	Page 22
1	Page 22 STATE OF MISSOURI
2	PUBLIC SERVICE COMMISSION
3	
4	TRANSCRIPT OF PROCEEDINGS
5	Evidentiary Hearing
6	June 5, 2012
7	Jefferson City, Missouri
8	Volume 4
9	
10	In the Matter of the Third)
11	Prudence Review of Costs)
12	Subject to the Commission-) File No. EO-2011-0390
13	Approved Fuel Adjustment)
14	Clause of KCP&L Greater)
15	Missouri Operations Company.)
16	
17	HAROLD STEARLEY, Presiding,
18	DEPUTY CHIEF REGULATORY LAW JUDGE.
19	
20	STEPHEN M. STOLL,
21	COMMISSIONER.
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24	REPORTED BY: KELLENE K. FEDDERSEN, CSR, RPR, CCR
25	MIDWEST LITIGATION SERVICES

	Page 24
1	(WHEREUPON, the hearing began at 8:29 a.m.)
2	(STAFF EXHIBIT NOS. 1 THROUGH 3 WERE MARKED
3	FOR IDENTIFICATION.)
4	JUDGE STEARLEY: All right. Good morning.
5	It is Tuesday, June 5th, 2012. The Commission has set
6	this time for an evidentiary hearing in the File
7	No. EO-2011-0390, which is captioned as in the matter of
8	the third prudence review of costs subject to the
9	Commission's approved fuel adjustment clause, KCP&L
10	Greater Missouri Operations Company.
11	My name is Harold Stearley, and I'm the
12	Regulatory Law Judge presiding over today's hearing. We
13	will begin by taking entries of appearance, starting with
14	the Commission Staff.
15	MR. THOMPSON: Kevin A. Thompson and
16	Meghan E. McLowry for the Staff of the Missouri Public
17	Service Commission, Post Office Box 360, Jefferson City,
18	Missouri 65102.
19	JUDGE STEARLEY: Thank you, Mr. Thompson.
20	For GMO.
21	MR. FISCHER: Let the record reflect the
22	appearance of Roger W. Steiner and James M. Fischer. Our
23	contact information is on the written forms.
24	JUDGE STEARLEY: All right. Thank you,
25	Mr. Fischer. For the Office of Public Counsel.

1	Page 25 MR. MILLS: On behalf of the Office of the
2	Public Counsel and the public, my name is Lewis Mills. My
3	address is Post Objection Box 2230, Jefferson City,
4	Missouri 65102.
5	JUDGE STEARLEY: For the Sedalia Industrial
6	Energy Users Association and for AG Processing? Both
7	represented by same counsel. We'll let the record reflect
8	there's been no entry of appearance.
9	For the Commercial Group? And we'll let
10	the record reflect there is no entry of appearance for the
11	Commercial Group. This entity and the Federal Executive
12	Agencies, which I also don't believe anyone's here for,
13	were both made automatic parties to this suit by operation
14	of Commission rules. They have not entered appearances or
15	added any filings in any way to this proceeding.
16	Dogwood Energy, LLC had previously asked to
17	be excused from the hearing, and they were excused.
18	And Mr. Mills, while we're on entries, I
19	noticed that Public Counsel did not file a position
20	statement in this matter. Would you like to tell us what
21	your position is?
22	MR. MILLS: Judge, with respect to this
23	case, when Senate Bill 179 was passed by the Legislature
24	in 2005 authorizing the Commission to approve fuel
25	adjustment clauses, the Public Counsel's office said that

1	$$\operatorname{Page}26$$ we needed three additional FTEs in order to be able to
2	handle the additional work. The Legislature did not see
3	fit to give us those FTEs, and as a result, we typically
4	have not been involved in prudence adjustments with
5	arising from fuel adjustment clause cases, and the same is
6	the case for this case.
7	So it's my intention to simply enter an
8	appearance and then ask to be excused from the remainder
9	of the proceedings.
10	JUDGE STEARLEY: Very well. Do you want to
11	be excused now or did you want to stay for opening
12	statements?
13	MR. MILLS: I would like to stay and listen
14	to opening statements, but then I plan to excuse myself
15	JUDGE STEARLEY: Okay. Very well.
16	MR. MILLS: by your leave. Thank you.
17	JUDGE STEARLEY: As per usual, I must
18	advise everyone to please turn off your electronic
19	devices, cells phones, Blackberries, et cetera, which can
20	interfere with our recording and webcasting.
21	Witnesses for today, I know we have the
22	company's witnesses scheduled, which include Dr. C.K. Woo,
23	William Edward Blunk, Scott H. Heidtbrink, Gary L.
24	Clemens, Ryan A. Bresette and Tim Rush. Staff's
25	witnesses I don't know if we'll be reaching them today.

-	Page 27
1	They're scheduled tentatively tomorrow include
2	Charles R. Hyneman, Lena M. Mantle and Dana E. Eaves. Is
3	that correct?
4	MR. THOMPSON: That's correct, Judge, and
5	Staff's witnesses are all present and available, and if we
6	do reach them today, we're fully prepared to go forward
7	with them.
8	JUDGE STEARLEY: All right. Are there any
9	preliminary matters we need to take up at this time?
10	(No response.)
11	JUDGE STEARLEY: All right. We'll go ahead
12	and proceed to opening statements. The parties have
13	indicated they were going to allow GMO to go first.
14	Mr. Fischer.
15	MR. FISCHER: Thank you, Judge. Good
16	morning. May it please the Commission?
17	My name is Jim Fischer, and Roger Steiner
18	and I will be representing KCPL Greater Missouri
19	Operations Company today. I guess I should welcome
20	Commissioner Stoll back to the Bench. Unfortunately, this
21	is one of the more technical hearings you're going to
22	hear, but welcome to the Commission.
23	COMMISSIONER STOLL: It will be a good
24	learning experience.
25	MR. FISCHER: This case involves a prudence

1	review related to GMO's fuel adjustment clause for the
2	period of June the 1st, 2009 through November 30th of
3	2010. As a result, the Commission's traditional prudence
4	standard, and I'm going to talk about that in a minute,
5	will apply to the issues in this case.
б	On November 28th of 2011, the Staff filed
7	its Staff Report which gave the company a clean bill of
8	health on everything except one area, and that one area
9	involves GMO's longstanding cross hedging program using
10	natural gas futures contracts to hedge the risk associated
11	with its purchases of electricity, what we call spot
12	purchased power.
13	Now, the Staff's proposed disallowance and
14	refund of GMO's hedging costs is based upon the contention
15	that Staff has found GMO was imprudent in its use of
16	natural gas hedges to mitigate risk associated with future
17	purchases in the spot power market. That's on the second
18	page of the Staff's Report.
19	But more specifically, the Staff is
20	contending that the two markets, the purchased power
21	market and the NYMEX natural gas futures markets are not
22	linked sufficiently that a prudent person would use
23	purchases in the natural gas market to prudently offset
24	the risk of price volatility in the spot purchased power
25	market. As GMO's experts are going to tell you today,

