19 to give me guidance here. We talked at one point that we  
20 would potentially have arguments on the motion for partial  
21 summary judgment -- summary determination at some point  
22 either this week or next week. I think there was  
23 discussion about having some sort of oral argument on  
24 that.

25 JUDGE STEARLEY: No, that's not correct.

1 That particular issue, Mr. Conrad was going to renew that  
2 motion. The parties were going to be given an opportunity  
3 to respond, and that was going to be taken with the case.  
4 The motion regarding limiting the scope of the  
5 proceedings --

6 COMMISSIONER CLAYTON: Before you get to  
7 that --

8 JUDGE STEARLEY: -- that would be  
9 separately taken up.

10 COMMISSIONER CLAYTON: Well, I'm not asking  
11 the limiting the scope. What I wanted to ask, will we  
12 have an opportunity on the legal matter to ask questions  
13 about the motion for partial summary determination? I'm  
14 assuming that is a legal issue. Will we have an  
15 opportunity to ask the attorneys at some point, once they  
16 have had an opportunity to respond and the record is  
17 complete?

18 JUDGE STEARLEY: I believe as the hearing  
19 proceeds, there will be an opportunity for you to address  
20 that, not perhaps in that context, but perhaps in another.

21 COMMISSIONER CLAYTON: Then the second  
22 question --

23 JUDGE STEARLEY: That's just with regard to  
24 those issues raised in that motion.

25 COMMISSIONER CLAYTON: I understand. Now,



1 the second question that I have, I guess for the Judge or  
2 for the parties, is will the Commission have an  
3 opportunity to ask the attorneys questions regarding --  
4 well, I don't know if it would be appropriate or not, but  
5 Mr. Conrad has raised a number of objections to the  
6 synergy savings testimony that's been placed in. So it's  
7 all coming in under an objection right now; is that  
8 correct?

9 JUDGE STEARLEY: That's correct.

10 COMMISSIONER CLAYTON: And I wanted to see,  
11 will we have an opportunity to ask the attorneys questions  
12 as a matter of law? I mean, I think there's -- that's a  
13 question of law that's in there. Do you anticipate us  
14 having an opportunity to ask those questions of the  
15 attorneys? Because, I mean, I'm not sure if  
16 Mr. Schallenberg is the right witness to ask questions  
17 about the legality of the transaction structure but rather  
18 ask the attorneys. Do you understand what I'm saying?

19 JUDGE STEARLEY: Yes. I believe -- if you  
20 wanted to direct questions to the attorneys specifically  
21 about a legal issue, we can do that at the close of the  
22 evidence, not in the framework of closing statements  
23 per se because we're going to be getting briefing, but you  
24 would certainly have an opportunity to ask the attorneys  
25 questions freely at that point as you would know what all

1 testimony was in the record at that point as well.

2 COMMISSIONER CLAYTON: Okay. Well, I mean,  
3 is there -- do you-all have a problem with the  
4 Commission -- well, me asking questions of the attorneys  
5 on those two legal matters? I just don't think I can ask  
6 Mr. Schallenberg, even though there's a big portion of his  
7 testimony is about that the transaction is structured in  
8 an incorrect way, I see that more of a legal question. Do  
9 you-all have any comments on that?

10 MR. MILLS: From my point of view, I would  
11 be happy to discuss that with the Bench.

12 MR. THOMPSON: Staff would be, too.

13 MR. CONRAD: I think I would be, too,  
14 assuming at the appropriate time. I would respectfully  
15 point out that the -- the whole purpose of yours truly  
16 submitting those Motions in Limine ahead of in one  
17 instance the December hearing and in another ahead of this  
18 hearing was to bring that matter to the top of the stack.

19 You-all have by whatever vote, I don't  
20 remember, doesn't matter, have denied those, and I have  
21 not at this point in time asked for reconsideration. I am  
22 simply at this point, with all due respect, Commissioner  
23 Clayton, doing what I can do to protect that issue  
24 ultimately, if necessary, for appeal. I would hope it  
25 wouldn't be necessary, but I can't predict that, so I

1 don't know.

2 Now, that having been said, I'm happy to  
3 explicate that further, but I'm not sure what context that  
4 it would be. I'm making objections as we go through, and  
5 those are being consistently denied and/or overruled, and  
6 I mean, that's not unexpected. So in a certain sense,  
7 it'd help me out here, and you-all are -- you're one of  
8 five people that makes that decision. I'm at this point  
9 protecting the record, doing what I can to do so.

10 MR. ZOBRIST: Commissioner, I would say  
11 also, certainly we're -- we're, you know, willing to come  
12 whenever you want us to come, either at the close of the  
13 case to address any legal arguments that are here. I  
14 think it's probably better to do them when we, you know,  
15 let the witnesses all testify.

16 But to your point respectfully, this is the  
17 only witness that I can cross-examine on Staff's report,  
18 and I think you ought to ask him any questions about this  
19 80-page report here, whether it's authored by somebody  
20 else or by a lawyer or someone else, because Staff has put  
21 this into evidence, it's created a lot of difficulties for  
22 us to figure out how to cross-examine, you know, a very  
23 accomplished auditor on, you know, a whole variety of  
24 things. So I think you ought to feel free to question Mr.  
25 Schallenberg about anything in that report because he says

1 he's apparently the -- or at least he's taken the  
2 responsibility for it.

3 COMMISSIONER CLAYTON: Okay. Well, thank  
4 you for those comments. I guess -- my attitude, I think  
5 it would be helpful for my perspective at some point, and  
6 it doesn't have to happen this week, but I think it would  
7 be appropriate at some point -- I mean, this case is -- is  
8 quite out of the ordinary. There are a number of  
9 circumstances that are out of ordinary associated with it.

10 Most of us sitting up here on the Bench  
11 probably have far less experience than most of the  
12 witnesses and attorneys that are practicing here. There's  
13 no question about that. So I think it would be beneficial  
14 at some point to have time for legal arguments, legal  
15 discussion on that Motion in Limine that was filed. Even  
16 though it has already been ruled upon, I may have  
17 questions on that issue as well as that partial summary  
18 determination motion when those are all teed up, you know,  
19 finally and all the responses come in. I mean, I think we  
20 need all the responses in for that.

21 I just wanted to make sure that I guess  
22 there was no objection to anything like that at this  
23 point. And I'll just kind of move through this and  
24 somebody will object if I'm asking a legal question or  
25 something like that. I guess that's what I anticipate.

1 No one's hesitating objecting when we ask questions, so if  
2 that comes up, sorry.

3 MR. CONRAD: And forgive me if -- I'm not  
4 trying to keep track of who's sitting up there and when,  
5 but you may have been out of the room, Commissioner, and  
6 we have -- you may have been listening also. We had an  
7 exchange, I think it could have -- probably was Monday,  
8 but it might have been yesterday, in which Judge Stearley  
9 indicated that my -- that rather than disrupting, bouncing  
10 up and down every time somebody said something about  
11 synergies, that I could have benefit of a continuing  
12 objection that would be lodged with that.

13 So when, for example, Mr. Dittmer was up, I  
14 didn't jump up and scream and holler, nor have I done so  
15 or expect to do so pursuant to that understanding with Mr.  
16 Schallenberg. And I'm presuming that that's still in  
17 place and that we're operating under that understanding.  
18 So subject to that, I don't have any disagreement with  
19 what Mr. Zobrist said. Go for it.

20 COMMISSIONER CLAYTON: Well, I just -- I  
21 think each of these issues -- you know, working through  
22 this process, each of these issues are constantly -- you  
23 know, we're going to have to be evaluated, reevaluated by  
24 the Commissioners regardless of what the potential outcome  
25 is. So I apologize for slowing things down. May I

1 proceed, Judge? May it please the Commission?

2 MR. STEARLEY: Yes, you may.

3 BY COMMISSIONER CLAYTON:

4 Q. Mr. Schallenberg, were you in the room when  
5 I asked some questions of Mr. Dittmer?

6 A. For most of it, yes.

7 Q. Do you agree with him that the price that  
8 has been proposed for this acquisition is a reasonable  
9 price?

10 A. From a public interest perspective, I would  
11 not. From an Aquila shareholder, I would say it is.

12 Q. Okay. Let's talk about public interest.  
13 Tell me why the price is not appropriate. Then give me an  
14 idea of what price would be appropriate as an example or a  
15 range.

16 A. Why it's not appropriate right now is it  
17 transfers too much value to the Aquila shareholder that  
18 puts the combined Great Plains and KCP&L -- because  
19 there's no ring fencing there, so if Great Plains is in  
20 trouble, KCP&L's in trouble and Aquila, since it will be  
21 part of the combined entity under the transaction.

22 It puts too much financial stress on them  
23 to have to try to absorb the excess consideration going to  
24 Aquila shareholders. That's why I would say it's not --  
25 it's not beneficial to -- it's not in the public interest.

1 It's not a fair price in the public interest. To an  
2 Aquila shareholder today, it's a fair -- I mean, it's a  
3 healthy premium.

4 Q. How many mergers and acquisitions cases  
5 have you -- have come through the Commission since you've  
6 been employed at the Commission?

7 A. Oh, there's -- I know it's got to be at  
8 least in the teens, 20. Not all of them get consummated,  
9 so there's probably -- I've probably seen probably 20. In  
10 fact, if you count the little ones that come through, it's  
11 probably even higher, 30s or 40s.

12 Q. Is the purchase price generally above or  
13 below the book value, the net book value of the company?

14 A. It would depend. The timing in -- well,  
15 recently, you probably see more below book or negative  
16 acquisition adjustments than you have, say, in -- I've  
17 been here for over 30 years. You're seeing a lot more  
18 sales of utility property at negative acquisition  
19 adjustments.

20 Q. In Missouri or elsewhere?

21 A. In Missouri. I don't -- I don't --

22 Q. Can you give me some examples of  
23 acquisitions that have had some sort of discount?

24 A. Almost all of the what I call the first  
25 generation gas expansion that was done when the -- you had

1 individual -- or, well, a lot of them were individuals,  
2 but they were companies that attempted to provide natural  
3 gas service in the propane area. Most of it's in south,  
4 southern Missouri, some south central. We had a little  
5 bit recently up north.

6 Almost all of those have failed in the  
7 sense that they were never able to charge rates  
8 commensurate with costs, and they have been sold to  
9 various entities at less than book values at discounts to  
10 book values.

11 Q. If a company sells at a discount from its  
12 net book value, does Staff take a position that -- that  
13 the rate base of the company has to be reestablished at  
14 lower value?

