

Exhibit No.
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Witness: James H. Vander Weide
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Case No.

**Before the Public Service Commission
of the State of Missouri**

**Direct Testimony
of
James H. Vander Weide**

April 2004

DIRECT TESTIMONY

OF
DR. JAMES H. VANDER WEIDE
ON BEHALF OF
THE EMPIRE DISTRICT ELECTRIC COMPANY
BEFORE THE
MISSOURI PUBLIC SERVICE COMMISSION
CASE NO.

I. Witness Identification

1 Q. Please state your name and business address.

2 A. My name is James H. Vander Weide. I am Research Professor of
3 Finance and Economics at the Fuqua School of Business of Duke
4 University. I am also President of Financial Strategy Associates, a firm
5 that provides strategic and financial consulting services to business
6 clients. My business address is 3606 Stoneybrook Drive, Durham, North
7 Carolina.

8 Q. Please describe your educational background and academic
9 experience.

10 A. I graduated from Cornell University in 1966 with a Bachelor's Degree in
11 Economics. I then attended Northwestern University where I earned a
12 Ph.D. in Finance. In January 1972, I joined the faculty of the School of
13 Business at Duke University and was named Assistant Professor,
14 Associate Professor, and then Professor.

15 Since joining the faculty I have taught courses in corporate finance,
16 investment management, and management of financial institutions. I
17 have taught a graduate seminar on the theory of public utility pricing and

1 lectured in executive development seminars at Duke on the cost of
2 capital, financial analysis, capital budgeting, mergers and acquisitions,
3 real options, cash management, short-run financial planning, and
4 competitive strategy. I have also served as Program Director of several
5 executive education programs at the Fuqua School of Business,
6 including the Duke Advanced Management Program, the Duke
7 Executive Program in Telecommunications, the Duke Competitive
8 Strategies in Telecommunications Program, and the Duke Program for
9 Manager Development for managers from the former Soviet Union.

10 I have conducted seminars and training sessions on financial
11 analysis, financial strategy, cost of capital, real options, cash
12 management, depreciation policies, and short-run financial planning for a
13 wide variety of U.S. and international companies, including ABB,
14 Accenture, Allstate, Ameritech, AT&T, Bell Atlantic, BellSouth, Carolina
15 Power & Light, Contel, Fisons, Glaxo Wellcome, GTE, Lafarge,
16 MidAmerican Energy, New Century Energies, Norfolk Southern, Pacific
17 Bell Telephone, Progress Energy, Inc, The Rank Group, Siemens,
18 Southern New England Telephone, TRW, and Wolseley Plc.

19 In addition to my teaching and executive education activities, I have
20 written research papers on such topics as portfolio management, the
21 cost of capital, capital budgeting, the effect of regulation on the
22 performance of public utilities, the economics of universal service
23 requirements, and cash management. My articles have been published

1 in *American Economic Review*, *Financial Management*, *International*
2 *Journal of Industrial Organization*, *Journal of Finance*, *Journal of*
3 *Financial and Quantitative Analysis*, *Journal of Bank Research*, *Journal*
4 *of Accounting Research*, *Journal of Cash Management*, *Management*
5 *Science*, *The Journal of Portfolio Management*, *Atlantic Economic*
6 *Journal*, *Journal of Economics and Business*, and *Computers and*
7 *Operations Research*. I have written a book titled *Managing Corporate*
8 *Liquidity: an Introduction to Working Capital Management*, and a
9 chapter for *The Handbook of Modern Finance*, "Financial Management
10 in the Short Run."

11 **Q. Have you previously testified on financial or economic issues?**

12 A. Yes. As an expert on financial and economic theory, I have testified on
13 the cost of capital, competition, risk, incentive regulation, forward-looking
14 economic cost, economic pricing guidelines, depreciation, accounting,
15 valuation, and other financial and economic issues in approximately 350
16 cases before the U.S. Congress, the Canadian Radio-Television and
17 Telecommunications Commission, the Federal Communications
18 Commission, the National Telecommunications and Information
19 Administration, the Federal Energy Regulatory Commission, the public
20 service commissions of 40 states including Missouri, the insurance
21 commissions of five states, the Iowa State Board of Tax Review, and the
22 National Association of Securities Dealers. In addition, I have testified
23 as an expert witness in proceedings before the U.S. District Court,

District of Nebraska; U.S. District Court, Eastern District of North Carolina; Superior Court, North Carolina; the U.S. Bankruptcy Court, Southern District of West Virginia, and the United States District Court for the Eastern District of Michigan.

II. Purpose of Testimony

Q. What is the purpose of your testimony?

A. I have been asked by The Empire District Electric Company ("Empire" or "the Company") to prepare an independent appraisal of Empire's cost of equity, and to recommend to the Missouri Public Service Commission ("Commission") a rate of return on equity that is fair, that allows Empire to attract capital on reasonable terms, and that allows Empire to maintain its financial integrity.

Q. How did you estimate Empire's cost of equity?

A. I estimated Empire's cost of equity in two steps. First, I applied several standard cost of equity methods to market data for a proxy group of comparable companies. Second, I adjusted the average cost of equity for my proxy group for the difference between the average capital structure of my proxy group and Empire's capital structure.

Q. Why did you apply your cost of equity methods to proxy groups of comparable companies rather than solely to Empire?

A. Standard cost of equity methodologies such as the discounted cash flow ("DCF") and risk premium require inputs of quantities that are not easily measured, such as investors' growth expectations. Since these inputs

1 can only be estimated, there is naturally some degree of uncertainty
2 surrounding the estimate of the cost of equity for each company.
3 However, the uncertainty in the estimate of the cost of equity for an
4 individual company can be greatly reduced by applying cost of equity
5 methodologies to a reasonably large sample of comparable companies.
6 Intuitively, unusually high estimates for some individual companies are
7 offset by unusually low estimates for other individual companies. Thus,
8 financial economists invariably apply cost of equity methodologies to a
9 group of comparable companies. In utility regulation, the practice of
10 using a group of comparable companies is further supported by the
11 regulatory standard that the utility should be allowed to earn a return on
12 its investment that is commensurate with returns being earned on other
13 investments of the same risk.^[1]

14 **Q. What average cost of equity did you find for your proxy companies?**

15 A. On the basis of my studies, I find that the average cost of equity for my
16 proxy companies is equal to 10.7 percent. This conclusion is based on
17 my application of three standard cost of equity estimation techniques:
18 (1) the discounted cash flow model; (2) the ex ante risk premium
19 method; and (3) the ex post risk premium method.

[1] See *Bluefield Water Works and Improvement Co. v. Public Service Comm'n.* 262 U.S. 679, 692 (1923) and *Federal Power Comm'n v. Hope Natural Gas Co.*, 320 U.S. 591, 603 (1944).

1 **Q. Does your average cost of equity of your proxy companies depend**
2 **on your proxy companies' average capital structure?**

3 A. Yes. The cost of equity for a company depends on its financial risk,
4 which is measured by the market values of debt and equity in its capital
5 structure. Since Empire's recommended capital structure in this
6 proceeding contains significantly more leverage than my proxy
7 companies' average capital structures, the cost of equity for my proxy
8 companies will have to be adjusted upward so that investors in Empire
9 will have an opportunity to earn a return on their investment in Empire
10 that is commensurate with returns they could earn on other investments
11 of comparable risk. On the basis of my studies, I have determined that
12 Empire requires a cost of equity of 11.3 percent to compensate investors
13 for the higher financial leverage in Empire's capital structure.

14 **Q. What is your recommendation regarding Empire's cost of equity?**

15 A. I recommend that Empire be allowed a rate of return on equity equal to
16 11.3 percent. My recommended cost of equity reflects both the
17 10.7 percent cost of equity of my proxy companies and Empire's more
18 highly-leveraged capital structure.

19 **Q. Do you have any schedules accompanying your testimony?**

20 A. Yes. I have eight schedules and two appendices accompanying my
21 testimony that were prepared by me or under my direction and
22 supervision.

1 **III. Economic and Legal Principles**

2 **Q. How do economists define the required rate of return, or cost of**
3 **capital, associated with particular investment decisions such as the**
4 **decision to invest in electric generation, transmission, and**
5 **distribution facilities?**

6 A. Economists define the cost of capital as the return investors expect to
7 receive on alternative investments of comparable risk.

8 **Q. How does the cost of capital affect a firm's investment decisions?**

9 A. The goal of a firm is to maximize the value of the firm. This goal can be
10 accomplished by accepting all investments in plant and equipment with
11 an expected rate of return greater than the cost of capital. Thus, a firm
12 should continue to invest in plant and equipment only so long as the
13 return on its investment is greater than or equal to its cost of capital.

14 **Q. How does the cost of capital affect investors' willingness to invest**
15 **in a company?**

16 A. The cost of capital measures the return investors can expect on
17 investments of comparable risk. The cost of capital also measures the
18 investor's required rate of return on investment because rational
19 investors will not invest in a particular investment opportunity if the
20 expected return on that opportunity is less than the cost of capital. Thus,
21 the cost of capital is a hurdle rate for both investors and the firm.

22 **Q. Do all investors have the same position in the firm?**

1 A. No. Debt investors have a fixed claim on a firm's assets and income that
2 must be paid prior to any payment to the firm's equity investors. Since
3 the firm's equity investors have a residual claim on the firm's assets and
4 income, equity investments are riskier than debt investments. Thus, the
5 cost of equity exceeds the cost of debt.

6 **Q. What is the overall or average cost of capital?**

7 A. The overall or average cost of capital is a weighted average of the cost
8 of debt and cost of equity, where the weights are the percentages of
9 debt and equity in a firm's capital structure.

10 **Q. Can you illustrate the calculation of the overall or weighted average**
11 **cost of capital?**

12 A. Yes. Assume that the cost of debt is 7 percent, the cost of equity is
13 13 percent, and the percentages of debt and equity in the firm's capital
14 structure are 50 percent and 50 percent, respectively. Then the
15 weighted average cost of capital is expressed by .50 times 7 percent
16 plus .50 times 13 percent, or 10.0 percent.

17 **Q. How do economists define the cost of equity?**

18 A. Economists define the cost of equity as the return investors expect to
19 receive on alternative equity investments of comparable risk. Since the
20 return on an equity investment of comparable risk is not a contractual
21 return, the cost of equity is more difficult to measure than the cost of
22 debt. However, as I have already noted, there is agreement among
23 economists that the cost of equity is greater than the cost of debt. There

1 is also agreement among economists that the cost of equity, like the cost
2 of debt, is both forward looking and market based.

3 **Q. Does the required rate of return on an investment vary with the risk**
4 **of that investment?**

5 A. Yes. Since investors are averse to risk, they require a higher rate of
6 return on investments with greater risk.

7 **Q. Do economists and investors consider future industry changes**
8 **when they estimate the risk of a particular investment?**

9 A. Yes. Economists and investors consider all the risks that a firm might
10 incur over the future life of the company.

