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Issues:	PAYS Program
Witness:	Mark Cayce
Sponsoring Party:	Renew Missouri Advocates
Type of Exhibit:	Rebuttal Testimony
Case Nos.:	EO-2019-0132, EO-2019-0133
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**MISSOURI PUBLIC SERVICE COMMISSION**

**EO-2019-0132 / EO-2019-0133**

**REBUTTAL TESTIMONY  
 OF  
 MARK CAYCE  
 ON BEHALF OF  
 RENEW MISSOURI ADVOCATES**

January 28, 2019

*Renew MU* Exhibit No. 450  
 Date 9-23-19 Reporter TU  
 File No. EO-2019-0132  
EO-2019-0133

**BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF MISSOURI**

In the Matter of Kansas City Power & Light ) File No. EO-2019-0132  
Company's Notice of Intent to File an )  
Application for Authority to Establish a Demand- )  
Side Programs Investment Mechanism )

In the Matter of KCP&L Greater Missouri ) File No. EO-2019-0133  
Operations Company's Notice of Intent to File an )  
Application for Authority to Establish a Demand- )  
Side Programs Investment Mechanism )

**AFFIDAVIT OF MARK CAYCE**

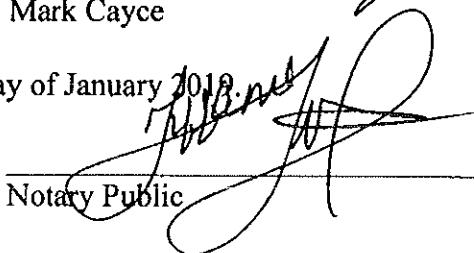
**STATE OF ARKANSAS )**  
                        ) ss  
**COUNTY OF OUACHITA )**

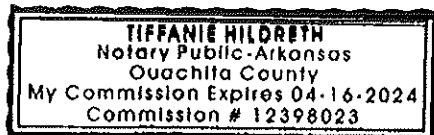
COMES NOW Mark Cayce, and on his oath states that he is of sound mind and lawful age; that he prepared the attached rebuttal testimony; and that the same is true and correct to the best of his knowledge and belief.

Further the Affiant sayeth not.

  
Mark Cayce

Subscribed and sworn before me this 28th day of January 2019.

  
Notary Public



My commission expires: 4/16/24

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1    I.    **Introduction**

2    Q:    **Please state your name, title, and business address.**

3    A:    Mark Cayce, General Manager, Ouachita Electric Cooperative Corporation (“OEC”), 700  
4       Bradley Ferry Road, Camden, AR 71711.

5    Q:    **Please summarize your professional experience in the field of utility regulation.**

6    A:    I have served as General Manager of OEC since 2002 and have over 40 years of experience  
7       in the electric industry. OEC is an electric distribution cooperative that provides service to  
8       five counties in south Arkansas. I also serve as Chairman of Today’s Power. I was named  
9       as one of the top 40 electric utility innovators in 2017 by Public Utilities Fortnightly, and  
10      was recognized by Arkansas Governor Asa Hutchinson and the Arkansas Department of  
11      Environmental Quality with the 2018 Energy Excellence Award for partnering with South  
12      Arkansas Telephone to merge solar energy and fiber optic internet while bringing fiber  
13      optic internet to rural South Arkansas.

14    Q:    **Have you testified previously, participated in cases, or offered testimony before the  
15      Missouri Public Service Commission (“Commission”)?**

16    A:    No. However, I have offered testimony before the Arkansas Public Service Commission.

17    Q:    **What is the purpose of your testimony?**

18    A:    To describe some of the history of OEC’s HELP Pay as You Save (“HELP PAYS®”)  
19       program and discuss how offering it has benefited our members and community through  
20       improved energy savings and lower monthly bills.

21    II.    **HELP PAYS® Program**

22    Q:    **What is HELP PAYS®?**

23    A:    HELP PAYS® is an optional energy efficiency program available to any member of the  
24      cooperative. With it, we provide funding to participating members for approved energy

1 efficiency projects. That funding is paid back by the person paying the bill on the structure  
2 that receives the improvement. Funding for each project is capped at a level that will result  
3 in a monthly pay-back service charge or fee that is no more than 80% of the savings from  
4 the energy efficiency measures being installed.

