

Exhibit No.:
Issue(s): Cost of Capital
Witness: Ann E. Bulkley
Type of Exhibit: Direct Testimony
Sponsoring Party: Union Electric Company
File No.: ER-2022-0337
Date Testimony Prepared: August 1, 2022

MISSOURI PUBLIC SERVICE COMMISSION

FILE NO. ER-2022-0337

**DIRECT TESTIMONY
OF
ANN E. BULKLEY
ON
BEHALF OF
UNION ELECTRIC COMPANY
D/B/A AMEREN MISSOURI**

**St. Louis, Missouri
August, 2022**

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OF
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FILE NO. ER-2022-0337**

1 **I. Introduction**

2 **Q: Please state your name, occupation and business address.**

3 A: My name is Ann E. Bulkley. I am a Principal with The Brattle Group (“Brattle”). My
4 business address is One Beacon Street, Suite 2600, Boston, Massachusetts 02108.

5 **Q: On whose behalf are you submitting this Prepared Direct Testimony?**

6 A: I am submitting this testimony on behalf of Ameren Missouri (the “Company”), a
7 wholly-owned subsidiary of Ameren Corporation (“Ameren”).

8 **Q: Please describe your background and professional experience in the energy
9 and utility industries.**

10 A: I hold a Bachelor’s degree in Economics and Finance from Simmons College and a
11 Master’s degree in Economics from Boston University, with over 25 years of
12 experience consulting to the energy industry. I have advised numerous energy and
13 utility clients on a wide range of financial and economic issues with primary
14 concentrations in valuation and utility rate matters. Many of these assignments have
15 included the determination of the cost of capital for valuation and ratemaking
16 purposes. A summary of my professional and educational background is presented
17 in Schedule AEB-D1.

1 **Q: What is the purpose of your Prepared Direct Testimony?**

2 A: The purpose of my testimony is to present evidence and provide a recommendation
3 regarding the appropriate return on equity (“ROE”)¹ for Ameren Missouri to be used
4 for ratemaking purposes. My analyses and recommendations are supported by the
5 data presented in Schedule AEB-D2, Attachments 1 through 12, which were
6 prepared by me or under my direction.²

7 **Q: How is the remainder of your Prepared Direct Testimony organized?**

8 A: The remainder of my testimony is organized as follows:

- 9 • Section II provides a summary of my analyses and conclusions.
- 10 • Section III reviews the regulatory guidelines pertinent to the development
11 of the cost of capital.
- 12 • Section IV discusses current and projected capital market conditions and
13 the effect of those conditions on the Company’s cost of equity.
- 14 • Section V explains my selection of the proxy group of electric utilities.
- 15 • Section VI describes my analyses and the analytical basis for the
16 recommendation of the appropriate ROE for the Company.
- 17 • Section VII provides a discussion of specific regulatory, business, and
18 financial risks that have a direct bearing on the ROE to be authorized for
19 the Company in this case.

¹ Throughout my Direct Testimony, I interchangeably use the terms “ROE” and “cost of equity.”

² My testimony and supporting analyses rely, in part, on information obtained through a subscription with S&P Capital IQ Pro, and consequently, that information has been designated as confidential in accordance with licensing requirements of the provider.

- Section VIII presents my conclusions and recommendations for the market cost of equity.

1 **II. Summary Of Analyses And Conclusions**

2 **Q: What are the key factors considered in your analyses and upon which your**
3 **recommended cost of equity for the Company is based?**

4 A: In developing my recommended ROE for the Company, I considered the following:

- 5 • The United States Supreme Court decisions in *Hope* and *Bluefield*³
6 established the standards for determining a fair and reasonable authorized
7 ROE for public utilities, including consistency of the allowed return with the
8 returns of other businesses having similar risk, adequacy of the return to
9 provide access to capital and support credit quality, and the requirement
10 that the result lead to just and reasonable rates.
- 11 • The effect of current and projected capital market conditions on investors'
12 return requirements.
- 13 • The results of several analytical approaches that provide estimates of the
14 Company's cost of equity.
- The Company's regulatory, business, and financial risks relative to the
proxy group of comparable companies, and the implications of those risks.

15 **Q: How did you develop your recommended cost of equity for the Company?**

16 A: I relied on the results of several analytical approaches to estimate the costs of equity
17 for Ameren Missouri. To develop my ROE recommendation, I first developed a proxy

³ Federal Power Commission v. Hope Natural Gas Co., 320 U.S. 591 (1944) ("Hope"); Bluefield Waterworks & Improvement Co., v. Public Service Commission of West Virginia, 262 U.S. 679 (1923) ("Bluefield").

1 group that consists of electric utility companies that face risks generally comparable
2 to those faced by Ameren Missouri. To that electric company proxy group, I applied
3 the Constant Growth Discounted Cash Flow (“DCF”) model, the Capital Asset
4 Pricing Model (“CAPM”), the Empirical Capital Asset Pricing Model (“ECAPM”), and
5 the Risk Premium approach. As discussed in more detail herein, it is appropriate to
6 rely on multiple ROE methodologies because market conditions affect the
7 assumptions used in each model differently. Therefore, the use of multiple ROE
8 estimation models is beneficial to provide benchmarks and a range of results to
9 consider.

10 My recommendations also consider company-specific business and financial risk
11 factors to estimate the investor-required cost of equity for the Company. Although
12 the companies in my proxy group are generally comparable to Ameren Missouri,
13 each company is unique, with no two having exactly the same risk profiles.
14 Accordingly, while I did not make any specific adjustments to my ROE estimates for
15 any of these factors, I considered the Company’s business and financial risk in the
16 aggregate in comparison to that of the proxy group companies when determining
17 where the Company’s ROE falls within the reasonable range of analytical results to
18 account for any residual differences in risk.

19 **Q: What are the results of your ROE estimation models?**

20 A: Figure 1 summarizes the range of results of my cost of equity analyses for the
21 Company.

FIGURE 1: SUMMARY OF COST OF EQUITY ANALYTICAL RESULTS

Constant Growth DCF			
	Minimum Growth Rate (Median)	Average Growth Rate (Median)	Maximum Growth Rate (Median)
30-Day Average	8.11%	9.34%	10.38%
90-Day Average	8.09%	9.37%	10.37%
180-Day Average	8.21%	9.41%	10.53%
Constant Growth Average	8.14%	9.37%	10.43%
CAPM			
	Current 30-day Average Treasury Bond Yield	Near-Term Blue Chip Forecast Yield	Long-Term Blue Chip Forecast Yield
Value Line Beta	11.65%	11.73%	11.73%
Bloomberg Beta	11.20%	11.30%	11.31%
Long-term Avg. Beta	10.47%	10.61%	10.62%
ECAPM			
Value Line Beta	11.97%	12.03%	12.03%
Bloomberg Beta	11.64%	11.71%	11.72%
Long-term Avg. Beta	11.09%	11.19%	11.20%
Bond Yield Plus Risk Premium			
	Current 30-day Average Treasury Bond Yield	Near-Term Blue Chip Forecast Yield	Long-Term Blue Chip Forecast Yield
Risk Premium Results	10.03%	10.27%	10.29%

1 As shown in Figure 1, the range of results produced by the ROE estimation models
2 is wide. While it is common to consider multiple models to estimate the cost of
3 equity, it is particularly important when the range of results varies considerably
4 across methodologies. As a result, my ROE recommendation considers the range
5 of results of analyses, as well as the company-specific risk factors and current and
6 prospective capital market conditions expected during the time when rates set in this
7 case would be in effect.

1 **Q: What is your recommended ROE for Ameren Missouri?**

2 A: Based on the analytical results presented in Figure 1, the current and projected
3 capital market conditions, and the level of regulatory, business, and financial risk
4 faced by Ameren Missouri's electric operations relative to the proxy group, I
5 conclude that a ROE in the range of 9.90 to 11.25 percent is reasonable. In addition,
6 the required ROE is a forward-looking estimate of the return required to attract
7 capital on reasonable terms. Therefore, the analyses supporting my
8 recommendation rely on forward-looking inputs and assumptions (e.g., projected
9 growth rates in the DCF model and a forecasted risk-free rate and market risk
10 premium in the three risk premium analyses). Considering these factors, I conclude
11 that the Company's requested ROE in this proceeding of 10.20 percent is
12 reasonable.

13 **III. Regulatory Guidelines**

14 **Q: Please describe the guiding principles used in establishing the cost of capital**
15 **for a regulated utility.**

16 A: The United States Supreme Court's *Hope* and *Bluefield* cases established the
17 standards for determining the fairness or reasonableness of a utility's allowed ROE.
18 Among the standards established by the Court in those cases are: (1) consistency
19 with other businesses having similar or comparable risks; (2) adequacy of the return
20 to support credit quality and access to capital; and (3) that the result, as opposed to

1 the methodology employed, is the controlling factor in arriving at just and reasonable
2 rates.⁴

3 **Q: Is fixing a fair rate of return just about protecting the utility's interests?**

4 A: No. As the court noted in *Bluefield*, a proper rate of return not only assures
5 "confidence in the financial soundness of the utility and should be adequate, under
6 efficient and economical management, to maintain and support its credit [but also]
7 enable[s the utility] to raise the money necessary for the proper discharge of its
8 public duties."⁵ As the Court went on to explain in *Hope*, "[t]he rate-making process
9 ... involves balancing of the investor and consumer interests."⁶

10 **Q: Has the Missouri Public Service Commission ("Commission") provided**
11 **similar guidance in establishing the appropriate return on common equity?**

12 A: Yes. The Commission follows the precedents of the *Hope* and *Bluefield* cases and
13 acknowledges that utility investors are entitled to a fair and reasonable return. This
14 position was set forth by the Commission as follows:

15 The standard for rates is "just and reasonable," a standard founded
16 on constitutional provisions, as the United States Supreme Court has
17 explained. But the Commission must also consider the customers.
18 Balancing the interests of investor and consumer is not reducible to
19 a single formula, and making pragmatic adjustments is part of the
20 Commission's duty. Thus, the law requires a just and reasonable
21 end, but does not specify a means. The Commission is charged

⁴ *Hope*, 320 U.S. 591 (1944); *Bluefield*, 262 U.S. 679 (1923).

⁵ *Bluefield*, 262 U.S. 679, 67 L Ed 1176 (1923).

⁶ *Hope*, 320 U.S. 591, 603 (1944).

1 approving rate schedules that are as “just and reasonable” to
2 consumers as they are to the utility.⁷

3 Based on these standards, the authorized ROE should provide the Company with a
4 fair and reasonable return and should provide access to capital on reasonable terms
5 in a variety of market conditions.

6 **Q: Why is it important for a utility to be allowed the opportunity to earn an ROE**
7 **that is adequate to attract capital at reasonable terms?**

8 A: A return that is adequate to attract capital at reasonable terms will enable the
9 Company to continue to provide safe, reliable electric service while maintaining its
10 financial integrity. That return should be commensurate with returns required by
11 investors elsewhere in the market for investments of comparable risk. If it is lower,
12 debt and equity investors will seek alternative investment opportunities for which the
13 expected return reflects the perceived risks, thereby impairing the Company’s ability
14 to attract capital at reasonable cost. To the extent the Company is provided a
15 reasonable opportunity to earn a market-based cost of capital, neither customers
16 nor shareholders are disadvantaged.

17 **Q: Is a utility’s ability to attract capital also affected by the ROEs that are**
18 **authorized for other utilities?**

19 A: Yes. Utilities compete directly for capital with other investments of similar risk, which
20 include other natural gas and electric utilities. Therefore, the ROE authorized for a

⁷ *In the Matter of Kansas City Power & Light Company’s Request for Authority to Implement a General Rate Increase for Electric Service*, File No. ER-2014-0370, Report and Order, September 15, 2015, at 11.

1 utility sends an important signal to investors regarding whether there is regulatory
2 support for financial integrity, dividends, growth, and fair compensation for business
3 and financial risk. The cost of capital represents an opportunity cost to investors. If
4 higher returns are available for other investments of comparable risk, investors have
5 an incentive to direct their capital to those investments. Thus, an authorized ROE
6 significantly below authorized ROEs for other electric utilities can inhibit the utility's
7 ability to attract capital for investment in Missouri.

8 **Q: Are the authorized ROE and capital structure important to credit rating**
9 **agencies?**

10 A: Yes. The credit rating agencies consider the authorized ROE and equity ratio for
11 regulated utilities to be very important for two reasons: (1) they help determine the
12 cash flows and credit metrics of the regulated utility; and (2) they provide an
13 indication of the degree of regulatory support for credit quality in the jurisdiction. The
14 credit rating agencies are particularly focused on these metrics and have instituted
15 negative ratings actions in reaction to regulatory commission decisions authorizing
16 a cost of equity that is deemed to increase risk by reducing future cash flow.

17 For example, most recently, changes made by the Arizona Corporation Commission
18 ("ACC") to an Administrative Law Judge's recommended order in an Arizona Public
19 Service Company ("APS") rate proceeding caused credit rating agencies to institute
20 negative ratings actions. Specifically, the ACC reduced the authorized ROE for APS
21 from the ALJ-recommended 10.00 percent to 8.70 percent. With this reduction by
22 the ACC, Fitch downgraded the issuer default credit rating of APS from A to A-, and

1 its parent, Pinnacle West Capital Corporation (“PNW”) from A- to BBB+, citing
2 heightened business risk.⁸ Subsequently, Moody’s Investors Service, Inc. (“Moody’s”)
3 also downgraded APS from A2 to A3 and PNW from A3 to Baa1.⁹ Moody’s noted
4 that the downgrade was a function of “the recent decline in Arizona regulatory
5 environment following the conclusion of the utility’s 2019 rate case as well as the
6 organization’s weakened credit metrics.”¹⁰

7 Guggenheim Securities LLC, an equity analyst that follows PNW, informed its clients
8 that:

9 [T]he “Arizona Corporation Commission is now confirmed to be the
10 single most value destructive regulatory environment in the country
11 as far as investor-owned utilities are concerned.”¹¹

12 Similarly, S&P Global Market Intelligence’s Regulatory Research Associates
13 (“RRA”) noted that this decision was “among the lowest ROEs RRA had
14 encountered in its coverage of vertically integrated electric utilities in the past 30
15 years.”¹²

⁸ FitchRatings, “Fitch Downgrades Pinnacle West Capital & Arizona Public Service to ‘BBB+’; Outlooks Remain Negative,” October 12, 2021.

⁹ Moody’s Investors Service, Inc., “Rating Actions: Moody’s downgrades Pinnacle West to Baa1 and Arizona Public Service to A3,” November 17, 2021.

¹⁰ *Id.*

¹¹ S&P Global Market Intelligence, “Pinnacle West shares tumble after regulators slash returns in rate case,” October 7, 2021.

¹² S&P Global Market Intelligence, RRA Regulatory Focus, “Commission accords Arizona Public Service Company a well below average ROE,” October 8, 2021.

1 **Q: What are your conclusions regarding regulatory guidelines?**

2 A: The ratemaking process is premised on the principle that, for investors and
3 companies to commit the capital needed to provide safe and reliable utility services,
4 a utility must have the opportunity to recover the return of, and the market-required
5 return on, its invested capital. Because utility operations are capital-intensive,
6 regulatory decisions should enable the utility to attract capital at reasonable terms
7 under a variety of economic and financial market conditions. Doing so balances the
8 long-term interests of the utility and its customers.

9 The financial community carefully monitors the current and expected financial
10 condition of utility companies and the regulatory frameworks in which they operate.
11 In that respect, the regulatory framework is one of the most important factors in both
12 debt and equity investors' assessments of risk. The Commission's order in this
13 proceeding, therefore, should establish rates that provide the Company with a
14 reasonable opportunity to earn an ROE that is: (1) adequate to attract capital at
15 reasonable terms under a variety of economic and financial market conditions; (2)
16 sufficient to ensure good financial management and firm integrity; and (3)
17 commensurate with returns on investments in enterprises with similar risk. Providing
18 Ameren Missouri the opportunity to earn its market-based cost of equity supports
19 the financial integrity of the Company, which is in the interest of both customers
20 and shareholders.

1 **Q: Does the fact that the Company is owned by Ameren, a publicly-traded**
2 **company, affect your analysis?**

3 A: No, it does not. In this proceeding, consistent with stand-alone ratemaking
4 principles, it is appropriate to establish the cost of equity for Ameren Missouri, not
5 its publicly-traded parent, Ameren. It is appropriate to establish a return on equity
6 and capital structure that provide Ameren Missouri the ability to attract capital on
7 reasonable terms.

8 **IV. Capital Market Conditions**

9 **Q: Why is it important to consider capital market conditions in the estimation of**
10 **the investor-required return on equity?**

11 A: The ROE estimation models rely on market data that are either specific to the proxy
12 group, in the case of the DCF model, or to the expectations of market risk, in the
13 case of the risk premium models. Therefore, results of the ROE estimation models
14 can be affected by prevailing market conditions at the time the analysis is performed.
15 Because the ROE that is established in a rate proceeding is intended to be forward-
16 looking, the analyst must use current and projected market data, specifically stock
17 prices, dividends, growth rates and interest rates, in the ROE estimation models to
18 estimate the required return for the subject company.

19 As discussed in the remainder of this section, analysts and regulators have
20 concluded that current market conditions have affected the results of the ROE
21 estimation models. As a result, it is important to consider the effect of these

1 conditions on the ROE estimation models when determining the appropriate range
2 and recommended ROE for a future period. If investors do not expect current market
3 conditions to be sustained in the future, it is possible that the ROE estimation models
4 will not provide an accurate estimate of investors' required return during that test
5 year. Therefore, it is very important to consider projected market data to estimate
6 the return for that forward-looking period.

7 **Q: What factors are affecting the cost of equity for regulated utilities in the**
8 **current and prospective capital markets?**

9 A: The financial environment is substantially different than when the Commission set
10 the Company's current authorized ROE, and the changes in the capital markets will
11 have a direct and significant effect on the ROEs required by investors. The cost of
12 equity for regulated utility companies is being affected by several factors in the
13 current and prospective capital markets, including: (1) changes in monetary policy;
14 (2) currently high inflation continuing into 2022; (3) increasing interest rates, and (4)
15 volatile market conditions. These factors affect the assumptions used in the ROE
16 estimation models, and as a result, it is important that these changed conditions are
17 recognized by the Commission in establishing the Company's cost of equity in this
18 proceeding.

19 **Q: What effect do current and prospective market conditions have on the cost of**
20 **equity for the Company?**

21 A: The combination of persistently high inflation, the Federal Reserve's changes in
22 monetary policy, and the dramatic shifts in market conditions resulting from political

1 influences all contribute to an expectation of increased market risk and an increase
2 in the cost of the investor-required return on equity. Inflation is currently at its highest
3 level seen in approximately 40 years. Interest rates, which have increased
4 significantly from the pandemic-related lows of 2020, are expected to continue to
5 increase in direct response to the Federal Reserve's use of monetary policy. As
6 discussed later herein, since there is a strong correlation between interest rates and
7 authorized utility ROEs, it is reasonable to expect that investors' cost of equity is
8 increasing. Because the cost of equity in this proceeding is being estimated for the
9 period that the Company's rates will be in effect, and because utility cost of equity is
10 expected to increase over the near term for utilities, it is essential that these factors
11 be considered in setting a forward-looking cost of equity. ROE estimates based in
12 whole or in part on current market conditions will understate the ROE during the
13 future period that the Company's rates will be in effect.

14 **IV.A. The Effect of Monetary Policy on Market Dynamics**

15 **Q: What actions were taken by the Federal Reserve in response to the COVID-19**
16 **pandemic?**

17 **A:** As a result of the COVID-19 pandemic, the Federal Reserve undertook expansive
18 monetary and fiscal programs to mitigate the economic effects of the pandemic and
19 to provide additional support for the economy to recover from the COVID-19
20 recession. The expansive monetary and fiscal policy programs resulted in a strong
21 economic recovery in 2021 from the COVID-19 induced recessionary period in 2020.
22 In fact, according to the Bureau of Economic Analysis, real GDP grew by 5.7 percent

1 in 2021 driven primarily by a 7.9 percent increase in personal consumption
2 expenditures.¹³ Moreover, the unemployment rate decreased from a high of 14.7
3 percent in April 2020 to 3.9 percent as of December 2021.¹⁴ In addition, the
4 economic recovery has also included a substantial increase in inflation. The strong
5 economic recovery along with the increase in inflation has resulted in the Federal
6 Reserve normalizing monetary policy and removing the accommodative policy
7 programs that it used to mitigate the effects of COVID-19.

8 **Q: Please summarize the monetary policy actions taken by the Federal Reserve**
9 **over the past six months.**

10 A: In the past six months, the Federal Reserve has taken a number of steps and
11 continued to accelerate the normalization of monetary policy in response to the
12 significant increase in inflation that has occurred. As of the June 15, 2022 meeting,
13 the Federal Reserve:

- 14 • Completed its taper of Treasury bond and mortgage-backed securities
15 purchases;¹⁵

¹³ Bureau of Economic Analysis, News Release, February 24, 2022, at 8.

¹⁴ Bureau of Labor Statistics. <https://data.bls.gov/timeseries/LNS14000000>

¹⁵ Federal Reserve Bank of New York, <https://www.newyorkfed.org/markets/domestic-market-operations/monetary-policy-implementation/treasury-securities/treasury-securities-operational-details#monthly-details>.

- 1 • Increased the target federal funds rate to 0.25 – 0.50 percent at the March
2 16, 2022 meeting,¹⁶ to 0.75 to 1.00 percent at the May 4, 2022 meeting,¹⁷
3 and then to 1.50 percent to 1.75 percent at the June 15, 2022 meeting;¹⁸
- 4 • Forecasted a total of seven additional 25-basis-point rate increases in 2022
5 and two 25-basis-point rate increases in 2023, which resulted in a median
6 forecast of the federal funds rate of 3.4 percent and 3.8 percent,
7 respectively;¹⁹ and
- 8 • Started reducing its holdings of Treasury and mortgage-backed securities
9 on June 1, 2022. Specifically, the Federal Reserve will reduce the size of
10 its balance sheet by only reinvesting principal payments on owned
11 securities after the total amount of payments received exceeds a defined
12 cap. For Treasury securities, the cap will be set at \$30 billion per month for
13 the first three months and \$60 billion per month after the first three months,
14 while for mortgage-backed securities the cap will be set at \$17.5 billion per
15 month for the first three months and \$35 billion per month after the first three
16 months.²⁰

17 **IV.B. Inflationary Expectations in Current and Projected Market** 18 **Conditions**

19 **Q: Has the increase in inflation been significant?**

20 **A:** Yes. As shown in Figure 2, the year-over-year (“YOY”) change in the Consumer
21 Price Index (“CPI”) published by the Bureau of Labor Statistics was 1.37 percent in

¹⁶ Federal Reserve, Press Release, March 16, 2022.

¹⁷ Federal Reserve, Press Release, May 4, 2022.

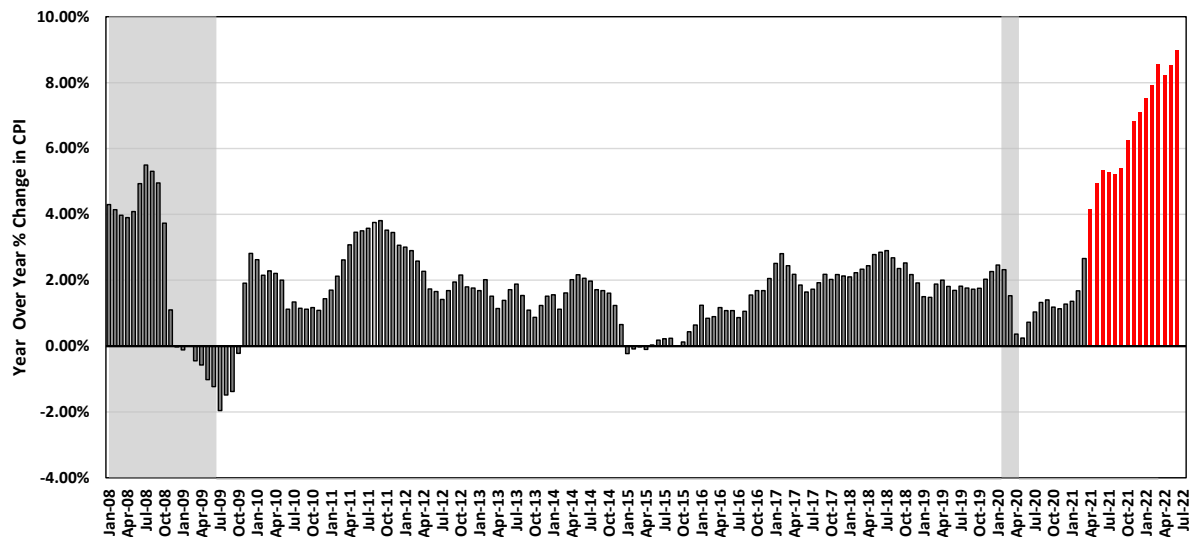
¹⁸ Federal Reserve, Press Release, June 15, 2022.

¹⁹ Federal Reserve, Summary of Economic Projections, June 15, 2022, at 2.

²⁰ Federal Reserve, Plans for Reducing the Size of the Federal Reserve's Balance Sheet, Press Release, May 4, 2022.

1 January 2021. However, since that time, and particularly since the start of 2022,
2 inflation has increased steadily, reaching a high of 9.0 percent YOY change in June
3 2022, which is the largest 12-month increase since 1981 and significantly greater
4 than any level seen since January 2008.

FIGURE 2: YOY PERCENT CHANGE IN CONSUMER PRICE INDEX, JANUARY 2008 – JUNE 2022



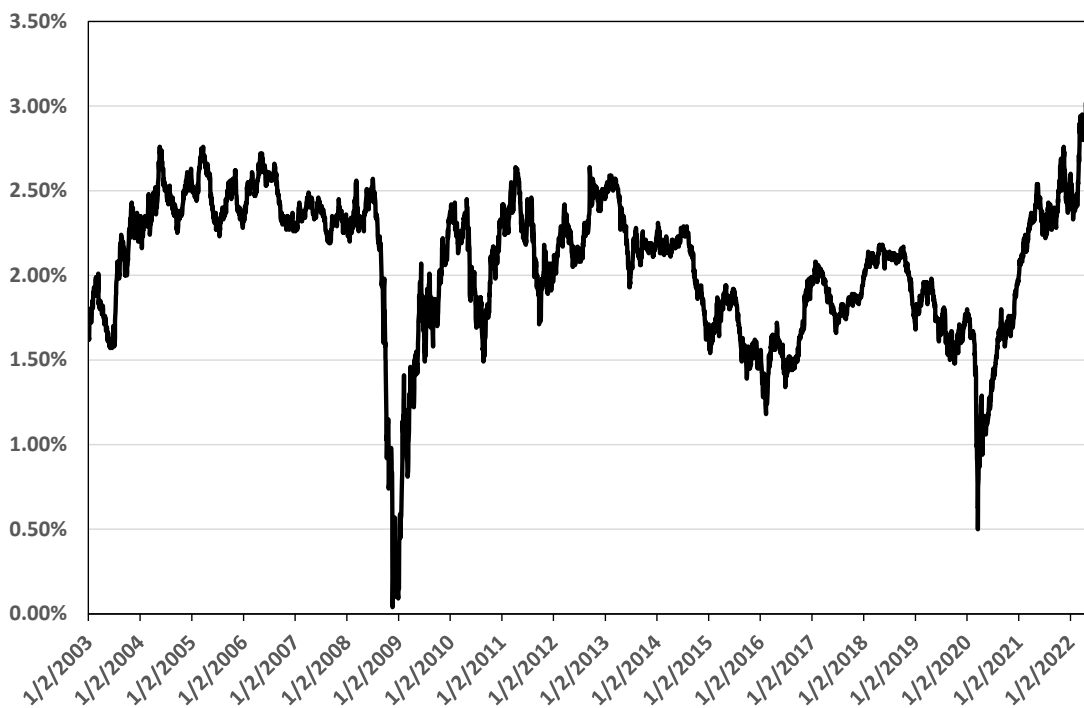
5 **Q: Do investors expect inflation pressures to continue for a number of years?**

6 **A:** Yes. One measure of investors' expectations regarding inflation is the breakeven
7 inflation rate calculated as the spread between the yield on a Treasury bond and the
8 yield on a Treasury Inflation-Protected bond, which would account for the effect of
9 inflation. The maturity of the bond selected would then reflect investors' views of
10 inflation during the holding period of the bond.

11 For example, the 10-year breakeven inflation rate is calculated as the spread
12 between the 10-year Treasury bond yield and the 10-year Treasury Inflation-

1 Protected bond yield. As shown in Figure 3, the 10-year breakeven inflation rate is
2 currently greater than any level seen since January 2003. Furthermore, the 30-day
3 average of the 10-year breakeven inflation rate as of May 31, 2022 was 2.76 percent,
4 indicating that investors expect inflation will remain well above the Federal Reserve's
5 2 percent target over the next 10 years.

FIGURE 3: 10-YEAR BREAKEVEN INFLATION RATE, JANUARY 2003 – JUNE 2022²¹



6 There are many factors as to why inflation is expected to remain elevated. For
7 example, *Kiplinger* recently noted a few factors, including supply shortages due to
8 COVID-19 and Russia's war in Ukraine, which led *Kiplinger* to forecast an inflation
9 rate of 6.3 percent for 2022:

²¹ Federal Reserve Bank of St. Louis, 10-Year Breakeven Inflation Rate [T10YIE].

1 The inflation rate is expected to ease further over the rest of this year,
2 but will likely end 2022 at a still-high rate of about 6.3%. In 2023 the
3 rate should fall faster, down to 3.0% by the end of the year. The
4 higher cost of housing will keep inflation rates elevated for some time
5 to come. Gasoline prices and heating costs are likely to stay high for
6 a good while because of the war in Ukraine, but they may plateau
7 instead of climbing more. The price of cars and trucks will also stay
8 at a high level until the semiconductor shortage ends sometime next
9 year. Continued spot shortages of various items will drive their price
10 up, adding to the overall inflation rate. The latest is a shortage of
11 baby formula.²²

12 **IV.C. Effect of Inflation on Interest Rates and the Investor-** 13 **Required Return**

14 **Q: What effect will inflation have on long-term interest rates?**

15 A: Inflation and the Federal Reserve's normalization of monetary policy will likely result
16 in increases in long-term interest rates. Specifically, inflation reduces the purchasing
17 power of the future interest payments an investor expects to receive over the
18 duration of the bond, and this risk increases the longer the duration of the bond. As
19 a result, investors will require higher yields to compensate for the increased risk of
20 inflation, which means interest rates in turn increase.