1	this Staff position is erroneous and should be rejected by
2	the Commission.
3	Now, in the position statement that was
4	filed by the Staff on May the 25th, Staff counsel raised a
5	new issue that was not addressed in the Staff Report or
6	the Staff's testimony that I can find. Staff's position
7	statement makes the following new allegation: GMO was
8	imprudent in that it relied on an overly rigid market
9	insensitive cross hedging program.
10	There's no competent and substantial
11	evidence in the prefiled testimony that supports this
12	allegation, but the evidence will show that GMO has
13	previously addressed a similar Staff concern regarding
14	Aquila, the company that was previously called or was
15	known as GMO. Today we're called GMO. We used to be
16	called Aquila, and then we were acquired by Great Plains
17	Energy, part of the Kansas City Power & Light family.
18	But anyway, the Staff had previously raised
19	a concern regarding Aquila's past hedging program,
20	something that was sometimes called the one-third program,
21	and in that case, the Staff suggested, too, that it was
22	too rigid and too systematic.
23	Now, after the Staff criticized that
24	one-third program, the company modified its program and
25	began utilizing the same program that's used by Kansas

1	City Power & Light Company, a program known as the Kase
2	program. Staff had suggested that KCPL's program was
3	better than the Aquila one-third program because it was
4	ledge rigid and allowed the company to use market trends
5	in its decisions about the timing of placing these hedges.
6	The company specifically adopted this plan
7	and addressed Staff's concerns that the one-third program
8	was overly rigid and market insensitive.
9	The evidence in this case will show that
10	the Kase program that's used now by both Kansas City
11	Power & Light Company and GMO is not rigid and it's not
12	market insensitive as suggested by the Staff's position
13	statement.
14	The Commission has previously held in two
15	Iatan 2 rate cases, which is was the GMO and KCPL rate
16	cases of 2010, and in an Atmos PGA case as well as the
17	associated Natural Gas case and some older cases involving
18	the Callaway nuclear power plant and the Wolf Creek
19	nuclear power plant that there's a presumption of prudence
20	related to public utility expenditures, and the Commission
21	courts and the Missouri courts have agreed with that.
22	In particular, the presumption of prudence
23	and the prudence standard has been addressed by the courts
24	in a case known as State Ex rel Associated Natural Gas
25	versus the Public Service Commission, 554 SW 2nd 520.

1	Page 31 The Commission and the court's decisions
2	have held that when other parties raise a serious doubt as
3	to the prudence of those expenditures, then the public
4	utility has the obligation to come forward and rebut those
5	allegations to meet its burden of proof.
6	Now, under this legal standard, it takes
7	competent and substantial evidence to raise a serious
8	doubt of imprudence to shift the burden back to the
9	utility. Now, this legal requirement is different than
10	merely including a proposed disallowance in testimony
11	without any evidence of imprudence to support it.
12	In this case, the company doesn't believe
13	that the Staff has raised a serious doubt regarding the
14	company's cross hedging program. The Staff has not
15	presented competent and substantial evidence to show that
16	the company's actions were in any way unreasonable or not
17	consistent with accepted industry practices. However, the
18	company will be addressing in quite a bit of detail the
19	allegations of Staff.
20	The company's conduct under the prudence
21	standard should be judged by asking whether the conduct
22	was reasonable at the time under all the circumstances,
23	considering that the company had to solve the problem
24	prospectively rather than reliance on hindsight.
25	Finally, in order to support a

1	Page 32 disallowance, the Staff or other parties to the case must
2	satisfy a two-pronged test. First, the Staff must
3	demonstrate that GMO had acted imprudently based upon
4	industry standards and the circumstances that occurred at
5	the time the decision was being made. And second, the
6	Staff must provide proof of increased costs that resulted
7	from this imprudent decision.
8	Now, to meet that standard, a party must
9	provide competent and substantial evidence establishing
10	this causal link or what I call a nexus between the
11	alleged imprudent action and the costs incurred. We don't
12	believe Staff has met that burden either.
13	In this proceeding, the company will be
14	presenting the testimony of five witnesses who will
15	address the prudence and the accounting issues raised in
16	the case. The company's outside expert, Dr. C.K. Woo, is
17	an economist and a renounced expert on cross hedging. He
18	will explain the basis for using natural gas futures
19	contracts to hedge the price risk associated with spot
20	purchased power.
21	He's reviewed the level of correlation
22	between the natural gas and the electric prices and will
23	testify that these markets are highly correlated. He will
24	also give his opinion that GMO acted prudently by using
25	this common hedging technique to hedge the price of

Page 33 electricity using natural gas futures. 1 2 Mr. Ed Blunk, the company's supply planning 3 manager, will explain how the company uses natural gas futures to mitigate the price risk associated with spot 4 5 purchased power costs and the reasons for doing so. He 6 will testify that these cross hedges meet the tests that 7 are used by the industry for demonstrating that the hedges are what's called highly effective. He will also address 8 9 the specifics of GMO's cross hedging program during this particular FAC review period. 10 Now, Mr. Scott Heidtbrink, KCPL's chief 11 operating officer, will testify about the history of the 12 company's cross hedging program going back to its 13 14 initiation in 2004. Mr. Heidtbrink was at Aquila during 15 those years, and he can discuss the history around its 16 initiation. 17 Mr. Gary Clemens was also at Aquila when 18 the cross hedging program began and is personally familiar 19 with discussions with the Staff and other parties in those past Aquila rate cases. 20 21 Mr. Ryan Bresette, the company's assistant 22 controller, he oversees margin accounting and derivative 23 accounting. He will explain the basis for the accounting 24 related to these hedges and will address specific 25 accounting questions raised by the Staff.

	Dage 24
1	Page 34 Finally, Mr. Tim Rush will address the
2	company's interactions with the Staff over the hedging
3	programs and the issues around those programs, the details
4	around the company's fuel adjustment clause tariffs, and
5	he'll rebut suggestions by the Staff that the hedging
6	costs were not expected to be flowed through the fuel
7	adjustment clause mechanism.
8	I'd like to just briefly highlight some of
9	the major conclusions that will flow from the evidence in
10	this case. The evidence is going to show that first cross
11	hedging spot purchased power with natural gas futures
12	contracts is a widely accepted method of hedging the risk
13	associated with volatile spot purchased power costs.
14	Second, cross hedging has been used by GMO
15	since 2004. Other companies, Ameren, other major
16	companies around the country also use this particular
17	hedging technique.
18	Cross hedging has been taught by the
19	Electric Power Research Institute since the mid 1990s, and
20	numerous Staff, including the witnesses in this case, Dana
21	Eaves and Chuck Hyneman, have attended webinars presented
22	by the PGS Energy Training where this cross hedging
23	technique was explained and taught.
24	The natural gas and electricity markets are
25	highly correlated, and the hedges themselves are

1	considered highly effective judged by the existing energy
2	or industry and accounting standards. Based upon the
3	correlation coefficients for natural gas and electricity
4	prices, Dr. Woo has concluded it is prudent to use cross
5	hedging to effectively manage daily on-peak risk.
6	Dr. Woo testifies that while the spot
7	electricity market is hourly, NYMEX natural gas futures
8	can still be effectively used to cross hedge the daily
9	on-peak electricity price. And as I'll explain in a
10	moment, Staff doesn't seem to recognize this fact, and I
11	think that's one of the fundamental differences and we
12	believe a flaw in the Staff's analysis in this case.
13	Staff has been aware of GMO's cross hedging
14	program since 2005 and has never previously suggested that
15	it was imprudent to use natural gas contracts to hedge the
16	price of electricity.
17	Finally, the evidence is going to show that
18	GMO will stop placing these cross hedges in the future if
19	the Commission believes it should do so. However, it's
20	fundamentally unfair and we believe unlawful for the
21	Commission to order a refund in this case based upon the
22	flawed analysis of the Staff in its hindsight review.
23	Now, there's also a few takeaways from the
24	evidence that I'd like to mention on the accounting issue.
25	First, the evidence will show that GMO has been properly

