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Cost of Capital

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Sponsoring Party: Union Electric Company
File No.: GR-2021-0241
Gost of Capital
Direct Testimony
GR-2021-0241

Date Testimony Prepared: March 31 2021

#### MISSOURI PUBLIC SERVICE COMMISSION

FILE NO. GR-2021-0241

**DIRECT TESTIMONY** 

**OF** 

DARRYL T. SAGEL

 $\mathbf{ON}$ 

**BEHALF OF** 

UNION ELECTRIC COMPANY

D/B/A AMEREN MISSOURI

St. Louis, Missouri March 2021

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### DIRECT TESTIMONY

#### **OF**

### DARRYL T. SAGEL

#### FILE NO. GR-2021-0241

1		I. INTRODUCTION					
2	Q.	Please state your name and business address.					
3	A.	My name is Darryl T. Sagel. My business address is One Ameren Plaza,					
4	1901 Choute	au Avenue, St. Louis, Missouri 63103.					
5	Q.	By whom and in what capacity are you employed?					
6	A.	I am employed by Ameren Services Company ("Ameren Services"), a					
7	wholly-owne	ed subsidiary of Ameren Corporation ("Ameren"), as Vice President and					
8	Treasurer. I	also serve as Vice President and Treasurer of Union Electric Company d/b/a					
9	Ameren Mis	souri ("Ameren Missouri" or "Company"). Ameren Services provides various					
10	corporate su	pport services to Ameren's subsidiaries, including Ameren Missouri, such as					
11	accounting, l	egal, financial, and treasury services.					
12	Q.	What are your current job duties and responsibilities?					
13	A.	As Treasurer, I am responsible for all areas of the treasury functional area,					
14	including co	orporate finance, cash and investment management, insurance, credit risk					
15	management	, investor relations, investor services, and corporate development. Within the					
16	areas of corporate finance, I am responsible for, among other things, managing Ameren's						
17	and its subs	idiaries' capital raising and capital structure, including their short-term and					
18	long-term fi	nancing activities, such as debt and equity issuances, and credit facility					
19	arrangement	s. I am also responsible for monitoring and managing Ameren's and its					

- 1 subsidiaries' liquidity positions, key credit metrics, and debt agreement compliance,
- 2 overseeing relationships with credit rating agencies and banks, and monitoring capital
- 3 markets for key developments, emerging risks, and opportunities, among other corporate
- 4 finance-related activities.

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- 5 Q. Please describe your educational and professional background.
- 6 A. See my Statement of Qualifications, attached as Appendix A to my direct 7 testimony.

#### II. PURPOSE AND SUMMARY OF TESTIMONY

- 9 Q. What is the purpose of your direct testimony?
  - A. The purpose of my direct testimony is to recommend a reasonable capital structure for Ameren Missouri for ratemaking purposes and an appropriate overall fair rate of return for the Company's gas utility business. The capital structure that I recommend is based on Ameren Missouri's forecasted debt, preferred stock, and common stock balances as of September 30, 2021. The actual balances as of that date will be provided with the true-up data. My direct testimony reflects, for informational purposes, Ameren Missouri's actual capital structure as of December 31, 2020, the end of the proposed test year. In recommending a fair overall rate of return, I consider Ameren Missouri's embedded cost of long-term debt, its embedded cost of preferred stock, and the fair return on equity recommended by Ameren Missouri witness Ann Bulkley in her direct testimony in this case.

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- Q. Are you sponsoring any schedules in connection with your direct testimony?

  A. Yes, I am sponsoring and have attached to my testimony the following schedules, which have been prepared as of or for the projected twelve months ending
- Schedule DTS-D1 Capital Structure/Weighted Average Cost of Capital
- Schedule DTS-D2 Embedded Cost of Long-Term Debt
- Schedule DTS-D3 Cost of Short-Term Debt

September 30, 2021, as appropriate:

• Schedule DTS-D4 – Embedded Cost of Preferred Stock

#### 10 III. RATE OF RETURN AND COST OF CAPITAL CONSIDERATIONS

- Q. What is the relationship between allowed rate of return and cost of capital in the context of utility ratemaking?
- A. Under a traditional regulatory model, the interests of customers and a utility's shareholders may be considered "balanced" when the Missouri Public Service Commission ("Commission") authorizes a rate of return on rate base equal to the utility's cost of capital. If the authorized rate of return is less than the utility's overall cost of capital, the financial strength and stability of the utility could degrade, making it difficult for the utility to raise necessary capital on a timely basis, at a reasonable cost, and under reasonable terms. Ultimately, the utility's inability to raise sufficient capital would impair service quality, or the increased cost of capital incurred by a financially-weakened utility would result in increased rates. Customer interests are best served when the Commission-authorized rate of return is set equal to the utility's overall cost of capital.