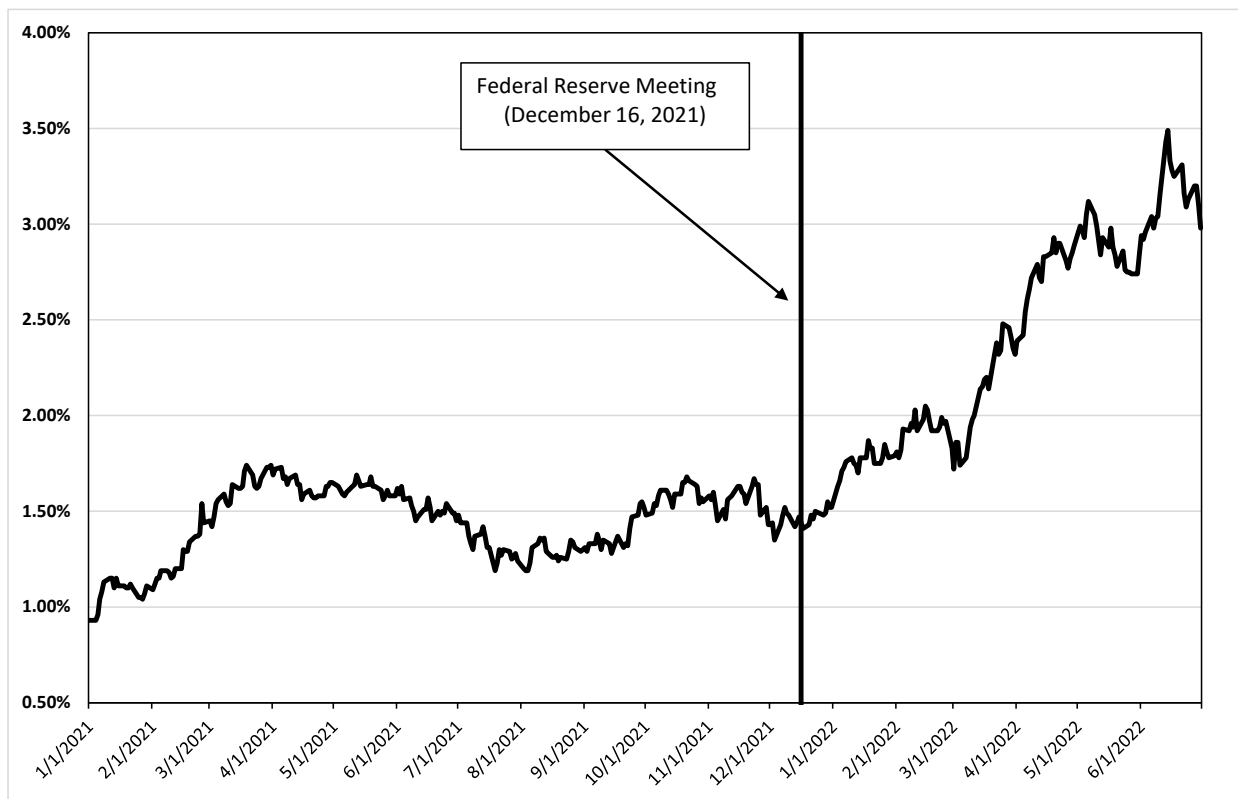
21 **Q: Have the yields on long-term government bonds increased in response to**
22 **inflation and the Federal Reserve's normalization of monetary policy?**

23 A: Yes, they have. As shown in Figure 4, since the Federal Reserve's December 2021
24 meeting, as the process of normalizing monetary policy has accelerated to respond
25 to inflation, the yield on the 10-year Treasury bond has increased over 150 basis

²² Payne, David, "Inflation Will Ease, But Only Gradually This Year," *Kiplinger*, May 11, 2022.

1 points, from 1.47 percent on December 15, 2021 to 2.98 percent on June 30, 2022.
2 The increase is due to the Federal Reserve's announcements at its December 2021,
3 January 2022, March 2022 and May 2022 meetings, investors' expectations
4 regarding the Federal Reserve's announcement at the June 2022 meeting, and the
5 continued increased levels of inflation that are now expected to persist much longer
6 than the Federal Reserve and investors had originally projected.

FIGURE 4: 10-YEAR TREASURY BOND YIELD, JANUARY 2021 – JUNE 2022²³



7
8 **Q: What have equity analysts said about long-term government bond yields?**
9 **A:** Several equity analysts have noted that they expect economic conditions to continue
10 to improve and thus the yields on long-term government bonds to continue to

²³ S&P Capital IQ Pro.

1 increase through the end of 2022. As shown in Figure 5, equity analysts are
2 projecting a range for the yield of the 10-year Treasury bond of between 3.15 percent
3 and 4.00 percent through the end of 2022. In addition, it is important to note that
4 the 10-year Treasury Bond was trading as high as 3.49 percent as of June 14, 2022.

FIGURE 5: EQUITY ANALYSTS FORECAST OF THE 10-YEAR TREASURY YIELD

	Actual
30-Day Average as of June 30, 2022	3.04%
	2022 Forecast
Advocate Capital Management ²⁴	4.00%
Goldman Sachs ²⁵	3.30%
<i>Blue Chip Financial Forecasts</i> (Consensus Estimate) ²⁶	3.40%
BMO Economics ²⁷	3.15%

5
6 **Q: Have you considered any additional indicators that may imply long-term**
7 **interest rates are expected to increase?**

8 A: Yes, I have. I considered the net position of commercials (*i.e.*, banks) in U.S.
9 Treasury Bond futures contracts as reported in the Commitment of Traders Report
10 produced by the Commodity Futures Trading Commission. A net position is defined

²⁴ MarketWatch, "This bond expert who called the spike in U.S. yields forecasts the 10-year to reach 4%," May 7, 2022. <https://www.marketwatch.com/story/this-bond-expert-who-called-the-spike-in-u-s-yields-forecasts-the-10-year-to-reach-4-11651843223>.

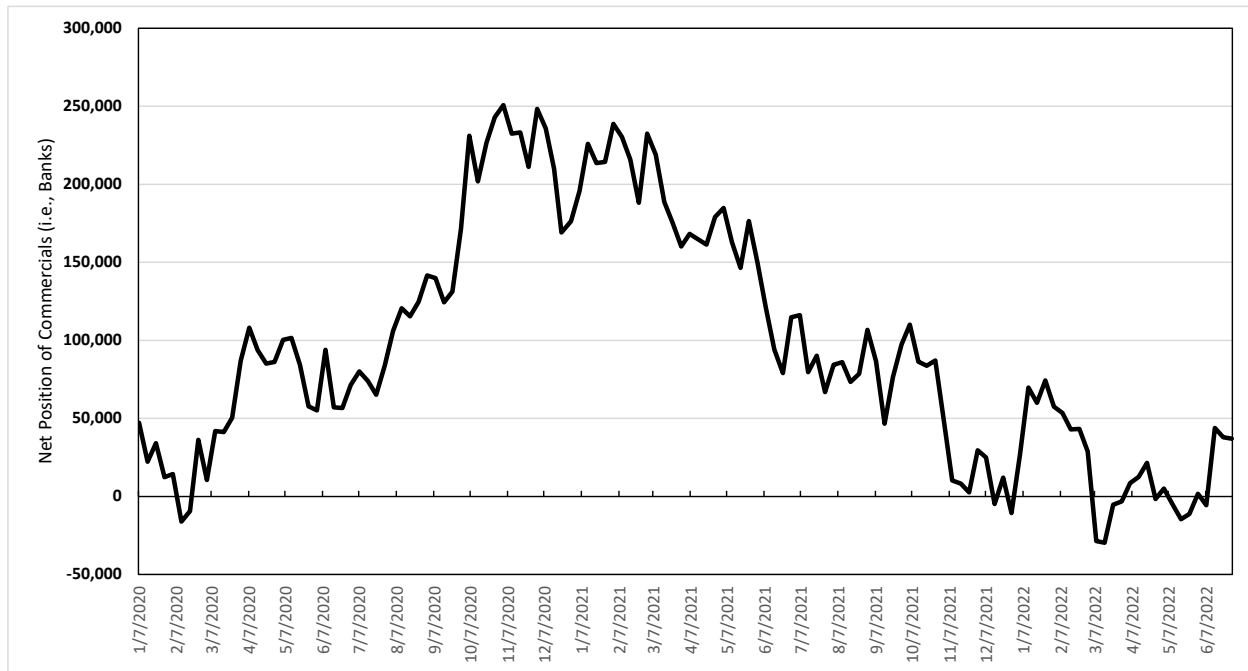
²⁵ Pollard, Amelia, "Goldman Lifts Yield Forecasts, Sees 10-Year Treasuries at 3.3%," Bloomberg.com, May 12, 2022.

²⁶ *Blue Chip Financial Forecasts*, Vol. 41, No. 7, July 1, 2022, at 2 (average of 3Q/2022 and 4Q/2022).

²⁷ BMO Economics, "Rates Scenario for May 11, 2022," May 11, 2022.

1 as the total number of long positions in a futures contract minus the total number of
2 short positions in a futures contract. A long position means that an investor agrees
3 to purchase an asset in the future at a specified price today and therefore profits if
4 the price of the underlying asset increases. Conversely, a short position is when an
5 investor agrees to sell an asset at a time in the future at a specified price today and
6 profits if the price of the asset declines. Therefore, if banks are increasing the
7 number of short positions and thus have a declining net position, the banks are
8 assuming that the price of the asset will decline. As shown in Figure 6, the net
9 position of banks in U.S. Treasury Bonds has been decreasing since the end of
10 2020. Therefore, banks are forecasting a decrease in the price of long-term
11 government bonds and thus an increase in the yields (which are inversely related to
12 the price) over the near-term.

FIGURE 6: COMMITMENT OF TRADERS REPORT – NET POSITION OF BANKS IN U.S. TREASURY BOND FUTURES CONTRACTS²⁸



1 **IV.D. Expected Performance of Utility Stocks and the Investor-**
2 **Required ROE on Utility Investments**

3 **Q: Are utility share prices correlated to changes in the yields on long-term**
4 **government bonds?**

5 **A:** Yes, interest rates and utility share prices are inversely correlated which means, for
6 example, that an increase in interest rates will result in a decline in the share prices
7 of utilities. For example, Goldman Sachs and Deutsche Bank recently examined the
8 sensitivity of share prices of different industries to changes in interest rates over the
9 past five years. Both Goldman Sachs and Deutsche Bank found that utilities had

²⁸ Commitment of Traders Report, as of June 30, 2022; <https://www.cftc.gov/MarketReports/CommitmentsofTraders/HistoricalCompressed/index.htm>

1 one of the strongest negative relationships with bond yields (*i.e.*, increases in bond
2 yields resulted in the decline of utility share prices).²⁹

3 **Q: Have electric utility stock prices recently increased?**

4 A: Yes. Utility stock prices had trended down as interest rates moved higher; however,
5 as a result of the political turmoil associated with the war in Ukraine, investors have
6 recently returned to utility stocks as a safe haven seeking to lower risk, resulting in
7 higher electric utility stock prices and thus lower dividend yields.

8 **Q: How do equity analysts expect the utilities sector to perform in an increasing
9 interest rate environment?**

10 A: Even with the recent increase in electric utility stock prices, equity analysts project
11 that utilities are expected to continue to underperform the broader market as interest
12 rates increase. For example, in its most recent Big Money poll, which closed in mid-
13 April, *Barron's* surveyed 112 money managers regarding the outlook for the next
14 twelve months, and the professional investors indicated that the utility sector as the
15 least attractive of all industries for investment.³⁰ Additionally, Fidelity recently noted

²⁹ Lee, Justina, "Wall Street Is Rethinking the Treasury Threat to Big Tech Stocks," Bloomberg.com, March 11, 2021; www.bloomberg.com/news/articles/2021-03-11/wall-street-is-rethinking-the-treasury-threat-to-big-tech-stocks.

³⁰ Jasinski, Nicholas, Bearish Now, Bullish Later: How Investors Are Sizing Up Stocks, *Barron's*, updated April 24, 2022.

1 that its underweight recommendation on the sector reflected a combination of “poor
2 fundamentals and expensive valuations.”³¹

3 **Q: Have you reviewed any market indicators that may imply that utilities will**
4 **underperform over the near-term?**

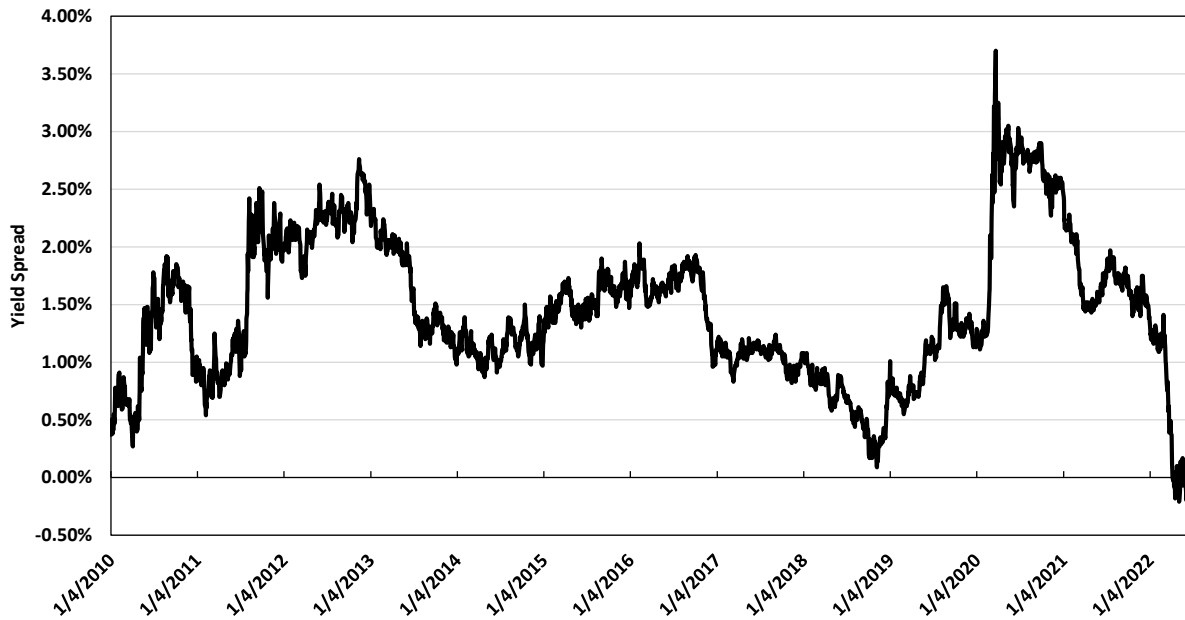
5 A: Yes. As discussed, the utility sector is considered a “bond proxy” or a sector in
6 which investors are attracted as a safe haven alternative to bonds, and utility stock
7 prices are therefore inversely related to changes in interest rates. For example, the
8 utility sector tends to perform well when interest rates are low since the dividend
9 yields for utilities offer investors the prospect of higher returns when compared to
10 the yields on long-term government bonds. Conversely, the utility sector
11 underperforms as the yields on long-term government bonds increase and the
12 spread between the dividend yields on utility stocks and the yields on long-term
13 government bonds decreases. Therefore, I examined the yield spread between the
14 dividend yields of utility stocks and the yields on long-term government bonds from
15 January 2010 through June 2022. I selected the dividend yield on the Utilities Select
16 Sector SPDR Fund (“XLU”)³² as the measure of the dividend yields for the utility
17 sector and the yield on the 10-year Treasury Bond as the estimate of the yield on
18 long-term government bonds.

³¹ Chisolm, Denise, “Chisolm: Top sectors to watch in Q2,” *Fidelity*, May 4, 2022.

³² The Utilities Select Sector Index includes companies from the following industries: electric utilities; water utilities; multi-utilities; independent power and renewable electricity producers; and gas utilities.

1 As shown in Figure 7, the yield spread first went negative in June 2022 indicating
2 that yield on the 10-year Treasury Bond was greater than the dividend yield for the
3 XLU, which has not occurred since 2010. The 30-day average yield spread as of
4 the end of June was -0.07 percent, which is well below the long-term average since
5 January 2010 of 1.44 percent. Given that the yield spread is currently negative and
6 well below the long-term average, and interest rates are expected to continue to
7 increase, it is reasonable to conclude that the utility sector will underperform over
8 the near-term. This is because investors that purchased utility stocks as an
9 alternative to the low yields on long-term government bonds will begin to rotate back
10 into government bonds as the yields on long-term government bonds continue to
11 increase, thus resulting in a decrease in the share prices of utilities.

FIGURE 7: YIELD SPREAD BETWEEN THE DIVIDEND YIELD ON THE XLU AND THE YIELD ON THE 10-YEAR TREASURY BOND, JANUARY 2010 – JUNE 2023



1

2

Q: What is the significance of the inverse relationship between interest rates and utility share prices in the current market?

3

4

A: As discussed, the Federal Reserve is aggressively normalizing monetary policy in response to inflation, which is expected to increase long-term government bond yields. As a result, an increase in interest rates will have an effect on the ROE estimation models used to establish the cost of equity for the Company in this proceeding that must be considered.

5

6

7

8

9

As explained further herein, the Constant Growth DCF model reflects the expected dividend yield plus an expected growth rate; however, historical utility stock prices are required to calculate a dividend yield. Therefore, if interest rates increase as

10

11

³³ S&P Capital IQ Pro; Bloomberg.

1 expected over the near-term during which the Company's rates will be in effect, then
2 the share prices of utilities will decline, and dividend yields will increase. If dividend
3 yields increase going forward, the ROE calculated by the model currently using
4 historical utility stock prices and dividend yields will understate the ROE for the
5 Company during the period in which its rates will be effective.

6 Because interest rates have increased substantially and are projected to be higher
7 by the time the Company's rates are made effective, prospective market conditions
8 warrant consideration of other ROE estimation models such as the CAPM and
9 ECAPM, which may better reflect expected market conditions. The CAPM and
10 ECAPM models rely on a risk-free rate, beta coefficient and market risk premium,
11 and two of those inputs (*i.e.*, the risk-free rate and market risk premium) are forward-
12 looking. However, since interest rates are increasing and expected to continue to
13 increase over the near-term, relying on the historical average interest rates as the
14 risk-free rate in the CAPM will also tend to understate the cost of equity.

15 Consequently, it is important to recognize that with the current and projected capital
16 market conditions that the results of the ROE estimation models are lagging the
17 investor-required returns over the period that the Company's rates will be in effect.
18 Therefore, the current and expected market conditions support consideration of
19 forward-looking estimates and a range of ROE results so that the Company's cost
20 of equity is not understated during the period in which its rates will be in effect.

1 **Q: Have state regulatory commissions considered market events and the utility’s**
2 **ability to attract capital in determining the equity return?**

3 A: Yes. In a recent rate case for Consumers Energy Company, the Michigan Public
4 Service Commission (“Michigan PSC”) noted that it is important to consider how a
5 utility’s access to capital could be affected in the near-term as a result of market
6 reactions to global events like those that have occurred in the recent past.

7 Specifically, the Michigan PSC stated that:

8 [i]n setting the ROE at 9.90%, the Commission believes there is an
9 opportunity for the company to earn a fair return during this period of
10 atypical market conditions. This decision also reinforces the belief,
11 as stated in the Commission’s March 29 order, “that customers do
12 not benefit from a lower ROE if it means the utility has difficulty
13 accessing capital at attractive terms and in a timely manner.” These
14 conditions still hold true based on the evidence in the instant case.
15 The fact that other utilities have been able to access capital despite
16 lower ROEs, as argued by many intervenors, is also a relevant
17 consideration. It is also important to consider how extreme market
18 reactions to global events, as have occurred in the recent past, may
19 impact how easily capital will be able to be accessed during the
20 future test period should an unforeseen market shock occur. The
21 Commission will continue to monitor a variety of market factors in
22 future rate cases to gauge whether volatility and uncertainty continue
23 to be prevalent issues that merit more consideration in setting the
24 ROE.³⁴

25 The Michigan PSC references “global events” and the overall effect the events could
26 have on the ability of a utility to access capital. Consistent with the Michigan PSC’s
27 views, it is important to consider current market conditions and the impact of those

³⁴ Michigan Public Service Commission Order, Cause No. U-20697, Consumers Energy Company, December 17, 2020, at 165; emphasis added.

1 conditions on the access to and cost of capital, and to position utilities to be able to
2 maintain access in rapidly changing market conditions.

3 **IV.E. Conclusion Regarding Capital Market Conditions**

4 **Q: What are your conclusions regarding the effect of current market conditions**
5 **on the cost of equity for the Company?**

6 A: Over the near-term, investors expect long-term interest rates to increase in response
7 to continued elevated levels of inflation and the Federal Reserve's normalization of
8 monetary policy. Because the share prices of utilities are inversely correlated to
9 interest rates, an increase in long-term government bond yields will likely result in a
10 decline in utility share prices, which is the reason a number of equity analysts expect
11 the utility sector to underperform over the near-term. The expected
12 underperformance of utilities means that DCF models using recent historical data
13 likely underestimate investors' required return over the period that rates will be in
14 effect. This change in market conditions also supports the use of other ROE
15 estimation models such as the CAPM and the ECAPM, which may better reflect
16 expected market conditions.

17 **V. Proxy Group Selection**

18 **Q: Have you developed a proxy group for estimating the ROE for the Company in**
19 **this proceeding?**

20 A: Yes. In this proceeding, I am estimating the cost of equity for the Company, which
21 is a rate-regulated subsidiary of Ameren, and is not itself publicly-traded. Since the

1 ROE is a market-based concept, and the Company's operations do not make up the
2 entirety of a publicly-traded entity, it is necessary to establish a group of companies
3 that is both publicly-traded and comparable to the Company in certain fundamental
4 business and financial respects to serve as its "proxy" for purposes of the ROE
5 estimation process. Even if Ameren Missouri were a publicly-traded entity, it is
6 possible that transitory events could bias its respective market value over a given
7 period. A significant benefit of using a proxy group is that it moderates the effects
8 of unusual events that may be associated with any one company. The proxy
9 companies used in my analyses all possess a set of operating and financial risk
10 characteristics that are substantially comparable to Ameren Missouri, and, therefore,
11 provide a reasonable basis for deriving the appropriate ROE.

12 **Q: Please provide a brief profile of the Company.**

13 A: Ameren Missouri (also known as Union Electric Company) is a wholly-owned
14 subsidiary of Ameren Corporation. The Company is the largest electric utility in
15 Missouri, providing regulated retail electric service to more than 1.2 million electric
16 customers across a 24,000 square mile area in central and eastern Missouri,
17 including the greater St. Louis metropolitan area.³⁵ As of December 31, 2021, the
18 Company's net utility electric plant in Missouri was approximately \$14.3 billion.³⁶

³⁵ Ameren Corporation, Form 10-K, February 22, 2022, at 98.

³⁶ Union Electric Company d/b/a Ameren Missouri, FERC Form 1, April 14, 2022, at pp. 110-11.

1 Ameren Missouri's issuer/corporate credit rating is currently rated BBB+/Stable by
2 Standard & Poor's ("S&P") and Baa1/Stable by Moody's.³⁷

3 **Q: How did you select the companies included in your proxy group?**

4 A: I began with the group of 36 companies that Value Line Investment Survey ("Value
5 Line") classifies as electric utilities and applied the following screening criteria to
6 select companies that:

- 7 • pay consistent quarterly cash dividends because such companies can be
8 analyzed using the Constant Growth DCF model;
- 9 • have positive long-term earnings growth forecasts from at least two equity
10 analysts;
- 11 • have investment grade long-term issuer ratings from both S&P and
12 Moody's;
- 13 • own generation assets included in rate base;
- 14 • have more than 40 percent of total energy sales provided by company-
15 owned generation;
- 16 • derive more than 60 percent of total operating income from regulated
17 operations;
- 18 • derive more than 80 percent of their total regulated operating income from
19 regulated electric operations; and
- 20 • were not party to a merger or transformative transaction during the
21 analytical period considered.

³⁷ Ameren Corporation, Form 10-K, February 22, 2022, at 66; Moody's Investor Services, Inc., Credit Opinion, Union Electric Company, September 13, 2021.

1 **Q: Did you exclude any other companies from the proxy group?**

2 A: Yes. I also excluded Pinnacle West Capital Corporation (“PNW”) and Hawaiian
3 Electric Industries, Inc. (“HE”). As previously discussed, PNW’s largest operating
4 subsidiary, APS, recently received a negative regulatory decision, and as a result,
5 the share price of PNW decreased approximately 24 percent over a two-month
6 period from October through November 2021. Therefore, similar to the reason that
7 I exclude transformative transactions, because the stock price can be affected by
8 one-time events, I also excluded PNW from the proxy group.

9 HE’s operations are concentrated on the islands of Hawaii; therefore, the company
10 faces geographic concentration risk. As noted in HE’s 2021 Form10-K:

11 The Company is subject to the risks associated with the geographic
12 concentration of its businesses and current lack of interconnections
13 that could result in service interruptions at the Utilities or higher
14 default rates on loans held by ASB [American Savings Bank].³⁸

15 The increased risk of service interruptions resulting from HE’s geographic location,
16 which could result in revenue loss and increased costs, is a risk unique to HE and
17 would not apply to utilities located on the U.S. mainland. Furthermore, HE’s
18 unregulated operations, which represented approximately 33 percent of the
19 company’s operation income in 2021, are concentrated in the banking sector
20 through the ownership of American Savings Bank (“ASB”).³⁹ ASB also only operates
21 on Hawaii; thus, all of the company’s consumer and commercial loans are to

³⁸ Hawaii Electric Industries, Inc., 2021 Form 10-K, at 23.

³⁹ *Id.*, at 86.

1 customers on Hawaii. If Hawaii were to face an adverse economic or political event,
2 ASB could face severe financial effects given the company's geographic
3 concentration in Hawaii.⁴⁰ Considering HE's unique geographical risks, I have
4 excluded HE from my proxy group.

5 **Q: What is the composition of your proxy group?**

A: The screening criteria discussed above is shown in Schedule AEB-D2, Attachment
2 and resulted in a proxy group consisting of the companies shown in Figure 8.

FIGURE 8: ELECTRIC PROXY GROUP

Company	Ticker
ALLETE, Inc.	ALE
Alliant Energy Corporation	LNT
American Electric Power Company, Inc.	AEP
Duke Energy Corporation	DUK
Entergy Corporation	ETR
Evergy, Inc.	EVRG
IDACORP, Inc.	IDA
NextEra Energy, Inc.	NEE
NorthWestern Corporation	NWE
OGE Energy Corporation	OGE
Otter Tail Corporation	OTTR
Portland General Electric Company	POR
Southern Company	SO
Xcel Energy Inc.	XEL

⁴⁰ *Id.*, at 20.

1 **VI. Cost Of Equity Estimation**

2 **Q: Please briefly discuss the ROE in the context of the regulated rate of return.**

3 A: The overall rate of return for a regulated utility is based on its weighted average cost
4 of capital, in which the cost rates of the individual sources of capital are weighted by
5 their respective book values. While the cost of debt and preferred stock can be
6 directly observed, the cost of equity is market-based and, therefore, must be
7 estimated based on observable market data.

8 **Q: How is the required ROE determined?**

9 A: The required ROE is determined by using one or more analytical techniques that
10 rely on market data to quantify investor expectations regarding the range of required
11 equity returns. Informed judgment is applied, based on the results of those
12 analyses, to determine where within the range of results the cost of equity for a
13 company falls. As a general proposition, the key consideration in determining the
14 cost of equity is to ensure that the methodologies employed reasonably reflect
15 investors' views of the financial markets, the proxy group companies, and the subject
16 company's risk profile.

17 **Q: What methods did you use to determine the Company's ROE?**

18 A: I considered the results of the Constant Growth DCF model, the CAPM, the ECAPM,
19 and the Bond Yield Plus Risk Premium Analysis. As discussed in more detail below,
20 a reasonable ROE estimate appropriately considers alternative methodologies and
21 the reasonableness of their individual and collective results.

VI.A. Importance of Multiple Analytical Approaches

1 **VI.A. Importance of Multiple Analytical Approaches**
2 **Q: Why is it important to use more than one analytical approach to estimate the**
3 **cost of equity?**

4 A: Because the cost of equity is not directly observable, it must be estimated based on
5 both quantitative and qualitative information. When faced with the task of estimating
6 the cost of equity, analysts and investors are inclined to gather and evaluate as
7 much relevant data as reasonably can be analyzed. As a practical matter, all the
8 models available for estimating the cost of equity are subject to limiting assumptions
9 or other methodological constraints. Consequently, many well-regarded finance
10 texts recommend using multiple approaches when estimating the cost of equity. For
11 example, Copeland, Koller, and Murrin⁴¹ suggest using the CAPM and Arbitrage
12 Pricing Theory model, while Brigham and Gapenski⁴² recommend the CAPM, DCF,
13 and Bond Yield Plus Risk Premium approaches.

14 **Q: Is it important given the current market conditions to use more than one**
15 **analytical approach?**

16 A: Yes. As previously discussed, interest rates have been relatively low as a result of
17 the Federal Reserve's accommodative monetary policy. The effect of the recent low
18 interest rate environment was relatively high stock valuations and low dividend yields
19 for utilities, which in turn result in DCF cost of equity estimates that understate the

⁴¹ Tom Copeland, Tim Koller and Jack Murrin, Valuation: Measuring and Managing the Value of Companies, 3rd Ed. (New York: McKinsey & Company, Inc., 2000), at 214.

⁴² Eugene Brigham, Louis Gapenski, Financial Management: Theory and Practice, 7th Ed. (Orlando: Dryden Press, 1994), at 341.

1 forward-looking cost of equity. As interest rates have increased recently, utility stock
2 prices had trended down, yet as a result of the political turmoil associated with the
3 war in Ukraine, investors have recently returned to utility stocks as a safe haven
4 seeking to lower risk, increasing utility stock prices and resulting in lower dividend
5 yields. However, as discussed previously, the electric utility sector is projected to
6 underperform the broader market during the period when the rates established in
7 this case are effective. This indicates that current dividend yields for utilities
8 reflected in the DCF are projected to underestimate the cost of equity for the
9 Company going forward.