5 Importantly, this is not a loan program. The payback is tied to the structure and  
6 added to the monthly bill until the investment is paid off. Our program is designed so the  
7 savings are used to make the payments, but still have a net cash gain monthly. A copy of  
8 the tariff sheets for this program is attached as **Schedule MC-1**.

9 **Q: How does this program work in practice?**

10 A: First, we provide any member who wants to participate with a complete home energy  
11 assessment/report at no initial cost. The auditor conducts a blower door test, a duct test,  
12 inspects insulation, evaluates heating and cooling equipment, and does safety checks for  
13 cracks or carbon monoxide leaks. Then, our program operator runs the results of the audit  
14 through software that estimates the savings from the recommended energy efficiency  
15 improvements. As long as the savings over twelve years are greater than the cost, we make  
16 the improvements and add a fixed fee to the customer's energy bill starting the following  
17 month.

18 **Q: Why did OEC decide to offer this program?**

19 A: Prior to offering HELP PAYS®, OEC had a demonstrated commitment to promoting  
20 energy efficiency through other programs. This includes an on-bill financing program that  
21 began in 2013. However, there were limitations to those programs. Our service area is  
22 considered part of the Arkansas Delta region and has lower levels of home ownership and  
23 higher unemployment and poverty rates than the state as well as national averages. OEC  
24 wanted to find a way to help our members make efficiency improvements in a way that

1 made sense for both landlords and renters who might not otherwise be able to afford the  
2 investment. Since this is not a loan program, members can participate even if they are low-  
3 income, renters, or have imperfect credit history. People would not make these upgrades if  
4 it was a loan because they'd have to carry that with them. Through the PAYS® tariff, the  
5 investment offers benefits to the customer and provides energy savings, but the customers  
6 avoid having to shoulder a debt. After considering OEC's application, the Arkansas Public  
7 Service Commission ("Arkansas PSC") unanimously approved the program tariffs. The  
8 Commission's Order is attached as **Schedule MC-2**. Within 90 days of the Arkansas PSC  
9 approving OEC's PAYS® tariff, we switched from offering loans for energy efficiency  
10 upgrades to entirely focusing on financing through the tariffed PAYS® program.

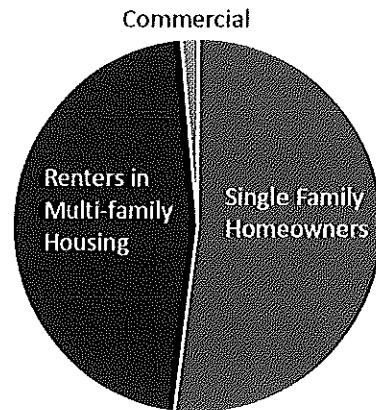
11 Q: **Has the program been successful in reaching members who might not otherwise  
12 participate in energy efficiency programs?**

13 A: Yes. One area that makes it unique is that HELP PAYS® has allowed us to go into rental  
14 properties because the investment is tied to the location's meter. This helps us overcome  
15 the fact that a landlord might not have an incentive to make expensive upgrades, while  
16 renters never want to pay for upgrades to a place they did not own. With HELP PAYS®,  
17 we look at structures. If OEC thinks the structure is going to continue to be occupied, it  
18 does not matter who lives there, because the tariff stays on the property's bill. If the original  
19 renter moves out, OEC suspends the payments until someone else moves in. I note the tariff  
20 states any new renter or owner must be given disclosure of this obligation. While OEC has  
21 no control over this, it is considered contractual to the participant and we face no liability  
22 if this disclosure is not offered. Eventually, the investment is paid off by the member  
23 benefitting from the savings and the charge is removed from the bill.

1 Q: With the ability of PAYS® to benefit renters, do you have any property owners  
2 participating?

3 A: Yes. Based on the approximately 400 participants to date, the breakdown between renters  
4 and property owner is roughly half. Below is a chart showing the types of locations.

### **Number of Investments by Type of Project Site**



**90% of the customers in our service area are residential.**

5

6 Q: Have participants so far experienced overall cost savings?

7 A: As I discussed above, the program is designed so that participants will see a net cash  
8 savings. Most participants have been residential. The average estimated savings to a  
9 residential participant is \$14 per month.

