

UTILICORP UNITED INC.

**BEFORE THE PUBLIC SERVICE COMMISSION
OF THE STATE OF MISSOURI**

FILED²

OCT 19 1999

Missouri Public
Service Commission

In the matter of the Joint Application of)
UtiliCorp United Inc. and St. Joseph Light)
& Power Company for authority to merge)
St. Joseph Light & Power Company with)
and into UtiliCorp United Inc. and, in)
connection therewith, certain other related)
transactions)

Case No. EM-2000-292

UtiliCorp United Inc. and St. Joseph Light & Power Company Merger

Direct Testimony

October 19, 1999

Exhibit No.:
Issue: Generation
Witness: Robert W. Holzwarth
Type of Exhibit: Direct Testimony
Sponsoring Party: UtiliCorp United Inc.
Case No.:

Before the Public Service Commission
of the State of Missouri

Direct Testimony

of

Robert W. Holzwarth

October 19, 1999

**BEFORE THE PUBLIC SERVICE COMMISSION
OF THE STATE OF MISSOURI
DIRECT TESTIMONY OF ROBERT W. HOLZWARTH
ON BEHALF OF UTILICORP UNITED INC.**

CASE NO.

INTRODUCTION

1

2 Q. Please state your name and business address.

3 A. My name is Robert W. Holzwarth and my business address is 10750 East 350
4 Highway, Kansas City, Missouri 64138.

5 Q. By whom are you employed and in what capacity?

6 A. I am employed by UtiliCorp United Inc. ("UtiliCorp") as Vice President & General
7 Manager, Energy Supply Services in its domestic regulated electric utility operations.

8 Q. Please describe your responsibilities in that position.

9 A. Within its domestic regulated electric utility operations, UtiliCorp has functionally
10 separated the supply of electric energy from the transmission and distribution of that
11 energy. I am employed within the energy supply operation. My major responsibility is
12 management of UtiliCorp's regulated generation and generation support functions, i.e.,
13 purchase power, generation dispatch, energy trading and wholesale customer service.

14 Q. What are your educational qualifications, training, and experience?

15 A. I hold a Bachelor of Science Degree in Technical Management from Denver Technical
16 College and have twenty eight years of experience in utility operations. I began my
17 electric utility career in 1971 with The Montana Power Company of Butte, Montana..
18 In 1976, I joined Basin Electric Power Cooperative as plant superintendent followed by

1 plant manager. In 1986, I joined Colorado Springs Department of Utilities as a
2 operations manager, followed by two years with Ralph Parsons Company managing the
3 Saudi Arabian Royal Commission's modern electric and water utilities. In 1993, I
4 joined UtiliCorp as director of power production at the WestPlains Energy unit in
5 Pueblo, Colorado, followed by vice president, generation managing the Colorado,
6 Kansas and Missouri generating stations. Since 1997, I have been in my present role.

7 Q. On whose behalf are you appearing in this proceeding?

8 A. I am testifying on behalf of UtiliCorp, its Missouri Public Service ("MPS") operating
9 division and St. Joseph Light & Power Company ("SJLP"). UtiliCorp and SJLP are
10 the Joint Applicants ("Joint Applicants").

11 Q. Was the analysis described in your testimony prepared by you or someone under your
12 direction and supervision?

13 A. Yes.

14 Q. What is the purpose of your testimony?

15 A. My testimony will describe the operational and financial impact of jointly planning and
16 operating the electric power supply systems of MPS and SJLP. Upon completion of
17 the merger, MPS and SJLP intend to consolidate what are now two separate electric
18 supply functions in Missouri into one integrated control area. This consolidation will
19 result in a reduction in operating costs of up to \$118.5 million over the ten-year period
20 2001-2010. It will also reduce fuel and operating risk. The purpose of this testimony
21 is to describe how these conclusions were reached.

22 Q. Please explain the structure of your testimony.

1 A. My testimony is divided into three main topics and a short conclusion. The main areas
2 covered by my testimony are as follows:

3 Joint Planning and Dispatch Synergies
4 Human Resource Synergies
5 Synergy Sharing Methodology
6 Impact of the Empire District Electric Company Merger
7

8 **JOINT PLANNING & DISPATCH**

9 **Electric Operations of the Joint Applications Before and After the Merger**

10 Q. Please describe the electric operations of the two companies.

11 A. SJLP's electric operations are located in northwest Missouri while the MPS electric
12 operations are located primarily adjacent to the Kansas City metro area. Schedule
13 RWH-1, page 1 shows the electric service territories and generation resources of
14 UtiliCorp which are located in Missouri, Kansas and Colorado. Schedule RWH-1,
15 page 2 shows the electric service territories of MPS and SJLP as well as the location of
16 their respective generation resources.

17 Q. Please provide an overview of the present power supply portfolios of the two
18 companies.

19 A. During the evaluation period, MPS will own and/or lease 1,053 megawatts of
20 generation capacity. Of this amount 677 megawatts is classified as base load capacity
21 and 376 megawatts is classified as peaking capacity. SJLP will own 378 megawatts of
22 generation capacity. Of this amount, 218 megawatts is classified as base load capacity
23 and 160 megawatts is classified as intermediate/peaking capacity. In addition to their
24 generating capacity, both companies will purchase capacity and energy from other

1 parties through existing contracts. MPS will purchase approximately 375 megawatts of
2 capacity in 2001 and 500 megawatts in the years 2002 - 2004. SJLP will purchase 70
3 megawatts in 2001, 80 megawatts in 2002, 90 megawatts in 2003 and 100 megawatts
4 in the years 2004 - 2010. Schedule RWH-2 lists the 1998 capacity, fuel type, and the
5 year installed for each power plant and the current purchase power contract capacities
6 for both companies.

7 Q. What is a "control area" and why is it significant?

8 A. Briefly, a control area is the area covered by the day-to-day operation of an electric
9 utility's transmission and distribution system within which the utility balances the
10 supply and demand for energy on a continuous basis. The utility also coordinates the
11 operation of its control area with the operations of other utility control areas with which
12 it is directly or indirectly interconnected.

13 Q. Please expand on how supply is matched to demand.

14 A. Both companies follow principles of economic dispatch in matching supply and
15 demand. Economic dispatch is the continuous, real-time decision-making function in
16 which the system operator, given the actual mix of generating units and power
17 purchase/sell opportunities, meets current customer demands at the lowest variable cost
18 while, at the same time, meeting the North America Electric Reliability Council
19 ("NERC") reliability requirements, emission restrictions, and the terms of customer
20 and inter-utility contracts.

21 Q. Are there other considerations in matching supply and demand?

1 A. Yes. In determining which resources to dispatch to serve load, a utility also considers
2 several additional factors with respect to individual power plants. These include:
3 forced and scheduled outages, minimum and maximum loadings, ramp rates, start-up
4 costs, and cycle times (minimum run times and minimum off-line times) for the
5 various generating facilities. Additional considerations include the provision of voltage
6 support, load-following, operating reserves, and other ancillary services.

7 Q. Please describe how the combined systems will be operated after the merger.

8 A. The Joint Applicants intend to integrate the MPS and SJLP control areas and
9 consolidate the power supply functions of the two companies into one operating unit.

10 Q. What will result from combining the power supply functions of the two companies?

11 A. There are four principle benefits that result from the consolidation of the power supply
12 functions of the two companies into one unit:

13 1. Resource Diversity:

14 Each system has a single, large resource. For MPS, the Sibley 3 unit represents
15 approximately 28% of both its capacity and its energy resources. For SJLP, its
16 share of the Iatan unit represents approximately 27% of its capacity resources
17 and approximately 37% of its energy resources. For the combined system, the
18 Sibley 3 unit represents 21% of the capacity resources and 26% of the energy
19 resources while the Iatan share represents approximately 7% of both the
20 capacity and energy resources. The reduced reliance on a single generating unit
21 reduces the probability of the necessity of purchasing replacement energy at
22 market based prices in the event of an outage of that unit.

2. Market Access:

As can be seen from the following table, the combined system will have a wider access to the power markets than either company has on an individual basis. As will be discussed in Section I, this access to a wider market area will contribute to a lowering of overall energy supply costs by increasing the opportunity to increase the sale of excess energy.

MPS & SJLP Transmission Interconnects					
SJLP Interconnects		MPS Interconnects		NWCO Interconnects	
Company	Reliability Council	Company	Reliability Council	Company	Reliability Council
NPPD	MAPP	WRI	SPP	WRI	SPP
KCPL	SPP	KCPL	SPP	KCPL	SPP
MEC	MAPP	AECI	SERC	AECI	SERC
AECI	SERC	Ameren	MAIN	Ameren	MAIN
OPPD	MAPP			NPPD	MAPP
LES	MAPP			MEC	MAPP
Ameren	MAIN			OPPD	MAPP
EDE	SPP			LES	MAPP

3. Lower Generation Cost:

Joint dispatching of the combined supply resources will reduce the total energy cost to the combined system by increasing the amount of energy supplied by the low cost energy resources and reducing the amount of energy supplied by higher cost energy resources.

4. Reduced Capacity Cost:

Combining the loads of the two systems into a single control area reduces the amount of capacity required due to the natural diversity between the load profiles of the two systems. This reduction in the amount of required capacity reduces the overall power supply cost to the combined system.

1 Q. How will the two control systems be consolidated into one control area?

2 A. The two control areas will be connected with a firm transmission path by either the
3 construction of a transmission line between the two systems or by the securing of firm
4 transmission services from a third party. In addition, communication facilities will be
5 acquired which will provide the necessary telemetry of critical operating parameters
6 from the SJLP system to the present MPS operations center.

7 Q. When will the two control areas be consolidated into one control area?

8 A. As soon as possible, but no later than one year after closing.

9 Q. Can any of the savings outlined above be achieved without combining the two power
10 supply functions into a single power supply function and jointly dispatching the power
11 supply resources of the two systems?

12 A. The vast majority of the benefits associated with resource diversity, reduced capacity
13 requirements, lower power supply costs and market access cannot be achieved without
14 fully integrating the two systems. While it may be possible to achieve a portion of the
15 energy cost reductions through the use of day ahead schedules, the ability to take
16 advantage of intra day opportunities to reduce energy supply cost would be minimal
17 due to the intervening control areas of other entities. In addition, to take full advantage
18 of resource diversity and reduction in capacity requirements, generating units must lie
19 within a common control area.

20 Q. It has been announced that both MAPP and the SPP are in discussions with the
21 Midwest ISO concerning the feasibility of MAPP and the SPP joining the Midwest
22 ISO. What will be the impact if MAPP and the SPP join the Midwest ISO?

1 A. Several benefits would result from such an event:

- 2 1. The operation and control of the transmission system would be under the
- 3 direction of an independent entity. This would prevent gaming of the
- 4 transmission system and give equal access to all market participants.
- 5 2. If a regional tariff is part of the ISO, the combined company could see a cost
- 6 reduction if the cost of the tariff is less than the cost of constructing a
- 7 transmission interconnect between MPS and SJLP.
- 8 3. A large ISO would extend the transmission reach of the company giving it
- 9 increased market access and thus potentially lower its cost for off system
- 10 purchases and increase its margin for off system sales.

11 **Method of Analysis**

12 Q. Please explain how the benefits of combining the power supply function of the two
13 companies were determined.

14 A. The following steps were used to determined the benefits of combining the power
15 supply function of the two companies:

- 16 1. Estimate the future market energy price.
- 17 2. Determine optimum power supply plan for each system on a stand alone
- 18 basis.
- 19 3. Determine feasible operating enhancements for the SJLP generating units.
- 20 4. Determine the optimum power supply plan for the combined system.
- 21 5. Compare the annual cost of the combined systems to the sum of the annual
- 22 cost of the two systems on a stand alone basis.

23
24 Q. Please describe the production costing model used to quantify the potential benefits of
25 jointly dispatching the combined system.

26 A. MPS uses the RealTime® production costing software from the Emelar Group.
27 RealTime® operates in a chronological fashion, solving each hour's demands before
28 moving to the next hour, closely simulating the way a utility operates its power supply
29 portfolio. RealTime® solves each hour's demand based upon many factors. It

1 schedules units and contracts economically based upon fuel cost, start up cost, emission
2 cost, O&M cost and available contract energy.

3 The chronological nature of RealTime® enables the software to provide
4 detailed hourly status reports for the system being analyzed. Output information
5 includes production amounts, fuel costs, total costs, marginal costs, average system
6 costs, emissions, etc. for each power supply resource included in the model.
7 RealTime® is very useful for the evaluation of the economies of varied power supply
8 resource plans.

9 RealTime's output can be printed, written to spreadsheet files, graphed and
10 saved in order to create difference reports for various scenarios being analyzed.

11 Q. How was the future market energy price estimated?

12 A. The estimate of the future market energy price was developed from data provided by
13 the firm of Hill & Associates, Inc. ("Hill & Associates"). This firm annually publishes
14 a report which contains a fifteen year forecast of marginal production costs by time of
15 day and season of the year for all areas of the United States. One aspect of the report
16 was of particular usefulness to the Joint Applicants. The report contains projections of
17 the future market clearing energy prices for the northern region of the Southwest Power
18 Pool ("SPP") sub region of the SPP reliability council. The forecast of marginal
19 production costs by time of day and season of the year is contained in Schedule RWH-
20 3. This forecast was the basis for projecting the cost of energy purchased in the market
21 as well as revenue from energy sold in the market. These projections were used in the

1 analysis which produced the forecast of future power supply cost of the Applicants on a
2 stand alone and combined basis (Steps 2 & 4 above).

3 Q. Who is Hill & Associates?

4 A. Hill & Associates, Inc. is a management consulting firm that provides analyses of coal
5 and electricity markets and consulting services to the management of companies
6 serving those markets. Its strength lies in its combination of extensive proprietary data
7 on supply, demand and transportation; the use of analytical tools developed to provide
8 realistic market analysis; and a staff with broad experience in the industry and in
9 consulting. Clients include electric utilities, coal producers, banks, oil companies, law
10 firms, railroads and terminal operators throughout the world.

11 Q. How were forecasts for the cost of the Joint Applicant's power supply plans under the
12 stand alone scenario determined?

13 A. First, capacity expansion plans were developed for both UtiliCorp and SJLP assuming
14 that each would remain a separated utility throughout the study period. The study or
15 evaluation period used was the ten year period, 2001 - 2010.

16 Q. Why did you choose the time period 2001 - 2010?

17 A. This is consistent with the testimony of the other witnesses and based on the
18 assumption the merger closes in the first half of 2000.

19 Q. Please describe the SJLP expansion plan.

20 Given the fact that SJLP has entered into purchase power agreements which enable it to
21 meet the majority of its capacity and energy needs through the study period, UtiliCorp
22 developed a simple expansion plan consisting of incremental peaking purchases. A

1 loads and resource forecast for SJLP is contained in Schedule RWH-4, page 1. As
2 indicated the future, incremental capacity requirements for SJLP are as follows:

SJLP Capacity Expansion Plan										
Year >	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
Incr. MW										
Capacity	10	10	10	10	20	30	45	55	65	75

3 It was assumed that SJLP would meet its incremental capacity needs with short term
4 purchases of peaking capacity.

5 Q. Please describe the MPS expansion plans.

6 A. Two expansion plans were developed for MPS as a stand alone entity. In the first
7 expansion plan all new capacity was assumed to come from simple cycle combustion
8 turbine using "F" technology turbines (160 MW output). In the second expansion plan
9 a significant portion of new capacity was assumed to be based on combined cycle
10 generation using two "F" technology turbines in a 2x1 configuration (500 MW
11 output).

12 Q. How were the annual ownership costs for capacity options determined?

13 A. Based on the current capital costs of \$300/kw for a 160 MW simple cycle peaking unit
14 and \$450/kw for a 500 MW combined cycle unit, annual ownership costs were
15 developed for each expansion option. Schedule RWH-5 shows how these costs were
16 developed.