10 Also as discussed, interest rates are projected to substantially increase over the next
11 12 to 18 months, which affects the CAPM in two ways: (1) the risk-free rate is lower
12 than it is expected to be going forward, thus understating the CAPM result; and (2)
13 because the market risk premium is a function of interest rates (*i.e.*, it is the return
14 on the broad stock market less the risk-free interest rate), the market risk premium
15 is higher than what it is expected to be going forward, thus overstating the CAPM
16 result. The net effect of these impacts is that with interest rates and bond yields now
17 rising, the expected cost of equity will be higher than is suggested by the CAPM
18 using historical average yields. Thus, use of projected Treasury bond yields in the
19 CAPM results in estimates that will be more reflective of the market conditions that
20 investors expect during the period that the Company's rates will be in effect.

21 During such a transitory period as this one, it is important to use multiple analytical
22 approaches to moderate the impact that the recent low interest rate environment

1 has had on the ROE estimates for the proxy group and, where possible, consider
2 using projected market data in the models to estimate the return for the forward-
3 looking period over which the rates being established will be in effect. Under these
4 circumstances, relying exclusively on historical and even current assumptions in
5 these models, without considering whether these assumptions are consistent with
6 investors' future expectations, will underestimate the cost of equity that investors
7 would require over the period that the rates in this case are to be in effect.

8 **Q: Are you aware of regulatory commissions that have recognized the**
9 **importance of considering the results of multiple models?**

10 A: Yes. The Commission, as well as various other regulatory commissions have
11 considered the results of multiple ROE estimation methodologies such as the DCF,
12 CAPM, ECAPM and Bond Yield Plus Risk Premium models in determining the
13 authorized ROE, including the Washington Utilities and Transportation Commission
14 ("Washington UTC"),⁴³ the Michigan Public Service Commission ("Michigan PSC"),⁴⁴
15 the Minnesota Public Utilities Commission,⁴⁵ the Iowa Utilities Board,⁴⁶ and the New
16 Jersey Board of Public Utilities.⁴⁷

⁴³ *Wash. Utils. & Transp. Comm'n v. PacifiCorp*, Docket UE-130043, December 4, 2013, Order 05, n. 89; *Wash. Utils. & Transp. Comm'n v. PacifiCorp*, Docket UE-100749, March 25, 2011, Order 06, ¶ 91.

⁴⁴ Michigan Public Service Commission Order, DTE Gas Company, Case No. U-18999, September 13, 2018, at 45-47.

⁴⁵ Docket No. G011/GR-17-563, Findings of Fact, Conclusions and Order, at 27; Docket No. E015/GR-16-664, Findings of Fact, Conclusions and Order, at 60-61.

⁴⁶ Iowa Utilities Board, Iowa-American Water Company, RPU-2016-0002, Final Decision and Order issued February 27, 2017, at 35.

⁴⁷ NJBPU Docket No. ER12111052, OAL Docket No. PUC16310-12, Order Adopting Initial Decision with Modifications and Clarifications, March 18, 2015, at 71.

1 For example, the Commission has stated that, “[f]inancial analysts use variations on
2 three generally accepted methods to estimate a company’s fair rate of return on
3 equity,” noting the DCF, CAPM and Risk Premium approaches, and that “no one
4 method is any more ‘correct’ than any other method in all circumstances,” and that,
5 “analysts balance their use of all three methods to reach a recommended return on
6 equity.”⁴⁸

7 The Washington UTC has repeatedly emphasized that it “places value on each of
8 the methodologies used to calculate the cost of equity and does not find it
9 appropriate to select a single method as being the most accurate or instructive.”⁴⁹

10 The Washington UTC has also explained that “[f]inancial circumstances are
11 constantly shifting and changing, and we welcome a robust and diverse record of
12 evidence based on a variety of analytics and cost of capital methodologies.”⁵⁰

13 Additionally, in a 2018 DTE Gas Company rate proceeding, the Michigan PSC
14 considered the results of each of the models presented by the ROE witnesses, which
15 included the DCF, CAPM, and ECAPM in the determination of the authorized ROE.⁵¹

16 In the proceeding, the Michigan PSC also considered authorized ROEs in other

⁴⁸ See, e.g., Missouri Public Service Commission, Report and Order, File No. ER-2014-0258, May 12, 2015, at 64; Missouri Public Service Commission, Report and Order, File No. ER-2016-0285, May 13, 2017, at 15-16.

⁴⁹ *Wash. Utils. & Transp. Comm’n v. PacifiCorp*, Docket UE-130043, December 4, 2013, Order 05, n. 89.

⁵⁰ *Wash. Utils. & Transp. Comm’n v. PacifiCorp*, Docket UE-100749, March 25, 2011, Order 06, ¶ 91.

⁵¹ Michigan Public Service Commission Order, DTE Gas Company, Case No. U-18999, September 13, 2018, at 45-47.

1 states, increased volatility in capital markets and the company-specific business
2 risks of DTE Gas.

3 **VI.B. Constant Growth DCF Model**

4 **Q: Please describe the DCF approach.**

5 A: The DCF approach is based on the theory that a stock's current price represents the
6 present value of all expected future cash flows. In its most general form, the DCF
7 model is expressed as follows:

$$8 \quad P_0 = \frac{D_1}{(1+k)} + \frac{D_2}{(1+k)^2} + \dots + \frac{D_\infty}{(1+k)^\infty} \quad [1]$$

9 Where P_0 represents the current stock price, $D_1 \dots D_\infty$ are all expected future
10 dividends, and k is the discount rate, or required ROE. Equation [1] is a standard
11 present value calculation that can be simplified and rearranged into the following
12 form:

$$13 \quad k = \frac{D_0(1+g)}{P_0} + g \quad [2]$$

14 Equation [2] is often referred to as the Constant Growth DCF model in which the first
15 term is the expected dividend yield and the second term is the expected long-term
16 growth rate.

17 **Q: What assumptions are required in the Constant Growth DCF model?**

18 A: The Constant Growth DCF model requires the following assumptions: (1) a constant
19 growth rate for earnings and dividends; (2) a stable dividend payout ratio; (3) a price-

1 to-earnings (“P/E”) ratio; and (4) a discount rate greater than the expected growth
2 rate. To the extent any of these assumptions is violated, considered judgment and/or
3 specific adjustments should be applied to the results.

4 **Q: What market data did you use to calculate the dividend yield in your Constant**
5 **Growth DCF model?**

6 A: The dividend yield in my Constant Growth DCF model was based on the proxy
7 companies’ current annual dividend and average closing stock prices over the most
8 recent 30, 90, and 180 trading days as of June 30, 2022.

9 **Q: Why did you use three averaging periods for stock prices?**

10 A: In my Constant Growth DCF model, I use an average of recent trading days to
11 calculate the price term (P_0) in the DCF model to ensure that the ROE is not skewed
12 by anomalous events that may affect stock prices on any given trading day. The
13 averaging period should also be reasonably representative of expected capital
14 market conditions over the long-term. However, as discussed above, recent market
15 data is not representative of expected market conditions over the long-term.
16 Therefore, the results of my Constant Growth DCF model using historical data may
17 underestimate the forward-looking cost of equity. As a result, I place more weight on
18 the median to median-high results produced by my Constant Growth DCF model.

19 **Q: Did you make any adjustments to the dividend yield to account for periodic**
20 **growth in dividends?**

1 A: Yes. Since utility companies tend to increase their quarterly dividends at different
2 times throughout the year, it is reasonable to assume that dividend increases will be
3 evenly distributed over calendar quarters. Given that assumption, it is reasonable to
4 apply one-half of the expected annual dividend growth rate for purposes of
5 calculating the expected dividend yield component of the DCF model. This
6 adjustment ensures that the expected first year dividend yield is, on average,
7 representative of the coming twelve-month period, and does not overstate the
8 aggregated dividends to be paid during that time.

9 **Q: Why is it important to select appropriate measures of long-term growth in**
10 **applying the DCF model?**

11 A: In its Constant Growth form, the DCF model (*i.e.*, Equation [2]) assumes a single
12 long-term growth rate in perpetuity. To reduce the long-term growth rate to a single
13 measure, one must assume that the dividend payout ratio remains constant and that
14 earnings per share, dividends per share, and book value per share all grow at the
15 same constant rate. Over the long run, however, dividend growth can only be
16 sustained by earnings growth. Therefore, it is important to incorporate a variety of
17 sources of long-term earnings growth rates into the Constant Growth DCF model.

18 **Q: What sources of long-term growth rates did you rely on in your Constant**
19 **Growth DCF model?**

20 A: My Constant Growth DCF model incorporated three sources of long-term growth
21 rates: (1) consensus long-term earnings growth estimates from Zacks Investment

1 Research (“Zacks”); (2) consensus long-term earnings growth estimates from
2 Thomson First Call (provided by Yahoo! Finance); and (3) long-term earnings growth
3 estimates from Value Line.

4 **Q: How did you calculate the expected dividend yield?**

5 A: I adjusted the dividend yield to reflect the growth rate that was being used in that
6 particular scenario. This ensures that the growth rate used in the dividend yield
7 calculation and the growth rate used as the “g” term of the DCF model are internally
8 consistent.

9 **Q: How did you calculate a range of results for the Constant Growth DCF model?**

10 A: I calculated the low-end result for the Constant Growth DCF model using the lowest
11 projected earnings growth rate (*i.e.*, the lowest of Thomson First Call, Zacks, and
12 Value Line) for each of the proxy group companies. I calculated the high-end result
13 by using the highest projected earnings growth rate of the three sources for each
14 proxy group company. I calculated the mean results using the mean growth rate of
15 the three sources for each proxy group company.

16 **Q: Please summarize the results of your Constant Growth DCF analyses?**

17 A: Figure 9 (see also Schedule AEB-D2, Attachment 2) summarizes the results of my
18 DCF analyses. As shown, when the average of the three EPS growth rates for each
19 of the proxy group companies is utilized, the median DCF results range from 9.34
20 percent to 9.41 percent. When the maximum of the three EPS growth rates for each
21 of the proxy group companies is utilized, the median DCF results range from 10.38

1 percent to 10.53 percent. While I also summarize the median DCF results relying
2 on the minimum growth rate for each proxy group company, I do not believe that
3 these DCF results provide a reasonable spread over the expected yields on
4 Treasury bonds to compensate investors for the incremental risk related to an equity
5 investment.

FIGURE 9: SUMMARY OF CONSTANT GROWTH DCF RESULTS

<i>Constant Growth DCF</i>			
	Minimum Growth Rate (Median)	Average Growth Rate (Median)	Maximum Growth Rate (Median)
30-Day Average	8.11%	9.34%	10.38%
90-Day Average	8.09%	9.37%	10.37%
180-Day Average	8.21%	9.41%	10.53%
Constant Growth Average	8.14%	9.37%	10.43%

6 **Q: What are your conclusions about the results of the Constant Growth DCF**
7 **model?**

8 A: As discussed previously, one primary assumption of the DCF model is a constant
9 P/E ratio. That assumption is heavily influenced by the market price of utility stocks.
10 Since utility stocks are expected to underperform the broader market over the near-
11 term as interest rates increase, it is important to consider the results of the DCF
12 model with caution because the DCF model tends to understate the cost of equity in
13 rising interest rate and higher inflationary environments, which, as discussed
14 previously, currently exist. Therefore, while I have given weight to the results of the
15 Constant Growth DCF model, my recommendation also gives weight to the results
16 of other ROE estimation models.

VI.C. Capital Asset Pricing Model

Q: Please briefly describe the CAPM.

A: The CAPM is a risk premium approach that estimates the cost of equity for a given security as a function of a risk-free return plus a risk premium to compensate investors for the non-diversifiable or “systematic” risk of that security. This second component is the product of the market risk premium and the beta coefficient, which measures the relative riskiness of the security being evaluated.

The CAPM is defined by four components, each of which must theoretically be a forward-looking estimate:

$$K_e = r_f + \beta(r_m - r_f) \quad [3]$$

Where:

K_e = the required market ROE;

β = beta coefficient of an individual security;

r_f = the risk-free ROR; and

r_m = the required return on the market as a whole.

In this specification, the term $(r_m - r_f)$ represents the market risk premium. According to the theory underlying the CAPM, since unsystematic risk can be diversified away, investors should only be concerned with systematic or non-diversifiable risk. Non-diversifiable risk is measured by beta, which is defined as:

$$\beta = \frac{\text{Covariance}(r_e, r_m)}{\text{Variance}(r_m)} \quad [4]$$

1 The variance of the market return (*i.e.*, Variance (r_m)) is a measure of the uncertainty
2 of the general market, and the covariance between the return on a specific security
3 and the general market (*i.e.*, Covariance (r_e , r_m)) reflects the extent to which the
4 return on that security will respond to a given change in the general market return.
5 Thus, beta represents the risk of the security relative to the general market.

6 **Q: What risk-free rate did you use in your CAPM analysis?**

7 A: In my CAPM analysis, I utilized three estimates of the risk-free rate: (1) the current
8 30-day average yield on 30-year U.S. Treasury bonds, which is 3.18 percent;⁵² (2)
9 the projected 30-year U.S. Treasury bond yield for Q4 2022 through Q4 2023 (*i.e.*,
10 3.74 percent);⁵³ and (3) the projected 30-year U.S. Treasury bond yield for 2023
11 through 2027 (*i.e.*, 3.80 percent).⁵⁴

12 **Q: Would you place more weight on one of these scenarios?**

13 A: Yes. Based on current market conditions, I place more weight on the results of the
14 projected yields on the 30-year Treasury bonds. As discussed previously, the
15 estimation of the cost of equity in this case should be forward-looking because it is
16 the return that investors would receive over the future rate period. Therefore, the
17 inputs and assumptions used in the CAPM analysis should reflect the expectations
18 of the market at that time. While I have included the results of a CAPM analysis that
19 relies on the current average risk-free rate, this analysis fails to take into

⁵² Bloomberg Professional, as of June 30, 2022.

⁵³ Blue Chip Financial Forecasts, Vol. 41, No. 7, July 1, 2022, at 2.

⁵⁴ Blue Chip Financial Forecasts, Vol. 41, No. 6, June 1, 2022, at 14.

1 consideration the effect of the market's expectations for interest rate increases on
2 the cost of equity.

3 **Q: What beta coefficients did you use in your CAPM analysis?**

4 A: As shown in Schedule AEB-D2, Attachment 4, I used the average beta coefficients
5 for the proxy group companies as reported by Bloomberg and Value Line. The beta
6 coefficients reported by Bloomberg are based on ten years of weekly returns relative
7 to the S&P 500 Index. The beta coefficients reported by Value Line are based on
8 five years of weekly returns relative to the New York Stock Exchange Composite
9 Index. As shown in Schedule AEB-D2, Attachment 3, I also considered an additional
10 CAPM analysis that relies on the long-term average utility beta coefficient for the
11 companies in the proxy group, which is calculated as an average of the beta
12 coefficients reported by Value Line from 2016 through 2021.

13 **Q: How did you estimate the market risk premium in the CAPM?**

14 A: I estimated the market risk premium as the difference between the implied expected
15 equity market return and the risk-free rate. The expected market return on the S&P
16 500 Index is calculated using the Constant Growth DCF model discussed earlier in
17 my testimony for the companies in the S&P 500 Index for which dividend yields and
18 Value Line long-term earnings projections are available. As shown in Schedule
19 AEB-D2, Attachment 6, based on an estimated market capitalization-weighted
20 dividend yield of 1.83 percent and a weighted long-term growth rate of 11.02
21 percent, the estimated required market return for the S&P 500 Index is 12.94

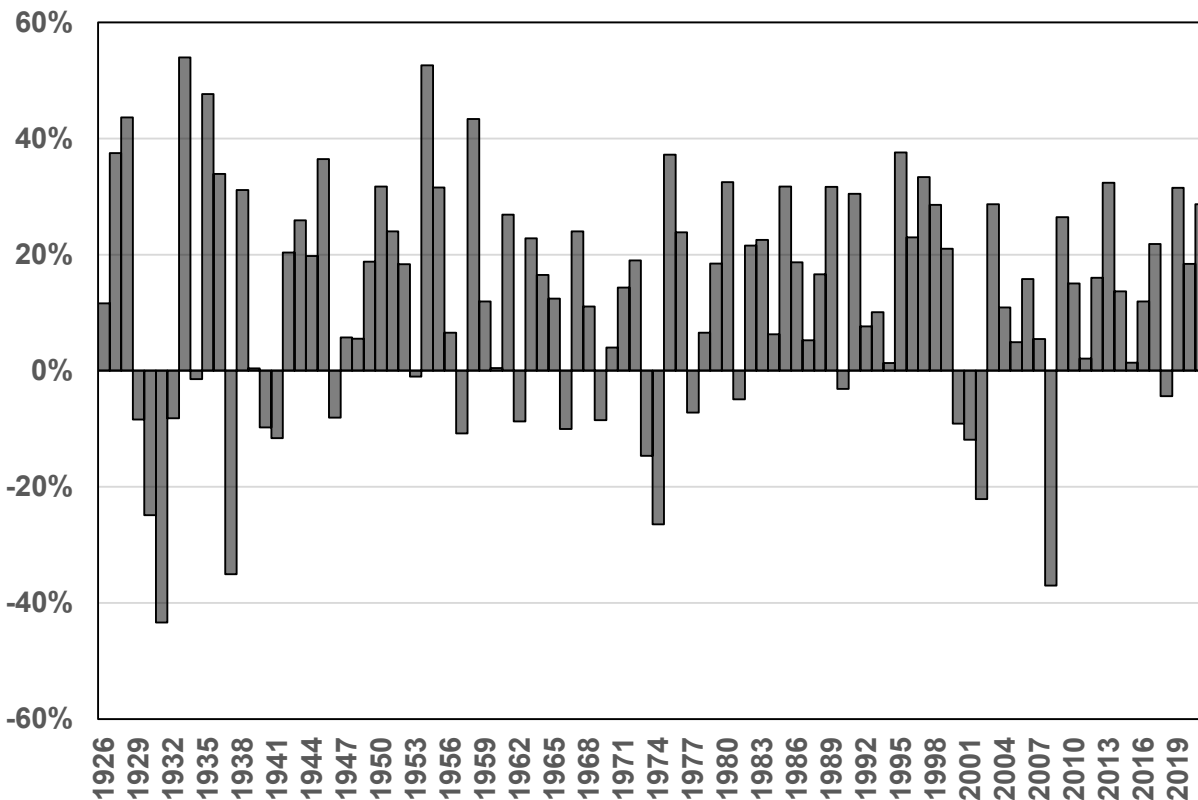
1 percent. The implied market risk premium over the risk-free rates (*i.e.*, the current,
2 near-term projected and longer-term projected 30-year U.S. Treasury bond yield)
3 ranges from 9.14 percent to 9.76 percent.

4 **Q: How does the current expected market return compare to observed historical**
5 **returns?**

6 A: Given the range of annual equity returns that have been observed over the past
7 century as shown in Figure 10, a current expected equity return of 12.94 percent is
8 not unreasonable. In 50 out of the past 96 years (or roughly 52 percent of
9 observations), the realized equity return was at least 12.94 percent.

1

FIGURE 10: REALIZED U.S. EQUITY MARKET RETURNS (1926-2021)⁵⁵



2

3 **Q: Did you consider another form of the CAPM in your analysis?**

4 A: Yes. I have also considered the results of an ECAPM in estimating the cost of equity
5 for the Company.⁵⁶ The ECAPM calculates the product of the adjusted beta
6 coefficient and the market risk premium and applies a weight of 75.00 percent to
7 that result. The model then applies a 25.00 percent weight to the market risk
8 premium, without any effect from the beta coefficient. The results of the two
9 calculations are summed, along with the risk-free rate, to produce the ECAPM result,
10 as noted in Equation [5] below:

⁵⁵ Depicts total annual returns on large company stocks, as reported in the 2022 Duff & Phelps SBI Yearbook.

⁵⁶ See e.g., Roger A. Morin, *New Regulatory Finance*, Public Utilities Reports, Inc., 2006, at 189.

1
$$k_e = r_f + 0.75\beta(r_m - r_f) + 0.25(r_m - r_f) \quad [5]$$

2 Where:

3 k_e = the required market ROE

4 β = Adjusted beta coefficient of an individual security

5 r_f = the risk-free rate of return

6 r_m = the required return on the market as a whole

7 In essence, the ECAPM addresses the tendency of the “traditional” CAPM to
8 underestimate the cost of equity for companies with beta coefficients less than 1.00
9 such as regulated utilities. In that regard, the ECAPM is not redundant to the use of
10 adjusted betas reflected in the analysis, but rather recognizes the results of
11 academic research indicating that the risk-return relationship is different (in essence,
12 flatter) than estimated by the CAPM, and that the CAPM underestimates the “alpha,”
13 or the constant return term.⁵⁷

14 The ECAPM analysis relies on the same inputs as used in the CAPM (*i.e.*, the
15 current, near-term and longer-term yields on the 30-year Treasury bond as the risk-
16 free rate; the forward-looking market risk premium estimates; and the Bloomberg,
17 Value Line and long-term average beta coefficients).

18 **Q: What are the results of your CAPM and ECAPM analyses?**

19 A: Figure 11 (and also Schedule AEB-D2, Attachment 4) presents the range of the
20 results produced by the CAPM and ECAPM analyses. As shown, the traditional

⁵⁷ *Id.*, at 191.

1 CAPM analysis produces a range of returns from 10.47 percent to 11.73 percent.
2 The ECAPM analysis results range from 11.09 percent to 12.03 percent.

FIGURE 11: SUMMARY OF CAPM / ECAPM RESULTS

	CAPM		
	Current 30-day Average Treasury Bond Yield	Near-Term Blue Chip Forecast Yield	Long-Term Blue Chip Forecast Yield
Value Line Beta	11.65%	11.73%	11.73%
Bloomberg Beta	11.20%	11.30%	11.31%
Long-term Avg. Beta	10.47%	10.61%	10.62%
	ECAPM		
Value Line Beta	11.97%	12.03%	12.03%
Bloomberg Beta	11.64%	11.71%	11.72%
Long-term Avg. Beta	11.09%	11.19%	11.20%

3 **VI.D. Bond Yield Plus Risk Premium Analysis**

4 **Q: Please describe the Bond Yield Plus Risk Premium analysis?**

5 A: In general terms, this approach is based on the fundamental principle that equity
6 investors bear the residual risk associated with equity ownership and therefore
7 require a premium over the return they would have earned as a bondholder. That
8 is, because returns to equity holders have greater risk than returns to bondholders,
9 equity investors must be compensated to bear that risk. Risk premium approaches,
10 therefore, estimate the cost of equity as the sum of the equity risk premium and the
11 yield on a particular class of bonds. In my analysis, I used actual authorized returns
12 for electric utility companies as the historical measure of the cost of equity to
13 determine the risk premium.

1 **Q: Are there other considerations that should be addressed in conducting this**
2 **analysis?**

3 A: Yes. It is important to recognize both academic literature and market evidence
4 indicating that the equity risk premium (as used in this approach) is inversely related
5 to the level of interest rates. That is, as interest rates increase (decrease), the equity
6 risk premium decreases (increases). Consequently, it is important to develop an
7 analysis that: (1) reflects the inverse relationship between interest rates and the
8 equity risk premium; and (2) relies on recent and expected market conditions. Such
9 an analysis can be developed based on a regression of the risk premium as a
10 function of U.S. Treasury bond yields. If we let authorized ROEs for electric utilities
11 serve as the measure of required equity returns and define the yield on the long-
12 term U.S. Treasury bond as the relevant measure of interest rates, the risk premium
13 simply would be the difference between those two points.⁵⁸

14 **Q: Is the Bond Yield Plus Risk Premium analysis relevant to investors?**

15 A: Yes. Investors are aware of ROE awards in other jurisdictions, and they consider
16 those awards as a benchmark for a reasonable level of equity returns for utilities of
17 comparable risk operating in other jurisdictions. Because my Bond Yield Plus Risk
18 Premium analysis is based on authorized ROEs for utility companies relative to

⁵⁸ See e.g., S. Keith Berry, *Interest Rate Risk and Utility Risk Premia during 1982-93*, Managerial and Decision Economics, Vol. 19, No. 2 (March, 1998), in which the author used a methodology similar to the regression approach described below, including using allowed ROEs as the relevant data source, and came to similar conclusions regarding the inverse relationship between risk premia and interest rates. See also Robert S. Harris, *Using Analysts' Growth Forecasts to Estimate Shareholders Required Rates of Return*, Financial Management, Spring 1986, at 66.

1 corresponding Treasury yields, it provides relevant information to assess the return
2 expectations of investors.

3 **Q: Did you conduct an analysis of the relationship between equity risk premia
4 and interest rates?**

5 A: Yes. As shown in Figure 12, from 1992 through June 2022, there was a strong
6 negative relationship between risk premia and interest rates. To estimate that
7 relationship, I conducted a regression analysis using the following equation:

$$8 \quad RP = a + b(T) \quad [6]$$

9 Where:

10 RP = Risk Premium (difference between allowed ROEs and the
11 yield on 30-year U.S. Treasury bonds)

12 a = intercept term

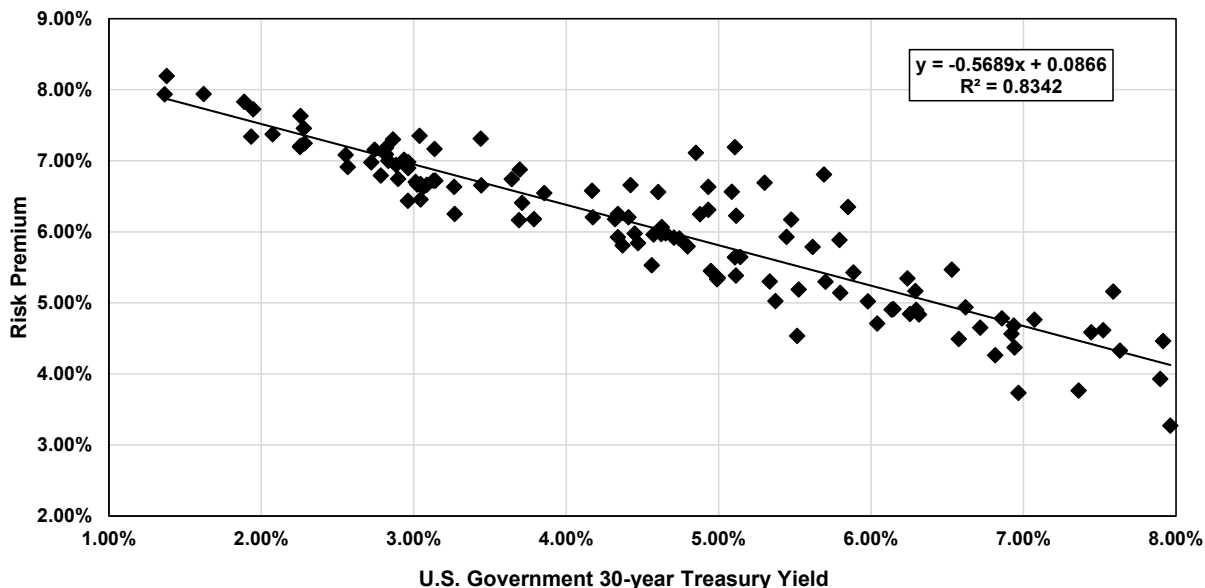
13 b = slope term

14 T = 30-year U.S. Treasury bond yield

15 Data regarding allowed ROEs were derived from vertically integrated electric utility
16 rate cases from 1992 through June 2022 as reported by Regulatory Research
17 Associates (“RRA”).⁵⁹ This equation’s coefficients were statistically significant at the
18 99.00 percent level.

⁵⁹ Authorized ROE results from limited issue rider cases, transmission-only cases, distribution cases, and cases that were silent with respect to the authorized ROE are excluded from this analysis.

FIGURE 12: RELATIONSHIP OF RISK PREMIA AND INTEREST RATES



1
2 **Q: Based on the relationship between equity risk premia and interest rates, what**
3 **are the results of your Bond Yield Plus Risk Premium analysis?**

4 **A:** Figure 13 presents the results of my Bond Yield Plus Risk Premium analysis based
5 on the current and projected interest rates used in my CAPM and ECAPM analyses:
6 (1) the current 30-day average yield on 30-year U.S. Treasury bonds; (2) the near-
7 term projected 30-year U.S. Treasury bond yield; and (3) the long-term projected
8 30-year U.S. Treasury bond yield.

FIGURE 13: BOND YIELD PLUS RISK PREMIUM RESULTS

<i>Bond Yield Plus Risk Premium</i>			
	Current 30-day Average Treasury Bond Yield	Near-Term Blue Chip Forecast Yield	Long-Term Blue Chip Forecast Yield
Risk Premium Results	10.03%	10.27%	10.29%

1 **Q: How did the results of the Bond Yield Plus Risk Premium inform your**
2 **recommended ROE for the Company?**

3 A: I have considered the results of the Bond Yield Plus Risk Premium analysis in setting
4 my recommended ROE in this proceeding. As noted, investors consider the ROE
5 determination by a regulator when assessing the risk of that company as compared
6 to utilities of comparable risk operating in other jurisdictions. The risk premium
7 analysis takes into account this comparison by estimating the return expectations of
8 investors based on the current and past ROE awards of electric utilities across the
9 U.S.

10 **VII. REGULATORY AND BUSINESS RISKS**

11 **Q: Do the DCF, CAPM, and ECAPM results for the proxy group, taken alone,**
12 **provide an appropriate estimate of the cost of equity for the Company?**

13 A: No. These results provide only a range of the appropriate estimate of the Company's
14 cost of equity. There are several additional factors that must be taken into
15 consideration when determining where the Company's cost of equity falls within the
16 range of results. These factors, which are discussed below, should be considered
17 with respect to their overall effect on the Company's risk profile.

VII.A. Capital Expenditures

Q: Please summarize the Company's capital expenditure requirements.

A: The Company currently plans to invest in significant capital expenditures from 2022 through 2026, largely associated with its Smart Energy Plan enabled by the Missouri Legislature's passage of Senate Bill 564 in 2018 and as amended in 2022. As Company witness Warren Wood describes in more detail in his direct testimony, the Smart Energy Plan is designed to upgrade Ameren Missouri's electric infrastructure through grid modernization investments as well as to accommodate more renewable energy.⁶⁰

Q: How is the Company's risk profile affected by its substantial capital expenditure requirements?

A: As with any utility faced with substantial capital expenditure requirements, the Company's risk profile may be adversely affected in two significant and related ways: (1) the heightened level of investment increases the risk of under-recovery or delayed recovery of the invested capital; and (2) an inadequate return would put downward pressure on key credit metrics.

Q: Do credit rating agencies recognize the risks associated with elevated levels of capital expenditures?