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#### 1 Q. Please define weighted average cost of capital.

A. Weighted average cost of capital equals the sum of the costs of the components of an entity's capital structure weighted by the relative contribution of each capital source to the entity's total capitalization.

## 5 Q. How did you calculate the weighted average cost of capital for Ameren 6 Missouri?

A. As reflected in Schedule DTS-D1, I calculated Ameren Missouri's weighted average cost of capital by: (1) multiplying the relative weighting or proportion of each component of Ameren Missouri's capital structure by the cost of that component; and then (2) summing the weighted cost of each capital component.

#### Q. What is the primary standard for determining a fair rate of return?

A. According to the landmark *Bluefield* and *Hope* U.S. Supreme Court decisions, a utility's rates must be set at a level that allows the utility to generate revenues sufficient to: (1) maintain the financial integrity of its existing invested capital; (2) maintain its creditworthiness; and (3) attract sufficient capital on competitive terms to continue to provide a source of funds for continued investment and enable the company to meet the needs of its customers. When a utility is allowed a reasonable opportunity to earn its cost of capital, it also generally has the opportunity to accomplish these objectives.

Bluefield Water Works & Improvement Co. v. Public Service Commission of West Virginia, 262 U.S. 679 (1923) and Federal Power Commission v. Hope Natural Gas Company, 320 U.S. 591 (1944).

1	Q. From a finance perspective, why is it important that the Missouri
2	Public Service Commission establish Ameren Missouri's rates based on its actual,
3	overall capital structure and thus give it the opportunity to earn its cost of capital?
4	A. By earning its cost of capital, Ameren Missouri will generate strong cash
5	flow and maintain the financial strength and stability necessary to, among other things,
6	attract investment to finance the business and provide reliable, high quality service to its
7	customers at a reasonable cost. Strong cash flow and overall financial health allow the
8	Company to offer an attractive and competitive, risk-adjusted return to equity investors and
9	also to maintain strong credit metrics and investment grade credit ratings. Those strong
10	metrics and ratings, as discussed further below, afford the Company ongoing access to debt
11	capital at a reasonable cost and under reasonable terms and conditions.
12	IV. CAPITAL STRUCTURE AND CREDIT RATINGS, GENERALLY
13	Q. What is a utility capital structure?
14	A. Capital structure refers to the mix of debt and equity capital that a utility,
15	such as Ameren Missouri, uses to finance its assets. Because they must support long-lived
16	assets, utility capital structures tend to include long-term securities, generally a
17	combination of common equity and long-term debt. However, there are other forms of
18	capital, such as preferred equity (which has both equity-like and debt-like elements), that
19	also may be a component of a utility's capital structure.
20	Q. How do you believe the reasonableness of a public utility's capital
21	structure should be evaluated?
22	A. In evaluating the reasonableness of a public utility's capital structure, one

should determine whether the capital structure is consistent with the financial strength

- 1 necessary for the utility to access the capital markets under reasonable terms under most
- 2 economic conditions, including the current uncertainty (both financially and operationally)
- 3 caused by the COVID-19 pandemic, and if so, whether the cost of capital resulting from
- 4 such a structure is reasonable. While debt, relative to equity, is generally a less expensive
- 5 form of capital due in part to the tax deductibility of interest expense, heightened leverage
- 6 can increase a firm's probability of default and the related costs of financial distress.
- 7 Beyond a certain point, dependence on debt as a source of capital increases the risk
- 8 associated with a utility's cash flow, which correspondingly increases a utility's overall
- 9 cost of capital.

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#### Q. Does Ameren Missouri seek to maintain a certain capital structure?

- 11 A. Yes. Ameren Missouri's capital structure is composed of debt, preferred
- stock, and common equity. Ameren Missouri specifically and continuously maintains the
- balance of debt and equity in its capital structure to minimize its overall cost of capital and,
- 14 at the same time, maintains financial strength and stability. Maintaining financial strength
- and stability includes supporting strong credit metrics and securing investment grade credit
- ratings that will allow the Company to attract new capital at a reasonable cost and on
- 17 reasonable terms, and ensure that Ameren Missouri has access to the capital markets under
- 18 varying economic conditions.

#### Q. Why is it necessary for Ameren Missouri to attract new capital?

- A. As a public utility, Ameren Missouri is required to continuously provide
- 21 safe and adequate service to its customers. Ameren Missouri needs substantial capital do
- 22 to this. It is essential that Ameren Missouri be able to access this new capital on a timely

- basis, at a reasonable cost, and under reasonable terms and conditions in order to meet these
- 2 significant service and investment commitments.

