Exhibit No.:

Issues:

Description of the Transaction;

Financial Impact; Capital Structure of the Merged

Company

Witness:

David C. Wittig

Sponsoring Party:

Western Resources, Inc. and

Kansas City Power & Light

Company

Type of Exhibit:

**Direct Testimony** 

Case No.:

IN THE MATTER OF THE

MERGER APPLICATION OF

WESTERN RESOURCES, INC. AND

KANSAS CITY POWER & LIGHT COMPANY

**DIRECT TESTIMONY** 

OF

DAVID C. WITTIG

WESTERN RESOURCES, INC.

### BEFORE THE PUBLIC SERVICE COMMISSION OF THE STATE OF MISSOURI

DIRECT TESTIMONY
OF
DAVID C. WITTIG
PRESIDENT
WESTERN RESOURCES, INC.

CASE	NO.	
CASE	NO.	

1	Q.	PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.
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- 2 A. My name is David C. Wittig. My business address is 818 South Kansas Avenue,
- Topeka, Kansas 66612.
- 4 Q. BY WHOM AND IN WHAT CAPACITY ARE YOU EMPLOYED?
- 5 A. I am President of Western Resources, Inc. ("Western Resources").
- Q. PLEASE DESCRIBE YOUR BUSINESS EXPERIENCE AND EDUCATIONAL
   BACKGROUND.
- I joined Western Resources in May 1995 and served as executive vice president 8 Α. 9 responsible for corporate strategy and development. As of February 29, 1996, I became president and was elected a member of the Board of Directors of Western 10 11 Resources. I am responsible for corporate strategy and development and also 12 responsible for all unregulated activities of the company. Prior to joining Western Resources, I spent six years at Salomon Brothers, New York, where I was 13 14 managing director, co-head of mergers and acquisitions. Prior to joining Salomon Brothers, I spent 12 years with Kidder, Peabody & Company, Inc., New York, where 15 16 my last position was head of mergers and acquisitions and co-head of investment 17 banking.

I received a Bachelor of Science degree in Business Administration and Economics from the University of Kansas.

### Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS PROCEEDING?

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Α.

My testimony provides the following information related to the Merger Agreement (the "Agreement") between Western Resources and Kansas City Power & Light Company ("KCPL"): (a) a discussion of certain terms of the Agreement; (b) the financial profile of Western Resources before the Western Resources/KCPL merger (the "merger"); (c) a pro forma financial profile of the post-merger company; (d) the Western Resources' securities issuance contemplated by the Agreement for which Commission approval is requested; and (e) an analysis of the reasonableness of the acquisition price for KCPL shares. Finally, I will sponsor the Agreement and cosponsor Sections II and IV of the Merger Analysis with Mr. Steven L. Kitchen and Mr. Frank L. Branca (areas pertaining to KCPL), and Section III with Mr. Steven L. Kitchen, which has been submitted with the testimony of Mr. Thomas J. Flaherty as Schedule TJF-2.

### BACKGROUND INFORMATION LEADING TO AGREEMENT

### WHAT CONSIDERATIONS LED TO THE AGREEMENT WITH KCPL?

The Agreement results from formal discussions with KCPL that commenced in November 1996. Western Resources' long-standing interest in achieving a merger between the two companies has been motivated by three fundamental considerations. First, the merger with KCPL will place the merged company in a position to realize significant cost savings for the ultimate benefit of our customers

and shareholders. For example, the merged company will realize \$242.1 million cost savings, net of the \$49.5 million in costs to achieve such savings, through 2001. A detailed analysis of merger cost savings is contained in Section V of the Merger Analysis cosponsored by Mr. Thomas J. Flaherty, Mr. Steven L. Kitchen, and Mr. Leslie D. Morgan. Second, the financial strength of the merged company will further Western Resources' business objective of being a national and international leader in providing energy and energy-related services to homes and businesses. Third, a merger of Western Resources and KCPL is a natural "fit." The companies have joint interests in generating plants having a total net book value of over \$2.2 billion. Each company has a 50 percent interest in the coal-fired LaCygne Generating Station and a 47 percent interest in the nuclear powered Wolf Creek Generating Station. They also have substantial contiguous service territories in eastern Kansas. The business objectives and corporate cultures of Western Resources and KCPL are complementary.

### TERMS OF THE AGREEMENT

### Q. PLEASE DESCRIBE THE TERMS OF THE AGREEMENT.

Α.

