Exhibit No.:

Issue:

Impact of Merger on A&G

Expense, KGE Assumptions for

Capacity Sales

Steve M. Traxler

Witness: Steve M. Tra Sponsoring Party: MoPSC Staff

Case No.: EM-91-213

# MISSOURI PUBLIC SERVICE COMMISSION UTILITY SERVICES DIVISION

THE KANSAS POWER AND LIGHT COMPANY CASE NO. EM-91-213

SUPPLEMENTAL REBUTTAL TESTIMONY

OF

STEVE M. TRAXLER

FILED

MAY - 6 1991

PUBLIC SERVICE COMMISSION

Jefferson City, Missouri May, 1991

#### SUPPLEMENTAL REBUTTAL TESTIMONY

OF

#### STEVE M. TRAXLER

#### KANSAS POWER AND LIGHT COMPANY

#### GAS SERVICE DIVISION

#### CASE NO. EM-91-213

- Q. Are you the same Steve M. Traxler who has previously filed rebuttal testimony in this proceeding?
  - A. Yes, I am.
- Q. What is the purpose of this supplemental rebuttal testimony?
- A. The purpose of this testimony is to address the surrebuttal testimony of Company witness Steven L. Kitchen. In his surrebuttal testimony, Mr. Kitchen proposes an alternative method for determining post-merger administrative and general (A&G) expense and merger savings subject to sharing between stockholders and ratepayers. Since this alternative proposal was not discussed in KPL's direct testimony, I did not have the opportunity to address this proposal in my rebuttal testimony that was previously filed.
- Q. What is your understanding of Mr. Kitchen's proposed alternative method for determining post-merger A&G expense and merger savings subject to sharing?
- A. Kansas Power and Light's (KPL's) post-merger A&G expense for ratemaking purposes would be determined by increasing or decreasing the base year A&G expense (December 31, 1990) by the annual percentage change in A&G expense for fifteen utility companies.

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In any test year in which KPL's actual Missouri A&G expense was less than the base adjusted by the index, KPL is proposing that the difference be considered merger savings and be shared equally between the stockholders and ratepayers.

- Q. How did KPL choose the fifteen utilities used in calculating the average annual increase in A&G expense?
  - A. According to Mr. Kitchen's surrebuttal testimony:

Midwestern gas distribution and combination gas/electric utilities were screened to find companies comparable to KPL, either in size or service territory.

The ten utilities with the highest and lowest growth rates were excluded from the analysis.

- Q. Have you been able to determine how KPL determined that the twenty five utilities included in their analysis were comparable to KPL either in size or service territory?
- A. No. I asked KPL to provide the basis for selection; for example, number of customers, net plant in service, or service territory. In response to Staff Data Request No. 808, KPL stated that:

The companies in the index example were selected because their service territory was situated in the Midwest and/or their size was similar to KPL's.

This response does not provide any indication of what the term <u>size</u> relates to in KPL's analysis. Comparability based upon size could mean many different things, i.e., net plant, customers, number of employees, revenue or total assets.

Q. Have you been able to ascertain how KPL determined that other utilities with gas operations in the Midwestern states

represented in their analysis were <u>not</u> comparable to KPL, and therefore should be excluded from the analysis?

A. No. In response to Staff Data Request No. 808, KPL stated that:

Utilities not included in the index were excluded because the information was not available at that time or the utilities were deemed to not meet the criteria stated at 1.

Clearly, KPL's analysis did not include the total population of companies with gas operations because the information for all companies was not available.

In addition, for the companies for which KPL did have data, it is not known which companies were excluded or what measurement of <a href="size">size</a> was used to determine that they were not comparable to KPL.

- Q. Were you provided a copy of the results of KPL's analysis of the A&G expenses of the utilities selected with gas operations?
- A. Yes. KPL's analysis for the years 1988, 1989 and 1990 is attached to this supplemental rebuttal testimony as Schedule 2.
- Q. What were the results of KPL's analysis for the years 1988, 1989 and 1990?
- A. The annual rate of increase for A&G expense for the companies in KPL's analysis is reflected below:

<u>YEAR</u>	RATE OF INCREASE
1988	6.10%
1989	5.88%
1990	6.25%

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How does the growth rate for KPL's A&G expense in Missouri compare to the average rate of increase in their A&G analysis?