### **Q.** Why is it necessary that Ameren Missouri be able to access the capital

- 4 markets during all economic conditions?
- A. Ameren Missouri's service commitments to its customers and its infrastructure investment obligations do not cease in an economic downturn. Ameren Missouri must be able to attract the capital necessary to meet those commitments and obligations under varying economic conditions, including periods of market distress, when access to the capital markets may be severely limited for weaker-rated issuers.
  - Q. How does a balanced capital structure help ensure Ameren Missouri's access to the capital it needs at a reasonable cost and during market fluctuations?
  - A. Capital structure is one metric that credit rating agencies evaluate when assessing an issuer's credit profile and assigning a credit rating. A healthy capital structure is one that results in a reasonable balance between the overall cost of capital and the expected cost of financial distress. The capital structure recommended in my testimony reflects a reasonable balance between cost of capital and financial strength and stability. It allows Ameren Missouri to take advantage of the lower cost of debt financing without elevating the risk of default and the related costs of financial distress to an unreasonable level that would impair the creditworthiness and financial integrity of Ameren Missouri. The actual capital structure also influences other credit metrics on which credit ratings are based. Credit ratings, in turn, are used by investors to evaluate the creditworthiness of an issuer and make investment decisions.

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#### Q. What is a credit rating?

- A. A credit rating is an evaluation by a credit rating agency of a company's
- 3 ability to meet its financial obligations in a timely manner. It reflects the opinion of the
- 4 rating agency of the overall creditworthiness of the company based on the company's
- 5 relevant business and financial risks. A credit rating can be specific to a particular security
- 6 or to a particular securities issuer.

#### Q. Why do credit ratings matter?

- 8 A. Credit ratings have a significant effect on a company's ability to attract debt
- 9 capital, and in extreme cases, whether the company can access debt capital at all. Credit
- 10 ratings also impact the pricing and contractual terms at which a company may issue debt
- securities. This affects the cost of capital and, in Ameren Missouri's case, the rates
- customers must pay for utility service. In general, a stronger credit rating typically enables
- a utility to obtain debt capital at a lower cost, to the benefit of customers.

#### Q. How are credit ratings determined?

- 15 A. The two primary credit rating agencies are Standard and Poor's Ratings
- Services ("S&P") and Moody's Investor Services ("Moody's"). In assessing a company's
- ability to meet its financial obligations, S&P and Moody's generally but each to varying
- degrees consider both qualitative factors affecting the company's business risk and
- 19 quantitative factors affecting its financial risk.

#### Q. How do a company's credit metrics affect its credit ratings?

- A. Credit metrics factor significantly into the credit rating agencies'
- evaluations of a company's credit profile and the rating agencies' assignment of credit

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- 1 ratings. The credit rating agencies generally deem strong credit metrics necessary to
- 2 maintain investment grade credit ratings.

#### Q. What is an "investment grade" credit rating?

4 An investment grade credit rating is a rating of BBB- or stronger from S&P A. 5 or a rating of Baa3 or stronger from Moody's. An investment grade credit rating implies a 6 certain degree of financial strength and stability and reasonable assurance of an issuer's 7 ability to satisfy its debt obligations. Investment grade credit ratings, therefore, tend to 8 support enhanced access to debt capital for a company, even when market conditions are 9 weak. For Ameren Missouri, investment grade credit ratings provide reasonable assurance 10 that it will be able to access the capital markets on a timely basis, at a reasonable cost, and under reasonable terms and conditions. Again, for Ameren Missouri, ongoing access to the 12 debt capital markets benefits its customers by supporting its service obligations, and lower 13 debt costs achievable with investment grade credit ratings contribute to lower utility rates.

#### Q. Does Ameren Missouri target investment grade issuer credit ratings when it maintains its capital structure?

A. Yes. As explained, access to sufficient capital is critical to Ameren Missouri's financial health and stability and, in turn, to the service that its customers receive and the rates customers pay for that service. Therefore, in my opinion, Ameren Missouri's issuer credit ratings should be securely investment grade (at least two notches stronger than the various ratings agencies' weakest investment grade issuer credit rating) to continue to support the financial integrity of the utility and ensure its access to necessary capital at a reasonable cost and on reasonable terms in both strong and weak markets.