17 Q. You previously mentioned that the cost of short term purchases for SJLP would be
18 priced at the then current cost of new peaking capacity. Is this true for all short term
19 purchases?

1 A. Yes.

2 Q. Please describe the timing and amount of incremental capacity additions for the two
3 MPS expansion plans?

4 A. Forecasts of resource additions for both expansion plans are shown in Schedule RWH-
5 4, pages 2 & 3. As indicated the future capacity requirements for MPS under the
6 combined cycle and combustion turbine expansion plans are as follows:

Year	MPS Stand Alone Capacity Additions in MW					
	Combined Cycle Plan			Combustion Turbine Plan		
	<u>CT</u>	<u>CC</u>	<u>PPA</u>	<u>CT</u>	<u>CC</u>	<u>PPA</u>
2001						
2002						
2003						
2004			10			10
2005		500	60	480		80
2006	160	500		640		
2007	160	500	5	640		25
2008	160	500	60	640		80
2009	320	500		800		
2010	320	500	10	800		30

7

8 Note that a total of two 160 MW combustion turbines and one 500 MW combined
9 cycle unit are added in the combined cycle expansion plan and five 160 MW
10 combustion turbines are added in the combustion turbine expansion plan.

11 After the expansion plans were developed, the power supply cost for each expansion
12 plan was determined. The energy costs were determined through the use of the
13 RealTime® production costing model using the following basic assumptions:

- 14 1. Current, committed supply portfolios of each entity without changes.
15 2. Expansion plans outlined above
16 3. Current fuel and O&M costs

17

1 Finally, the annual costs of the incremental capacity resources were combined with the
2 energy cost forecast from the RealTime® model to determine the annual supply cost in
3 each case.

4 Q. What is the projected energy and incremental capacity cost for each of the stand alone
5 cases?

6 A. Results for each of the above expansion plans showing annual power supply costs are
7 contained in Schedule RWH-6. As indicated the stand alone cases result in a total ten
8 year power supply cost of the following:

<u>10 Year Stand Alone Power Supply Cost</u>		
<u>Case Description</u>	<u>Total 10 Year Cost</u>	<u>NPV of 10 Year Cost</u>
	(\$x1,000)	(\$x1,000)
MPS - CC Expansion	\$1,458,147	\$815,551
MPS - CT Expansion	1,517,995	845,291
SJLP	273,094	158,970

9
10 As can be seen, the lower cost combined cycle expansion plan is the preferred
11 expansion plan for the MPS stand alone case.

12 Q. How were the cost forecasts for the Joint Applicant's power supply under the combined
13 systems scenario determined?

14 A. First, the individual hourly load profiles of the two systems were combined into a
15 single load profile. This single system load profile was combined with the
16 consolidated, committed resource portfolios from both systems. Two system load and
17 resource forecasts were developed for the consolidated system. The incremental
18 resource additions in the first forecast were limited to short term purchases and
19 combustion turbine peaking units (160 MW output), while the second forecast included

combined cycle generation resources (500 MW output). Incremental resource additions for both combined system expansion plans are shown in Schedule RWH-4, pages 4 & 5, and summarized below:

Year	<u>Combined System Capacity Additions in MW</u>					
	<u>Combined Cycle Plan</u>			<u>Combustion Turbine Plan</u>		
	<u>CT</u>	<u>CC</u>	<u>PPA</u>	<u>CT</u>	<u>CC</u>	<u>PPA</u>
2001						
2002						
2003						
2004			10			10
2005	500		75	480		95
2006	500	160		740		
2007	500	160	40	740		60
2008	500	320		900		
2009	500	320	15	900		35
2010	500	320	85	1060		

Second, the feasible operating enhancements for the SJLP generating units were determined. These enhancements focused on the heat rate of the Lake Road #4-6 unit as well as the cost of natural gas fuel at the Lake Road plant. An overview of these operating cost enhancements is contained in Schedule RWH-7.

In addition, the power supply cost for each of the combined system expansion plans were determined. The energy costs were determined through the use of the RealTime® production costing model using the following basic assumptions:

1. Current, committed supply portfolios of each entity without changes.
2. Combined system expansion plans outlined above
3. Current fuel and O&M costs to the MPS generation resources
4. Modify the SJLP fuel and O&M costs outlined above

1 Finally, the annual costs of the incremental capacity resources were combined
2 with the output from the RealTime® model to determine the annual supply cost for
3 each scenario. Results for each of the above expansion plans showing annual costs are
4 contained in Schedule RWH-8.

5 Q. Please describe the model used to quantify the potential benefits of jointly dispatching
6 the combined systems.

7 A. The same production costing software used in the stand alone cases was used to
8 analyze the combined cases. The evaluation period was the ten-year period from 2000-
9 2010.

10 Q. What is the reserve margin criterion used in planning for the combined company?

11 A. As a member of MAPP, the SJLP capacity planning reserve margin criterion is
12 13.04%. As a member of the SPP, the MPS capacity planning reserve margin criterion
13 is 12.0%. Since the it has not been determined whether SJLP will remain a member of
14 MAPP or join the SPP, it was assumed that the above reserve margin criterion would
15 continue to be used in the calculation of the capacity benefits resulting from the
16 merger.

17 Q. When will a decision be made as to whether SJLP will remain a member of MAPP or
18 join the SPP?

19 A. The decision will depend on the outcome of current discussions between MAPP, the
20 SPP and the Midwest ISO. The size and operating agreements resulting from these
21 discussions will have a strong influence on the decision and the timing of that decision.

1 Q. What is the projected energy and incremental capacity cost for each of the combined
2 system cases?

3 A. As mentioned previously, results for each of the two combined system expansion plans
4 showing annual costs are contained in Schedule RWH-8. As indicated, the total ten
5 year cost for each expansion plan for the combined system is as follows:

<u>Combined System Total 10 Year Power Supply Cost</u>		
<u>Case Description</u>	<u>Total 10 Year Cost</u>	<u>NPV of 10 Year Cost</u>
	(\$x1,000)	(\$x1,000)
CC Expansion	\$1,620,556	\$910,190
CT Expansion	1,692,110	945,736

6
7 As indicated above, the lower cost combined cycle expansion plan is the preferred
8 expansion plan for the combined MPS/SJLP system.

9 Results of Analysis

10 Q. Based on the above analysis what is the forecast of power supply savings for the
11 combined systems over the ten year study period?

12 A. The total power supply savings over the ten year study period for each expansion plan
13 are shown below:

<u>MPS/SJLP Merger Power Supply Savings</u>	
	(\$ x 1,000)
SJLP Stand Alone	\$273,094
MPS Stand Alone	1,458,147
Total Stand Alone Systems	1,731,241
Total Combined System	<u>1,620,556</u>
Net Power Supply Savings	<u>\$110,685</u>

1 Q. Please summarize the key points of your testimony thus far.

2 A. As a result of the merger, the new company will be in a position to make more efficient
3 use of the lower cost power resources. It can reduce the amount of energy supplied
4 from the higher cost power plants and purchase power contracts. In addition, the
5 expanded generation base of the combined system will be more competitive in the
6 wholesale markets and increase the market share and margins from opportunity sales in
7 the wholesale market. Finally, the financial risk from an unplanned outage of a single
8 large resource (Sibley, Iatan, or Gerald Gentleman) will be reduced due to the larger
9 resource base of the combined system.

10 HUMAN RESOURCE SYNERGIES

11 Q. How will the energy supply function of the combined companies be organized?

12 A. Current plans call for the SJLP energy supply function to be absorbed into the existing
13 UCU organization. The headquarters for the administration, engineering and power
14 dispatch functions will be at the UtiliCorp's present offices in Raytown, MO.

15 Q. Will there be any staff reductions?

16 A. Yes. Current plans show that the elimination of duplicate function will reduce the
17 number of employees by a total of ten when compared to the sum of the positions in the
18 two separate power supply functions.

19 Q. What is the level of annual salaries that are being eliminated.

20 A. The reduction in annual salary is approximately \$676,000 (1999 \$).

21 Q. What is the total ten year cost reduction which results from the above reduction in
22 staff?

- 1 A. The total ten year cost reduction in actual dollars is approximately \$7.85 million .
2 Details of the calculation of this value can be found in Schedule RWH-9.

3 **SYNERGY SHARING METHODOLOGY**

- 4 Q. How do the Joint Applicants propose to allocate the above synergies between MSP and
5 SJLP?

- 6 A. For power supply synergies, the company plans to employ a synergy sharing plan
7 patterned on the Allocation Agreement proposed by Missouri Public Service
8 Commission ("Commission") Staff witness James C. Watkins in Commission Case No.
9 EM-97-515. The proposed plan is contained in Schedule RWH-10.

- 10 Q. What are the main elements of the proposed synergy sharing plan?

- 11 A. The main elements of the proposed synergy sharing plan are as follows:

- 12 1. Existing generation capacity costs and purchased power capacity costs will
13 remain with the entity which owned or had contracted for such capacity
14 prior to the closing of the merger.
- 15 2. New generation and/or purchased capacity and associated cost will be
16 assigned to each entity on the basis of the capacity needs of each entity.
17 The assignment will be on an equal cost per kilowatt basis.
- 18 3. The power supply portfolio of the combined entity will be dispatched in a
19 manner to minimize the overall power supply cost of the combined system.
20 Energy savings achieved will be allocated to SJLP since none of the savings
21 would be possible absent the merger.

- 22 Q. How will on-system energy savings be determined?

1 A. The RealTime® production costing model will be used to simulate monthly fuel and
2 purchased power energy costs incurred to serve the native load of the combined system.

3 The model will be calibrated to duplicate the actual performance of the combined
4 power supply portfolio in the subject month.

5 Once the model is calibrated, the MPS and SJLP systems will be modeled on a "stand
6 alone" basis to determine the power supply costs of the respective entity. The
7 difference in power supply costs between the "stand alone" models and the combined
8 system model will be the energy cost savings for the respective month.

9 Q. How will the margins from off system sales be determined and assigned?

10 A. Records of off system sales will be maintained in a manner which will allow each sale
11 to be assigned to a power supply resource (i.e., : generating unit, purchase power
12 contract, etc.). The margins from off system sales to be assigned to SJLP since none of
13 the additional margins would have occurred absent the merger.

14 Q. How will human resource cost savings be shared?

15 A. Human resource cost savings will flow to SJLP since all of the personnel reductions
16 occur at SJLP.

17 Q. Base on the above, what is the value of the projected synergies for both MPS and
18 SJLP?

19 A. Schedule RWH-9 shows the human resource synergies and Schedule RWH-11 shows
20 the allocation of power supply synergies based on the plan outlined above. As
21 indicated, the ten year merger synergies for both MPS and SJLP are as follows:

10 Year Synergy Allocation - \$ x 1,000

<u>Synergy</u>	<u>MPS</u>	<u>SJLP</u>	<u>Total</u>
Capacity Cost	\$3,080	\$3,080	\$6,160
On-System Energy	0	49,131	49,131
Off System Sales	0	55,394	55,394
Sub-Total	3,080	107,605	110,685
Human Resources	0	7,852	7,852
Total	<u>\$3,080</u>	<u>\$115,457</u>	<u>\$118,537</u>

IMPACT OF THE EMPIRE DISTRICT ELECTRIC COMPANY MERGER

Q. What are the impacts of the proposed UtiliCorp merger with The Empire District Electric Company ("EDE")?

A. Inclusion of the effects of the EDE merger will reduce the total value of the power supply synergies available to MPS and SJLP by approximately \$55.2 million.

Supporting data for this conclusion are contained in Schedule RWH-12. As indicated, the change in the ten year merger synergies is as shown below:

<u>Change in Value of Synergies due to</u> <u>Inclusion of EDE</u>	
	<u>\$x1,000</u>
MPS	250
SJLP	<u>(\$55,492)</u>
Total	<u>(\$55,242)</u>

Q. How were these results determined?

A. The same process, including the use of the RealTime model, as outlined above for the consolidation of the MPS and SJLP power supply functions was used to analyze the combination of the three power supply systems. The reduction in the value of the synergies available to SJLP is due to the different allocation of both on system energy

1 savings and off system sales margins. In the MPS/SJLP merger all such synergies were
2 allocated to SJLP. In the three way merger, these synergies are allocated to both SJLP
3 and EDE resulting in a reduction in the amount of synergies allocated to SJLP.

4 CONCLUSION

5 Q. What can be concluded from your testimony?

6 A. Over the ten-year period 2001 - 2010, the expected benefits of combining the power
7 supply functions of MPS and SJLP will have a value of \$118.5 million which consists
8 of the following components:

	\$x1000
Joint Planning & Dispatch	\$110,685
Human Resource	\$7,852
Total	\$118,537

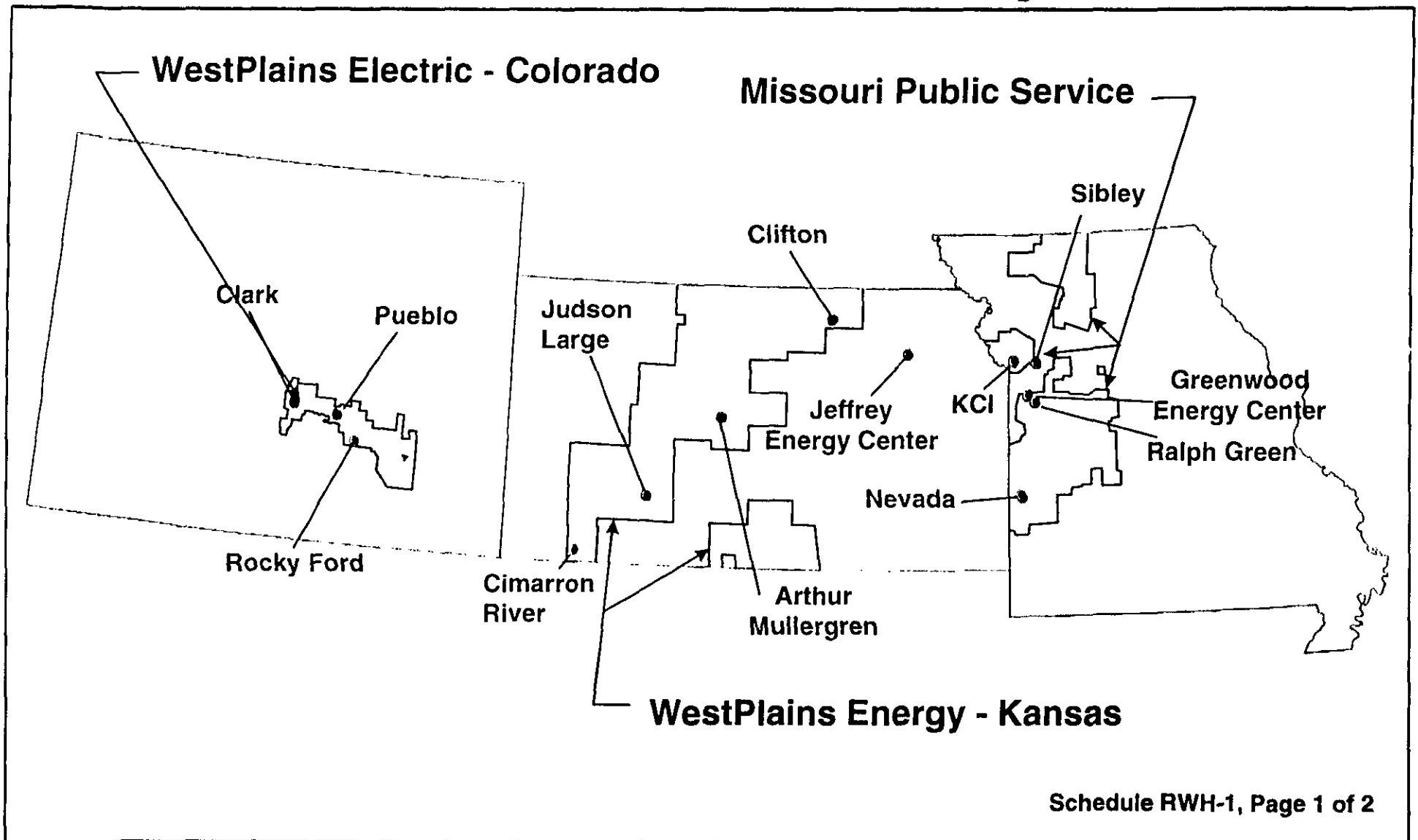
14 Finally, the value of the merger benefits allocated to SJLP will be less under a three
15 way merger of MPS, SJLP and EDE than would result from a two way merger of MPS
16 and SJLP.