15 A. It would depend on what the condition was  
16 for the certificate. If the condition of the certificate  
17 was such that the owners bore the burden of making it  
18 economic, then in those cases the Staff would argue that  
19 the new sales price establishes the rate base because they  
20 were never able to charge cost based rates.

21 If a utility is already on a cost -- cost  
22 basis where the rate base is already reflected in the cost  
23 and the rates are set, then negative acquisition  
24 adjustments aren't considered in establishing rates.

25 Q. Has Staff or have you evaluated the



1   purported merger savings alleged by the applicants? The  
2   figure that was told earlier was for Missouri  
3   jurisdictional customers 222 million in five years in  
4   savings, 549 million over ten years. Did you or Staff in  
5   general evaluate the totality of those savings, their  
6   accuracy, their likelihood of being realized?

7           A.     The Staff analysis of the savings initially  
8   was at a conceptual level about what is the -- what is the  
9   savings here, why is that a savings, that type of  
10  question. So we did a lot more -- we did a lot of work at  
11  that level, and then the synergy savings were modified  
12  from the beginning of this case, I think in April of last  
13  year, and as it was subsequently filed, I think their last  
14  filing on synergies was in August, where they came up with  
15  the set that they're using today, which has a lot more  
16  detail drilling down.

17           The Staff didn't go into all of that detail  
18  and all those individual line items. We didn't do that.  
19  But we did look at it as a macro number and do, you know,  
20  some reasonableness tests, especially in the supply chain  
21  change.

22           Q.     And so how would -- how would your  
23  conclusion be formulated? You run some tests, you check  
24  some figures, but you don't establish a bottom-up amount  
25  of likely savings to be generated from this merger as I

1 understand your testimony; is that correct?

2 A. That's correct.

3 Q. So what is the nature of your conclusion?  
4 Are you just saying that the 222 million over five years  
5 is unlikely to be achieved? Is that how you conclude with  
6 the savings?

7 A. In fact, I'm trying to find which number of  
8 the two -- I'm familiar with the 305, which --

9 Q. That's the total company, I think.

10 A. Well, there's two numbers. There's a --  
11 there's two types of cost reduction savings, whatever  
12 definition's applied. There's a portion that they call  
13 utility, which would be generally assigned to KCP&L's  
14 Kansas/Missouri operations or Aquila's Missouri  
15 operations, and then there's what they called a  
16 non-utility savings number. I think it's about the same  
17 as the 305. I think it might be 302. And that's related  
18 to a lot of the cost that will be in Aquila after the  
19 Black Hills sale that was for operations that were sold or  
20 nonregulated operations, and there are cost reductions in  
21 that category.

22 So I'm familiar with the 305 number and  
23 generally what makes that up, but in terms of getting down  
24 into the -- all the individual projects and stuff, since  
25 we didn't have -- we were looking for like operating

1 agreements between KCP&L and Aquila to define what was  
2 really going to take place, and that was not the approach  
3 done. The synergies were done at a conceptual level. So  
4 we never took the time going through all those estimates--  
5 detailed estimates.

6 Q. So are you saying that you-all didn't do  
7 the analysis that I guess I'm supposedly asking for here  
8 because the proposal was presented to you in the form that  
9 it was?

10 A. Well --

11 Q. Did you not receive the sufficient amount  
12 of data or was it the way that the transaction was  
13 structured, you didn't think it was relevant?

14 A. What you just said, that last one, is  
15 once -- once we had become aware that -- that -- that the  
16 synergies were coming, almost all the synergies that were  
17 at issue were coming from the transaction of combining  
18 whatever you want to call the KCP&L/Aquila relationship,  
19 which was not being requested for this Commission to  
20 approve.

21 We didn't spend -- we didn't spend time  
22 going through all the detail of each of their -- of their  
23 proposals. But because we had started out on some of them  
24 at the very beginning of their April filing, you know, we  
25 were knowledgeable about some of those.

1           Q.       But to make a finding or make an opinion  
2   about whether or not this transaction is detrimental to  
3   the public interest, don't you need to have a position,  
4   doesn't Staff have to have a position with what it thinks  
5   is a likely number in terms of savings that can be  
6   realized by two utilities that are adjacent to each other  
7   to establish what would be an appropriate price for what  
8   rates will reflect after potential savings, if any?

9                   Don't you -- doesn't Staff need to come up  
10  with some idea of what it thinks is likely to happen if a  
11  merger occurs?

12          A.       We would need that if we were evaluating a  
13  merger or a consolidation or combination, whatever term  
14  you want, between KCPL and Aquila. We don't need that  
15  number for Great Plains to in essence acquire Aquila.

16          Q.       Now, if -- if the merger application had  
17  been drafted in the format that you just suggested where  
18  Aquila merges with KCP&L rather than merge with Great  
19  Plains, would Aquila as it is today still exist as a  
20  standalone entity with its own rate structure, or would  
21  the Aquila people be folded into KCP&L and there would  
22  be -- they'd get the identical rate structure, same set of  
23  tariffs? Explain to me how that application would look.

24          A.       Okay. Now, there is an -- there was a  
25  prior merger request between -- at the time it was called

1 UtiliCorp and KCPL, and they had a structure that they  
2 proposed, which that structure would be somewhat akin to  
3 what would happen in the proposed -- the proposed  
4 transaction where they had -- they were going to form a  
5 holding company that would then own KCP&L and UtiliCorp,  
6 and the entities would operate as separate entities  
7 with -- you know, as things change going forward, they  
8 would make proposals to consolidate in future pursuits.

9 Q. So at the time -- Great Plains didn't exist  
10 at the time of that merger application?

11 A. That's correct.

12 Q. So you had Kansas City -- Kansas City Power  
13 & Light was as high as you got in the -- I mean, it was  
14 its own standalone entity without a parent holding  
15 company?

16 A. That's correct. And so that -- in that  
17 case, they were going to form a holding company to be the  
18 joint owner of the two, the two entities, but at that time  
19 the proposal was, is the entities would still operate as  
20 separate entities, and one of the reasons for that is that  
21 they have different rates. Even Aquila will have  
22 different rates in Missouri because there is the St. Joe  
23 district and there's the -- I call it the MoPub district.  
24 I think it's called MPS something.

25 But there's -- there's two districts even

1 in Missouri that have a different rate structure, so you  
2 need -- as long as you're going to have those rate  
3 structures, you're going to need to have in place an  
4 organizational structure that allows you to capture costs  
5 so that you can set rates for those different rates,  
6 jurisdictions.

7 So you have two in -- you have two at  
8 UtiliCorp or Aquila, and you have Missouri rates that have  
9 to be established for KCP&L and then you've got Kansas  
10 over in Kansas. So that by its very nature means that  
11 something has to be done in order to capture data at least  
12 that level.

13 Q. Under -- under the scenario where Aquila  
14 and KCP&L would jointly file an application to merge, at  
15 the conclusion of that case, if approved, would Aquila,  
16 the Aquila entity, regardless of its name, would the  
17 corporate entity still exist and have its own debt and  
18 debt rating?

19 A. I guess it would depend on what was  
20 being --

21 Q. Well could it? Could it have its own debt  
22 rating?

23 A. Well, I guess yes, if you pay for it,  
24 you're going to get your own debt rating. Now, whether  
25 that debt rate is going to be independent of the other

1 entities is going to be based on what the rating agency  
2 believes is the level of separation.

3 Q. Okay. I understand that. But KCP&L has  
4 its own rating and Great Plains has its own rating,  
5 correct?

6 A. Yes.

7 Q. So under your argument for how this merger  
8 should have been -- should have been structured, if  
9 approved, would it be likely or unlikely that Aquila, the  
10 new entity as a subsidiary of Great Plains, would it have  
11 its own debt rating and issue its own debt? Could it?

12 A. One is it would have its own debt rating.  
13 Now, whether it's allowed to issue its own debt or whether  
14 that's under the control of Great Plains as an  
15 organizational corporate governance, but it could issue  
16 debt in its -- I mean, somebody would issue debt under its  
17 name. They could do that.

18 Q. Well, if you had an application to merge  
19 between Aquila and KCP&L, potentially you'd still have two  
20 separate corporate entities acting as affiliates  
21 underneath the holding company. Am I correct in that?

22 A. Well, that's one option.

23 Q. That's one option?

24 A. Right

25 Q. Or could you fold all of Aquila into KCP&L

1 and just do away with -- now, would they have to make that  
2 assertion to achieve the synergies in your analysis or  
3 could they file an application to merge between Aquila and  
4 KCP&L and then continue to act as a standalone subsidiary  
5 of Great Plains?

6 A. I guess in that last scenario, could they  
7 file an application asking to merge, combine part of their  
8 operations but still maintain themselves as separate legal  
9 entities? Yes.

10 Q. They could?

11 A. (Witness nodded.)

12 Q. So in that instance, Staff would evaluate  
13 potential synergy that comes up with an idea what is  
14 likely or unlikely in evaluating the overall merger  
15 application for the public interest standard?

16 A. Yes. You would look at that as no -- not  
17 detrimental to the public interest. You'd look at that  
18 combination of what was being proposed and you'd look at  
19 synergies and you would also look at the financial impact  
20 on the organizations.

21 Q. Okay.

22 A. And you'd look at service.

23 Q. So if they would have structured the  
24 application that way, Staff would have done a more in-  
25 depth study of what potential synergies would be if they



1 were to have structured in that way?

2 A. Yes, because that would be part of the  
3 transaction that you were being asked to approve.

4 Q. Now, in this application, the merger  
5 application is between the unregulated parent and the  
6 regulated target, but the -- but Aquila will still be a  
7 separate division or affiliate under Great Plains but an  
8 affiliate with KCP&L, correct?

9 A. Yes, it'll be -- but it's a -- it's its own  
10 entity. It's not going to be a division of Great Plains  
11 or KCPL.

12 Q. It's not?

13 A. It's going to be a -- an affiliate  
14 transaction. It's going to be a sister affiliate to  
15 KCP&L. It's going to be wholly owned by Great Plains.  
16 And actually --

17 Q. Right. Right. But that's what I thought  
18 we -- one option would be if they actually were going to  
19 merge with KCP&L, would they not be an affiliate? Would  
20 they be a subsidiary of KCP&L?

21 A. Well, if they actually merge into KCP&L --

22 Q. In the way that you think is necessary to  
23 achieve synergies, what would be the structure of the  
24 corporate entity following the merger?