- Q. What are Ameren Missouri's current issuer credit ratings?
- A. Currently, Ameren Missouri's issuer credit ratings at Moody's and S&P are
- 3 Baa1 and BBB+, respectively. Both credit rating agencies report stable outlooks for
- 4 Ameren Missouri's credit ratings.
- 5 Q. Do you consider Ameren Missouri's current issuer credit ratings to be
- 6 securely investment grade?
- 7 A. Yes.
- 8 V. AMEREN MISSOURI'S ACTUAL & FORECASTED CAPITAL STRUCTURE
- 9 Q. What was Ameren Missouri's capital structure as of December 31,
- 10 2020, the end of the proposed test year in this case?
- 11 A. Table 1 shows Ameren Missouri's actual capital structure as of December
- 12 31, 2020:

Table 1 As of December 31, 2020 **Balance** % Long-term debt \$ 4,795,473,446 47.92% \$ 0.00% Short-term debt \$ Preferred stock 81,827,509 0.82% Common equity \$ 5,129,705,232 51.26% \$ Total 10,007,006,187 100.00%

- Q. What capital structure are you recommending in this case?
- 14 A. I recommend that Ameren Missouri's actual capital structure as of the
- recommended true-up date of September 30, 2021, be used in this case.

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### 1 Q. How do you expect Ameren Missouri's capital structure to change 2 when the balances are trued-up through September 30, 2021?

A. Based on current projections, I expect Ameren Missouri's capital structure

4 as of the September 30, 2021 true-up date to be as follows in Table 2:

Table 2

	 As of December 3	1,2020	Projected as of September 30, 2021					
	 Balance	%		Balance	%			
Long-term debt	\$ 4,795,473,446	47.92%	\$	5,320,922,800	47.34%			
Short-term debt	\$ -	0.00%	\$	-	0.00%			
Preferred stock	\$ 81,827,509	0.82%	\$	81,827,509	0.73%			
Common equity	\$ 5,129,705,232	51.26%	\$	5,835,958,135	51.93%			
Total	\$ 10,007,006,187	100.00%	\$	11,238,708,444	100.00%			

Q. How does the recommended capital structure compare to the

#### Company's capital structure in recent years?

A. Ameren Missouri's proposed capital structure is consistent with recent years as its expected common equity ratio as of September 30, 2021 of 51.93% is squarely within the 51.81% - 52.51% range of such ratios between the years ended 2016 and 2019.

# Q. Why did the year-end 2020 capital structure, and specifically the common equity ratio, modestly deviate from such range?

A. The common equity component of Ameren Missouri's year-end 2020 capital structure was 51.26%, modestly below the range of ratios between the years ended 2016 and 2019. The decline was in large part due to unplanned delays in consummating the announced acquisitions of approximately \$1.1 billion of wind generation facilities, resulting in approximately \$500 million of Company funding needs being deferred into

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2021 from 2020. <sup>2</sup> In October 2020, Ameren Missouri issued \$550 million of 2.625% green 2 first mortgage bonds in order to finance the entire targeted debt component of the 3 acquisitions. Because of the delayed consummation of the wind generation facilities 4 transactions, particularly the closing of the Atchison Renewable Energy Center acquisition, 5 and to better align Ameren Missouri's financing schedule with its cash needs, the Company 6 decided to raise the targeted equity component of the acquisition financing in two distinct 7 phases. In December 2020, Ameren physically settled \$425 million of common equity 8 pursuant to an August 2019 forward equity sale agreement, with such proceeds 9 immediately provided to Ameren Missouri. The remaining shares available under the 10 forward equity sale agreement (representing approximately \$113 million of common equity) were physically settled by Ameren on February 12, 2021 and the proceeds of the 12 issuance were immediately contributed to Ameren Missouri. Had the entire additional 13 equity investment by Ameren in Ameren Missouri been completed in 2020 as originally 14 contemplated, the common equity component of the Company's year-end 2020 capital 15 structure would have been more consistent with the projected capital structure as of 16 September 30, 2021.

#### Q. What constitutes a healthy capital structure for a regulated utility?

A. Again, a healthy capital structure for a regulated utility is one that results in a reasonable balance between the overall cost of capital and the expected costs of financial distress.

<sup>&</sup>lt;sup>2</sup> Please see File Nos. EA-2018-0202 and EA-2019-0181 for more information regarding the wind generation facility acquisitions.

	Direct Testimo Darryl T. Sage							
1	Q.	Why do you believe that the capital structure recommended in your						
2	testimony is	appropriate?						
3	A.	The capital structure recommended in my testimony reflects a reasonable						
4	balance bety	ween cost of capital and financial strength and stability. It allows Ameren						
5	Missouri to take advantage of the lower costs of debt financing without elevating the risk							
6	of default an	nd the related costs of financial distress to an unreasonable level that would						
7	impair the cr	reditworthiness and financial integrity of the Company.						
8	VI.	BALANCE AND EMBEDDED COST OF LONG-TERM DEBT						
9	Q.	How was the balance of long-term debt determined?						
10	A.	The long-term debt balance of \$5,320,922,800 reflected in the proposed						
11	Ameren Mis	ssouri capital structure represents the projected total carrying value of the						
12	Company's	long-term debt as of September 30, 2021. As detailed in Schedule DTS-D2,						

Ameren Missouri capital structure represents the projected total carrying value of the Company's long-term debt as of September 30, 2021. As detailed in Schedule DTS-D2, the carrying value of long-term debt was computed using the net proceeds method, which adjusts the face amount of long-term debt to properly account for unamortized discounts and premiums, long-term debt issuance expenses, and any gains or losses incurred in connection with long-term debt redemptions.