17 Q. Does this conclude your testimony?

18 A. Yes.

UtiliCorp United

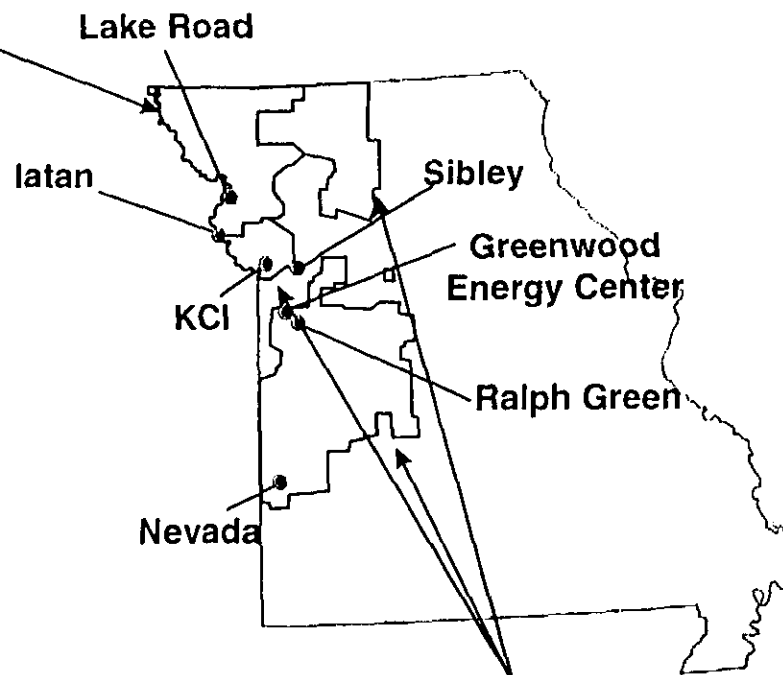
MO / KS / CO Electric Operations



MPS & SJLP

Electric Operations

**Saint Joseph
Light & Power**



Missouri Public Service

Existing Generation Resources

<u>Unit Name</u>	<u>Prime Mover</u>	<u>Year Installed</u>	<u>Net Capacity</u>	<u>Primary Fuel</u>	<u>Fuel Delivery</u>
<u>MPS Generation</u>					
Sibley #1	ST	1960	53	Coal	Unit Train
Sibley #2	ST	1962	53	Coal	Unit Train
Sibley #3	ST	1969	395	Coal	Unit Train
JEC #1	ST	1978	59	Coal	Unit Train
JEC #2	ST	1980	59	Coal	Unit Train
JEC #3	ST	1983	58	Coal	Unit Train
Ralph Green #3	CT	1981	74	Nat Gas	Pipe Line
Greenwood #1	CT	1975	62	Nat Gas/#2 Oil	Pipe Line
Greenwood #2	CT	1975	61	Nat Gas/#2 Oil	Pipe Line
Greenwood #3	CT	1977	62	Nat Gas/#2 Oil	Pipe Line
Greenwood #4	CT	1979	62	Nat Gas/#2 Oil	Pipe Line
Nevada	CT	1974	20	#2 Oil	Truck
TWA #1	CT	1977	18	Nat Gas	Pipe Line
TWA #2	CT	1977	15	Nat Gas	Pipe Line
<u>SJLP Generation</u>					
Iatan	ST	1980	121	Coal	Unit Train
Lake Rd #1	ST	1951	20	Coal/Nat Gas	UT/PL
Lake Rd #2	ST	1957	25	Nat Gas/#2 Oil	PL/Truck
Lake Rd #3	ST	1962	10	Nat Gas/#2 Oil	PL/Truck
Lake Rd #4	ST	1967	97	Coal/Nat Gas	UT/PL
Lake Rd #5	CT	1974	63	Nat Gas/#2 Oil	PL/Truck
Lake Rd #6	CT	1989	21	#2 Oil	Truck
Lake Rd #7	CT	1990	21	#2 Oil	Truck

Committed Purchase Power Contracts

<u>Supplier</u>	<u>Contract Term</u>		<u>Contract Type</u>	<u>Net Contract Capacity</u>									
	<u>From</u>	<u>To</u>		<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
<u>MPS Contracts</u>													
WestPlains Energy - KS	Jun-00	May-02	Unit	55									
			Contingent										
Merchant Energy Partners	Jun-01	May-05	Unit	320	500	500	500						
			Contingent										
<u>SJLP Contracts</u>													
NPPD	Jun-00	May-11	Unit	70	80	90	100	100	100	100	100	100	100
			Contingent										

SPP NORTH
Marginal Production Cost Forecast
\$/MWh

ACTUAL \$

@ Inflation Rate of: 2.5%

<u>Season of Year</u>	<u>Time of Day</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
FALL	OFF-PEAK	20.11	21.18	22.31	23.49	24.74	26.05	27.43	28.89	30.42	29.50	28.61	27.75
FALL	ON-PEAK	24.60	25.70	26.86	28.07	29.33	30.65	32.02	33.46	34.97	32.98	31.10	29.33
FALL	PEAK	28.12	29.09	30.10	31.15	32.23	33.35	34.51	35.71	36.95	34.57	32.34	30.25
SPRING	OFF-PEAK	19.06	20.11	21.22	22.40	23.64	24.95	26.33	27.79	29.33	28.65	27.99	27.35
SPRING	ON-PEAK	23.75	24.80	25.90	27.05	28.25	29.50	30.81	32.18	33.61	31.95	30.37	28.87
SPRING	PEAK	25.26	26.34	27.47	28.64	29.86	31.14	32.47	33.86	35.30	33.24	31.29	29.46
SUMMER	OFF-PEAK	19.15	20.31	21.54	22.84	24.22	25.69	27.24	28.88	30.63	29.05	27.55	26.13
SUMMER	ON-PEAK	21.39	22.98	24.68	26.52	28.48	30.60	32.87	35.30	37.92	35.29	32.83	30.55
SUMMER	PEAK	27.04	31.77	37.33	43.85	51.52	60.53	71.11	83.55	98.15	80.75	66.43	54.65
WINTER	OFF-PEAK	16.48	17.87	19.37	21.00	22.77	24.68	26.76	29.01	31.45	30.87	30.31	29.76
WINTER	ON-PEAK	19.00	20.46	22.04	23.74	25.56	27.53	29.65	31.94	34.40	33.17	31.99	30.85
WINTER	PEAK	19.60	21.05	22.62	24.30	26.10	28.04	30.13	32.37	34.77	33.45	32.19	30.97

SJLP Loads and Resources Forecast

A. System Generation Capacity			<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
Existing Generation Capacity												
SJLP	Iatan Share	Coal	121	121	121	121	121	121	121	121	121	121
SJLP	Lake Rd #4	Coal	97	97	97	97	97	97	97	97	97	97
Total Base Capacity			218	218	218	218	218	218	218	218	218	218
SJLP	Lake Rd #1	Gas	22	22	22	22	22	22	22	22	22	22
SJLP	Lake Rd #2	Coal	27	27	27	27	27	27	27	27	27	27
SJLP	Lake Rd #3	Gas	11	11	11	11	11	11	11	11	11	11
SJLP	Lake Rd CT	Gas	63	63	63	63	63	63	63	63	63	63
SJLP	Lake Rd JE	Oil	42	42	42	42	42	42	42	42	42	42
Total Int/Peaking Capacity			165	165	165	165	165	165	165	165	165	165
Grand Total			383	383	383	383	383	383	383	383	383	383
Changes in Existing Capacity			0	0	0	0	0	0	0	0	0	0
New Generation Capacity			0	0	0	0	0	0	0	0	0	0
Total Generation Capacity			383	383	383	383	383	383	383	383	383	383
B. Capacity Transactions			<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
Purchases												
SJLP	NPPD		70	80	90	100	100	100	100	100	100	100
SJLP	KCPL											
SJLP	MEC											
SJLP	Shrt Trm Purch #3		10	10	10	10	20	30	45	55	65	75
Total Purchases			80	90	100	110	120	130	145	155	165	175
Sales												
SJLP	Steam Capacity		5	5	5	5	5	5	5	5	5	5
Total Sales			5	5	5	5	5	5	5	5	5	5
Net Transactions			75	85	95	105	115	125	140	150	160	170
Total System Capacity (A+B)			458	468	478	488	498	508	523	533	543	553
C. System Peaks & Reserves			<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
Peak Demands												
Actual Peak												
Forecasted Peak			397	403	413	422	432	442	452	461	471	481
DSM			0	0	0	0	0	0	0	0	0	0
Peak Forecast with DSM			397	403	413	422	432	442	452	461	471	481
Capacity Reserves (A+B-C)			61	65	65	66	66	66	71	72	72	72
D. Capacity Needs			<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
Capacity Reserves												
Capacity Margin			13%	13%	13%	13%	13%	13%	13%	13%	13%	13%
Required Capacity			457	463	475	485	497	508	520	530	542	553
Capacity Balance (A+B-D)			1	5	3	3	1	(0)	3	3	1	(0)

MPS Combined Cycle Expansion Plan

A. System Generation Capacity		<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
Existing Generation Capacity											
MPS Sibley 1	Coal	53	53	53	53	53	53	53	53	53	53
MPS Sibley 2	Coal	53	53	53	53	53	53	53	53	53	53
MPS Sibley 3	Coal	395	410	410	410	410	410	410	410	410	410
MPS Jeffrey EC 1	Coal	59	59	59	59	59	59	59	59	59	59
MPS Jeffrey EC 2	Coal	59	59	59	59	59	59	59	59	59	59
MPS Jeffrey EC 3	Coal	58	58	58	58	58	58	58	58	58	58
Total Base Capacity		677	692	692	692	692	692	692	692	692	692
MPS Ralph Green 3	Gas	74	74	74	74	74	74	74	74	74	74
MPS Greenwood 1	Gas	67	67	67	67	67	67	67	67	67	67
MPS Greenwood 2	Gas	67	67	67	67	67	67	67	67	67	67
MPS Greenwood 3	Gas	67	67	67	67	67	67	67	67	67	67
MPS Greenwood 4	Gas	66	66	66	66	66	66	66	66	66	66
MPS Nevada	Oil	20	20	20	20	20	20	20	20	20	20
MPS TWA 1	Oil	18	18	18	18	18	18	18	18	18	18
MPS TWA 2	Oil	18	18	18	18	18	18	18	18	18	18
Total Int/Peaking Capacity		397	397	397	397	397	397	397	397	397	397
Grand Total		1074	1089	1089	1089	1089	1089	1089	1089	1089	1089
Changes in Existing Capacity		15	0	0	0	0	0	0	0	0	0
New Generation Capacity		0	0	0	0	0	0	0	0	0	0
Total Generation Capacity		1089	1089	1089	1089	1089	1089	1089	1089	1089	1089
B. Capacity Transactions		<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
Purchases											
MPS Associated Electric Coop		0	0	0	0	0	0	0	0	0	0
MPS Kansas City Power & Light		0	0	0	0	0	0	0	0	0	0
MPS WPEKS		55	0	0	0	0	0	0	0	0	0
MPS PGET											
MPS Aquila Power											
MPS KC BPU											
MPS AMEP		320	500	500	500	0	0	0	0	0	0
MPS CT Purchase #4							160	160	160	160	160
MPS CT Purchase #7										160	160
MPS CC Purchase #1						250	250	250	250	250	250
MPS CC Purchase #1A						250	250	250	250	250	250
MPS Short Term Purch #1					10	60		5	60		10
Total Purchases		375	500	500	510	560	660	665	720	820	830
Sales											
MPS Tenaska											
MPS Colby											
Total Sales		0	0	0	0	0	0	0	0	0	0
Net Transactions		375	500	500	510	560	660	665	720	820	830
Total System Capacity (A+B)		1464	1589	1589	1599	1649	1749	1754	1809	1909	1919
C. System Peaks & Reserves		<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
Peak Demands											
Actual Peak											
Forecasted Peak		1286	1325	1366	1409	1453	1498	1545	1593	1643	1694
DSM		(5)	(5)	(5)	(5)	(5)	(5)	(5)	(5)	(5)	(5)
Peak Forecast with DSM		1281	1320	1361	1404	1448	1493	1540	1588	1638	1689
Capacity Reserves (A+B-C)		183	269	228	195	201	256	214	221	271	230
D. Capacity Needs		<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
Capacity Reserves											
MPS Capacity Margin		12%	12%	12%	12%	12%	12%	12%	12%	12%	12%
Required Capacity		1456	1500	1547	1595	1645	1697	1750	1805	1861	1919
Capacity Balance (A+B-D)		8	89	42	4	4	52	4	4	48	(0)

MPS Combustion Turbine Expansion Plan

A. System Generation Capacity		<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
Existing Generation Capacity											
MPS Sibley 1	Coal	53	53	53	53	53	53	53	53	53	53
MPS Sibley 2	Coal	53	53	53	53	53	53	53	53	53	53
MPS Sibley 3	Coal	395	410	410	410	410	410	410	410	410	410
MPS Jeffrey EC 1	Coal	59	59	59	59	59	59	59	59	59	59
MPS Jeffrey EC 2	Coal	59	59	59	59	59	59	59	59	59	59
MPS Jeffrey EC 3	Coal	58	58	58	58	58	58	58	58	58	58
Total Base Capacity		677	692	692	692	692	692	692	692	692	692
MPS Ralph Green 3	Gas	74	74	74	74	74	74	74	74	74	74
MPS Greenwood 1	Gas	67	67	67	67	67	67	67	67	67	67
MPS Greenwood 2	Gas	67	67	67	67	67	67	67	67	67	67
MPS Greenwood 3	Gas	67	67	67	67	67	67	67	67	67	67
MPS Greenwood 4	Gas	66	66	66	66	66	66	66	66	66	66
MPS Nevada	Oil	20	20	20	20	20	20	20	20	20	20
MPS TWA 1	Oil	18	18	18	18	18	18	18	18	18	18
MPS TWA 2	Oil	18	18	18	18	18	18	18	18	18	18
Total Int/Peaking Capacity		397	397	397	397	397	397	397	397	397	397
Grand Total		1074	1089	1089	1089	1089	1089	1089	1089	1089	1089
Changes in Existing Capacity		15	0	0	0	0	0	0	0	0	0
New Generation Capacity		0	0	0	0	0	0	0	0	0	0
Total Generation Capacity		1089	1089	1089	1089	1089	1089	1089	1089	1089	1089
B. Capacity Transactions		<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
Purchases											
MPS Associated Electric Coop		0	0	0	0	0	0	0	0	0	0
MPS Kansas City Power & Light		0	0	0	0	0	0	0	0	0	0
MPS WPEKS		55	0	0	0	0	0	0	0	0	0
MPS PGET											
MPS Aquila Power											
MPS KC BPU											
MPS AMEP		320	500	500	500	0	0	0	0	0	0
MPS CT Purchase #1						160	160	160	160	160	160
MPS CT Purchase #2						160	160	160	160	160	160
MPS CT Purchase #3						160	160	160	160	160	160
MPS CT Purchase #4							160	160	160	160	160
MPS CT Purchase #7										160	160
MPS Shrt Trm Purch #2					10	80		25	80		30
Total Purchases		375	500	500	510	560	640	665	720	800	830
Sales											
MPS Tenaska											
MPS Colby											
Total Sales		0	0	0	0	0	0	0	0	0	0
Net Transactions		375	500	500	510	560	640	665	720	800	830
Total System Capacity (A+B)		1464	1589	1589	1599	1649	1729	1754	1809	1889	1919
C. System Peaks & Reserves		<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
Peak Demands											
Actual Peak											
Forecasted Peak		1286	1325	1366	1409	1453	1498	1545	1593	1643	1694
DSM		(5)	(5)	(5)	(5)	(5)	(5)	(5)	(5)	(5)	(5)
Peak Forecast with DSM		1281	1320	1361	1404	1448	1493	1540	1588	1638	1689
Capacity Reserves (A+B-C)		183	269	228	195	201	236	214	221	251	230
D. Capacity Needs		<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
Capacity Reserves											
MPS Capacity Margin		12%	12%	12%	12%	12%	12%	12%	12%	12%	12%
Required Capacity		1456	1500	1547	1595	1645	1697	1750	1805	1861	1919
Capacity Balance (A+B-D)		8	89	42	4	4	32	4	4	28	(0)