1	Page 36 accounting for its hedging costs since the inception of
2	the program.
3	Second, in a previous Commission Order in
4	the Aquila 2007 rate case, the Commission clearly and
5	unequivocally held that prudently incurred hedging costs
6	should be flowed through GMO's fuel adjustment clause
7	mechanism.
8	Third, the evidence will show that GMO has
9	followed the Stipulation & Agreement in various rate cases
10	which was approved by the Commission and under those
11	under that stipulation the company was directed to book
12	the hedging costs either to FERC Account 547 or FERC
13	Account 555.
14	In this case, the Staff is arguing that
15	it's imprudent for the company to hedge the risks related
16	to purchased power costs using the well-accepted hedging
17	technique which I've called cross hedging. GMO's been
18	using the cross hedging technique going back to 2004, and
19	the Staff personnel have been aware of this use for about
20	seven years.
21	The Staff auditors even attach the
22	company's hedging plan that mention the cross hedging
23	technique in their testimony in the 2005 and the 2007
24	Aquila rate cases.
25	Staff witness Chuck Hyneman has candidly

1	Page 3' acknowledged that the Staff auditors have been aware for
2	six or seven years that GMO had been using natural gas
3	futures contracts to hedge the risk associated with
4	purchased power costs. But even though there have been
5	four rate cases and two previous GMO FAC prudence reviews
6	since the Staff became aware of the company's use of the
7	cross hedging technique, this is the very first case in
8	which the Staff has alleged that it was imprudent.
9	Now, if the Staff had informed the company
10	of its position that cross hedging was imprudent before
11	the hedges had been placed, it's highly likely that the
12	company would have stopped the practice and simply played
13	the spot market. The company's been attempting to
14	proactively address Staff's various concerns regarding its
15	hedging program over the years, and there's no reason to
16	believe that it would not have addressed Staff's concerns
17	on cross hedging if the Staff had chosen to share them
18	before it filed a Staff Report recommending the
19	disallowance of \$18.8 million.
20	Tim Rush's testimony includes a rather
21	lengthy discussion of how the company has been addressing
22	Staff's concerns regarding GMO's hedging program over the
23	years. In particular, the Commission should review
24	Mr. Rush's schedule, which is TMR-3, which summarizes the
25	numerous activities and interactions between the company

1	Page 38 and the Staff related to these hedging programs beginning
2	in July 2004. This schedule gives the dates when the
3	Staff raised concerns or criticisms regarding Aquila's
4	hedging programs, the actions that were taken by the
5	company to address those concerns, the rate cases and the
6	fuel adjustment cases that were completed by Staff where
7	the Staff did not mention any concerns about cross
8	hedging, a Stipulation & Agreement to give the Staff
9	updates on its hedging programs as we go along as they
10	change, and Orders of the Commission finding that there
11	was no imprudence in past FAC audits.
12	The company was surprised and disappointed
13	by Staff's report in this case. Frankly, the company
14	feels it was blind sided because the company thought it
15	had been proactively addressing Staff's past concerns
16	about the hedging program over the years.
17	Now, as I'll explain in a moment, this
18	hedging practice is designed to benefit customers, not the
19	company shareholders. If the Commission believes that the
20	company should not be hedging its purchased power costs or
21	if it believes it should not be cross hedging using
22	natural gas futures as the Staff is suggesting, then the
23	company will stop the program. The company has no desire
24	to use a hedging practice that the company believes is
25	inappropriate or otherwise unreasonable.

1	Page 39
1	But it's the company's position that it's
2	unfair and unlawful to declare this accepted hedging
3	practice to be imprudent on its face and then order a
4	refund of a substantial amount of money collected under
5	the fuel adjustment clause. This is especially true when
6	the criticisms of the hedging program are based upon the
7	use of hindsight, as the Staff has done in this case.
8	Frankly, the company does not believe that
9	there is any competent and substantial evidence in the
10	record to support the Staff's proposed disallowance. It
11	would, therefore, be unreasonable to adopt the
12	disallowance being recommended by Staff.
13	But during the depositions in this case,
14	the Staff witnesses confirmed that they were not aware of
15	any Missouri Commission decision that had held that it was
16	imprudent for a company to cross hedge its power costs
17	using natural gas futures. In fact, Staff wasn't able to
18	give us any examples that they'd heard of around the
19	country where other public service commissions had held
20	that it was imprudent for an electric company to cross
21	hedge the risk of its purchased power costs using natural
22	gas futures.
23	I've been talking about cross hedging, but
24	what is it? Staff witness Dana Eaves cites the following
25	definition of cross hedging in his testimony from an

1	$_{ m Page}$ 40 on-source site, Investopedia.com. He says it's the act of
2	hedging one's position by taking an offsetting position in
3	another good with similar price movements.
4	Now, that same Investopedia source goes on
5	to give an example of cross hedging. Although the two
6	goods are not identical, they're correlated enough to
7	create a hedge position as long as the prices move in the
8	same direction. A good example is cross hedging a crude
9	oil futures contract with a short position in natural gas.
10	Even though these two products are not identical, their
11	price movements are similar enough to use for hedging
12	purposes.
13	Now, this definition suggests that it's
14	possible to cross hedge a position in natural gas with
15	futures contracts in crude oil even though those
16	commodities aren't identical. There are many examples
17	around the markets where you see that futures that
18	there is cross hedging going on.
19	Some examples would include hedging jet
20	fuel with oil futures contracts, hedging the price of
21	ethanol with gasoline futures contracts, hedging grain
22	sorghum prices with corn futures contracts, and many other
23	commodities where there's no specific futures market for
24	the hedged commodity but there is a futures market for
25	something that moves in the same direction and is highly

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1	Correlated with it.
2	Now, GMO purchases approximate 3 and a half
3	million to 3.9 megawatt hours of power to serve its load
4	at a cost of 120 to \$135 million per year. Substantial
5	numbers. Those purchases represent about 40 percent of
6	GMO's energy requirements. As a result, GMO's customers
7	have a significant exposure to this market. If prices go
8	up and they're not hedged, they're exposed.
9	In the case at hand, the company has used
10	natural gas futures contracts to cross hedge the price of
11	purchased power because there's no viable electric futures
12	market for electricity in the Southwest Power Pool region
13	where GMO operates.
14	On this point, the company and the Staff
15	agree. There's no organized market where GMO could go out
16	and buy electric futures on an economic basis. Therefore,
17	another alternative from the company's perspective is to
18	cross hedge with a commodity, in this case natural gas,
19	that has similar price movements.
20	Staff's position seems to be that there is
21	no reasonable method of hedging electric price risk using
22	financial instruments, but instead the only reasonable
23	methods of hedging for electric price risk from the
24	Staff's perspective is to build power plants or to enter
25	into purchased power agreements.