Average Estimated Monthly Energy Bill Savings	\$68.00
Average Monthly Program Service Charge	\$54.00
Average Monthly Estimated Net Savings	\$14.00
Average Monthly Estimated Net Savings (%)	20%
Average Cost Recovery Period	12 years

10 There have been two large-scale participants: a municipal building project and a  
11 university building project. The estimated annual savings for the municipal project - the

1       City of Hampton - is more than \$2,000. The estimated annual savings for the university  
2       project - Southern Arkansas Technical University - is more than \$90,000.

3       **Q:** **How have your members responded to the program?**

4       A: Under HELP PAYS®, participants save money and energy, but also pay their own way.  
5       The savings leave people more money to do other things and make other lifestyle  
6       improvements. It's changing lives, because if you need new heating and air equipment, it's  
7       a major purchase. It can be as expensive as buying a car. If you already have to buy a car,  
8       or do something else to your house, there's just not enough cash to make ends meet and so  
9       the energy efficiency upgrades are put on the back burner. This program gives people the  
10      opportunity to make energy efficiency upgrades *and* put more money toward other things  
11      in their lives. Whether its spending the money on medicine, their kids to school, or  
12      something else – the program eases their burden a little bit.

13      **Q:** **Would you recommend other utilities offer this program to their members /  
14      customers?**

15      A: Absolutely. Under our HELP PAYS® tariff, OEC has been able to create energy savings,  
16      reduce members' monthly bills, and improve the community. We have had our greatest  
17      success so far by investing in residential properties but are working to help other projects  
18      too, including our schools, courthouses, jails, and senior citizen centers. For these rural  
19      buildings in our service area that have few capital options, the savings from these  
20      investments go a long way. We have invested over two million dollars through this program  
21      that is paid for by the members directly benefitting from the investments with great success.  
22      In the coming years we look forward to continuing to expand and improve this service.

23      **Q:** **Does this conclude your testimony?**

24      A: Yes.

**ARKANSAS PUBLIC SERVICE COMMISSION**

Original	Sheet No.	26.4
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Replacing	n/a	Sheet No.
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**Ouachita Electric Cooperative Corporation**

Name of Company
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Kind of Service:	Electric	Class of Service:	As Applicable
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<b>Part III. Rate Schedule No.</b>	15
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Title:	<b>PAY AS YOU SAVE® (PAYS®) ON-BILL PROGRAM</b>
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PSC File Mark Only
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**15.0 PAY AS YOU SAVE® ON-BILL PROGRAM (The Program)**

- 15.1 Eligibility:** Eligible on an optional and voluntary basis to any existing cooperative residential or small commercial member, or to the building owner of any structure occupied by an existing cooperative rental member, for energy efficiency improvements (Upgrades) where the cooperative provides electric service to the structure. It shall not be a requirement that the structure be all electric.
- 15.2 Participation:** To participate in the Program, a member must: 1) request from the cooperative an analysis of cost effective upgrades, 2) agree to pay \$100 for the analysis at the time the member decides whether to implement recommended projects, and 3) review the Energy Efficiency Purchase Agreement described in 15.2.3, and implement any project that does not require an upfront payment from the member.
- 15.2.1 Energy Efficiency Plans:** The cooperative will have its Program Operator or approved energy efficiency contractor perform a cost effectiveness analysis and prepare an Energy Efficiency Plan (The Plan), identifying recommended measures to improve energy efficiency and lower power costs. The cooperative may make an incentive payment for program participation that is less than the value of the Upgrades to the cooperative. Recommended Upgrades shall be limited to those where the annual Program Charges, including program fees and the cooperative's cost for capital are no greater than 80% of the estimated annual benefit from reduction to members' annual utility charges based on current rates in electricity and/or gas costs. In order to qualify a project for the Program that is not cost effective, Members may agree to pay the portion of a project's cost that prevents it from qualifying for the program as an upfront payment to the contractor. The cooperative will assume no responsibility for such upfront payments to the contractor.
- 15.2.2 Cost Effectiveness Analysis Fee:** If the member proceeds with implementing the Energy Efficiency Plan resulting from the cost effectiveness analysis, the fee for the analysis will be included in the Program Charge, unless the fee prevents any project from qualifying for the program. Where the recommended measures and the full cost of the cost effectiveness analysis prevents any project from qualifying for the Program as per 15.2.3, the portion of the cost effectiveness analysis fee preventing a project from qualifying for the Program shall be waived. If there is no project that will qualify for the Program as described above without an upfront payment from the member and waiving a portion of the fee, the cost effectiveness analysis fee will be waived. The fee will not be waived if there is a project at a location that qualifies for the program and the