MPS + SJLP **Combined Cycle Expansion Plan**

A. System Generation Capacity		<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
Existing Generation Capacity											
MPS Sibley 1	Coal	53	53	53	53	53	53	53	53	53	53
MPS Sibley 2	Coal	53	53	53	53	53	53	53	53	53	53
MPS Sibley 3	Coal	395	410	410	410	410	410	410	410	410	410
MPS Jeffrey EC 1	Coal	59	59	59	59	59	59	59	59	59	59
MPS Jeffrey EC 2	Coal	59	59	59	59	59	59	59	59	59	59
MPS Jeffrey EC 3	Coal	58	58	58	58	58	58	58	58	58	58
SJLP Iatan Share	Coal	121	121	121	121	121	121	121	121	121	121
SJLP Lake Rd #4	Coal	97	97	97	97	97	97	97	97	97	97
Total Base Capacity		895	910	910	910	910	910	910	910	910	910
MPS Ralph Green 3	Gas	74	74	74	74	74	74	74	74	74	74
MPS Greenwood 1	Gas	67	67	67	67	67	67	67	67	67	67
MPS Greenwood 2	Gas	67	67	67	67	67	67	67	67	67	67
MPS Greenwood 3	Gas	67	67	67	67	67	67	67	67	67	67
MPS Greenwood 4	Gas	66	66	66	66	66	66	66	66	66	66
MPS Nevada	Oil	20	20	20	20	20	20	20	20	20	20
MPS TWA 1	Oil	18	18	18	18	18	18	18	18	18	18
MPS TWA 2	Oil	18	18	18	18	18	18	18	18	18	18
SJLP Lake Rd #1	Gas	22	22	22	22	22	22	22	22	22	22
SJLP Lake Rd #2	Coal	27	27	27	27	27	27	27	27	27	27
SJLP Lake Rd #3	Gas	11	11	11	11	11	11	11	11	11	11
SJLP Lake Rd CT	Gas	63	63	63	63	63	63	63	63	63	63
SJLP Lake Rd JE	Gas	42	42	42	42	42	42	42	42	42	42
Total Int/Peaking Capacity		562	562	562	562	562	562	562	562	562	562
Changes in Existing Capacity		15	0	0	0	0	0	0	0	0	0
New Generation Capacity		0	0	0	0	0	0	0	0	0	0
Total Generation Capacity		1472	1472	1472	1472	1472	1472	1472	1472	1472	1472
B. Capacity Transactions		<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
Purchases											
MPS Associated Electric Coop		0	0	0	0	0	0	0	0	0	0
MPS Kansas City Power & Light		0	0	0	0	0	0	0	0	0	0
MPS WPEKS		55	0	0	0	0	0	0	0	0	0
MPS PGET		0	0	0	0	0	0	0	0	0	0
MPS Aquila Power		0	0	0	0	0	0	0	0	0	0
MPS KC BPU		0	0	0	0	0	0	0	0	0	0
MPS Merchant Energy Partners		320	500	500	500	0	0	0	0	0	0
SJLP NPPD		70	80	90	100	100	100	100	100	100	100
SJLP KCPL		0	0	0	0	0	0	0	0	0	0
SJLP MEC		0	0	0	0	0	0	0	0	0	0
NCO CT Purchase #4							160	160	160	160	160
NCO CT Purchase #6								160	160	160	160
NCO CC Purchase #1						250	250	250	250	250	250
NCO CC Purchase #1A						250	250	250	250	250	250
NCO Shrt Trm Purch #4					10	75	40		15	85	
Total Purchases		445	580	590	610	675	760	800	920	935	1005
Sales											
MPS Tenaska											
MPS Colby											
SJLP Steam Capacity		5	5	5	5	5	5	5	5	5	5
Total Sales		5	5	5	5	5	5	5	5	5	5
Net Transactions		440	575	585	605	670	755	795	915	930	1000
Total System Capacity (A+B)		1912	2047	2057	2077	2142	2227	2267	2387	2402	2472

MPS + SJLP

Combustion Turbine Expansion Plan

A. System Generation Capacity		2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Existing Generation Capacity											
MPS Sibley 1	Coal	53	53	53	53	53	53	53	53	53	53
MPS Sibley 2	Coal	53	53	53	53	53	53	53	53	53	53
MPS Sibley 3	Coal	395	410	410	410	410	410	410	410	410	410
MPS Jeffrey EC 1	Coal	59	59	59	59	59	59	59	59	59	59
MPS Jeffrey EC 2	Coal	59	59	59	59	59	59	59	59	59	59
MPS Jeffrey EC 3	Coal	58	58	58	58	58	58	58	58	58	58
SJLP Iatan Share	Coal	121	121	121	121	121	121	121	121	121	121
SJLP Lake Rd #4	Coal	97	97	97	97	97	97	97	97	97	97
Total Base Capacity		895	910	910	910	910	910	910	910	910	910
MPS Ralph Green 3	Gas	74	74	74	74	74	74	74	74	74	74
MPS Greenwood 1	Gas	67	67	67	67	67	67	67	67	67	67
MPS Greenwood 2	Gas	67	67	67	67	67	67	67	67	67	67
MPS Greenwood 3	Gas	67	67	67	67	67	67	67	67	67	67
MPS Greenwood 4	Gas	66	66	66	66	66	66	66	66	66	66
MPS Nevada	Oil	20	20	20	20	20	20	20	20	20	20
MPS TWA 1	Oil	18	18	18	18	18	18	18	18	18	18
MPS TWA 2	Oil	18	18	18	18	18	18	18	18	18	18
SJLP Lake Rd #1	Gas	22	22	22	22	22	22	22	22	22	22
SJLP Lake Rd #2	Coal	27	27	27	27	27	27	27	27	27	27
SJLP Lake Rd #3	Gas	11	11	11	11	11	11	11	11	11	11
SJLP Lake Rd CT	Gas	63	63	63	63	63	63	63	63	63	63
SJLP Lake Rd JE	Oil	42	42	42	42	42	42	42	42	42	42
Total Int/Peaking Capacity		562	562	562	562	562	562	562	562	562	562
Changes in Existing Capacity		15	0	0	0	0	0	0	0	0	0
New Generation Capacity		0	0	0	0	0	0	0	0	0	0
Total Generation Capacity		1472	1472	1472	1472	1472	1472	1472	1472	1472	1472
B. Capacity Transactions		2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Purchases											
MPS Associated Electric Coop		0	0	0	0	0	0	0	0	0	0
MPS Kansas City Power & Light		0	0	0	0	0	0	0	0	0	0
MPS WPEKS		55	0	0	0	0	0	0	0	0	0
MPS PGET		0	0	0	0	0	0	0	0	0	0
MPS Aquila Power		0	0	0	0	0	0	0	0	0	0
MPS KC BPU		0	0	0	0	0	0	0	0	0	0
MPS Merchant Energy Partners		320	500	500	500	0	0	0	0	0	0
SJLP NPPD		70	80	90	100	100	100	100	100	100	100
SJLP KCPL		0	0	0	0	0	0	0	0	0	0
SJLP MEC		0	0	0	0	0	0	0	0	0	0
NCO CT Purchase #1						160	160	160	160	160	160
NCO CT Purchase #2						160	160	160	160	160	160
NCO CT Purchase #3						160	160	160	160	160	160
NCO CT Purchase #4							160	160	160	160	160
NCO CT Purchase #6								160	160	160	160
NCO CT Purchase #8									160	160	160
NCO Shrt Trm Purch #5					10	95		60		35	
Total Purchases		445	580	590	610	675	740	800	900	935	1060
Sales											
MPS Tenaska											
MPS Colby											
SJLP Steam Capacity		5	5	5	5	5	5	5	5	5	5
Total Sales		5	5	5	5	5	5	5	5	5	5
Net Transactions		440	575	585	605	670	735	795	895	930	1055

**MPS and SJLP
Stand Alone Analysis
Incremental Capacity and Total Energy
Cost Comparison
\$x1,000**

	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>Total</u>
<u>MPS STAND ALONE</u>											
<u>Combined Cycle Expansion Plan</u>											
Incr. Capacity Cost	(216)	(3,902)	(4,478)	(827)	36,428	63,858	67,323	70,962	74,804	78,566	382,520
Total Energy Cost	91,509	86,275	90,933	100,187	101,560	105,471	104,614	119,372	131,352	144,356	1,075,628
Total Cost - Actual \$	91,293	82,373	86,456	99,360	137,988	169,329	171,937	190,334	206,156	222,922	1,458,147
Net Present Value of 10 Yr. Cost	815,551										
<u>Combustion Turbine Expansion Plan</u>											
Incr. Capacity Cost	(216)	(3,902)	(4,478)	(827)	26,618	47,237	51,038	55,012	59,188	63,284	292,956
Total Energy Cost	91,509	86,275	90,933	100,187	115,511	133,287	137,266	150,501	156,579	162,992	1,225,039
Total Cost - Actual \$	91,293	82,373	86,456	99,360	142,129	180,524	188,305	205,513	215,767	226,276	1,517,995
Net Present Value of 10 Yr. Cost	845,291										
<u>SJLP STAND ALONE</u>											
Incr. Capacity Cost	734	749	765	781	1,267	2,109	3,231	4,324	5,284	6,283	25,527
Total Energy Cost	19,338	21,162	21,293	22,427	23,062	26,249	26,235	28,598	28,768	30,436	247,567
Total Cost - Actual \$	20,072	21,912	22,058	23,208	24,329	28,357	29,466	32,922	34,052	36,719	273,094
Net Present Value of 10 Yr. Cost	158,970										

Lake Road Operating Enhancements

1. Lake Road Heat Rate Improvement

Modest improvements in the net heat rate for Lake Road #4-6 are projected through operational improvements in the following areas:

- Implement an aggressive preventive maintenance program.
- Improve boiler efficiency by improving lower furnace heat absorption, and reducing exit gas temperature and stack losses.
- Reduce auxiliary power use through improve operating procedures.

2. Lake Road Natural Gas Pricing

A modest improvement of 5% in the delivered price of natural gas at the Lake Road Plant are projected though the implementation of the following:

- Centralize the Lake Road natural gas purchase function within the Gas Supply Services unit of UtiliCorp
- Lower gas transportation cost by bypassing the local gas distribution company

**MPS/SJLP Combined System
Incremental Capacity and Total Energy
Cost Comparison
\$x1,000**

	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>Total</u>
<u>Combined Cycle Expansion Plan</u>											
Incr. Capacity Cost	151	(3,748)	(4,253)	(666)	37,132	65,560	69,893	74,437	79,194	84,186	401,886
Total Energy Cost	105,612	100,243	104,142	113,155	111,915	117,867	117,881	133,051	149,437	165,367	1,218,670
Total Cost-Actual \$	105,763	96,495	99,889	112,489	149,047	183,427	187,774	207,488	228,631	249,553	1,620,556
Net Present Value of 10 Yr. Cost	910,190										
<u>Combustion Turbine Expansion Plan</u>											
Incr. Capacity Cost	151	(3,748)	(4,253)	(666)	27,322	48,939	53,608	58,487	63,578	68,905	312,323
Total Energy Cost	105,612	100,243	104,142	113,155	127,464	148,488	151,346	167,143	176,508	185,686	1,379,787
Total Cost	105,763	96,495	99,889	112,489	154,786	197,427	204,954	225,630	240,086	254,591	1,692,110
Net Present Value of 10 Yr. Cost	945,736										

MPS/SJLP Merger Human Resource Savings

	<u>Number</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
VP - Power Supply	1	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Manager, System Operations	1		100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Fuel Contracts Coordinator	1	84,000	84,000	84,000	84,000	84,000	84,000	84,000	84,000	84,000	84,000
Engineering Technician	1	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000
Plant Operator	6	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Total Annual Cost Reduction - 1999\$		576,000	676,000	676,000	676,000	676,000	676,000	676,000	676,000	676,000	676,000
Total Annual Cost Reduction - Actual \$		605,160	727,978	746,178	764,832	783,953	803,552	823,640	844,231	865,337	886,971
2001-2010 Total Cost Reduction - Actual \$		7,852	\$x1,000								

MPS + SJLP
Power Supply Synergies
Actual Dollars

	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>Total</u>
Total Synergies											
Capacity	367	595	540	621	563	407	661	850	894	662	6,160
On System Energy	3,414	3,527	4,629	4,616	5,569	5,345	5,719	5,754	5,538	5,020	49,131
Off System Sales	1,821	3,668	3,456	4,842	7,137	8,508	7,249	9,166	5,145	4,404	55,394
Total - Actual Dollars	5,602	7,789	8,625	10,079	13,269	14,260	13,629	15,769	11,577	10,086	110,685
MPS											
Capacity	183	298	270	310	282	204	330	425	447	331	3,080
On System Energy	-	-	-	-	-	-	-	-	-	-	-
Off System Sales	-	-	-	-	-	-	-	-	-	-	-
Total - Actual Dollars	183	298	270	310	282	204	330	425	447	331	3,080
SJLP											
Capacity	183	298	270	310	282	204	330	425	447	331	3,080
On System Energy	3,414	3,527	4,629	4,616	5,569	5,345	5,719	5,754	5,538	5,020	49,131
Off System Sales	1,821	3,668	3,456	4,842	7,137	8,508	7,249	9,166	5,145	4,404	55,394
Total - Actual Dollars	5,418	7,492	8,355	9,769	12,988	14,056	13,299	15,344	11,130	9,755	107,605

**Impact of EDE Merger
on
MPS and SJLP Power Supply Synergies
Actual Dollars**

	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	Total
MPS Power Supply Synergies - MPS/SJLP Merger											
Capacity	183	298	270	310	282	204	330	425	447	331	3,080
On System Energy	-	-	-	-	-	-	-	-	-	-	-
Off System Sales	-	-	-	-	-	-	-	-	-	-	-
Total - 1999 Dollars	183	298	270	310	282	204	330	425	447	331	3,080
SJLP Power Supply Synergies - MPS/SJLP Merger											
Capacity	183	298	270	310	282	204	330	425	447	331	3,080
On System Energy	3,414	3,527	4,629	4,616	5,569	5,345	5,719	5,754	5,538	5,020	49,131
Off System Sales	1,821	3,668	3,456	4,842	7,137	8,508	7,249	9,166	5,145	4,404	55,394
Total - 1999 Dollars	5,418	7,492	8,355	9,769	12,988	14,056	13,299	15,344	11,130	9,755	107,605
MPS Power Supply Synergies - MPS/SJLP/EDE Merger											
Capacity	489	573	638	651	665	599	718	850	877	(2,729)	3,330
On System Energy	-	0	-	0	0	-	-	-	0	0	0
Off System Sales	-	-	(0)	-	0	-	0	-	(0)	-	0
Total - 1999 Dollars	489	573	638	651	665	599	718	850	877	(2,729)	3,330
SJLP Power Supply Synergies - MPS/SJLP/EDE Merger											
Capacity	489	573	638	651	665	599	718	850	877	(2,729)	3,330
On System Energy	2,273	2,476	3,509	3,567	2,910	2,761	2,788	2,830	2,438	2,802	28,354
Off System Sales	453	581	304	1,037	2,328	3,653	2,172	2,751	2,377	4,774	20,429
Total - 1999 Dollars	3,215	3,630	4,450	5,256	5,903	7,013	5,678	6,430	5,692	4,846	52,113
Change in MPS Power Supply Synergies due to Merger with EDE											
Capacity	306	275	368	341	383	395	387	425	430	(3,060)	250
On System Energy	-	0	-	0	0	-	-	-	0	0	0
Off System Sales	-	-	(0)	-	0	-	0	-	(0)	-	0
Total - 1999 Dollars	306	275	368	341	383	395	387	425	430	(3,060)	250
Change in SJLP Power Supply Synergies due to Merger with EDE											
Capacity	306	275	368	341	383	395	387	425	430	(3,060)	250
On System Energy	(1,141)	(1,051)	(1,120)	(1,049)	(2,658)	(2,584)	(2,931)	(2,923)	(3,100)	(2,219)	(20,777)
Off System Sales	(1,368)	(3,087)	(3,152)	(3,805)	(4,810)	(4,854)	(5,077)	(6,415)	(2,767)	370	(34,965)
Total - 1999 Dollars	(2,203)	(3,862)	(3,904)	(4,513)	(7,085)	(7,043)	(7,621)	(8,914)	(5,438)	(4,909)	(55,492)