11 **Q. Are these economic principles regarding the fair return for capital**
12 **recognized in any Supreme Court cases?**

13 A. Yes. These economic principles, relating to the supply of and demand
14 for capital, are recognized in two United States Supreme Court cases:
15 (1) *Bluefield Water Works and Improvement Co. v. Public Service*
16 *Comm'n.*; and (2) *Federal Power Comm'n v. Hope Natural Gas Co.* In
17 the *Bluefield Water Works* case, the Court states:

18 A public utility is entitled to such rates as will permit it to earn a
19 return upon the value of the property which it employs for the
20 convenience of the public equal to that generally being made at
21 the same time and in the same general part of the country on
22 investments in other business undertakings which are attended
23 by corresponding risks and uncertainties; but it has no
24 constitutional right to profits such as are realized or anticipated
25 in highly profitable enterprises or speculative ventures. The
26 return should be reasonably sufficient to assure confidence in
27 the financial soundness of the utility, and should be adequate,

1 under efficient and economical management, to maintain and
2 support its credit, and enable it to raise the money necessary for
3 the proper discharge of its public duties. [*Bluefield Water Works*
4 *and Improvement Co. v. Public Service Comm'n.* 262 U.S. 679,
5 692 (1923)].

6 The Court clearly recognizes here that: (1) a regulated firm cannot
7 remain financially sound unless the return it is allowed to earn on the
8 value of its property is at least equal to the cost of capital (the principle
9 relating to the demand for capital); and (2) a regulated firm will not be
10 able to attract capital if it does not offer investors an opportunity to earn
11 a return on their investment equal to the return they expect to earn on
12 other investments of the same risk (the principle relating to the supply of
13 capital).

14 In the *Hope Natural Gas* case, the Court reiterates the financial
15 soundness and capital attraction principles of the *Bluefield* case:

16 From the investor or company point of view it is important that
17 there be enough revenue not only for operating expenses but
18 also for the capital costs of the business. These include service
19 on the debt and dividends on the stock... By that standard the
20 return to the equity owner should be commensurate with returns
21 on investments in other enterprises having corresponding risks.
22 That return, moreover, should be sufficient to assure confidence
23 in the financial integrity of the enterprise, so as to maintain its
24 credit and to attract capital. [*Federal Power Comm'n v. Hope*
25 *Natural Gas Co.*, 320 U.S. 591, 603 (1944)].

26 **Q. Are there any practical difficulties that arise when one attempts to**
27 **apply the economic principles noted above to a regulated firm?**

28 A. The application of these principles to the debt and preferred stock
29 components of a regulated firm's capital structure is straightforward.

1 Several problems arise, however, when the principles are applied to
2 common equity. These problems stem from the fact that the cash flows
3 to the equity investors, over any period of time, are not fixed by contract,
4 and thus are not known with certainty. To induce equity investors to part
5 with their money, a firm must offer them an expected return that is
6 commensurate with expected returns on equity investments of similar
7 risk. The need to measure expected returns makes the application of
8 the above principles difficult.

9 **Q. How do you address these difficulties in your testimony?**

10 A. I address these difficulties by employing the comparable company
11 approach to estimate Empire's cost of equity.

12 **Q. What is the comparable company approach?**

13 A. The comparable company approach estimates Empire's cost of equity by
14 identifying a group of companies of similar risk. The cost of equity is
15 then estimated for the companies in the proxy group.

16 **IV. Business and Financial Risks in Electric Energy Business**

17 **Q. Please define business risk.**

18 A. Business risk is defined as the uncertainty inherent in projections of a
19 company's future rate of return on assets. Business risk arises, for
20 example, as a result of demand variability, sales price variability, input
21 cost variability, ability to adjust output prices for changes in input costs,
22 ability to develop new products in a timely, cost-effective manner, and
23 the extent to which costs are fixed.

1 **Q. Please define financial risk.**

2 A. Financial risk is the additional risk a company faces as a result of using
3 debt financing. Debt financing is risky because interest and principle
4 payments established by contract, and, thus, cannot be changed simply
5 because a company's revenues decline or its operating costs increase.
6 The fixed-cost nature of debt financing increases the uncertainty
7 regarding the company's projected rate of return on equity and increases
8 the probability of bankruptcy.

9 **Q. What are the primary factors that affect Empire's business and**
10 **financial risks?**

11 A. Empire's business and financial risks are affected by a number of
12 economic factors, including:

- 13 1. High Operating Leverage. The electric energy business requires a
14 large commitment to fixed costs in relation to the operating margin
15 on sales, a situation known as high operating leverage. The
16 relatively high degree of fixed costs in the electric energy business
17 arises from the average electric energy company's large investment
18 in fixed generation, transmission, and distribution facilities. High
19 operating leverage causes the average electric energy company's
20 operating income to be highly sensitive to revenue fluctuations.
- 21 2. Demand Uncertainty. The business risk of electric energy
22 companies is increased by the high degree of demand uncertainty.
23 Demand uncertainty is caused by: (a) the strong dependence of

1 electric demand on the state of the economy and weather patterns;
2 (b) the ability of customers to choose alternative forms of energy,
3 such as natural gas or oil; (c) the ability of some customers to locate
4 facilities in the service areas of competitors; and (d) the ability of
5 some customers to produce their own electricity under cogeneration
6 or self-generation arrangements.

7 3. Peak Demand. The need to invest substantial sums in fixed plant is
8 further exacerbated by the peaking nature of electricity usage and
9 society's demand for a high degree of system reliability. The peak
10 demand for electricity is high relative to average sales in non-peak
11 periods.

12 4. High Degree of Financial Leverage. The large capital requirements
13 for building economically efficient electric generation, transmission,
14 and distribution facilities, along with the traditional regulatory
15 preference for the use of debt, have encouraged electric utilities to
16 maintain highly debt-leveraged capital structures as compared to
17 non-utility firms. High debt leverage is a source of additional risk to
18 utility stock investors because it increases the percentage of the
19 firm's costs that are fixed. The use of financial leverage also
20 reduces the firm's interest coverage and increases vulnerability to
21 variations in earnings.

22 5. Technology Risk. Changing technology has reduced economies of
23 scale in electric power generation to the point where distributed

1 generation is an economically feasible alternative for many
2 commercial and industrial users.

3 6. Regulatory Uncertainty. The business and financial risks of electric
4 energy companies such as Empire ultimately depend on their ability
5 to charge rates that cover their costs. As long as regulators allow
6 the company to charge rates that reflect its cost of providing service,
7 including its cost of capital, risk is minimal. However, if regulatory
8 authorities set rates that fail to reflect the company's cost of
9 providing service, regulatory risk can be substantial. In Missouri,
10 electric companies face the substantial risk that they will be unable
11 to recover increases in fuel and purchased power costs. This risk
12 arises because Missouri, unlike most states, does not have a fuel
13 adjustment clause mechanism. In addition, Missouri does not allow
14 Missouri utilities to include CWIP in rate base, and depreciation
15 rates are significantly lower for electric utilities in Missouri than in
16 other jurisdictions.

17 **Q. Have bond rating agencies such as Standard & Poor's developed**
18 **metrics for assessing business risk in the electric energy**
19 **business?**

20 **A.** Yes. Standard & Poor's has developed a ten-point ranking system for
21 assessing business risk in the electric energy business, where 1
22 indicates the lowest business risk and 10 the highest business risk.

1 **Q. What is Standard & Poor's assessment of Empire's business**
2 **position?**

3 A. Standard & Poor's assesses Empire's business position to be 5.

4 **Q. Has Standard & Poor's also developed a system for assessing the**
5 **financial risk of electric energy companies such as Empire?**

6 A. Yes. Standard & Poor's has developed a process that considers both
7 qualitative and quantitative factors to assess the financial risk of electric
8 energy companies. Among the quantitative factors that Standard &
9 Poor's considers are ratios of: (1) funds from operations to total debt;
10 (2) funds from operations to interest expense; (3) pre-tax interest
11 coverage; and (4) total debt to total capital.

12 **Q. Has Standard & Poor's established target values for these ratios**
13 **that a company must achieve in order to be assigned a specific**
14 **bond rating?**

15 A. Yes. Standard & Poor's has developed a matrix of target financial ratios
16 for each business position and bond rating category. For a company
17 such as Empire, with a business position is 5 and a bond rating of BBB,
18 Standard & Poor's has determined that, to maintain its ratings, the
19 company should have financial ratios of: (1) FFO/total debt – 20.5 to
20 27.0; (2) FFO/interest coverage – 3.0 to 4.0; (3) pre-tax interest
21 coverage – 2.4 to 3.5; and (4) total debt/total capital – 47.0 to 55.0.

22 **Q. Are Empire's current financial ratios consistent with Standard &**
23 **Poor's established targets for a BBB rating?**

1 A. No. Empire's current financial ratios in two categories are below the
2 target ranges required for a BBB rating, one category is at the low end of
3 the range, and only one category is above the midpoint of the target
4 range. Specifically, Empire's FFO/total debt is 19.6, as compared to the
5 target of 20.5 to 27.0; its FFO/interest coverage is 2.67, as compared to
6 the target of 3.0 to 4.0; its pre-tax interest coverage is 2.45, compared to
7 the target of 2.4 to 3.5; and its total debt/total capital is 52.8, compared
8 to the target of 47.0 to 55.0.

9 **Q. What would be the impact if Standard & Poor's were to downgrade**
10 **Empire from its current investment grade BBB rating to a non-**
11 **investment grade rating of BB?**

12 A. If Standard & Poor's were to downgrade Empire's bond rating from BBB
13 to BB, Empire's interest costs would be significantly increased and its
14 access to capital markets would be severely limited.

15 **Q. Why would Empire's interest costs increase and its access to**
16 **capital markets be severely limited if its current investment grade**
17 **BBB rating were downgraded to a non-investment grade rating of**
18 **BB?**

19 A. Empire's interest costs would increase and its access to capital markets
20 would decrease because investors consider the risk of purchasing non-
21 investment grade bonds to be significantly higher than the risk of
22 purchasing investment grade bonds. Indeed, many institutional investors

1 are prohibited by their investment guidelines from purchasing bonds that
2 are not investment grade.

3 **Q. Is BBB a reasonable target bond rating for Empire?**

4 A. No. As one of the smallest publicly-traded electric energy companies,
5 Empire is subject to an additional element of risk stemming from its small
6 size. As a result of its small size, Empire should maintain an additional
7 margin of safety in order to retain its flexibility to invest in the facilities
8 required to provide safe and reliable electric service in Missouri in both
9 good times and bad. As an expert in finance, I believe Empire should
10 seek to have a bond rating in the range BBB+ to A1.

11 **Q. How can the Commission help to insure that Empire has adequate**
12 **flexibility to invest in the facilities required to provide safe and**
13 **reliable electric service in Missouri?**

14 A. The Commission should provide Empire an opportunity to earn a
15 reasonable rate of return on its investment on the facilities required to
16 provide safe and reliable service in Missouri. My studies indicate that a
17 reasonable rate of return for the equity portion of Empire's investment in
18 Missouri is 11.3 percent.