25 A. Well, in terms of what you said, what I'm

1 saying to achieve synergies, I mean, you can achieve  
2 synergies by entering into joint operating and ownership  
3 agreements between the two entities. Right now, I mean,  
4 we do it on the generating plants and they don't even --  
5 you know, they still have separate legal entities. They  
6 just maintain their legal identity and they do operations  
7 jointly under those agreements. They could do that, but  
8 that would have really nothing to do with the merger of  
9 Great Plains acquiring Aquila. I mean, that's just a  
10 separate option they can do now.

11 Q. Well, in the context of a merger, though,  
12 what would they have to allege to, in your opinion, to be  
13 able to count the savings?

14 A. Well, if they were going to merge -- if  
15 KCPL and Aquila were going to enter into some arrangement  
16 to try to merge or transfer some of their -- their  
17 operations to one entity to another, they would first  
18 define the nature of the transaction of what they want to  
19 merge and what they're not going to merge.

20 Right now my understanding is they do not  
21 intend to do joint dispatch. They intend to keep that  
22 function separate within KCP&L and Aquila. But other than  
23 that, I think everything else is being contemplated to be  
24 consolidated operationally. So then what they'd do is put  
25 together what -- what exactly is going to be the

1 framework, the operating agreements, what assets are going  
2 to be used in what way, who's going to be responsible for  
3 additional assets, because whatever -- it's not a status  
4 quo.

5                   Systems are going to have to have -- and so  
6 you're going to have to identify of additional assets,  
7 who's going to be responsible. Who's going to own those?  
8 Or are they going to be assigned back and forth so you  
9 know how to keep the books separate for the different  
10 legal entities.

11                   You'd look at all of that transaction.  
12 You'd say, okay, what -- what -- what impact do we believe  
13 that would have? And the threshold you'd have is if it's  
14 not going to be detrimental, you would recommend its  
15 approval.

16               Q.       Well, I'm following that. I'm still  
17 struggling. What would the company look like under your  
18 picture of a merger application, what you're suggesting  
19 should have happened and did not happen here? What would  
20 Great Plains and KCP&L look like after the transaction if  
21 it were approved?

22               A.       Well, Great Plains is always -- under  
23 either scenario is always the 100 percent owner of Aquila.

24               Q.       Right.

25               A.       And under the idea that you want to keep

1   Aquila and KCP&L as separate corporate entities, they'll  
2   still be separate corporate entities.  You will have  
3   either by operating agreements --

4           Q.       Would they be sister affiliates?

5           A.       Yes.

6           Q.       They would, under your scenario?

7           A.       Yes.

8           Q.       Now, they're still going to be sister  
9   affiliates in the merger application that they proposed in  
10  this case, will they not?

11          A.       Yes.

12          Q.       So the corporate structure is going to be  
13  the same under your analysis or your scenario of a merger  
14  application as well as the merger application filed by the  
15  joint applicants?  They could be sister affiliates in both  
16  instances, right?

17          A.       Yes.  Yes.  Yes.

18          Q.       So the end result, they would look the  
19  same, but I need you to further explain to me, since the  
20  result is going to be the same, why the means to get there  
21  causes a different analysis in terms of synergies.

22          A.       Because the first baseline is in essence  
23  that they're sister affiliates, sister corporate entities,  
24  but they still operate individually, operate separate and  
25  distinct from each other.  That's the baseline.

1                   And to the extent that that's not a model  
2   that you want and you want to take service centers, call  
3   centers and that kind of stuff and you want to create and  
4   make them operate as one, then you would define that and  
5   define who's going to do what and where are the employees  
6   going to be, where are the assets going to be, and then  
7   you would look at what result that's going to have. Now,  
8   that's a -- that's a hybrid of the first model where they  
9   just operate as separate entities as they are right now.

10               Q.       Well, with the existence of a holding  
11   company, wouldn't a cost allocation manual identify  
12   potential savings and how costs would be divvied up for  
13   common costs, common services, common portions of the  
14   business, like HR, personnel, customer relations, that  
15   sort of thing? And can't that be done in the way this  
16   merger application was filed?

17               A.       The cost allocation manual would handle  
18   standard corporate governance, you know, common board,  
19   that kind of thing. Now, when you start talking about  
20   trying to commingle service centers, call centers,  
21   employee groups and stuff like that, you're going to  
22   need -- to keep -- to know where the cost and all that  
23   stuff goes and who the responsibility is, you're going to  
24   need a defined operating or ownership agreement to define  
25   who's going to be responsible for what before you can do

1 any kind of cost assignment or allocations.

2 Q. Through some sort of operating agreement?

3 A. Right.

4 Q. And those -- you're saying that there is  
5 no -- none of that exists right now?

6 A. No. I mean, not -- I know we've -- we've  
7 done discovery and tried to find it, and they do not  
8 exist, unless they've been drafted since the last time we  
9 asked the question.

10 Q. And you absolutely need documents such as  
11 that to measure potential savings, synergy savings?

12 A. I would say so, because that actually is the  
13 foundation that defines the transaction, how you're going  
14 to operate, of which then you look at and say, okay, if we  
15 do that versus what we're doing now, what is going to be  
16 the result? And usually in the process of forming those  
17 operating agreements, you sit down and define the specific  
18 obligations for KCP&L and for Aquila, and from that, in  
19 fact, a lot of times when you actually do that, you're  
20 actually putting numbers together to look at what impact  
21 that has on us because that dictates what you put in as  
22 how you're going to share costs.

23 Q. In Case No. EM-2000-292, the UtiliCorp  
24 /St. Joe Light & Power case, are you familiar with the  
25 testimony and the process involved in that case?

1           A.       Yes.

2           Q.       Was that case filed in a manner that would  
3 allow for a measurement of proposed or alleged synergy  
4 savings?

5           A.       I know in the discussions that took place  
6 in the case, and even today, Aquila still uses it. We had  
7 a discussion how to address this merger synergy savings  
8 deal, which the answer there is what you do is you  
9 establish post merger targets that you say, okay, I'm not  
10 going to worry about whether the number is caused by  
11 merger synergy savings or real savings or productivity,  
12 but everybody will be willing to accept this number as  
13 being better than if we go -- if we go standalone.

14                   And then once you get that agreement, those  
15 targets then become your benchmark going forward. It's  
16 kind of like a -- it's like a incentive plan. And then  
17 from your targets going forward, you define who gets to  
18 keep it, or they mentioned the UE/CIPS merger. They had  
19 a -- a -- an earnings grid, and if earnings were at a  
20 certain level, had to give back credits.

21                   It's the same principle. You set a target  
22 that everybody's willing to accept post merger, and then  
23 you agree on deviations, how you're going to treat  
24 deviations, and you don't get into the argument of saying  
25 how much of that is caused by merger savings versus how

1 much is caused by just normal attrition or productivity.

2 Q. And in that UtiliCorp/St. Joe case, were  
3 benchmarks established or targets established?

4 A. No. The company had that as part of --  
5 they had a regulatory plan, and I think there was a  
6 moratorium that they had proposed, and -- and the  
7 Commission came out with its order approving it but  
8 deferred those issues, and then in the subsequent cases,  
9 because they didn't take the five year moratorium --

10 Q. Hang on. Before you go on, but Staff  
11 didn't take a position in setting benchmarks or targets  
12 with regard to savings in the St. Joe/UtiliCorp case?

13 A. We never got to an agreement on a -- a  
14 sharing grid or --

15 Q. Didn't Staff file testimony that would  
16 establish what it thought was likely in terms of synergy  
17 savings in that scenario?

18 A. I don't -- I don't recall that, but they  
19 may have. I know there was testimony regarding the  
20 probability that there would be synergies or savings in  
21 common A and G, administrative and general, I'm sorry,  
22 costs.

23 Q. Was that transaction structured in a way  
24 that would allow for synergies, in your opinion? Unlike  
25 this one, was it -- was it structured in an appropriate



1 manner, the merger application?

2 A. I'd say yes, because St. Joe and --

3 Q. I mean, it was a standalone entity, I'm  
4 assuming, and Aquila --

5 A. It was going to be absorbed into Aquila, so  
6 there's --

7 Q. And UtiliCorp is just -- it's just one  
8 entity, it doesn't have all these separate corporate  
9 entities underneath, that they're operating divisions as I  
10 recall?

11 A. That's what I mean. So you didn't have the  
12 issue that St. -- St. Joe was just absorbed into Aquila  
13 and just became a division.

14 Q. But even in that instance you never got to  
15 the point of filing testimony or -- I say you, but Staff  
16 never got to the point of filing testimony identifying  
17 what it thought were likely synergy savings?

18 A. I think -- I know in terms of the work, I  
19 remember Mr. Traxler spent considerable time looking at  
20 the potential of benefits in reduction of administrative  
21 and general costs. Now, I don't recall his testimony, so  
22 I can't tell you what ended up in testimony, but I do  
23 recall the discussions.

24 Q. Did Staff -- was Staff's position in that  
25 case in support or opposed to the merger?

1           A.       It was -- well, it was opposed to the  
2 merger as proposed. It was basically opposed to the  
3 regulatory plan conditions and suggested to the Commission  
4 that it not adopt the regulatory plan, and as I recall the  
5 outcome was the Commission did not accept the regulatory  
6 plan, but the merger still went through.

7           Q.       They didn't accept the company's proposal  
8 for a regulatory plan or Staff's proposal for a regulatory  
9 plan?

10          A.       I don't think the Staff actually had an  
11 independent. I think the Staff filed testimony against  
12 adoption of the company's regulatory plan, and the merger  
13 was approved with the Commission decision that they  
14 weren't going to adopt --

15          Q.       And they punted and deferred and that led  
16 to the lawsuit?

17          A.       Yes.

18          Q.       Okay. So was Staff's position that if the  
19 regulatory plan was not included in the Commission's  
20 order, that it would support the merger? There are  
21 different ways to draft this testimony, but --

22          A.       I say in default, I mean, in default,  
23 that's what we said what we are opposed to, and the  
24 Commission agreed. I mean, I think we addressed it in the  
25 fact that we said we were opposed to the regulatory plan.

1 I don't want to tell you I'm familiar enough with the  
2 testimony that says that we're supportive of a merger.  
3 I think we just took the option that we were opposed to  
4 the regulatory plan and proposed to the Commission not to  
5 adopt the regulatory plan.

6 I think at the time we had indications from  
7 the company that if they didn't get their regulatory plan,  
8 they weren't going to have the merger. So I don't want to  
9 portray that the Staff thought that by opposing the  
10 regulatory plan you were still going to get a merger  
11 because I don't think we ever had that representation.

