

Exhibit No.:	
Issues:	Revised Sewer Tariff Sheets to Implement a Capacity Charge for Missouri-American's Warren County And Jefferson County Sewer Districts
Witness:	Greg A. Weeks
Exhibit Type:	Direct
Sponsoring Party:	Missouri-American Water Company
Case No.:	ST-2007-0443
Date:	July 10, 2007

MISSOURI PUBLIC SERVICE COMMISSION

CASE NO. ST-2007-0443

DIRECT TESTIMONY

OF

GREG A. WEEKS

ON BEHALF OF

MISSOURI-AMERICAN WATER COMPANY

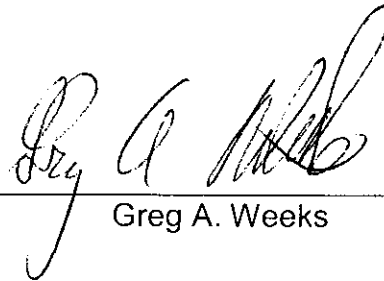
BEFORE THE PUBLIC SERVICE COMMISSION
OF THE STATE OF MISSOURI

IN THE MATTER OF MISSOURI-AMERICAN)
WATER COMPANY FOR AUTHORITY TO)
FILE TARIFFS REFLECTING INCREASED)
RATES FOR WATER AND SEWER)
SERVICE)

CASE NO. ST-2007-0443

AFFIDAVIT OF GREG A. WEEKS

Greg A. Weeks, being first duly sworn, deposes and says that he is the witness who sponsors the accompanying testimony entitled "Direct Testimony of Greg A. Weeks"; that said testimony and schedules were prepared by him and/or under his direction and supervision; that if inquiries were made as to the facts in said testimony and schedules, he would respond as therein set forth; and that the aforesaid testimony and schedules are true and correct to the best of his knowledge.



Greg A. Weeks

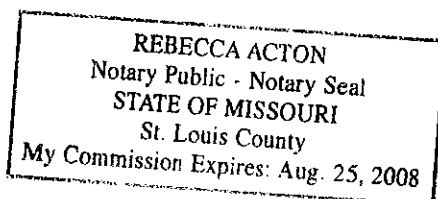
State of Missouri
County of St. Louis

SUBSCRIBED and sworn to
Before me this 11th day of July 2007.



Notary Public

My commission expires:



1
2 **DIRECT TESTIMONY**

3 **Greg A. Weeks**

4
5 **Q: What is your name, title and business address?**

6
7 A. My name is Greg A. Weeks, and I am the General Manager of Operations for
8 Missouri American Water Company (MAWC). My business address is 2650
9 E 32nd Street, Suite 121, Joplin, MO 64804.
10

11 **Q. What is your position with the Company?**

12 A. I am the General Manager of Operations for the Missouri American Operation
13 in eleven locations across the state of Missouri. My responsibilities include
14 managing the day-to-day operations and work force, strategic planning and
15 budgeting, and operational review for those districts. This includes
16 responsibility for the Cedar Hill wastewater operation in Jefferson County,
17 Missouri, and the Incline Village wastewater operation in Warren County,
18 Missouri. A copy of my resume and qualifications are attached as Schedule
19 GAW-1.
20

21 **Q. What is a capacity charge and what is its purpose?**

22 A capacity charge is a one-time, up front charge on new connections that will
23 partially offset the investment made by MAWC in new sewer treatment
24 facilities. A capacity charge is designed to recover from new customers a
25 portion of the capital investment in plant capacity that is available for those
26 new customers. This is an effective method of mitigating end-user rates,
27 especially in small districts like our Warren County and Cedar Hill Districts.
28 The rate impact of even modest investments in small operations such as
29 these can be dramatic if it not mitigated by charges like this. In a larger
30 operation, like our St, Louis County operation, several million dollar

1 investments have very little impact on total utility plant in service and,
2 ultimately, on rate base and rates.

3
4 **Q. What effect will the institution of a capacity charge in these two**
5 **operations have on rates for existing customer?**

6 A. The effect of having new customers pay a portion of the investment in the
7 plant would have a downward impact on future rates, all other things being
8 equal. As new customers pay a capacity charge, the revenue collected is
9 accounted for as a contribution-in-aid-of-construction (CIAC). In future rate
10 cases, rate base will be reduced by the total CIACs received from new
11 customers. A lower rate base will result in a lower revenue requirement
12 because the return on the investment will be less and the return of the
13 investment (i.e., through depreciation expense) will also be less.