Capacity Ownership Cost Summary

Combustion Turbine Capacity Cost

		Monthly Capacity Charge - \$/kw-mo.										
In Service Year >	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	Sht Term	
2001	6.17										6.17	
2002	6.09	6.30									6.30	
2003	6.01	6.21	6.43								6.43	
2004	5.92	6.13	6.35	6.57							6.57	
2005	5.84	6.05	6.26	6.48	6.71						6.71	
2006	5.76	5.96	6.17	6.39	6.62	6.85					6.85	
2007	5.68	5.88	6.09	6.30	6.52	6.75	6.99				6.99	
2008	5.60	5.80	6.00	6.21	6.43	6.66	6.90	7.14			7.14	
2009	5.52	5.72	5.92	6.13	6.34	6.57	6.80	7.04	7.30		7.30	
2010	5.44	5.63	5.83	6.04	6.25	6.47	6.71	6.95	7.19	7.45	7.45	

Combined Cycle Capacity Cost

		<u>Monthly Capacity Charge - \$/kw-mo.</u>					
<u>In Service Year ></u>		<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
2005		9.51					
2006		9.37					
2007		9.23					
2008		9.10					
2009		8.96					
2010		8.82					10.62

CT2001
Revenue Requirement

Capital Cost - \$/kw (1998\$)	\$ 300	Income Tax Rate:	39.0%
In Service Date	2001	Fixed O&M in \$/kw-yr (1998\$)	\$ 2.00
Service Life in Years	35	Property Tax Rate - %/yr.	1.0%
Equity Percentage	50.0%	General Inflation Rate	2.5%
Debt Percentage	50.0%		
Return on Equity	12.0%	Gas Transportation - Btu/day	170,000
Debt Cost	8.0%	Gas Trns. Rate - \$/MMBtu/mo.	\$ 9.30 (1998\$)
Blended Capital/Discount Rate	10.0%	Gas Trns. Inflation Rate	1.0%

	5 yr.	10 yr.	15 yr.	20 yr.	25 yr.	30 Yr.	
Levelized Annual Revenue Required:	\$72.26	\$70.40	\$68.91	\$67.75	\$66.86	\$64.71	/kw-yr.
Levelized Annual Revenue Required:	\$ 6.02	\$ 5.87	\$ 5.74	\$ 5.65	\$ 5.57	\$ 5.39	/kw-mo.

	Net Plt	ROE	Debt	Depr	Inc Tx	Prop Tax	F-O&M	Gas Transprt	Annual Revenue Required	Monthly Revenue Required
2001	323.07	19.38	12.92	9.23	7.56	3.23	2.15	19.55	74.03	6.17
2002	313.84	18.83	12.55	9.23	7.34	3.14	2.21	19.74	73.05	6.09
2003	304.61	18.28	12.18	9.23	7.13	3.05	2.26	19.94	72.07	6.01
2004	295.38	17.72	11.82	9.23	6.91	2.95	2.32	20.14	71.09	5.92
2005	286.15	17.17	11.45	9.23	6.70	2.86	2.38	20.34	70.12	5.84
2006	276.91	16.61	11.08	9.23	6.48	2.77	2.44	20.54	69.15	5.76
2007	267.68	16.06	10.71	9.23	6.26	2.68	2.50	20.75	68.19	5.68
2008	258.45	15.51	10.34	9.23	6.05	2.58	2.56	20.96	67.23	5.60
2009	249.22	14.95	9.97	9.23	5.83	2.49	2.62	21.17	66.27	5.52
2010	239.99	14.40	9.60	9.23	5.62	2.40	2.69	21.38	65.31	5.44
2011	230.76	13.85	9.23	9.23	5.40	2.31	2.76	21.59	64.36	5.36
2012	221.53	13.29	8.86	9.23	5.18	2.22	2.83	21.81	63.42	5.28
2013	212.30	12.74	8.49	9.23	4.97	2.12	2.90	22.03	62.47	5.21
2014	203.07	12.18	8.12	9.23	4.75	2.03	2.97	22.25	61.54	5.13
2015	193.84	11.63	7.75	9.23	4.54	1.94	3.04	22.47	60.60	5.05
2016	184.61	11.08	7.38	9.23	4.32	1.85	3.12	22.69	59.67	4.97
2017	175.38	10.52	7.02	9.23	4.10	1.75	3.20	22.92	58.74	4.90
2018	166.15	9.97	6.65	9.23	3.89	1.66	3.28	23.15	57.82	4.82
2019	156.92	9.42	6.28	9.23	3.67	1.57	3.36	23.38	56.90	4.74
2020	147.69	8.86	5.91	9.23	3.46	1.48	3.44	23.61	55.99	4.67
2021	138.46	8.31	5.54	9.23	3.24	1.38	3.53	23.85	55.08	4.59
2022	129.23	7.75	5.17	9.23	3.02	1.29	3.62	24.09	54.18	4.51
2023	120.00	7.20	4.80	9.23	2.81	1.20	3.71	24.33	53.28	4.44
2024	110.77	6.65	4.43	9.23	2.59	1.11	3.80	24.57	52.38	4.37
2025	101.54	6.09	4.06	9.23	2.38	1.02	3.90	24.82	51.49	4.29
2026	92.30	5.54	3.69	9.23	2.16	0.92	3.99	25.07	50.60	4.22
2027	83.07	4.98	3.32	9.23	1.94	0.83	4.09	25.32	49.72	4.14
2028	73.84	4.43	2.95	9.23	1.73	0.74	4.20	25.57	48.85	4.07
2029	64.61	3.88	2.58	9.23	1.51	0.65	4.30	25.83	47.98	4.00
2030	55.38	3.32	2.22	9.23	1.30	0.55	4.41	26.09	47.11	3.93

CT2002
Revenue Requirement

Capital Cost - \$/kw (1998\$)	\$ 300	Income Tax Rate:	39.0%
In Service Date	2002	Fixed O&M in \$/kw-yr (1998\$)	\$ 2.00
Service Life in Years	35	Property Tax Rate - %/yr.	1.0%
Equity Percentage	50.0%	General Inflation Rate	2.5%
Debt Percentage	50.0%		
Return on Equity	12.0%	Gas Transportation - Btu/day	170,000
Debt Cost	8.0%	Gas Trns. Rate - \$/MMBtu/mo.	\$ 9.30 (1998\$)
Blended Capital/Discount Rate	10.0%	Gas Trns. Inflation Rate	1.0%

	5 yr.	10 yr.	15 yr.	20 yr.	25 yr.	30 Yr.	
Levelized Annual Revenue Required:	\$73.76	\$71.86	\$70.33	\$69.13	\$68.22	\$66.01	/kw-yr.
Levelized Annual Revenue Required:	\$ 6.15	\$ 5.99	\$ 5.86	\$ 5.76	\$ 5.68	\$ 5.50	/kw-mo.

	Net Plt	ROE	Debt	Depr	Inc Tx	Prop Tax	F-O&M	Gas Transprt	Annual Revenue Required	Monthly Revenue Required
2002	331.14	19.87	13.25	9.46	7.75	3.31	2.21	19.74	75.59	6.30
2003	321.68	19.30	12.87	9.46	7.53	3.22	2.26	19.94	74.58	6.21
2004	312.22	18.73	12.49	9.46	7.31	3.12	2.32	20.14	73.57	6.13
2005	302.76	18.17	12.11	9.46	7.08	3.03	2.38	20.34	72.57	6.05
2006	293.30	17.60	11.73	9.46	6.86	2.93	2.44	20.54	71.57	5.96
2007	283.84	17.03	11.35	9.46	6.64	2.84	2.50	20.75	70.57	5.88
2008	274.38	16.46	10.98	9.46	6.42	2.74	2.56	20.96	69.58	5.80
2009	264.92	15.89	10.60	9.46	6.20	2.65	2.62	21.17	68.59	5.72
2010	255.45	15.33	10.22	9.46	5.98	2.55	2.69	21.38	67.61	5.63
2011	245.99	14.76	9.84	9.46	5.76	2.46	2.76	21.59	66.63	5.55
2012	236.53	14.19	9.46	9.46	5.53	2.37	2.83	21.81	65.65	5.47
2013	227.07	13.62	9.08	9.46	5.31	2.27	2.90	22.03	64.67	5.39
2014	217.61	13.06	8.70	9.46	5.09	2.18	2.97	22.25	63.71	5.31
2015	208.15	12.49	8.33	9.46	4.87	2.08	3.04	22.47	62.74	5.23
2016	198.69	11.92	7.95	9.46	4.65	1.99	3.12	22.69	61.78	5.15
2017	189.23	11.35	7.57	9.46	4.43	1.89	3.20	22.92	60.82	5.07
2018	179.76	10.79	7.19	9.46	4.21	1.80	3.28	23.15	59.87	4.99
2019	170.30	10.22	6.81	9.46	3.99	1.70	3.36	23.38	58.92	4.91
2020	160.84	9.65	6.43	9.46	3.76	1.61	3.44	23.61	57.98	4.83
2021	151.38	9.08	6.06	9.46	3.54	1.51	3.53	23.85	57.04	4.75
2022	141.92	8.52	5.68	9.46	3.32	1.42	3.62	24.09	56.10	4.68
2023	132.46	7.95	5.30	9.46	3.10	1.32	3.71	24.33	55.17	4.60
2024	123.00	7.38	4.92	9.46	2.88	1.23	3.80	24.57	54.24	4.52
2025	113.54	6.81	4.54	9.46	2.66	1.14	3.90	24.82	53.32	4.44
2026	104.07	6.24	4.16	9.46	2.44	1.04	3.99	25.07	52.41	4.37
2027	94.61	5.68	3.78	9.46	2.21	0.95	4.09	25.32	51.49	4.29
2028	85.15	5.11	3.41	9.46	1.99	0.85	4.20	25.57	50.59	4.22
2029	75.69	4.54	3.03	9.46	1.77	0.76	4.30	25.83	49.69	4.14
2030	66.23	3.97	2.65	9.46	1.55	0.66	4.41	26.09	48.79	4.07
2031	56.77	3.41	2.27	9.46	1.33	0.57	4.52	26.35	47.90	3.99

CT2003
Revenue Requirement

Capital Cost - \$/kw (1998\$)	\$ 300	Income Tax Rate:	39.0%
In Service Date	2003	Fixed O&M in \$/kw-yr (1998\$)	\$ 2.00
Service Life in Years	35	Property Tax Rate - %/yr.	1.0%
Equity Percentage	50.0%	General Inflation Rate	2.5%
Debt Percentage	50.0%		
Return on Equity	12.0%	Gas Transportation - Btu/day	170,000
Debt Cost	8.0%	Gas Trns. Rate - \$/MMBtu/mo.	\$ 9.30 (1998\$)
Blended Capital/Discount Rate	10.0%	Gas Trns. Inflation Rate	1.0%

	5 yr.	10 yr.	15 yr.	20 yr.	25 yr.	30 Yr.
Levelized Annual Revenue Required:	\$75.31	\$73.34	\$71.77	\$70.54	\$69.60	\$67.35 /kw-yr.
Levelized Annual Revenue Required:	\$ 6.28	\$ 6.11	\$ 5.98	\$ 5.88	\$ 5.80	\$ 5.61 /kw-mo.

	Net Plt	ROE	Debt	Depr	Inc Tx	Prop Tax	F-O&M	Gas Transprt	Annual Revenue Required	Monthly Revenue Required
2003	339.42	20.37	13.58	9.70	7.94	3.39	2.26	19.94	77.18	6.43
2004	329.72	19.78	13.19	9.70	7.72	3.30	2.32	20.14	76.14	6.35
2005	320.03	19.20	12.80	9.70	7.49	3.20	2.38	20.34	75.11	6.26
2006	310.33	18.62	12.41	9.70	7.26	3.10	2.44	20.54	74.08	6.17
2007	300.63	18.04	12.03	9.70	7.03	3.01	2.50	20.75	73.05	6.09
2008	290.93	17.46	11.64	9.70	6.81	2.91	2.56	20.96	72.03	6.00
2009	281.24	16.87	11.25	9.70	6.58	2.81	2.62	21.17	71.01	5.92
2010	271.54	16.29	10.86	9.70	6.35	2.72	2.69	21.38	69.99	5.83
2011	261.84	15.71	10.47	9.70	6.13	2.62	2.76	21.59	68.98	5.75
2012	252.14	15.13	10.09	9.70	5.90	2.52	2.83	21.81	67.97	5.66
2013	242.44	14.55	9.70	9.70	5.67	2.42	2.90	22.03	66.96	5.58
2014	232.75	13.96	9.31	9.70	5.45	2.33	2.97	22.25	65.96	5.50
2015	223.05	13.38	8.92	9.70	5.22	2.23	3.04	22.47	64.96	5.41
2016	213.35	12.80	8.53	9.70	4.99	2.13	3.12	22.69	63.97	5.33
2017	203.65	12.22	8.15	9.70	4.77	2.04	3.20	22.92	62.98	5.25
2018	193.96	11.64	7.76	9.70	4.54	1.94	3.28	23.15	62.00	5.17
2019	184.26	11.06	7.37	9.70	4.31	1.84	3.36	23.38	61.02	5.08
2020	174.56	10.47	6.98	9.70	4.08	1.75	3.44	23.61	60.04	5.00
2021	164.86	9.89	6.59	9.70	3.86	1.65	3.53	23.85	59.07	4.92
2022	155.16	9.31	6.21	9.70	3.63	1.55	3.62	24.09	58.10	4.84
2023	145.47	8.73	5.82	9.70	3.40	1.45	3.71	24.33	57.14	4.76
2024	135.77	8.15	5.43	9.70	3.18	1.36	3.80	24.57	56.18	4.68
2025	126.07	7.56	5.04	9.70	2.95	1.26	3.90	24.82	55.23	4.60
2026	116.37	6.98	4.65	9.70	2.72	1.16	3.99	25.07	54.28	4.52
2027	106.68	6.40	4.27	9.70	2.50	1.07	4.09	25.32	53.34	4.44
2028	96.98	5.82	3.88	9.70	2.27	0.97	4.20	25.57	52.40	4.37
2029	87.28	5.24	3.49	9.70	2.04	0.87	4.30	25.83	51.47	4.29
2030	77.58	4.65	3.10	9.70	1.82	0.78	4.41	26.09	50.54	4.21
2031	67.88	4.07	2.72	9.70	1.59	0.68	4.52	26.35	49.62	4.13
2032	58.19	3.49	2.33	9.70	1.36	0.58	4.63	26.61	48.70	4.06

CT2004
Revenue Requirement

Capital Cost - \$/kw (1998\$)	\$ 300	Income Tax Rate:	39.0%
In Service Date	2004	Fixed O&M in \$/kw-yr (1998\$)	\$ 2.00
Service Life in Years	35	Property Tax Rate - %/yr.	1.0%
Equity Percentage	50.0%	General Inflation Rate	2.5%
Debt Percentage	50.0%		
Return on Equity	12.0%	Gas Transportation - Btu/day	170,000
Debt Cost	8.0%	Gas Trns. Rate - \$/MMBtu/mo.	\$ 9.30 (1998\$)
Blended Capital/Discount Rate	10.0%	Gas Trns. Inflation Rate	1.0%

	5 yr.	10 yr.	15 yr.	20 yr.	25 yr.	30 Yr.
Levelized Annual Revenue Required:	\$76.88	\$74.87	\$73.25	\$71.99	\$71.02	\$68.72 /kw-yr.
Levelized Annual Revenue Required:	\$ 6.41	\$ 6.24	\$ 6.10	\$ 6.00	\$ 5.92	\$ 5.73 /kw-mo.