A: Yes. From a credit perspective, the additional pressure on cash flows associated with high levels of capital expenditures exerts corresponding pressure on credit

⁶⁰ Ameren Corporation, Form 10-K, February 22, 2022, at 22 and 40.

1 metrics and, therefore, credit ratings. To that point, S&P explains the importance
2 of regulatory support for a significant amount of capital projects:

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20 Therefore, to the extent that Ameren Missouri’s rates do not continue to permit the
21 recovery its capital investments on a regular basis, the Company would face
22 increased recovery risk and thus increased pressure on its credit metrics.

23 **Q: Does Ameren Missouri have cost recovery mechanisms in place to recover**
24 **the costs associated with its capital expenditures plan between rate cases?**

25 A: Yes. Ameren Missouri has implemented Plant-In-Service Accounting (“PISA”),
26 which was established in 2018 through Senate Bill 564 and amended by Senate Bill
27 745 in 2022. PISA provides for the deferral of 85 percent of the depreciation and

⁶¹ S&P Global Ratings, “Assessing U.S. Investor-Owned Utility Regulatory Environments,” August 10, 2016, at 7.

1 return on capital investment between rate cases. Specifically, Senate Bill 564, as
2 amended by Senate Bill 745, provides that utilities who elect to use PISA shall:

3 [D]efer to a regulatory asset eighty-five percent of all depreciation
4 expense and return associated with all qualifying electric plant
5 recorded to plant-in-service on the utility's books... In each general
6 rate proceeding concluded after the effective date of this section, the
7 balance of the regulatory asset as of the rate base cutoff date shall
8 be included in the electrical corporation's rate base without any
9 offset, reduction, or adjustment based upon consideration of any
10 other factor...⁶²

11 Thus, the PISA permits Ameren Missouri to defer and recover 85 percent of the
12 depreciation expense and earn a return at the applicable WACC on investments in
13 certain property, plant, and equipment placed in service, and not included in base
14 rates. The regulatory asset for accumulated PISA deferrals also earns a return at
15 the applicable WACC, with all approved PISA deferrals added to rate base
16 prospectively and recovered over a period of 20 years following a regulatory rate
17 review.

18 **Q: Is PISA limited in any respects?**

19 **A:** Yes. The amended statute governing PISA has an expiration date on the deferrals
20 of December 31, 2028, after which time regulatory approval for continuance through
21 December 31, 2033 is required, and even if extended, the mechanism is set to
22 permanently expire at the end of 2033. Also, there are caps on the impact to rate
23 and revenue requirement that would limit the recovery through the PISA. Through

⁶² Senate Bill No. 564, General Assembly of the State of Missouri 2018, as amended by SB 745, General Assembly of the State of Missouri 2022.

1 the end of 2023, Ameren Missouri's rate increases are limited to a 2.85 percent
2 compound annual growth rate in the average overall customer rate per kilowatt-hour,
3 based on the electric rates that became effective in April 2017, less half of the annual
4 savings from the Tax Cuts and Jobs Act that were previously passed on to
5 customers by the Company.⁶³ Therefore, if the rate cap is reached, the recovery of
6 capital through the PISA is limited on a forward-looking basis, and the Company
7 would depend on rate case filings for capital cost recovery. Post December 31,
8 2023, the rate cap of a compound annual growth rate of 2.85 percent is being
9 replaced by a cap on the revenue requirement impact of the PISA deferrals. This
10 revenue requirement impact cap grows at a rate of 2.50 percent annually between
11 rate reviews (e.g., if there are two years between rate reviews the impact of the PISA
12 deferrals are capped at 5 percent).

13 **Q: Have credit rating agencies commented on PISA and the Company's ability to**
14 **recover capital expenditures?**

15 A: Yes. Moody's has highlighted the constructive legislative and regulatory
16 environment in Missouri, and that the Company benefits from PISA generally;
17 however, has also noted that the limitations just discussed are credit negative,
18 although mitigated by the fact that Moody's believes the Company has sufficient
19 headroom under the cap so as to support the Company's cost recovery
20 requirements.⁶⁴ Moody's has stated that, "[n]evertheless, regulatory lag remains

⁶³ Ameren Corporation, Form 10-K, February 22, 2022, at 22.

⁶⁴ Moody's Investors Service, Inc., Credit Opinion, Union Electric Company, September 13, 2021, at 1.

1 due to the use of historical test year, limited infrastructure trackers or riders.”⁶⁵

2 Moody’s provided more detail stating:

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14 Similarly, prior to its approval, S&P noted that approving the extension of the PISA
15 through December 31, 2033 would reduce regulatory lag for the Company beyond
16 the prior sunset date in 2028.⁶⁷

17 **Q: How does Ameren Missouri’s capital cost recovery compare to the operating**
18 **subsidiaries of the proxy group companies?**

19 A: As shown in Schedule AEB-D2 Attachment 10, there are a number of cost recovery
20 mechanisms in place for the operating subsidiaries of the proxy group companies,
21 including forecasted test years, year-end rate base convention, revenue decoupling,
22 formula-based rates, straight-fixed variable rate design, and capital cost recovery
23 mechanisms and/or the opportunity for construction work in progress (“CWIP”) in

⁶⁵ Moody’s Investors Service, Inc., Credit Opinion, Union Electric Company, April 3, 2020, at 1.

⁶⁶ *Id.*, at 3-4.

⁶⁷ S&P Global Ratings, Ratings Direct, Union Electric Co. d/b/a Ameren Missouri, April 28, 2021, at 2.

1 rate base. Approximately 55 percent of the operating subsidiaries of the proxy group
2 companies recover costs through some form of capital tracking mechanism.
3 Ameren Missouri does not have many of these mechanisms, and Missouri law
4 prohibits CWIP in rate base.⁶⁸ Further, while Ameren Missouri is limited from
5 earning a return on CWIP by Missouri statutes, which can reduce regulatory lag, the
6 opportunity to earn a return on CWIP is available for 82% of the operating
7 subsidiaries of the proxy group companies.

8 **Q: Does the Company have any other cost recovery mechanisms?**

9 A: Yes. The Company also has the Renewable Energy Standard Rate Adjustment
10 Mechanism (“RESRAM”). The RESRAM enables the Company to recover between
11 rate cases the costs relating to compliance with Missouri’s renewable energy
12 standard, including investments in wind generation and other renewables.⁶⁹ Under
13 the RESRAM, the Company can earn a return at the applicable weighted average
14 cost of capital on those investments not already recovered elsewhere from
15 customers.⁷⁰ Additionally, under the RESRAM, Ameren Missouri is permitted to
16 recover the 15% of depreciation expense and return not deferred and recovered
17 under the PISA mechanism for RESRAM eligible investments.⁷¹

⁶⁸ S&P Capital IQ Pro, Commission Profiles, Missouri.

⁶⁹ Missouri Statute Section 393.1030.2(4).

⁷⁰ Ameren Corporation, Form 10-K, February 22, 2022, at 3.

⁷¹ *Id.*, at 67-68.

1 **Q: Is regulatory lag eliminated by the PISA and RESRAM mechanisms?**

2 A: No, not entirely. As noted, PISA is applied to only 85 percent of the depreciation
3 and return for certain qualified investments. In addition, while PISA does allow
4 deferral of depreciation and return on 85 percent of the eligible investment, the
5 utility's net income is negatively impacted between rate cases because the equity
6 portion of that return cannot be included in the utility's reported earnings. Moreover,
7 the return associated with the remaining 15 percent of investment not included in
8 the PISA recovery mechanism and not otherwise recovered through the RESRAM,
9 is foregone until rates are reset in the next rate proceeding. Further, while PISA
10 provides a process for including new projects in rate base, PISA does not provide
11 the ability to put CWIP into rate base. Rather, PISA only provides a process for
12 getting completed projects into rate base. Therefore, this mechanism does not
13 provide earnings and cash flow relief similar to other jurisdictions where CWIP
14 can be placed into rate base.

15 **Q: What are your conclusions regarding the effect of the Company's capital**
16 **spending requirements on its risk profile and cost of capital?**

17 A: The Company's capital expenditure requirements are significant and will continue at
18 least through 2026. Additionally, while Ameren Missouri has the PISA and RESRAM
19 mechanisms to recover a portion of qualifying capital costs, the mechanisms do not
20 provide for timely recovery of all of Ameren Missouri's capital expenditures.
21 Considering a number of the operating subsidiaries of the proxy group have a capital
22 tracking mechanism and/or are able to include CWIP in rate base, in comparison,

1 the Company lacks a comprehensive forward-looking mechanism or set of
2 mechanisms, such as including CWIP in rate base, that would remedy the regulatory
3 lag it faces. As a result, the Company has relatively greater risk of timely cost
4 recovery and earnings potential as compared to the proxy group companies.

5 **VII.B. Regulatory Risk**

6 **Q: How does the regulatory environment affect investors' risk assessments?**

7 A: The ratemaking process is premised on the principle that, for investors and
8 companies to commit the capital needed to provide safe and reliable utility service,
9 the subject utility must have the opportunity to recover the return of, and the market-
10 required return on, invested capital. Regulatory authorities recognize that because
11 utility operations are capital intensive, regulatory decisions should enable the utility
12 to attract capital at reasonable terms; doing so balances the long-term interests of
13 investors and customers. The Company is no exception. Ameren Missouri must
14 finance its operations and requires the opportunity to earn a reasonable return on
15 its invested capital to maintain its financial profile. In that respect, the regulatory
16 environment is one of the most important factors considered in both debt and equity
17 investors' risk assessments.

18 From the perspective of debt investors, the authorized return should enable the
19 Company to generate the cash flow needed to meet its near-term financial
20 obligations, make the capital investments needed to maintain and expand its
21 system, and maintain the necessary levels of liquidity to fund unexpected events.
22 This financial liquidity must be derived not only from internally generated funds, but

1 also by efficient access to capital markets. Moreover, because fixed income
2 investors have many investment alternatives, even within a given market sector, the
3 Company's financial profile must be adequate on a relative basis to ensure its ability
4 to attract capital under a variety of economic and financial market conditions.

5 Equity investors, on the other hand, require that the authorized return be adequate
6 to provide a risk-comparable return on the equity portion of the Company's capital
7 investments. Because equity investors are the residual claimants on the Company's
8 cash flows (which is to say that the equity return is subordinate to debt repayment),
9 they are particularly concerned with the strength of regulatory support and its effect
10 on future earnings and cash flows.

11 **Q: How do credit rating agencies consider regulatory risk in establishing a**
12 **company's credit rating?**

13 A: Both S&P and Moody's consider the overall regulatory framework in establishing
14 credit ratings. Moody's establishes credit ratings based on four key factors: (1)
15 regulatory framework; (2) the ability to recover costs and earn returns; (3)
16 diversification; and (4) financial strength, liquidity, and key financial metrics. Of these
17 criteria, regulatory framework, and the ability to recover costs and earn returns are
18 each given a broad rating factor of 25.00 percent. Therefore, Moody's assigns
19 regulatory risk a 50.00 percent weighting in the overall assessment of business and
20 financial risk for regulated utilities.⁷²

⁷² Moody's Investors Service, Inc., Rating Methodology: Regulated Electric and Gas Utilities, June 23, 2017, at 4.

1 S&P also identifies the regulatory framework as an important factor in credit ratings
2 for regulated utilities, stating: “One significant aspect of regulatory risk that
3 influences credit quality is the regulatory environment in the jurisdictions in which a
4 utility operates.”⁷³ S&P identifies four specific factors that it uses to assess the credit
5 implications of the regulatory jurisdictions of investor-owned regulated utilities: (1)
6 regulatory stability; (2) tariff-setting procedures and design; (3) financial stability; and
7 (4) regulatory independence and insulation.⁷⁴

8 **Q: How does the regulatory environment in which a utility operates affect its**
9 **access to and cost of capital?**

10 A: The regulatory environment can significantly affect both the access to and cost of
11 capital in several ways. First, the proportion and cost of debt capital available to
12 utility companies are influenced by the rating agencies’ assessment of the regulatory
13 environment. As noted by Moody’s, “[f]or rate regulated utilities, which typically
14 operate as a monopoly, the regulatory environment and how the utility adapts to that
15 environment are the most important credit considerations.”⁷⁵ Moody’s further
16 highlights the relevance of a stable and predictable regulatory environment to a
17 utility’s credit quality, noting: “[b]roadly speaking, the Regulatory Framework is the
18 foundation for how all the decisions that affect utilities are made (including the setting

⁷³ Standard & Poor’s Global Ratings, Ratings Direct, U.S. and Canadian Regulatory Jurisdictions Support Utilities’ Credit Quality—But Some More So Than Others, June 25, 2018, at 2.

⁷⁴ *Id.*, at 1.

⁷⁵ Moody’s Investors Service, Inc., Rating Methodology: Regulated Electric and Gas Utilities, June 23, 2017, at 6.

1 of rates), as well as the predictability and consistency of decision-making provided
2 by that foundation.”⁷⁶

3 **Q: Have you evaluated the regulatory framework in Missouri relative to the**
4 **jurisdictions in which the operating companies of the proxy group members**
5 **operate?**

6 A: Yes. I have evaluated the regulatory framework in Missouri on four factors that are
7 important in terms of providing a regulated utility an opportunity to earn its authorized
8 ROE. These are: (1) test year convention (*i.e.*, forecast vs. historical test year); (2)
9 method for determining rate base (*i.e.*, average vs. year-end); (3) use of revenue
10 decoupling mechanisms or other tools to mitigate volumetric risk; and (4) prevalence
11 of capital cost recovery between rate cases.

12 **Q: What are the results of your analysis?**

13 A: The results of my regulatory risk assessment are summarized as follows, and the
14 details are shown in Schedule AEB-D2, Attachment 10. Specifically:

15 Test Year Convention: Ameren Missouri uses a historical test year with limited
16 “known and measurable” changes through a true-up period.⁵⁵ By contrast, 52
17 percent of the operating companies of the proxy group provide service in
18 jurisdictions that use a fully- or partially-forecasted test year.

19 Rate Base Convention: The Company’s rate base is determined using the
20 year-end rate base method, meaning that the rate base includes capital
21 additions that occurred in the second half of the test year and is more reflective
22 of net utility plant going forward. Approximately 45 percent of the companies
23 in the proxy group are also authorized to use year-end rate base.

⁷⁶ *Id.*

1 *Volumetric Risk:* Ameren Missouri does have partial protection against
2 volumetric risk in Missouri through an Energy Efficiency Adjustment Charge;
3 however, this charge only allows the Company to recover the costs associated
4 with the impact on sales from energy efficiency and does not address other
5 volumetric risk. By comparison, 54 percent of the operating companies in the
6 proxy group also have some form of protection against volumetric risk through
7 either revenue decoupling, formula-based rates and/or straight-fixed variable
8 rate design.

9 *Capital Cost Recovery:* As discussed, Ameren Missouri has capital tracking
10 mechanisms (*i.e.*, PISA and the RESRAM for renewable energy standard
11 compliance assets) to recover capital investment costs between rate cases.
12 However, as discussed previously, Ameren Missouri's PISA capital cost
13 recovery mechanism has limitations, including that it is applicable to only 85
14 percent of the investment, has a rate cap (through 2023), and has a PISA
15 revenue requirement impact cap starting in 2024. Similarly, approximately 55
16 percent of the operating companies held by the proxy group have some form
17 of capital cost recovery mechanism in place.

18 *Fuel Adjustment Clause:* Ameren Missouri's fuel adjustment clause allows the
19 Company to defer and recover 95 percent of the difference between the actual
20 net energy costs and net base energy costs.⁷⁷ Fuel adjustment clause
21 mechanisms are prevalent for the operating subsidiaries of the proxy
22 companies, as 97 percent of the operating companies in the proxy group are
23 allowed to directly recover fuel costs and purchased power costs from
24 customers, without either a dead band or sharing band. Since FAC
25 mechanisms are prevalent in the proxy group, the continuation of a FAC for
26 Ameren Missouri makes the Company more comparable to the proxy group.
27 To the extent that the fuel adjustment clause were eliminated, or materially
28 restructured to recover a smaller proportion of the actual fuel costs, Ameren
29 Missouri would have greater risk than the proxy group and would likely require
30 an upward adjustment to the ROE to reflect this incremental risk.

⁷⁷ File No. ER-2019-0335, In the Matter of Union Electric Company d/b/a Ameren Missouri's Tariffs to Decrease Its Revenues for Electric Service, Non-Unanimous Stipulation and Agreement, Exhibit F.

1 **Q: Have you developed any additional analyses to evaluate the regulatory**
2 **environment in Missouri as compared to the jurisdictions in which the**
3 **companies in your proxy group operate?**

4 A: Yes. I have conducted two additional analyses to compare the regulatory framework
5 of Missouri to the jurisdictions in which the companies in the proxy group operate.
6 Specifically, I considered two different rankings: (1) RRA's ranking of regulatory
7 jurisdictions; and (2) S&P's ranking of the credit supportiveness of regulatory
8 jurisdictions.

9 **Q: Please explain how you used the RRA ratings to compare the regulatory**
10 **jurisdictions of the proxy companies with the Company's regulatory**
11 **jurisdiction?**

12 A: RRA develops their ranking based on their assessment of how investors perceive
13 the regulatory risk associated with ownership of utility securities in that jurisdiction,
14 specifically reflecting their assessment of the probable level and quality of earnings
15 to be realized by the state's utilities as a result of regulatory, legislative, and court
16 actions. RRA assigns a ranking for each regulatory jurisdiction as "Above Average",
17 "Average" or "Below Average", and then within each of those categories, a numeric
18 ranking from 1 to 3. Thus, there are a total of nine RRA rankings, with the rankings
19 for each jurisdiction ranging from "Above Average/1", which is considered the most
20 supportive, to "Below Average/3," which is the least supportive. I applied a numeric
21 ranking system to the RRA rankings with "Above Average/1" assigned the highest
22 ranking (*i.e.*, a "1") and "Below Average/3" assigned the lowest ranking (*i.e.*, a "9").

1 As shown on Schedule AEB-D2, Attachment 11, the Missouri jurisdictional ranking
2 is “Average / 3” (*i.e.*, a “6”), which is below the proxy group average ranking of
3 between “Average/1” and “Average/2” (*i.e.*, a “4.5”).

4 **Q: How did you conduct your analysis of the S&P credit supportiveness?**

5 A: For credit supportiveness, S&P classifies each regulatory jurisdiction into five
6 categories that range from “Most Credit Supportive” down to “Credit Supportive.” My
7 analysis of the credit supportiveness of the regulatory jurisdictions in which the proxy
8 companies operate as compared to the Company’s regulatory jurisdiction was
9 similar to the analysis of the RRA overall regulatory ranking discussed above.
10 Specifically, I assigned a numerical ranking to each category, from Most Credit
11 Supportive (*i.e.*, a “1”) to Credit Supportive (*i.e.*, a “5”). As shown on Schedule AEB-
12 D2, Attachment 12, similar to the RRA regulatory rankings discussed above, the
13 Missouri jurisdictional classification of “Very Credit Supportive” (*i.e.*, a “3”) is below
14 the proxy group average ranking of 2.43, which would be classified between “Highly
15 Credit Supportive” and “Very Credit Supportive” (*i.e.*, a “2.43”).

16 **Q: Do investors consider the relative returns awarded in jurisdictions across the**
17 **U.S.?**

18 A: Yes, they do. In fact, in a recent article from Barron’s, an equity analyst from
19 KeyBanc Capital Markets, Inc. recommended buying shares in Duke Energy as
20 opposed to Consolidated Edison for reasons which included that the regulatory

1 outcomes in the jurisdictions where Duke Energy operates were more favorable.
2 Specifically, KeyBank analyst Sophie Karp noted:

3 The regulatory environment is favorable in Duke's major markets: the
4 Carolinas, Florida, and Indiana. "There's not so much of the utility
5 bashing that goes on down there as it is in New York routinely," says
6 KeyBanc's Karp. "So they have more constructive outcomes. They
7 have better returns." A starting point of below-average customer bills
8 helps. So does healthy population growth. New York has neither.⁷⁸

9 **Q: Do credit rating agencies consider the authorized ROE in the overall risk
10 assessment of a utility?**

11 A: Yes, they do. To the extent that the returns in a jurisdiction are lower than the returns
12 that have been authorized more broadly, credit rating agencies will consider this in
13 the overall risk assessment of the regulatory jurisdiction in which the company
14 operates. It is important to consider credit ratings because they affect the overall
15 cost of borrowing, and they act as a signal to equity investors about the risk of
16 investing in the equity of a company. Therefore, lower credit ratings can affect both
17 the cost of debt and equity.

18 In addition to the credit rating downgrade experienced by PNW previously discussed
19 as a result of a negative rate case outcome, examples of other recent credit rating
20 agency responses include ALLETE, Inc. and CenterPoint Energy Houston Electric
21 ("CEHE"). Specifically, in 2019, Moody's downgraded ALLETE, Inc. from A3 to Baa1
22 primarily based on what Moody's noted was a below average authorized ROE of

⁷⁸ Hough, Jack, "3 Electric Utility Stocks to Give Your Portfolio a Jolt," Barron's, July 26, 2021; www.barrons.com/articles/-utility-stocks-duke-energy-51627080936?mod=hp_columnists.

1 9.25 percent in Minnesota Power's fully litigated rate case in Minnesota.⁷⁹ Similarly,
2 FitchRatings downgraded CEHE's Long-Term Issuer Default rating from A- to BBB+
3 and revised the rating outlook from Stable to Negative following the approval of an
4 unfavorable outcome in a recent rate case in Texas.⁸⁰

5 **VIII. Conclusions And Recommendations**

6 **Q: What is your conclusion regarding a fair ROE for Ameren Missouri?**

7 A: Figure 14 provides a summary of my analytical results for the proxy group. Based
8 on these results, the qualitative analyses presented herein, the current and projected
9 conditions in capital markets including the expectation for rising interest rates and
10 increase in inflationary pressure, and the business and financial risks of Ameren
11 Missouri compared to the proxy group, it is my view that a ROE in the range of 9.90
12 to 11.25 percent is reasonable, and that the Company's proposed ROE of 10.20
13 percent is reasonable and would fairly balance the interests of customers and
14 shareholders. This ROE would enable the Company to attract capital at reasonable
15 rates under a variety of economic and financial market conditions, while continuing
16 to provide safe, reliable, and affordable electric utility service to customers in
17 Missouri.

⁷⁹ Moody's Investors Service, Inc., Credit Opinion: ALLETE, Inc. Update following downgrade, April 3, 2019, at 3.

⁸⁰ FitchRatings, Fitch Downgrades CenterPoint Energy Houston Electric to BBB+; Affirms CNP; Outlooks Negative, February 19, 2020.

FIGURE 14: SUMMARY OF ANALYTICAL RESULTS

Constant Growth DCF			
	Minimum Growth Rate (Median)	Average Growth Rate (Median)	Maximum Growth Rate (Median)
30-Day Average	8.11%	9.34%	10.38%
90-Day Average	8.09%	9.37%	10.37%
180-Day Average	8.21%	9.41%	10.53%
Constant Growth Average	8.14%	9.37%	10.43%
CAPM			
	Current 30-day Average Treasury Bond Yield	Near-Term Blue Chip Forecast Yield	Long-Term Blue Chip Forecast Yield
Value Line Beta	11.65%	11.73%	11.73%
Bloomberg Beta	11.20%	11.30%	11.31%
Long-term Avg. Beta	10.47%	10.61%	10.62%
ECAPM			
Value Line Beta	11.97%	12.03%	12.03%
Bloomberg Beta	11.64%	11.71%	11.72%
Long-term Avg. Beta	11.09%	11.19%	11.20%
Bond Yield Plus Risk Premium			
	Current 30-day Average Treasury Bond Yield	Near-Term Blue Chip Forecast Yield	Long-Term Blue Chip Forecast Yield
Risk Premium Results	10.03%	10.27%	10.29%

1 **Q: Does this conclude your Direct Testimony?**

2 **A: Yes.**



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With more than 25 years of experience in the energy industry, Ms. Bulkley specializes in regulatory economics for the electric and natural gas sectors, including rate of return, cost of equity, and capital structure issues.

Ms. Bulkley has extensive state and federal regulatory experience, and she has provided expert testimony on the cost of capital in nearly 100 regulatory proceedings before 32 state regulatory commissions and the Federal Energy Regulatory Commission (FERC).

In addition to her regulatory experience, Ms. Bulkley has provided valuation and appraisal services for a variety of purposes, including the sale or acquisition of utility assets, regulated ratemaking, ad valorem tax disputes, and other litigation purposes. In addition, she has experience in the areas of contract and business unit valuation, strategic alliances, market restructuring, and regulatory and litigation support.

Ms. Bulkley is a Certified General Appraiser licensed in the Commonwealth of Massachusetts and the State of New Hampshire.

Prior to joining Brattle, Ms. Bulkley was a Senior Vice President at an economic consultancy and held senior positions at several other consulting firms.

AREAS OF EXPERTISE

- Regulatory Economics, Finance & Rates
- Regulatory Investigations & Enforcement
- Tax Controversy & Transfer Pricing
- Electricity Litigation & Regulatory Disputes
- M&A Litigation

EDUCATION

- **Boston University**
MA in Economics
- **Simmons College**
BA in Economics and Finance

PROFESSIONAL EXPERIENCE

- **The Brattle Group (2022–Present)**
Principal
- **Concentric Energy Advisors, Inc. (2002–2021)**
Senior Vice President
Vice President
Assistant Vice President
Project Manager
- **Navigant Consulting, Inc. (1997–2002)**
Project Manager
- **Reed Consulting Group (1995-1997)**
Consultant- Project Manager
- **Cahners Publishing Company (1995)**
Economist

SELECTED CONSULTING EXPERIENCE & EXPERT TESTIMONY

REGULATORY ANALYSIS AND RATEMAKING

Have provided a range of advisory services relating to regulatory policy analysis and many aspects of utility ratemaking, with specific services including:

- Cost of capital and return on equity testimony, cost of service and rate design analysis and testimony, development of ratemaking strategies
- Development of merchant function exit strategies

- Analysis and program development to address residual energy supply and/or provider of last resort obligations
- Stranded costs assessment and recovery
Performance-based ratemaking analysis and design
- Many aspects of traditional utility ratemaking (e.g., rate design, rate base valuation)

COST OF CAPITAL

Have provided expert testimony on the cost of capital and capital structure in nearly 100 regulatory proceedings before state and federal regulatory commissions in the United States.

RATEMAKING

Have assisted several clients with analysis to support investor-owned and municipal utility clients in the preparation of rate cases. Sample engagements include:

- Assisted several investor-owned and municipal clients on cost allocation and rate design issues including the development of expert testimony supporting recommended rate alternatives.
- Worked with Canadian regulatory staff to establish filing requirements for a rate review of a newly regulated electric utility. Along with analyzing and evaluating rate application, attended hearings and conducted investigation of rate application for regulatory staff. And prepared, supported, and defended recommendations for revenue requirements and rates for the company. Additionally, developed rates for gas utility for transportation program and ancillary services.

VALUATION

Have provided valuation services to utility clients, unregulated generators, and private equity clients for a variety of purposes, including ratemaking, fair value, ad valorem tax, litigation and damages, and acquisition. Appraisal practices are consistent with the national standards established by the Uniform Standards of Professional Appraisal Practice.

Representative projects/clients have included:

- Prepared appraisals of electric utility transmission and distribution assets for ad valorem tax purposes.
- Prepared appraisals of several hydroelectric generating facilities for ad valorem tax purposes.
- Conducted appraisals of fossil fuel generating facilities for ad valorem tax purposes.
- Conducted appraisals of generating assets for the purposes of unwinding sale-leaseback agreements.
- For a confidential utility client, prepared valuation of fossil and nuclear generation assets for financing purposes for regulated utility client.

- Prepared a valuation of a portfolio of generation assets for a large energy utility to be used for strategic planning purposes. Valuation approach included an income approach, a real options analysis, and a risk analysis.
- Assisted clients in the restructuring of NUG contracts through the valuation of the underlying assets. Performed analysis to determine the option value of a plant in a competitively priced electricity market following the settlement of the NUG contract.
- Prepared market valuations of several purchase power contracts for large electric utilities in the sale of purchase power contracts. Assignment included an assessment of the regional power market, analysis of the underlying purchase power contracts, and a traditional discounted cash flow valuation approach, as well as a risk analysis. Analyzed bids from potential acquirers using income and risk analysis approaches. Prepared an assessment of the credit issues and value at risk for the selling utility.
- Prepared appraisal of a portfolio of generating facilities for a large electric utility to be used for financing purposes.
- Prepared fair value rate base analyses for Northern Indiana Public Service Company for several electric rate proceedings. Valuation approaches used in this project included income, cost, and comparable sales approaches.
- Prepared an appraisal of a fleet of fossil generating assets for a large electric utility to establish the value of assets transferred from utility property.
- Conducted due diligence on an electric transmission and distribution system as part of a buy-side due diligence team.
- Provided analytical support for and prepared appraisal reports of generation assets to be used in ad valorem tax disputes.
- Provided analytical support and prepared testimony regarding the valuation of electric distribution system assets in five communities in a condemnation proceeding.
- Prepared feasibility reports analyzing the expected net benefits resulting from municipal ownership of investor-owned utility operations.
- Prepared independent analyses of proposal for the proposed government condemnation of the investor-owned utilities in Maine and the formation of a public power district.
- Valued purchase power agreements in the transfer of assets to a deregulated electric market.

STRATEGIC AND FINANCIAL ADVISORY SERVICES

Have assisted several clients across North America with analytically-based strategic planning, due diligence, and financial advisory services.

Representative projects include:

- Preparation of feasibility studies for bond issuances for municipal and district steam clients.
- Assisted in the development of a generation strategy for an electric utility. Analyzed various NERC regions to identify potential market entry points. Evaluated potential competitors and alliance partners. Assisted in the development of gas and electric price forecasts. Developed a framework for the implementation of a risk management program.
- Assisted clients in identifying potential joint venture opportunities and alliance partners. Contacted interviewed and evaluated potential alliance candidates based on company-established criteria for several LDCs and marketing companies. Worked with several LDCs and unregulated marketing companies to establish alliances to enter into the retail energy market. Prepared testimony in support of several merger cases and participated in the regulatory process to obtain approval for these mergers.
- Assisted clients in several buy-side due diligence efforts, providing regulatory insight and developing valuation recommendations for acquisitions of both electric and gas properties.

SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Arizona Corporation Commission				
Tucson Electric Power Company	6/22	Tucson Electric Power Company	Docket No. G-01933A-22-0107	Return on Equity
Southwest Gas Corporation	12/21	Southwest Gas Corporation	Docket No. G-01551A-21-0368	Return on Equity
Arizona Public Service Company	10/19	Arizona Public Service Company	Docket No. E-01345A-19-0236	Return on Equity
Tucson Electric Power Company	04/19	Tucson Electric Power Company	Docket No. E-01933A-19-0028	Return on Equity
Tucson Electric Power Company	11/15	Tucson Electric Power Company	Docket No. E-01933A-15-0322	Return on Equity
UNS Electric	05/15	UNS Electric	Docket No. E-04204A-15-0142	Return on Equity
UNS Electric	12/12	UNS Electric	Docket No. E-04204A-12-0504	Return on Equity
Arkansas Public Service Commission				

SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Oklahoma Gas and Electric Co	10/21	Oklahoma Gas and Electric Co	Docket No. D-18-046-FR	Return on Equity
Arkansas Oklahoma Gas Corporation	10/13	Arkansas Oklahoma Gas Corporation	Docket No. 13-078-U	Return on Equity
California Public Utilities Commission				
Pacificorp, d/b/a Pacific Power	5/22	Pacificorp, d/b/a Pacific Power		Return on Equity
San Jose Water Company	05/21	San Jose Water Company	A2105004	Return on Equity
Colorado Public Utilities Commission				
Public Service Company of Colorado	07/21	Public Service Company of Colorado	21AL-0317E	Return on Equity
Public Service Company of Colorado	02/20	Public Service Company of Colorado	20AL-0049G	Return on Equity
Public Service Company of Colorado	05/19	Public Service Company of Colorado	19AL-0268E	Return on Equity
Public Service Company of Colorado	01/19	Public Service Company of Colorado	19AL-0063ST	Return on Equity
Atmos Energy Corporation	05/15	Atmos Energy Corporation	Docket No. 15AL-0299G	Return on Equity
Atmos Energy Corporation	04/14	Atmos Energy Corporation	Docket No. 14AL-0300G	Return on Equity
Atmos Energy Corporation	05/13	Atmos Energy Corporation	Docket No. 13AL-0496G	Return on Equity
Connecticut Public Utilities Regulatory Authority				
United Illuminating	05/21	United Illuminating	Docket No. 17-12-03RE11	Return on Equity
Connecticut Water Company	01/21	Connecticut Water Company	Docket No. 20-12-30	Return on Equity

SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Connecticut Natural Gas Corporation	06/18	Connecticut Natural Gas Corporation	Docket No. 18-05-16	Return on Equity
Yankee Gas Services Co. d/b/a Eversource Energy	06/18	Yankee Gas Services Co. d/b/a Eversource Energy	Docket No. 18-05-10	Return on Equity
The Southern Connecticut Gas Company	06/17	The Southern Connecticut Gas Company	Docket No. 17-05-42	Return on Equity
The United Illuminating Company	07/16	The United Illuminating Company	Docket No. 16-06-04	Return on Equity
Federal Energy Regulatory Commission				
Northern Natural Gas Company	07/22	Northern Natural Gas Company	Docket No. RP22-___	Return on Equity
Transwestern Pipeline Company, LLC	07/22	Transwestern Pipeline Company, LLC	Docket No. RP22-___	Return on Equity
Florida Gas Transmission	02/21	Florida Gas Transmission	Docket No. RP21-441	Return on Equity
TransCanyon	01/21	TransCanyon	Docket No. ER21-1065	Return on Equity
Duke Energy	12/20	Duke Energy	Docket No. EL21-9-000	Return on Equity
Wisconsin Electric Power Company	08/20	Wisconsin Electric Power Company	Docket No. EL20-57-000	Return on Equity
Panhandle Eastern Pipe Line Company, LP	10/19	Panhandle Eastern Pipe Line Company, LP	Docket Nos. RP19-78-000 RP19-78-001	Return on Equity
Panhandle Eastern Pipe Line Company, LP	08/19	Panhandle Eastern Pipe Line Company, LP	Docket Nos. RP19-1523	Return on Equity
Sea Robin Pipeline Company LLC	11/18	Sea Robin Pipeline Company LLC	Docket# RP19-352-000	Return on Equity

SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Tallgrass Interstate Gas Transmission	10/15	Tallgrass Interstate Gas Transmission	RP16-137	Return on Equity
Idaho Public Utilities Commission				
PacifiCorp d/b/a Rocky Mountain Power	05/21	PacifiCorp d/b/a Rocky Mountain Power	Case No. PAC-E-21-07	Return on Equity
Illinois Commerce Commission				
Illinois American Water	02/22	Illinois American Water	Docket No. 22-0210	Return on Equity
North Shore Gas Company	02/21	North Shore Gas Company	No. 20-0810	Return on Equity
Indiana Utility Regulatory Commission				
Indiana Michigan Power Co.	07/21	Indiana Michigan Power Co.	IURC Cause No. 45576	Return on Equity
Indiana Gas Company Inc.	12/20	Indiana Gas Company Inc.	IURC Cause No. 45468	Return on Equity
Southern Indiana Gas and Electric Company	10/20	Southern Indiana Gas and Electric Company	IURC Cause No. 45447	Return on Equity
Indiana and Michigan American Water Company	09/18	Indiana and Michigan American Water Company	IURC Cause No. 45142	Return on Equity
Indianapolis Power and Light Company	12/17	Indianapolis Power and Light Company	Cause No. 45029	Fair Value
Northern Indiana Public Service Company	09/17	Northern Indiana Public Service Company	Cause No. 44988	Fair Value
Indianapolis Power and Light Company	12/16	Indianapolis Power and Light Company	Cause No.44893	Fair Value
Northern Indiana Public Service Company	10/15	Northern Indiana Public Service Company	Cause No. 44688	Fair Value

SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Indianapolis Power and Light Company	09/15	Indianapolis Power and Light Company	Cause No. 44576 Cause No. 44602	Fair Value
Kokomo Gas and Fuel Company	09/10	Kokomo Gas and Fuel Company	Cause No. 43942	Fair Value
Northern Indiana Fuel and Light Company, Inc.	09/10	Northern Indiana Fuel and Light Company, Inc.	Cause No. 43943	Fair Value
Iowa Department of Commerce Utilities Board				
MidAmerican Energy Company	01/22	MidAmerican Energy Company	Docket No. RPU-2022-0001	Return on Equity
Iowa-American Water Company	08/20	Iowa-American Water Company	Docket No. RPU-2020-0001	Return on Equity
Kansas Corporation Commission				
Atmos Energy Corporation	08/15	Atmos Energy Corporation	Docket No. 16-ATMG-079-RTS	Return on Equity
Kentucky Public Service Commission				
Kentucky American Water Company	11/18	Kentucky American Water Company	Docket No. 2018-00358	Return on Equity
Maine Public Utilities Commission				
Central Maine Power	10/18	Central Maine Power	Docket No. 2018-194	Return on Equity
Maryland Public Service Commission				
Maryland American Water Company	06/18	Maryland American Water Company	Case No. 9487	Return on Equity
Massachusetts Appellate Tax Board				
Hopkinton LNG Corporation	03/20	Hopkinton LNG Corporation	Docket No.	Valuation of LNG Facility

SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
FirstLight Hydro Generating Company	06/17	FirstLight Hydro Generating Company	Docket No. F-325471 Docket No. F-325472 Docket No. F-325473 Docket No. F-325474	Valuation of Electric Generation Assets
Massachusetts Department of Public Utilities				
National Grid USA	11/20	Boston Gas Company	DPU 20-120	Return on Equity
Berkshire Gas Company	05/18	Berkshire Gas Company	DPU 18-40	Return on Equity
Unitil Corporation	01/04	Fitchburg Gas and Electric	DTE 03-52	Integrated Resource Plan; Gas Demand Forecast
Michigan Public Service Commission				
Michigan Gas Utilities Corporation	03/21	Michigan Gas Utilities Corporation	Case No. U-20718	Return on Equity
Wisconsin Electric Power Company	12/11	Wisconsin Electric Power Company	Case No. U-16830	Return on Equity
Michigan Tax Tribunal				
New Covert Generating Co., LLC.	03/18	The Township of New Covert Michigan	MTT Docket No. 000248TT and 16-001888-TT	Valuation of Electric Generation Assets
Covert Township	07/14	New Covert Generating Co., LLC.	Docket No. 399578	Valuation of Electric Generation Assets
Minnesota Public Utilities Commission				
CenterPoint Energy Resources	11/21	CenterPoint Energy Resources	D-G-008/GR-21-435	Return on Equity
Allete, Inc. d/b/a Minnesota Power	11/21	Allete, Inc. d/b/a Minnesota Power	D-E-015/GR-21-630	Return on Equity

SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Otter Tail Power Company	11/20	Otter Tail Power Company	E017/GR-20-719	Return on Equity
Allete, Inc. d/b/a Minnesota Power	11/19	Allete, Inc. d/b/a Minnesota Power	E015/GR-19-442	Return on Equity
CenterPoint Energy Resources Corporation d/b/a CenterPoint Energy Minnesota Gas	10/19	CenterPoint Energy Resources Corporation d/b/a CenterPoint Energy Minnesota Gas	G-008/GR-19-524	Return on Equity
Great Plains Natural Gas Co.	09/19	Great Plains Natural Gas Co.	Docket No. G004/GR-19-511	Return on Equity
Minnesota Energy Resources Corporation	10/17	Minnesota Energy Resources Corporation	Docket No. G011/GR-17-563	Return on Equity
Missouri Public Service Commission				
Missouri American Water Company	07/22	Missouri American Water Company	Case No. WR-2022-0303 Case No. SR-2022-0304	Return on Equity
Evergy Missouri West	1/22	Evergy Missouri West	File No. ER-2022-0130	Return on Equity
Evergy Missouri Metro	1/22	Evergy Missouri Metro	File No. ER-2022-0129	Return on Equity
Ameren Missouri	03/21	Ameren Missouri	Docket No. ER-2021-0240 Docket No. GR-2021-0241	Return on Equity
Missouri American Water Company	06/20	Missouri American Water Company	Case No. WR-2020-0344 Case No. SR-2020-0345	Return on Equity

SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Missouri American Water Company	06/17	Missouri American Water Company	Case No. WR-17-0285 Case No. SR-17-0286	Return on Equity
Montana Public Service Commission				
Montana-Dakota Utilities Co.	06/20	Montana-Dakota Utilities Co.	D2020.06.076	Return on Equity
Montana-Dakota Utilities Co.	09/18	Montana-Dakota Utilities Co.	D2018.9.60	Return on Equity
New Hampshire - Board of Tax and Land Appeals				
Public Service Company of New Hampshire d/b/a Eversource Energy	11/19 12/19	Public Service Company of New Hampshire d/b/a Eversource Energy	Master Docket No. 28873-14-15-16-17PT	Valuation of Utility Property and Generating Assets
New Hampshire Public Utilities Commission				
Public Service Company of New Hampshire	05/19	Public Service Company of New Hampshire	DE-19-057	Return on Equity
New Hampshire-Merrimack County Superior Court				
Northern New England Telephone Operations, LLC d/b/a FairPoint Communications, NNE	04/18	Northern New England Telephone Operations, LLC d/b/a FairPoint Communications, NNE	220-2012-CV-1100	Valuation of Utility Property
New Hampshire-Rockingham Superior Court				
Eversource Energy	05/18	Public Service Commission of New Hampshire	218-2016-CV-00899 218-2017-CV-00917	Valuation of Utility Property
New Jersey Board of Public Utilities				
New Jersey American Water Company, Inc.	01/22	New Jersey American Water Company, Inc.	WR22010019	Return on Equity
Public Service Electric and Gas Company	10/20	Public Service Electric and Gas Company	EO18101115	Return on Equity

SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
New Jersey American Water Company, Inc.	12/19	New Jersey American Water Company, Inc.	WR19121516	Return on Equity
Public Service Electric and Gas Company	04/19	Public Service Electric and Gas Company	EO18060629 GO18060630	Return on Equity
Public Service Electric and Gas Company	02/18	Public Service Electric and Gas Company	GR17070776	Return on Equity
Public Service Electric and Gas Company	01/18	Public Service Electric and Gas Company	ER18010029 GR18010030	Return on Equity
New Mexico Public Regulation Commission				
Southwestern Public Service Company	07/19	Southwestern Public Service Company	19-00170-UT	Return on Equity
Southwestern Public Service Company	10/17	Southwestern Public Service Company	Case No. 17-00255-UT	Return on Equity
Southwestern Public Service Company	12/16	Southwestern Public Service Company	Case No. 16-00269-UT	Return on Equity
Southwestern Public Service Company	10/15	Southwestern Public Service Company	Case No. 15-00296-UT	Return on Equity
Southwestern Public Service Company	06/15	Southwestern Public Service Company	Case No. 15-00139-UT	Return on Equity
New York State Department of Public Service				
New York State Electric and Gas Company Rochester Gas and Electric	05/22	New York State Electric and Gas Company Rochester Gas and Electric	22-E-0317 22-G-0318 22-E-0319 22-G-0320	Return on Equity
Corning Natural Gas Corporation	07/21	Corning Natural Gas Corporation	Case No. 21-G-0394	Return on Equity
Central Hudson Gas and Electric Corporation	08/20	Central Hudson Gas and Electric Corporation	Electric 20-E-0428 Gas 20-G-0429	Return on Equity

SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Niagara Mohawk Power Corporation	07/20	National Grid USA	Case No. 20-E-0380 20-G-0381	Return on Equity
Corning Natural Gas Corporation	02/20	Corning Natural Gas Corporation	Case No. 20-G-0101	Return on Equity
New York State Electric and Gas Company Rochester Gas and Electric	05/19	New York State Electric and Gas Company Rochester Gas and Electric	19-E-0378 19-G-0379 19-E-0380 19-G-0381	Return on Equity
Brooklyn Union Gas Company d/b/a National Grid NY KeySpan Gas East Corporation d/b/a National Grid	04/19	Brooklyn Union Gas Company d/b/a National Grid NY KeySpan Gas East Corporation d/b/a National Grid	19-G-0309 19-G-0310	Return on Equity
Central Hudson Gas and Electric Corporation	07/17	Central Hudson Gas and Electric Corporation	Electric 17-E-0459 Gas 17-G-0460	Return on Equity
Niagara Mohawk Power Corporation	04/17	National Grid USA	Case No. 17-E-0238 17-G-0239	Return on Equity
Corning Natural Gas Corporation	06/16	Corning Natural Gas Corporation	Case No. 16-G-0369	Return on Equity
National Fuel Gas Company	04/16	National Fuel Gas Company	Case No. 16-G-0257	Return on Equity
KeySpan Energy Delivery	01/16	KeySpan Energy Delivery	Case No. 15-G-0058 Case No. 15-G-0059	Return on Equity
New York State Electric and Gas Company Rochester Gas and Electric	05/15	New York State Electric and Gas Company Rochester Gas and Electric	Case No. 15-E-0283 Case No. 15-G-0284 Case No. 15-E-0285 Case No. 15-G-0286	Return on Equity
North Dakota Public Service Commission				

SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
Montana-Dakota Utilities Co.	05/22	Montana-Dakota Utilities Co.	C-PU-22-194	Return on Equity
Montana-Dakota Utilities Co.	08/20	Montana-Dakota Utilities Co.	C-PU-20-379	Return on Equity
Northern States Power Company	12/12	Northern States Power Company	C-PU-12-813	Return on Equity
Northern States Power Company	12/10	Northern States Power Company	C-PU-10-657	Return on Equity
Oklahoma Corporation Commission				
Oklahoma Gas & Electric	12/21	Oklahoma Gas & Electric	Cause No. PUD 202100164	Return on Equity
Arkansas Oklahoma Gas Corporation	01/13	Arkansas Oklahoma Gas Corporation	Cause No. PUD 201200236	Return on Equity
Oregon Public Service Commission				
PacifiCorp d/b/a Pacific Power & Light	03/22	PacifiCorp d/b/a Pacific Power & Light	Docket No. UE-399	Return on Equity
PacifiCorp d/b/a Pacific Power & Light	02/20	PacifiCorp d/b/a Pacific Power & Light	Docket No. UE-374	Return on Equity
Pennsylvania Public Utility Commission				
American Water Works Company Inc.	04/22	Pennsylvania-American Water Company	Docket No. R-2020-3031672 (water) Docket No. R-2020-3031673 (wastewater)	Return on Equity
American Water Works Company Inc.	04/20	Pennsylvania-American Water Company	Docket No. R-2020-3019369 (water) Docket No. R-2020-3019371 (wastewater)	Return on Equity

SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
American Water Works Company Inc.	04/17	Pennsylvania-American Water Company	Docket No. R-2017-2595853	Return on Equity
South Dakota Public Utilities Commission				
MidAmerican Energy Company	05/22	MidAmerican Energy Company	D-NG22-005	Return on Equity
Northern States Power Company	06/14	Northern States Power Company	Docket No. EL14-058	Return on Equity
Texas Public Utility Commission				
Entergy Texas, Inc.	07/22	Entergy Texas, Inc.	D-53719	Return on Equity
Southwestern Public Service Commission	08/19	Southwestern Public Service Commission	Docket No. D-49831	Return on Equity
Southwestern Public Service Company	01/14	Southwestern Public Service Company	Docket No. 42004	Return on Equity
Utah Public Service Commission				
PacifiCorp d/b/a Rocky Mountain Power	05/20	PacifiCorp d/b/a Rocky Mountain Power	Docket No. 20-035-04	Return on Equity
Virginia State Corporation Commission				
Virginia American Water Company, Inc.	11/21	Virginia American Water Company, Inc.	Docket No. PUR-2021-00255	Return on Equity
Virginia American Water Company, Inc.	11/18	Virginia American Water Company, Inc.	Docket No. PUR-2018-00175	Return on Equity
Washington Utilities Transportation Commission				
Cascade Natural Gas Corporation	06/20	Cascade Natural Gas Corporation	Docket No. UG-200568	Return on Equity
PacifiCorp d/b/a Pacific Power & Light	12/19	PacifiCorp d/b/a Pacific Power & Light	Docket No. UE-191024	Return on Equity
Cascade Natural Gas Corporation	04/19	Cascade Natural Gas Corporation	Docket No. UG-190210	Return on Equity
West Virginia Public Service Commission				

SPONSOR	DATE	CASE/APPLICANT	DOCKET /CASE NO.	SUBJECT
West Virginia American Water Company	04/21	West Virginia American Water Company	Case No. 21-02369-W-42T	Return on Equity
West Virginia American Water Company	04/18	West Virginia American Water Company	Case No. 18-0573-W-42T Case No. 18-0576-S-42T	Return on Equity
Wisconsin Public Service Commission				
Wisconsin Electric Power Company and Wisconsin Gas LLC	04/22	Wisconsin Electric Power Company and Wisconsin Gas LLC	Docket No. 05-UR-110	Return on Equity
Wisconsin Public Service Corp.	04/22	Wisconsin Public Service Corp.	6690-UR-127	Return on Equity
Alliant Energy		Alliant Energy		Return on Equity
Wisconsin Electric Power Company and Wisconsin Gas LLC	03/19	Wisconsin Electric Power Company and Wisconsin Gas LLC	Docket No. 05-UR-109	Return on Equity
Wisconsin Public Service Corp.	03/19	Wisconsin Public Service Corp.	6690-UR-126	Return on Equity
Wyoming Public Service Commission				
PacifiCorp d/b/a Rocky Mountain Power	03/20	PacifiCorp d/b/a Rocky Mountain Power	Docket No. 20000-578-ER-20	Return on Equity
Montana-Dakota Utilities Co.	05/19	Montana-Dakota Utilities Co.	30013-351-GR-19	Return on Equity

CERTIFICATIONS/ACCREDITATIONS

Certified General Appraiser, licensed in the Commonwealth of Massachusetts and the State of New Hampshire

SUMMARY OF ROE ANALYSES RESULTS

Constant Growth DCF			
	Minimum Growth Rate (Median)	Average Growth Rate (Median)	Maximum Growth Rate (Median)
30-Day Average	8.11%	9.34%	10.38%
90-Day Average	8.09%	9.37%	10.37%
180-Day Average	8.21%	9.41%	10.53%
Constant Growth Average	8.14%	9.37%	10.43%
CAPM			
	Current 30-day Average Treasury Bond Yield	Near-Term Blue Chip Forecast Yield	Long-Term Blue Chip Forecast Yield
Value Line Beta	11.65%	11.73%	11.73%
Bloomberg Beta	11.20%	11.30%	11.31%
Long-term Avg. Beta	10.47%	10.61%	10.62%
ECAPM			
Value Line Beta	11.97%	12.03%	12.03%
Bloomberg Beta	11.64%	11.71%	11.72%
Long-term Avg. Beta	11.09%	11.19%	11.20%
Bond Yield Plus Risk Premium			
	Current 30-day Average Treasury Bond Yield	Near-Term Blue Chip Forecast Yield	Long-Term Blue Chip Forecast Yield
Risk Premium Results	10.03%	10.27%	10.29%

30-DAY CONSTANT GROWTH DCF

		[1]	[2]	[3]	[4]	[5]	[6]	[7]	[8]	[9]	[10]	[11]
Company	Ticker	Annualized Dividend	Stock Price	Dividend Yield	Expected Dividend Yield	Value Line EPS Growth	Yahoo! Finance EPS Growth	Zacks EPS Growth	Average Growth Rate	ROE - Minimum Growth Rate	ROE - Average Growth Rate	ROE - Maximum Growth Rate
ALLETE, Inc.	ALE	\$2.60	\$60.15	4.32%	4.49%	6.00%	8.70%	8.70%	7.80%	10.45%	12.29%	13.21%
Alliant Energy Corporation	LNT	\$1.71	\$59.23	2.89%	2.97%	6.00%	5.40%	5.70%	5.70%	8.37%	8.67%	8.97%
American Electric Power Company, Inc.	AEP	\$3.12	\$97.30	3.21%	3.31%	6.50%	6.21%	6.20%	6.30%	9.51%	9.61%	9.81%
Duke Energy Corporation	DUK	\$3.94	\$107.38	3.67%	3.78%	6.00%	5.91%	6.10%	6.00%	9.69%	9.78%	9.88%
Entergy Corporation	ETR	\$4.04	\$114.20	3.54%	3.64%	4.00%	6.04%	6.70%	5.58%	7.61%	9.22%	10.36%
Evergy, Inc.	EVRG	\$2.29	\$66.26	3.46%	3.56%	7.50%	4.95%	6.10%	6.18%	8.49%	9.75%	11.09%
IDACORP, Inc.	IDA	\$3.00	\$104.96	2.86%	2.90%	4.00%	2.80%	2.80%	3.20%	5.70%	6.10%	6.92%
NextEra Energy, Inc.	NEE	\$1.70	\$75.27	2.26%	2.37%	12.50%	9.02%	9.20%	10.24%	11.38%	12.61%	14.90%
NorthWestern Corporation	NWE	\$2.52	\$59.33	4.25%	4.32%	3.00%	4.50%	2.30%	3.27%	6.60%	7.58%	8.84%
OGE Energy Corporation	OGE	\$1.64	\$38.94	4.21%	4.30%	6.50%	1.90%	3.50%	3.97%	6.15%	8.26%	10.85%
Otter Tail Corporation	OTTR	\$1.65	\$64.97	2.54%	2.63%	4.50%	9.00%	n/a	6.75%	7.10%	9.38%	11.65%
Portland General Electric Company	POR	\$1.81	\$48.19	3.76%	3.85%	7.50%	3.23%	4.40%	5.04%	7.05%	8.89%	11.40%
Southern Company	SO	\$2.72	\$72.04	3.78%	3.88%	6.50%	6.10%	4.00%	5.53%	7.85%	9.41%	10.40%
Xcel Energy Inc.	XEL	\$1.95	\$71.48	2.73%	2.82%	6.00%	7.07%	6.40%	6.49%	8.81%	9.31%	9.89%
Mean				3.39%	3.49%	6.18%	5.77%	5.55%	5.86%	8.20%	9.35%	10.58%
Median				3.50%	3.60%	6.00%	5.98%	6.10%	5.85%	8.11%	9.34%	10.38%

Notes:

- [1] Source: Bloomberg Professional
- [2] Source: Bloomberg Professional, equals 30-day average as of June 30, 2022
- [3] Equals [1] / [2]
- [4] Equals [3] x (1 + 0.50 x [8])
- [5] Source: Value Line
- [6] Source: Yahoo! Finance
- [7] Source: Zacks
- [8] Equals Average ([5], [6], [7])
- [9] Equals [3] x (1 + 0.50 x Minimum ([5], [6], [7]) + Minimum ([5], [6], [7]))
- [10] Equals [4] + [8]
- [11] Equals [3] x (1 + 0.50 x Maximum ([5], [6], [7]) + Maximum ([5], [6], [7]))

90-DAY CONSTANT GROWTH DCF

		[1]	[2]	[3]	[4]	[5]	[6]	[7]	[8]	[9]	[10]	[11]
Company	Ticker	Annualized Dividend	Stock Price	Dividend Yield	Expected Dividend Yield	Value Line EPS Growth	Yahoo! Finance EPS Growth	Zacks EPS Growth	Average Growth Rate	ROE - Minimum Growth Rate	ROE - Average Growth Rate	ROE - Maximum Growth Rate
ALLETE, Inc.	ALE	\$2.60	\$62.23	4.18%	4.34%	6.00%	8.70%	8.70%	7.80%	10.30%	12.14%	13.06%
Alliant Energy Corporation	LNT	\$1.71	\$60.23	2.84%	2.92%	6.00%	5.40%	5.70%	5.70%	8.32%	8.62%	8.92%
American Electric Power Company, Inc.	AEP	\$3.12	\$97.58	3.20%	3.30%	6.50%	6.21%	6.20%	6.30%	9.50%	9.60%	9.80%
Duke Energy Corporation	DUK	\$3.94	\$108.46	3.63%	3.74%	6.00%	5.91%	6.10%	6.00%	9.65%	9.75%	9.84%
Entergy Corporation	ETR	\$4.04	\$115.22	3.51%	3.60%	4.00%	6.04%	6.70%	5.58%	7.58%	9.18%	10.32%
Evergy, Inc.	EVRG	\$2.29	\$66.70	3.43%	3.54%	7.50%	4.95%	6.10%	6.18%	8.47%	9.72%	11.06%
IDACORP, Inc.	IDA	\$3.00	\$108.42	2.77%	2.81%	4.00%	2.80%	2.80%	3.20%	5.61%	6.01%	6.82%
NextEra Energy, Inc.	NEE	\$1.70	\$77.56	2.19%	2.30%	12.50%	9.02%	9.20%	10.24%	11.31%	12.54%	14.83%
NorthWestern Corporation	NWE	\$2.52	\$59.51	4.23%	4.30%	3.00%	4.50%	2.30%	3.27%	6.58%	7.57%	8.83%
OGE Energy Corporation	OGE	\$1.64	\$39.40	4.16%	4.25%	6.50%	1.90%	3.50%	3.97%	6.10%	8.21%	10.80%
Otter Tail Corporation	OTTR	\$1.65	\$63.10	2.61%	2.70%	4.50%	9.00%	n/a	6.75%	7.17%	9.45%	11.73%
Portland General Electric Company	POR	\$1.81	\$50.83	3.56%	3.65%	7.50%	3.23%	4.40%	5.04%	6.85%	8.69%	11.19%
Southern Company	SO	\$2.72	\$71.70	3.79%	3.90%	6.50%	6.10%	4.00%	5.53%	7.87%	9.43%	10.42%
Xcel Energy Inc.	XEL	\$1.95	\$71.68	2.72%	2.81%	6.00%	7.07%	6.40%	6.49%	8.80%	9.30%	9.89%
Mean				3.35%	3.44%	6.18%	5.77%	5.55%	5.86%	8.15%	9.30%	10.54%
Median				3.47%	3.57%	6.00%	5.98%	6.10%	5.85%	8.09%	9.37%	10.37%

Notes:

- [1] Source: Bloomberg Professional
- [2] Source: Bloomberg Professional, equals 90-day average as of June 30, 2022
- [3] Equals [1] / [2]
- [4] Equals [3] x (1 + 0.50 x [8])
- [5] Source: Value Line
- [6] Source: Yahoo! Finance
- [7] Source: Zacks
- [8] Equals Average ([5], [6], [7])
- [9] Equals [3] x (1 + 0.50 x Minimum ([5], [6], [7]) + Minimum ([5], [6], [7]))
- [10] Equals [4] + [8]
- [11] Equals [3] x (1 + 0.50 x Maximum ([5], [6], [7]) + Maximum ([5], [6], [7]))

180-DAY CONSTANT GROWTH DCF

		[1]	[2]	[3]	[4]	[5]	[6]	[7]	[8]	[9]	[10]	[11]
Company	Ticker	Annualized Dividend	Stock Price	Dividend Yield	Expected Dividend Yield	Value Line EPS Growth	Yahoo! Finance EPS Growth	Zacks EPS Growth	Average Growth Rate	ROE - Minimum Growth Rate	ROE - Average Growth Rate	ROE - Maximum Growth Rate
ALLETE, Inc.	ALE	\$2.60	\$62.82	4.14%	4.30%	6.00%	8.70%	8.70%	7.80%	10.26%	12.10%	13.02%
Alliant Energy Corporation	LNT	\$1.71	\$59.16	2.89%	2.97%	6.00%	5.40%	5.70%	5.70%	8.37%	8.67%	8.98%
American Electric Power Company, Inc.	AEP	\$3.12	\$91.91	3.39%	3.50%	6.50%	6.21%	6.20%	6.30%	9.70%	9.81%	10.01%
Duke Energy Corporation	DUK	\$3.94	\$105.24	3.74%	3.86%	6.00%	5.91%	6.10%	6.00%	9.76%	9.86%	9.96%
Entergy Corporation	ETR	\$4.04	\$111.04	3.64%	3.74%	4.00%	6.04%	6.70%	5.58%	7.71%	9.32%	10.46%
Energy, Inc.	EVRG	\$2.29	\$65.92	3.47%	3.58%	7.50%	4.95%	6.10%	6.18%	8.51%	9.76%	11.10%
IDACORP, Inc.	IDA	\$3.00	\$107.98	2.78%	2.82%	4.00%	2.80%	2.80%	3.20%	5.62%	6.02%	6.83%
NextEra Energy, Inc.	NEE	\$1.70	\$81.02	2.10%	2.21%	12.50%	9.02%	9.20%	10.24%	11.21%	12.45%	14.73%
NorthWestern Corporation	NWE	\$2.52	\$58.27	4.32%	4.40%	3.00%	4.50%	2.30%	3.27%	6.67%	7.66%	8.92%
OGE Energy Corporation	OGE	\$1.64	\$37.73	4.35%	4.43%	6.50%	1.90%	3.50%	3.97%	6.29%	8.40%	10.99%
Otter Tail Corporation	OTTR	\$1.65	\$63.90	2.58%	2.67%	4.50%	9.00%	n/a	6.75%	7.14%	9.42%	11.70%
Portland General Electric Company	POR	\$1.81	\$50.85	3.56%	3.65%	7.50%	3.23%	4.40%	5.04%	6.85%	8.69%	11.19%
Southern Company	SO	\$2.72	\$68.52	3.97%	4.08%	6.50%	6.10%	4.00%	5.53%	8.05%	9.61%	10.60%
Xcel Energy Inc.	XEL	\$1.95	\$69.09	2.82%	2.91%	6.00%	7.07%	6.40%	6.49%	8.91%	9.40%	9.99%
Mean				3.41%	3.51%	6.18%	5.77%	5.55%	5.86%	8.22%	9.37%	10.61%
Median				3.52%	3.62%	6.00%	5.98%	6.10%	5.85%	8.21%	9.41%	10.53%