	Page 42
1	Now, both of these alternatives obviously
2	can be very expensive. If the company stopped its hedging
3	program using financial instruments and then simply played
4	the market and bought purchased power on the spot market
5	at the prevailing price at the time, then the company
6	would just simply pass along those purchased power costs
7	to customers through the fuel adjustment clause, whatever
8	those purchased power costs turned out to be at the time
9	of the purchase.
10	The downside of this approach, of course,
11	is for the consumer. There's a downside to the consumer
12	because it's likely there will be more volatile prices
13	that they would have to pay for their electricity costs.
14	Cross hedging spot purchased power with
15	natural gas futures contracts is a widely accepted method
16	of hedging the risk associated with volatile spot
17	purchased power costs. It's been used by GMO. It's been
18	used by Ameren. There are a number of companies that are
19	listed in Mr. Blunk's survey that have used it across the
20	country as it's needed.
21	Now, GMO's sister company, Kansas City
22	Power & Light Company, has more capacity available to
23	serve its native load than GMO and, therefore, KCPL's
24	customers don't have the same risk associated with price
25	spikes of purchased power. Therefore, Kansas City Power &

Page 43 Light Company has not historically used natural gas 1 futures to hedge its price risk. 2 3 However, both companies, Kansas City Power & Light and GMO, are using the same outside vendor, 4 5 Kase & Company, to implement their hedging programs. 6 program helps the company personnel exercise their 7 professional judgment to know when to place various hedges, and it takes away the rigidity and the market 8 insensitivity that had existed in other cost averaging 9 approaches in placing hedges. 10 Now, who teaches this technique? Well, the 11 Electric Power Research Institute has taught this hedging 12 technique since the mid '90s in seminars it presented to 13 14 its member electric companies. Staff witness Dana Eaves 15 also testified that he participated in a four-hour webinar training session more than four years ago on January 18, 16 17 2008, which was sponsored by the PGS Energy Training that 18 taught the mechanics of the hedging technique that Staff 19 has declared to be imprudent. 20 PGS Energy Training is an educational organization that specializes in training related to 21 22 electricity and natural gas markets and industries. Now, 23 over the years at least 55 members of the Commission Staff 24 have attended various PGS Energy Training webinars. Many 25 representatives of companies, natural gas and electric

1	Page 44 companies, have also attended, including the company's
2	witness Mr. Ed Blunk. He attended the one that Staff
3	witness Eaves also attended, only at a later time.
4	The webinar that Mr. Eaves and other staff
5	attended on that day in 2008 was entitled How to
6	Financially Hedge Natural Gas and Electricity Price Risk.
7	According to Mr. Eaves, the Staff witness who sponsors the
8	disallowance in this case, this PGS Energy webinar is the
9	only formal training course that he'd taken on the topic
10	of electricity and natural gas pricing excuse me,
11	hedging.
12	Now, in that webinar there were two
13	sections. There was a 90-minute section that addressed
14	the general topic of electric hedging and natural gas
15	hedging, and then the second session was entitled Hedging
16	Electricity Price Risk with Natural Gas Futures Contract.
17	In fact, if you look at the slides, it's obvious that the
18	second half of this webinar focused almost exclusively on
19	the cross hedging technique that's utilized by GMO to
20	cross hedge electricity price risk using natural gas
21	futures.
22	Now, as I mentioned, Mr. Ed Blunk has
23	attended this webinar at a later time, and he's attached
24	to his surrebuttal testimony the portion of the slide
25	presentation that dealt with cross hedging using natural

	Page 45
1	gas futures contracts.
2	The academics have also talked about this
3	technique. GMO's outside expert, Dr. C.K. Woo, has
4	written 16 articles on the topic of cross hedging and risk
5	management techniques that are used in the electric
6	industry.
7	A financial engineering graduate student, I
8	wasn't sure how to pronounce his name, but from the
9	University of Missouri at Rolla wrote a thesis entitled
10	Formulating Hedging Strategies for Financial Risk
11	Mitigation in Competitive U.S. Electricity Markets that
12	specifically discusses cross hedging using natural gas
13	futures.
14	Now, Dr. Michael Proctor, formerly of the
15	Commission Staff and the most knowledgeable Staff expert
16	on electricity hedging at the time he was with the Staff,
17	according to the deposition testimony of Ms. Mantle, also
18	reviewed the correlations between the electric and natural
19	gas markets.
20	Dr. Proctor's testimony in the 2009 GMO
21	rate case concluded that 87.23 percent of the variation in
22	the SPP electric prices over a five-year period was
23	explained by variations in the natural gas prices, and
24	there was little doubt that the natural gas prices drove
25	electricity prices for most of the hours of the year in

	Page 46
1	the SPP region. That's included in Dr. Proctor's
2	testimony in that case.
3	Now, Mr. Blunk's testimony also includes an
4	informal survey of electric companies that indicates that
5	other companies, including Arizona Public Service, Florida
6	Power & Light Company, Madison Gas & Electric, Mississippi
7	Power, the Southern Company, Portland General and locally
8	Ameren uses cross hedging technique to have electric price
9	risk as it's needed.
10	Mr. Blunk also includes in his testimony
11	tables that shows how natural gas contracts to hedge the
12	electric price risk work. He shows how the gain or the
13	loss on the physical side is offset by the gain or the
14	loss on the futures market.
15	Now, while the jargon in this case and
16	around hedging is rather technical and it's a bit
17	confusing to me as a layman, the mechanics of cross
18	hedging is really not rocket science. Essentially, when
19	you're constructing a hedge for spot purchased power, you
20	perform two transactions, and they're directly and
21	inseparably linked. The transactions could be described
22	as you buy what you sell and you sell what you buy.
23	That's what locks in the price that you want and when you
24	want it.
25	The company needs to physically buy

1	purchased power for its customers. In order to offset the
2	risk of price spikes in electricity, it also enters into
3	natural gas futures contracts for the equivalent, the Btu
4	equivalent of the amount of purchased power that it's
5	going to need to buy. Together these two actions create
6	the hedge. The physical purchase of the spot purchased
7	power, they're actually buying electricity, and entering
8	into the natural gas hedge, the futures contract, for a
9	Btu equivalent of the amount of purchased power that
10	you're going to need to buy.
11	Now, buying the future the purchased
12	power is sometimes referred to as the physical side of the
13	hedge transaction. Buying the natural gas futures
14	contract is sometimes referred to as the derivative side
15	of the hedge transaction. At the same time that the
16	company is buying the power in the physical market, it's
17	also buying a natural gas futures contract that it can
18	sell to offset increased prices in electricity.
19	This method provides a hedge or insurance
20	against skyrocketing electric prices. For example, GMO
21	knows in February that it's going to need to buy in August
22	electricity to meet the peak demands of its customers.
23	GMO knows that those electric prices could be very
24	volatile in August, and GMO's concerned that the prices
25	for electricity power in August might be higher than are

1	Page 48
	currently expected.
2	Now, at this point the company has a
3	choice. Either it can attempt to hedge this risk for its
4	customers by substantially hedge the risk so to to
5	hedge it so we know that the electric prices are going to
6	be kept in a range and they're not going to be volatile,
7	you're hedging the risk that the prices are going to be
8	higher than they expected, or it could just play the
9	market by purchasing spot purchased power at the
10	prevailing price without any kind of a hedge and merely
11	passing along those costs, whatever they turn out to be,
12	through the fuel adjustment clause.
13	Now, during this particular FAC period, GMO
14	chose to enter into a hedge to protect its customers
15	against skyrocketing electric prices. GMO chose this
16	approach based upon its own professional judgment that
17	hedging was a prudent thing to do to protect its
18	customers.
19	Also, the policy statement of the
20	Commission that there's a on the natural gas side
21	there's a policy statement that's entitled Natural Gas
22	Price Volatility Mitigation Rule that encourages natural
23	gas companies to hedge. They looked at that, too. And
24	there's also Commission Orders and other signals received
25	from the regulatory community that hedging was expected or