19 **V. Cost of Equity Estimation Methods**

20 **Q. What methods did you use to estimate the cost of common equity**
21 **capital for Empire?**

1 A. I used three generally accepted methods for estimating Empire's cost of
2 common equity. These are the discounted cash flow, the ex ante risk
3 premium, and the ex post risk premium methods. The DCF method
4 assumes that the current market price of a firm's stock is equal to the
5 discounted value of all expected future cash flows. The ex ante risk
6 premium method assumes that an investor's current expectations
7 regarding the equity risk premium can be estimated from recent data on
8 the DCF expected rate of return on equity compared to the interest rate
9 on long-term bonds. The ex post risk premium method assumes that an
10 investor's current expectations regarding the equity-debt return
11 differential is equal to the historical record of comparable returns on
12 stock and bond investments. The cost of equity under both risk premium
13 methods is then equal to the interest rate on bond investments plus the
14 risk premium.

15 **VI. Discounted Cash Flow Method**

16 **Q. Please describe the DCF model.**

17 A. The DCF model is based on the assumption that investors value an
18 asset on the basis of the future cash flows they expect to receive from
19 owning the asset. Thus, investors value an investment in a bond
20 because they expect to receive a sequence of semi-annual coupon
21 payments over the life of the bond and a terminal payment equal to the
22 bond's face value at the time the bond matures. Likewise, investors
23 value an investment in a firm's stock because they expect to receive a

sequence of dividend payments and, perhaps, expect to sell the stock at a higher price sometime in the future.

A second fundamental principle of the DCF method is that investors value a dollar received in the future less than a dollar received today. A future dollar is valued less than a current dollar because investors could invest a current dollar in an interest earning account and increase their wealth. This principle is called the time value of money.

Applying the two fundamental DCF principles noted above to an investment in a bond leads to the conclusion that investors value their investment in the bond on the basis of the present value of the bond's future cash flows. Thus, the price of the bond should be equal to:

EQUATION 1

$$P_B = \frac{C}{(1+i)} + \frac{C}{(1+i)^2} + \dots + \frac{C+F}{(1+i)^n}$$

where:

P_B	=	Bond price;
C	=	Cash value of the coupon payment (assumed for notational convenience to occur annually rather than semi-annually);
F	=	Face value of the bond;
i	=	The rate of interest the investor could earn by investing his money in an alternative bond of equal risk; and
n	=	The number of periods before the bond matures.

Applying these same principles to an investment in a firm's stock suggests that the price of the stock should be equal to:

1

EQUATION 2

$$P_s = \frac{D_1}{(1+k)} + \frac{D_2}{(1+k)^2} + \dots + \frac{D_n + P_n}{(1+k)^n}$$

2

where:

3

P_s = Current price of the firm's stock;

4

$D_1, D_2 \dots D_n$ = Expected annual dividend per share on the firm's stock;

5

P_n = Price per share of stock at the time the investor expects to sell the stock; and

6

7

k = Return the investor expects to earn on alternative investments of the same risk, i.e., the investor's required rate of return.

8

9

10

Equation (2) is frequently called the annual discounted cash flow model

11

of stock valuation. Assuming that dividends grow at a constant annual

12

rate, g , this equation can be solved for k , the cost of equity. The

13

resulting cost of equity equation is $k = D_1/P_s + g$, where k is the cost of

14

equity, D_1 is the expected next period annual dividend, P_s is the current

15

price of the stock, and g is the constant annual growth rate in earnings,

16

dividends, and book value per share. The term D_1/P_s is called the

17

dividend yield component of the annual DCF model, and the term g is

18

called the growth component of the annual DCF model.

19

Q. Are you recommending that the annual DCF model be used to

20

estimate Empire's cost of equity?

21

A. No. The DCF model assumes that a company's stock price is equal to

22

the present discounted value of all expected future dividends. The

23

annual DCF model is only a correct expression for the present

1 discounted value of future dividends if dividends are paid annually at the
2 end of each year. Since the companies in my proxy group all pay
3 dividends quarterly, the current market price that investors are willing to
4 pay reflects the expected quarterly receipt of dividends. Therefore, a
5 quarterly DCF model must be used to estimate the cost of equity for
6 these firms. The quarterly DCF model differs from the annual DCF
7 model in that it expresses a company's price as the present discounted
8 value of a quarterly stream of dividend payments. A complete analysis
9 of the implications of the quarterly payment of dividends on the DCF
10 model is provided in Schedule JWV-1 and Appendix 1. For the reasons
11 cited there, I employed the quarterly DCF model throughout my
12 calculations.

13 **Q. Please describe the quarterly DCF model you used.**

14 A. The quarterly DCF model I used is described in Schedule JWV-1 and in
15 Appendix 1. The quarterly DCF equation shows that the cost of equity
16 is: the sum of the future expected dividend yield and the growth rate,
17 where the dividend in the dividend yield is the equivalent future value of
18 the four quarterly dividends at the end of the year, and the growth rate is
19 the expected growth in dividends or earnings per share.

20 **Q. In Appendix 1, you demonstrate that the quarterly DCF model**
21 **provides the theoretically correct valuation of stocks when**
22 **dividends are paid quarterly. Do investors, in practice, recognize**

1 **the actual timing and magnitude of cash flows when they value**
2 **stocks and other securities?**

3 A. Yes. In valuing long-term government or corporate bonds, investors
4 recognize that interest is paid semi-annually. Thus, the price of a long-
5 term government or corporate bond is simply the present value of the
6 semi-annual interest and principal payments on these bonds. Likewise,
7 in valuing mortgages, investors recognize that interest is paid monthly.
8 Thus, the value of a mortgage loan is simply the present value of the
9 monthly interest and principal payments on the loan. In valuing stock
10 investments, stock investors correctly recognize that dividends are paid
11 quarterly. Thus, a firm's stock price is the present value of the stream of
12 quarterly dividends expected from owning the stock.

13 **Q. When valuing bonds, mortgages, or stocks, would investors**
14 **assume that cash flows are received only at the end of the year,**
15 **when, in fact, the cash flows are received semi-annually, quarterly,**
16 **or monthly?**

17 A. No. Assuming that cash flows are received at the end of the year when
18 they are received semi-annually, quarterly, or monthly would lead
19 investors to make serious mistakes in valuing investment opportunities.
20 No rational investor would make the mistake of assuming that dividends
21 or other cash flows are paid annually when, in fact, they are paid more
22 frequently.

1 **Q. Can you illustrate how you estimated the next four quarterly**
2 **dividends with data for a specific company?**

3 A. Yes. In the case of ALLETE, the first company shown in Schedule JWV-
4 1, each of the last four quarterly dividends is equal to 0.283. The next
5 four future dividends are then equal to .3090 [$.283 \times (1 + .0917) = .3090$].
6 (As noted previously, the logic underlying this procedure is described in
7 Appendix 1.)

8 **Q. How did you estimate the growth component of the quarterly DCF**
9 **model?**

10 A. I used the analysts' estimates of future earnings per share ("EPS")
11 growth reported by I/B/E/S.

12 **Q. What are the analysts' estimates of future EPS growth?**

13 A. As part of their research, financial analysts working at Wall Street firms
14 periodically estimate EPS growth for each firm they follow. The EPS
15 forecasts for each firm are then published. Investors who are
16 contemplating purchasing or selling shares in individual companies
17 review the forecasts. These estimates represent five-year forecasts of
18 EPS growth.

19 **Q. What is I/B/E/S?**

20 A. I/B/E/S is a firm that reports analysts' EPS growth forecasts for a broad
21 group of companies. The forecasts are expressed in terms of a mean
22 forecast and a standard deviation of forecast for each firm. Investors

1 use the mean forecast as an estimate of future earnings growth when
2 making stock buy and sell decisions.

3 **Q. Why did you use the I/B/E/S growth estimates?**

4 A. The I/B/E/S growth rates: (1) are widely circulated in the financial
5 community, (2) include the projections of reputable financial analysts
6 who develop estimates of future EPS growth, (3) are reported on a
7 timely basis to investors, and (4) are widely used by institutional and
8 other investors.

9 **Q. Why did you rely on analysts' projections of future EPS growth in**
10 **estimating the investors' expected growth rate rather than looking**
11 **at historical growth rates?**

12 A. I relied on analysts' projections of future EPS growth because there is
13 considerable empirical evidence that investors use analysts' forecasts to
14 estimate future earnings growth.

15 **Q. Have you performed any studies concerning the use of analysts'**
16 **forecasts as an estimate of investors' expected growth rate, g?**

17 A. Yes, I prepared a study in conjunction with Willard T. Carleton, Karl Eller
18 Professor of Finance at the University of Arizona, on why analysts'
19 forecasts are the best estimate of investors' expectation of future
20 long-term growth. This study is described in a paper entitled "Investor
21 Growth Expectations and Stock Prices: the Analysts versus Historical
22 Growth Extrapolation," published in the Spring 1988 edition of *The*
23 *Journal of Portfolio Management*.

1 **Q. Please summarize the results of your study.**

2 A. First, we performed a correlation analysis to identify the historically
3 oriented growth rates which best described a firm's stock price. Then we
4 did a regression study comparing the historical growth rates with the
5 average analysts' forecasts. In every case, the regression equations
6 containing the average of analysts' forecasts statistically outperformed
7 the regression equations containing the historical growth estimates.
8 These results are consistent with those found by Cragg and Malkiel, the
9 early major research in this area (John G. Cragg and Burton G. Malkiel,
10 *Expectations and the Structure of Share Prices*, University of Chicago
11 Press, 1982). These results are also consistent with the hypothesis that
12 investors use analysts' forecasts, rather than historically oriented growth
13 calculations, in making buy and sell decisions. They provide
14 overwhelming evidence that the analysts' forecasts of future growth are
15 superior to historically oriented growth measures in predicting a firm's
16 stock price.

17 **Q. What price did you use in your DCF model?**

18 A. I used a simple average of the monthly high and low stock prices for
19 each firm for the three-month period ending January 2004. These high
20 and low stock prices were obtained from the Standard & Poor's *Stock*
21 *Guide*, a source generally available to and used by investors.

22 **Q. Why did you use the three-month average stock price in applying**
23 **the DCF method?**

1 A. I used the three-month average stock price in applying the DCF method
2 because stock prices fluctuate daily, while financial analysts' forecasts
3 for a given company are generally changed less frequently, often on a
4 quarterly basis. Thus, to match the stock price with an earnings
5 forecast, it is appropriate to average stock prices over a three-month
6 period.

7 **Q. Did you include an allowance for flotation costs in your DCF**
8 **analysis?**

9 A. No. Since Empire is seeking to recover its equity flotation costs as an
10 expense over a five-year period, I have not included an allowance for
11 flotation costs in my cost of equity calculations.

12 **Q. How did you apply the DCF approach to obtain the cost of equity**
13 **capital for Empire?**

14 A. I applied the DCF approach to the Value Line electric companies shown in
15 Schedule JVW-1 and to the Value Line natural gas distribution companies
16 ("LDCs") shown in Schedule JVW-2.

17 **Q. How did you select your proxy group of electric companies?**

18 A. I selected all the companies in Value Line's electric groups that: (1) paid
19 dividends during every quarter of the last five years; (2) did not decrease
20 dividends during any quarter of the past five years; (3) had at least
21 three analysts included in the I/B/E/S average growth forecast; and
22 (4) have not announced a merger. In addition, each of the companies
23 included in my proxy group has a Value Line Safety Rank of 1, 2, or 3.