Notes:

- [1] Source: Bloomberg Professional
- [2] Source: Bloomberg Professional, equals 180-day average as of June 30, 2022
- [3] Equals [1] / [2]
- [4] Equals [3] x (1 + 0.50 x [8])
- [5] Source: Value Line
- [6] Source: Yahoo! Finance
- [7] Source: Zacks
- [8] Equals Average ([5], [6], [7])
- [9] Equals [3] x (1 + 0.50 x Minimum ([5], [6], [7]) + Minimum ([5], [6], [7])
- [10] Equals [4] + [8]
- [11] Equals [3] x (1 + 0.50 x Maximum ([5], [6], [7]) + Maximum ([5], [6], [7])

CAPITAL ASSET PRICING MODEL -- CURRENT RISK-FREE RATE & VL BETA

$$K = R_f + \beta (R_m - R_f)$$

$$K = R_f + 0.25 \times (R_m - R_f) + 0.75 \times \beta \times (R_m - R_f)$$

	[1]	[2]	[3]	[4]	[5]	[6]	
Company	Ticker	Current 30-day average of 30-year U.S. Treasury bond yield	Beta (β)	Market Return (Rm)	Market Risk Premium (Rm - Rf)	ROE (K)	ECAPM ROE (K)
ALLETE, Inc.	ALE	3.18%	0.90	12.94%	9.76%	11.96%	12.21%
Alliant Energy Corporation	LNT	3.18%	0.80	12.94%	9.76%	10.99%	11.48%
American Electric Power Company, Inc.	AEP	3.18%	0.75	12.94%	9.76%	10.50%	11.11%
Duke Energy Corporation	DUK	3.18%	0.85	12.94%	9.76%	11.48%	11.84%
Entergy Corporation	ETR	3.18%	0.90	12.94%	9.76%	11.96%	12.21%
Eergy, Inc.	EVRG	3.18%	0.90	12.94%	9.76%	11.96%	12.21%
IDACORP, Inc.	IDA	3.18%	0.80	12.94%	9.76%	10.99%	11.48%
NextEra Energy, Inc.	NEE	3.18%	0.90	12.94%	9.76%	11.96%	12.21%
NorthWestern Corporation	NWE	3.18%	0.95	12.94%	9.76%	12.45%	12.57%
OGE Energy Corporation	OGE	3.18%	1.00	12.94%	9.76%	12.94%	12.94%
Otter Tail Corporation	OTTR	3.18%	0.85	12.94%	9.76%	11.48%	11.84%
Portland General Electric Company	POR	3.18%	0.85	12.94%	9.76%	11.48%	11.84%
Southern Company	SO	3.18%	0.90	12.94%	9.76%	11.96%	12.21%
Xcel Energy Inc.	XEL	3.18%	0.80	12.94%	9.76%	10.99%	11.48%
Mean						11.65%	11.97%
Median						11.72%	12.03%

Notes:

[1] Source: Bloomberg Professional, as of June 30, 2022

[2] Source: Value Line

[3] Source: Schedule AEB-D2, Attachment 6

[4] Equals [3] - [1]

[5] Equals [1] + [2] x [4]

[6] Equals [1] + 0.25 x ([4]) + 0.75 x ([2] x [4])

CAPITAL ASSET PRICING MODEL -- NEAR-TERM PROJECTED RISK-FREE RATE & VL BETA

$$K = R_f + \beta (R_m - R_f)$$

$$K = R_f + 0.25 \times (R_m - R_f) + 0.75 \times \beta \times (R_m - R_f)$$

		[1]	[2]	[3]	[4]	[5]	[6]
		Near-term projected 30- year U.S. Treasury bond yield		Market Return	Market Risk Premium	ROE (K)	ECAPM ROE (K)
Company	Ticker	(Q4 2022 - Q4 2023)	Beta (β)	(Rm)	(Rm - Rf)		
ALLETE, Inc.	ALE	3.74%	0.90	12.94%	9.20%	12.02%	12.25%
Alliant Energy Corporation	LNT	3.74%	0.80	12.94%	9.20%	11.10%	11.56%
American Electric Power Company, Inc.	AEP	3.74%	0.75	12.94%	9.20%	10.64%	11.22%
Duke Energy Corporation	DUK	3.74%	0.85	12.94%	9.20%	11.56%	11.91%
Entergy Corporation	ETR	3.74%	0.90	12.94%	9.20%	12.02%	12.25%
Evergy, Inc.	EVRG	3.74%	0.90	12.94%	9.20%	12.02%	12.25%
IDACORP, Inc.	IDA	3.74%	0.80	12.94%	9.20%	11.10%	11.56%
NextEra Energy, Inc.	NEE	3.74%	0.90	12.94%	9.20%	12.02%	12.25%
NorthWestern Corporation	NWE	3.74%	0.95	12.94%	9.20%	12.48%	12.60%
OGE Energy Corporation	OGE	3.74%	1.00	12.94%	9.20%	12.94%	12.94%
Otter Tail Corporation	OTTR	3.74%	0.85	12.94%	9.20%	11.56%	11.91%
Portland General Electric Company	POR	3.74%	0.85	12.94%	9.20%	11.56%	11.91%
Southern Company	SO	3.74%	0.90	12.94%	9.20%	12.02%	12.25%
Xcel Energy Inc.	XEL	3.74%	0.80	12.94%	9.20%	11.10%	11.56%
Mean						11.73%	12.03%
Median						11.79%	12.08%

Notes:

[1] Source: Blue Chip Financial Forecasts, Vol. 41, No. 7, July 1, 2022, at 2

[2] Source: Value Line

[3] Source: Schedule AEB-D2, Attachment 6

[4] Equals [3] - [1]

[5] Equals [1] + [2] x [4]

[6] Equals [1] + 0.25 x ([4]) + 0.75 x ([2] x [4])

CAPITAL ASSET PRICING MODEL -- LONG-TERM PROJECTED RISK-FREE RATE & VL BETA

$$K = R_f + \beta (R_m - R_f)$$

$$K = R_f + 0.25 \times (R_m - R_f) + 0.75 \times \beta \times (R_m - R_f)$$

		[1]	[2]	[3]	[4]	[5]	[6]
Company	Ticker	Projected 30-year U.S. Treasury bond yield (2023 - 2027)	Beta (β)	Market Return (R_m)	Market Risk Premium ($R_m - R_f$)	ROE (K)	ECAPM ROE (K)
ALLETE, Inc.	ALE	3.80%	0.90	12.94%	9.14%	12.03%	12.26%
Alliant Energy Corporation	LNT	3.80%	0.80	12.94%	9.14%	11.11%	11.57%
American Electric Power Company, Inc.	AEP	3.80%	0.75	12.94%	9.14%	10.66%	11.23%
Duke Energy Corporation	DUK	3.80%	0.85	12.94%	9.14%	11.57%	11.91%
Entergy Corporation	ETR	3.80%	0.90	12.94%	9.14%	12.03%	12.26%
Evergy, Inc.	EVRG	3.80%	0.90	12.94%	9.14%	12.03%	12.26%
IDACORP, Inc.	IDA	3.80%	0.80	12.94%	9.14%	11.11%	11.57%
NextEra Energy, Inc.	NEE	3.80%	0.90	12.94%	9.14%	12.03%	12.26%
NorthWestern Corporation	NWE	3.80%	0.95	12.94%	9.14%	12.48%	12.60%
OGE Energy Corporation	OGE	3.80%	1.00	12.94%	9.14%	12.94%	12.94%
Otter Tail Corporation	OTTR	3.80%	0.85	12.94%	9.14%	11.57%	11.91%
Portland General Electric Company	POR	3.80%	0.85	12.94%	9.14%	11.57%	11.91%
Southern Company	SO	3.80%	0.90	12.94%	9.14%	12.03%	12.26%
Xcel Energy Inc.	XEL	3.80%	0.80	12.94%	9.14%	11.11%	11.57%
Mean						11.73%	12.03%
Median						11.80%	12.08%

Notes:

- [1] Source: Blue Chip Financial Forecasts, Vol. 41, No. 6, June 1, 2022, at 14
- [2] Source: Value Line
- [3] Source: Schedule AEB-D2, Attachment 6
- [4] Equals [3] - [1]
- [5] Equals [1] + [2] x [4]
- [6] Equals [1] + 0.25 x ([4]) + 0.75 x ([2] x [4])

CAPITAL ASSET PRICING MODEL -- CURRENT RISK-FREE RATE & BLOOMBERG BETA

$$K = R_f + \beta (R_m - R_f)$$

$$K = R_f + 0.25 \times (R_m - R_f) + 0.75 \times \beta \times (R_m - R_f)$$

	[1]	[2]	[3]	[4]	[5]	[6]	
Company	Ticker	Current 30-day average of 30-year U.S. Treasury bond yield	Beta (β)	Market Return (R_m)	Market Risk Premium ($R_m - R_f$)	ROE (K)	ECAPM ROE (K)
ALLETE, Inc.	ALE	3.18%	0.82	12.94%	9.76%	11.17%	11.61%
Alliant Energy Corporation	LNT	3.18%	0.81	12.94%	9.76%	11.07%	11.54%
American Electric Power Company, Inc.	AEP	3.18%	0.78	12.94%	9.76%	10.76%	11.31%
Duke Energy Corporation	DUK	3.18%	0.73	12.94%	9.76%	10.31%	10.97%
Entergy Corporation	ETR	3.18%	0.87	12.94%	9.76%	11.71%	12.02%
Eergy, Inc.	EVRG	3.18%	0.81	12.94%	9.76%	11.09%	11.55%
IDACORP, Inc.	IDA	3.18%	0.82	12.94%	9.76%	11.19%	11.63%
NextEra Energy, Inc.	NEE	3.18%	0.82	12.94%	9.76%	11.14%	11.59%
NorthWestern Corporation	NWE	3.18%	0.90	12.94%	9.76%	11.93%	12.18%
OGE Energy Corporation	OGE	3.18%	0.94	12.94%	9.76%	12.34%	12.49%
Otter Tail Corporation	OTTR	3.18%	0.87	12.94%	9.76%	11.67%	11.99%
Portland General Electric Company	POR	3.18%	0.80	12.94%	9.76%	10.96%	11.46%
Southern Company	SO	3.18%	0.80	12.94%	9.76%	10.95%	11.45%
Xcel Energy Inc.	XEL	3.18%	0.75	12.94%	9.76%	10.52%	11.12%
Mean						11.20%	11.64%
Median						11.11%	11.57%

Notes:

[1] Source: Bloomberg Professional, as of June 30, 2022

[2] Source: Bloomberg Professional, based on 10-year weekly returns, as of June 30, 2022

[3] Source: Schedule AEB-D2, Attachment 6

[4] Equals [3] - [1]

[5] Equals [1] + [2] x [4]

[6] Equals [1] + 0.25 x ([4]) + 0.75 x ([2] x [4])

CAPITAL ASSET PRICING MODEL -- NEAR-TERM PROJECTED RISK-FREE RATE & BLOOMBERG BETA

$$K = R_f + \beta (R_m - R_f)$$

$$K = R_f + 0.25 \times (R_m - R_f) + 0.75 \times \beta \times (R_m - R_f)$$

		[1]	[2]	[3]	[4]	[5]	[6]
		Near-term projected 30- year U.S. Treasury bond yield		Market Return	Market Risk Premium	ROE (K)	ECAPM ROE (K)
Company	Ticker	(Q4 2022 - Q4 2023)	Beta (β)	(R_m)	($R_m - R_f$)		
ALLETE, Inc.	ALE	3.74%	0.82	12.94%	9.20%	11.27%	11.69%
Alliant Energy Corporation	LNT	3.74%	0.81	12.94%	9.20%	11.17%	11.62%
American Electric Power Company, Inc.	AEP	3.74%	0.78	12.94%	9.20%	10.89%	11.40%
Duke Energy Corporation	DUK	3.74%	0.73	12.94%	9.20%	10.47%	11.08%
Entergy Corporation	ETR	3.74%	0.87	12.94%	9.20%	11.78%	12.07%
Evergy, Inc.	EVRG	3.74%	0.81	12.94%	9.20%	11.19%	11.63%
IDACORP, Inc.	IDA	3.74%	0.82	12.94%	9.20%	11.29%	11.70%
NextEra Energy, Inc.	NEE	3.74%	0.82	12.94%	9.20%	11.24%	11.67%
NorthWestern Corporation	NWE	3.74%	0.90	12.94%	9.20%	11.99%	12.23%
OGE Energy Corporation	OGE	3.74%	0.94	12.94%	9.20%	12.37%	12.51%
Otter Tail Corporation	OTTR	3.74%	0.87	12.94%	9.20%	11.74%	12.04%
Portland General Electric Company	POR	3.74%	0.80	12.94%	9.20%	11.07%	11.54%
Southern Company	SO	3.74%	0.80	12.94%	9.20%	11.07%	11.54%
Xcel Energy Inc.	XEL	3.74%	0.75	12.94%	9.20%	10.66%	11.23%
Mean						11.30%	11.71%
Median						11.22%	11.65%

Notes:

[1] Source: Blue Chip Financial Forecasts, Vol. 41, No. 7, July 1, 2022, at 2

[2] Source: Bloomberg Professional, based on 10-year weekly returns, as of June 30, 2022

[3] Source: Schedule AEB-D2, Attachment 6

[4] Equals [3] - [1]

[5] Equals [1] + [2] x [4]

[6] Equals [1] + 0.25 x ([4]) + 0.75 x ([2] x [4])

CAPITAL ASSET PRICING MODEL -- LONG-TERM PROJECTED RISK-FREE RATE & BLOOMBERG BETA

$$K = R_f + \beta (R_m - R_f)$$

$$K = R_f + 0.25 \times (R_m - R_f) + 0.75 \times \beta \times (R_m - R_f)$$

		[1]	[2]	[3]	[4]	[5]	[6]
Company	Ticker	Projected 30-year U.S. Treasury bond yield (2023 - 2027)	Beta (β)	Market Return (R_m)	Market Risk Premium ($R_m - R_f$)	ROE (K)	ECAPM ROE (K)
ALLETE, Inc.	ALE	3.80%	0.82	12.94%	9.14%	11.28%	11.70%
Alliant Energy Corporation	LNT	3.80%	0.81	12.94%	9.14%	11.19%	11.62%
American Electric Power Company, Inc.	AEP	3.80%	0.78	12.94%	9.14%	10.90%	11.41%
Duke Energy Corporation	DUK	3.80%	0.73	12.94%	9.14%	10.48%	11.10%
Entergy Corporation	ETR	3.80%	0.87	12.94%	9.14%	11.79%	12.08%
Eergy, Inc.	EVRG	3.80%	0.81	12.94%	9.14%	11.20%	11.64%
IDACORP, Inc.	IDA	3.80%	0.82	12.94%	9.14%	11.30%	11.71%
NextEra Energy, Inc.	NEE	3.80%	0.82	12.94%	9.14%	11.25%	11.68%
NorthWestern Corporation	NWE	3.80%	0.90	12.94%	9.14%	12.00%	12.23%
OGE Energy Corporation	OGE	3.80%	0.94	12.94%	9.14%	12.38%	12.52%
Otter Tail Corporation	OTTR	3.80%	0.87	12.94%	9.14%	11.75%	12.05%
Portland General Electric Company	POR	3.80%	0.80	12.94%	9.14%	11.09%	11.55%
Southern Company	SO	3.80%	0.80	12.94%	9.14%	11.08%	11.55%
Xcel Energy Inc.	XEL	3.80%	0.75	12.94%	9.14%	10.67%	11.24%
Mean						11.31%	11.72%
Median						11.23%	11.66%

Notes:

[1] Source: Blue Chip Financial Forecasts, Vol. 41, No. 6, June 1, 2022, at 14

[2] Source: Bloomberg Professional, based on 10-year weekly returns, as of June 30, 2022

[3] Source: Schedule AEB-D2, Attachment 6

[4] Equals [3] - [1]

[5] Equals [1] + [2] x [4]

[6] Equals [1] + 0.25 x ([4]) + 0.75 x ([2] x [4])

CAPITAL ASSET PRICING MODEL -- CURRENT RISK-FREE RATE & VALUE LINE LT AVERAGE BETA

$$K = R_f + \beta (R_m - R_f)$$

$$K = R_f + 0.25 \times (R_m - R_f) + 0.75 \times \beta \times (R_m - R_f)$$

		[1]	[2]	[3]	[4]	[5]	[6]
Company	Ticker	Current 30-day average of 30-year U.S. Treasury bond yield	Beta (β)	Market Return (R_m)	Market Risk Premium ($R_m - R_f$)	ROE (K)	ECAPM ROE (K)
ALLETE, Inc.	ALE	3.18%	0.77	12.94%	9.76%	10.72%	11.27%
Alliant Energy Corporation	LNT	3.18%	0.74	12.94%	9.76%	10.39%	11.03%
American Electric Power Company, Inc.	AEP	3.18%	0.67	12.94%	9.76%	9.69%	10.50%
Duke Energy Corporation	DUK	3.18%	0.64	12.94%	9.76%	9.47%	10.34%
Entergy Corporation	ETR	3.18%	0.72	12.94%	9.76%	10.23%	10.91%
Eergy, Inc.	EVRG	3.18%	0.98	12.94%	9.76%	12.70%	12.76%
IDACORP, Inc.	IDA	3.18%	0.72	12.94%	9.76%	10.23%	10.91%
NextEra Energy, Inc.	NEE	3.18%	0.71	12.94%	9.76%	10.07%	10.78%
NorthWestern Corporation	NWE	3.18%	0.73	12.94%	9.76%	10.28%	10.95%
OGE Energy Corporation	OGE	3.18%	0.92	12.94%	9.76%	12.18%	12.37%
Otter Tail Corporation	OTTR	3.18%	0.85	12.94%	9.76%	11.48%	11.84%
Portland General Electric Company	POR	3.18%	0.74	12.94%	9.76%	10.39%	11.03%
Southern Company	SO	3.18%	0.63	12.94%	9.76%	9.31%	10.22%
Xcel Energy Inc.	XEL	3.18%	0.64	12.94%	9.76%	9.42%	10.30%
Mean						10.47%	11.09%
Median						10.26%	10.93%

Notes:

[1] Source: Bloomberg Professional, as of June 30, 2022

[2] Source: Schedule AEB-D2, Attachment 5

[3] Source: Schedule AEB-D2, Attachment 6

[4] Equals [3] - [1]

[5] Equals [1] + [2] x [4]

[6] Equals [1] + 0.25 x ([4]) + 0.75 x ([2] x [4])

CAPITAL ASSET PRICING MODEL -- NEAR-TERM PROJECTED RISK-FREE RATE & VALUE LINE LT AVERAGE BETA

$$K = R_f + \beta (R_m - R_f)$$

$$K = R_f + 0.25 \times (R_m - R_f) + 0.75 \times \beta \times (R_m - R_f)$$

		[1]	[2]	[3]	[4]	[5]	[6]
		Near-term projected 30- year U.S. Treasury bond yield		Market Return	Market Risk Premium	ROE (K)	ECAPM ROE (K)
Company	Ticker	(Q4 2022 - Q4 2023)	Beta (β)	(Rm)	(Rm - Rf)		
ALLETE, Inc.	ALE	3.74%	0.77	12.94%	9.20%	10.85%	11.37%
Alliant Energy Corporation	LNT	3.74%	0.74	12.94%	9.20%	10.54%	11.14%
American Electric Power Company, Inc.	AEP	3.74%	0.67	12.94%	9.20%	9.87%	10.64%
Duke Energy Corporation	DUK	3.74%	0.64	12.94%	9.20%	9.67%	10.49%
Entergy Corporation	ETR	3.74%	0.72	12.94%	9.20%	10.39%	11.02%
Evergy, Inc.	EVRG	3.74%	0.98	12.94%	9.20%	12.71%	12.77%
IDACORP, Inc.	IDA	3.74%	0.72	12.94%	9.20%	10.39%	11.02%
NextEra Energy, Inc.	NEE	3.74%	0.71	12.94%	9.20%	10.23%	10.91%
NorthWestern Corporation	NWE	3.74%	0.73	12.94%	9.20%	10.44%	11.06%
OGE Energy Corporation	OGE	3.74%	0.92	12.94%	9.20%	12.23%	12.40%
Otter Tail Corporation	OTTR	3.74%	0.85	12.94%	9.20%	11.56%	11.91%
Portland General Electric Company	POR	3.74%	0.74	12.94%	9.20%	10.54%	11.14%
Southern Company	SO	3.74%	0.63	12.94%	9.20%	9.52%	10.37%
Xcel Energy Inc.	XEL	3.74%	0.64	12.94%	9.20%	9.62%	10.45%
Mean						10.61%	11.19%
Median						10.41%	11.04%

Notes:

[1] Source: Blue Chip Financial Forecasts, Vol. 41, No. 7, July 1, 2022, at 2

[2] Source: Schedule AEB-D2, Attachment 5

[3] Source: Schedule AEB-D2, Attachment 6

[4] Equals [3] - [1]

[5] Equals [1] + [2] x [4]

[6] Equals [1] + 0.25 x ([4]) + 0.75 x ([2] x [4])

CAPITAL ASSET PRICING MODEL -- LONG-TERM PROJECTED RISK-FREE RATE & VALUE LINE LT BETA

$$K = R_f + \beta (R_m - R_f)$$

$$K = R_f + 0.25 \times (R_m - R_f) + 0.75 \times \beta \times (R_m - R_f)$$

		[1]	[2]	[3]	[4]	[5]	[6]
Company	Ticker	Projected 30-year U.S. Treasury bond yield (2023 - 2027)	Beta (β)	Market Return (R_m)	Market Risk Premium ($R_m - R_f$)	ROE (K)	ECAPM ROE (K)
ALLETE, Inc.	ALE	3.80%	0.77	12.94%	9.14%	10.86%	11.38%
Alliant Energy Corporation	LNT	3.80%	0.74	12.94%	9.14%	10.55%	11.15%
American Electric Power Company, Inc.	AEP	3.80%	0.67	12.94%	9.14%	9.89%	10.66%
Duke Energy Corporation	DUK	3.80%	0.64	12.94%	9.14%	9.69%	10.50%
Entergy Corporation	ETR	3.80%	0.72	12.94%	9.14%	10.40%	11.04%
Eergy, Inc.	EVRG	3.80%	0.98	12.94%	9.14%	12.71%	12.77%
IDACORP, Inc.	IDA	3.80%	0.72	12.94%	9.14%	10.40%	11.04%
NextEra Energy, Inc.	NEE	3.80%	0.71	12.94%	9.14%	10.25%	10.92%
NorthWestern Corporation	NWE	3.80%	0.73	12.94%	9.14%	10.45%	11.07%
OGE Energy Corporation	OGE	3.80%	0.92	12.94%	9.14%	12.23%	12.41%
Otter Tail Corporation	OTTR	3.80%	0.85	12.94%	9.14%	11.57%	11.91%
Portland General Electric Company	POR	3.80%	0.74	12.94%	9.14%	10.55%	11.15%
Southern Company	SO	3.80%	0.63	12.94%	9.14%	9.54%	10.39%
Xcel Energy Inc.	XEL	3.80%	0.64	12.94%	9.14%	9.64%	10.47%
Mean						10.62%	11.20%
Median						10.43%	11.06%

Notes:

[1] Source: Blue Chip Financial Forecasts, Vol. 41, No. 6, June 1, 2022, at 14

[2] Source: Schedule AEB-D2, Attachment 5

[3] Source: Schedule AEB-D2, Attachment 6

[4] Equals [3] - [1]

[5] Equals [1] + [2] x [4]

[6] Equals [1] + 0.25 x ([4]) + 0.75 x ([2] x [4])

HISTORICAL BETA - 2013 - 2021

Company	Ticker	[1]	[2]	[3]	[4]	[5]	[6]	[7]	[8]	[9]	[10]
		12/31/2013	12/31/2014	12/31/2015	12/31/2016	12/31/2017	12/31/2018	12/31/2019	12/31/2020	12/31/2021	Average
ALLETE, Inc.	ALE	0.75	0.80	0.80	0.75	0.80	0.65	0.65	0.85	0.90	0.77
Alliant Energy Corporation	LNT	0.75	0.80	0.80	0.70	0.70	0.60	0.60	0.85	0.85	0.74
American Electric Power Company, Inc.	AEP	0.70	0.70	0.70	0.65	0.65	0.55	0.55	0.75	0.75	0.67
Duke Energy Corporation	DUK	0.65	0.60	0.65	0.60	0.60	0.50	0.50	0.85	0.85	0.64
Entergy Corporation	ETR	0.70	0.70	0.70	0.65	0.65	0.60	0.60	0.95	0.95	0.72
Evergy, Inc.	EVRG						NMF	NMF	1.00	0.95	0.98
IDACORP, Inc.	IDA	0.75	0.80	0.80	0.75	0.70	0.55	0.55	0.80	0.80	0.72
NextEra Energy, Inc.	NEE	0.70	0.70	0.75	0.65	0.65	0.55	0.55	0.90	0.90	0.71
NorthWestern Corporation	NWE	0.70	0.70	0.70	0.70	0.70	0.60	0.60	0.90	0.95	0.73
OGE Energy Corporation	OGE	0.85	0.90	0.95	0.90	0.95	0.85	0.75	1.10	1.05	0.92
Otter Tail Corporation	OTTR	0.95	0.90	0.85	0.85	0.90	0.75	0.70	0.85	0.90	0.85
Portland General Electric Company	POR	0.75	0.80	0.80	0.70	0.70	0.60	0.55	0.85	0.90	0.74
Southern Company	SO	0.55	0.55	0.60	0.55	0.55	0.50	0.50	0.90	0.95	0.63
Xcel Energy Inc.	XEL	0.65	0.65	0.65	0.60	0.60	0.50	0.50	0.80	0.80	0.64
Mean		0.73	0.74	0.75	0.70	0.70	0.60	0.58	0.88	0.89	0.75

Notes:

- [1] Value Line, dated December 26, 2013.
- [2] Value Line, dated December 31, 2014.
- [3] Value Line, dated December 30, 2015.
- [4] Value Line, dated December 29, 2016.
- [5] Value Line, dated December 28, 2017.
- [6] Value Line, dated December 27, 2018.
- [7] Value Line, dated December 26, 2019.
- [8] Value Line, dated December 30, 2020.
- [9] Value Line, dated December 29, 2021.
- [10] Average ([1] - [9])

MARKET RISK PREMIUM DERIVED FROM ANALYSTS' LONG-TERM GROWTH ESTIMATES

[1] Estimated Weighted Average Dividend Yield	1.83%
[2] Estimated Weighted Average Long-Term Growth Rate	11.02%
[3] S&P 500 Estimated Required Market Return	12.94%