14
15 **Q. Will the capacity charge totally offset MAWC's investment in these**
16 **plants?**

17 A. No, even if MAWC receives capacity charges from all of the new customers
18 the plants are designed to serve, MAWC will still have more than \$2.2M of
19 investment in these plants.

20
21 **Q. Are these capacity charges designed to recover future investments?**

22 A. No. The capacity charges are designed to recover existing investments in
23 plant required to meet the growth needs of both operations.

24
25 **Q. What is the capacity charge that was originally filed?**

26 A. The original filing proposed a capacity charge of \$5,500 per residential
27 connection for both the Warren County and Cedar Hill Districts.

1
2 **Q. How was the capacity charge originally calculated?**

3 A. It was calculated by dividing the portion of the investment in new plant
4 capacity attributable to new customers by the number of new customers that
5 could be supported by the plant capacity addition.
6

7 **Q. What percentage of the investment in the two treatment plants in**
8 **Warren County is attributable to new customers?**

9 A. Approximately 57.5% of the investment in the two new plants is available for
10 customer growth and is included in the calculation of the capacity charge.
11 Conversely, 42.5% of the investment in these plants was required to bring the
12 plant into compliance with state and federal regulations to serve existing
13 customers.
14

15 **Q. What portion of the plant in Cedar Hill is attributable to new customers?**

16 A. 100% of the investment in the new plant in Cedar Hill is attributable to new
17 customers. Therefore, 100% of company funded investment in that plant is
18 included in the calculation of the capacity charge.
19

20 **Q. Is any portion of the new plant in Cedar Hill already funded by developer**
21 **contributions?**

22 A. Yes. Approximately \$360,550 has been or will be contributed for a single
23 development that will use a portion of the new plant.
24

25 **Q. Is the Company willing to consider an alternative way to calculate the**
26 **capacity charges for the Warren County and Cedar Hill Districts?**

27 A. Yes. After discussions with Staff, the Company is agreeable to changing the
28 way in which it proposes to calculate a capacity charge in order to assign to
29 new customers only the "incremental" costs of the new plant that is
30 attributable to those new customers. This, of course, assumes that the

1 Commission agrees that this is an acceptable way to calculate a capacity
2 charge.

3
4 **Q. Please describe this alternative calculation for developing a capacity**
5 **charge.**

6 A. The attached schedule GAW-2 sets out this alternative methodology. I will
7 identify each line on the schedule and explain:

- 8 • Line 1 – This is the existing value of the plant facilities, net of
9 depreciation and contributions that existed prior to constructing
10 the new ones.
- 11 • Line 2 – This is the actual investment in the new plants, net of
12 depreciation (in Cedar Hill District the actual investment was
13 reduced by the \$360,550 contribution previously discussed).
- 14 • Line 3 – This is the percentage of the plant needed to meet
15 regulatory requirements to serve the existing customers.
- 16 • Line 4 – This is the value of the new plants needed to meet the
17 regulatory requirements to serve existing customers. (It is
18 calculated as Line 2 multiplied by Line 3.)
- 19 • Line 5 – This is the portion of the new plants available for new
20 customers. (It is calculated by subtracting Line 4 from Line 2.)
- 21 • Line 6 – This is the number of existing customers as of 5/31/07.
- 22 • Line 7 – This is the number of additional numbers that the
23 remaining capacity of the plants will support.
- 24 • Line 8 – This is the value of the existing plant investment plus
25 the portion of the new plant needed for existing customers,
26 expressed on a per customer basis. (It is calculated by adding
27 Lines 1 & 4 and dividing by Line 6.)
- 28 • Line 9 – This is the value of the remaining investment available
29 for new customers, expressed on a per customer basis. (It is
30 calculated by dividing Line 5 by Line 7.)

1 **Q. What are the capacity charges that result from this alternative**
2 **calculation?**

3 A. The capacity charge for Warren County would be \$1,649 per residential
4 connection and for the Cedar Hill District, it would be \$4,599 per residential
5 connection.
6

7 **Q. Do you believe the capacity charges under either alternative calculation**
8 **are fair and equitable?**

9 A. Yes, I do. I believe implementing a capacity charge will more fairly distribute
10 cost recovery for these new plant additions between one-time contributions
11 (to be paid by new customers) and monthly recurring rates (to be paid by all
12 customers). Implementation of the capacity charge will also have the
13 beneficial effect of reducing future rate base and future revenue requirements
14 for these districts below what they would otherwise be if no capacity charge
15 was implemented.
16

17 **Q: Does this conclude your testimony?**

18 A: Yes .
19

Schedule GAW-1

Greg A. Weeks, PE

Work experience 1987 - present Missouri American Water Company

General Manager – Network Operations 2004 – present

- Manage all aspects of operations for Missouri's nine operating districts.
- Led implementation of process improvements and technology implementation to reduce operation costs and improve customer service.