1 **Q. Why did you eliminate companies that have either decreased or**
2 **eliminated their dividend in the past five years?**

3 A. The DCF model requires the assumption that dividends will grow at a
4 constant positive rate into the indefinite future. If a company has
5 decreased its dividend in recent years, an assumption that the
6 company's dividend will grow at the same positive rate into the indefinite
7 future is questionable. I did not apply the DCF methodology to
8 companies that have eliminated their dividends because the DCF model
9 assumes that each future dividend is equal to the previous dividend
10 times $(1 + \text{the growth rate, } g)$. Under this assumption, if the current
11 dividend is zero, then all future dividends will also be assumed to be
12 zero. But if all future dividends are assumed to be zero, the stock price
13 in the DCF model must also be zero, a clearly nonsensical result.

14 **Q. Why did you eliminate companies that have fewer than three**
15 **analysts included in the I/B/E/S average forecasts?**

16 A. The DCF model also requires a reliable estimate of a company's
17 expected future growth. For most companies, the I/B/E/S average
18 growth forecast is the best available estimate of the growth term in the
19 DCF model. However, the I/B/E/S estimate may be less reliable if the
20 I/B/E/S average growth estimate is based on the inputs of very few
21 analysts. On the basis of my professional judgment, I believe that at
22 least three analysts' estimates is a reasonable minimum number for a
23 company to be included in my proxy group.

1 **Q. Why did you eliminate companies that have announced mergers**
2 **that are not yet completed?**

3 A. A merger announcement can sometimes have a significant impact on a
4 company's stock price because of anticipated merger-related cost
5 savings and new market opportunities. Analysts' growth forecasts, on
6 the other hand, are necessarily related to companies as they currently
7 exist, and do not reflect investors' views of the potential cost savings and
8 new market opportunities associated with mergers. The use of a stock
9 price that includes the value of potential mergers in conjunction with
10 growth forecasts that do not include the growth enhancing prospects of
11 potential mergers produces DCF results that tend to distort a company's
12 cost of equity.

13 **Q. Which companies were eliminated from the Value Line electric**
14 **group according to your selection criteria?**

15 A. The companies eliminated from the Value Line electric group because
16 they had either decreased or eliminated their dividend or had fewer than
17 three analysts in the I/B/E/S average growth forecast are shown in
18 Schedule JVW-2. No companies were eliminated due to merger activity
19 at this time. The large number of companies eliminated is an indication
20 of the dramatic changes and increased risk in the electric utility industry.

21 **Q. Please summarize the results of your application of the DCF model**
22 **to the Value Line electric energy companies.**

1 A. My application of the DCF model to the Value Line electric companies
2 produces an average DCF result of 9.4 percent.

3 **Q. Is the Value Line electric company proxy group comparable in risk**
4 **to Empire?**

5 A. The Value Line electric company proxy group is a conservative risk proxy
6 for Empire. Many investors use the Value Line Safety Rank as a
7 measure of equity risk. The average Value Line Safety Rank for my
8 proxy group of electric companies is 2, on a scale where 1 is the most
9 safe and 5 is the least safe, while Empire's Value Line Safety Rank is 3.
10 The average S&P bond rating of the electric companies in my proxy
11 group is approximately BBB+, with a business profile of 5. Empire has
12 an S&P bond rating of BBB with a business risk profile of 5.

13 **Q. Did you also apply your DCF model to a proxy group of LDCs?**

14 A. Yes.

15 **Q. Why did you apply your DCF model to a proxy group of LDCs?**

16 A. I applied my DCF model to a proxy group of LDCs in addition to a group
17 of electric companies because the LDCs are similar in risk to the electric
18 companies, and it is useful to examine the cost of equity results for a
19 group of similar companies from a closely associated industry in order to
20 test the reasonableness of the results obtained by applying cost of equity
21 methodologies to electric companies. Financial theory does not require
22 that companies be in exactly the same industry to be comparable in risk.

23 **Q. How did you select your group of LDCs?**

1 A. I selected all the companies in Value Line's natural gas industry groups
2 that: (1) are primarily in the business of natural gas distribution; (2) paid
3 dividends during every quarter of the last five years; (3) did not decrease
4 dividends during any quarter of the past five years; (4) had at least
5 three analysts included in the I/B/E/S average growth forecast; and
6 (5) have not announced a merger. In addition, all of the LDCs included
7 in my group have a Value Line Safety Rank of 1, 2, or 3. The LDCs in
8 my DCF group and the average DCF result are shown on Schedule
9 JWV-3.

10 **Q. Which companies were eliminated according to your criteria?**

11 A. Of the Value Line LDCs, Cascade, Laclede, NUI, Piedmont, and South
12 Jersey were not included because they have fewer than three analyst's
13 growth forecasts; Southern Union was not included because it pays no
14 dividends; SEMCO was eliminated because it has reduced its dividend
15 payment.

16 **Q. How are the LDCs similar to Empire?**

17 A. Like Empire, the LDCs: (1) employ a capital-intensive physical network
18 that connects the customer to the source of energy; (2) sell transmission
19 and/or distribution services at regulated rates to customers whose
20 energy demand is primarily dependent on the state of the economy and
21 the weather; and (3) are regulated by public utility commissions that
22 have traditionally viewed electric and natural gas utilities as being
23 comparable in risk.

1 **Q. Does your LDC proxy group meet the standards of the *Hope* and**
2 ***Bluefield* cases cited above?**

3 A. Yes. The *Hope* and *Bluefield* standard states that a public utility should
4 be allowed to earn a return on its investment that is commensurate with
5 the returns investors are able to earn on investments having similar risk.
6 The LDCs are a group of companies that meet the standards of the
7 *Hope* and *Bluefield* cases because they are similar in risk to Empire.
8 Indeed, the LDCs are a conservative proxy for Empire.

9 **Q. Do you have any empirical evidence that the LDCs in your proxy**
10 **group are a conservative proxy for Empire?**

11 A. Yes. The average Value Line Safety Rank for my proxy group of LDCs
12 is 2, on a scale where 1 is the most safe and 5 is the least safe, whereas
13 Empire's Value Line Safety Rank is 3. The average S&P bond rating of
14 the LDCs in my proxy group is approximately A, with a business profile
15 of 4, whereas, as noted above, Empire has an S&P bond rating of BBB
16 with a business risk profile of 5.

17 **Q. Please summarize the results of your application of the DCF**
18 **method to the LDC proxy group.**

19 A. My application of the DCF method to the LDC proxy group produces an
20 average DCF result of 10.4 percent, as shown on Schedule JVW-3.

21 **Q. You have presented the results of two DCF analyses. Based on**
22 **your DCF studies, what is your conclusion regarding Empire's**
23 **DCF-based cost of equity?**

1 A. My application of the DCF model produces an average DCF result of
2 9.7 percent for the electric energy companies and 10.4 percent for the
3 LDCs. Based on these data, I conclude that the DCF cost of equity for
4 Empire is 9.9 percent.

5 **VII. Risk Premium Method**

6 **Q. Please describe the risk premium method of estimating Empire's**
7 **cost of equity.**

8 A. The risk premium method is based on the principle that investors expect
9 to earn a return on an equity investment in Empire that reflects a
10 "premium" over and above the return they expect to earn on an
11 investment in a portfolio of bonds. This equity risk premium
12 compensates equity investors for the additional risk they bear in making
13 equity investments versus bond investments.

14 **Q. How did you measure the required risk premium on an equity**
15 **investment in Empire?**

16 A. I used two methods to estimate the required risk premium on an equity
17 investment in Empire. The first is called the ex ante risk premium
18 method and the second is called the ex post risk premium method.

19 **A. Ex Ante Risk Premium Method**

20 **Q. Please describe your ex ante risk premium approach for measuring**
21 **the required risk premium on an equity investment in Empire.**

1 A. My ex ante risk premium method is based on a study of the DCF
2 expected return on a proxy group of electric companies compared to the
3 interest rate on Moody's A-rated utility bonds. Specifically, for each
4 month in my 53-month study period, I calculated the risk premium using
5 the equation,

$$RP_{\text{PROXY}} = DCF_{\text{PROXY}} - I_A$$

7 where:

8 RP_{PROXY} = the required risk premium on an equity investment in
9 the proxy group of electric companies

10 DCF_{PROXY} = average DCF estimated cost of equity on a portfolio of
11 proxy electric companies; and

12 I_A = the yield to maturity on an investment in A-rated utility
13 bonds.

14 I utilized a 53-month period because that was as far back as I could
15 obtain the data.

16 **Q. What proxy companies did you use to estimate the cost of equity in**
17 **your ex ante risk premium approach?**

18 A. I began with the Moody's group of 24 electric companies shown in
19 Schedule JWV-4. Of these 24 companies, I eliminated five companies
20 for the following reasons: Exelon and Potomac Electric Power Company
21 did not pay dividends in most months of my ex ante risk premium study;
22 IPALCO merged with a company that is not in the electric utility industry;
23 Reliant divested its electric utility operations; and CH Energy does not
24 have any I/B/E/S analysts' estimates of long-term growth.

1 Q. What were the results of your ex ante risk premium study?

A. The results of my ex ante risk premium study are described in Schedule JVW-5. Over my 53-month study period, the average DCF estimated cost of equity on an investment in the portfolio of electric companies was equal to 11.95 percent, while the average yield to maturity on A-rated utility bonds was 7.51 percent. Thus, the average estimated risk premium on an investment in my portfolio of electric companies was 4.45 percent over the yield on A-rated utility bonds.

9 Q. Does the ex ante risk premium vary with the level of interest rates?

10 A. Yes. Previous studies have shown that the ex ante risk premium tends
11 to vary inversely with the level of interest rates, that is, the risk premium
12 tends to increase when interest rates decline, and decrease when
13 interest rates go up.

14 Q. Have you performed a statistical analysis to determine whether this
15 inverse relationship holds for your ex ante risk premium data?

16 A. Yes. I performed a regression analysis of the relationship between the
17 ex ante risk premium and the yield to maturity on A-rated utility bonds,
18 using the equation,

$$19 \quad \text{RP}_{\text{PROXY}} = a + (b \times I_A) + e$$

20 where:

21 RP_{PROXY} = risk premium on Moody's electric group;

22 I_A = yield to maturity on A-rated utility bonds;

1 e = a random residual; and

2 a, b = coefficients estimated by the regression
3 procedure.

4 **Q. Regression analysis assumes that the statistical residuals from the**
5 **regression equation are random. Did you examine whether this**
6 **assumption is valid for your data?**

7 A. Yes. My examination of the residuals revealed that there is a significant
8 probability that the residuals are serially correlated (non-zero serial
9 correlation indicates that the residual in one time period tends to be
10 correlated with the residual in the previous time period).

11 **Q. Did you make any adjustments in your data to correct for the**
12 **possibility of serial correlation in the residuals?**

13 A. Yes. The common procedure for dealing with serial correlation in the
14 residuals is to estimate the regression coefficients in two steps. First, a
15 multiple regression analysis is used to estimate the serial correlation
16 coefficient, *r*. Second, the estimated serial correlation coefficient is used
17 to transform the original variables into new variables whose serial
18 correlation is approximately zero. The regression coefficients are then
19 re-estimated using the transformed variables as inputs in the regression
20 equation. This procedure produced *a* and *b* coefficient estimates equal
21 to 7.61 and -0.475, respectively, indicating that for every 100 basis point
22 change in the yield to maturity on A-rated utility bonds, the risk premium
23 changes by approximately 48 basis points in the opposite direction.