STANDARD AND POOR'S 500 INDEX

Name	Ticker	[4] Shares Outstg	[5] Price	[6] Market Capitalization	[7] Weight in Index	[8] Estimated Dividend Yield	[9] Cap-Weighted Dividend Yield	[10] Value Line Long-Term Growth Est.	[11] Cap-Weighted Long-Term Growth Est.
LyondellBasell Industries NV	LYB	327.62	87.46	28,654	0.11%	5.44%	0.01%	3.50%	0.00%
Signature Bank/New York NY	SBNY	63.07	179.21	11,302		1.25%		24.50%	
American Express Co	AXP	753.06	138.62	104,389	0.39%	1.50%	0.01%	10.00%	0.04%
Verizon Communications Inc	VZ	4,199.64	50.75	213,132	0.80%	5.04%	0.04%	3.00%	0.02%
Broadcom Inc	AVGO	403.82	485.81	196,179		3.38%		23.00%	
Boeing Co/The	BA	591.64	136.72	80,888					
Caterpillar Inc	CAT	533.37	178.76	95,346	0.36%	2.69%	0.01%	8.00%	0.03%
JPMorgan Chase & Co	JPM	2,937.05	112.61	330,741	1.24%	3.55%	0.04%	5.00%	0.06%
Chevron Corp	CVX	1,964.81	144.78	284,466		3.92%		26.00%	
Coca-Cola Co/The	KO	4,335.03	62.91	272,717	1.02%	2.80%	0.03%	7.00%	0.07%
AbbVie Inc	ABBV	1,767.11	153.16	270,651	1.02%	3.68%	0.04%	4.50%	0.05%
Walt Disney Co/The	DIS	1,821.48	94.40	171,948				30.50%	
FleetCor Technologies Inc	FLT	77.34	210.11	16,250	0.06%			10.50%	0.01%
Extra Space Storage Inc	EXR	134.28	170.12	22,844	0.09%	3.53%	0.00%	4.00%	0.00%
Exxon Mobil Corp	XOM	4,212.54	85.64	360,762		4.11%			
Phillips 66	PSX	481.10	81.99	39,445		4.73%		85.00%	
General Electric Co	GE	1,100.67	63.67	70,079	0.26%	0.50%	0.00%	15.00%	0.04%
HP Inc	HPQ	1,034.14	32.78	33,899	0.13%	3.05%	0.00%	12.50%	0.02%
Home Depot Inc/The	HD	1,027.76	274.27	281,882	1.06%	2.77%	0.03%	9.00%	0.10%
Monolithic Power Systems Inc	MPWR	46.64	384.04	17,913	0.07%	0.78%	0.00%	18.00%	0.01%
International Business Machines Corp	IBM	899.44	141.19	126,991	0.48%	4.67%	0.02%	3.00%	0.01%
Johnson & Johnson	JNJ	2,631.40	177.51	467,100	1.75%	2.55%	0.04%	8.00%	0.14%
McDonald's Corp	MCD	739.55	246.88	182,579	0.68%	2.24%	0.02%	10.50%	0.07%
Merck & Co Inc	MRK	2,528.81	91.17	230,551	0.86%	3.03%	0.03%	8.00%	0.07%
3M Co	MMM	569.06	129.41	73,642	0.28%	4.61%	0.01%	5.50%	0.02%
American Water Works Co Inc	AWK	181.75	148.77	27,039	0.10%	1.76%	0.00%	8.50%	0.01%
Bank of America Corp	BAC	8,056.88	31.13	250,811	0.94%	2.70%	0.03%	9.00%	0.08%
Pfizer Inc	PFE	5,610.90	52.43	294,179	1.10%	3.05%	0.03%	6.50%	0.07%
Procter & Gamble Co/The	PG	2,399.30	143.79	344,995	1.29%	2.54%	0.03%	6.50%	0.08%
AT&T Inc	T	7,159.00	20.96	150,053	0.56%	5.30%	0.03%	0.50%	0.00%
Travelers Cos Inc/The	TRV	239.96	169.13	40,585	0.15%	2.20%	0.00%	8.00%	0.01%
Raytheon Technologies Corp	RTX	1,487.22	96.11	142,936	0.54%	2.29%	0.01%	7.50%	0.04%
Analog Devices Inc	ADI	519.81	146.09	75,938	0.28%	2.08%	0.01%	14.00%	0.04%
Walmart Inc	WMT	2,741.15	121.58	333,269	1.25%	1.84%	0.02%	7.50%	0.09%
Cisco Systems Inc	CSCO	4,140.96	42.64	176,571	0.66%	3.56%	0.02%	8.00%	0.05%
Intel Corp	INTC	4,089.00	37.41	152,969	0.57%	3.90%	0.02%	6.00%	0.03%
General Motors Co	GM	1,458.02	31.76	46,307	0.17%			11.00%	0.02%
Microsoft Corp	MSFT	7,479.03	256.83	1,920,840	7.20%	0.97%	0.07%	17.50%	1.26%
Dollar General Corp	DG	227.00	245.44	55,714	0.21%	0.90%	0.00%	10.00%	0.02%
Cigna Corp	CI	317.27	263.52	83,608	0.31%	1.70%	0.01%	10.00%	0.03%
Kinder Morgan Inc	KMI	2,267.47	16.76	38,003	0.14%	6.62%	0.01%	19.00%	0.03%
Citigroup Inc	C	1,941.92	45.99	89,309	0.33%	4.44%	0.01%	4.50%	0.02%
American International Group Inc	AIG	792.19	51.13	40,505		2.50%		31.50%	
Altria Group Inc	MO	1,810.56	41.77	75,627	0.28%	8.62%	0.02%	5.50%	0.02%
HCA Healthcare Inc	HCA	295.48	168.06	49,659	0.19%	1.33%	0.00%	12.50%	0.02%
International Paper Co	IP	370.63	41.83	15,503	0.06%	4.42%	0.00%	12.50%	0.01%
Hewlett Packard Enterprise Co	HPE	1,299.33	13.26	17,229	0.06%	3.62%	0.00%	7.50%	0.00%
Abbott Laboratories	ABT	1,750.94	108.65	190,240	0.71%	1.73%	0.01%	8.00%	0.06%
Aflac Inc	AFL	644.17	55.33	35,642	0.13%	2.89%	0.00%	9.00%	0.01%
Air Products and Chemicals Inc	APD	221.77	240.48	53,332	0.20%	2.69%	0.01%	12.00%	0.02%
Royal Caribbean Cruises Ltd	RCL	254.96	34.91	8,901					
Hess Corp	HES	311.26	105.94	32,975		1.42%			
Archer-Daniels-Midland Co	ADM	562.71	77.60	43,666	0.16%	2.06%	0.00%	13.00%	0.02%
Automatic Data Processing Inc	ADP	417.75	210.04	87,744	0.33%	1.98%	0.01%	9.00%	0.03%
Verisk Analytics Inc	VRSK	157.90	173.09	27,331	0.10%	0.72%	0.00%	10.50%	0.01%
AutoZone Inc	AZO	19.49	2,149.12	41,882	0.16%			14.00%	0.02%
Avery Dennison Corp	AVY	81.71	161.87	13,227	0.05%	1.85%	0.00%	12.00%	0.01%
Enphase Energy Inc	ENPH	135.03	195.24	26,363				26.50%	
MSCI Inc	MSCI	81.27	412.15	33,495	0.13%	1.01%	0.00%	14.50%	0.02%
Ball Corp	BALL	319.79	68.77	21,992		1.16%		21.50%	
Ceridian HCM Holding Inc	CDAY	152.65	47.08	7,187					
Carrier Global Corp	CARR	848.24	35.66	30,248		1.68%			
Bank of New York Mellon Corp/The	BK	807.80	41.71	33,693	0.13%	3.26%	0.00%	6.50%	0.01%
Otis Worldwide Corp	OTIS	422.79	70.67	29,879		1.64%			
Baxter International Inc	BAX	503.53	64.23	32,342	0.12%	1.81%	0.00%	10.00%	0.01%
Becton Dickinson and Co	BDX	285.07	246.53	70,277	0.26%	1.41%	0.00%	5.50%	0.01%
Berkshire Hathaway Inc	BRK/B	1,285.75	273.02	351,036	1.32%			6.00%	0.08%
Best Buy Co Inc	BBY	225.17	65.19	14,679	0.06%	5.40%	0.00%	9.50%	0.01%
Boston Scientific Corp	BSX	1,429.57	37.27	53,280	0.20%			16.00%	0.03%
Bristol-Myers Squibb Co	BMY	2,129.06	77.00	163,938		2.81%			
Fortune Brands Home & Security Inc	FBHS	130.81	59.88	7,833	0.03%	1.87%	0.00%	10.00%	0.00%
Brown-Forman Corp	BF/B	309.90	70.16	21,743	0.08%	1.07%	0.00%	12.00%	0.01%
Coterra Energy Inc	CTRA	805.81	25.79	20,782		2.33%			
Campbell Soup Co	CPB	300.58	48.05	14,443	0.05%	3.08%	0.00%	5.00%	0.00%
Hilton Worldwide Holdings Inc	HLT	278.33	111.44	31,017		0.54%			
Carnival Corp	CCL	994.62	8.65	8,603					
Qorvo Inc	QRVO	103.73	94.32	9,784	0.04%			14.50%	0.01%
Lumen Technologies Inc	LUMN	1,033.06	10.91	11,271	0.04%	9.17%	0.00%	3.50%	0.00%
UDR Inc	UDR	318.40	46.04	14,659	0.05%	3.30%	0.00%	10.50%	0.01%
Clorox Co/The	CLX	123.08	140.98	17,352	0.07%	3.29%	0.00%	4.50%	0.00%

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Paycom Software Inc	PAYC	60.25	280.12	16,878	0.06%			20.00%	0.01%
CMS Energy Corp	CMS	290.13	67.50	19,584	0.07%	2.73%	0.00%	6.50%	0.00%
Newell Brands Inc	NWL	413.50	19.04	7,873		4.83%			
Colgate-Palmolive Co	CL	837.94	80.14	67,153	0.25%	2.35%	0.01%	6.50%	0.02%
EPAM Systems Inc	EPAM	57.15	294.78	16,847				20.50%	
Comerica Inc	CMA	130.76	73.38	9,595	0.04%	3.71%	0.00%	6.00%	0.00%
Conagra Brands Inc	CAG	479.88	34.24	16,431	0.06%	3.65%	0.00%	4.00%	0.00%
Consolidated Edison Inc	ED	354.30	95.10	33,693	0.13%	3.32%	0.00%	4.50%	0.01%
Corning Inc	GLW	844.61	31.51	26,614	0.10%	3.43%	0.00%	17.50%	0.02%
Cummins Inc	CMI	141.10	193.53	27,307	0.10%	3.00%	0.00%	8.00%	0.01%
Caesars Entertainment Inc	CZR	214.37	38.30	8,210					
Danaher Corp	DHR	727.08	253.52	184,329	0.69%	0.39%	0.00%	17.00%	0.12%
Target Corp	TGT	463.70	141.23	65,488	0.25%	3.06%	0.01%	13.00%	0.03%
Deere & Co	DE	305.64	299.47	91,529	0.34%	1.51%	0.01%	15.00%	0.05%
Dominion Energy Inc	D	811.27	79.81	64,747	0.24%	3.35%	0.01%	14.00%	0.03%
Dover Corp	DOV	144.16	121.32	17,490	0.07%	1.65%	0.00%	9.00%	0.01%
Alliant Energy Corp	LNT	250.81	58.61	14,700	0.06%	2.92%	0.00%	6.00%	0.00%
Duke Energy Corp	DUK	770.00	107.21	82,552	0.31%	3.68%	0.01%	6.00%	0.02%
Regency Centers Corp	REG	172.36	59.31	10,223	0.04%	4.22%	0.00%	12.50%	0.00%
Eaton Corp PLC	ETN	399.00	125.99	50,270	0.19%	2.57%	0.00%	12.00%	0.02%
Ecolab Inc	ECL	285.66	153.76	43,922	0.16%	1.33%	0.00%	10.50%	0.02%
PerkinElmer Inc	PKI	126.15	142.22	17,941	0.07%	0.20%	0.00%	5.00%	0.00%
Emerson Electric Co	EMR	594.00	79.54	47,247	0.18%	2.59%	0.00%	10.00%	0.02%
EOG Resources Inc	EOG	585.71	110.44	64,686	0.24%	2.72%	0.01%	18.00%	0.04%
Aon PLC	AON	212.38	269.68	57,276	0.21%	0.83%	0.00%	7.50%	0.02%
Entergy Corp	ETR	203.37	112.64	22,908	0.09%	3.59%	0.00%	4.00%	0.00%
Equifax Inc	EFX	122.34	182.78	22,360	0.08%	0.85%	0.00%	10.00%	0.01%
IQVIA Holdings Inc	IQV	189.28	216.99	41,072	0.15%			14.50%	0.02%
Gartner Inc	IT	80.54	241.83	19,477	0.07%			15.50%	0.01%
FedEx Corp	FDX	259.18	226.71	58,758	0.22%	2.03%	0.00%	13.00%	0.03%
FMC Corp	FMC	125.94	107.01	13,477	0.05%	1.98%	0.00%	11.00%	0.01%
Brown & Brown Inc	BRO	282.27	58.34	16,468	0.06%	0.70%	0.00%	10.50%	0.01%
Ford Motor Co	F	3,948.91	11.13	43,951		3.59%		33.50%	
NextEra Energy Inc	NEE	1,964.50	77.46	152,170	0.57%	2.19%	0.01%	12.50%	0.07%
Franklin Resources Inc	BEN	499.92	23.31	11,653	0.04%	4.98%	0.00%	9.00%	0.00%
Garmin Ltd	GRMN	193.13	98.25	18,975	0.07%	2.97%	0.00%	8.00%	0.01%
Freightliner-McMoRan Inc	FCX	1,449.26	29.26	42,405		2.05%		29.00%	
Dexcom Inc	DXCM	392.50	74.53	29,253					
General Dynamics Corp	GD	277.71	221.25	61,442	0.23%	2.28%	0.01%	8.00%	0.02%
General Mills Inc	GIS	597.16	75.45	45,056	0.17%	2.86%	0.00%	4.00%	0.01%
Genuine Parts Co	GPC	141.60	133.00	18,832	0.07%	2.69%	0.00%	8.50%	0.01%
Atmos Energy Corp	ATO	139.02	112.10	15,584	0.06%	2.43%	0.00%	7.50%	0.00%
WW Grainger Inc	GWW	51.10	454.43	23,222	0.09%	1.51%	0.00%	7.00%	0.01%
Halliburton Co	HAL	901.98	31.36	28,286		1.53%		26.00%	
L3Harris Technologies Inc	LHX	192.88	241.70	46,618	0.17%	1.85%	0.00%	18.50%	0.03%
Healthpeak Properties Inc	PEAK	539.56	25.91	13,980	0.05%	4.63%	0.00%	17.00%	0.01%
Catalent Inc	CTLT	179.21	107.29	19,228				21.00%	
Fortive Corp	FTV	358.45	54.38	19,492	0.07%	0.51%	0.00%	12.00%	0.01%
Hershey Co/The	HSY	145.99	215.16	31,411	0.12%	1.68%	0.00%	6.50%	0.01%
Synchrony Financial	SYF	501.49	27.62	13,851	0.05%	3.19%	0.00%	9.50%	0.00%
Hormel Foods Corp	HRL	546.06	47.36	25,861	0.10%	2.20%	0.00%	6.50%	0.01%
Arthur J Gallagher & Co	AJG	210.07	163.04	34,249	0.13%	1.25%	0.00%	16.50%	0.02%
Mondelez International Inc	MDLZ	1,383.92	62.09	85,928	0.32%	2.25%	0.01%	9.50%	0.03%
CenterPoint Energy Inc	CNP	629.43	29.58	18,619	0.07%	2.30%	0.00%	6.50%	0.00%
Humana Inc	HUM	126.49	468.07	59,208	0.22%	0.67%	0.00%	11.00%	0.02%
Willis Towers Watson PLC	WTW	111.49	197.39	22,007	0.08%	1.66%	0.00%	8.00%	0.01%
Illinois Tool Works Inc	ITW	311.44	182.25	56,760	0.21%	2.68%	0.01%	11.00%	0.02%
CDW Corp/DE	CDW	135.12	157.56	21,289	0.08%	1.27%	0.00%	11.00%	0.01%
Trane Technologies PLC	TT	233.86	129.87	30,371		2.06%			
Interpublic Group of Cos Inc/The	IPG	393.66	27.53	10,838	0.04%	4.21%	0.00%	12.00%	0.00%
International Flavors & Fragrances Inc	IFF	254.84	119.12	30,356	0.11%	2.65%	0.00%	7.50%	0.01%
Jacobs Engineering Group Inc	J	128.63	127.13	16,352	0.06%	0.72%	0.00%	15.00%	0.01%
Generac Holdings Inc	GNRC	63.83	210.58	13,441				23.50%	
NXP Semiconductors NV	NXPI	262.57	148.03	38,867	0.15%	2.28%	0.00%	12.00%	0.02%
Kellogg Co	K	337.87	71.34	24,104	0.09%	3.25%	0.00%	3.50%	0.00%
Broadridge Financial Solutions Inc	BR	117.23	142.55	16,711	0.06%	1.80%	0.00%	9.00%	0.01%
Kimberly-Clark Corp	KMB	336.93	135.15	45,535	0.17%	3.43%	0.01%	5.50%	0.01%
Kimco Realty Corp	KIM	618.01	19.77	12,218	0.05%	4.05%	0.00%	8.50%	0.00%
Oracle Corp	ORCL	2,664.93	69.87	186,198	0.70%	1.83%	0.01%	9.00%	0.06%
Kroger Co/The	KR	715.56	47.33	33,867	0.13%	2.20%	0.00%	6.50%	0.01%
Lennar Corp	LEN	258.62	70.57	18,251	0.07%	2.13%	0.00%	9.00%	0.01%
Eli Lilly & Co	LLY	950.16	324.23	308,070	1.16%	1.21%	0.01%	11.50%	0.13%
Bath & Body Works Inc	BBWI	228.74	26.92	6,158		2.97%		26.50%	
Charter Communications Inc	CHTR	160.73	468.53	75,305				21.50%	
Lincoln National Corp	LNC	171.95	46.77	8,042	0.03%	3.85%	0.00%	11.50%	0.00%
Loews Corp	L	246.11	59.26	14,584	0.05%	0.42%	0.00%	16.00%	0.01%
Lowe's Cos Inc	LOW	639.13	174.67	111,637	0.42%	2.40%	0.01%	12.50%	0.05%
IDEX Corp	IEX	76.01	181.63	13,805	0.05%	1.32%	0.00%	10.00%	0.01%
Marsh & McLennan Cos Inc	MMC	502.71	155.25	78,045	0.29%	1.38%	0.00%	11.50%	0.03%
Masco Corp	MAS	235.94	50.60	11,939	0.04%	2.21%	0.00%	8.50%	0.00%
S&P Global Inc	SPGI	339.90	337.06	114,567	0.43%	1.01%	0.00%	9.50%	0.04%
Medtronic PLC	MDT	1,328.71	89.75	119,252	0.45%	3.03%	0.01%	8.50%	0.04%
Viatis Inc	VTRS	1,212.33	10.47	12,693		4.58%			
CVS Health Corp	CVS	1,311.31	92.66	121,506	0.46%	2.37%	0.01%	6.00%	0.03%
DuPont de Nemours Inc	DD	508.53	55.58	28,264	0.11%	2.37%	0.00%	10.00%	0.01%
Micron Technology Inc	MU	1,116.67	55.28	61,729		0.83%		24.00%	
Motorola Solutions Inc	MSI	167.30	209.60	35,065	0.13%	1.51%	0.00%	8.00%	0.01%
Cboe Global Markets Inc	CBOE	106.19	113.19	12,020	0.05%	1.70%	0.00%	10.00%	0.00%
Laboratory Corp of America Holdings	LH	93.18	234.36	21,837	0.08%	1.23%	0.00%	6.00%	0.00%
Newmont Corp	NEM	793.65	59.67	47,357	0.18%	3.69%	0.01%	9.50%	0.02%
NIKE Inc	NKE	1,268.76	102.20	129,667		1.19%		24.00%	

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NiSource Inc	NI	405.80	29.49	11,967	0.04%	3.19%	0.00%	9.50%	0.00%
Norfolk Southern Corp	NSC	238.33	227.29	54,171	0.20%	2.18%	0.00%	10.00%	0.02%
Principal Financial Group Inc	PFG	252.68	66.79	16,877	0.06%	3.83%	0.00%	6.00%	0.00%
Eversource Energy	ES	344.88	84.47	29,132	0.11%	3.02%	0.00%	6.00%	0.01%
Northrop Grumman Corp	NOC	155.45	478.57	74,391	0.28%	1.45%	0.00%	7.50%	0.02%
Wells Fargo & Co	WFC	3,790.35	39.17	148,468	0.56%	2.55%	0.01%	7.50%	0.04%
Nucor Corp	NUE	266.00	104.41	27,773	0.10%	1.92%	0.00%	10.00%	0.01%
PVH Corp	PVH	66.96	56.90	3,810	0.01%	0.26%	0.00%	13.50%	0.00%
Occidental Petroleum Corp	OXY	937.19	58.88	55,182		0.88%			
Omnicom Group Inc	OMC	205.73	63.61	13,087	0.05%	4.40%	0.00%	6.00%	0.00%
ONEOK Inc	OKE	446.62	55.50	24,787	0.09%	6.74%	0.01%	11.00%	0.01%
Raymond James Financial Inc	RJF	216.66	89.41	19,371	0.07%	1.52%	0.00%	10.50%	0.01%
Parker-Hannifin Corp	PH	128.37	246.05	31,586	0.12%	2.16%	0.00%	12.50%	0.01%
Rollins Inc	ROL	492.46	34.92	17,197	0.06%	1.15%	0.00%	10.50%	0.01%
PPL Corp	PPL	735.90	27.13	19,965		3.32%			
ConocoPhillips	COP	1,293.45	89.81	116,165	0.44%	2.05%	0.01%	20.00%	0.09%
PulteGroup Inc	PHM	237.63	39.63	9,417	0.04%	1.51%	0.00%	11.00%	0.00%
Pinnacle West Capital Corp	PNW	113.00	73.12	8,263	0.03%	4.65%	0.00%	1.50%	0.00%
PNC Financial Services Group Inc/The	PNC	413.58	157.77	65,251	0.24%	3.80%	0.01%	11.50%	0.03%
PPG Industries Inc	PPG	236.15	114.34	27,001	0.10%	2.06%	0.00%	4.00%	0.00%
Progressive Corp/The	PGR	584.90	116.27	68,006	0.26%	0.34%	0.00%	4.50%	0.01%
Public Service Enterprise Group Inc	PEG	499.26	63.28	31,593	0.12%	3.41%	0.00%	4.00%	0.00%
Robert Half International Inc	RHI	110.51	74.89	8,276	0.03%	2.30%	0.00%	7.50%	0.00%
Edison International	EIX	381.20	63.24	24,107		4.43%			
Schlumberger NV	SLB	1,413.46	35.76	50,545		1.96%		23.00%	
Charles Schwab Corp/The	SCHW	1,817.06	63.18	114,802	0.43%	1.27%	0.01%	9.00%	0.04%
Sherwin-Williams Co/The	SHW	260.13	223.91	58,246	0.22%	1.07%	0.00%	11.50%	0.03%
West Pharmaceutical Services Inc	WST	74.08	302.37	22,398	0.08%	0.24%	0.00%	17.00%	0.01%
J M Smucker Co/The	SJM	106.56	128.01	13,640	0.05%	3.09%	0.00%	4.00%	0.00%
Snap-on Inc	SNA	53.37	197.03	10,516	0.04%	2.88%	0.00%	4.50%	0.00%
AMETEK Inc	AME	230.91	109.89	25,375	0.10%	0.80%	0.00%	10.00%	0.01%
Southern Co/The	SO	1,062.53	71.31	75,769	0.28%	3.81%	0.01%	6.50%	0.02%
Truist Financial Corp	TFC	1,331.41	47.43	63,149	0.24%	4.05%	0.01%	7.00%	0.02%
Southwest Airlines Co	LUV	592.96	36.12	21,418				29.50%	
W R Berkley Corp	WRB	265.19	68.26	18,102	0.07%	0.59%	0.00%	15.50%	0.01%
Stanley Black & Decker Inc	SWK	150.97	104.86	15,830	0.06%	3.01%	0.00%	6.00%	0.00%
Public Storage	PSA	175.53	312.67	54,883	0.21%	2.56%	0.01%	8.00%	0.02%
Arista Networks Inc	ANET	308.26	93.74	28,897	0.11%			4.50%	0.00%
Sysco Corp	SYY	509.48	84.71	43,158	0.16%	2.31%	0.00%	17.50%	0.03%
Corteva Inc	CTVA	725.32	54.14	39,269	0.15%	1.03%	0.00%	16.50%	0.02%
Texas Instruments Inc	TXN	922.13	153.65	141,686	0.53%	2.99%	0.02%	9.00%	0.05%
Textron Inc	TXT	215.08	61.07	13,135	0.05%	0.13%	0.00%	8.50%	0.00%
Thermo Fisher Scientific Inc	TMO	391.46	543.28	212,673	0.80%	0.22%	0.00%	15.50%	0.12%
TJX Cos Inc/The	TJX	1,171.64	55.85	65,436	0.25%	2.11%	0.01%	20.00%	0.05%
Globe Life Inc	GL	98.60	97.47	9,611	0.04%	0.85%	0.00%	8.00%	0.00%
Johnson Controls International plc	JCI	695.67	47.88	33,309	0.12%	2.92%	0.00%	14.00%	0.02%
Ulta Beauty Inc	ULTA	51.82	385.48	19,975	0.07%			15.00%	0.01%
Union Pacific Corp	UNP	628.03	213.28	133,945	0.50%	2.44%	0.01%	9.50%	0.05%
Keysight Technologies Inc	KEYS	179.95	137.85	24,806	0.09%			13.00%	0.01%
UnitedHealth Group Inc	UNH	938.17	513.63	481,873	1.81%	1.28%	0.02%	12.00%	0.22%
Marathon Oil Corp	MRO	707.69	22.48	15,909		1.42%			
Bio-Rad Laboratories Inc	BIO	24.88	495.00	12,314	0.05%			11.50%	0.01%
Ventas Inc	VTR	399.70	51.43	20,556	0.08%	3.50%	0.00%	10.50%	0.01%
VF Corp	VFC	388.48	44.17	17,159	0.06%	4.53%	0.00%	9.50%	0.01%
Vornado Realty Trust	VNO	191.74	28.59	5,482		7.42%		-20.50%	
Vulcan Materials Co	VMC	132.90	142.10	18,885	0.07%	1.13%	0.00%	8.50%	0.01%
Weyerhaeuser Co	WY	744.50	33.12	24,658	0.09%	2.17%	0.00%	6.00%	0.01%
Whirlpool Corp	WHR	56.20	154.87	8,704	0.03%	4.52%	0.00%	9.50%	0.00%
Williams Cos Inc/The	WMB	1,218.01	31.21	38,014	0.14%	5.45%	0.01%	8.50%	0.01%
Constellation Energy Corp	CEG	326.66	57.26	18,705		0.98%			
WEC Energy Group Inc	WEC	315.44	100.64	31,745	0.12%	2.89%	0.00%	6.00%	0.01%
Adobe Inc	ADBE	468.00	366.06	171,316	0.64%			14.50%	0.09%
AES Corp/The	AES	667.86	21.01	14,032	0.05%	3.01%	0.00%	14.00%	0.01%
Amgen Inc	AMGN	534.20	243.30	129,971	0.49%	3.19%	0.02%	5.50%	0.03%
Apple Inc	AAPL	16,185.18	136.72	2,212,838	8.30%	0.67%	0.06%	14.00%	1.16%
Autodesk Inc	ADSK	217.27	171.96	37,362	0.14%			14.00%	0.02%
Cintas Corp	CTAS	102.33	373.53	38,221	0.14%	1.02%	0.00%	13.50%	0.02%
Comcast Corp	CMCSA	4,470.57	39.24	175,425	0.66%	2.75%	0.02%	9.50%	0.06%
Molson Coors Beverage Co	TAP	200.53	54.51	10,931		2.79%		49.50%	
KLA Corp	KLAC	149.24	319.08	47,618		1.32%		21.00%	
Marriott International Inc/MD	MAR	327.30	136.01	44,516	0.17%	0.88%	0.00%	17.50%	0.03%
McCormick & Co Inc/MD	MKC	250.47	83.25	20,852	0.08%	1.78%	0.00%	6.00%	0.00%
PACCAR Inc	PCAR	347.68	82.34	28,628	0.11%	1.65%	0.00%	5.00%	0.01%
Costco Wholesale Corp	COST	442.96	479.28	212,303	0.80%	0.75%	0.01%	10.50%	0.08%
First Republic Bank/CA	FRC	179.68	144.20	25,910	0.10%	0.75%	0.00%	11.00%	0.01%
Stryker Corp	SYK	378.15	198.93	75,226	0.28%	1.40%	0.00%	8.50%	0.02%
Tyson Foods Inc	TSN	291.54	86.06	25,090	0.09%	2.14%	0.00%	6.00%	0.01%
Lamb Weston Holdings Inc	LW	144.45	71.46	10,322	0.04%	1.37%	0.00%	5.00%	0.00%
Applied Materials Inc	AMAT	869.95	90.98	79,148	0.30%	1.14%	0.00%	14.50%	0.04%
American Airlines Group Inc	AAL	649.52	12.68	8,236					
Cardinal Health Inc	CAH	272.43	52.27	14,240	0.05%	3.79%	0.00%	5.00%	0.00%
Cincinnati Financial Corp	CINF	160.36	118.98	19,079	0.07%	2.32%	0.00%	7.00%	0.01%
Paramount Global	PARA	608.40	24.68	15,015	0.06%	3.89%	0.00%	4.50%	0.00%
DR Horton Inc	DHI	352.03	66.19	23,301	0.09%	1.36%	0.00%	13.00%	0.01%
Electronic Arts Inc	EA	279.31	121.65	33,978	0.13%	0.62%	0.00%	9.00%	0.01%
Expeditors International of Washington Inc	EXPD	167.75	97.46	16,349	0.06%	1.37%	0.00%	10.00%	0.01%
Fastenal Co	FAST	575.55	49.92	28,732	0.11%	2.48%	0.00%	8.50%	0.01%
M&T Bank Corp	MTB	179.42	159.39	28,597	0.11%	3.01%	0.00%	8.00%	0.01%
Xcel Energy Inc	XEL	544.65	70.76	38,540	0.14%	2.76%	0.00%	6.00%	0.01%
Fiserv Inc	FISV	646.39	88.97	57,510	0.22%			11.00%	0.02%
Fifth Third Bancorp	FITB	686.09	33.60	23,053	0.09%	3.57%	0.00%	11.00%	0.01%