**ARKANSAS PUBLIC SERVICE COMMISSION**

Original	Sheet No.	26.5
Replacing	n/a	Sheet No.
<b>Ouachita Electric Cooperative Corporation</b>		
Name of Company		
Kind of Service:		Electric
Class of Service:		As Applicable
<b>Part III. Rate Schedule No.</b> 15		
<b>Title:</b> PAY AS YOU SAVE® (PAYS®) ON-BILL PROGRAM		
PSC File Mark Only		

member wants additional upgrades and agrees to pay the portion of the larger project's cost that prevents it from qualifying for the program as an upfront payment to the contractor. If the Energy Efficiency Plan identifies cost effective upgrades and the member declines to proceed, the member will pay \$100.

- 15.2.3 **Program Charge:** The cooperative will recover the costs for its investments through a monthly Program Charge assigned to the meter at the location where Upgrades are installed and paid by members occupying that location until all cooperative costs have been recovered. Program Charges will also be set for a duration not to exceed 80% of estimated life of the Upgrades or the length of a full parts and labor warranty, whichever is less. The Program Charge and duration of payments will be included in the Energy Efficiency Purchase Agreement. The maximum size of project considered for investment shall be \$25,000. The minimum size of project investment eligible for the Program shall be \$1,000.
- 15.2.4 **Approved Contractor:** Should the member determine to proceed with implementing The Plan, the cooperative shall determine the appropriate monthly Program Charge as described above. The member shall sign the Agreement and select a contractor from the cooperative's list of approved contractors.
- 15.3 **Quality Assurance:** When the energy efficiency measures are completed, the contractor shall be paid by the cooperative, following on-site or telephone inspection and approval of the installation by the cooperative or its Program Operator.
- 15.4 **Cost Recovery:** 45 days after approval by the cooperative or its Program Operator, the member shall be billed the monthly Program Charge as determined by the cooperative.
  - 15.4.1 Once the cooperative's costs for Upgrades at a location have been recovered, the monthly Program Charge shall no longer be billed, except as described in 15.7.
  - 15.4.2 As described in 15.6 or for any other reason if the monthly Program Charge is reduced or suspended, once repairs have been successfully effected or service reconnected, the number of total monthly payments shall be extended until the program charges collected equal the cooperative's cost for installation as described in 15.5. The duration of charges will also be extended if there are missed payments and the current occupant is still benefitting from the Upgrades in order for the cooperative to recover its costs to install Upgrades at a location.

**ARKANSAS PUBLIC SERVICE COMMISSION**

Original	Sheet No.	26.6
Replacing	n/a	Sheet No. _____
<b>Ouachita Electric Cooperative Corporation</b>		
Name of Company		
Kind of Service: <u>Electric</u>		Class of Service: <u>As Applicable</u>
<b>Part III. Rate Schedule No. 15</b>		
Title: <b>PAY AS YOU SAVE® (PAYS®) ON-BILL PROGRAM</b>		PSC File Mark Only

- 15.5 **Tied to the Meter:** Until cost recovery for Upgrades at a location is complete or the Upgrades fail as described in 15.7, the terms of this tariff shall be binding on the metered structure and any future member who shall receive service at that location.
- 15.6 **Disconnection for Non-Payment:** Without regard to any other Commission or cooperative rules or policies, the Program Charge shall be considered as an essential part of the customer's bill for electric service, and the cooperative may disconnect the metered structure for non-payment of the Program Charge under the same provisions as for any other electric service.
- 15.7 **Repairs:** Should, at any future time during the billing of Program Charges the cooperative determine that the installed Upgrades are no longer functioning as intended and that the occupant, or building owner if different, did not damage or fail to maintain the Upgrades in place, the cooperative shall reduce or suspend the Program Charges until such time as the cooperative and/or its contractor can repair the measure. If the Upgrade cannot be repaired or replaced cost effectively, the cooperative will waive remaining charges. If the cooperative determines the occupant, or building owner if different, did damage or fail to maintain the Upgrades in place, it will seek to recover all costs associated with the installation, including any fees, incentives paid to lower project costs, and legal fees. The Program Charges will continue until cost recovery is complete.