1 **Q. Using your knowledge of the statistical relationship between the**
2 **yield to maturity on A-rated utility bonds and the required risk**
3 **premium, what is your estimate of the ex ante risk premium on an**
4 **investment in electric stocks?**

5 A. As noted above, my estimate of the ex ante risk premium on an
6 investment in electric stocks as compared to an investment in A-rated
7 utility bonds is given by the equation:

8 $RP_{\text{PROXY}} = 7.61 - .475 \times I_A.$

9 Using the 6.16 percent average yield to maturity on A-rated utility bonds
10 in January 2004, the regression equation produces an ex ante risk
11 premium equal to 4.68 percent ($7.61 - .475 \times 6.16 = 4.68$).

12 **Q. What cost of equity do you obtain from your ex ante risk premium**
13 **method using the proxy group of electric companies?**

14 A. To estimate the cost of equity using the ex ante risk premium method,
15 one may add the estimated risk premium over the yield on A-rated utility
16 bonds to the current yield to maturity on A-rated utility bonds. In January
17 2004, the average yield to maturity on A-rated utility bonds was
18 6.16 percent. As noted above, my analyses produce an estimated risk
19 premium over the yield on A-rated utility bonds equal to 4.68 percent.
20 Adding an estimated risk premium of 4.68 percent to the 6.16 percent
21 average yield to maturity on A-rated utility bonds produces a cost of
22 equity estimate of 10.84 percent using the ex ante risk premium method.

1 **Q. Have you also applied your ex ante risk premium approach to a**
2 **proxy group of LDCs?**

3 A. Yes. Following the same procedure as described above, I applied my ex
4 ante risk premium approach to my proxy group of LDCs compared to the
5 interest rate on A-rated utility bonds. Specifically, for each of the last
6 68 months, I calculated the risk premium using the equation,

$$RP_{\text{PROXY}} = DCF_{\text{PROXY}} - I_A$$

8 where:

9 RP_{PROXY} = the required risk premium on an equity investment in
10 the proxy group of natural gas distribution companies;

11 DCF_{PROXY} = average DCF estimated cost of equity on a portfolio of
12 natural gas distribution companies serving as a proxy
13 for Empire; and

14 I_A = the yield to maturity on an investment in A-rated utility
15 bonds.

16 **Q. What were the results of your ex ante risk premium study?**

17 A. The results of my ex ante risk premium study are described in Schedule
18 JWV-6. Over the last 68 months,^[2] the average DCF estimated cost of
19 equity on an investment in a portfolio of proxy LDCs was equal to
20 11.91 percent, while the average yield to maturity on A-rated utility bonds
21 was 7.44 percent. Thus, the average estimated risk premium on an
22 investment in the proxy group of LDCs over the last 68 months was
23 4.47 percent over the yield on A-rated utility bonds.

[2] I used 68 months of data because that was as far back as I could obtain the monthly stock price data required to perform the DCF analysis for my natural gas proxy group.

1 Q. What is your estimate of the ex ante risk premium on an investment
2 in your proxy group of LDCs?

3 A. My estimate of the ex ante risk premium on an investment in my proxy
4 group of LDC stocks as compared to an investment in A-rated utility
5 bonds is given by the equation:

$$6 \quad RP_{PROXY} = 7.75 - 0.440 \times I_A.$$

The 7.75 and -0.440 coefficients were calculated in the same manner as in the regression analysis for my electric proxy group. Using the January 2004 average yield to maturity on A-rated utility bonds of 6.16 percent, the regression equation produces an ex ante risk premium equal to 5.03 percent $(7.75 - 0.440 \times 6.16 = 5.03)$ [3].

12 Q. What cost of equity do you obtain from your ex ante risk premium
13 method using the proxy group of LDCs?

A. For the LDC proxy group, my analyses produce an estimated risk premium over the yield on A-rated utility bonds equal to 5.03 percent. Adding an estimated risk premium of 5.03 percent to the 6.16 percent average yield to maturity on A-rated utility bonds produces a cost of equity estimate of 11.19 percent using the ex ante risk premium method.

19 Q. What cost of equity do you obtain from your ex ante risk premium
20 method?

[3] Apparent discrepancy due to rounding.

1 A. The ex ante risk premium method using the electric proxy group
2 produced a cost of equity estimate of 10.84 percent, and using the LDC
3 proxy group, a cost of equity estimate of 11.19 percent. Averaging these
4 estimates produces a cost of equity estimate of 11.02 percent using the
5 ex ante risk premium method.

6 **B. Ex Post Risk Premium Method**

7 **Q. Please describe your ex post risk premium method for measuring**
8 **the required risk premium on an equity investment in Empire.**

9 A. I first performed a study of the comparable returns received by bond and
10 stock investors over the last 66 years. I estimated the returns on stock
11 and bond portfolios, using stock price and dividend yield data on the
12 S&P 500 and bond yield data on Moody's A-rated Utility Bonds. My
13 study consisted of making an investment of one dollar in the S&P 500
14 and Moody's A-rated Utility Bonds at the beginning of 1937 and
15 reinvesting the principal plus return each year to 2003. The return
16 associated with each stock portfolio is the sum of the annual dividend
17 yield and capital gain (or loss) which accrued to this portfolio during the
18 year(s) in which it was held. The return associated with the bond
19 portfolio, on the other hand, is the sum of the annual coupon yield and
20 capital gain (or loss) which accrued to the bond portfolio during the
21 year(s) in which it was held. The resulting annual returns on the stock
22 and bond portfolios purchased in each year between 1937 and 2003 are
23 shown in Schedule JVW-7. The average annual return on an investment

1 in the S&P 500 stock portfolio was 11.42 percent, while the average
2 annual return on an investment in the Moody's A-rated utility bond
3 portfolio was 6.19 percent. The risk premium on the S&P 500 stock
4 portfolio is, therefore, 5.22 percent.

5 I also conducted a second study using stock data on the
6 S&P Utilities rather than the S&P 500. As shown on Schedule JWV-8,
7 the S&P Utility stock portfolio showed an average annual return of
8 10.81 percent per year. Thus, the return on the S&P Utility stock
9 portfolio exceeded the return on the Moody's A-rated utility bond portfolio
10 by 4.61 percent.

11 **Q. Why is it appropriate to perform your ex post risk premium analysis**
12 **using both the S&P 500 and the S&P Utility Stock indices?**

13 A. I have performed my ex post risk premium analysis on both the S&P 500
14 and the S&P Utilities as upper and lower bounds for the required risk
15 premium on an equity investment in Empire because I believe electric
16 companies today face risks that are somewhere in between the average
17 risk of the S&P Utilities and the S&P 500 over the years 1937 to 2003.
18 Specifically, the risk premium on the S&P Utilities, 4.61 percent,
19 represents a lower bound for the required risk premium on an equity
20 investment in Empire because Empire is currently more risky than an
21 investment in the average utility in the S&P Utilities index over the entire
22 period 1936 to the present. On the other hand, the risk premium on the
23 S&P 500, 5.22 percent, represents an upper bound because an

1 investment in Empire is less risky than an investment in the S&P 500
2 over the period 1937 to the present. I use the average of the two risk
3 premiums as my estimate of the required risk premium for Empire in my
4 ex post risk premium method.

5 **Q. Why did you analyze investors' experiences over such a long time**
6 **frame?**

7 A. Because day-to-day stock price movements can be somewhat random, it
8 is inappropriate to rely on short-run movements in stock prices in order
9 to derive a reliable risk premium. Rather than buying and selling
10 frequently in anticipation of highly volatile price movements, most
11 investors employ a strategy of buying and holding a diversified portfolio
12 of stocks. This buy-and-hold strategy will allow an investor to achieve a
13 much more predictable long-run return on stock investments and at the
14 same time will minimize transaction costs. The situation is very similar to
15 the problem of predicting the results of coin tosses. I cannot predict with
16 any reasonable degree of accuracy the result of a single, or even a few,
17 flips of a balanced coin; but I can predict with a good deal of confidence
18 that approximately 50 heads will appear in 100 tosses of this coin.
19 Under these circumstances, it is most appropriate to estimate future
20 experience from long-run evidence of investment performance.

21 **Q. Would your study provide a different risk premium if you started**
22 **with a different time period?**

1 A. Yes. The risk premium results do vary somewhat depending on the
2 historical time period chosen. My policy was to go back as far in history
3 as I could get reliable data. I thought it would be most meaningful to
4 begin after the passage and implementation of the Public Utility Holding
5 Company Act of 1935. This Act significantly changed the structure of the
6 public utility industry. Since the Public Utility Holding Company Act of
7 1935 was not implemented until the beginning of 1937, I felt that
8 numbers taken from before this date would not be comparable to those
9 taken after.

10 **Q. Why was it necessary to examine the yield from debt investments in**
11 **order to determine the investors' required rate of return on equity**
12 **capital?**

13 A. As previously explained, investors expect to earn a return on their equity
14 investment that exceeds currently available bond yields. This is because
15 the return on equity, being a residual return, is less certain than the yield
16 on bonds and investors must be compensated for this uncertainty.
17 Second, the investors' current expectations concerning the amount by
18 which the return on equity will exceed the bond yield will be strongly
19 influenced by historical differences in returns to bond and stock
20 investors. For these reasons, we can estimate investors' current
21 expected returns from an equity investment from knowledge of current
22 bond yields and past differences between returns on stocks and bonds.

1 **Q. Has there been any significant trend in the equity risk premium over**
2 **the 1937 to 2003 time period of your risk premium study?**

3 A. No. Statisticians test for trends in data series by regressing the data
4 observations against time. I have performed such a time series
5 regression on my two data sets of historical risk premiums. As shown
6 below in Tables 1 and 2, there is no statistically significant trend in my
7 risk premium data. Indeed, the coefficient on the time variable is
8 insignificantly different from zero (if there were a trend, the coefficient on
9 the time variable should be significantly different from zero).

TABLE 1
REGRESSION OUTPUT FOR RISK PREMIUM ON S&P 500

Line No.		Intercept	Time	Adjusted R Square	F
1	Coefficient	0.106	-0.001	0.004	1.236
2	T Statistic	2.015	-1.112		

TABLE 2
REGRESSION OUTPUT FOR RISK PREMIUM ON S&P UTILITIES

Line No.		Intercept	Time	Adjusted R Square	F
1	Coefficient	0.075	-0.001	-0.008	0.483
2	T Statistic	1.652	-0.695		

10 **Q. Do you have any other evidence that there has been no significant**
11 **trend in risk premium results over time?**

12 A. Yes. The Ibbotson Associates' *2003 Yearbook* contains an analysis of
13 "trends" in risk premium data. Ibbotson Associates uses correlation
14 analysis to determine if there is any pattern or "trend" in risk premiums

1 over time. They also conclude that there are no trends in risk premiums
2 over time.