STANDARD AND POOR'S 500 INDEX

Name	Ticker	[4] Shares Outstg	[5] Price	[6] Market Capitalization	[7] Weight in Index	[8] Estimated Dividend Yield	[9] Cap-Weighted Dividend Yield	[10] Value Line Long-Term Growth Est.	[11] Cap-Weighted Long-Term Growth Est.
Gilead Sciences Inc	GILD	1,254.31	61.81	77,529	0.29%	4.72%	0.01%	13.50%	0.04%
Hasbro Inc	HAS	139.44	81.88	11,418	0.04%	3.42%	0.00%	11.50%	0.00%
Huntington Bancshares Inc/OH	HBAN	1,439.18	12.03	17,313	0.06%	5.15%	0.00%	12.50%	0.01%
Welltower Inc	WELL	453.97	82.35	37,384	0.14%	2.96%	0.00%	3.50%	0.00%
Biogen Inc	BIIB	146.45	203.94	29,867				-10.50%	
Northern Trust Corp	NTRS	208.38	96.48	20,105	0.08%	2.90%	0.00%	8.00%	0.01%
Packaging Corp of America	PKG	93.70	137.50	12,884	0.05%	3.64%	0.00%	11.00%	0.01%
Paychex Inc	PAYX	359.90	113.87	40,982	0.15%	2.78%	0.00%	9.50%	0.01%
QUALCOMM Inc	QCOM	1,120.00	127.74	143,069	0.54%	2.35%	0.01%	19.00%	0.10%
Roper Technologies Inc	ROP	105.91	394.65	41,799	0.16%	0.63%	0.00%	8.50%	0.01%
Ross Stores Inc	ROST	349.93	70.23	24,575	0.09%	1.77%	0.00%	14.00%	0.01%
IDEXX Laboratories Inc	IDXX	84.01	350.73	29,464	0.11%			12.00%	0.01%
Starbucks Corp	SBUX	1,146.90	76.39	87,612	0.33%	2.57%	0.01%	16.50%	0.05%
KeyCorp	KEY	932.47	17.23	16,066	0.06%	4.53%	0.00%	9.50%	0.01%
Fox Corp	FOXA	311.68	32.16	10,024	0.04%	1.49%	0.00%	10.50%	0.00%
Fox Corp	FOX	245.07	29.70	7,278		1.62%			
State Street Corp	STT	367.12	61.65	22,633	0.08%	3.70%	0.00%	9.50%	0.01%
Norwegian Cruise Line Holdings Ltd	NCLH	419.10	11.12	4,660					
US Bancorp	USB	1,485.74	46.02	68,374	0.26%	4.00%	0.01%	6.00%	0.02%
A O Smith Corp	AOS	130.04	54.68	7,110	0.03%	2.05%	0.00%	11.00%	0.00%
NortonLifeLock Inc	NLOK	571.37	21.96	12,547	0.05%	2.28%	0.00%	9.50%	0.00%
T Rowe Price Group Inc	TROW	227.30	113.61	25,823	0.10%	4.22%	0.00%	9.50%	0.01%
Waste Management Inc	WM	415.16	152.98	63,511	0.24%	1.70%	0.00%	6.50%	0.02%
Constellation Brands Inc	STZ	159.33	233.06	37,133	0.14%	1.37%	0.00%	5.00%	0.01%
DENTSPLY SIRONA Inc	XRAY	215.45	35.73	7,698	0.03%	1.40%	0.00%	12.00%	0.00%
Zions Bancorp NA	ZION	151.36	50.90	7,704	0.03%	2.99%	0.00%	7.50%	0.00%
Alaska Air Group Inc	ALK	126.09	40.05	5,050					
Invesco Ltd	IVZ	455.03	16.13	7,340	0.03%	4.65%	0.00%	15.50%	0.00%
Linde PLC	LIN	501.93	287.53	144,319	0.54%	1.63%	0.01%	12.00%	0.06%
Intuit Inc	INTU	282.08	385.44	108,724	0.41%	0.71%	0.00%	17.50%	0.07%
Morgan Stanley	MS	1,749.28	76.06	133,051	0.50%	3.68%	0.02%	10.50%	0.05%
Microchip Technology Inc	MCHP	554.50	58.08	32,205	0.12%	1.90%	0.00%	10.00%	0.01%
Chubb Ltd	CB	423.71	196.58	83,293	0.31%	1.69%	0.01%	11.00%	0.03%
Hologic Inc	HOLX	249.38	69.30	17,282				25.00%	
Citizens Financial Group Inc	CFG	495.45	35.69	17,682	0.07%	4.37%	0.00%	8.50%	0.01%
O'Reilly Automotive Inc	ORLY	65.73	631.76	41,522	0.16%			13.00%	0.02%
Allstate Corp/The	ALL	274.98	126.73	34,849	0.13%	2.68%	0.00%	4.50%	0.01%
Equity Residential	EQR	376.04	72.22	27,158		3.46%		-6.00%	
BorgWarner Inc	BWA	239.58	33.37	7,995	0.03%	2.04%	0.00%	9.50%	0.00%
Keurig Dr Pepper Inc	KDP	1,418.55	35.39	50,202	0.19%	2.12%	0.00%	11.50%	0.02%
Organon & Co	OGN	253.64	33.75	8,560		3.32%			
Host Hotels & Resorts Inc	HST	714.78	15.68	11,208		1.53%		59.50%	
Incyte Corp	INCY	221.51	75.97	16,828				25.50%	
Simon Property Group Inc	SPG	328.64	94.92	31,194	0.12%	7.16%	0.01%	3.00%	0.00%
Eastman Chemical Co	EMN	128.95	89.77	11,576	0.04%	3.39%	0.00%	9.50%	0.00%
Twitter Inc	TWTR	764.18	37.40	28,580					
AvatonBay Communities Inc	AVB	139.82	194.25	27,160	0.10%	3.27%	0.00%	6.50%	0.01%
Prudential Financial Inc	PRU	375.00	95.68	35,880	0.13%	5.02%	0.01%	5.50%	0.01%
United Parcel Service Inc	UPS	734.44	182.54	134,064	0.50%	3.33%	0.02%	11.50%	0.06%
Walgreens Boots Alliance Inc	WBA	864.26	37.90	32,755	0.12%	5.04%	0.01%	7.50%	0.01%
STERIS PLC	STE	100.08	206.15	20,631	0.08%	0.83%	0.00%	11.50%	0.01%
McKesson Corp	MCK	143.58	326.21	46,838	0.18%	0.58%	0.00%	10.00%	0.02%
Lockheed Martin Corp	LMT	266.11	429.96	114,415	0.43%	2.60%	0.01%	7.00%	0.03%
AmerisourceBergen Corp	ABC	209.46	141.48	29,635	0.11%	1.30%	0.00%	8.50%	0.01%
Capital One Financial Corp	COF	393.05	104.19	40,952		2.30%			
Waters Corp	WAT	60.24	330.98	19,937	0.07%			6.00%	0.00%
Nordson Corp	NDSN	57.51	202.44	11,643	0.04%	1.01%	0.00%	12.00%	0.01%
Dollar Tree Inc	DLTR	224.56	155.85	34,997	0.13%			12.00%	0.02%
Darden Restaurants Inc	DRI	124.73	113.12	14,110	0.05%	4.28%	0.00%	19.50%	0.01%
Match Group Inc	MTCH	285.59	69.69	19,903				21.00%	
Dominos Pizza Inc	DPZ	36.05	389.71	14,047	0.05%	1.13%	0.00%	15.50%	0.01%
NVR Inc	NVR	3.29	4,004.14	13,174	0.05%			5.50%	0.00%
NetApp Inc	NTAP	221.19	65.24	14,430	0.05%	3.07%	0.00%	8.00%	0.00%
Citrix Systems Inc	CTXS	126.58	97.17	12,300	0.05%			7.50%	0.00%
DXC Technology Co	DXC	229.66	30.31	6,961	0.03%			5.00%	0.00%
Old Dominion Freight Line Inc	ODFL	113.35	256.28	29,050	0.11%	0.47%	0.00%	12.00%	0.01%
DaVita Inc	DVA	94.60	79.96	7,564	0.03%			12.00%	0.00%
Hartford Financial Services Group Inc/The	HIG	328.87	65.43	21,518	0.08%	2.35%	0.00%	6.50%	0.01%
Iron Mountain Inc	IRM	290.56	48.69	14,147	0.05%	5.08%	0.00%	11.00%	0.01%
Estee Lauder Cos Inc/The	EL	231.81	254.67	59,034	0.22%	0.94%	0.00%	14.00%	0.03%
Cadence Design Systems Inc	CDNS	275.76	150.03	41,372	0.16%			12.00%	0.02%
Tyler Technologies Inc	TYL	41.47	332.48	13,789	0.05%			14.00%	0.01%
Universal Health Services Inc	UHS	67.13	100.71	6,760	0.03%	0.79%	0.00%	9.00%	0.00%
Skyworks Solutions Inc	SWKS	160.93	92.64	14,908	0.06%	2.42%	0.00%	15.50%	0.01%
Quest Diagnostics Inc	DXG	117.37	132.98	15,607	0.06%	1.99%	0.00%	7.00%	0.00%
Activision Blizzard Inc	ATVI	781.88	77.86	60,877	0.23%	0.60%	0.00%	14.00%	0.03%
Rockwell Automation Inc	ROK	116.26	199.31	23,172	0.09%	2.25%	0.00%	9.50%	0.01%
Kraft Heinz Co/The	KHC	1,223.95	38.14	46,682	0.18%	4.20%	0.01%	5.50%	0.01%
American Tower Corp	AMT	465.53	255.59	118,985	0.45%	2.24%	0.01%	9.00%	0.04%
Regeneron Pharmaceuticals Inc	REGN	108.03	591.13	63,859	0.24%			3.00%	0.01%
Amazon.com Inc	AMZN	10,174.41	106.21	1,080,624				26.50%	
Jack Henry & Associates Inc	JKHY	72.86	180.02	13,117	0.05%	1.09%	0.00%	10.50%	0.01%
Ralph Lauren Corp	RL	44.83	89.65	4,019	0.02%	3.35%	0.00%	11.50%	0.00%
Boston Properties Inc	BXP	156.71	88.98	13,944		4.41%		-1.00%	
Amphenol Corp	APH	597.14	64.38	38,444	0.14%	1.24%	0.00%	12.50%	0.02%
Howmet Aerospace Inc	HWM	417.91	31.45	13,143	0.05%	0.25%	0.00%	12.00%	0.01%
Pioneer Natural Resources Co	PXD	241.96	223.08	53,976		13.23%		23.00%	
Valero Energy Corp	VLO	408.10	106.28	43,372	0.16%	3.69%	0.01%	11.00%	0.02%
Synopsys Inc	SNPS	152.97	303.70	46,457	0.17%			12.50%	0.02%
Etsy Inc	ETSY	127.12	73.21	9,306				24.50%	
CH Robinson Worldwide Inc	CHRW	127.27	101.37	12,901	0.05%	2.17%	0.00%	8.00%	0.00%

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Name	Ticker	[4] Shares Outstg	[5] Price	[6] Market Capitalization	[7] Weight in Index	[8] Estimated Dividend Yield	[9] Cap-Weighted Dividend Yield	[10] Value Line Long-Term Growth Est.	[11] Cap-Weighted Long-Term Growth Est.
Accenture PLC	ACN	664.19	277.65	184,412	0.69%	1.40%	0.01%	12.50%	0.09%
TransDigm Group Inc	TDG	54.61	536.67	29,305	0.11%			18.00%	0.02%
Yum! Brands Inc	YUM	285.16	113.51	32,369	0.12%	2.01%	0.00%	10.50%	0.01%
Prologis Inc	PLD	739.75	117.65	87,031	0.33%	2.69%	0.01%	6.00%	0.02%
FirstEnergy Corp	FE	570.93	38.39	21,918	0.08%	4.06%	0.00%	7.50%	0.01%
VeriSign Inc	VRSN	109.55	167.33	18,330	0.07%			8.50%	0.01%
Quanta Services Inc	PWR	143.71	125.34	18,012	0.07%	0.22%	0.00%	12.50%	0.01%
Henry Schein Inc	HSIC	138.05	76.74	10,594	0.04%			7.00%	0.00%
Ameren Corp	AEE	258.09	90.36	23,321	0.09%	2.61%	0.00%	6.50%	0.01%
ANSYS Inc	ANSS	86.99	239.29	20,816	0.08%			9.00%	0.01%
FactSet Research Systems Inc	FDS	37.90	384.57	14,574	0.05%	0.93%	0.00%	10.50%	0.01%
NVIDIA Corp	NVDA	2,500.00	151.59	378,975	0.11%			23.00%	
Sealed Air Corp	SEE	146.08	57.72	8,432	0.03%	1.39%	0.00%	10.00%	0.00%
Cognizant Technology Solutions Corp	CTSH	521.17	67.49	35,174	0.13%	1.60%	0.00%	7.00%	0.01%
SVB Financial Group	SIVB	58.85	394.99	23,246	0.09%			6.00%	0.01%
Intuitive Surgical Inc	ISRG	358.96	200.71	72,046	0.27%			12.50%	0.03%
Take-Two Interactive Software Inc	TTWO	161.98	122.53	19,848	0.07%			12.50%	0.01%
Republic Services Inc	RSG	315.89	130.87	41,341	0.16%	1.41%	0.00%	12.50%	0.02%
eBay Inc	EBAY	559.84	41.67	23,329	0.09%	2.11%	0.00%	15.50%	0.01%
Goldman Sachs Group Inc/The	GS	343.45	297.02	102,011	0.38%	2.69%	0.01%	5.00%	0.02%
SBA Communications Corp	SBAC	107.83	320.05	34,511		0.89%		35.50%	
Sempra Energy	SRE	314.31	150.27	47,231	0.18%	3.05%	0.01%	11.50%	0.02%
Moody's Corp	MCO	184.50	271.97	50,178	0.19%	1.03%	0.00%	8.00%	0.02%
ON Semiconductor Corp	ON	434.51	50.31	21,860				23.00%	
Booking Holdings Inc	BKNG	40.62	1,748.99	71,049	0.27%			14.00%	0.04%
F5 Inc	FFIV	60.47	153.04	9,255	0.03%			10.00%	0.00%
Akamai Technologies Inc	AKAM	160.31	91.33	14,641	0.05%			9.50%	0.01%
Charles River Laboratories International Inc	CRL	50.81	213.97	10,871	0.04%			12.00%	0.00%
MarketAxess Holdings Inc	MKTX	37.74	256.01	9,662	0.04%	1.09%	0.00%	11.50%	0.00%
Devon Energy Corp	DVN	660.00	55.11	36,373		9.22%		30.00%	
Bio-Techne Corp	TECH	39.23	346.64	13,600	0.05%	0.37%	0.00%	17.50%	0.01%
Alphabet Inc	GOOGL	300.76	2,179.26	655,443					
Teleflex Inc	TFX	46.90	245.85	11,530	0.04%	0.55%	0.00%	13.50%	0.01%
Allegion plc	ALLE	87.81	97.90	8,596	0.03%	1.68%	0.00%	10.50%	0.00%
Netflix Inc	NFLX	444.27	174.87	77,690	0.29%			12.50%	0.04%
Warner Bros Discovery Inc	WBD	2,426.84	13.42	32,568					
Agilent Technologies Inc	A	298.71	118.77	35,478	0.13%	0.71%	0.00%	11.50%	0.02%
Trimble Inc	TRMB	250.14	58.23	14,566	0.05%			10.00%	0.01%
Elevance Health Inc	ELV	241.09	482.58	116,343		1.06%			
CME Group Inc	CME	359.42	204.70	73,573	0.28%	1.95%	0.01%	7.50%	0.02%
Juniper Networks Inc	JNPR	323.10	28.50	9,208	0.03%	2.95%	0.00%	9.00%	0.00%
BlackRock Inc	BLK	151.50	609.04	92,271	0.35%	3.21%	0.01%	10.00%	0.03%
DTE Energy Co	DTE	193.74	126.75	24,557	0.09%	2.79%	0.00%	4.50%	0.00%
Celanese Corp	CE	108.31	117.61	12,738	0.05%	2.31%	0.00%	9.50%	0.00%
Nasdaq Inc	NDAQ	164.68	152.54	25,120	0.09%	1.57%	0.00%	6.00%	0.01%
Philip Morris International Inc	PM	1,550.11	98.74	153,058	0.57%	5.06%	0.03%	7.00%	0.04%
Ingersoll Rand Inc	IR	405.93	42.08	17,082		0.19%			
Salesforce Inc	CRM	995.00	165.04	164,215	0.62%			16.50%	0.10%
Huntington Ingalls Industries Inc	HII	40.05	217.82	8,723	0.03%	2.17%	0.00%	10.00%	0.00%
MetLife Inc	MET	813.21	62.79	51,061	0.19%	3.19%	0.01%	7.50%	0.01%
Tapestry Inc	TPR	251.80	30.52	7,685	0.03%	3.28%	0.00%	10.00%	0.00%
CSX Corp	CSX	2,174.26	29.06	63,184	0.24%	1.38%	0.00%	10.00%	0.02%
Edwards Lifesciences Corp	EW	621.75	95.09	59,122	0.22%			12.50%	0.03%
Ameriprise Financial Inc	AMP	109.90	237.68	26,122	0.10%	2.10%	0.00%	15.00%	0.01%
Zebra Technologies Corp	ZBRA	52.51	293.95	15,436	0.06%			11.50%	0.01%
Zimmer Biomet Holdings Inc	ZBH	209.58	105.06	22,018	0.08%	0.91%	0.00%	7.00%	0.01%
Camden Property Trust	CPT	106.52	134.48	14,325	0.05%	2.80%	0.00%	2.50%	0.00%
CBRE Group Inc	CBRE	326.86	73.61	24,060	0.09%			8.50%	0.01%
Mastercard Inc	MA	964.92	315.48	304,413	1.14%	0.62%	0.01%	13.50%	0.15%
CarMax Inc	KMX	159.17	90.48	14,401	0.05%			13.00%	0.01%
Intercontinental Exchange Inc	ICE	558.27	94.04	52,499	0.20%	1.62%	0.00%	6.50%	0.01%
Fidelity National Information Services Inc	FIS	610.77	91.67	55,989		2.05%		52.00%	
Chipotle Mexican Grill Inc	CMG	27.96	1,307.26	36,554	0.14%			16.50%	0.02%
Wynn Resorts Ltd	WYNN	115.97	56.98	6,608				27.00%	
Live Nation Entertainment Inc	LYV	228.06	82.58	18,834					
Assurant Inc	AIZ	54.09	172.85	9,349	0.04%	1.57%	0.00%	14.00%	0.00%
NRG Energy Inc	NRG	237.28	38.17	9,057		3.67%		-10.50%	
Monster Beverage Corp	MNST	529.67	92.70	49,101	0.18%			11.50%	0.02%
Regions Financial Corp	RF	934.50	18.75	17,522	0.07%	3.63%	0.00%	10.50%	0.01%
Baker Hughes Co	BKR	984.58	28.87	28,425		2.49%			
Mosaic Co/The	MOS	361.99	47.23	17,097		1.27%		33.00%	
Expedia Group Inc	EXPE	151.57	94.83	14,374					
Evergy Inc	EVERG	229.48	65.25	14,973	0.06%	3.51%	0.00%	7.50%	0.00%
CF Industries Holdings Inc	CF	208.60	85.73	17,883		1.87%		26.50%	
APA Corp	APA	338.23	34.90	11,804		1.43%			
Leidos Holdings Inc	LDOS	136.66	100.71	13,763	0.05%	1.43%	0.00%	9.00%	0.00%
Alphabet Inc	GOOG	313.38	2,187.45	685,494	2.57%			18.50%	0.48%
Cooper Cos Inc/The	COO	49.34	313.12	15,448	0.06%	0.02%	0.00%	16.00%	0.01%
TE Connectivity Ltd	TEL	322.17	113.15	36,454	0.14%	1.98%	0.00%	10.50%	0.01%
Discover Financial Services	DFS	280.97	94.58	26,574	0.10%	2.54%	0.00%	16.00%	0.02%
Visa Inc	V	1,645.72	196.89	324,026	1.22%	0.76%	0.01%	13.50%	0.16%
Mid-America Apartment Communities Inc	MAA	115.43	174.67	20,162	0.08%	2.86%	0.00%	4.50%	0.00%
Xylem Inc/NY	XYL	180.09	78.18	14,080	0.05%	1.53%	0.00%	6.50%	0.00%
Marathon Petroleum Corp	MPC	541.00	82.21	44,475		2.82%			
Advanced Micro Devices Inc	AMD	1,620.51	76.47	123,920				25.50%	
Tractor Supply Co	TSCO	111.88	193.85	21,688	0.08%	1.90%	0.00%	12.50%	0.01%
ResMed Inc	RMD	146.29	209.63	30,666	0.12%	0.80%	0.00%	8.50%	0.01%
Mettler-Toledo International Inc	MTD	22.68	1,148.77	26,054	0.10%			13.50%	0.01%
Copart Inc	CPRT	237.67	108.66	25,826	0.10%			12.00%	0.01%
VICI Properties Inc	VICI	963.00	29.79	28,688	0.11%	4.83%	0.01%	8.50%	0.01%
Fortinet Inc	FTNT	802.64	56.58	45,413				21.50%	

STANDARD AND POOR'S 500 INDEX

Name	Ticker	[4] Shares Outstg	[5] Price	[6] Market Capitalization	[7] Weight in Index	[8] Estimated Dividend Yield	[9] Cap-Weighted Dividend Yield	[10] Value Line Long-Term Growth Est.	[11] Cap-Weighted Long-Term Growth Est.
Albemarle Corp	ALB	117.11	208.98	24,474	0.09%	0.76%	0.00%	15.00%	0.01%
Moderna Inc	MRNA	397.76	142.85	56,820				-2.50%	
Essex Property Trust Inc	ESS	65.33	261.51	17,085		3.37%		-4.00%	
Realty Income Corp	O	601.60	68.26	41,065	0.15%	4.35%	0.01%	6.00%	0.01%
Westrock Co	WRK	254.85	39.84	10,153	0.04%	2.51%	0.00%	20.00%	0.01%
Westinghouse Air Brake Technologies Corp	WAB	182.65	82.08	14,992	0.06%	0.73%	0.00%	9.00%	0.01%
Pool Corp	POOL	40.07	351.23	14,075	0.05%	1.14%	0.00%	19.00%	0.01%
Western Digital Corp	WDC	313.17	44.83	14,039	0.05%			20.00%	0.01%
PepsiCo Inc	PEP	1,382.68	166.66	230,438	0.86%	2.76%	0.02%	6.00%	0.05%
Diamondback Energy Inc	FANG	177.55	121.15	21,510		10.07%			
ServiceNow Inc	NOW	200.46	475.52	95,323				45.50%	
Church & Dwight Co Inc	CHD	242.77	92.66	22,495	0.08%	1.13%	0.00%	6.00%	0.01%
Duke Realty Corp	DRE	384.82	54.95	21,146		2.04%		-2.50%	
Federal Realty OP LP	FRT	79.42	95.74	7,604	0.03%	4.47%	0.00%	2.50%	0.00%
MGM Resorts International	MGM	426.05	28.95	12,334		0.03%		25.00%	
American Electric Power Co Inc	AEP	513.54	95.94	49,269	0.18%	3.25%	0.01%	6.50%	0.01%
SolarEdge Technologies Inc	SEDG	55.39	273.68	15,158				22.00%	
PTC Inc	PTC	116.98	106.34	12,439				29.00%	
JB Hunt Transport Services Inc	JBHT	104.78	157.47	16,500	0.06%	1.02%	0.00%	11.50%	0.01%
Lam Research Corp	LRCX	138.72	426.15	59,113		1.41%		21.50%	
Mohawk Industries Inc	MHK	63.54	124.09	7,885	0.03%			10.50%	0.00%
Pentair PLC	PNR	165.40	45.77	7,570	0.03%	1.84%	0.00%	13.00%	0.00%
Vertex Pharmaceuticals Inc	VRTX	255.76	281.79	72,069	0.27%			18.50%	0.05%
Amcor PLC	AMCR	1,502.77	12.43	18,679	0.07%	3.86%	0.00%	15.00%	0.01%
Meta Platforms Inc	META	2,293.52	161.25	369,830	1.39%			16.00%	0.22%
T-Mobile US Inc	TMUS	1,253.59	134.54	168,657	0.63%			9.50%	0.06%
United Rentals Inc	URI	71.61	242.91	17,395	0.07%			18.00%	0.01%
Alexandria Real Estate Equities Inc	ARE	163.22	145.03	23,672	0.09%	3.25%	0.00%	10.00%	0.01%
Honeywell International Inc	HON	680.73	173.81	118,318	0.44%	2.26%	0.01%	11.00%	0.05%
ABIOMED Inc	ABMD	45.63	247.51	11,293	0.04%			7.50%	0.00%
Delta Air Lines Inc	DAL	641.06	28.97	18,571					
United Airlines Holdings Inc	UAL	326.73	35.42	11,573					
Seagate Technology Holdings PLC	STX	214.84	71.44	15,348	0.06%	3.92%	0.00%	15.00%	0.01%
News Corp	NWS	197.27	15.89	3,135		1.26%			
Centene Corp	CNC	584.89	84.61	49,487	0.19%			10.00%	0.02%
Martin Marietta Materials Inc	MLM	62.28	299.24	18,638	0.07%	0.82%	0.00%	5.50%	0.00%
Teradyne Inc	TER	160.20	89.55	14,346	0.05%	0.49%	0.00%	8.50%	0.00%
PayPal Holdings Inc	PYPL	1,158.04	69.84	80,878	0.30%			16.00%	0.05%
Tesla Inc	TSLA	1,036.39	673.42	697,926				50.50%	
DISH Network Corp	DISH	291.56	17.93	5,228	0.02%			2.50%	0.00%
Penn National Gaming Inc	PENN	166.80	30.42	5,074				28.00%	
Dow Inc	DOW	728.10	51.61	37,577	0.14%	5.43%	0.01%	15.00%	0.02%
Everest Re Group Ltd	RE	39.44	280.28	11,054	0.04%	2.35%	0.00%	17.50%	0.01%
Teledyne Technologies Inc	TDY	46.84	375.11	17,571	0.07%			11.50%	0.01%
News Corp	NWSA	388.47	15.58	6,052		1.28%			
Exelon Corp	EXC	980.14	45.32	44,420		2.98%			
Global Payments Inc	GPN	281.54	110.64	31,150	0.12%	0.90%	0.00%	17.00%	0.02%
Crown Castle International Corp	CCI	433.03	168.38	72,914	0.27%	3.49%	0.01%	12.00%	0.03%
Aptiv PLC	APTIV	270.93	89.07	24,132				27.50%	
Advance Auto Parts Inc	AAP	60.64	173.09	10,496	0.04%	3.47%	0.00%	16.00%	0.01%
Align Technology Inc	ALGN	78.81	236.67	18,651	0.07%			17.00%	0.01%
Illumina Inc	ILMN	157.10	184.36	28,963	0.11%			6.50%	0.01%
LKQ Corp	LKQ	282.83	49.09	13,884	0.05%	2.04%	0.00%	13.00%	0.01%
Nielsen Holdings PLC	NLSN	359.69	23.22	8,352		1.03%			
Zoetis Inc	ZTS	470.63	171.89	80,896	0.30%	0.76%	0.00%	11.00%	0.03%
Digital Realty Trust Inc	DLR	284.67	129.83	36,959		3.76%		-3.50%	
Equinix Inc	EQIX	91.02	657.02	59,803	0.22%	1.89%	0.00%	15.00%	0.03%
Molina Healthcare Inc	MOH	58.70	279.61	16,413	0.06%			11.00%	0.01%
Las Vegas Sands Corp	LVS	764.11	33.59	25,666	0.10%			13.50%	0.01%

Notes:

- [1] Equals sum of Col. [9]
- [2] Equals sum of Col. [11]
- [3] Equals ((1) x (1 + (0.5 x [2]))) + [2]
- [4] Source: Bloomberg Professional as of June 30, 2022
- [5] Source: Bloomberg Professional as of June 30, 2022
- [6] Equals [4] x [5]
- [7] Equals weight in S&P 500 based on market capitalization [6] if Growth Rate >0% and <20%
- [8] Source: Bloomberg Professional, as of June 30, 2022
- [9] Equals [7] x [8]
- [10] Source: Value Line, as of June 30, 2022
- [11] Equals [7] x [10]

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SCHEDULE AEB-D2

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SCHEDULE AEB-D2

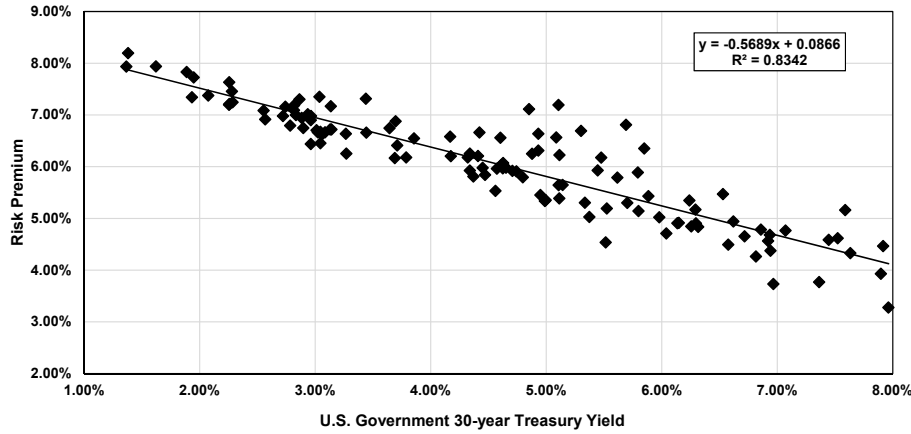
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SUMMARY OUTPUT

Regression Statistics	
Multiple R	0.913339
R Square	0.834189
Adjusted R Square	0.832807
Standard Error	0.004249
Observations	122

ANOVA					
	df	SS	MS	F	Significance F
Regression	1	0.010901	0.010901	603.714004	0.000000
Residual	120	0.002167	0.000018		
Total	121	0.013068			

	Coefficients	Standard Error	t Stat	P-value	Lower 95%	Upper 95%	Lower 95.0%	Upper 95.0%
Intercept	0.0866	0.00113	76.84	0.000000	0.084324	0.088785	0.084324	0.088785
U.S. Govt. 30-year Treasury	(0.5689)	0.02315	(24.57)	0.000000	(0.614761)	(0.523073)	(0.614761)	(0.523073)

	[7]	[8]	[9]
	U.S. Govt. 30-year Treasury	Risk Premium	ROE
Current 30-day average of 30-year U.S. Treasury bond yield [4]	3.18%	6.85%	10.03%
Blue Chip Near-Term Projected Forecast (Q4 2022 - Q4 2023) [5]	3.74%	6.53%	10.27%
Blue Chip Long-Term Projected Forecast (2023-2027) [6]	3.80%	6.49%	10.29%
AVERAGE			10.20%

Notes:

- [1] Source: Regulatory Research Associates, rate cases through June 30, 2022
- [2] Source: S&P Capital IQ Pro, quarterly bond yields are the average of each trading day in the quarter
- [3] Equals Column [1] – Column [2]
- [4] Source: S&P Capital IQ Pro, 30-day average as of June 30, 2022
- [5] Source: Blue Chip Financial Forecasts, Vol. 41, No. 7, July 1, 2022, at 2
- [6] Source: Blue Chip Financial Forecasts, Vol. 41, No. 6, June 1, 2021, at 14
- [7] See notes [4], [5] & [6]
- [8] Equals 0.086555 + (-0.568917 x Column [7])
- [9] Equals Column [7] + Column [8]

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SCHEDULE AEB-D2

ATTACHMENT 7

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ATTACHMENT 8

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SCHEDULE AEB-D2

ATTACHMENT 9

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**BEFORE THE PUBLIC SERVICE COMMISSION
OF THE STATE OF MISSOURI**

In the Matter of Union Electric Company)	
d/b/a Ameren Missouri's Tariffs to Adjust)	Case No. ER-2022-0337
Its Revenues for Electric Service.)	

AFFIDAVIT OF ANN E. BULKLEY

COMMONWEALTH OF MASSACHUSETTS)
) ss
CITY OF BOSTON)

Ann E. Bulkley, being first duly sworn states:

My name is Ann E. Bulkley, and on my oath declare that I am of sound mind and lawful age; that I have prepared the foregoing *Direct Testimony*; and further, under the penalty of perjury, that the same is true and correct to the best of my knowledge and belief.



Ann E. Bulkley

Sworn to me this 26th day of July, 2022.