12 Now, after the Commission's order comes  
13 out, the company decided to go forward, which I think the  
14 same thing happened at Empire. They did not make that  
15 decision to go forward.

16 Q. Is there a dollar amount in synergy savings  
17 that if the companies, the applicants proved up beyond a  
18 reasonable doubt that would exist conclusively that would  
19 justify the merger application in this case?

20 A. Are you talking about the merger as  
21 proposed or this merger that would also include merger or  
22 consolidation of KCP&L and Aquila?

23 Q. Yes.

24 A. Possibly.

25 Q. So if -- I mean, there is a point at which

1 if you can conclusively identify synergy savings, it makes  
2 sense?

3 A. Yeah. In fact, I'll say yes, in fact, it's  
4 critical, given the financial situations of those  
5 utilities and their construction program that it has to be  
6 positive because, you know, they have significant  
7 construction requirements going on now, so they have  
8 capital needs, so you would not want any endeavor going on  
9 that would have a negative consequence on their financial  
10 situation.

11 Q. What is the target date for the subject  
12 infrastructure to be in place used and useful and in  
13 operation for the infrastructure included within the  
14 comprehensive energy plan, CEP?

15 A. What's left of it and the CEP regulatory  
16 plan is the environmental upgrades to Iatan 1, and I  
17 believe in the regulatory plan it had an expected date of  
18 late this year in the regulatory plan. Now, I'm giving  
19 you what's in the plan. That's being reviewed now to see  
20 what it'll actually do. The regulatory plan also has the  
21 building of Iatan 2, which was expected to be in service  
22 on or before May 31st of 2010, and then there's some other  
23 things in the regulatory plan that we know now are not  
24 going to be done.

25 Q. The wind, is that one?

1           A.       Well, the second wind was optional.  
2       There's a debate between the parties. The second one was  
3       optional depending on their study to see if it justified,  
4       and there is a study and the company decided not to go  
5       forward. So that's the wind. Now, my understanding is  
6       from the company's discussions it's still in the que and  
7       may pop out at a later date.

8           Q.       I understand.

9           A.       And then Iatan -- the Lacine 1, only the  
10      SCR was done. The scrubber and baghouse for Lacine 1 was  
11      deferred out of the first. It's not going to be done in  
12      the phase -- the first -- under the CEP. So unless  
13      there's an extension, it wouldn't be covered.

14          Q.       But the bulk -- the bulk of the dollars in  
15      the CEP are associated with Iatan 2; is that a fair  
16      statement?

17          A.       That was -- that's -- well, Iatan 2 was the  
18      largest portion of it, yes.

19          Q.       So -- and that -- that is -- the target  
20      date for being used and useful would be May 31st, 2010?

21          A.       That was then. That's --

22          Q.       It's not now?

23          A.       I'm not trying to represent that currently  
24      those dates aren't subject to not being the same.

25          Q.       All right. Well, assume for me that we're

1 firm on the end of May 2010. If we were talking about  
2 this merger application in June of 2010, would Staff have  
3 a different position?

4 A. Well, assuming everything is the same as it  
5 is today, probably not in the sense that you still will be  
6 in a major construction program because you have to  
7 address the environmental for Lacine 2. You're now going  
8 to have the deferral of the rest of the environmental for  
9 Lacine 1, what you're going to do about that. And we are  
10 then -- we're supposed to be addressing the Monrose  
11 station and to figure out and -- what we're going to do  
12 about Montrose, whether we're going to build, eliminate,  
13 retrofit.

14 So in -- well, in fact, one of the testi --  
15 I know in that new testimony filed in February, Mr. Cline  
16 has schedules that actually gives the construction  
17 expenditures, so you can see the expenditures after 2010,  
18 and there are significant construction expenditures after  
19 2010.

20 Q. In the sheet or the exhibit that was passed  
21 out by Mr. Zobrist, there are a number of merger cases  
22 that are listed, Western Resources/Southern Union, Union  
23 Electric/CIPS, Western Resources/KCP&L. There's a  
24 Missouri American Water Company case. Can you give me an  
25 example of where Staff has recommended approval of a

1 merger application from that group, if you recall?

2 A. I know the Western Resources/KCP&L -- well,  
3 when you say recommend approval, there were agreements.  
4 They were stips.

5 Q. They were all agreements?

6 A. They were stips, so I don't --

7 Q. Tell me which ones were stips where -- that  
8 approved the merger.

9 A. I know the -- in fact, I'm trying to figure  
10 out one that went to hearing. You asked me that -- you're  
11 talking about this Schedule 54, the second page?

12 Q. Frankly, I don't have a document. This was  
13 off of Oligschlaeger's case list. That's what I was  
14 looking off of, and Mr. Zobrist went through. If there's  
15 another one --

16 MR. ZOBRIST: Commissioner, I think that is  
17 Exhibit 54, a three-page document.

18 THE WITNESS: I know the Western Resources/  
19 KCP&L was -- was a stip. The EM-96-149 Union Electric  
20 Company, which is the -- what they referred to earlier as  
21 UE and CIPS, that was a stipulation. GM-94-40, Western  
22 Resources and Southern Union, that was a stipulation. I  
23 think that's all that's on that page.

24 The Missouri American, I believe that's a  
25 stip, but I'm not as sure about that as I am the other

1 ones. I don't recall being -- I don't usually get many  
2 questions about water companies. So I don't -- I'm not  
3 sure, but I believe it's a stip.

4 Q. Well, in that case, let me ask the question  
5 this way. Aside from the UtiliCorp/St. Joe Light & Power  
6 case and this one, are these the only merger cases that  
7 Staff has either not come to an agreement with the parties  
8 or made some recommendation that would authorize a merger  
9 or would suggest approval of a merger?

10 A. That comes to my mind today, well, the  
11 Empire, Empire/UtiliCorp was opposed. That went to a  
12 hearing. That's right. So when you talk about UtiliCorp  
13 and St. Joe, at the same time they were trying to acquire  
14 Empire, so there's two cases there. That one went to  
15 hearing as well. That would have been covered by a  
16 Stipulation & Agreement. And then this case, yeah, I -- I  
17 cannot recall.

18 Oh, the pipeline, when they were -- when  
19 Aquila or UtiliCorp was selling what is Missouri Pipeline  
20 Company and Missouri Gas Company to Gateway, that was  
21 opposed. Merger, sale, whatever you call it, that was  
22 opposed. That went to hearing. I know Staff opposed  
23 that. Those are the ones that come to mind.

24 Q. If the merger application would have been  
25 filed in the manner that your report suggests would have



1    been more appropriate, meaning a merger between Aquila and  
2    KCP&L rather than Aquila and Great Plains, all other facts  
3    being equal, would that change Staff's position or do you  
4    know?

5           A.       I'd have to say I don't know. And your  
6    question, it's like we evaluate what's filed, so I don't  
7    know that we -- we had a preferred -- I guess -- I don't  
8    know that Staff did. I know, generally speaking, the  
9    prior UtiliCorp/KCP&L deal where the entities are allowed  
10   to operate under new ownership and then you gradually do  
11   the combinations and stuff after the fact, it's probably  
12   -- from my experience is probably a preferred model  
13   because the risk of operational and service quality issues  
14   is much less.

15                    So it's easier to get to the no detriment  
16   standard when you're not making a lot of changes right at  
17   the same time at the merger. In fact, a lot of these are  
18   done with that idea, that there wasn't going to be a big  
19   disruption in the way the utilities were functioning after  
20   the merger so that service quality is pretty much what it  
21   was, you know, what it was the day before is going to be  
22   the day after.

23           Q.       Has Staff computed -- and I don't think  
24   that it has, but my memory of the report may not be  
25   accurate. Has Staff quantified any potential synergies

1 that arise specifically because of the geographic location  
2 of the two service territories, meaning that they're  
3 adjacent to each other?

4 A. You're talking about combining based on  
5 combining the operations to serve the overlapping service  
6 territory?

7 Q. Yes.

8 A. No. You'd need to know -- at the same time  
9 you do that, you would have to do -- and companies do that  
10 within their own service territory. I mean, they make  
11 decisions on how they're going to do, you know, their  
12 existing service territory. You would have to do studies  
13 as to response time if you want to move a service center.  
14 You have to do -- you have to tie the service quality  
15 impacts into it at the same time you make those decisions  
16 on how you're going to serve a given area.

17 Q. Let me ask you a question this way. In  
18 your opinion, is there a way to achieve a merger such as  
19 this that would permit Staff to review potential synergy  
20 savings while also permitting Aquila to retain its own  
21 debt rating or to have some separation between the  
22 entities? Does that make any sense?

23 A. No.

24 Q. Doesn't make any sense. Thank you for your  
25 honesty.

1                   Do you believe that the merger of these  
2 entities, all things being equal, is better, worse or  
3 inconsequential as if we were dealing with a merger of a  
4 utility from California or Texas?

5           A.       And when you say merger of these entities,  
6 are you saying KCP&L and Aquila?

7           Q.       Well, answer KCPL and Aquila and then give  
8 me a separate answer for Aquila and Great Plains.

9           A.       I think that you're using like a baseline  
10 rule of thumb. As I said when Mr. Zobrist was asking me,  
11 I think there's an advantage in having people familiar  
12 with the region and the area already in terms of  
13 operational.

14                   I think there's advantage to having that as  
15 an owner than it is to have a new owner, well, or a new  
16 management, 'cause if you keep -- if the management is the  
17 same, you don't have to deal with this, but if you're  
18 going to bring in a new owner, you're going to bring in  
19 new managers from out of state, then I think you have that  
20 problem.

21                   But that was more of a factor, say, maybe  
22 five -- or probably longer than that now, when most of the  
23 utilities were managed by people who had come up through  
24 their ranks and had been here. A lot of our utilities --  
25 in fact, KCP&L has a lot of management that came from the

1 outside that's not from here. So you don't get quite the  
2 same advantage that you -- it's not the same inherent  
3 advantage that it used to be.

4 Q. Is Staff able to identify or quantify an  
5 amount in its analysis associated with those potential  
6 benefits from having a locally owned entity that is  
7 adjacent in footprint the same -- under the same  
8 regulatory regime, headquarters being close by? Are you  
9 able to quantify an amount that that -- that would offset  
10 potential detriments to the transaction?