	Net Pft	ROE	Debt	Depr	Inc Tx	Prop Tax	F-O&M	Gas Transprt	Annual Revenue Required	Monthly Revenue Required
2004	347.91	20.87	13.92	9.94	8.14	3.48	2.32	20.14	78.81	6.57
2005	337.97	20.28	13.52	9.94	7.91	3.38	2.38	20.34	77.74	6.48
2006	328.03	19.68	13.12	9.94	7.68	3.28	2.44	20.54	76.68	6.39
2007	318.09	19.09	12.72	9.94	7.44	3.18	2.50	20.75	75.62	6.30
2008	308.15	18.49	12.33	9.94	7.21	3.08	2.56	20.96	74.56	6.21
2009	298.21	17.89	11.93	9.94	6.98	2.98	2.62	21.17	73.51	6.13
2010	288.27	17.30	11.53	9.94	6.75	2.88	2.69	21.38	72.46	6.04
2011	278.33	16.70	11.13	9.94	6.51	2.78	2.76	21.59	71.42	5.95
2012	268.39	16.10	10.74	9.94	6.28	2.68	2.83	21.81	70.38	5.86
2013	258.45	15.51	10.34	9.94	6.05	2.58	2.90	22.03	69.34	5.78
2014	248.51	14.91	9.94	9.94	5.82	2.49	2.97	22.25	68.31	5.69
2015	238.57	14.31	9.54	9.94	5.58	2.39	3.04	22.47	67.28	5.61
2016	228.63	13.72	9.15	9.94	5.35	2.29	3.12	22.69	66.25	5.52
2017	218.69	13.12	8.75	9.94	5.12	2.19	3.20	22.92	65.23	5.44
2018	208.74	12.52	8.35	9.94	4.88	2.09	3.28	23.15	64.21	5.35
2019	198.80	11.93	7.95	9.94	4.65	1.99	3.36	23.38	63.20	5.27
2020	188.86	11.33	7.55	9.94	4.42	1.89	3.44	23.61	62.19	5.18
2021	178.92	10.74	7.16	9.94	4.19	1.79	3.53	23.85	61.19	5.10
2022	168.98	10.14	6.76	9.94	3.95	1.69	3.62	24.09	60.19	5.02
2023	159.04	9.54	6.36	9.94	3.72	1.59	3.71	24.33	59.19	4.93
2024	149.10	8.95	5.96	9.94	3.49	1.49	3.80	24.57	58.20	4.85
2025	139.16	8.35	5.57	9.94	3.26	1.39	3.90	24.82	57.22	4.77
2026	129.22	7.75	5.17	9.94	3.02	1.29	3.99	25.07	56.24	4.69
2027	119.28	7.16	4.77	9.94	2.79	1.19	4.09	25.32	55.26	4.61
2028	109.34	6.56	4.37	9.94	2.56	1.09	4.20	25.57	54.29	4.52
2029	99.40	5.96	3.98	9.94	2.33	0.99	4.30	25.83	53.33	4.44
2030	89.46	5.37	3.58	9.94	2.09	0.89	4.41	26.09	52.37	4.36
2031	79.52	4.77	3.18	9.94	1.86	0.80	4.52	26.35	51.41	4.28
2032	69.58	4.17	2.78	9.94	1.63	0.70	4.63	26.61	50.46	4.21
2033	59.64	3.58	2.39	9.94	1.40	0.60	4.75	26.88	49.52	4.13

CT2005
Revenue Requirement

Capital Cost - \$/kw (1998\$)	\$ 300	Income Tax Rate:	39.0%
In Service Date	2005	Fixed O&M in \$/kw-yr (1998\$)	\$ 2.00
Service Life in Years	35	Property Tax Rate - %/yr.	1.0%
Equity Percentage	50.0%	General Inflation Rate	2.5%
Debt Percentage	50.0%		
Return on Equity	12.0%	Gas Transportation - Btu/day	170,000
Debt Cost	8.0%	Gas Trns. Rate - \$/MMBtu/mo.	\$ 9.30 (1998\$)
Blended Capital/Discount Rate	10.0%	Gas Trns. Inflation Rate	1.0%

	5 yr.	10 yr.	15 yr.	20 yr.	25 yr.	30 Yr.	
Levelized Annual Revenue Required:	\$78.50	\$76.43	\$74.76	\$73.46	\$72.47	\$70.11	/kw-yr.
Levelized Annual Revenue Required:	\$ 6.54	\$ 6.37	\$ 6.23	\$ 6.12	\$ 6.04	\$ 5.84	/kw-mo.

	Net Plt	ROE	Debt	Depr	Inc Tx	Prop Tax	F-O&M	Gas Transprt	Annual Revenue Required	Monthly Revenue Required
2005	356.61	21.40	14.26	10.19	8.34	3.57	2.38	20.34	80.48	6.71
2006	346.42	20.79	13.86	10.19	8.11	3.46	2.44	20.54	79.38	6.62
2007	336.23	20.17	13.45	10.19	7.87	3.36	2.50	20.75	78.29	6.52
2008	326.04	19.56	13.04	10.19	7.63	3.26	2.56	20.96	77.20	6.43
2009	315.85	18.95	12.63	10.19	7.39	3.16	2.62	21.17	76.11	6.34
2010	305.66	18.34	12.23	10.19	7.15	3.06	2.69	21.38	75.03	6.25
2011	295.47	17.73	11.82	10.19	6.91	2.95	2.76	21.59	73.95	6.16
2012	285.28	17.12	11.41	10.19	6.68	2.85	2.83	21.81	72.88	6.07
2013	275.10	16.51	11.00	10.19	6.44	2.75	2.90	22.03	71.81	5.98
2014	264.91	15.89	10.60	10.19	6.20	2.65	2.97	22.25	70.74	5.90
2015	254.72	15.28	10.19	10.19	5.96	2.55	3.04	22.47	69.68	5.81
2016	244.53	14.67	9.78	10.19	5.72	2.45	3.12	22.69	68.62	5.72
2017	234.34	14.06	9.37	10.19	5.48	2.34	3.20	22.92	67.57	5.63
2018	224.15	13.45	8.97	10.19	5.25	2.24	3.28	23.15	66.52	5.54
2019	213.96	12.84	8.56	10.19	5.01	2.14	3.36	23.38	65.47	5.46
2020	203.77	12.23	8.15	10.19	4.77	2.04	3.44	23.61	64.43	5.37
2021	193.59	11.62	7.74	10.19	4.53	1.94	3.53	23.85	63.39	5.28
2022	183.40	11.00	7.34	10.19	4.29	1.83	3.62	24.09	62.36	5.20
2023	173.21	10.39	6.93	10.19	4.05	1.73	3.71	24.33	61.33	5.11
2024	163.02	9.78	6.52	10.19	3.81	1.63	3.80	24.57	60.31	5.03
2025	152.83	9.17	6.11	10.19	3.58	1.53	3.90	24.82	59.29	4.94
2026	142.64	8.56	5.71	10.19	3.34	1.43	3.99	25.07	58.28	4.86
2027	132.45	7.95	5.30	10.19	3.10	1.32	4.09	25.32	57.27	4.77
2028	122.26	7.34	4.89	10.19	2.86	1.22	4.20	25.57	56.27	4.69
2029	112.08	6.72	4.48	10.19	2.62	1.12	4.30	25.83	55.27	4.61
2030	101.89	6.11	4.08	10.19	2.38	1.02	4.41	26.09	54.27	4.52
2031	91.70	5.50	3.67	10.19	2.15	0.92	4.52	26.35	53.29	4.44
2032	81.51	4.89	3.26	10.19	1.91	0.82	4.63	26.61	52.30	4.36
2033	71.32	4.28	2.85	10.19	1.67	0.71	4.75	26.88	51.33	4.28
2034	61.13	3.67	2.45	10.19	1.43	0.61	4.87	27.14	50.35	4.20

CT2006
Revenue Requirement

Capital Cost - \$/kw (1998\$)	\$ 300	Income Tax Rate:	39.0%
In Service Date	2006	Fixed O&M in \$/kw-yr (1998\$)	\$ 2.00
Service Life in Years	35	Property Tax Rate - %/yr.	1.0%
Equity Percentage	50.0%	General Inflation Rate	2.5%
Debt Percentage	50.0%		
Return on Equity	12.0%	Gas Transportation - Btu/day	170,000
Debt Cost	8.0%	Gas Trns. Rate - \$/MMBtu/mo.	\$ 9.30 (1998\$)
Blended Capital/Discount Rate	10.0%	Gas Trns. Inflation Rate	1.0%

	5 yr.	10 yr.	15 yr.	20 yr.	25 yr.	30 Yr.	
Levelized Annual Revenue Required:	\$80.15	\$78.02	\$76.31	\$74.97	\$73.95	\$71.54	/kw-yr.
Levelized Annual Revenue Required:	\$ 6.68	\$ 6.50	\$ 6.36	\$ 6.25	\$ 6.16	\$ 5.96	/kw-mo.

	Net Plt	ROE	Debt	Depr	Inc Tx	Prop Tax	F-O&M	Gas Transprt	Annual Revenue Required	Monthly Revenue Required
2006	365.52	21.93	14.62	10.44	8.55	3.66	2.44	20.54	82.18	6.85
2007	355.08	21.30	14.20	10.44	8.31	3.55	2.50	20.75	81.06	6.75
2008	344.63	20.68	13.79	10.44	8.06	3.45	2.56	20.96	79.93	6.66
2009	334.19	20.05	13.37	10.44	7.82	3.34	2.62	21.17	78.82	6.57
2010	323.75	19.42	12.95	10.44	7.58	3.24	2.69	21.38	77.70	6.47
2011	313.30	18.80	12.53	10.44	7.33	3.13	2.76	21.59	76.59	6.38
2012	302.86	18.17	12.11	10.44	7.09	3.03	2.83	21.81	75.48	6.29
2013	292.42	17.55	11.70	10.44	6.84	2.92	2.90	22.03	74.37	6.20
2014	281.97	16.92	11.28	10.44	6.60	2.82	2.97	22.25	73.27	6.11
2015	271.53	16.29	10.86	10.44	6.35	2.72	3.04	22.47	72.18	6.01
2016	261.09	15.67	10.44	10.44	6.11	2.61	3.12	22.69	71.08	5.92
2017	250.64	15.04	10.03	10.44	5.87	2.51	3.20	22.92	70.00	5.83
2018	240.20	14.41	9.61	10.44	5.62	2.40	3.28	23.15	68.91	5.74
2019	229.76	13.79	9.19	10.44	5.38	2.30	3.36	23.38	67.83	5.65
2020	219.31	13.16	8.77	10.44	5.13	2.19	3.44	23.61	66.76	5.56
2021	208.87	12.53	8.35	10.44	4.89	2.09	3.53	23.85	65.69	5.47
2022	198.43	11.91	7.94	10.44	4.64	1.98	3.62	24.09	64.62	5.39
2023	187.98	11.28	7.52	10.44	4.40	1.88	3.71	24.33	63.56	5.30
2024	177.54	10.65	7.10	10.44	4.15	1.78	3.80	24.57	62.50	5.21
2025	167.10	10.03	6.68	10.44	3.91	1.67	3.90	24.82	61.45	5.12
2026	156.65	9.40	6.27	10.44	3.67	1.57	3.99	25.07	60.40	5.03
2027	146.21	8.77	5.85	10.44	3.42	1.46	4.09	25.32	59.36	4.95
2028	135.76	8.15	5.43	10.44	3.18	1.36	4.20	25.57	58.32	4.86
2029	125.32	7.52	5.01	10.44	2.93	1.25	4.30	25.83	57.29	4.77
2030	114.88	6.89	4.60	10.44	2.69	1.15	4.41	26.09	56.26	4.69
2031	104.43	6.27	4.18	10.44	2.44	1.04	4.52	26.35	55.24	4.60
2032	93.99	5.64	3.76	10.44	2.20	0.94	4.63	26.61	54.22	4.52
2033	83.55	5.01	3.34	10.44	1.96	0.84	4.75	26.88	53.21	4.43
2034	73.10	4.39	2.92	10.44	1.71	0.73	4.87	27.14	52.21	4.35
2035	62.66	3.76	2.51	10.44	1.47	0.63	4.99	27.42	51.21	4.27

CT2007
Revenue Requirement

Capital Cost - \$/kw (1998\$)	\$ 300	Income Tax Rate:	39.0%
In Service Date	2007	Fixed O&M in \$/kw-yr (1998\$)	\$ 2.00
Service Life in Years	35	Property Tax Rate - %/yr.	1.0%
Equity Percentage	50.0%	General Inflation Rate	2.5%
Debt Percentage	50.0%		
Return on Equity	12.0%	Gas Transportation - Btu/day	170,000
Debt Cost	8.0%	Gas Trns. Rate - \$/MMBtu/mo.	\$ 9.30 (1998\$)
Blended Capital/Discount Rate	10.0%	Gas Trns. Inflation Rate	1.0%

	5 yr.	10 yr.	15 yr.	20 yr.	25 yr.	30 Yr.
Levelized Annual Revenue Required:	\$81.84	\$79.65	\$77.89	\$76.52	\$75.47	\$73.00 /kw-yr.
Levelized Annual Revenue Required:	\$ 6.82	\$ 6.64	\$ 6.49	\$ 6.38	\$ 6.29	\$ 6.08 /kw-mo.