# Q. Did you make any adjustments to Ameren Missouri's actual long-term debt balance in determining the long-term debt balance proposed in this proceeding?

A. I did not include in the proposed long-term debt balance the Company's obligations under capital leases related to the Chapter 100 financing of its Peno Creek (City of Bowling Green) and Audrain County gas-fired generating facilities. These transactions and related capital leases did not generate any proceeds, nor were they a source of new

- 1 capital for the Company. This treatment is consistent with that reflected in the Company's
- 2 previous rate case orders.

- 3 Q. How was the embedded cost of long-term debt determined?
- 4 A. As reflected in Schedule DTS-D2, the embedded cost of long-term debt of
- 5 3.85% was computed by dividing forecasted annualized interest expense as of September
- 6 30, 2021, by the forecasted long-term debt carrying value as of such date.

#### 7 VII. BALANCE OF SHORT-TERM DEBT

- Q. How was the balance of short-term debt determined?
- 9 A. The balance of short-term debt of \$0 reflected in the proposed Ameren
- Missouri capital structure represents the forecasted average short-term debt balance for the
- twelve months ending September 30, 2021, net of cash and construction work in progress
- balances. As reflected in Schedule DTS-D3, the Company expects to have no net short-
- term borrowings during the period.
- 14 VIII. BALANCE AND EMBEDDED COST OF PREFERRED STOCK
- 15 Q. How was the balance of preferred stock determined?
- 16 A. The preferred stock balance of \$81,827,509 reflected in Ameren Missouri's
- proposed capital structure reflects the expected carrying value of, and the net proceeds
- received for, Ameren Missouri's projected preferred stock outstanding as of September 30,
- 19 2021. The calculation of the preferred stock balance is shown in Schedule DTS-D4.

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1	Q. Did you consider expenses incurred in connection with Ameren							
2	Missouri's issuance of preferred stock in calculating the embedded cost of this							
3	component of the Company's capital structure?							
4	A. Yes. As reflected in Schedule DTS-D4, considered in the embedded cost of							
5	preferred stock is not only the cost of dividends, but also the cost of preferred stock							
6	issuance, including discounts, premiums, expenses, and any losses incurred in connection							
7	with redeeming prior preferred stock series. Unlike similar costs incurred in connection							
8	with the issuance and redemption of long-term debt, these expenses are not amortized over							
9	the life of the security due to the perpetual nature of preferred stock. Nonetheless, it is							
10	important and appropriate to consider these costs in order to accurately quantify the true							
11	economic cost of Ameren Missouri's preferred stock and establish a fair overall rate of							
12	return for the Company.							
13	IX. BALANCE AND COST OF COMMON EQUITY							
14	Q. How was the balance of Ameren Missouri's common equity							
15	determined?							
16	A. The common equity balance of \$5,835,958,135 reflected in Ameren							
17	Missouri's proposed capital structure reflects Ameren Missouri's forecasted book value of							
18	common equity as of September 30, 2021. Common equity is generally reflected net of							
19	accumulated other comprehensive income ("AOCI"), but AOCI is projected to be zero as							
20	of September 30, 2021.							
21	Q. How was the cost of common equity determined?							

equity capital for Ameren Missouri's gas operations is currently within the range of 9.65%

In her testimony in this case, Ms. Bulkley states that the cost of common

- to 10.40% and recommends that the Commission allow Ameren Missouri the opportunity
- 2 to earn a return on common equity of 9.80%. As a consequence, in forecasting Ameren
- 3 Missouri's overall weighted average cost of capital for its gas business, I have assumed a
- 4 cost of common equity of 9.80%, and Ameren Missouri requests that the Commission
- 5 approve a return on common equity of 9.80% in this case.

#### 6 X. FAIR RATE OF RETURN

- 7 Q. What do you propose is a fair overall rate of return for Ameren
- 8 Missouri in this case?
- 9 A. I believe a return of 6.94%, which is equivalent to Ameren Missouri's
- 10 forecasted weighted average cost of capital as of September 30, 2021, is fair and
- reasonable. The calculation of the Company's forecasted weighted average cost of capital,
- 12 considering the debt, preferred stock, and common equity balances and costs set forth
- above, is reflected in Schedule DTS-D1.
- Q. Does this conclude your direct testimony?
- 15 A. Yes, it does.