## ARKANSAS PUBLIC SERVICE COMMISSION

IN THE MATTER OF THE APPLICATION )  
OF OUACHITA ELECTRIC COOPERATIVE )  
CORPORATION REQUESTING ) DOCKET NO. 15-106-TF  
IMPLEMENTATION OF A NEW ENERGY ) ORDER NO. 2  
EFFICIENCY PROGRAM DESIGNED )  
TO INDIVIDUALLY CUSTOMIZE ENERGY )  
EFFICIENCY MEASURES )

### ORDER

On October 19, 2015, Ouachita Electric Cooperative Corporation (Ouachita) filed an Application (subsequently amended on December 10, 2015, to provide renumbered tariff sheets), seeking approval by the Arkansas Public Service Commission (Commission) of Rate Schedule No. 15, "Pay As You Save®" Optional On-Bill Program (PAYS® Program or Program). In support of its request, Ouachita filed the testimony of Michael W. Searcy and Mark Cayce. On October 23, 2015, at the request of the General Staff (Staff), the Commission suspended the proposed Program tariff, pending investigation. On December 14, 2015, Staff filed the Compliance Testimony of Senior Rate Analyst Robert H. Swaim, recommending approval of the tariff.

Mark Searcy, a consultant for Ouachita, describes the PAYS® Program, which he notes has been approved by regulatory bodies in New Hampshire, Kansas, Hawaii, and Kentucky. He states that the Program is a voluntary energy efficiency (EE) service that applies only to the metered structures of members requesting the service. The Program helps members overcome the up-front cost of EE measures that are "paid back" through power cost reductions over a multi-year period, particularly members who are not



certain they will be at a given location long enough to recover their investment or whose investments benefit renters.

According to Mr. Searcy, the Program funds individually customized EE projects at residential, municipal, or small commercial buildings, which are reimbursed by clearly defined savings over a given time period. *Id.* at 2. He notes that Ouachita anticipates that the majority of participants will be residential and that most projects will likely consist of:

High efficiency air source or ground source heat pumps installation;

High efficiency air conditioning coupled with high efficiency gas furnaces;

Duct sealing and duct insulation;

Building envelope sealing and insulation; and

Commercial and residential high efficiency lighting.

*Id.* at 3.

Mr. Searcy states that the Program is not a loan program and instead uses a tariffed on-bill service charge that will eliminate the need for a personal loan or up-front cash investment by Ouachita members. No debt obligation is created for the member because the terms of service defined in the tariff assign the obligation to the metered location, not to the member. *Id.* at 4-5. In effect, Mr. Searcy testifies, the cooperative is providing the member with a service (improved energy efficiency and lower billing) and is charging for this service through a monthly fee for a time period not to exceed a portion of the expected life of the measure and the structure. Since the member will, at worst, pay nothing more than if the project was never done, Mr. Searcy asserts that the customer cannot lose. *Id.*

Mr. Searcy notes that the Program does not guarantee total monthly energy savings because, for example, customers may add additional energy-using equipment in their building, more occupants may occupy the building, or members may increase use of energy-consuming equipment. However, he states, the Program does guarantee that installed measures will continue to function and the service charge will be suspended and/or reduced if a measure does not perform, until repairs are made to restore the measure to service. *Id.* at 6.

Mr. Searcy states that Ouachita's smart meters will allow it to compare current bills at a location where measures were installed to estimated savings and to investigate the cause if projected savings do not appear to materialize. Failed measures will be repaired or customers will receive information about how their changing use has increased their bills and what they can do about it. *Id.*

Mr. Searcy contends that the Program is in the public interest because it will fund projects that will not otherwise move forward. He notes that reduced wholesale energy costs will significantly offset the revenue reductions to Ouachita from the Program, and that it could reduce operating margins. He states, however, that the Program will focus on measures such as high efficiency heat pumps, LED lighting, insulation, duct sealing, etc., that will reduce wholesale capacity demand costs. Ouachita expects a small long-term effect on operating margins. *Id.* at 7.