KPL's growth rate for A&G expense in Missouri is Α. significantly higher in each of the years from 1988 through 1990 than the growth rates resulting from the Company's A&G analysis. increases in A&G expense for Missouri from the years 1988, 1989 and 1990 are reflected below:

YEAR	RATE OF INCREASE
1988	8.12%
1989	9.09%
1990	11.48%

Comparison of KPL's rate of increase for its Missouri A&G expense to the rate of increase resulting from the Company's A&G study supports my belief as stated in my rebuttal testimony that savings in the A&G area did not result from the merger between KPL and the former Gas Service Company.

On page 20 of Mr. Kitchen's surrebuttal testimony, he Q. states that a utilities' A&G costs are sometimes materially affected by items that are unforeseen and that the effect of these unforeseen items should be excluded from the indexing procedure if the index is to work fairly. Will KPL's proposed indexing methodology make it feasible for KPL and/or the Commission Staff to determine what changes in utilities' A&G costs were due to unforeseen and/or unusual circumstances, so that the impact of such a change could be excluded from the calculation of an average rate of increase for A&G expense?

No, it will not. The source of information for KPL's A&G analysis was obtained from Uniform Statistical Reports, commonly referred to as the FERC Form 2 report. The amount of A&G expense by FERC account is included in this report for the current year and previous year. The FERC report does indicate the dollar amount of any substantial change in A&G expense from year to year. However, it does not provide any explanation of what caused the change to occur. Without more detailed information, neither KPL or the Commission Staff could determine whether or not any material change in a expense due unforeseen company's A&G were to or unusual circumstances.

- Q. What is the source for the additional information required to determine if a material change in a company's A&G expense were due to unforeseen or unusual circumstances?
- A. The information required to make that determination would have to be supplied by the utility in question.
- Q. In your opinion, what is the likelihood of KPL or the Commission Staff obtaining a detailed explanation as to why a company's A&G expense may have changed materially in any given year?
- A. This information could be obtained by the Commission Staff from Missouri companies whose books and records are subject to audit. However, obtaining this type of information from companies outside the state of Missouri is highly unlikely, in my opinion.

A large percentage of a company's A&G expense is made up of salaries and benefits for its management and executive personnel. This information is generally considered highly confidential and would not be subject to public disclosure. This type of information

is supplied to the Missouri Commission Staff usually under strict non-disclosure agreements. Another area that would likely be considered highly confidential is the detailed information supporting a company's accrual for injuries and damages claims included in Account 925. A company's estimated expense for injuries and damages is based upon its assessment of a future liability for injuries and damages claims which may be currently in litigation or negotiation. From a practical standpoint, Mr. Kitchen's belief that KPL's proposed A&G indexing methodology will allow KPL and/or the Staff to eliminate the impact on A&G expense of unusual or unforeseen circumstances is only realistic with regard to utility companies operating in the state of Missouri.

- Q. How many companies in KPL's A&G analysis were Missouri companies?
- A. KPL's analysis of twenty five companies included only seven with operations in Missouri.
- Q. Do you agree that all seven Missouri utilities included in KPL's A&G analysis should be used to determine the level of KPL's post-merger A&G expense includable for ratemaking purposes?
- A. No, I do not. I have analyzed the increase in A&G cost per customer for all Missouri companies having gas operations in Missouri. In addition, I have compared the companies that have been subject to acquisition and merger since 1984 to those companies which have not been involved in merger activity from 1984 to 1990. Schedule 1, attached to this supplemental rebuttal testimony, reflects this analysis. A summary of this analysis is reflected below:

	Steve M. Traxler
1	
2	RATE OF INCREASE  MERGER COMPANIES FOR A&G COST PER CUSTOMER
3	United Cities Gas 20.30%
4	Arkansas Western 13.64% UtiliCorp-Missouri Public Service 11.94%
5	KPL Gas Service       11.70%         AVERAGE       14.40%         =====
6	NON-MERGER COMPANIES
7	
8	St. Joseph Light & Power (3.13%) Union Electric 5.32% Laclede Gas (1.01%)
9	AVERAGE 1.18%
10	The above summary indicates that the annual rate of
11	increase in A&G cost per customer is significantly higher for
12	companies subject to acquisition and merger since 1984 than those who
13	were not.
14	For this reason I do not believe that it is appropriate to
15	

te to include the companies involved in recent merger activity in an index calculation which will be used to determine KPL's A&G expense for ratemaking purposes after the merger.