Page 49 1 certainly strongly encouraged. 2 Now, it's important to note that GMO 3 shareholders do not profit by entering into a hedge. GMO's shareholders don't make money by hedging since the 4 gains and losses in the physical side are largely offset 5 6 by the gains and losses on the derivative market side. 7 Typically those gains or losses in the derivative market are passed along to consumers just as 8 the gains and losses on the physical market. Therefore, 9 the hedging process does not create profit opportunities 10 for shareholders. Hedges are designed to protect 11 12 customers and give them insurance against skyrocketing electric prices and not make money for the company or its 13 14 shareholders. However, GMO and its shareholders will be 15 directly and very adversely affected if the Commission 16 17 adopts the Staff's position in this case and disallows the 18 losses on the derivative side while ignoring the 19 offsetting gains on the physical side. 20 This is an example I've taken directly out of Mr. Blunk's testimony. You may not be able to read it 21 22 too well, but you'll find it in his testimony. For sake 23 of an illustration -- and because it's such a technical 24 topic, I'm spending some time on it. I'd like to just go 25 through a very simple illustration of how this works.

1	Page 50 Let's assume a market implied heat rate of
2	10 MMBtus per megawatt hour of electricity, which is the
3	same as 10 MMBtus of natural gas futures. GMO will be
4	buying the same amount of natural gas futures contracts on
5	an MMBtu basis as it will need in purchased power in
6	August. In this particular illustration, GMO would have
7	been forecasting in February that the price in August
8	would be \$50 per megawatt hour. It would buy an
9	equivalent amount of natural gas futures assuming a
10	forecasted price of 50 megawatt of \$50 per megawatt
11	hour.
12	Since it turned out in this example,
13	though, that when we actually got to August the price was
14	\$40 per megawatt hour, less than what had been projected,
15	instead of the \$50, there is a \$10 gain on the physical
16	side of the ledger. However, there is an opposite and
17	offsetting loss of \$10 per MMBtu in the natural gas
18	futures market since the natural gas prices are moving the
19	same direction and are highly correlated and they move in
20	tandem. This is an example of what you may hear referred
21	to as being out of the money in the futures market.
22	So, was it imprudent for the company to
23	have hedged in this illustration since there was a loss in
24	the futures market? The company doesn't think so. The
25	reason for hedging is to mitigate price risk.

1	Page 51 In that regard, hedging is like insurance.
2	To say a ratepayer is harmed when only looking at the
3	derivative side of the hedge, the loss side, is like
4	saying that you were harmed because you paid a premium for
5	fire insurance on your house and the house did not burn
6	down. Since the house did not burn down, you didn't get a
7	payment from the insurance company. But were you
8	imprudent to buy fire insurance? Were you harmed because
9	you paid the insurance premium but the house did not burn
10	down? The company doesn't think so.
11	The Staff is essentially suggesting by its
12	approach in this case that the house did not turn down
13	during this particular FAC period so they want the premium
14	back. Staff is only looking at the net loss on the
15	futures market or the derivative side of the transaction,
16	but they're not taking into account the house did not burn
17	down, and there was a gain on the physical side compared
18	to the forecasted price.
19	The actual price of spot purchased power
20	was less than had been forecasted, which was a good thing.
21	So the insurance protection of the hedge wasn't needed,
22	but that doesn't mean that it was imprudent to have hedged
23	against the possibility that the price would have exceeded
24	the forecasted level. If the house had burned down or if
25	the electric prices had skyrocketed above the forecasted

Page 52 1 level, then the customers would be happy there was 2 insurance. 3 Now, using the numbers in this illustration, Staff has taken -- not taken issue with the 4 5 fact that there was \$10 less than they expected on the 6 natural gas side. Staff has not recommended that the gain 7 be disallowed in any way. In fact, Staff has found that, in the Staff Report, that the physical price that GMO paid 8 for the purchased power was prudent. 9 Now, on the other hand, Staff is arguing 10 that the net losses in the futures market side of the 11 hedge are imprudent. Staff has not recognized that the 12 true impact of the hedge shown on this example or in the 13 14 real world is the sum of the change in the physical market plus the sum of the change in the futures market. 15 had a \$10 gain and a \$10 loss. You net those together, 16 17 They're offsetting changes. it's zero. 18 The Commission should not make the same 19 mistake, but it should look at both sides of hedge transaction, the physical side and the derivative side. 20 They can't be separated in this analysis. 21 22 Now, until this case, Staff had never 23 suggested disallowing futures markets impacts either when

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the futures were in the money or when they were out of the

money.

24

25

1	Page 53 So, why did the Staff choose to disallow
2	one side of the transaction in this case when they hadn't
3	in the past? Well, according to the testimony in the
4	depositions, it was the size of the losses in the futures
5	market that caught Mr. Eaves' attention. But as I've
6	explained, there was an equally sizeable corresponding
7	gain in the physical market because the purchased power
8	price was substantially lower than the forecasted price,
9	and the house did not burn down during the FAC period.
10	As a result, the price volatility was mitigated, just as
11	the hedging program was designed to do.
12	Apparently Mr. Eaves viewed the losses on
13	the derivative side of the hedge transaction as reason
14	enough to declare the cost hedging practice to be
15	imprudent.
16	When we asked during the depositions if the
17	Staff wanted the company to quit cross hedging, Lena
18	Mantle's answer was yes, because the cross hedging was
19	considered by Staff to be imprudent. From her personal
20	perspective, the company should have built or purchased
21	more power plants or entered into additional purchased
22	power agreements. She does not believe the company should
23	be using natural gas futures contracts or other financial
24	instruments to hedge spot electricity prices. Staff
25	apparently does not believe it's prudent to use financial

	Page 54
1	instruments at all to hedge the price of electricity.
2	Now, later in the deposition Ms. Mantle did
3	clarify that it was really GMO's management decision on
4	whether to hedge or not, and Staff just didn't like the
5	use of natural gas futures for hedging. She admitted,
6	however, that there's not an organized market in the SPP
7	region where GMO operates that would permit GMO to hedge
8	using electric futures contracts.
9	Staff didn't suggest either any alternative
10	that could be used, any alternative financial instruments
11	or financial tools that could be used for hedging its spot
12	purchased power risk. Staff is just arguing that the
13	company shouldn't have done what it did in this particular
14	case.
15	Now, Staff is the taking the position that
16	the purchased power market and the NYMEX natural gas
17	futures markets are not sufficiently linked to allow cross
18	hedging. Certainly GMO disagrees with this point, and I
19	suspect that every PGS Energy Training and the various
20	scholars that teach the mechanics of this technique would
21	also disagree.
22	While this is a rather technical subject,
23	Dr. Woo can answer your questions, I hope, about cross
24	hedging and why it's reasonable for electric companies to
25	do it, and I would certainly encourage you to ask him