	Net Plt	ROE	Debt	Depr	Inc Tx	Prop Tax	F-O&M	Gas Transprt	Annual Revenue Required	Monthly Revenue Required
2007	374.66	22.48	14.99	10.70	8.77	3.75	2.50	20.75	83.93	6.99
2008	363.95	21.84	14.56	10.70	8.52	3.64	2.56	20.96	82.77	6.90
2009	353.25	21.19	14.13	10.70	8.27	3.53	2.62	21.17	81.62	6.80
2010	342.55	20.55	13.70	10.70	8.02	3.43	2.69	21.38	80.47	6.71
2011	331.84	19.91	13.27	10.70	7.77	3.32	2.76	21.59	79.32	6.61
2012	321.14	19.27	12.85	10.70	7.51	3.21	2.83	21.81	78.18	6.51
2013	310.43	18.63	12.42	10.70	7.26	3.10	2.90	22.03	77.04	6.42
2014	299.73	17.98	11.99	10.70	7.01	3.00	2.97	22.25	75.90	6.33
2015	289.02	17.34	11.56	10.70	6.76	2.89	3.04	22.47	74.77	6.23
2016	278.32	16.70	11.13	10.70	6.51	2.78	3.12	22.69	73.64	6.14
2017	267.61	16.06	10.70	10.70	6.26	2.68	3.20	22.92	72.52	6.04
2018	256.91	15.41	10.28	10.70	6.01	2.57	3.28	23.15	71.40	5.95
2019	246.20	14.77	9.85	10.70	5.76	2.46	3.36	23.38	70.29	5.86
2020	235.50	14.13	9.42	10.70	5.51	2.35	3.44	23.61	69.18	5.76
2021	224.80	13.49	8.99	10.70	5.26	2.25	3.53	23.85	68.07	5.67
2022	214.09	12.85	8.56	10.70	5.01	2.14	3.62	24.09	66.97	5.58
2023	203.39	12.20	8.14	10.70	4.76	2.03	3.71	24.33	65.87	5.49
2024	192.68	11.56	7.71	10.70	4.51	1.93	3.80	24.57	64.78	5.40
2025	181.98	10.92	7.28	10.70	4.26	1.82	3.90	24.82	63.70	5.31
2026	171.27	10.28	6.85	10.70	4.01	1.71	3.99	25.07	62.61	5.22
2027	160.57	9.63	6.42	10.70	3.76	1.61	4.09	25.32	61.54	5.13
2028	149.86	8.99	5.99	10.70	3.51	1.50	4.20	25.57	60.46	5.04
2029	139.16	8.35	5.57	10.70	3.26	1.39	4.30	25.83	59.40	4.95
2030	128.45	7.71	5.14	10.70	3.01	1.28	4.41	26.09	58.33	4.86
2031	117.75	7.06	4.71	10.70	2.76	1.18	4.52	26.35	57.28	4.77
2032	107.05	6.42	4.28	10.70	2.50	1.07	4.63	26.61	56.22	4.69
2033	96.34	5.78	3.85	10.70	2.25	0.96	4.75	26.88	55.18	4.60
2034	85.64	5.14	3.43	10.70	2.00	0.86	4.87	27.14	54.14	4.51
2035	74.93	4.50	3.00	10.70	1.75	0.75	4.99	27.42	53.10	4.43
2036	64.23	3.85	2.57	10.70	1.50	0.64	5.11	27.69	52.07	4.34

CT2008
Revenue Requirement

Capital Cost - \$/kw (1998\$)	\$ 300	Income Tax Rate:	39.0%
In Service Date	2008	Fixed O&M in \$/kw-yr (1998\$)	\$ 2.00
Service Life in Years	35	Property Tax Rate - %/yr.	1.0%
Equity Percentage	50.0%	General Inflation Rate	2.5%
Debt Percentage	50.0%		
Return on Equity	12.0%	Gas Transportation - Btu/day	170,000
Debt Cost	8.0%	Gas Trns. Rate - \$/MMBtu/mo.	\$ 9.30 (1998\$)
Blended Capital/Discount Rate	10.0%	Gas Trns. Inflation Rate	1.0%

	5 yr.	10 yr.	15 yr.	20 yr.	25 yr.	30 Yr.	
Levelized Annual Revenue Required:	\$83.57	\$81.32	\$79.51	\$78.10	\$77.02	\$74.50	/kw-yr.
Levelized Annual Revenue Required:	\$ 6.96	\$ 6.78	\$ 6.63	\$ 6.51	\$ 6.42	\$ 6.21	/kw-mo.

	Net Plt	ROE	Debt	Depr	Inc Tx	Prop Tax	F-O&M	Gas Transprt	Annual Revenue Required	Monthly Revenue Required
2008	384.03	23.04	15.36	10.97	8.99	3.84	2.56	20.96	85.72	7.14
2009	373.05	22.38	14.92	10.97	8.73	3.73	2.62	21.17	84.53	7.04
2010	362.08	21.72	14.48	10.97	8.47	3.62	2.69	21.38	83.34	6.95
2011	351.11	21.07	14.04	10.97	8.22	3.51	2.76	21.59	82.16	6.85
2012	340.14	20.41	13.61	10.97	7.96	3.40	2.83	21.81	80.98	6.75
2013	329.16	19.75	13.17	10.97	7.70	3.29	2.90	22.03	79.81	6.65
2014	318.19	19.09	12.73	10.97	7.45	3.18	2.97	22.25	78.63	6.55
2015	307.22	18.43	12.29	10.97	7.19	3.07	3.04	22.47	77.47	6.46
2016	296.25	17.77	11.85	10.97	6.93	2.96	3.12	22.69	76.30	6.36
2017	285.28	17.12	11.41	10.97	6.68	2.85	3.20	22.92	75.15	6.26
2018	274.30	16.46	10.97	10.97	6.42	2.74	3.28	23.15	73.99	6.17
2019	263.33	15.80	10.53	10.97	6.16	2.63	3.36	23.38	72.84	6.07
2020	252.36	15.14	10.09	10.97	5.91	2.52	3.44	23.61	71.69	5.97
2021	241.39	14.48	9.66	10.97	5.65	2.41	3.53	23.85	70.55	5.88
2022	230.42	13.82	9.22	10.97	5.39	2.30	3.62	24.09	69.42	5.78
2023	219.44	13.17	8.78	10.97	5.13	2.19	3.71	24.33	68.28	5.69
2024	208.47	12.51	8.34	10.97	4.88	2.08	3.80	24.57	67.16	5.60
2025	197.50	11.85	7.90	10.97	4.62	1.97	3.90	24.82	66.03	5.50
2026	186.53	11.19	7.46	10.97	4.36	1.87	3.99	25.07	64.92	5.41
2027	175.55	10.53	7.02	10.97	4.11	1.76	4.09	25.32	63.80	5.32
2028	164.58	9.87	6.58	10.97	3.85	1.65	4.20	25.57	62.69	5.22
2029	153.61	9.22	6.14	10.97	3.59	1.54	4.30	25.83	61.59	5.13
2030	142.64	8.56	5.71	10.97	3.34	1.43	4.41	26.09	60.49	5.04
2031	131.67	7.90	5.27	10.97	3.08	1.32	4.52	26.35	59.40	4.95
2032	120.69	7.24	4.83	10.97	2.82	1.21	4.63	26.61	58.31	4.86
2033	109.72	6.58	4.39	10.97	2.57	1.10	4.75	26.88	57.23	4.77
2034	98.75	5.92	3.95	10.97	2.31	0.99	4.87	27.14	56.15	4.68
2035	87.78	5.27	3.51	10.97	2.05	0.88	4.99	27.42	55.08	4.59
2036	76.81	4.61	3.07	10.97	1.80	0.77	5.11	27.69	54.02	4.50
2037	65.83	3.95	2.63	10.97	1.54	0.66	5.24	27.97	52.96	4.41

CT2009
Revenue Requirement

Capital Cost - \$/kw (1998\$)	\$ 300	Income Tax Rate:	39.0%
In Service Date	2009	Fixed O&M in \$/kw-yr (1998\$)	\$ 2.00
Service Life in Years	35	Property Tax Rate - %/yr.	1.0%
Equity Percentage	50.0%	General Inflation Rate	2.5%
Debt Percentage	50.0%		
Return on Equity	12.0%	Gas Transportation - Btu/day	170,000
Debt Cost	8.0%	Gas Trns. Rate - \$/MMBtu/mo.	\$ 9.30 (1998\$)
Blended Capital/Discount Rate	10.0%	Gas Trns. Inflation Rate	1.0%

	5 yr.	10 yr.	15 yr.	20 yr.	25 yr.	30 Yr.	
Levelized Annual Revenue Required:	\$85.34	\$83.03	\$81.17	\$79.72	\$78.61	\$76.02	/kw-yr.
Levelized Annual Revenue Required:	\$ 7.11	\$ 6.92	\$ 6.76	\$ 6.64	\$ 6.55	\$ 6.34	/kw-mo.

	Net Plt	ROE	Debt	Depr	Inc Tx	Prop Tax	F-O&M	Gas Transprt	Annual Revenue Required	Monthly Revenue Required
2009	393.63	23.62	15.75	11.25	9.21	3.94	2.62	21.17	87.55	7.30
2010	382.38	22.94	15.30	11.25	8.95	3.82	2.69	21.38	86.32	7.19
2011	371.13	22.27	14.85	11.25	8.68	3.71	2.76	21.59	85.10	7.09
2012	359.89	21.59	14.40	11.25	8.42	3.60	2.83	21.81	83.89	6.99
2013	348.64	20.92	13.95	11.25	8.16	3.49	2.90	22.03	82.68	6.89
2014	337.39	20.24	13.50	11.25	7.90	3.37	2.97	22.25	81.47	6.79
2015	326.15	19.57	13.05	11.25	7.63	3.26	3.04	22.47	80.27	6.69
2016	314.90	18.89	12.60	11.25	7.37	3.15	3.12	22.69	79.07	6.59
2017	303.65	18.22	12.15	11.25	7.11	3.04	3.20	22.92	77.87	6.49
2018	292.41	17.54	11.70	11.25	6.84	2.92	3.28	23.15	76.68	6.39
2019	281.16	16.87	11.25	11.25	6.58	2.81	3.36	23.38	75.49	6.29
2020	269.91	16.19	10.80	11.25	6.32	2.70	3.44	23.61	74.31	6.19
2021	258.67	15.52	10.35	11.25	6.05	2.59	3.53	23.85	73.13	6.09
2022	247.42	14.85	9.90	11.25	5.79	2.47	3.62	24.09	71.96	6.00
2023	236.18	14.17	9.45	11.25	5.53	2.36	3.71	24.33	70.79	5.90
2024	224.93	13.50	9.00	11.25	5.26	2.25	3.80	24.57	69.63	5.80
2025	213.68	12.82	8.55	11.25	5.00	2.14	3.90	24.82	68.47	5.71
2026	202.44	12.15	8.10	11.25	4.74	2.02	3.99	25.07	67.31	5.61
2027	191.19	11.47	7.65	11.25	4.47	1.91	4.09	25.32	66.16	5.51
2028	179.94	10.80	7.20	11.25	4.21	1.80	4.20	25.57	65.02	5.42
2029	168.70	10.12	6.75	11.25	3.95	1.69	4.30	25.83	63.88	5.32
2030	157.45	9.45	6.30	11.25	3.68	1.57	4.41	26.09	62.74	5.23
2031	146.20	8.77	5.85	11.25	3.42	1.46	4.52	26.35	61.61	5.13
2032	134.96	8.10	5.40	11.25	3.16	1.35	4.63	26.61	60.49	5.04
2033	123.71	7.42	4.95	11.25	2.89	1.24	4.75	26.88	59.37	4.95
2034	112.46	6.75	4.50	11.25	2.63	1.12	4.87	27.14	58.26	4.85
2035	101.22	6.07	4.05	11.25	2.37	1.01	4.99	27.42	57.15	4.76
2036	89.97	5.40	3.60	11.25	2.11	0.90	5.11	27.69	56.05	4.67
2037	78.73	4.72	3.15	11.25	1.84	0.79	5.24	27.97	54.95	4.58
2038	67.48	4.05	2.70	11.25	1.58	0.67	5.37	28.25	53.86	4.49

CT2010
Revenue Requirement

Capital Cost - \$/kw (1998\$)	\$ 300	Income Tax Rate:	39.0%
In Service Date	2010	Fixed O&M in \$/kw-yr (1998\$)	\$ 2.00
Service Life in Years	35	Property Tax Rate - %/yr.	1.0%
Equity Percentage	50.0%	General Inflation Rate	2.5%
Debt Percentage	50.0%		
Return on Equity	12.0%	Gas Transportation - Btu/day	170,000
Debt Cost	8.0%	Gas Trns. Rate - \$/MMBtu/mo.	\$ 9.30 (1998\$)
Blended Capital/Discount Rate	10.0%	Gas Trns. Inflation Rate	1.0%

	5 yr.	10 yr.	15 yr.	20 yr.	25 yr.	30 Yr.	
Levelized Annual Revenue Required:	\$87.15	\$84.77	\$82.86	\$81.37	\$80.23	\$77.59	/kw-yr.
Levelized Annual Revenue Required:	\$ 7.26	\$ 7.06	\$ 6.91	\$ 6.78	\$ 6.69	\$ 6.47	/kw-mo.

	Net Plt	ROE	Debt	Depr	Inc Tx	Prop Tax	F-O&M	Gas Transprt	Annual Revenue Required	Monthly Revenue Required
2010	403.47	24.21	16.14	11.53	9.44	4.03	2.69	21.38	89.42	7.45
2011	391.94	23.52	15.68	11.53	9.17	3.92	2.76	21.59	88.16	7.35
2012	380.41	22.82	15.22	11.53	8.90	3.80	2.83	21.81	86.91	7.24
2013	368.88	22.13	14.76	11.53	8.63	3.69	2.90	22.03	85.66	7.14
2014	357.36	21.44	14.29	11.53	8.36	3.57	2.97	22.25	84.41	7.03
2015	345.83	20.75	13.83	11.53	8.09	3.46	3.04	22.47	83.17	6.93
2016	334.30	20.06	13.37	11.53	7.82	3.34	3.12	22.69	81.94	6.83
2017	322.77	19.37	12.91	11.53	7.55	3.23	3.20	22.92	80.70	6.73
2018	311.25	18.67	12.45	11.53	7.28	3.11	3.28	23.15	79.47	6.62
2019	299.72	17.98	11.99	11.53	7.01	3.00	3.36	23.38	78.25	6.52
2020	288.19	17.29	11.53	11.53	6.74	2.88	3.44	23.61	77.03	6.42
2021	276.66	16.60	11.07	11.53	6.47	2.77	3.53	23.85	75.81	6.32
2022	265.14	15.91	10.61	11.53	6.20	2.65	3.62	24.09	74.60	6.22
2023	253.61	15.22	10.14	11.53	5.93	2.54	3.71	24.33	73.40	6.12
2024	242.08	14.52	9.68	11.53	5.66	2.42	3.80	24.57	72.20	6.02
2025	230.55	13.83	9.22	11.53	5.39	2.31	3.90	24.82	71.00	5.92
2026	219.02	13.14	8.76	11.53	5.13	2.19	3.99	25.07	69.81	5.82
2027	207.50	12.45	8.30	11.53	4.86	2.07	4.09	25.32	68.62	5.72
2028	195.97	11.76	7.84	11.53	4.59	1.96	4.20	25.57	67.44	5.62
2029	184.44	11.07	7.38	11.53	4.32	1.84	4.30	25.83	66.26	5.52
2030	172.91	10.37	6.92	11.53	4.05	1.73	4.41	26.09	65.09	5.42
2031	161.39	9.68	6.46	11.53	3.78	1.61	4.52	26.35	63.92	5.33
2032	149.86	8.99	5.99	11.53	3.51	1.50	4.63	26.61	62.76	5.23
2033	138.33	8.30	5.53	11.53	3.24	1.38	4.75	26.88	61.60	5.13
2034	126.80	7.61	5.07	11.53	2.97	1.27	4.87	27.14	60.45	5.04
2035	115.28	6.92	4.61	11.53	2.70	1.15	4.99	27.42	59.31	4.94
2036	103.75	6.22	4.15	11.53	2.43	1.04	5.11	27.69	58.17	4.85
2037	92.22	5.53	3.69	11.53	2.16	0.92	5.24	27.97	57.04	4.75
2038	80.69	4.84	3.23	11.53	1.89	0.81	5.37	28.25	55.91	4.66
2039	69.17	4.15	2.77	11.53	1.62	0.69	5.50	28.53	54.79	4.57

CC2005
Revenue Requirement

Capital Cost - \$/kw (1998\$)	\$ 450	Income Tax Rate:	39.0%
In Service Date	2005	Fixed O&M in \$/kw-yr (1998\$)	\$ 6.00
Service Life in Years	35	Property Tax Rate - %/yr.	1.0%
Equity Percentage	50.0%	General Inflation Rate	2.5%
Debt Percentage	50.0%		
Return on Equity	12.0%	Gas Transportation - Btu/day	170,000
Debt Cost	8.0%	Gas Trns. Rate - \$/MMBtu/mo.	\$ 9.30 (1998\$)
Blended Capital/Discount Rate	10.0%	Gas Trns. Inflation Rate	1.0%

	5 yr.	10 yr.	15 yr.	20 yr.	25 yr.	30 Yr.	
Levelized Annual Revenue Required:	\$111.12	\$108.00	\$105.50	\$103.55	\$102.07	\$98.69	/kw-yr.
Levelized Annual Revenue Required:	\$ 9.26	\$ 9.00	\$ 8.79	\$ 8.63	\$ 8.51	\$ 8.22	/kw-mo.