- Q. Why has your analysis and KPL's A&G analysis been limited to the A&G expense category as opposed to the overall operating costs of the individual companies?
- This proposed merger is a combination of the electric operations of an all electric utility, KGE, with the electric operations of KPL. I agree with Mr. Kitchen's statement on page 11 of his direct testimony that:

We anticipate that savings to our Missouri customers will result primarily from administrative and general economies of scale and scope.

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Q. What index are you proposing should be used to determine KPL's maximum A&G expense subject to ratemaking consideration after the merger?

A. As discussed in my rebuttal testimony, I am recommending KPL's maximum A&G expense, for ratemaking purposes, be determined by increasing the base year ending June 30, 1990 by the historical inflation rate as published by DRI.

Q. Is it true that KGE utilized the projected inflation rates published by DRI in determining its budget assumptions which were incorporated in KPL's Merger Report?

A. Yes. In addition, Mr. Flaherty of Deloitte & Touche indicated in an interview with the Staff that a DRI index was used to inflate merger savings in the Merger Report.

Q. In your opinion, does the use of a DRI inflation index result in an A&G expense amount for ratemaking purposes which is unrealistic?

A. No. In fact three other Missouri utilities which have not been involved in any significant merger and acquisition activity since 1984 have been able to limit their A&G expense growth rate, on a combined basis, at a rate which is less than the average DRI inflation index for the period 1985-1990, as indicated below:

# Supplemental Rebuttal Testimony of Steve M. Traxler

	11		
1	A.	verage Rate of	
2		ncrease in A&G Expense	
3		1985-1990	
4	St. Joseph Light & Power Co. Union Electric Company	1.01% 5.75%	
5	Laclede Gas AVERAGE	-1.00% 1.92%	
6		=====	
7	Average DRI Inflation Rate 1985-1990	3.30%	
8			
9	Q. Does this conclude yo	our supplemental	rebuttal
10	testimony?		
11	A. Yes, it does.		
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#### BEFORE THE PUBLIC SERVICE COMMISSION

#### OF THE STATE OF MISSOURI

In the matter of the application of The Kansas ) Power and Light Company and KCA Corporation for ) approval of the acquisition of all classes of the ) capital stock of Kansas Gas and Electric Company ) to merge with Kansas Gas and Electric Company, ) to issue stock and incur debt obligations. )
AFFIDAVIT OF STEVE M. TRAXLER
STATE OF MISSOURI ) ) ss COUNTY OF COLE )
Steve M. Traxler, of lawful age, on his oath states: that he had participated in the preparation of the foregoing supplemental rebutta testimony in question and answer form, consisting of pages to be presented in the above case; that the answers in the foregoing supplemental rebutta testimony were given by him; that he has knowledge of the matters set forth its such answers; and that such matters are true and correct to the best of his knowledge and belief.
Steve M. Traxler
Subscribed and sworn to before me this 6th day of May, 1991.
My Commission expires 94/91 Notary Public STATE OF COLE CO.  My Commission expires 94/91 Notary Public STATE OF COLE CO.  My Commission expires 94/91 Notary Public STATE OF COLE CO.