Page 55

- 1 questions about it if you have questions because it's a
- 2 hard topic to understand.
- And also, Mr. Ed Blunk, he actually
- 4 oversees the company's hedging operation. He can answer
- 5 questions about what the company actually does and why it
- 6 does it. These company witnesses will demonstrate that
- 7 the natural gas and electricity markets are highly
- 8 correlated, and the hedges themselves are highly
- 9 effective, a term of art, when judged by existing industry
- 10 and accounting standards.
- 11 Let's look at a couple tests for hedge
- 12 effectiveness. There are two tests that are used by the
- 13 industry and by the accountants to determine if hedges are
- 14 considered highly effective. Both are rather technical.
- 15 The first one is called the R squared test, and the second
- one is called the dollar offset method.
- 17 The first test, the R squared test is based
- 18 upon a review of the correlation of the data on the
- 19 prices. This test looks at how closely two data sets in
- 20 the same direction or are correlated. The evidence will
- 21 show that the electric industry, that the accounting
- 22 profession, the Financial Accounting Standards Board and
- 23 the Staff of the Security and Exchange Commission consider
- 24 an R squared of around .8 indicative that the daily
- 25 on-peak electricity and natural gas prices are highly

1	Page 56 correlated, and these markets are sufficiently linked so
2	that cross hedging would be considered highly effective.
3	Now, Mr. Blunk used the data on electric
4	and natural gas prices that was contained in the Staff's
5	work papers for the 12 months preceding the FAC audit
6	review to determine the correlation coefficients between
7	SPP's electric prices and the NYMEX natural gas settlement
8	price. This would be the approximate timeframe in which
9	the company's decision-makers would be deciding whether to
10	hedge or not.
11	For this period, there was a correlation
12	coefficient of .9411 between SPP electric prices and the
13	NYMEX natural gas settlement prices. Now, that equates to
14	an R squared, you basically square that number to come up
15	with an R squared of .89, which means in layman's terms
16	that 89 percent of the changes in the electricity prices
17	were explained by changes in the natural gas prices during
18	that particular period.
19	Now, as I mentioned, the R squared of .8
20	is considered by the company, the FASB and the SEC staff
21	to be highly effective.
22	Dr. Woo's analysis shows that for December
23	2007 through May 2009, the 18-month period immediately
24	before the 18-month review period for the FAC case, the
25	coefficients of correlation between the daily on-peak

1	Page 57 price at GMO's interface with Ameren and the daily natural
2	gas price at Henry Hub was .824, and the correlation
3	coefficient is .853 at GMO's interface with the Associated
4	Electric Cooperative interface.
5	Now, these are the two places that GMO
6	primarily transacts when it purchases for purchased power.
7	This data are indicative that daily natural gas prices and
8	electric prices are highly correlated in Missouri. That's
9	the takeaway.
10	Now, according to the FASB Opinion No. 133,
11	application of a correlation analysis for purposes of
12	establishing the effectiveness of a hedge requires the
13	derivatives and the hedged item exhibit a correlation
14	coefficient of at least .90, which is an R squared greater
15	than or equal to .80 with respect to price fluctuation in
16	order for the hedge to be classified as highly effective.
17	If hedges are highly effective, then
18	there's certain accounting treatment that goes along that,
19	and Mr. Ryan Bresette will explain to you, and he does in
20	his testimony, the alternatives on that.
21	Now, the second method, the dollar offset
22	method, under that method the change in value of the
23	derivative is compared to the change in value of the
24	hedged item. Hedges that yield a ratio within the range
25	of 80 to 120 percent are deemed highly effective

	Page 58
1	As our experts will testify, GMO's use of
2	natural gas futures contracts to hedge the spot purchased
3	power cost meets the test for effective hedges during this
4	FAC review period. Schedule WEB-9, which is attached to
5	Mr. Blunk's surrebuttal, I believe, or direct, shows that
6	for the audit review period the estimated physical market
7	change in the value for on-peak electricity was
8	109.6 percent of the actual change in value of the natural
9	gas cross hedges.
10	Now, what does that mean? It means that,
11	by accounting standards, GMO's natural gas cross hedges
12	for on-peak electricity were, in hindsight, considered
13	highly effective. That is, the hedges did what they were
14	supposed to do. The electricity price movement was offset
15	by a similar movement in the price of natural gas.
16	Staff witness Eaves' own analysis contained
17	in his rebuttal testimony at page 15 compares SPP electric
18	prices with the NYMEX natural gas settlement prices for
19	February 2007 through August of 2011. Now, while he
20	disagrees that the markets are highly correlated, he does
21	state on page 15 at lines 9 and 10, and I'll just quote
22	it, Staff would call this relationship as having a strong
23	positive association for the data set in the analysis
24	period.
25	Mr. Eaves also states that for February

1	for the period February 2007 through October 2011, the
2	data has a correlation coefficient of .8941. Now, this
3	correlation coefficient would satisfy the industry
4	standards for determining that hedges are effective.
5	Well, if Staff agrees that the SPP prices
6	and the NYMEX natural gas prices have a strong positive
7	association and they have a correlation of .8941, why are
8	we trying this case before the Commission?
9	Well, as I understand the position of
10	Mr. Eaves, he would not be comfortable using cross hedging
11	techniques unless the correlation was almost perfect all
12	of the time. At page 102 of his deposition Mr. Eaves
13	states, and I'll quote, I think with the dollars at risk
14	here, with what we're talking about, that correlation
15	should almost be perfect all of the time and that's what I
16	would be comfortable with.
17	So Mr. Eaves is not comfortable with
18	anything short of a perfect correlation of the data, even
19	though that's not the standard used by the electric
20	industry, the accounting profession or the SEC. But based
21	upon this subjective comfort level, he's proposed a refund
22	initially in the Staff Report of \$18.8 million.
23	Now, at the time that Mr. Eaves proposed
24	this \$18.8 million disallowance in the Staff Report, the
25	evidence will show that he had not even performed a

1	Page 60 correlation analysis to determine how closely linked the
2	electric and natural gas prices were. He did not have any
3	textbook, article, treatise or public utility commission
4	decision that found that it was imprudent to use natural
5	gas futures to hedge the price of spot purchased power.
6	The only formal training course that he had taken
7	suggested just the opposite, that an electric company can
8	use natural gas futures to hedge the electric price risk.
9	According to Mr. Eaves' testimony in his
10	deposition, he didn't attach any correlation analysis to
11	support his position that the SPP prices and the NYMEX
12	natural gas prices were not sufficiently linked because
13	he'd not done that analysis at that time. He conducted
14	his analysis after he filed the Staff Report and before he
15	filed his rebuttal testimony about four months later.
16	All he had done at the time he filed the
17	Staff Report was reviewed the SPP website where he said
18	there were some charts and graphs. These charts and
19	graphs were not included in his work papers or attached to
20	the Staff Report or the Staff testimony in this case.
21	Sometimes a picture is worth a thousand
22	words they say, but I have a feeling it's worth a million
23	correlation coefficients. I'd like to hand out just one
24	page of Mr. Eaves' testimony that has a picture. This
25	comes from page 15 of Mr. Eaves' rebuttal testimony where