Mr. Searcy testifies that the Program is neither a fuel-switching plan nor does it promote electric usage. He testifies that a customer with existing low-efficiency gas heating equipment can use the Program to fund a high-efficiency replacement with a high-efficiency gas furnace and electric air conditioning in the same way as it would a

high-efficiency electric heat pump. Ouachita is working with neighboring gas utilities to create a partnership under which a member customer who receives an EE rebate or other funding from the gas company for the same project would “sign over” the rebate to the cooperative and thus lower the monthly service charge. *Id.*

According to Mr. Searcy, Ouachita has an ongoing contract with EUtility, an Arkansas-based contractor that will perform the EE tests for any interested customer and provide the member and the cooperative with a report that will include an Energy Efficiency Plan (Plan). The Plan will provide a description of each retrofit option proposed, the estimated and maximum amounts of funding the cooperative would invest, and a financial summary of the monthly on-bill service charge, including the amount of program fees, cumulative cooperative interest reimbursed, and the total amount paid by members at this location in service charges over the life of the project. The program will only fund measures with costs no more than 80% of their benefits. *Id.* at 8.

The Program will include post-installation testing, Automated Metering Infrastructure (AMI) smart metering analysis to track savings, and a maintenance contract for major equipment. *Id.* at 9-10. Mr. Searcy states that members will see savings significantly greater than the average monthly service charge for the program, although there may be months when a customer would have higher or lower usage. *Id.* at 10.

Mr. Searcy states that the program binds future members at the same structure to pay the monthly service charge, but notes that the new member will be receiving the benefit of the Program in excess of the cost. *Id.* at 11. According to Mr. Searcy, future

bill payers, including renters, will be notified by the seller or building owner that the program is in place and that they will receive a monthly service charge as part of their electric bill. *Id.* at 12. The cooperative will require participants to sign a contract that will include a requirement that the participant will provide notice to any future property owner or renter prior to sale. Mr. Searcy explains that, in almost all cases, utilities do not learn about transfers of occupancy or ownership until after they have taken place and the new occupant or owner requests new electric service, and that the owner is the only party in a position to ensure that disclosure takes place prior to a transfer. Nonetheless, he states, the cooperative will ensure that new members at a location where measures are installed receive proper disclosure from the building owner by providing each new member with notice of the on-bill charge amount, the measures installed, the installing contractor, the estimated savings based on older rates, and the estimated duration of charges. The cooperative will instruct new members who did not receive required disclosure from the building owner of their rights as provided for and agreed to by the owner in the contract that authorized installation of measures and created the requirement to disclose. *Id.*

Mr. Searcy touts the simplicity of the Program because members will pay for everything on the same bill and will not have to deal with lenders, credit checks, cash outlays and monthly payments, and the simplicity of having everything on the same bill – both savings and costs. Under the proposed Program, if a member does not make the required monthly service charge payment, service will be disconnected, in accordance with previously established rules for treatment of non-payment. Mr. Searcy testifies that Ouachita specifically requests the Commission to find that this service is an integral

part of electric service and that the cooperative is permitted to disconnect members for non-payment of this service, subject to existing rules covering notice, time periods, etc. that are included in the Commission's *General Service Rules* and the cooperative's terms and conditions of service that are applicable to standard electric service. He states that Ouachita believes the Program service charge should be considered as similar to providing security lighting, whereby a member cannot request an optional security light and then later to refuse to pay for the lighting part of the bill without being ultimately subject to disconnection for non-payment. *Id.* at 13-14.

Mr. Searcy notes that Ouachita has received funding in prior years to use as a fund against losses in its existing energy efficient loan program. Ouachita seeks approval to use any non-expensed fund remainder from this loan-loss reserve to set against lost service charge revenue from causes, such as those just described, but only after the cooperative's normal collection efforts have failed to recover service charge revenue. *Id.*

Mr. Searcy states that the monthly charge will be determined on a case-by-case basis, following Ouachita's contractor's analysis and development of an Energy Efficiency Plan. If the project is determined to have a positive cost-benefit, it will be subject to funding by the cooperative on a non-discriminatory basis, and when the member begins to see savings, a charge will be added to the member's bill. The charge will include the following:

1. Recovery of the direct investment provided for the project over a period of years, which may not exceed the projected life of the project

and may not exceed 12 years – the maximum period of time the cooperative is willing to consider for cost recovery.