11 A. Well, I guess I'll say it this way. I  
12 think there's a conceptual framework, in fact, especially  
13 for Kansas City because I know I've gotten it, well,  
14 probably five, six, seven years ago, that the Kansas City  
15 market should be consolidated because I think you have  
16 five electric companies providing that -- that -- that  
17 metropolitan blow, and that there's efficiencies to be  
18 gained from having one supplier do that. So if you take  
19 that model, yes.

20 Now, the numbers that will come will come  
21 up to the specifics of how you're actually going to  
22 combine and -- and do this consolidation, and in practice,  
23 depending on how you go about it, you can negate that  
24 advantage and actually make it worse, you know, if the  
25 cultures clash, you get employees, you know, we see more

1 and more of that.

2 Q. That can happen with any entity. I mean, I  
3 understand that. I understand that. And so -- but it's  
4 your testimony that the detriments still outweigh that  
5 potential conventional wisdom of achieving efficiencies  
6 because of being adjacent?

7 A. And the fact that that's not the  
8 transaction before this Commission.

9 COMMISSIONER CLAYTON: Okay. I think I'll  
10 stop there and defer questions for another day. Thanks.

11 JUDGE STEARLEY: Okay, Commissioner  
12 Clayton. Commissioner Murray, I believe you came in after  
13 Commissioner Clayton's questions, do you have any  
14 questions for Mr. Schallenberg?

15 COMMISSIONER MURRAY: I did just come late  
16 and I apologize for that. I just have a few questions.  
17 Thank you.

18 QUESTIONS BY COMMISSIONER MURRAY:

19 Q. Mr. Schallenberg, I'm trying to get my arms  
20 around Staff's position, and first of all, is it accurate  
21 that Staff really made no analysis of the alleged  
22 synergies?

23 A. No.

24 Q. That's not accurate?

25 A. That's not accurate.

1           Q.       Well, Staff's position is, though, that  
2       this proposed transaction is not one in which the  
3       synergies between KCP&L and Aquila can be considered, is  
4       it not?

5           A.       Well, it's not in the proposal that's in  
6       the application. That's -- that's not the -- that's not  
7       the transaction or the merger, whatever you call the thing  
8       before you for approval. KCPL and Aquila combination is  
9       not part of that transaction.

10          Q.       And that is where the alleged synergies  
11       arise, is it not?

12          A.       That's where the lion's share of the  
13       synergies are -- are alleged to come from.

14          Q.       So did you do an analysis of those  
15       synergies?

16          A.       Yes.

17          Q.       I thought I heard you talking to  
18       Commissioner Clayton saying that you really didn't run the  
19       numbers, you really didn't look at the calculations, and I  
20       can -- and I will admit I came in during the middle of  
21       that questioning, but what did you actually say about what  
22       Staff looked at?

23          A.       The question I had is, did we go down to  
24       the detail and check every one of the -- I think we used  
25       the term bottom-up or something like that. We did not do

1 that.

2                   Now, did we look at the synergies in the  
3 overall formation of those and the numbers in an aggregate  
4 level? Yes, we did that. In fact, we played a role in  
5 the modification of the synergy estimate that they first  
6 had when they filed to the one they modified, and I think  
7 they filed their last one in August. So we did -- I  
8 thought your question was did we do any work, and that's  
9 why I said we did. We did not do a go down and look at  
10 every proposal, every project, look at that, and then try  
11 to measure the dollars and take it up through their  
12 system. We did not do that.

13               Q.       In your testimony, page 5, lines 4 through  
14 6, you say, the picture depicted by the joint applicants  
15 is ameliorated by the assertion by the joint applicants of  
16 savings that are outside the scope of the proposed  
17 transaction. Are you saying that every synergy, every  
18 savings that is claimed is outside the scope of the  
19 proposed transaction?

20               A.       I'm saying almost all. There would be  
21 some -- there would be some synergies from what I refer to  
22 as the Gregory/Aquila merger to the extent that whatever  
23 our allocated share will be of the Great Plains management  
24 that they'll assert, in comparison the top management  
25 compared to the management that they'll replace by virtue

1 of that merger, there would be some potential for a  
2 savings.

3 But you have to do some calculations as to  
4 how much was Missouri presently paying for the Aquila  
5 management and compare it to the -- our allocated cost.

6 Q. All right. Now, you talked about a -- you  
7 said something about probably a preferred model is where  
8 the entities will function after the merger like they did  
9 before the merger, and then later begin integrating the  
10 two entities.

11 Now, if this were structured as Staff would  
12 prefer it, and I heard Commissioner Clayton asking you  
13 those questions, and I really did not gain much clarity  
14 from your answers as to how you would want it proposed to  
15 be what Staff would consider an acceptable model where the  
16 savings between KCP&L and Aquila would be within the scope  
17 of the proposed transaction. Could you go through for me  
18 how for Staff it would have to be structured to be an  
19 acceptable proposal?

20 A. Well, given what's -- when you say  
21 acceptable, we review what -- what is presented. I mean,  
22 we don't -- they don't -- and especially on these deals,  
23 they don't come in and ask us, you know, what is -- and so  
24 we just look at the transaction and we look at the cost  
25 and the --



1           Q.       Let me clarify what I mean.  Apparently the  
2 fact that it is a proposal to merge Aquila with Great  
3 Plains, with a subsidiary of Great Plains but then combine  
4 the operations of Aquila with KCP&L following that merger,  
5 with savings resulting from that entire process, my  
6 understanding of Staff's position is that that is not an  
7 acceptable model for us to consider those savings.

8           A.       It's not -- it's not the transaction that's  
9 before you for your approval.

10          Q.       Now, what kind of transaction would have to  
11 be before us before we could look at the savings between  
12 that would be created by the combination of operations  
13 that is proposed here between KCP&L and Aquila?

14          A.       You would need at a minimum the operating  
15 agreements and ownership agreements that would be the  
16 basis of the combination and integration, merger, whatever  
17 is really being proposed between KCP&L and Aquila.  So you  
18 would have an understanding of the respective legal  
19 entities' obligations, responsibilities.

20          Q.       Now, earlier there was talk, I believe it  
21 was in one of the opening statements, about a cost  
22 allocation model being the -- the cost allocation manual,  
23 I mean, being the -- the document or the method by which  
24 we would determine that each entity was allocating costs  
25 and responsibilities appropriately.

1                   It's your position that a cost allocation  
2 manual is not -- would not accomplish the same thing as an  
3 operations agreement presented at the time of the merger  
4 proposal; is that accurate?

5           A.       The cost allocation manual is not a -- it  
6 uses the operating agreements to know how to assign what  
7 transactions it's assigning costs for. So it's -- it's  
8 designed, unless you're doing it just inner-division or  
9 just within the same entity, but when you're crossing  
10 between legal entities, the cost allocation manual would  
11 need to know the nature and the scope of the transaction  
12 so it knew what costs to capture and then, based on the  
13 nature of the activities, what's the appropriate way to  
14 assign those costs, because you have to give instruction  
15 to employees and to the cash management group to know how  
16 to code expenditures or to assign time.

17           Q.       I keep going back to what you said about  
18 probably a preferred model is where the entities will  
19 function after the merger like they did before the merger  
20 and then later begin integrating the two entities. If, in  
21 fact, integration of the two would significantly reduce  
22 the cost or produce savings, why would it be better to  
23 maintain the entities just like they were before the  
24 merger for a period of time?

25           A.       Well, the more aggressive you are in terms

1 of integrating operations and functions, and especially  
2 when you do a lot of activity at one time, the greater the  
3 risk that in that process you will have service related  
4 problems is greater.

5                   And so when you're looking at -- because  
6 when you do cost, you also have to look at service. We've  
7 seen, for example, ideas to cut down in terms of the call  
8 center, the number of people manning at call centers, and  
9 you can reduce their cost, but you also have corresponding  
10 reduction in service quality.

11                   So you have to balance. You have to look  
12 at both at the same time when you're trying to manage  
13 cost, look at the impact on service quality.

14           Q.       So is there some magic number about how  
15 long it should take to integrate two entities?

16           A.       No. I mean, the answer is no. It would  
17 depend on the familiarity of the work force and the  
18 commonality of the functions being integrated. To the  
19 extent that both entities' work forces already are  
20 knowledgeable or pretty common, know how to do the other  
21 side's work, then -- and the assets that are being used or  
22 the information that's being used is pretty common to  
23 both, then that would allow you to integrate successfully  
24 much sooner than if the work forces are -- do a lot of  
25 separate work or have a separate knowledge of how they do

1 their work, because it takes time for people to learn that  
2 to be successful in integration.

3 Plus you also have a cultural issue with  
4 just how the employees feel about the integration, too.  
5 If you get a lot of employee resistance, integration will  
6 be much more difficult.

7 Q. Now, in terms of what you have said about  
8 meeting an operational agreement between KCP&L and Aquila,  
9 if there were such an agreement, and this application were  
10 structured as it is, would Staff have done a more thorough  
11 analysis of the synergies to determine whether Staff would  
12 recommend approval or would Staff still have opposition?

13 A. In your question, are you also assuming the  
14 Commission's asked to approve the integration,  
15 consolidation of KCP&L and Aquila?

16 Q. That wasn't -- I didn't hear that as part  
17 of what you said was missing.

18 A. Well, I mean, if the Commission's being  
19 asked to approve it, the Commission's going to say yes or  
20 no to it, then our evaluation would have been -- would  
21 have been as detailed as it takes to come to a conclusion  
22 regarding that transaction. To the extent that they exist  
23 and there's a decision that they don't need the  
24 Commission's approval, then that would have been the basis  
25 that we would have started from to look at the -- at the

1 result of that.

2 But that's an independent transaction from  
3 GPE just becoming the owner of Aquila because you can  
4 become the owner of Aquila and not do the integration, or  
5 you can do the -- you can become the owner of Aquila and  
6 do the integration and those are separate items.

7 Q. So if GPE were just proposing to become the  
8 owner of Aquila and not make any operational combination  
9 with KCP&L, would Staff have recommended approval?

10 A. Of this proposed transaction?

11 Q. Yes, without any proposal for combining  
12 operations.

13 A. But with the proposal to add transaction  
14 cost, cost of -- let me -- with no other conditions, no  
15 other request for transaction, transition or anything  
16 else?

