

Chapter 10 - Appendix C

Project Oversight Process¹



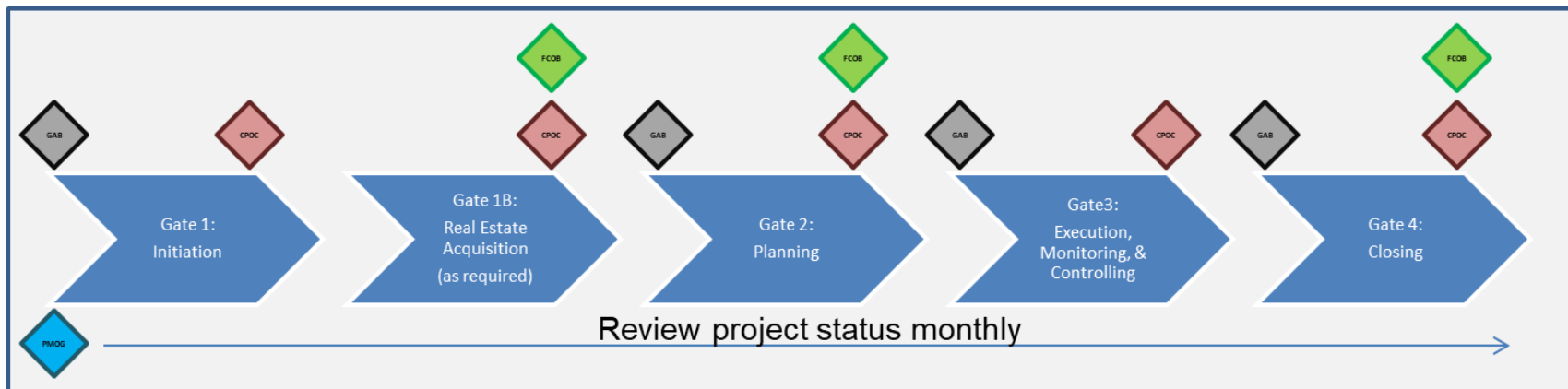
(FCOB) Finance Committee of the Board

- Review and approve all capital projects with estimated capital expenditures of \$25M - \$50M
- Review and recommend for approval by the full Board all capital projects with estimated capital expenditures in excess of \$50M
- Monitor progress until completion (Apprise of any project cost variances greater than 5% at the next regularly scheduled meeting of the Finance Committee)



(CPOC) Corporate Project Oversight Committee

- Approve and monitor all projects with a total cost ≥ \$20M
- Set Policies and Procedures that govern projects conducted across the corporation
- Routinely review, evaluate, and monitor projects
- CPOC recommends projects for approval to Finance Committee prior to commitment > \$5M



(GAB) Gate Approval Board

- Ensure project has met objectives and deliverables defined for each gate (a gate is a formal and detailed assessment conducted at key points in life of a project)
- Evaluate projects against several criteria to include: Strategic Alignment, Project Benefits, Project Team Organization, Cost Estimate, Financial Analysis, Contracting Strategy, Risk Management, Quality, Safety, and Project Alternatives
- Members include knowledgeable leaders from: Finance / Treasury, Budgeting/Forecasting, Business Segment Controller, Legal, Corporate Project Oversight Group, Business Risk Management, Strategic Sourcing, and Functional and Technical Subject Matter Experts



(PMOG) Project Management Oversight Group

- Develop corporate-wide view of projects with a total cost ≥ \$5M
- Implement and monitor project governance and oversight policies
- Participate and coordinate Gate Approval Boards in conjunction with Program/Project Managers
- Compile and communicate Gate Approval Board recommendations
- Monitor project status monthly

¹ 20 CSR 4240-22.070(6)(G)

Compliance References

20 CSR 4240-22.070(6)(G) 1