2. Recovery of the cooperative's cost of interest for money invested in the project at the cooperative's current average cost of financing or the actual cost at the time financing is obtained, if known.
3. Recovery spread across all projects of administrative costs for the Program, including required software, form printing, advertising, etc.
4. Prepayment of any future cost for maintenance checks as determined by the cooperative.

*Id.* at 15.

Mr. Searcy states that Ouachita will ask participants to pay a fee of \$100 to conduct the initial energy audit, which will be billed when the customer makes a decision on the proposed work. This amount will be waived to the customer if the EE Plan as prepared by Ouachita's contractor results in less than \$1,000 in improvements that can be paid for by the cooperative through the program. Any fee or a portion of a fee that prevents a project from qualifying for the tariff will also be waived. Should the member move forward with financing the project through the Program, the fee may be included as part of the project to be funded and repaid through the service charge. *Id.* at 15-16.

Mr. Searcy states that the minimum amount of a project to be funded through the Program is \$1,000. The maximum for any one project is \$25,000. *Id.* Mr. Searcy states that Ouachita's existing duct-sealing and building insulation and seal programs are experimental and do not include a tariff. While Ouachita strongly believes in these

existing programs, the cooperative believes it can better promote them as part of this new Program and that the new program will be able to be accessed by many more members. Accordingly, Ouachita requests as part of this docket that its existing programs end and be folded into the new Program. *Id.* For purposes of any carbon credits, Mr. Searcy states that since Ouachita will own the measures until the project has been paid for through collection of the service charges, the cooperative will claim any value associated with carbon or any similar credits. *Id.* at 16-17.

Ouachita General Manager Mark Cayce states that the Program will improve the quality of life in Ouachita's region by assisting member-owners in lowering their cost of power, thus putting more money in their pockets at the end of the month. He notes that, as a cooperative, Ouachita has no stockholders and must recover the full cost of providing service to its member-owners. As the cost of providing service increases, that cost must be passed through, but, he states, if Ouachita can partner with its members to lower the cost of providing them with service, the cooperative can pass that savings to the member without undermining the financial position of the cooperative. Mr. Cayce testifies that, as a distribution cooperative, Ouachita owns no generation or cross country transmission facilities, but it can respond to the pricing signals in its wholesale pricing and pass savings through to its member owners, particularly as and if wholesale energy costs rise. He adds that Ouachita's members will benefit as its energy efficiency programs mitigate the need for expensive generation resources. Cayce Direct at 1-2. He expects that the Program will be strongly supported by Ouachita's member-owners. *Id.*

Mr. Cayce also states that the proposed Program can be replicated across the state and notes that Ouachita has entered into discussions with the Rural Utilities

Service (RUS) – an agency of the U.S. Department of Agriculture and Ouachita’s lender, to see if RUS funding, assistance, and promotion could be of benefit to electric cooperatives across the nation. *Id.* at 4. Mr. Cayce notes that Ouachita’s existing EE program, in effect since 2013, has improved 263 residences, 14 school buildings, and 10 county buildings. It has provided 131 active residential loans, with average bill savings of 17.8%, based on AMI data. Ouachita has saved 608,075 kWh annually through LED lighting retrofits. Mr. Cayce expects this promising start to expand greatly as it ends its existing loan program and folds it into the proposed Program. *Id.* at 5.

Testifying for Staff, Robert Swaim states that although Ouachita’s proposed Program is similar to certain EE programs offered by investor-owned utilities, the cooperative is not requesting approval of this filing as an EE program. Rather, he states, Ouachita is proposing the Program as a tariff rate so that it would be considered electric service that would enable the cooperative to disconnect the customer for non-payment of the Program Charge. Mr. Swaim notes that in Order No. 12 in Docket No. 06-004-R, the Commission exempted the electric cooperatives from its *Rules for Conservation and Energy Efficiency Programs* (C&EE Rules), contingent on them filing annual reports comparable to those of the investor-owned utilities. The Commission also reaffirmed in that order that load building and fuel switching programs would continue to be evaluated under the Commission’s *Rules and Regulations Governing Promotional Practices of Electric and Gas Public Utilities* (PP Rules). Swaim Compliance at 4.