17 Q. Well, obviously the synergies would be much  
18 different if that was the proposal?

19 A. Right.

20 Q. So I understand why you can't answer that  
21 question because you don't know what the synergies would  
22 have been and you don't know what would have been being  
23 proposed for inclusion of rates and that kind of thing,  
24 but --

25 A. But, yeah, there is nothing inherently

1 wrong with the basic proposition that GPE becomes the  
2 owner of Aquila and that that can't be accepted. I mean,  
3 it's the underlying conditions and the requirements that  
4 come along with that transfer that you have to look at to  
5 determine whether that -- you know, you would recommend  
6 approval on the basis that it's not detrimental to the  
7 public interest or you would reject it or recommend  
8 rejection on the basis that it is.

9 COMMISSIONER MURRAY: Okay. I think that's  
10 all. Thank you.

11 JUDGE STEARLEY: All right. Recross based  
12 on questions from the Bench, beginning with Public  
13 Counsel?

14 MR. MILLS: Yes, thank you.

15 RECROSS-EXAMINATION BY MR. MILLS:

16 Q. Going back to one of the first questions  
17 you got from Commissioner Clayton, was it your  
18 understanding of Mr. Dittmer's testimony that he said that  
19 the acquisition price was reasonable?

20 A. Are you asking me about his filed  
21 testimony?

22 Q. Either his filed testimony or his testimony  
23 on the stand today.

24 A. Yes. I thought he said -- I thought he  
25 said that the purchase price was reasonable.

1 Q. In an absolute sense or a relative sense?

2 A. In a relative sense.

3 Q. Now, you've had -- you've had a bunch of  
4 questions that sort of refer to the concept of Aquila as a  
5 standalone entity either with or without this merger. Can  
6 you define for me how you use the term standalone entity?

7 A. I use standalone, would be, is Aquila  
8 operating as it is today.

9 Q. Now, given that, if this transaction is  
10 approved as the joint applicants want it to be approved,  
11 that Aquila will have no employees, will Aquila be able to  
12 be a standalone entity post approval?

13 A. It can in the sense that it will now need  
14 an agreement. It's kind of like the old Quanta  
15 arrangements where the employees are shipped out to  
16 another entity and then you contract to have them provide  
17 services to you. So you're actually making the entire  
18 work force, you're replacing it with an outside vendor to  
19 provide those services to the utility. And since I think  
20 under the current -- we have not -- we don't have a  
21 precedent that would say that employees are assets that  
22 can't be transferred like that.

23 Q. Now, other than small water and sewer  
24 companies, do you know of any utilities in Missouri that  
25 have no employees?

1           A.     Are you excluding telephone, too?

2           Q.     No, I hadn't.

3           A.     I can see in some of these entities that  
4     are CLECs and those, in fact, I would expect most of those  
5     don't have employees. In the electric business, gas, you  
6     know, Missouri American, they all have employees, but  
7     there are some --

8           Q.     Do you know of any electric utilities  
9     anywhere that have no employees?

10          A.     Well, there's none that I know of, but I  
11     don't know every electric utility that there is.

12          Q.     Now, you were -- you were asked some  
13     questions about debt ratings and whether debt ratings of  
14     different subsidiaries and parents may be kept separately.  
15     Once Strategic -- assume -- assume for the purpose of this  
16     question that Strategic Energy is sold. Once that  
17     transaction closes, will KCPL and GPE's debt rating be  
18     essentially equivalent?

19          A.     I know they're close. I can't recall right  
20     now. There's the letters that will tell you if they're  
21     exactly the same or they're just one notch separate.

22          Q.     And do you anticipate that that will --  
23     that that separation, if there is one, will -- maybe will  
24     continue after Strategic Energy is sold?

25          A.     Is your question will Great Plains and



1 KCP&L still have separate debt ratings?

2 Q. Well, not will they be separate, but will  
3 the ratings be different?

4 A. They could be. Until you get a new rating,  
5 you don't know that just because there's something  
6 positive or negative that happened, whether they're going  
7 to change your rating or not. You don't have any  
8 certainty what the rating agency is going to do.

9 Q. Once Strategic Energy is sold, what other  
10 assets will GPE own other than KCP&L?

11 A. I know there's nothing -- nothing overly  
12 significant, but there are reported some individual  
13 entities in their affiliate transactions reports other  
14 than KCP&L.

15 Q. Now, in response to some questions by  
16 Commissioner Clayton, you referred to Aquila's sale of a  
17 couple of pipelines. Do you recall that?

18 A. Yes. It was UtiliCorp at the time, but I  
19 remember.

20 Q. Right. And I believe you pointed that out  
21 as one of the few merger proposals that you're aware of  
22 that Staff has opposed in the recent past; is that  
23 correct?

24 A. Well, we opposed it. I thought the  
25 question was went to hearing, but we were in opposition of

1 it, yes.

2 Q. And from -- from your point of view, has  
3 that transaction worked out well, the new owners of those  
4 pipelines?

5 A. Well, I think there's been -- I think  
6 there's been a lot of difficulties with them. When you  
7 say new owners, my understanding is that there's been a  
8 change in ownership since that sale, and I don't know that  
9 we have enough interaction with the newest owners to know  
10 their -- their role in the operation.

11 Q. And now with respect to some discussion  
12 that you had with Commissioner Murray, and perhaps I  
13 misunderstood the question, does Staff have a preferred  
14 model for an acquisition of another utility in Missouri?

15 A. They're using the term -- the questions  
16 today are preferred. I think the way the industry refers  
17 to it is generic.

18 Q. Okay.

19 A. And what that is, there's discussion about  
20 after this case of going back and revisiting that, but the  
21 generic is the -- the structure of an application and the  
22 contents that -- that generally meet the no detriment  
23 standard, and then you only have to examine the specific  
24 facts to see if it applies in that case or justify any  
25 deviation from that.

1           Q.       And by characterizing that as a preferred  
2 mode, you're not intending to convey to utilities that  
3 Staff has some sort of prerogative over utilities on how  
4 they should structure merger applications?

5           A.       No. In fact, when I use the term -- the  
6 way the term generic is referred to today is if the  
7 transaction is along those lines, given past precedence,  
8 usually you can get a Stipulation & Agreement and get your  
9 application processed much quicker. Your chances of going  
10 to a contested case are much less if you follow that. But  
11 I don't -- that's the Staff. That's just the past  
12 practice to date.

13                   MR. MILLS: Thank you. That's all the  
14 questions I have.

15                   JUDGE STEARLEY: Cross-examination by Ag  
16 Processing?

17                   MR. CONRAD: I do have a few, Judge. I'll  
18 try to, in view of the hour, to move those along.

19 RE-CROSS-EXAMINATION BY MR. CONRAD:

20           Q.       Mr. Schallenberg, in response, I believe,  
21 to questions from possibly Commissioner Murray but  
22 certainly from Commissioner Clayton, you talked about the  
23 existence of a separate Aquila and a separate KCPL. Do  
24 you recall that?

25           A.       Yes.

1           Q.       Now, were you here during testimony -- you  
2   may or may not have been in the room, may have been  
3   listening, but did you recall the testimony of Mr. Giles,  
4   I believe possibly on Tuesday, and some of the other joint  
5   applicant witnesses later that day to the effect that  
6   Aquila after closure of this -- of this package as the  
7   joint applicants at least conceive of it will cease to  
8   exist?

9           A.       I have not heard or been here for any  
10   testimony in these proceedings except for Mr. Dittmer, and  
11   I haven't been listening. I've been doing other things.

12                   JUDGE STEARLEY: We seem to have picked up  
13   an additional participant to our hearing today. I'm going  
14   to suggest that we take a few moment break until I figure  
15   out what our IT department is doing.

16                   (AN OFF-THE-RECORD DISCUSSION WAS HELD.)

17                   JUDGE STEARLEY: We are back on the record.  
18   Sorry for the interruption. Mr. Mills, I believe you were  
19   questioning Mr. Schallenberg.

20                   MR. MILLS: No. I had finished.

21                   JUDGE STEARLEY: I was attempting to move  
22   on to Ag Processing.

23   BY MR. CONRAD:

24           Q.       And I had posed a question which the  
25   witness had not heard some of the background for, so let

1 me move on from that.

2 Commissioner Clayton asked you about, I  
3 think about the EM-2000-0292 case, which was the merger,  
4 acquisition, however you want to phrase it, by UtiliCorp  
5 United of St. Joe Light & Power. Do you recall that  
6 discussion?

7 A. Yes.

8 Q. Am I correct, Mr. Schallenberg, that that  
9 acquisition/merger was approved despite the negative  
10 recommendation of Staff in that case?

11 A. It was approved overall, but I don't  
12 believe the regulatory plan as proposed was approved as  
13 proposed.

14 Q. Do you have before you, admittedly it's the  
15 segment, Exhibit 35?

16 A. Yes, I do.

17 Q. Would you look at what is the second page  
18 of that packet? Actually, it is page 9, and just  
19 recognizing that it begins with an answer and not a  
20 question for Mr. Oligschlaeger, there's reference there,  
21 Staff opposes this plan. Is that the regulatory plan  
22 you're talking about there?

23 A. Yes.

24 Q. And recommends the Commission reject it in  
25 its entirety?

1           A.       Yes.

2           Q.       And then he has some bullets as to why  
3 later on. Okay. Would a more complete copy of  
4 Mr. Oligschlaeger's rebuttal testimony there reveal  
5 whatever the Staff's position was in that case?

6           A.       I'd say it would give you more information.  
7 I'm not sure whether Mr. Oligschlaeger -- or it says  
8 Michael Proctor, but usually we refer to him as  
9 Dr. Proctor, wouldn't have a portion of the Staff's  
10 position on that case contained in his testimony as well.

11          Q.       Very well. Now, Commissioner Clayton also  
12 asked you a question that led you to a discussion about  
13 the necessity in this case for both these utilities to  
14 have a positive benefit as opposed to a detriment. Do you  
15 recall that exchange?

16          A.       I remember talking about the need at the  
17 current time for an overall positive result.

18          Q.       And I think part of your response or one of  
19 your responses was in conjunction with the construction  
20 budgets of both utilities.

21                   Now, we know that from questions from  
22 Commissioner Murray that Iatan is a major part of that.  
23 When you said both utilities, why both utilities? Why is  
24 it necessary for both utilities' construction budgets to  
25 have a positive benefit?

1           A.       Both utilities are joint owners of the  
2 Iatan 1 and Iatan 2 construction projects. So they both  
3 are impacted by changes in its cost.

4           Q.       Now, Commissioner Clayton also asked you  
5 about the anticipated online date for Iatan 2. I believe  
6 you responded late May or May 31, 2010. Do you recall  
7 that exchange?