Subject to certain conditions, Western Resources will exchange \$32 of Western Resources common stock for each outstanding share of KCPL common stock. The precise exchange amount will depend upon the average price of Western Resources stock prior to closing the transaction. Under the Agreement, each KCPL share will be entitled to receive the number of Western Resources shares equal to

a defined exchange ratio. The exchange ratio is simply the quotient of \$32 divided by the average of the daily high and low sales prices of Western Resources common stock for a 20 consecutive trading day period ending the 10th trading day before closing. The Agreement also includes a protective collar whereby the exchange ratio will be between 0.917 and 1.1. This means that KCPL's shareowners will receive from 0.917 shares to 1.1 shares of Western Resources common stock for each share of KCPL common stock. It also means that, if the Western Resources' average price is greater than \$34.90, each KCPL share will be exchanged for more than \$32 of Western Resources common stock. In addition, our merger agreement includes a pricing provision should Western Resources' stock price drop below \$29.09 and other conditions are met. Conversely, if Western Resources' stock price is less than \$29.09, KCPL shares will be exchanged for less than \$32 of Western Resources stock. The table below illustrates the effect of the collar on the calculated stock value to KCPL's shareholders for a range of Western Resources' stock prices. On May 28, 1997, the closing price of Western Resources' common stock on the New York Stock Exchange was \$31.875.

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( 1		Western Resources Common Stock Price	Exchange Ratio	Stock Value to KCPL Shareholders
2		\$27.00	1.100	\$29.70
3		27.50	1.100	30.25
4		28.00	1.100	30.80
5		28.50	1.100	31.35
6		29.00	1.100	31.90
7	Collar	29.09	1.100	32.00
8		29.50	1.085	32.00
9		30.00	1.067	32.00
10		30.50	1.049	. 32.00
11		31.00	1.032	32.00
12		31.50	1.016	32.00
		32.00	1.000	32.00
14		32.50	0.985	32.00
15		33.00	0.970	32.00
16		33.50	0.955	32.00
17		34.00	0.941	32.00
18		34.50	0.928	32.00
19		34.90	0.917	32.00
20	Collar	35.00	0.917	32.10
21		35.50	0.917	32.55
22		36.00	0.917	33.01

### Q. WHAT IS THE VALUE OF THE TRANSACTION?

- A. Based upon a \$32 per share exchange value and 62 million outstanding KCPL shares of common stock, the value of the transaction is approximately \$2 billion.
- 4 Q. WILL KCPL BE MERGED WITH WESTERN RESOURCES?
  - A. Yes. On the closing date, Western Resources and KCPL will execute and file a merger certificate and articles of merger in Missouri and Kansas, respectively. The merger will become effective upon certification of filing by the Kansas Secretary of State. At that time, KCPL will be merged into Western Resources. Western Resources will be the surviving corporation. KCPL will be operated as a division of Western Resources with headquarters in Kansas City, Missouri. Consummation of the transaction is subject to receipt of necessary governmental and regulatory approvals, including the approval of the Missouri Public Service Commission.

### FINANCIAL PROFILE OF WESTERN RESOURCES AND MERGED COMPANY

- Q. WHAT ARE THE CURRENT FINANCIAL PROFILES OF WESTERN RESOURCES
- 16 AND KCPL?

- 17 A. Schedule DCW-1 displays income statement data and balance sheet data for
  18 Western Resources for the year ended December 31, 1996. The same financial
  19 information for KCPL is shown on Schedule DCW-2.
- Q. HAVE YOU ANALYZED THE FINANCIAL PROFILE OF THE MERGED

  COMPANY?

Yes. Schedule DCW-3 displays pro forma financial information combining the consolidated balance sheets and income statements of Western Resources and KCPL as if a merger had occurred for the year ending December 31, 1996. The merged company would have had a pro forma capital structure consisting of 44.9 percent common equity, 7 percent preferred equity, and 48.1 percent total debt. This capital structure, coupled with the reduction in business risk resulting from the merged company, would allow the company to maintain its investment grade rating from the rating agencies for senior secured debt of the merged utility.

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Α.