	Net Plt	ROE	Debt	Depr	Inc Tx	Prop Tax	F-O&M	Gas Transprt	Annual Revenue Required	Monthly Revenue Required
2005	534.91	32.09	21.40	15.28	12.52	5.35	7.13	20.34	114.11	9.51
2006	519.63	31.18	20.79	15.28	12.16	5.20	7.31	20.54	112.46	9.37
2007	504.34	30.26	20.17	15.28	11.80	5.04	7.49	20.75	110.80	9.23
2008	489.06	29.34	19.56	15.28	11.44	4.89	7.68	20.96	109.16	9.10
2009	473.78	28.43	18.95	15.28	11.09	4.74	7.87	21.17	107.52	8.96
2010	458.49	27.51	18.34	15.28	10.73	4.58	8.07	21.38	105.89	8.82
2011	443.21	26.59	17.73	15.28	10.37	4.43	8.27	21.59	104.27	8.69
2012	427.93	25.68	17.12	15.28	10.01	4.28	8.48	21.81	102.65	8.55
2013	412.64	24.76	16.51	15.28	9.66	4.13	8.69	22.03	101.05	8.42
2014	397.36	23.84	15.89	15.28	9.30	3.97	8.91	22.25	99.44	8.29
2015	382.08	22.92	15.28	15.28	8.94	3.82	9.13	22.47	97.85	8.15
2016	366.79	22.01	14.67	15.28	8.58	3.67	9.36	22.69	96.26	8.02
2017	351.51	21.09	14.06	15.28	8.23	3.52	9.59	22.92	94.69	7.89
2018	336.23	20.17	13.45	15.28	7.87	3.36	9.83	23.15	93.12	7.76
2019	320.95	19.26	12.84	15.28	7.51	3.21	10.08	23.38	91.56	7.63
2020	305.66	18.34	12.23	15.28	7.15	3.06	10.33	23.61	90.00	7.50
2021	290.38	17.42	11.62	15.28	6.79	2.90	10.59	23.85	88.46	7.37
2022	275.10	16.51	11.00	15.28	6.44	2.75	10.85	24.09	86.92	7.24
2023	259.81	15.59	10.39	15.28	6.08	2.60	11.12	24.33	85.40	7.12
2024	244.53	14.67	9.78	15.28	5.72	2.45	11.40	24.57	83.88	6.99
2025	229.25	13.75	9.17	15.28	5.36	2.29	11.69	24.82	82.37	6.86
2026	213.96	12.84	8.56	15.28	5.01	2.14	11.98	25.07	80.87	6.74
2027	198.68	11.92	7.95	15.28	4.65	1.99	12.28	25.32	79.38	6.62
2028	183.40	11.00	7.34	15.28	4.29	1.83	12.59	25.57	77.91	6.49
2029	168.11	10.09	6.72	15.28	3.93	1.68	12.90	25.83	76.44	6.37
2030	152.83	9.17	6.11	15.28	3.58	1.53	13.22	26.09	74.98	6.25
2031	137.55	8.25	5.50	15.28	3.22	1.38	13.55	26.35	73.53	6.13
2032	122.26	7.34	4.89	15.28	2.86	1.22	13.89	26.61	72.09	6.01
2033	106.98	6.42	4.28	15.28	2.50	1.07	14.24	26.88	70.67	5.89
2034	91.70	5.50	3.67	15.28	2.15	0.92	14.60	27.14	69.26	5.77

CC2010
Revenue Requirement

Capital Cost - \$/kw (1998\$)	\$ 450	Income Tax Rate:	39.0%
In Service Date	2010	Fixed O&M in \$/kw-yr (1998\$)	\$ 6.00
Service Life in Years	35	Property Tax Rate - %/yr.	1.0%
Equity Percentage	50.0%	General Inflation Rate	2.5%
Debt Percentage	50.0%		
Return on Equity	12.0%	Gas Transportation - Btu/day	170,000
Debt Cost	8.0%	Gas Trns. Rate - \$/MMBtu/mo.	\$ 9.30 (1998\$)
Blended Capital/Discount Rate	10.0%	Gas Trns. Inflation Rate	1.0%

	5 yr.	10 yr.	15 yr.	20 yr.	25 yr.	30 Yr.	
Levelized Annual Revenue Required:	\$124.06	\$120.49	\$117.64	\$115.41	\$113.72	\$109.92	/kw-yr.
Levelized Annual Revenue Required:	\$ 10.34	\$ 10.04	\$ 9.80	\$ 9.62	\$ 9.48	\$ 9.16	/kw-mo.

	<u>Net Plt</u>	<u>ROE</u>	<u>Debt</u>	<u>Depr</u>	<u>Inc Tx</u>	<u>Prop Tax</u>	<u>F-O&M</u>	<u>Gas Transprt</u>	<u>Annual Revenue Required</u>	<u>Monthly Revenue Required</u>
2010	605.20	36.31	24.21	17.29	14.16	6.05	8.07	21.38	127.47	10.62
2011	587.91	35.27	23.52	17.29	13.76	5.88	8.27	21.59	125.58	10.47
2012	570.62	34.24	22.82	17.29	13.35	5.71	8.48	21.81	123.70	10.31
2013	553.33	33.20	22.13	17.29	12.95	5.53	8.69	22.03	121.82	10.15
2014	536.03	32.16	21.44	17.29	12.54	5.36	8.91	22.25	119.95	10.00
2015	518.74	31.12	20.75	17.29	12.14	5.19	9.13	22.47	118.09	9.84
2016	501.45	30.09	20.06	17.29	11.73	5.01	9.36	22.69	116.24	9.69
2017	484.16	29.05	19.37	17.29	11.33	4.84	9.59	22.92	114.39	9.53
2018	466.87	28.01	18.67	17.29	10.92	4.67	9.83	23.15	112.55	9.38
2019	449.58	26.97	17.98	17.29	10.52	4.50	10.08	23.38	110.72	9.23
2020	432.29	25.94	17.29	17.29	10.12	4.32	10.33	23.61	108.90	9.08
2021	414.99	24.90	16.60	17.29	9.71	4.15	10.59	23.85	107.09	8.92
2022	397.70	23.86	15.91	17.29	9.31	3.98	10.85	24.09	105.29	8.77
2023	380.41	22.82	15.22	17.29	8.90	3.80	11.12	24.33	103.49	8.62
2024	363.12	21.79	14.52	17.29	8.50	3.63	11.40	24.57	101.71	8.48
2025	345.83	20.75	13.83	17.29	8.09	3.46	11.69	24.82	99.93	8.33
2026	328.54	19.71	13.14	17.29	7.69	3.29	11.98	25.07	98.16	8.18
2027	311.25	18.67	12.45	17.29	7.28	3.11	12.28	25.32	96.41	8.03
2028	293.95	17.64	11.76	17.29	6.88	2.94	12.59	25.57	94.66	7.89
2029	276.66	16.60	11.07	17.29	6.47	2.77	12.90	25.83	92.93	7.74
2030	259.37	15.56	10.37	17.29	6.07	2.59	13.22	26.09	91.20	7.60
2031	242.08	14.52	9.68	17.29	5.66	2.42	13.55	26.35	89.48	7.46
2032	224.79	13.49	8.99	17.29	5.26	2.25	13.89	26.61	87.78	7.31
2033	207.50	12.45	8.30	17.29	4.86	2.07	14.24	26.88	86.09	7.17
2034	190.21	11.41	7.61	17.29	4.45	1.90	14.60	27.14	84.40	7.03
2035	172.91	10.37	6.92	17.29	4.05	1.73	14.96	27.42	82.73	6.89
2036	155.62	9.34	6.22	17.29	3.64	1.56	15.33	27.69	81.08	6.76
2037	138.33	8.30	5.53	17.29	3.24	1.38	15.72	27.97	79.43	6.62
2038	121.04	7.26	4.84	17.29	2.83	1.21	16.11	28.25	77.80	6.48
2039	103.75	6.22	4.15	17.29	2.43	1.04	16.51	28.53	76.17	6.35

SJLP - MPS ELECTRIC ALLOCATIONS AGREEMENT

This Electric Allocations Agreement (Allocations Agreement) is in regard to the Missouri Public Service (MPS), a division of UtiliCorp United Inc. (UCU) and Saint Joseph Light and Power Company (SJLP).

ARTICLE I - TERM OF AGREEMENT

- 1.01 This SJLP-MPS Allocations Agreement shall become effective at the closing of the Merger, or such later date as may be fixed by any required regulatory acceptance.
- 1.02 This SJLP - MPS Allocations Agreement shall continue from year-to-year thereafter until terminated by the Effective Time of Retail Competition in Missouri.

ARTICLE II - DEFINITIONS

- 2.01 Generation Dispatch & Energy Trading shall be a center operated by UCU for the optimal utilization of system power resources for the supply of power and energy for the Company.
- 2.02 Division shall be MPS and/or SJLP.
- 2.03 Economic Dispatch shall be the distribution of total power resource requirements among alternative sources for system economy with due consideration of system security.

ARTICLE III - PURPOSE

- 3.01 Purpose of This Agreement
The purpose of the SJLP - MPS Allocations Agreement is to provide the basis for the allocation of generation and purchased power resources and costs under the operation of UCU to achieve optimal economies consistent with reliable electric service and reasonable utilization of natural resources; and to establish the basis for capacity commitments within the Company.

ARTICLE IV - ALLOCATIONS

- 4.01 Planning and Authorization of Generation Capacity

For planning purposes, UCU shall coordinate each Division's forecast of System Capacity to meet the overall System Capacity Responsibility and Capacity Margin.

4.02 Capacity Margin Requirements

Capacity Margin requirements for MPS shall be in accordance with the Southwest Power Pool (SPP) criteria for reserve planning. Capacity Margin requirements for SJLP shall be in accordance with the Mid-America Power Pool (MAPP).

4.03 Assignments of Existing Generation Capacity and Capacity Costs to Divisions

Each Division shall have assigned to it such generating capacity and associated costs as were owned or contracted for by it prior to the closing of the merger to supply its System Peak Responsibility.

4.04 Allocation of New Generation Capacity to Divisions

Prior to June 1 each year, new generation capacity owned or contracted for by UCU shall be allocated in such a way as to equalize on a pro-rata basis any capacity in excess of the respective reserve requirements of each Division. The capacity reserve margin is calculated by the following.

- a The capacity sum is the assigned existing capacity plus allocated new capacity;
- b The ratio is the Division capacity sum divided by the non-coincident peak demand of the Division; and
- c The capacity reserve margin is the ratio minus 1

4.05 Allocation of New Generation Capacity Costs to Divisions

Unless otherwise specified, the cost of all new generation capacity owned or contracted for by MPS shall be allocated in such a way as to equalize the costs per kilowatt of new generation capacity across the Company. The exceptions are listed below.

- a If new generation capacity is built in such a way that facilities use existing generation or generation sites assigned to a Division under 4.03, then UCU shall obtain estimates of the cost savings from the shared facilities from at least three outside sources;
- b The cost savings attributable to shared facilities will be the average of the estimates obtained from outside sources.
- c The estimated cost savings will be credited as a decrease in allocated costs to the Division with the shared facilities, and will be debited as an increase in allocated costs to other Divisions.

4.06 Economic Dispatch

The UCU Dispatch Center shall perform Economic Dispatch by scheduling energy output of the generation resources to obtain the lowest cost of energy for

serving System demand consistent with operating and security constraints, including voltage control, stability, loading of facilities, operating guides, interconnection contracts fuel commitments, environmental requirements and continuity of service to customers.

4.07 Exchanges With Other Utilities

The UCU Dispatch Center shall coordinate and direct off-system purchases and sales of energy necessary to meet system requirements or to improve system economy.

4.08 Allocation of Energy Costs

In order to maximize the economic benefits available to UCU, UCU will dispatch the power supply resources of MPS and SJLP in a centralized manner (centralized dispatch). To accomplish this, energy costs for SJLP and MPS resulting from centralized dispatch of the combined generating units and purchased power resources will be determined in the following manner:

- a. Accounting information for energy costs incurred each month will be maintained separately for each Division.
 1. Energy costs from generation resources assigned to each division under 4.03 will be assigned to that same Division.
 2. Energy costs from generation resources allocated to each Division under 4.04 will be allocated to that same Division using the same allocation factor used for allocating new generation.
 3. Energy costs from other generation resources outside the combined centers system will be allocated to each Division on equal dollars per megawatt-hour basis.
- b. The RealTime® production cost model will be used to simulate monthly fuel and interchange energy costs using data based on actual operating statistics for the subject month. Monthly operating statistics will include data for all power resources which were utilized plus historical and anticipated performance characteristics of power resources not utilized. Generating unit operating parameters used in the RealTime® model will be established using actual hourly generation values. These operating parameters will then be adjusted, if necessary, until RealTime® model output statistics for the joint dispatch reflect actual production data (i.e., fuel costs, heat rates, maintenance outages, etc.) for the subject month. Once the model is calibrated to the actual generation parameters, it will be permitted to re-dispatch the generating resources along with actual interchange transactions that occurred during the month in order to meet the actual joint hourly load profile of the Company.
- c. The MPS and SJLP systems will then be modeled on an "own load" re-dispatch basis for the subject month. Generating unit and interchange

parameters. as developed in the joint dispatch model (step b. above), will be used as input data for the stand alone production cost simulations to be performed for each Company. In addition, own load re-dispatch will reflect applicable pre-merger operating practices and conditions.

- d. Each Division's incremental or decremental energy cost for the month will be determined as the difference between actual costs (step a. above) and the modeled cost (step c. above). The sum of the incremental costs and the decremental costs shall represent the cost savings achieved through centralized dispatch. The stand alone costs (step c. above) of SJLP will then be reduced by the total of the cost savings. The result will be the adjusted energy cost for the month for SJLP.
- e. The Divisions shall reconcile energy costs each month. The Division(s) which incurred additional costs during the month for the benefit of the other Division(s) shall receive from the benefiting Division(s) a credit equal to the difference between the costs incurred for the month (step a. above) and the adjusted energy cost (step d. above).

ARTICLE V - CENTRAL DISPATCH CENTER

5.01 Central Power Dispatch Center

UCU shall provide and operate a Central Power Dispatch Center (CPDC) adequately equipped and staffed to meet the requirements for efficient, economical and reliable operation as contemplated by this Allocations Agreement.

5.02 Communications and Other Facilities

The CDPC shall provide communications and other facilities necessary for:

- a. the metering and control of the generating and transmission facilities.
- b. the dispatch of electric power and energy; and
- c. such other purposes as may be necessary for optimum operation of the system and the implementation of this Allocations Agreement.

ARTICLE VI - GENERAL

6.01 Regulatory Authorization

This Allocations Agreement is subject to regulatory approval by the Missouri Public Service Commission. UCU shall seek all necessary regulatory authorizations for this Allocations Agreement.

6.02 Effect on Other Agreements

This Allocations Agreement shall not modify the obligation of other agreements between the Divisions and others not parties to this Allocations Agreement.

ALLOCATIONS AGREEMENT

EXAMPLE: COST ALLOCATIONS

	MPS (000s)	SJLP (000s)	TOTAL (000s)
1. Actual fuel and net interchange for the month.	\$7,500	\$2,000	\$9,500
2. Production model of the joint control area operation to reflect actual operating parameters and costs.			\$9,500
3. Production model of the joint control area operation to reflect alone basis by using model data in Step 2 above.	\$8,300	\$1,800	\$10,100
4. Determination of incremental/decremental cost for the month. (Step 1 - Step 3)	-\$800	\$200	-\$600
5. Determination of joint dispatch savings. (Step 4)			\$600
6. Savings available to reduce SJLP's stand alone fuel costs.		\$600	\$600
7. Adjusted fuel and net interchange for the month. (Step 3 - Step 6)	\$8,300	\$1,200	\$9,500