### APPENDIX A

#### STATEMENT OF QUALIFICATIONS

#### DARRYL T. SAGEL

1	My name is Darryl T. Sagel. My business address is One Ameren Plaza, 1901
2	Chouteau Avenue, St. Louis, Missouri, 63103. I am employed by Ameren Services
3	Company as Vice President and Treasurer. As Treasurer, I am responsible for all areas of
4	the treasury functional area of Ameren Corporation and its subsidiaries, including
5	corporate finance, cash and investment management, insurance, credit risk management,
6	investor relations, investor services and corporate development. Within the areas of
7	corporate finance, I am responsible for, among other things, managing Ameren
8	Corporation's and its subsidiaries' capital raising initiatives and capital structure, including
9	their short-term and long-term financing activities, such as debt and equity issuances and
10	credit facility arrangements. I am also responsible for monitoring and managing Ameren's
11	and its subsidiaries' liquidity positions, key credit metrics, and debt agreement compliance,
12	overseeing relationships with credit rating agencies and banks, and monitoring capital
13	markets for key developments, emerging risks, and opportunities, among other corporate
14	finance-related activities.
15	I received my Bachelor of Arts degree in Quantitative Economics in 1994 from
16	Stanford University.
17	I have more than 26 years of experience in various finance and strategy roles. Upon
18	graduating from college in 1994, I joined the Investment Research Department at Goldman
19	Sachs, & Co. based in New York City, where I aided in the research coverage of
20	approximately 100 domestic and international electric and gas utility companies. In 1996,

1 I transferred to Goldman Sachs' Investment Banking Division, within which I advised 2 energy and utility clients in the U.S. and internationally in raising capital and structuring 3 merger and acquisition (M&A) transactions. In 2000, I took a position at Morgan Stanley 4 & Co., working within the company's Mergers & Acquisitions group and focusing 5 predominantly on assisting global power and utilities clients on M&A-related matters. 6 After over three years on the Morgan Stanley investment banking platform, in 2003, I 7 moved to Lazard Freres & Co. (Lazard), where I continued to originate and execute 8 financial advisory assignments for a broad range of domestic and international power and 9 utility companies and alternative energy companies. For several years during my tenure, I 10 was a Partner and co-head of Lazard's North American Power & Utilities practice. In 2010, 11 I left Lazard to join Rothschild Inc. to head its North American Power & Utilities group. 12 In total, I amassed over 18 years of experience as an investment banker covering the broad 13 power & utilities sector, working on a wide array of transformative and incremental M&A 14 transactions, corporate restructurings and capital raising initiatives. In mid-2012, I joined 15 Ameren Services as Director of Corporate Development, overseeing the company's M&A 16 functional area, as well as originating and executing direct investment and corporate 17 partnership opportunities. I was promoted to Assistant Vice President, Corporate 18 Development in 2016 and again promoted to Vice President, Corporate Development in 19 2017. In July 2018, I inherited oversight of all of Ameren's treasury functions and my title 20 changed to Vice President and Treasurer.

#### Union Electric Company d/b/a Ameren Missouri Capital Structure/Weighted Average Cost of Capital

#### Projected at 9/30/2021:

		PERCENT		WEIGHTED
CAPITAL COMPONENT	AMOUNT	OF TOTAL	COST	COST
Long-Term Debt	\$5,320,922,800	47.345%	3.853%	1.824%
Short-Term Debt	\$0	0.000%	0.000%	0.000%
Preferred Stock	\$81,827,509	0.728%	4.180%	0.030%
Common Equity	\$5,835,958,135	51.927%	9.800%	5.089%
TOTAL	\$11,238,708,444	100.000%		6.943%