Mr. Swaim testifies that Ouachita did not file the proposed Program through a promotional practices docket because the Program includes the replacement of electric equipment with more efficient electric equipment and gas equipment with more

efficient gas equipment. Consequently, the Program is very unlikely to cause load building or fuel switching. Further, he finds, the Program does not meet the definition of "promotional practices" as specified in the PP Rules. *Id.* at 5.

Mr. Swaim summarizes the Program's basic elements and describes Ouachita's provisions to ensure that the member will obtain energy savings sufficient to offset the Program Charge in its measurement and verification provisions. He finds that the Program is very unlikely to cause load building. He concludes that by tying the Program Charges to the meter instead of the individual member, Ouachita's Program will reach markets previously underserved by more traditional energy efficiency programs: namely, renters and occupants with poor credit ratings. He finds the Program to be beneficial and in the public interest and recommends that the Commission approve Ouachita's Rate Schedule No. 15, "Pay As You Save®" On-Bill Program, as amended on December 10, 2015.

#### Commission Findings and Ruling

Based upon Ouachita's Application, the Direct Testimonies of Mr. Searcy and Mr. Cayce for Ouachita, and the Compliance Testimony of Mr. Swaim for Staff, the Commission finds that Ouachita's "Pay As You Save®" Optional On-Bill Program, as amended on December 10, 2015, presents an innovative approach to achieving significant energy efficiency improvements in hard-to-reach segments of Ouachita's member-owner base. The Commission also determines that, notwithstanding the exemption previously granted to the electric cooperatives from the Commission's C&EE Rules, the proposed Program is fully consistent with the finding by the Arkansas General Assembly set forth in the Energy Conservation Endorsement Act of 1977 (Ark.

Code Ann. § 23-3-401 *set seq.*), that engaging in “energy conservation programs, projects, and practices which conserve, as well as distribute, electrical energy and supplies of natural gas, oil, and other fuels” is “a proper and essential function of public utilities.” Ark. Code Ann. § 23-3-404.

The Commission further finds that because the Program Charge for participation in the Program is tied to the cooperative member’s electric meter and premises, it is a charge for electric service. Accordingly, the Commission approves Ouachita’s request to allow the cooperative to disconnect the customer for non-payment of the Program Charge, subject to existing rules covering notice, time periods, etc. that are included in the Commission’s *General Service Rules* and the cooperative’s terms and conditions of service that are applicable to standard electric service. The Commission, however, in its role of ensuring the fairness and reasonableness of rates and tariffs, directs Ouachita to carefully implement the provisions of PAYS that ensure notice by the utility and by participating customers to future customers at the same premises. The Commission expects that Ouachita’s annual report on EE programs will reflect program achievements and any implementation challenges, including challenges related to customer notice.

The Commission finds that the Program does not meet the definition of “promotional practices” as specified in the PP Rules because it is unlikely to cause load building or fuel switching. The Commission also grants Ouachita’s request as part of this docket to fold its existing experimental duct sealing and building insulation and seal loan program into this Program.

Accordingly, for good cause shown, the Commission approves as in the public interest Ouachita's Rate Schedule No. 15, "Pay As You Save®" Optional On-Bill Program, as amended on December 10, 2015, and as described in the Application and supporting testimony in this docket.

BY ORDER OF THE COMMISSION,

This 8<sup>th</sup> day of February, 2016.



Ted J. Thomas, Chairman



Elana C. Wills, Commissioner



Lamar B. Davis, Commissioner

Karen Shook (Acting)  
Michael Sappington, Secretary of the Commission

I hereby certify that this order, issued by the Arkansas Public Service Commission, has been served on all parties of record on this date by the following method:

- U.S. mail with postage prepaid using the mailing address of each party as indicated in the official docket file, or  
 Electronic mail using the email address of each party as indicated in the official docket file.