### Q. PLEASE DESCRIBE WESTERN RESOURCES' CURRENT DIVIDEND POLICY.

- In general, our policy has been to return a substantial portion of earnings to shareowners in the form of quarterly dividends. In recent years Western Resources' dividends have increased at a rate of \$.04 per year. Under the Agreement, we intend to recommend a similar increase in 1998. As a result, the present intention is that Western Resources' indicated annual dividend is projected to be \$2.14 per share in the first quarter of 1998 which is the most probable time the merger can be completed. KCPL's current annual dividend is \$1.62. Depending upon the final exchange ratio of Western Resources shares for KCPL shares, the equivalent dividend for KCPL shareholders is likely to be in the range of \$2.00 \$2.35 per share of common stock.
- Q. PLEASE SUMMARIZE YOUR CONCLUSIONS REGARDING THE NET EFFECT
  OF THE MERGER ON THE ABILITY OF THE MERGED COMPANY TO
  ATTRACT EQUITY CAPITAL AT REASONABLE RATES.

The merger should enhance the ability of the merged company to attract equity capital at reasonable costs. The ability of the combined company to generate cash flow should be enhanced and the underlying risk reduced from what would otherwise exist without the proposed merger. From an equity investor's perspective, this suggests a greater ability to add shareholder value through increases in stock prices and/or payment of dividends in the future. These factors make the merged company's stock a relatively more attractive investment than either Western Resources or KCPL on a stand-alone basis.

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## Q. HOW WILL THE OVERALL CREDIT-WORTHINESS OF WESTERN RESOURCES AND KCPL BE AFFECTED BY THIS MERGER?

KCPL's senior debt is currently rated A1 by Moody's Investors Service (Moodys) and A by Standard & Poor's Corporation (S&P). Western Resources' senior unsecured debt is rated as A- by Fitch, A3 by Moody's and BBB+ by S&P. Credit rating agencies assign a credit rating based on a quantitative and qualitative risk assessment of each company with an emphasis on financial risk. Financial risk relates to the use of debt as a component of capitalization. Business risk, on the other hand, reflects the uncertainty in cash flows from a company's operations without regard to how it is financed. The significant reduction in business risk achievable through the merger together with enhanced growth prospects should benefit the credit quality of the merged company. As expected, after the merger announcement, Moody's and S&P placed KCPL on review for possible downgrade in credit rating because of Western Resources' lower credit rating. However, in the

long run, as the opportunities unfold to take advantage of cost efficiencies and to address the changing utility market with new approaches, the merged company will be viewed as financially stronger than either of the two stand alone companies. I expect the rating agencies' assessment of the credit quality of the merged company will improve as more information is made available regarding the benefits of the merger. Consequently, I believe the combined company will maintain its investment grade rating upon closing the transaction, with the potential for improvement as described by Mr. Charles Benore.

A.

### **AUTHORIZATION FOR SECURITIES ISSUANCE**

## Q. WHAT FINANCING APPROVALS ARE CONTEMPLATED BY THE OFFER AND MERGER?

To effectuate the exchange of Western Resources common stock for KCPL common stock, Western Resources is requesting, to the extent required, approval of the issuance of sufficient shares of additional Western Resources common stock to complete the transaction.

### REASONABLENESS OF THE ACQUISITION PRICE

## Q. DO YOU HAVE AN OPINION AS TO THE REASONABLENESS OF THE \$32 EXCHANGE PRICE?

A. Yes. Outside financial advisors conducted a detailed review of the transaction and deemed it reasonable, fair and consistent with other transactions in the industry.

especially on the basis of a comparison of offer to market price. Given the substantial benefits that can be realized from the merger, I believe the \$32 price is reasonable. This view is confirmed by the reaction of the financial markets to the Agreement. Western Resources' stock currently is selling at a price that does not differ materially from its price before announcement of the Agreement. Equally significant, with the exception of the initial year of combined operations, forecasted financial data prepared to reflect the pro forma results of the merged company's operations in the post-merger period indicate continued earnings growth.

### Q. DO YOU HAVE ANY CONCLUDING COMMENTS?

A. Yes. Western Resources' implementation and management of the KPL/KGE merger demonstrated the Company's ability to achieve and to exceed projected merger-related savings. Such savings have benefitted our customers, our employees and our shareholders. We believe the Western Resources/KCPL merger will be similarly beneficial to all stakeholders and the communities in which we serve.