#### Union Electric Company d/b/a Ameren Missouri Embedded Cost of Long-Term Debt

at September 30, 2021

					FACE AMOUNT	UNAM	IORTIZED BALA	NCES	CARRYING	ANNUALIZED	ANNU	ALIZED AMORTIZ	ATION	ANNUALIZED	EMBEDDED
SERIES	COUPON (a)	ISSUED	MATURITY	PRINCIPAL	OUTSTANDING	DISC/(PREM)	ISSUE EXP.	LOSS	VALUE	COUPON INT.	DISC/(PREM)	<b>ISSUE EXP</b>	LOSS	EXPENSE	COST
C1	C2	C3	C4	C5	C6	C7	C8	C9	C10	C11	C12	C13	C14	C15	C16
Senior Secured Notes	3.500%	04-Apr-14	15-Apr-24	\$350,000,000	\$350,000,000	\$15,945	\$726,840			\$12,250,000	\$6,282	\$290,736			
Senior Secured Notes	2.950%	15-Jun-17	15-Jun-27	\$400,000,000	\$400,000,000	\$744,005	\$1,935,588			\$11,800,000	\$130,399	\$336,624			
First Mortgage Bonds	3.500%	06-Mar-19	15-Mar-29	\$450,000,000	\$450,000,000	\$284,463	\$3,298,874			\$15,750,000	\$38,156	\$444,792			
First Mortgage Bonds	2.950%	20-Mar-20	15-Mar-30	\$465,000,000	\$465,000,000	\$338,617	\$3,340,296			\$13,717,500	\$40,034	\$392,976			
First Mortgage Bonds	1.600%	15-Jun-21	21-Mar-32	\$525,000,000	\$525,000,000	\$0	\$4,146,851			\$8,400,000	\$0	\$396,512			
Senior Secured Notes	5.500%	10-Mar-03	15-Mar-34	\$184,000,000	\$184,000,000	\$825,426	\$725,400			\$10,120,000	\$66,269	\$58,032			
Senior Secured Notes	5.300%	21-Jul-05	01-Aug-37	\$300,000,000	\$300,000,000	\$502,768	\$1,475,350			\$15,900,000	\$31,752	\$93,180			
Senior Secured Notes	8.450%	20-Mar-09	15-Mar-39	\$350,000,000	\$350,000,000	\$678,461	\$2,027,970			\$29,575,000	\$38,869	\$115,884			
Senior Secured Notes	3.900%	11-Sep-12	15-Sep-42	\$485,000,000	\$485,000,000	\$1,781,330	\$3,382,596			\$18,915,000	\$85,007	\$161,076			
Senior Secured Notes	3.650%	06-Apr-15	15-Apr-45	\$250,000,000	\$250,000,000	\$461,851	\$2,190,012			\$9,125,000	\$19,621	\$93,192			
Senior Secured Notes	3.650%	23-Jun-16	15-Apr-45	\$150,000,000	\$150,000,000	\$612,224	\$1,436,508			\$5,475,000	\$26,009	\$61,128			
First Mortgage Bonds	4.000%	06-Apr-18	01-Apr-48	\$425,000,000	\$425,000,000	\$1,626,308	\$4,004,892			\$17,000,000	\$61,369	\$151,128			
First Mortgage Bonds	3.250%	01-Oct-19	01-Oct-49	\$330,000,000	\$330,000,000	\$1,056,442	\$3,291,456			\$10,725,000	\$37,728	\$117,552			
First Mortgage Bonds	2.625%	09-Oct-20	15-Mar-51	\$550,000,000	\$550,000,000	\$2,545,455	\$5,190,843			\$14,437,500	\$85,157	\$175,956			
Environmental Improvement, Series 1992	1.600%	01-Dec-92	01-Dec-22	\$47,500,000	\$47,500,000		\$95,130			\$760,000		\$81,540			
Environmental Improvement, Series 1998A	2.900%	04-Sep-98	01-Sep-33	\$60,000,000	\$60,000,000		\$555,698			\$1,740,000		\$46,632			
Environmental Improvement, Series 1998B	2.900%	04-Sep-98	01-Sep-33	\$50,000,000	\$50,000,000		\$466,895			\$1,450,000		\$39,180			
Environmental Improvement, Series 1998C	2.750%	04-Sep-98	01-Sep-33	\$50,000,000	\$50,000,000		\$467,038			\$1,375,000		\$39,192			
TOTAL LONG-TERM DEBT				\$5,421,500,000	\$5,421,500,000	\$11,473,295	\$38,758,237	\$50,345,668	\$5,320,922,800	\$198,515,000	\$666,652	\$3,095,312	\$2,762,820	\$205,039,784	3.853%

Carrying Value = Face Amount Outstanding less Unamortized Discount, Issuance Expenses, and Loss on Reacquired Debt C10 = C6 - C7 - C8 - C9

Annualized Expense = Annual Coupon Interest plus Annual Amortization of Discount, Issuance Expenses, and Loss on Reacquired Debt C15 = C11 + C12 + C13 + C14

Embedded Cost = Annualized Expense divided by Carrying Value

C16 = C15 / C10

Note: Shaded figures reflect current estimates.