#### KANSAS POWER & LIGHT COMPANY A & G COST PER CUSTOMER COMPARISON CASE NO. EM-91-213

11.70%

AVG. PERCENTAGE INCREASE PER YEAR

	A & G EXPENSE PRE-MERGER	A & G EXPENSE 1990		A & G EXPENSE 1984	A & G EXPENSE 1990
OSAGE NATURAL GAS -1987	7 71,708		ST JOSEPH LIGHT & POWER	222, 471	241, 474
GREAT RIVER GAS -1988	3 1,075,327		AVERAGE NO. OF CUSTOMERS	4,529	6,053
BOWLING GREEN -1990	69, 394		A & G COST PER CUSTOMER	49	40
UNITED CITIES GAS		1,531,038	AV6. PERCENTAGE INCREASE PER		-3.13×
	1,216,429	1,531,038	HVO, PERCENINGE INCREMSE PEI	t TCAR	-3.134
AVERAGE NO. CUSTOMERS	13,761	12, 318			
A & G COST PER CUSTOMER	88 ========	124		A & G EXPENSE 1984	A & G EXPENSE 1990
AVG. PERCENTAGE INCREAS	se per year	20. 30× ==========	UNION ELECTRIC COMPANY	3, 114, 772	4, 345, 151
			AVERAGE NO. OF CUSTOMERS	104,697	110,714
		•	A & G COST PER CUSTOMER	39	39
	A & G EXPENSE PRE-MERGER	A & G EXPENSE 1990	W <b>2 2 486</b> 7 1 <b>2</b>	======================================	*******
ASSOC. NAT. GAS -1987	TW	inning distance and distance and the	AVG. PERCENTAGE INCREASE PER	YEAR	5.32%
ARKANSAS WESTERN	_,,	2,902,082			
AVERAGE NO. CUSTOMERS	42,210	42,710			
A & G COST PER CUSTOMER	<b>.</b>	68			
				A & G EXPENSE 1984	. A & G EXPENSE 1990
AVG. PERCENTAGE INCREASE	e per year	13.64%	LACLEDE GAS COMPANY	24, 272, 843	23, 142, 378
		•	AVERAGE NO. OF CUSTOMERS	550,811	589, 100
			A & G COST PER CUSTOMER	44	39
	A & G EXPENSE PRE-MERGER	A & G EXPENSE 1990		2:0324-033	25 24 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
MO. PUB. SERVICE -1984	2,231,783	<del></del>	AVG. PERCENTAGE INCREASE PER	YEAR	-1.81%
UTILICORP		3, 897, 454	,		
AVERAGE NO. CUSTOMERS	39, 450	40, 141			
A & G COST PER CUSTOMER	57	97			
AVG. PERCENTAGE INCREASE	e per year	11.94%			
	A & G EXPENSE PRE-MERGER	A & G EXPENSE 1990			
6AS SERVICE -1984	11,399,078				
KPL GAS SERVICE		21, 370, 503			
AVERAGE NO. CUSTOMERS	403,375	444,302			A Section of the sect
A & 6 COST PER CUSTOMER	28	48 ========		*	•

SCHEDULE 1

# A&G ANALYSIS

				MIDSECTION
	1989	1990	%	WEIGHTED
COMPANY	A&G	A&G	INCR	AVERAGE
07.105		_		
ST. JOE	418,533	241,474	-42.30%	
ILLINOIS POWER	22,193,567	19,897,432	-10.35%	•
LACLEDE	25,731,647	23,142,378	-10.06%	
NO INDIANA PUB SERV	46,386,920	43,220,536	-6.83%	
UNION ELECTRIC	4,602,576	4,345,151	-5.59%	
MIDWEST ENERGY (IOWA PUBLIC)	17,634,875	17,697,749	0.36%	
GREAT PLAINS	1,561,332	1,572,596	0.72%	
WISCONSIN ENERGY (WIS)	11,337,868	11,544,319	1.82%	
IOWA SOUTHERN	1,446,082	1,477,981	2.21%	
OKLAHOMA NATURAL GAS	24,604,595	25,208,591	2.45%	
PEOPLES GAS LIGHT	63,701,441	66,200,604	3.92%	
ENSERCH	66,160,633	69,235,744	4.65%	
ARKANSAS WESTERN	9,197,508	9,762,876	6.15%	
KPL	45,450,166	49,054,282	7.93%	
WISCONSIN PUB SERV	5,945,530	6,418,342	7.95%	
IOWA-ILLINOIS	8,196,526	8,896,359	8.54%	
GREELEY GAS	4,095,701	4,544,608	10.96%	
INTERSTATE POWER	3,032,054	3,387,334	11.72%	
CILCO	8,416,608	9,446,334	12.23%	
WICOR (WI GAS)	28,525,479	33,560,842	17.65%	
11771110000				
UTILICORP	3,283,520	3,897,454	18.70%	
CIPS	8,623,508	10,366,525	20.21%	
IOWA ELECTRIC	6,647,856	8,056,716	21.19%	
UNITED CITIES	20,254,822	25,406,038	25.43%	
KN ENERGY	27,522,199	36,716,069	33.41%	