### Q. THANK YOU.

	Western
400000	Resources, Inc.
ASSETS	
Utility plant:	<b>*</b>
Electric plant in service	\$5,536,256
Natural gas plant in service	834,330
	6,370,586
Less - Accumulated depreciation	2,146,363
	4,224,223
Construction work in progress	93,834
Nuclear fuel (net)	38,461
Net utility Plant	4,356,518
Investments and other property:	
Net non-utility investments	1,174,749
Decommissioning trust	33,041
Other	0
	1,207,790
Current assets:	
Cash and cash equivalents	3,724
Accounts receivable and unbilled revenues (net)	318,966
Fossil fuel, at average cost	39,061
Gas stored underground, at average cost	30,027
Materials and supplies, at average cost	66,167
Prepayments and other current assets	36,503
Frepayments and other current assets	494,448
Deferred charges and other accets:	
Deferred charges and other assets:	247.057
Deferred future income taxes	217,257
Corporate-owned life insurance (net)	86,179
Regulatory assets	241,039
Other	44,550
<b>-</b>	589,025
Total assets	\$6,647,781
CAPITALIZATION AND LIABILITIES	
Capitalization:	
Common stock equity	\$1,624,680
Cumulative preferred and preference stock	74,858
Company-obligated mandatorily redeemable preferred securities	220,000
Long-term debt (net)	1,681,583
	3,601,121
Current liabilities:	
Short-term debt	980,740
Long-term debt due within one year	0
Accounts payable	180,540
Accrued taxes	83,813
Accrued interest and dividends	70,193
Other	36,806
	1,352,092
Deferred credits and other liabilities:	
Deferred income taxes	1,110,372
Deferred investment tax credits	125,528
Deferred gain from sale-leaseback	233,060
Other	225,608
	1,694,568
TOTAL CAPITALIZATION AND LIABILITIES	\$6,647,781
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Schedule DCW-1 Page 1 of 2

### Western Resources, Inc. Income Statement (\$000's) 12 Months Ending December 31, 1996

	Western
	Resources, Inc.
Operating revenues	
Électric	\$1,197,433
Natural gas	849,386
Total operating revenues	2,046,819
Operating expenses	
Fuel used for generation	265,952
Power purchased	27,592
Natural gas purchases	354,755
Other operations	607,995
Maintenance	99,122
Depreciation and amortization	183,722
Amortization of phase-in revenues	17,544
Taxes	
Federal and state income	89,092
General Control of the Control of th	97,052
Total operating expenses	1,742,826
Operating income	303,993
Other income and deductions (net of taxes)	
Total other income and deductions	14,283
Income before interest charges	318,276
Interest charges	
Long-term debt	105,741
Other	46,810
Allowance for borrowed funds used during construction (credit)	(3,225)
Total interest charges	149,326
Net income	168,950
Preferred and preference dividends	14,839
Earnings applicable to common stock	\$154,111

### Kansas City Power & Light Company Consolidated Balance Sheet (\$000's) At December 31, 1996

At December 31, 1996	
	Kansas City
	Power & Light Company
Assets	
Utility plant:	
Electric plant in service	\$3,472,607
Natural gas plant in service	0
Hatarar gao piant in corrioo	3,472,607
Less - Accumulated depreciation	1,238,187
Less - Accumulated depreciation	2,234,420
County setion work in programs	69,577
Construction work in progress	39,497
Nuclear fuel (net)	2,343,494
Net utility Plant	2,040,404
Investments and other property:	
Net non-utility investments	
Decommissioning trust	004.074
Other	231,874
	231,874
Current assets:	
Cash and cash equivalents	23,571
Accounts receivable and unbilled revenues (net)	63,206
Fossil fuel, at average cost	19,077
Gas stored underground, at average cost	0
Materials and supplies, at average cost	47,334
Prepayments and other current assets	7,792
1 Topaymonto and other barron about	160,980
Deferred charges and other assets:	
Deferred future income taxes	126,000
Corporate-owned life insurance (net)	37,747
Regulatory assets	14,417
Other	
	178,164
Total assets	\$2,914,512
Capitalization and liabilities	
Capitalization:	
Common stock equity	910,449
Cumulative preferred and preference stock	89,062
Company-obligated mandatorily redeemable preferred securities	
Long-term debt (net)	944,136
	1,943,647
Current liabilities:	
Short-term debt	0
Long-term debt due within one year	26,591
Accounts payable	55,618
Accounts payable Accrued taxes	18,443
Accrued interest and dividends	21,054
	44,719
Other	166,425
<b>8</b> ( ) (0 ) (1 ) (0 ) (1 ) (0 )	100,420
Deferred credits and other liabilities:	640 400
Deferred income taxes	643,189
Deferred investment tax credits	67,107
Deferred gain from sale-leaseback	94,144
Other	
	804,440
TOTAL CAPITALIZATION AND LIABILITIES	\$2,914,512