8           A.       Yes.

9           Q.       Has there been some difficulty in  
10 establishing a date by which the various components of the  
11 regulatory plan, including but not limited to the Iatan 2,  
12 will be in place?

13          A.       Yes.

14          Q.       Would you explain that, please, and tie  
15 that to how that construction budget and how the issues on  
16 the synergies are significant here?

17          A.       At the current time, the -- the cost and  
18 schedule for both of the Iatan 1 and Iatan 2 construction  
19 activities is under review, and at this time we do not  
20 have a budget estimate or an official schedule as to when  
21 those activities are expected to be completed and at what  
22 cost.

23          Q.       And your response said we do not have. Who  
24 is the we?

25          A.       Well, all the signatory parties and joint

1 owners that either under the regulatory plan, or I think  
2 the CEP was the term used, and the joint owners have  
3 meetings to -- regarding the status of the project. And  
4 during this reforecasting activity, we are waiting for the  
5 results of that activity to be completed to find the new  
6 cost and schedule estimates.

7 Q. Does that tie back to the construction  
8 budgets and the necessity for both utilities that there be  
9 a positive benefit for this transaction?

10 A. Well, yes, it creates the fact -- it  
11 creates the need for a positive impact for this  
12 transaction given the need for capital to continue to fund  
13 the projects we talked about and their ongoing  
14 construction needs as well.

15 Q. And does that extend, to your knowledge --  
16 I think you may have answered this question in response to  
17 question from Mr. -- or from Commissioner Clayton. Does  
18 that extend beyond 2010?

19 A. I'm not sure. Are you asking me about  
20 Iatan or are you just asking me about general  
21 construction?

22 Q. Well, general construction for this  
23 utility, because as I read some of the documentation on  
24 this, the claims for synergies go well beyond 2010, do  
25 they not?



1           A.       Yes. I believe they have a ten-year  
2 forecast.

3           Q.       Does -- are there construction expenditures  
4 that would be impacted by that beyond the extension of the  
5 regulatory plan of Iatan 2 coming online?

6           A.       Yes. I know through 2012 there are  
7 significant construction expenditures in '10, 2010, '11,  
8 and '12 for KCP&L.

9           Q.       You mentioned, I think, one of the examples  
10 was Montrose, Montrose Station, but you also used the term  
11 significant. Can you put some boundary conditions around  
12 significant, if you know?

13          A.       Well, when I say significant, I'm using it  
14 in the context that if you look at the construction  
15 expenditures that are going on now, there is not a  
16 significant drop upon the completion of Iatan 1 and 2,  
17 that we will still be in a construction mode, at least  
18 it's anticipated that we will still be in a significant  
19 construction mode in terms of doing environmental for the  
20 Lacine station and I'm not sure at this date what's  
21 proposed for Montrose. That's an outstanding question.

22                   MR. CONRAD: Thank you, Mr. Schallenberg.  
23 Your Honor, that's all I have right now. Thank you.

24                   JUDGE STEARLEY: Thank you, Mr. Conrad.  
25 Any recross from Black Hills?

1 MR. DeFORD: No questions, your Honor.

2 JUDGE STEARLEY: Aquila?

3 MS. PARSONS: No questions.

4 JUDGE STEARLEY: Great Plains/KCPL?

5 MR. ZOBRIST: Just a few, Judge.

6 RECROSS-EXAMINATION BY MR. ZOBRIST:

7 Q. Mr. Schallenberg, is it true that in  
8 Mr. Giles' additional supplemental direct testimony,  
9 page 3, that he did offer that if the Commission desired  
10 to have the applicants file a joint operating agreement,  
11 they would do so?

12 A. I -- I think that's what it says. I  
13 don't -- I don't know it. I can look it up if you want,  
14 but I mean, it says what it says.

15 Q. Now, in the section of the Staff report  
16 dealing with synergy savings sharing proposal, you don't  
17 discuss, for example, the testimony of either Lora Cheatum  
18 or Wallace Buran, correct?

19 A. No.

20 Q. And similarly, the specifics of the  
21 testimony of Mr. Herdegen, Mr. Crawford, Mr. Steinke and  
22 Mr. Spring, they are not discussed or evaluated, correct?

23 A. In terms of synergy savings, no.

24 Q. And the testimony of Mr. Tickles,  
25 Mr. Van Dyne or Mr. Bryant is also not discussed, correct?

1           A.       That's correct as well.

2           Q.       And you don't address in any detail the  
3 overall details John Marshall of KCP&L has supplied to the  
4 Commission in his testimony; isn't that true?

5           A.       In terms of the synergies, I don't. I  
6 think I do mention their testimony as to the nature of the  
7 source being a KCP&L/Aquila combination or merger,  
8 something like that, but in terms of the actual numbers or  
9 of the alleged or asserted savings, I do not.

10          Q.       Now, I think you told both Commissioner  
11 Clayton and Commissioner Murray that -- although I'm a  
12 bit confused, too, because during -- after my  
13 cross-examination I thought that you said that because the  
14 joint applicants did not seek to merge or consolidate KCPL  
15 and Aquila, that's why you didn't go ahead and do these  
16 other studies; is that correct?

17          A.       I didn't go to the level of bottom-up or  
18 whatever that term is, go through every one of the  
19 proposed synergy proposals in the detail and underlying  
20 support and in trying to pull it together, I did not do  
21 that.

22          Q.       And I don't find -- I think you told  
23 Commissioner Murray that initially you did some kind of  
24 synergy analysis in -- before filing in August. That's  
25 not reflected in here either, is it?

1           A.       No. Now, when you say that, there is a  
2 part about the omitted productivity and the overall  
3 general flaws in methodology, but that wasn't directed  
4 at -- that wasn't done at a specific employee level or  
5 witness level. I'm sorry.

6           Q.       And am I correct that you -- Staff rejects  
7 the rationale that the joint applicants have given to the  
8 Commission on the reasons why they did not seek to merge  
9 Aquila and KCPL for various reasons dealing with  
10 liabilities at Aquila, RTO issues, market power issues,  
11 transferring of franchises and financing agreements? You  
12 reject those as reasons that support this current plan,  
13 this current proposal?

14          A.       No. I mean, you're still keeping -- even  
15 under your proposal you're still keeping separate legal  
16 entities, so I don't -- I don't see the relevance of  
17 liabilities and stuff unless you were actually trying to  
18 con -- trying to make KCP&L and Aquila the same legal  
19 entity.

20          Q.       So you're saying that a merger or a  
21 consolidation can occur between these two companies  
22 without forming one corporation?

23          A.       Yes, in part.

24          Q.       So you just kind of want to have merger  
25 light here, so we just kind of have an approval to just

1 say, well, you're merging but you're really not merging as  
2 a legal entity to form one corporate entity?

3 A. I don't understand your question.

4 Q. Well, I thought you just told me that  
5 Aquila and KCPL did not need to file a -- an application  
6 with the Commission to have one corporate entity secede  
7 these two entities.

8 A. I didn't say that. You asked me -- I  
9 thought your question was to me, with all the excuses like  
10 liabilities and stuff, that that wasn't -- that in essence  
11 that was -- that was something different from what we were  
12 proposing, and the legal liabilities stay as long as  
13 they're separate corporate entities, that's what I said.

14 Q. So you just viewed these as excuses, not  
15 valid reasons?

16 A. I can accept excuses.

17 MR. ZOBRIST: Nothing further, Judge.

18 JUDGE STEARLEY: Thank you, Mr. Zobrist.  
19 Any other party for cross-examination? I don't believe  
20 anyone else has lasted this long. We're to redirect by  
21 Staff.

22 MR. THOMPSON: Thank you, your Honor.

23 REDIRECT EXAMINATION BY MR. THOMPSON:

24 Q. Mr. Schallenberg, how long have you been  
25 employed at the PSC, ignoring your six-month hiatus in

1 Kansas?

2 A. I started November of '76. I think for  
3 pension purposes they use April of '77. So if you want to  
4 count years of service, April of '77 is your start date.

5 Q. So over 30 years?

6 A. Yes.

7 Q. Okay. And in your experience of more than  
8 30 years, is the proposal that is in front of the  
9 Commission in this case unique in your experience of  
10 electric and gas companies?

11 A. Yes.

12 Q. And in what respect is it unique?

13 A. This feature that we were just talking  
14 about where the utilities are going to be acquired and  
15 then there's going to be this, I think Mr. Zobrist called  
16 it merger light activity or whatever on the side, I  
17 don't -- I don't recall ever seeing that -- that separate  
18 side transaction in a merger that we had. In fact, in  
19 this case, for a long time when people kept talking about  
20 a merger, they kept mixing the two -- including myself,  
21 kept mixing the two up between KCP&L and Aquila and GPE  
22 and Aquila.

23 Q. And in your experience, have mergers and  
24 acquisitions of electric and gas companies generally been  
25 structured within certain parameters?

1           A.       Yes.

2           Q.       Okay. And what would those parameters be?

3           A.       Well, normally transaction costs are not  
4 included or even have a proposal to require that future  
5 rates set up the recovery of that. The synergies that are  
6 proposed are, generally speaking, if they're in the  
7 transaction, that they're noted or they're noted as a side  
8 light as a potential benefit over time, but they're not  
9 critical to the no detriment standard.

10          Q.       Now, in the analysis of synergy savings  
11 that you did do, based on the actual proposal and  
12 authority that is before the Commission in this case,  
13 could you give me some more detail on what purported  
14 synergy savings you did look at?

15          A.       Well we looked at the categories of what  
16 was being suggested was going to be synergies, I think  
17 starting in April when they were given to us, and probably  
18 actually started a little bit before that because there  
19 were meetings before their filing as to some of the areas  
20 that they were going to claim that there were synergies.  
21 And then from those areas we pointed out that just the  
22 cost reduction to Aquila may not be a synergy to a  
23 Missouri customer, and one of the examples was interest,  
24 because I think it began first as being a savings category  
25 and then it inverted after, I think, our May meeting to be

1 not a savings but an additional item that we had to cover.

2 And then after that, probably the area that  
3 we looked at in general and asked questions even in the  
4 first round of depositions about was supply chain, because  
5 there's a significant change in the -- as they lost some  
6 of their earlier savings, there's a significant change to  
7 offset that in supply chain. So we were looking at the  
8 efforts of KCP&L and Aquila and those type of activities  
9 on their own.

10 Q. Okay. And in your over 30 years of  
11 experience at the Commission, have you generally provided  
12 supervision to subordinate staff in electric and gas  
13 merger and acquisition cases?