## A&G ANALYSIS

Add AINE 1010				
		_		MIDSECTION
	1988	1989	%	WEIGHTED
COMPANY	A&G	A&G	INCR	AVERAGE
WISCONSIN ENERGY (WIS)	13,119,155	11,337,868	-13.58%	
KN ENERGY	30,866,832	27,522,199	-10.84%	
GREAT PLAINS	1,731,484	1,561,332	-9.83%	
IOWA-ILLINOIS	8,862,408	8,196,526	-7.51%	
IOWA ELECTRIC	7,160,593	6,647,856	-7.16%	
LACLEDE	26,116,602	25,731,647	-1.47%	
WICOR (WI GAS)	28,542,004	28,525,479	-0.06%	
INTERSTATE POWER	2,931,554	3,032,054	3.43%	
UNITED CITIES	19,316,544	20,254,822	4.86%	
WISCONSIN PUB SERV	5,663,802	5,945,530	4.97%	
ENSERCH	62,588,585	66,160,633	5.71%	
ILLINOIS POWER	20,862,327	22,193,567	6.38%	
UTILICORP	3,074,517	3,283,520	6.80%	
CIPS	8,071,114	8,623,508	6.84%	
MIDWEST ENERGY (IOWA PUBLIC)	16,389,366	17,634,875	7.60%	5.88%
CILCO	7,789,123	8,416,608	8.06%	
IOWA SOUTHERN	1,336,847	1,446,082	8.17%	I
PEOPLES GAS LIGHT	58,656,135	63,701,441	8.60%	I
KPL	41,568,397	45,450,166	9.34%	)
GREELEY GAS	3,566,852	4,095,701	14.83%	)
	, ,			
OKLAHOMA NATURAL GAS	20,988,940	24,604,595	17.23%	ŀ
NO INDIANA PUB SERV	38,497,865	46,386,920	20.49%	1
ARKANSAS WESTERN	7,039,700	9,197,508	30.65%	)
UNION ELECTRIC	3,497,650	4,602,576	31.59%	)
ST. JOE	233,874	418,533	78.96%	

## A&G ANALYSIS

	1987	1988		MIDSECTION
COMPANY	A&G	A&G	%	WEIGHTED
			INCR	AVERAGE
WISCONSIN PUB SERV	6,163,570	5,663,802	-8.11%	
ILLINOIS POWER	22,462,472	20,862,327	-7.12%	
INTERSTATE POWER	3,039,413	20,862,327 2,931,554	-7.12% -3.55%	
NO INDIANA PUB SERV	39,420,115	38,497,865	-3.35% -2.34%	
		•		
OKLAHOMA NATURAL GAS	21,484,171	20,988,940	-2.31%	
IOWA SOUTHERN	1,352,536	1,336,847	-1.16%	
MIDWEST ENERGY (IOWA PUBLIC)	16,501,016	16,389,366	-0.68%	
CIPS	8,048,892	8,071,114	0.28%	
GREAT PLAINS	1,715,302	1,731,484	0.94%	
IOWA-ILLINOIS	8,725,677	8,862,408	1.57%	
PEOPLES GAS LIGHT	57,382,221	58,656,135	2.22%	
UNION ELECTRIC	3,419,292	3,497,650	2.29%	
ST. JOE	228,961	235,874	3.02%	
LACLEDE	25,290,356	26,116,602	3.27%	
KN ENERGY	28,251,798	30,866,832	9.26%	6.10%
ENSERCH	57,207,917	62,588,585	9.41%	
KPL	37,846,294	41,568,397	9.83%	
CILCO	7,079,258	7,789,123	10.03%	
IOWA ELECTRIC	6,300,318	7,160,593	13.65%	
GREELEY GAS	3,085,276	3,566,852	15.61%	
UTILICORP	2,619,699	3,074,517	17.36%	ı
WICOR (WI GAS)	23,919,198	28,542,004	19.33%	
WISCONSIN ENERGY (WIS)	10,890,642	13,119,155	20.46%	
UNITED CITIES	13,671,688	19,316,544	41.29%	
ARKANSAS WESTERN	n/a	7,039,700	ERR	