Schedule DCW-2 Page 1 of 2

### Kansas City Power & Light Company Income Statement (\$000's) 12 Months Ending December 31, 1996

12 Months Ending December 31, 1990	
•	Kansas City
	Power & Light Company
Operating revenues	·
Electric	\$903,919
Natural gas	0
Total operating revenues	903,919
, ,	
Operating expenses	
Fuel used for generation	140,505
Power purchased	52,455
Natural gas purchases	0
Other operations	180,719
Maintenance	71,495
Depreciation and amortization	103,912
Amortization of phase-in revenues	11,617
Taxes	11,017
Federal and state income	68,155
General	97,248
Total operating expenses	726,106
Operating income	177,813
Operating income	
Other income and deductions (net of taxes)	
Total other income and deductions	(11,559)
Income before interest charges	166,254
micomo beloro merest onargos	
Interest charges	
Long-term debt	53,939
Other	6.091
Allowance for borrowed funds used during construction (credit)	(1,947)
Total interest charges	58,083
Net income	108,171
(100 modilio	700,171
Preferred and preference dividends	3,790
Earnings applicable to common stock	\$104,381
• • • • • • • • • • • • • • • • • • • •	<del></del>

### Western Resources, Inc. and Kansas City Power & Light Company Unaudited Pro Forma Combined Consolidated Balance Sheet (\$000's) At December 31, 1996

At December 31, 1996	
	Pro Forma
	Combined
Assets	
Utility plant:	
Electric plant in service	\$9,008,863
Natural gas plant in service	834,330
	9,843,193
Less - Accumulated depreciation	3,384,550
·	6,458,643
Construction work in progress	163,411
Nuclear fuel (net)	77,958
Net utility Plant	6,700,012
1101 a.m.y / 12m	
investments and other property:	
Net non-utility investments	1,174,749
Decommissioning trust	33,041
Other	231,874
Offiel	1,439,664
Current coacto	1,400,004
Current assets:	27,295
Cash and cash equivalents	·
Accounts receivable and unbilled revenues (net)	382,172
Fossil fuel, at average cost	58,138
Gas stored underground, at average cost	30,027
Materials and supplies, at average cost	. 113,501
Prepayments and other current assets	44,295
	655,428
Deferred charges and other assets:	
Deferred future income taxes	343,257
Corporate-owned life insurance (net)	86,179
Regulatory assets	278,786
Other	28,967
	737,189
Total assets	\$9,532,293
Capitalization and liabilities	
Capitalization:	
Common stock equity	\$2,475,129
Cumulative preferred and preference stock	163,920
Company-obligated mandatorily redeemable preferred securities	220,000
Long-term debt (net)	2,625,719
Could-retuil dept (tiet)	5,484,768
Current liabilities:	
Short-term debt	980,740
	26,591
Long-term debt due within one year	•
Accounts payable	236,158
Accrued taxes	102,256
Accrued interest and dividends	91,247
Other	111,525
	1,548,517
Deferred credits and other liabilities:	
Deferred income taxes	1,753,561
Deferred investment tax credits	192,635
Deferred gain from sale-leaseback	327,204
Other	225,608
	2,499,008
TOTAL CAPITALIZATION AND LIABILITIES	\$9,532,293
in the all Hilleritation engletters	

Schedule DCW-3 Page 1 of 2

# Western Resources, Inc. and Kansas City Power & Light Company Unaudited Pro Forma Combined Consolidated Income Statement (\$000's) 12 Months Ending 12/31/1996

12 Months Ending 12/31/1996	Pro Forma Combined
Operating revenues	40.44.000
Electric	\$2,101,352
Natural gas	849,386
Total operating revenues	2,950,738
Operating expenses	
Fuel used for generation	406,457
Power purchased	80,047
Natural gas purchases	354,755
Other operations	788,714
Maintenance	170,617
Depreciation and amortization	287,634
Amortization of phase-in revenues	29,161
Taxes	0
Federal and state income	157,247
General	194,300
Total operating expenses	2,468,932
Operating income	481,806
Other income and deductions (net of taxes)	0
Total other income and deductions	. 2,724
Income before interest charges	484,530
Interest charges	
Long-term debt	159,680
Other	52,901
Allowance for borrowed funds used during construction (credit)	(5,172)
Total interest charges	207,409
Net income	277,121
Preferred and preference dividends	18,629
Earnings applicable to common stock	\$258,492