14 A. Well, I do it now by virtue of my -- as  
15 being a director. I probably have done it, as you say, in  
16 that over 30-year period, I don't know if you call it  
17 supervision as much as I'm asked for advice and  
18 assistance. I do more of that than I insert myself into  
19 cases. Most of it is people come and ask me. Unless I'm  
20 directly involved, they'll come and ask me about a  
21 situation or ask for advice or assistance or suggestions.  
22 I do a lot of that.

23 Q. Now, with respect to the Staff report that  
24 you've sponsored, was that prepared under your supervision  
25 and direction?



1           A.       Yes.

2                   MR. THOMPSON:  You'll have to forgive me,  
3   Judge, as I go through my somewhat voluminous notes.

4                   JUDGE STEARLEY:  Take your time,  
5   Mr. Thompson.

6                   MR. THOMPSON:  Thank you.

7   BY MR. THOMPSON:

8           Q.       Now, with respect to the issue of  
9   additional amortizations, the proposal originally put  
10  forward by the joint applicants included a request for an  
11  additional amortization mechanism for Aquila; isn't that  
12  correct?

13           A.       Yes.

14           Q.       And, in fact, such a mechanism already  
15  exists for Kansas City Power & Light, correct?

16           A.       Yes, but as part of an overall regulatory  
17  plan.

18           Q.       Correct.

19           A.       It's not separate and distinct.  Stands  
20  alone.

21           Q.       Now, in withdrawing the request for an  
22  additional amortization mechanism for Aquila in this case,  
23  if you know, have the joint applicants made any  
24  representation as to whether or not they may seek such a  
25  mechanism in a future Aquila rate case if this transaction

1 is approved?

2 A. I know they've made representations. There  
3 is a matrix going around of what they had before and what  
4 they want now, but I -- I -- I know it has a request for  
5 regulatory plan with that as being a, you know, that or a  
6 substitute meeting that's being contained in it. I don't  
7 remember if it identifies whether it's a rate case or a  
8 separate case.

9 Q. But if you know, a request for that sort of  
10 mechanism, as far as you know, could well surface in the  
11 future?

12 A. I think yes. I think the indication is now  
13 that it is likely to occur.

14 Q. Now, you were asked if you agreed with  
15 Mr. Dittmer that these two adjacent utilities have an  
16 opportunity to generate synergy savings in an  
17 appropriately structured transaction, and I think you  
18 replied that you did agree; isn't that correct?

19 A. Yes. I think I was asked, you know,  
20 whether these two utilities or just utilities that have  
21 adjacent property, because there are more utilities that  
22 have adjacent property in that area, and the answer would  
23 be yes.

24 Q. Are you aware that Mr. Dittmer also  
25 testified that he believes the estimated synergy savings

1 in this transaction have been overstated?

2 A. Yes.

3 Q. Do you agree or disagree with that  
4 testimony?

5 A. I agree they're overstated.

6 Q. If this transaction is approved, are you  
7 aware of anything that would prevent Staff from filing an  
8 overearnings complaint immediately thereafter?

9 A. I'd have to say yes. I mean, we'd have to  
10 have evidence of overearnings.

11 Q. Assuming you had such evidence?

12 A. If we had evidence of overearnings and  
13 there was a consensus between the Staff and the General  
14 Counsel's office that that evidence would withstand the  
15 scrutiny that would occur if we filed a complaint, yes,  
16 we'd file a complaint.

17 Q. Now, with respect to the price being paid  
18 or agreed, that's been agreed to be paid to the Aquila  
19 shareholders, Mr. Dittmer testified, I believe, that the  
20 price is just slightly more than the net book value of the  
21 assets; is that correct?

22 A. I think -- yes, I think that's what he  
23 testified to this afternoon.

24 Q. Now, he did not mean, however, the assets  
25 less Aquila's outstanding liabilities from its unregulated

1 activities, did he?

2 A. I don't know what he meant. I know he  
3 didn't say that.

4 Q. How did you understand it?

5 A. I think he said he was using net book,  
6 which was the plant less construction.

7 Q. Okay.

8 A. Excuse me. Less depreciation.

9 Q. Do you have an opinion as to whether the  
10 agreed purchase price is reasonable in view of Aquila's  
11 outstanding liabilities from its unregulated activities?

12 A. Yes.

13 Q. And what is that opinion?

14 A. From the perspective of the public  
15 interest, it's too high. From the perspective of an  
16 Aquila shareholder, it's a good deal.

17 Q. Do you have an opinion as to whether the  
18 transaction costs that the joint applicants propose to  
19 amortize and recover from ratepayers, do you have an  
20 opinion as to whether those are essentially  
21 indistinguishable from an acquisition premium?

22 MR. ZOBRIST: Judge, I thought we were  
23 doing transaction costs tomorrow.

24 MR. THOMPSON: I think we've had testimony  
25 on this point.

1 JUDGE STEARLEY: To the extent that it  
2 would have addressed any prior questions on recross or  
3 from the Bench, counselor, I guess you may continue, but  
4 yeah, we are picking up the entire topic of transaction  
5 costs tomorrow.

6 MR. THOMPSON: Well, as soon as I get this  
7 answer, Judge, I will leave this topic.

8 JUDGE STEARLEY: Good enough.

9 MR. THOMPSON: You may answer,  
10 Mr. Schallenberg, if you remember the question.

11 THE WITNESS: Could you repeat it? I  
12 don't.

13 MR. THOMPSON: Could you read it back,  
14 Kellene.

15 THE REPORTER: "Question: Do you have an  
16 opinion as to whether the transaction costs that the joint  
17 applicants propose to amortize and recover from  
18 ratepayers, do you have an opinion as to whether those are  
19 essentially indistinguishable from an acquisition  
20 premium?"

21 THE WITNESS: Yes.

22 BY MR. THOMPSON:

23 Q. What is that difference?

24 A. The transaction costs are separate and  
25 distinct from the acquisition premium. The acquisition

1 premium is the difference between what is given as the  
2 price compared to its -- the value achieved of the bought  
3 property. Transaction costs are added to that acquisition  
4 premium in order to come up with the acqui-- to determine  
5 the acquisition adjustment.

6 MR. THOMPSON: Thank you. And I won't  
7 pursue that tonight, Judge. I think that's all the  
8 questions that I have. Thank you.

9 JUDGE STEARLEY: Very well. Thank you,  
10 Mr. Schallenberg, for your testimony. We know you'll be  
11 back on the stand tomorrow.

12 And I believe that concludes our witness  
13 list for today. I'd like to briefly run through those  
14 witness lists for tomorrow with the parties. And  
15 Mr. Conrad, Commissioner Clayton informs me that we can  
16 cut Mr. Brubaker loose and not have to bring him in here  
17 tomorrow. Hopefully that's early enough notice he's not  
18 already in route.

19 MR. CONRAD: He may even be watching part  
20 of the ballgame.

21 JUDGE STEARLEY: I did get an explanation  
22 from IT for that, if anybody's really interested, that  
23 somebody managed to cross our network

24 MR. CONRAD: I appreciate being let know.  
25 I'll pass the word on.

1 JUDGE STEARLEY: And then for tomorrow I  
2 have Mr. Bassham, Wright, Rush and Schallenberg. Is there  
3 anyone else that I'm missing? Mr. Zabors is finished.  
4 Mr. Dittmer is finished, correct? Depending on --

5 COMMISSIONER MURRAY: May I ask if we get  
6 through those tomorrow, are we going on to affiliate  
7 transactions?

8 JUDGE STEARLEY: I was just going to bring  
9 that up. You're reading my mind. Since Wright, Bassham  
10 and Schallenberg will be here, depending on timing  
11 tomorrow, are the parties ready to move on to the  
12 affiliate transaction issue?

13 MR. CONRAD: Judge, if Mr. Brubaker is not  
14 going to show up tomorrow, just so I don't forget to do it  
15 later on, would you indulge me in accepting an offer of  
16 what would be Exhibit 300 in both NP and HC versions?

17 JUDGE STEARLEY: Sure. We can take that up  
18 right now. We have an offering of Exhibit 300. Any  
19 objections?

20 MR. ZOBRIST: No objection.

21 JUDGE STEARLEY: Hearing none, 300 in both  
22 versions will be accepted into the record.

23 (EXHIBIT NO. 300 WAS RECEIVED INTO  
24 EVIDENCE.)

25 JUDGE STEARLEY: Are there any other

1 matters that we need to address today?

2 I didn't get a real affirmative answer yet  
3 on moving on to the affiliate transactions issue. Would  
4 the parties be ready, if time permitted, to move on to  
5 that issue?

6 MR. DOTTHEIM: On affiliate transactions, I  
7 think the company witnesses are Mr. Giles, who we've  
8 already crossed, and Bassham.

9 JUDGE STEARLEY: Right. Tomorrow I have  
10 Wright and Bassham scheduled for that issue.

11 MR. DOTTHEIM: I think I've already  
12 indicated we don't have cross for Mr. Bassham, and I don't  
13 think we have any for Ms. Wright. We can double check  
14 that real quickly. Unless there's cross for  
15 Mr. Schallenberg, at least as far as the company, we may  
16 have nothing further on the transaction.

17 MR. ZOBRIST: They will be available,  
18 Judge, so if the Commissioners have questions of  
19 Mr. Bassham or Ms. Wright, they're available tomorrow.

20 MR. CONRAD: We would be ready, your Honor.

21 JUDGE STEARLEY: Thank you, Mr. Conrad.  
22 Well, we will go off the record and we will reconvene  
23 tomorrow at 8:30.

24

25



## I N D E X

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17	EXHIBIT NO. 208NP/208HC Errata Sheet for the Rebuttal Testimony		
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## 1 C E R T I F I C A T E

2 STATE OF MISSOURI )  
3 COUNTY OF COLE ) ss.

4 I, Kellene K. Feddersen, Certified  
5 Shorthand Reporter with the firm of Midwest Litigation  
6 Services, and Notary Public within and for the State of  
7 Missouri, do hereby certify that I was personally present  
8 at the proceedings had in the above-entitled cause at the  
9 time and place set forth in the caption sheet thereof;  
10 that I then and there took down in Stenotype the  
11 proceedings had; and that the foregoing is a full, true  
12 and correct transcript of such Stenotype notes so made at  
13 such time and place.

14 Given at my office in the City of  
15 Jefferson, County of Cole, State of Missouri.

16

17 Kellene K. Feddersen, RPR, CSR, CCR  
18 Notary Public (County of Cole)  
My commission expires March 28, 2009.

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