#### Union Electric Company d/b/a Ameren Missouri Cost of Short-term Debt

	BALANCE OF	BALANCE	BALANCE OF		
	SHORT-TERM	OF TOTAL	CWIP ACCRUING	NET AMOUNT	INTEREST
MONTH	DEBT (a)	CWIP	AFUDC	OUTSTANDING	RATE
C1	C2	C3	C4	C5	C6
October 2020	\$0	\$750,514,355	\$722,724,508	\$0	-
November	\$0	\$600,893,896	\$714,125,340	\$0	-
December	\$0	\$463,258,002	\$536,758,061	\$0	-
January 2021	\$105,889,222	\$486,410,738	\$459,479,798	\$0	-
February	\$143,425,000	\$525,007,805	\$485,766,074	\$0	-
March	\$322,248,511	\$702,507,715	\$730,608,024	\$0	-
April	\$394,000,535	\$763,928,369	\$794,485,504	\$0	-
May	\$431,964,862	\$818,389,755	\$851,125,345	\$0	-
June	\$6,636,333	\$788,082,682	\$819,605,989	\$0	-
July	\$0	\$843,112,259	\$876,836,749	\$0	-
August	\$0	\$915,700,838	\$952,328,872	\$0	
September	\$0	\$876,981,358	\$912,060,612	\$0	
AVERAGE	\$117,013,705	\$711,232,314	\$737,992,073	\$0	

C5 Net Amount Outstanding = Balance of Short-Term Debt less Balance of CWIP Accruing AFUDC C5 = C2 - C4

Note: Shaded figures reflect current estimates.

<sup>(</sup>a) Short-term debt amounts are net of cash and short-term investments. Negative amounts are excluded.

<sup>(</sup>b) CWIP accruing AFUDC is estimated to be 104% of CWIP for the months March 2021 through September 2021.

#### Union Electric Company d/b/a Ameren Missouri Embedded Cost of Preferred Stock

at September 30, 2021

				SHARES	PAR ISSUED/		ISSUANCE		ANNUAL	EMBEDDED
SERIES, TYPE, PAR	DIVIDEND	ISSUED	MATURITY	OUTSTANDING	OUTSTANDING	PREMIUM	EXPENSE/DISCOUNT	NET PROCEEDS	DIVIDEND	COST
C1	C2	C3	C4	C5	C6	<b>C7</b>	C8	C9	C10	C11
\$3.50 Series, Perpetual, \$100 par	\$3.500	01-May-46	-	130,000	\$13,000,000	(\$910,000)	\$252,772	\$13,657,228	\$455,000	
\$3.70 Series, Perpetual, \$100 par	\$3.700	01-Oct-45	-	40,000	\$4,000,000	(\$70,000)	\$69,396	\$4,000,604	\$148,000	
\$4.00 Series, Perpetual, \$100 par	\$4.000	01-Nov-49	-	150,000	\$15,000,000	(\$384,000)	\$326,896	\$15,057,104	\$600,000	
\$4.30 Series, Perpetual, \$100 par	\$4.300	01-Jul-46	-	40,000	\$4,000,000			\$4,000,000	\$172,000	
\$4.50 Series, Perpetual, \$100 par	\$4.500	01-May-41	-	213,595	\$21,359,500	(\$825,000)	\$440,294	\$21,744,206	\$961,178	
\$4.56 Series, Perpetual, \$100 par	\$4.560	01-Nov-63	-	200,000	\$20,000,000	(\$266,000)	\$297,633	\$19,968,367	\$912,000	
\$4.75 Series, Perpetual, \$100 par	\$4.750	01-Oct-49	-	20,000	\$2,000,000			\$2,000,000	\$95,000	
\$5.50 Series, Perpetual, \$100 par	\$5.500	01-Oct-41	-	14,000	\$1,400,000			\$1,400,000	\$77,000	
TOTAL PREFERRED STOCK					\$80,759,500	(\$2,455,000)	\$1,386,991	\$81,827,509	\$3,420,178	4.180%

issuance expenses, discount/premium, and any loss incurred in acquiring/redeeming prior series are not amortized due to the perpetual nature of the company's preferred stock

Net Proceeds = Par Value Outstanding plus Premium less Issuance Expense and Discount

C9 = C6 + C7 - C8

Embedded Cost = Annual Dividend divided by Net Proceeds

C11 = C10 / C9

## BEFORE THE PUBLIC SERVICE COMMISSION OF THE STATE OF MISSOURI

In the Matter of Union Eled/b/a Ameren Missouri's T		)	Case No. ER-2021-0241
Its Revenues for Gas Servi	•	)	Cuse 100. LIC 2021 0241
	AFFIDAVIT O	F DAR	RYL T. SAGEL
STATE OF MISSOURI	)		
CITY OF ST. LOUIS	) ss )		
Darryl T. Sagel, being first of	duly sworn on his	s oath, s	tates:
My name is Darryl	Γ. Sagel, and on	his oath	declare that he is of sound mind and lawful
age; that he has prepared the	foregoing Direct	t Testim	ony; and further, under the penalty of perjury,
that the same is true and cor	rect to the best o	f my kn	owledge and belief.
			/S/ Darryl T. Sagel
			Darryl T. Sagel

Sworn to me this 30th day of March, 2021.