Manager – Southwest Operations 2002 – 2004

- Manage all aspects of operations for Joplin Operation.
- Leading business development effort for region, completing EPA water supply deals, and numerous other efforts in progress.
- Formed and leading regional effort to develop long-term source of supply. Currently serving as Secretary of Tri State Water Resource Coalition.
- Oversee staffing, budgets, production, field services, and capital program.
- Manage union contract for physical unit associates in operations.

Operations Superintendent – System Operations 1994 - 2002

- Manage system supply to over 300,000 customers.
- Responsible for professional development of engineering / supervisory staff both in operations.
- Manage capital program for system, including new 500 Kgal elevated tank, several new booster stations, tank sanitary improvement program, and tank security program.
- Manage tank maintenance program for all Missouri operations of over 70 tanks, 350K to 1M annual coating program and ongoing sanitary inspection responsibility.
- Responsible for long term planning studies and 5-year capital plan.
- Responsible for operational / engineering evaluation on acquisitions and wholesale agreements.

Plant Superintendent 1992 - 1993

System Operations Engineer 1991

System Engineer 1987 - 1990

1981 - 1986 Exxon Company, USA

Engineer, Loudon Project

- Worked on 6 person team to develop and evaluate \$1.3B tertiary recovery project.
- Evaluated economics of full scale implementation.

Engineer, Regulatory Affairs

- Prepare testimony and testify before Oil & Gas Commission's in multiple states.

- Worked on EIS / EA for major development project in Rocky Mountains.
- Developed compliance program to meet SDWA in 14 state territory.

Reservoir Engineer

- Developed, obtained approval, and implemented a \$53M capital improvement program for improving production from existing oil field.
- Responsible for O&M on Exxon operating 15,000 barrel per day production field and facilities.

Education	1976 - 1980	University of Missouri - Rolla BS Civil Engineering
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	1991 - 1996	Saint Louis University MBA
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Accreditations	Registered Professional Engineer – Missouri, Texas
	Missouri Dept. of Natural Resources Water Operator Licenses – Class “A”, DS III
	Leadership Missouri Alumni – Missouri Chamber of Commerce

Professional memberships	American Waterworks Association – Member of 305 Standards Committee for Steel Tanks
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Community activities	Joplin Chamber of Commerce – Incubator Task Force
	Joplin Industrial Development Commission – Existing Industries Committee
	Tri-State Water Resource Coalition – Executive Board Secretary
	Mentor to the Joplin School District science departments
	Joplin High School Band Boosters

**Alternative Capacity Charge Calculation For The Warren County
And Cedar Hill Waste Water Treatment Plant Additions**

Line	Calculation	Description	Warren County	Cedar Hill
1		Existing Treatment Plant Value Net of Depreciation	\$232,784	\$172,028
2		Total Treatment Plant Addition Value	\$2,612,587	\$1,452,667
3		Percentage of Treatment Plant Addition Required for Existing Customer Base Loading to be Compliant With Environmental Regulations	42.5%	0%
4	(2) x (3)	Value of Treatment Plant Addition Required for Existing Customer Base Loading to be Compliant With Environmental Regulations	\$1,109,152	\$0
5	(2) - (4)	Value of Treatment Plant Addition Available for Future Customers	\$1,503,435	\$1,452,667
6		Existing Customer Count	387	558
7		Future Customers Supported by Treatment Plant Addition	293	296
8	{{(1)+(4)}} / (6)	Per Customer Value of Existing Treatment Plant Net of Depreciation Plus Treatment Plant Addition Required for Existing Customer Base Loading to be Compliant With Environmental Regulations	\$3,468	\$308
9	(5) / (7)	Per Future Customer Value of Treatment Plant Addition Available for Future Customers	\$5,116	\$4,908
10	(9) - (8)	Alternative Capacity Charge	\$1,649	\$4,599

Schedule GAW-2