1	Page 61 he includes a chart of the SPP electric prices and the gas
2	settlements from February 2007 through August 2011.
3	Now, just by eyeballing that chart the
4	blue and the red lines are electric prices and gas prices.
5	Just by eyeballing the chart, I believe you can see how
6	closely the electric and natural gas prices move. This is
7	especially true if you focus on the period of the FAC
8	audit period of June 2009 through November 2010 and for
9	the audit period itself. So just before the audit period
10	and actually during the audit period, you can see how
11	closely those lines go together.
12	Now, contrary to Mr. Eaves' conclusion,
13	Dr. Woo's first point in his surrebuttal testimony is,
14	while the spot electricity market is hourly, NYMEX natural
15	gas futures can be used to cross hedge the daily on-peak
16	price. Dr. Woo presents his analysis in his surrebuttal
17	testimony that shows that natural gas prices are highly
18	correlated with hourly on-peak electric prices when a
19	reasonable time period is used for that analysis.
20	Based upon these correlations, he concluded
21	it's prudent to use cross hedging to effectively manage
22	daily on-peak price risk.
23	Mr. Eaves' analysis fails to recognize that
24	every futures market settles less frequently than the
25	physical market it hedges. The logical extension of the

1	Staff's argument is that all hedging programs for all
2	commodities across the markets would be imprudent since
3	all futures contracts settle less frequently than the
4	physical market they're hedging. This seems to be the
5	fundamental concern that he has, that you're using a
6	monthly settlement contract to hedge an hourly price.
7	But in reality, all futures markets settle
8	less frequently than the physical market that it hedges.
9	Therefore, the Staff's criticism isn't realistic or
10	appropriate given the way the futures market works in the
11	real world.
12	Unfortunately, this case is being tried, I
13	think, because Staff apparently doesn't understand how
14	it's possible to use a natural gas futures contract that
15	is settled on a monthly basis to hedge an electricity
16	price that may change more frequently. And with all due
17	respect for the Staff, this is a fundamental
18	misunderstanding, and I think if you want to ask questions
19	about the fundamental point, this is one of them.
20	Now, just to reiterate, Dr. Woo testifies
21	that while the spot electricity market is hourly, the
22	NYMEX natural gas futures still can be used to cross hedge
23	the daily on-peak electricity price. And if you have
24	questions on that, please ask Mr. Blunk, too. He's all
25	familiar with that as well. It's a critical point to

	Page 63
1	understand. Mr. Blunk can describe for you how the
2	company also uses other tools, swaps or options, tools in
3	the physical market to manage the price risk associated
4	with daily or intra-month changes in electricity prices.
5	Okay. Let's move to a different topic, and
6	we're about done, the accounting issues. If the
7	Commission finds that it's prudent to use cross hedging to
8	effectively manage daily on-peak price risk, which is the
9	fundamental issue in this case as Dr. Woo has testified,
10	and that hedging costs should be passed through the FAC as
11	the Commission has already ruled in past orders, then that
12	should resolve the case. That's the fundamental issue in
13	this case.
14	However, Staff has also suggested that the
15	company accounted for the costs of the electric hedging
16	program in the wrong FERC account. As I understand the
17	position of the Staff, Staff is taking the position that
18	the hedge costs associated with natural gas futures
19	contracts that were part of the cross hedging program
20	should be accounted for in Account 555, the purchased
21	power account, rather than Account 547, the natural gas
22	account.
23	Staff also states that Staff never intended
24	hedging costs placed in Account 555 to be passed through
25	the fuel adjustment clause anyway. So, therefore, any

Page 64

- 1 hedging costs that would be put into the Account 555 would
- 2 not be recoverable through the FAC mechanism.
- Now, the company strongly believes that the
- 4 Commission should reject this analysis and this position.
- 5 Previous Commission Orders have made it crystal clear that
- 6 prudently incurred hedging costs should be flowed through
- 7 the fuel adjustment clause.
- 8 For example, in the Commission's Order
- 9 Clarifying Report and Order issued on May 22nd, 2007 in
- 10 Case No. ER-2007-0004, which was Aquila's 2007 rate case,
- 11 the Commission clearly stated on page 1, under the
- 12 Stipulation & Agreement, prudently incurred hedging costs
- 13 will flow through the fuel adjustment clause.
- 14 Judge, I don't know whether I need to do
- 15 this, but I guess because this is such an important piece,
- 16 I'd like to ask the Commission to take administrative
- 17 notice of that May 22nd, 2007 Order Clarifying Report and
- 18 Order in Case ER-2007-0004.
- 19 JUDGE STEARLEY: Commission will take
- 20 administrative notice of that. And, Mr. Fischer, why
- 21 don't you obtain a certified copy of that Order from the
- 22 Commission's data center and offer it as an exhibit as
- 23 well.
- 24 MR. FISCHER: I will do that. Thank you.
- 25 In the Nonunanimous Stipulation & Agreement in Aquila's

	Page 65
1	2005 rate case, Case No. ER-2005-0436, the signatory
2	parties agreed for accounting and ratemaking purposes that
3	hedged settlements, both positive and negative, will be
4	considered part of the fuel costs and purchased power
5	costs recorded in FERC Account 547 or Account 555 when the
6	hedging settlement is settled.
7	The company has followed the terms of this
8	Stipulation & Agreement. The stipulation required the
9	company to record the settlement costs in Account 547 or
10	555 when the hedges were settled and requires the company
11	to maintain separate accounts for those costs.
12	The company followed that requirement. The
13	company accounted for the natural gas hedge costs
14	associated with cross hedging in Account 547 because, as
15	Mr. Rush testifies in his surrebuttal, at the time the
16	hedges actually settle, the determination of whether the
17	company will generate using the natural gas associated
18	with those futures contracts or whether it will purchase
19	power on the spot market, at that point in time it hasn't
20	been decided. And so since that determination hasn't been
21	made, it's clear that it's still a natural gas settlement
22	and it's put in the natural gas account. Therefore, all
23	hedge settlements are actually natural gas settlement
24	costs and are recorded in 547, the natural gas account.
25	But from the company's perspective, it

	Page 66
1	should not matter whether it's Account 547 or 555 that we
2	put the hedge costs associated with that cross hedging
3	program into. Both accounts include entries that are
4	related to hedging, and all prudently incurred hedging
5	costs are supposed to be flowed through the fuel
6	adjustment clause as noted by the Commission's Order
7	Clarifying Report and Order in that 2005 Aquila case and
8	agreed to by the parties in the next in the Aquila 2005
9	stipulation.
10	The company's been recording its costs
11	associated with the cross hedging program in 547 since the
12	2005 rate case. The company witness Ryan Bresette and Ed
13	Blunk will explain the appropriateness of the accounting
14	practice.
15	The Staff auditors have been aware that GMO
16	was hedging the purchased power with natural gas hedges,
17	and the Staff never questioned the accounting of these
18	hedges until this case. In fact, until this case, the
19	company had no indication from Staff that it disagreed
20	that the hedged settlement costs should be passed through
21	the fuel adjustment clause mechanism.
22	Now, if the Commission determines that it
23	would rather have the hedge costs associated with the
24	cross hedging program booked in Account 555 rather than
25	547, then the Order should clearly say so, and the company

1	will book those costs in the preferred account in the
2	future. However, it would be unreasonable and we believe
3	unlawful for the Commission to disallow these prudently
4	incurred costs on the ground that they were placed in the
5	wrong bucket.
6	In conclusion, Staff is arguing that GMO
7	was imprudent to use natural gas futures to hedge
8	electricity price risk, and because the company recorded
9	those hedge costs in a natural gas account, they should be
10	disallowed, too.
11	Now, as I understand it, their revised
12	recommendation is for disallowance of \$14.8 million based
13	on an analysis after our filing of our testimony. Staff
14	says it knows of no formalized excuse me no formal
15	organized market that allows for spot purchased power to
16	be hedged which would aid GMO in mitigating the risk
17	associated with buying spot purchased power.
18	Consequently, GMO employed a common
19	practice that we've been talking about, cross hedging, to
20	protect customers from the risk of skyrocketing prices.
21	When Staff concludes that purchasing natural gas futures
22	to mitigate risk associated with purchase of spot
23	purchased power is somehow imprudent, what they're really
24	saying is that GMO was imprudent for trying to protect its
25	customers from the risk of skyrocketing power prices.