3 **Q. What is the significance of the evidence that historical risk**
4 **premiums have no trend or other statistical pattern over time?**

5 A. The significance of this evidence is that the average historical risk
6 premium is a good estimate of the future expected risk premium. As
7 Ibbotson notes:

8 The significance of this evidence is that the realized equity risk
9 premium next year will not be dependent on the realized equity
10 risk premium from this year. That is, there is no discernable
11 pattern in the realized equity risk premium—it is virtually
12 impossible to forecast next year's realized risk premium based
13 on the premium of the previous year. For example, if this year's
14 difference between the riskless rate and the return on the stock
15 market is higher than last year's, that does not imply that next
16 year's will be higher than this year's. It is as likely to be higher
17 as it is lower. The best estimate of the expected value of a
18 variable that has behaved randomly in the past is the average
19 (or arithmetic mean) of its past values. [Ibbotson Associates'
20 *Valuation Edition 2003 Yearbook*, page 75.]

21 **Q. You noted that Ibbotson Associates also provides risk premium**
22 **data. How do the Ibbotson Associates' risk premiums compare to**
23 **your risk premiums?**

24 A. Ibbotson Associates obtains a 7.0 percent risk premium on the S&P 500
25 versus long-term government bonds. Since the yield on long-term
26 government bonds in January 2004 is approximately 125 basis points
27 less than the yield on A-rated utility bonds, the Ibbotson Associates' data
28 would indicate an approximate 5.75 percent risk premium on the
29 S&P 500 over A-rated utility bonds. As shown in Schedules JVW-7 and

1 JVW-8, my studies produce a risk premium over A-rated utility bonds in
2 the range of 4.61 percent to 5.22 percent.

3 **Q. What conclusions do you draw from your ex post risk premium**
4 **analyses about the required return on an equity investment in**
5 **Empire?**

6 A. My studies provide strong evidence that investors today require an equity
7 return of approximately 4.61 to 5.22 percentage points above the
8 expected yield on A-rated utility bonds. The average interest rate on
9 Moody's seasoned A-rated utility bonds for the three months November
10 2003 through January 2004 has ranged from 6.16 percent to
11 6.36 percent. On the basis of this information, I conclude that investors
12 would expect a long-term yield of approximately 6.3 percent on A-rated
13 utility bonds. Adding a 4.6 to 5.2 percentage point risk premium to an
14 expected yield of 6.3 percent on A-rated utility bonds, I obtain an
15 expected cost of equity for Empire using the ex post risk premium
16 method in the range 10.9 to 11.5 percent, with a midpoint of
17 11.2 percent.

18 **VIII. Fair Rate of Return on Equity**

19 **Q. Please summarize your findings concerning the average cost of**
20 **equity for your proxy groups of companies.**

21 A. My DCF analysis suggests that the average cost of equity for the
22 companies in my proxy group is 9.9 percent. My application of the ex
23 ante risk premium method produces a cost of equity result equal to

1 11.0 percent. My application of the ex post risk premium method
2 produces a cost of equity of 11.2 percent. Based on my three
3 recommended methodologies, I conclude that the average cost of equity
4 for the companies in my proxy groups is 10.7 percent.

5 **Q. Does your 10.7 percent cost of equity conclusion for your proxy**
6 **groups depend on the percentages of debt and equity in your proxy**
7 **companies' average capital structure?**

8 A. Yes. The 10.7 percent cost of equity for my proxy groups reflects the
9 financial risk associated with my proxy companies' average capital
10 structures, where the capital structure weights are measured in terms of
11 market values. Since financial leverage, that is, the use of debt
12 financing, increases the risk of investing in the proxy companies' equity,
13 the cost of equity would be higher for a capital structure containing more
14 leverage.

15 **Q. What are the average percentages of debt and equity in your proxy**
16 **companies' capital structures?**

17 A. As shown below in Table 3, my electric proxy company group has an
18 average capital structure containing 41.76 percent debt, 2.37 percent
19 preferred stock, and 55.87 percent common equity. My LDC proxy
20 company group has an average capital structure containing
21 37.39 percent debt, 0.60 percent preferred equity, and 62.01 percent
22 equity, as shown in Table 4.

1 **Q. How does the average capital structure of your proxy companies**
2 **compare to Empire's capital structure at December 31, 2003?**

3 A. As described in the testimony of Ms. Walters, Empire's capital structure
4 at December 31, 2003, contains 43.89 percent debt, 6.30 percent
5 preferred stock, and 49.81 percent common equity. Thus, Empire's
6 capital structure is more highly leveraged than the average capital
7 structures of my proxy company groups.

8 **Q. You noted earlier that the cost of equity depends on a company's**
9 **capital structure. Is there any way to adjust the 10.7% cost of**
10 **equity for your proxy companies to reflect the higher leverage in**
11 **Empire's capital structure?**

12 A. Yes. Since my proxy groups are comparable in risk to Empire, Empire
13 should have the same weighted average cost of capital as my proxy
14 companies. It is a simple matter to determine what cost of equity Empire
15 should have in order to have the same weighted average cost of capital
16 as my proxy companies.

17 **Q. Have you performed such a calculation?**

18 A. Yes. I adjusted the 10.71 percent average cost of equity for my proxy
19 groups by recognizing that to attract capital, Empire must have the same
20 weighted average cost of capital as my proxy group. As shown in Table
21 3, the weighted average cost of capital for my proxy group of electric
22 companies is 7.71 percent. The weighted average cost of capital for my
23 proxy group of LDCs is 8.08 percent, as shown in Table 4. The average

cost of capital for both proxy groups is 7.90 percent. As shown in Table 5, Empire would require an 11.27 percent cost of equity in order to have the same weighted average cost of capital as the proxy groups.

TABLE 3
Weighted Average Cost of Capital Electric Proxy Group

Line No.	Capital Source	Percent	After-tax Cost Rate	Weighted Cost
1	Long-term Debt	41.76%	3.75%	1.57%
2	Preferred Stock	2.37%	6.80%	0.16%
3	Common Equity	55.87%	10.71%	5.98%
4		100.00%		7.71%

TABLE 4
Weighted Average Cost of Capital LDC Proxy Group

Line No.	Capital Source	Percent	After-tax Cost Rate	Weighted Cost
1	Long-term Debt	37.39%	3.75%	1.40%
2	Preferred Stock	0.60%	6.80%	0.04%
3	Common Equity	62.01%	10.71%	6.64%
4		100.00%		8.08%

TABLE 5
Weighted Average Cost of Capital Empire

Line No.	Capital Source	Percent	After-tax Cost Rate	Weighted Cost
1	Long-term Debt	43.89%	4.42%	1.94%
2	Preferred Stock	6.30%	5.44%	0.34%
3	Common Equity	49.81%	11.27%	5.62%
4		100.00%		7.90%

Q. What is your recommendation as to a fair rate of return on common equity for Empire?

1 A. I recommend that Empire be allowed a fair rate of return on common
2 equity equal to 11.3 percent.

3 **Q. Does this conclude your testimony?**

4 A. Yes, it does.

LIST OF SCHEDULES AND APPENDICES

Schedule JWV-1	Summary of Discounted Cash Flow Analysis for Electric Energy Companies.
Schedule JWV-2	Companies Not Included in Electric Company Discounted Cash Flow Analysis.
Schedule JWV-3	Summary of Discounted Cash Flow Analysis for Natural Gas Distribution Companies.
Schedule JWV-4	Moody's Electric Group
Schedule JWV-5	Comparison of the DCF Expected Return on an Investment in Electric Energy Companies to the Interest Rate on Moody's A-Rated Utility Bonds.
Schedule JWV-6	Comparison of the DCF Expected Return on an Investment in Natural Gas Distribution Companies to the Interest Rate on Moody's A-Rated Utility Bonds.
Schedule JWV-7	Comparative Returns on S&P 500 Stock Index and Moody's A-Rated Bonds 1937—2003
Schedule JWV-8	Comparative Returns on S&P Utility Stock Index and Moody's A-Rated Bonds 1937—2003

**LIST OF SCHEDULES AND APPENDICES
(CONTINUED)**

Appendix 1	Derivation of the Quarterly DCF Model
Appendix 2	Risk Premium Method

JAMES H. VANDER WEIDE
DIRECT TESTIMONY

**THE EMPIRE DISTRICT ELECTRIC COMPANY
SCHEDULE JWV-1
DISCOUNTED CASH FLOW ANALYSIS FOR ELECTRIC ENERGY COMPANIES**

Company	Dividend	Price	Growth	Cost of Equity
ALLETE	0.283	30.715	9.17%	13.4%
Ameren Corp.	0.635	45.185	3.00%	9.0%
Avista Corp.	0.125	17.780	4.33%	7.3%
Black Hills	0.310	30.752	5.57%	9.9%
Cinergy Corp.	0.470	37.367	3.80%	9.1%
Consol. Edison	0.560	41.658	2.90%	8.6%
Dominion Resources	0.645	61.923	5.48%	10.0%
DPL Inc.	0.240	19.897	4.33%	9.5%
DTE Energy	0.515	38.015	3.87%	9.7%
Duke Energy	0.275	19.330	4.02%	10.2%
Energy East Corp.	0.260	22.668	4.50%	9.3%
Entergy Corp.	0.450	55.138	5.92%	9.3%
FirstEnergy Corp.	0.375	35.112	4.33%	8.9%
FPL Group	0.600	64.570	4.47%	8.5%
G't Plains Energy	0.415	32.067	4.00%	9.6%
Hawaiian Elec.	0.620	47.067	2.88%	8.5%
MDU Resources	0.170	23.573	7.07%	10.2%
NSTAR	0.555	48.145	4.00%	8.9%
OGE Energy	0.333	23.672	3.33%	9.4%
Otter Tail Corp.	0.270	26.903	5.00%	9.4%
Pinnacle West Capital	0.450	38.968	4.17%	9.0%
PPL Corp.	0.385	42.317	4.71%	8.6%
Progress Energy	0.575	43.953	4.04%	9.6%
Public Serv. Enterprise	0.540	42.397	4.27%	9.8%
Southern Co.	0.350	29.650	3.94%	9.0%
Vectren Corp.	0.285	24.177	6.83%	12.0%
WPS Resources	0.545	45.380	4.00%	9.1%
Market Weighted Average				9.4%

Notes:

- d_1, d_2, d_3, d_4 = Next four quarterly dividends, calculated by multiplying the last four quarterly dividends per Value Line, by the factor $(1 + g)$.
- P_0 = Average of the monthly high and low stock prices during the three months ending January 2004 per S&P Stock Guide.
- g = I/B/E/S forecast of future earnings growth January 2004.
- k = Cost of equity using the quarterly version of the DCF model.

$$k = \frac{d_1(1+k)^{.75} + d_2(1+k)^{.50} + d_3(1+k)^{.25} + d_4}{P_0} + g$$

THE EMPIRE DISTRICT ELECTRIC COMPANY
SCHEDULE JVW-2
ELECTRIC COMPANIES ELIMINATED FROM DISCOUNTED CASH FLOW ANALYSIS

Zero or Reduced Dividends	Fewer than 3 I/B/E/S Analysts
Allegheny Energy	Aquila Inc.
Alliant Energy	Central Vermont Public Service
American Electric Power	CH Energy
Aquila Inc.	Cleco Corp.
Centerpoint Energy	El Paso Electric
CMS Energy Corp.	Empire District Electric
Constellation	Green Mountain Power
Duquesne Light Hldgs	IDACORP
Edison International	MGE Energy
El Paso Electric	PNM Resources
Empire District Electric	UIL Holding Corp.
Exelon	Westar Energy
IDACORP	
NiSource	
Northeast Utilities	
Pepco Holdings	
PG&E	
Puget Energy	
SCANA	
Sempra Energy	
Sierra Pacific Resources	
TECO	
TXU Corp.	
Unisource Energy	
Westar Energy	
Wisconsin Energy	
Xcel Energy Inc.	

THE EMPIRE DISTRICT ELECTRIC COMPANY
SCHEDULE JVW-3
DISCOUNTED CASH FLOW ANALYSIS FOR NATURAL GAS DISTRIBUTION COMPANIES

Company	Dividend	Price	Growth	Cost of Equity
AGL Resources	0.280	28.842	4.71%	8.9%
Atmos Energy	0.305	24.723	5.67%	11.0%
Energen Corp.	0.185	40.275	7.00%	9.0%
Equitable Resources	0.300	42.262	9.75%	12.4%
KeySpan Corp.	0.445	35.670	5.86%	11.4%
New Jersey Resources	0.325	38.338	6.00%	9.6%
NICOR Inc.	0.465	33.453	3.83%	9.8%
Northwest Nat. Gas	0.325	30.413	4.17%	8.7%
Peoples Energy	0.530	41.175	5.00%	10.6%
Southwest Gas	0.205	22.805	5.33%	9.2%
UGI Corp.	0.285	32.552	6.33%	10.2%
WGL Holdings Inc.	0.320	27.565	3.86%	8.8%
Market Weighted Average				10.4%

Notes:

- d_1, d_2, d_3, d_4 = Next four quarterly dividends, calculated by multiplying the last four quarterly dividends per Value Line, by the factor $(1 + g)$.
- P_0 = Average of the monthly high and low stock prices during the three months ending January 2004 per S&P Stock Guide.
- g = I/B/E/S forecast of future earnings growth January 2004.
- k = Cost of equity using the quarterly version of the DCF model.

$$k = \frac{d_1(1+k)^{.75} + d_2(1+k)^{.50} + d_3(1+k)^{.25} + d_4}{P_0} + g$$

**THE EMPIRE DISTRICT ELECTRIC COMPANY
SCHEDULE JVW-4
MOODY'S ELECTRIC COMPANIES**

American Electric Power
Constellation Energy
Progress Energy
CH Energy Group
Cinergy Corp.
Consolidated Edison Inc.
DPL Inc.
DTE Energy Co.
Dominion Resources Inc.
Duke Energy Corp.
Energy East Corp.
FirstEnergy Corp.
Reliant Energy Inc.
IDACORP. Inc.
IPALCO Enterprises Inc.
NiSource Inc.
OGE Energy Corp.
Exelon Corp.
PPL Corp.
Potomac Electric Power Co.
Public Service Enterprise Group
Southern Company
Teco Energy Inc.
Xcel Energy Inc.

SOURCE OF DATA: MERGENT PUBLIC UTILITY MANUAL, AUGUST 2002

**THE EMPIRE DISTRICT ELECTRIC COMPANY
SCHEDULE JVW-5
COMPARISON OF THE DCF EXPECTED RETURN ON AN INVESTMENT IN ELECTRIC
ENERGY COMPANIES TO THE INTEREST RATE ON MOODY'S A-RATED UTILITY BONDS**

Date	DCF	A-Rated Bond	
		Yield	Risk Premium
Sep-99	0.11379	0.0793	0.0345
Oct-99	0.11460	0.0806	0.0340
Nov-99	0.1176	0.0794	0.0382
Dec-99	0.1223	0.0814	0.0409
Jan-00	0.1216	0.0835	0.0381
Feb-00	0.1259	0.0825	0.0434
Mar-00	0.1298	0.0828	0.0470
Apr-00	0.1225	0.0829	0.0396
May-00	0.1210	0.0870	0.0340
Jun-00	0.1234	0.0836	0.0398
Jul-00	0.1244	0.0825	0.0419
Aug-00	0.1218	0.0813	0.0405
Sep-00	0.1154	0.0823	0.0331
Oct-00	0.1156	0.0814	0.0342
Nov-00	0.1162	0.0811	0.0351
Dec-00	0.1145	0.0784	0.0361
Jan-01	0.1179	0.0780	0.0399
Feb-01	0.1185	0.0774	0.0411
Mar-01	0.1190	0.0768	0.0422
Apr-01	0.1254	0.0794	0.0460
May-01	0.1280	0.0799	0.0481
Jun-01	0.1291	0.0785	0.0506
Jul-01	0.1304	0.0778	0.0526
Aug-01	0.1307	0.0759	0.0548
Sep-01	0.1328	0.0775	0.0553
Oct-01	0.1327	0.0763	0.0564
Nov-01	0.1331	0.0757	0.0574
Dec-01	0.1325	0.0783	0.0542
Jan-02	0.1305	0.0766	0.0539
Feb-02	0.1319	0.0754	0.0565
Mar-02	0.1279	0.0776	0.0503
Apr-02	0.1241	0.0757	0.0484
May-02	0.1249	0.0752	0.0497
Jun-02	0.1246	0.0741	0.0505
Jul-02	0.1332	0.0731	0.0601
Aug-02	0.1282	0.0717	0.0565
Sep-02	0.1290	0.0708	0.0582
Oct-02	0.1297	0.0723	0.0574
Nov-02	0.1243	0.0714	0.0529
Dec-02	0.1208	0.0707	0.0501

JAMES H. VANDER WEIDE
DIRECT TESTIMONY

Date	DCF	A-Rated Bond	
		Yield	Risk Premium
Jan-03	0.1168	0.0706	0.0462
Feb-03	0.1208	0.0693	0.0515
Mar-03	0.1160	0.0679	0.0481
Apr-03	0.1121	0.0664	0.0457
May-03	0.1060	0.0636	0.0424
Jun-03	0.1015	0.0621	0.0394
Jul-03	0.1023	0.0667	0.0356
Aug-03	0.1024	0.0679	0.0345
Sep-03	0.0993	0.0656	0.0337
Oct-03	0.0977	0.0643	0.0334
Nov-03	0.0962	0.0636	0.0326
Dec-03	0.0934	0.0627	0.0307
Jan-04	0.0905	0.0616	0.0289
Average	0.1195	0.0751	0.0445

Notes: Utility bond yield information from *Mergent Bond Record* (formerly Moody's). DCF results are calculated using a quarterly DCF model as follows:

- D₀ = Latest quarterly dividend per Value Line
- P₀ = Average of the monthly high and low stock prices for each month per S&P Stock Guide
- g = I/B/E/S forecast of future earnings growth for each month
- k = Cost of equity using the quarterly version of the DCF model.

$$k = \left[\frac{d_0 (1+g)^{\frac{1}{4}}}{P_0} \right]^4 - 1$$

**THE EMPIRE DISTRICT ELECTRIC COMPANY
SCHEDULE JVW-6
COMPARISON OF THE DCF EXPECTED RETURN
ON AN INVESTMENT IN NATURAL GAS DISTRIBUTION COMPANIES TO THE INTEREST
RATE ON MOODY'S A-RATED UTILITY BONDS**

Date	DCF	A-Rated Bond Yield	Risk Premium
June-98	0.1081	0.0703	0.0378
July-98	0.1105	0.0703	0.0402
August-98	0.1176	0.0700	0.0476
September-98	0.1229	0.0693	0.0536
October-98	0.1229	0.0696	0.0533
November-98	0.1171	0.0703	0.0468
December-98	0.1133	0.0691	0.0442
January-99	0.1148	0.0697	0.0451
February-99	0.1189	0.0709	0.0480
March-99	0.1215	0.0726	0.0489
April-99	0.1221	0.0722	0.0499
May-99	0.1193	0.0747	0.0446
June-99	0.1185	0.0774	0.0411
July-99	0.1197	0.0771	0.0426
August-99	0.1194	0.0791	0.0403
September-99	0.1200	0.0793	0.0407
October-99	0.1213	0.0806	0.0407
November-99	0.1229	0.0794	0.0435
December-99	0.1269	0.0814	0.0455
January-00	0.1291	0.0835	0.0456
February-00	0.1335	0.0825	0.0510
March-00	0.1321	0.0828	0.0493
April-00	0.1298	0.0829	0.0469
May-00	0.1269	0.0870	0.0399
June-00	0.1268	0.0836	0.0432
July-00	0.1293	0.0825	0.0468
August-00	0.1268	0.0813	0.0455
September-00	0.1240	0.0823	0.0417
October-00	0.1244	0.0814	0.0430
November-00	0.1220	0.0811	0.0409
December-00	0.1202	0.0784	0.0418
January-01	0.1224	0.0780	0.0444
February-01	0.1233	0.0774	0.0459
March-01	0.1246	0.0768	0.0478
April-01	0.1218	0.0794	0.0424
May-01	0.1285	0.0799	0.0486
June-01	0.1290	0.0785	0.0505
July-01	0.1313	0.0778	0.0535
August-01	0.1314	0.0759	0.0555
September-01	0.1218	0.0775	0.0443
October-01	0.1230	0.0763	0.0467

JAMES H. VANDER WEIDE
DIRECT TESTIMONY

Date	DCF	A-Rated Bond	
		Yield	Risk Premium
November-01	0.1237	0.0757	0.0480
December-01	0.1218	0.0783	0.0435
January-02	0.1196	0.0766	0.0430
February-02	0.1202	0.0754	0.0448
March-02	0.1140	0.0776	0.0364
April-02	0.1106	0.0757	0.0349
May-02	0.1105	0.0752	0.0353
June-02	0.1113	0.0741	0.0372
July-02	0.1189	0.0731	0.0458
August-02	0.1178	0.0717	0.0461
September-02	0.1216	0.0708	0.0508
October-02	0.1199	0.0723	0.0476
November-02	0.1166	0.0714	0.0452
December-02	0.1163	0.0707	0.0456
January-03	0.1167	0.0706	0.0461
February-03	0.1182	0.0693	0.0489
March-03	0.1155	0.0679	0.0476
April-03	0.1130	0.0664	0.0466
May-03	0.1085	0.0636	0.0449
June-03	0.1076	0.0621	0.0455
July-03	0.1077	0.0667	0.0410
August-03	0.1086	0.0679	0.0407
September-03	0.1072	0.0656	0.0416
October-03	0.1069	0.0643	0.0426
November-03	0.1035	0.0636	0.0399
December-03	0.1016	0.0627	0.0389
January-04	0.1009	0.0616	0.0393
Average	0.1191	0.0744	0.0447

Notes: Utility bond yield information from *Mergent Bond Record* (formerly Moody's). DCF results are calculated using a quarterly DCF model as follows:

- D_0 = Latest quarterly dividend per Value Line
- P_0 = Average of the monthly high and low stock prices for each month per *S&P Stock Guide*
- g = I/B/E/S forecast of future earnings growth for each month
- k = Cost of equity using the quarterly version of the DCF model.

$$k = \left[\frac{d_0(1+g)^{\frac{1}{4}}}{P_0} \right]^4 - 1$$

THE EMPIRE DISTRICT ELECTRIC COMPANY
SCHEDULE JVW-7
COMPARATIVE RETURNS ON S&P 500 STOCK INDEX
AND MOODY'S A-RATED BONDS 1937—2003

Line No.	Year	Stock Price	Stock Dividend Yield	Stock Return	Bond Price	Bond Return
1	2003	895.84			62.26	
2	2002	1,140.21	0.0180	-20.05%	57.44	15.35%
3	2001	1,335.63	0.0116	-13.47%	56.40	8.93%
4	2000	1,425.59	0.0118	-5.13%	52.60	14.82%
5	1999	1,248.77	0.0130	15.45%	63.03	-10.20%
6	1998	963.35	0.0162	31.25%	62.43	7.38%
7	1997	766.22	0.0195	27.68%	56.62	17.32%
8	1996	614.42	0.0231	27.02%	60.91	-0.48%
9	1995	465.25	0.0287	34.93%	50.22	29.26%
10	1994	472.99	0.0269	1.05%	60.01	-9.65%
11	1993	435.23	0.0288	11.56%	53.13	20.48%
12	1992	416.08	0.0290	7.50%	49.56	15.27%
13	1991	325.49	0.0382	31.65%	44.84	19.44%
14	1990	339.97	0.0341	-0.85%	45.60	7.11%
15	1989	285.41	0.0364	22.76%	43.06	15.18%
16	1988	250.48	0.0366	17.61%	40.10	17.36%
17	1987	264.51	0.0317	-2.13%	48.92	-9.84%
18	1986	208.19	0.0390	30.95%	39.98	32.36%
19	1985	171.61	0.0451	25.83%	32.57	35.05%
20	1984	166.39	0.0427	7.41%	31.49	16.12%
21	1983	144.27	0.0479	20.12%	29.41	20.65%
22	1982	117.28	0.0595	28.96%	24.48	36.48%
23	1981	132.97	0.0480	-7.00%	29.37	-3.01%
24	1980	110.87	0.0541	25.34%	34.69	-3.81%
25	1979	99.71	0.0533	16.52%	43.91	-11.89%
26	1978	90.25	0.0532	15.80%	49.09	-2.40%
27	1977	103.80	0.0399	-9.06%	50.95	4.20%
28	1976	96.86	0.0380	10.96%	43.91	25.13%
29	1975	72.56	0.0507	38.56%	41.76	14.75%
30	1974	96.11	0.0364	-20.86%	52.54	-12.91%
31	1973	118.40	0.0269	-16.14%	58.51	-3.37%
32	1972	103.30	0.0296	17.58%	56.47	10.69%
33	1971	93.49	0.0332	13.81%	53.93	12.13%
34	1970	90.31	0.0356	7.08%	50.46	14.81%
35	1969	102.00	0.0306	-8.40%	62.43	-12.76%
36	1968	95.04	0.0313	10.45%	66.97	-0.81%
37	1967	84.45	0.0351	16.05%	78.69	-9.81%
38	1966	93.32	0.0302	-6.48%	86.57	-4.48%
39	1965	86.12	0.0299	11.35%	91.40	-0.91%
40	1964	76.45	0.0305	15.70%	92.01	3.68%
41	1963	65.06	0.0331	20.82%	93.56	2.61%
42	1962	69.07	0.0297	-2.84%	89.60	8.89%
43	1961	59.72	0.0328	18.94%	89.74	4.29%
44	1960	58.03	0.0327	6.18%	84.36	11.13%
45	1959	55.62	0.0324	7.57%	91.55	-3.49%

JAMES H. VANDER WEIDE
DIRECT TESTIMONY

Line No.	Year	Stock Price	Stock Dividend Yield	Stock Return	Bond Price	Bond Return
46	1958	41.12	0.0448	39.74%	101.22	-5.60%
47	1957	45.43	0.0431	-5.18%	100.70	4.49%
48	1956	44.15	0.0424	7.14%	113.00	-7.35%
49	1955	35.60	0.0438	28.40%	116.77	0.20%
50	1954	25.46	0.0569	45.52%	112.79	7.07%
51	1953	26.18	0.0545	2.70%	114.24	2.24%
52	1952	24.19	0.0582	14.05%	113.41	4.26%
53	1951	21.21	0.0634	20.39%	123.44	-4.89%
54	1950	16.88	0.0665	32.30%	125.08	1.89%
55	1949	15.36	0.0620	16.10%	119.82	7.72%
56	1948	14.83	0.0571	9.28%	118.50	4.49%
57	1947	15.21	0.0449	1.99%	126.02	-2.79%
58	1946	18.02	0.0356	-12.03%	126.74	2.59%
59	1945	13.49	0.0460	38.18%	119.82	9.11%
60	1944	11.85	0.0495	18.79%	119.82	3.34%
61	1943	10.09	0.0554	22.98%	118.50	4.49%
62	1942	8.93	0.0788	20.87%	117.63	4.14%
63	1941	10.55	0.0638	-8.98%	116.34	4.55%
64	1940	12.30	0.0458	-9.65%	112.39	7.08%
65	1939	12.50	0.0349	1.89%	105.75	10.05%
66	1938	11.31	0.0784	18.36%	99.83	9.94%
67	1937	17.59	0.0434	-31.36%	103.18	0.63%
68	Return			11.42%		6.19%
69	Risk Premium			5.22%		

Note: See Appendix 2 for an explanation of how stock and bond returns are derived and the source of the data presented.

THE EMPIRE DISTRICT ELECTRIC COMPANY
SCHEDULE JW-8
COMPARATIVE RETURNS ON S&P UTILITY STOCK INDEX
AND MOODY'S A-RATED BONDS 1937—2003

Line No.	Year	Stock Price	Stock Dividend Yield	Stock Return	Bond Price	Bond Return
1	2003	160.67			62.26	
2	2002	142.14	0.0475	17.79%		
3	2002	243.79			57.44	15.35%
4	2001	307.70	0.0287	-17.90%	56.40	8.93%
5	2000	239.17	0.0413	32.78%	52.60	14.82%
6	1999	253.52	0.0394	-1.72%	63.03	-10.20%
7	1998	228.61	0.0457	15.47%	62.43	7.38%
8	1997	201.14	0.0492	18.58%	56.62	17.32%
9	1996	202.57	0.0454	3.83%	60.91	-0.48%
10	1995	153.87	0.0584	37.49%	50.22	29.26%
11	1994	168.70	0.0496	-3.83%	60.01	-9.65%
12	1993	159.79	0.0537	10.95%	53.13	20.48%
13	1992	149.70	0.0572	12.46%	49.56	15.27%
14	1991	138.38	0.0607	14.25%	44.84	19.44%
15	1990	146.04	0.0558	0.33%	45.60	7.11%
16	1989	114.37	0.0699	34.68%	43.06	15.18%
17	1988	106.13	0.0704	14.80%	40.10	17.36%
18	1987	120.09	0.0588	-5.74%	48.92	-9.84%
19	1986	92.06	0.0742	37.87%	39.98	32.36%
20	1985	75.83	0.086	30.00%	32.57	35.05%
21	1984	68.50	0.0925	19.95%	31.49	16.12%
22	1983	61.89	0.0948	20.16%	29.41	20.65%
23	1982	51.81	0.1074	30.20%	24.48	36.48%
24	1981	52.01	0.0978	9.40%	29.37	-3.01%
25	1980	50.26	0.0953	13.01%	34.69	-3.81%
26	1979	50.33	0.0893	8.79%	43.91	-11.89%
27	1978	52.40	0.0791	3.96%	49.09	-2.40%
28	1977	54.01	0.0714	4.16%	50.95	4.20%
29	1976	46.99	0.0776	22.70%	43.91	25.13%
30	1975	38.19	0.092	32.24%	41.76	14.75%
31	1974	48.60	0.0713	-14.29%	52.54	-12.91%
32	1973	60.01	0.0556	-13.45%	58.51	-3.37%
33	1972	60.19	0.0542	5.12%	56.47	10.69%
34	1971	63.43	0.0504	-0.07%	53.93	12.13%
35	1970	55.72	0.0561	19.45%	50.46	14.81%
36	1969	68.65	0.0445	-14.38%	62.43	-12.76%
37	1968	68.02	0.0435	5.28%	66.97	-0.81%
38	1967	70.63	0.0392	0.22%	78.69	-9.81%
39	1966	74.50	0.0347	-1.72%	86.57	-4.48%
40	1965	75.87	0.0315	1.34%	91.40	-0.91%
41	1964	67.26	0.0331	16.11%	92.01	3.68%
42	1963	63.35	0.033	9.47%	93.56	2.61%
43	1962	62.69	0.032	4.25%	89.60	8.89%
44	1961	52.73	0.0358	22.47%	89.74	4.29%
45	1960	44.50	0.0403	22.52%	84.36	11.13%

JAMES H. VANDER WEIDE
DIRECT TESTIMONY

Line No.	Year	Stock Price	Stock Dividend Yield	Stock Return	Bond Price	Bond Return
46	1959	43.96	0.0377	5.00%	91.55	-3.49%
47	1958	33.30	0.0487	36.88%	101.22	-5.60%
48	1957	32.32	0.0487	7.90%	100.70	4.49%
49	1956	31.55	0.0472	7.16%	113.00	-7.35%
50	1955	29.89	0.0461	10.16%	116.77	0.20%
51	1954	25.51	0.052	22.37%	112.79	7.07%
52	1953	24.41	0.0511	9.62%	114.24	2.24%
53	1952	22.22	0.055	15.36%	113.41	4.26%
54	1951	20.01	0.0606	17.10%	123.44	-4.89%
55	1950	20.20	0.0554	4.60%	125.08	1.89%
56	1949	16.54	0.057	27.83%	119.82	7.72%
57	1948	16.53	0.0535	5.41%	118.50	4.49%
58	1947	19.21	0.0354	-10.41%	126.02	-2.79%
59	1946	21.34	0.0298	-7.00%	126.74	2.59%
60	1945	13.91	0.0448	57.89%	119.82	9.11%
61	1944	12.10	0.0569	20.65%	119.82	3.34%
62	1943	9.22	0.0621	37.45%	118.50	4.49%
63	1942	8.54	0.094	17.36%	117.63	4.14%
64	1941	13.25	0.0717	-28.38%	116.34	4.55%
65	1940	16.97	0.054	-16.52%	112.39	7.08%
66	1939	16.05	0.0553	11.26%	105.75	10.05%
67	1938	14.30	0.073	19.54%	99.83	9.94%
68	1937	24.34	0.0432	-36.93%	103.18	0.63%
69	Return			10.81%		6.19%
70	Risk Premium			4.61%		

Note: See Appendix 2 for an explanation of how stock and bond returns are derived and the source of the data presented. In 2002, S&P discontinued its S&P Utilities stock index, and S&P no longer reports dividend yields for electric utilities. Thus, for this study, the utility stock returns beginning in 2002 are computed based on the companies contained in the S&P electric company index, as listed in the *S&P Security Price Record*. The dividend yields for these stocks are the January dividend yields reported by Value Line.