1	Page 68 Staff witness Eaves claims that the crux of
2	his position is that GMO was imprudent in this case
3	because of his analysis of the correlation between
4	electricity prices and natural gas prices are essentially
5	zero. That contradicts the findings of the company's
6	experts and other respected agencies like the Southwest
7	Power Pool, the New York Independent System Operator, the
8	Electricity Reliability Council of Texas, the Midwest
9	Independent Transmission System Operator, which is called
10	MISO, the ISO in New England, the California Independent
11	System Operator, Staff's own testimony in prior cases, and
12	industry's common knowledge.
13	Now, in an effort to deny GMO's recovery of
14	prudently incurred costs, Staff has also constructed an
15	accounting theory which contradicts the company's
16	long-established accounting practice, its understanding of
17	the FERC and the FASB accounting standards, and expression
18	of intent in multiple Stipulations & Agreements. Staff
19	argues that GMO should be penalized \$14.8 million or .9
20	million because it disagrees with how the company
21	accounted for its hedging costs.
22	My last slide. This is an important slide,
23	Judge. Staff has failed to demonstrate any ratepayer
24	harm. This is Figure 1 from Mr. Blunk's direct, and it
25	clearly shows that GMO's hedging program was successful in

1	Page 69 containing GMO's fuel and purchased power costs and
2	protecting GMO's customers from power spikes. This table
3	includes the cost of fuel, the cost of purchased power and
4	the hedge costs. Clearly if you look at that graph during
5	the review period, the total cost was actually declining.
6	Now, it's difficult to conclude that these costs were in
7	any way unreasonable or imprudent.
8	I've gone on a long time. I appreciate
9	your patience very much. It's a technical topic, and I
10	hope you'll ask my technical experts your questions, but
11	I'd be happy to answer your questions as well. Thank you
12	very much.
13	JUDGE STEARLEY: Thank you, Mr. Fischer.
14	Commissioner Stoll, did you have any questions for
15	Mr. Fischer before he sits down?
16	COMMISSIONER STOLL: Not at this time.
17	Thank you.
18	JUDGE STEARLEY: All right. Opening
19	statement from Staff, Mr. Thompson.
20	MR. THOMPSON: Thank you, Judge. May it
21	please the Commission?
22	On behalf of Staff, I'd like to welcome
23	Commissioner Stoll back to the Bench. We're happy to see
24	you there. We hope you'll enjoy this hearing and many to

Fax: 314.644.1334

follow.

25

	Page 70
1	COMMISSIONER STOLL: Thank you.
2	MR. THOMPSON: Like Mr. Fischer, I'll do my
3	best to make this topic as accessible as I can.
4	Mr. Fischer talked for a long time and he had a lot to
5	say, and it's always a difficult thing consequently to
6	follow Mr. Fischer in giving an opening statement because,
7	frankly, one wonders if the audience's patience has been
8	completely exhausted by that time.
9	This case is about hedging. To be more
10	specific, this case is the third prudence review of the
11	fuel adjustment clause of KCP&L Greater Missouri
12	Operations Company, an entity that we will refer to as
13	GMO. It is the company once known as Aquila, and before
14	that known as UtiliCorp United, and acquired by Great
15	Plains Energy in a transaction approved by this
16	Commission. That transaction closed just about four years
17	ago in July of 2008.
18	We would not be here had Staff not
19	recommended that a portion of GMO's hedging costs be
20	disallowed as imprudent and refunded to the ratepayers.
21	That portion amounts to nearly \$15 million. I think
22	Mr. Fischer said 14.9 million.
23	As I said, this case is about hedging.
24	Hedging is a risk reduction strategy. It is similar to
25	buying insurance. The hedger, like the purchaser of

1	Page 71 insurance, accepts a small loss to avoid or mitigate the
2	possibility of a larger loss. You pay your home
3	insurance, as Mr. Fischer pointed out, your fire
4	insurance, accepting the cost of the premium, a loss, to
5	mitigate the possibility of a larger loss if your house
6	should catch on fire.
7	We all understand that. We all understand
8	that that's a reasonable thing to do. But do you pay
9	\$14.9 million for your fire insurance?
10	In this case, GMO purchased natural gas
11	futures and options as a hedge against upwards volatility
12	in on-peak spot market purchased power prices. Staff's
13	position is that GMO's conduct was imprudent and that the
14	costs of the hedging, which have already been flowed
15	through the fuel adjustment clause and onto bills of GMO's
16	customers, must be refunded to those customers.
17	GMO, of course, is an investor-owned
18	electric utility headquartered in Kansas City, Missouri,
19	regulated by this Commission. GMO has some 300,000
20	customers, including 273,000 residential customers, 38,000
21	commercial customers, and some 500 industrial, municipal
22	and other customers.
23	To serve them, GMO owns 2,000 megawatts,
24	somewhat over 2,000 megawatts of generating capacity, of
25	which something over 1,000 megawatts is coal-fired

1	Page 72 capacity, close to 1,100 megawatts is natural gas fired
2	combustion turbine capacity, and 63 megawatts is oil-fired
3	combustion turbine capacity. In a recent year, GMO used
4	its capacity to produce over 6 million megawatt hours of
5	electricity to serve its customers.
6	However, this large amount of power was
7	insufficient to meet the requirements of GMO's customers.
8	Using the figures that we heard from Mr. Fischer in his
9	opening, GMO purchased 3.5 million to 3.9 million megawatt
10	hours of power at a cost of 120 to 135 million. That is
11	in addition to the power that it made itself with its own
12	generation capacity. As Mr. Fischer said, this
13	constituted 40 percent of GMO's energy requirements to
14	serve its customers. We must agree that spot market
15	purchased power consequently is a big item for GMO.
16	This case, as Mr. Fischer pointed out, is a
17	prudence case. Prudence reviews at an interval no greater
18	than 18 months are required by the statute that legalized
19	fuel adjustment clauses in Missouri. We've heard it
20	referred to already as, I think, Senate Bill 1979, as I
21	recall. Is that the right number? 179. Excuse me.
22	Our Supreme Court held in 1979 that's
23	where that number came from that fuel adjustment
24	clauses were not lawful in Missouri. And, in fact, GMO's
25	fuel adjustment clause was the very first one to be

	Page 73
1	approved by this Commission after the law was changed.
2	A prudence review is the quid pro quo for
3	access to that fuel adjustment clause mechanism. It is
4	required by law. It is part of the structure put in place
5	by the Missouri Legislature. And the fact of regular
6	prudence reviews was accepted by GMO when it asked the
7	Commission to put a fuel adjustment clause in place for
8	it.
9	What is a fuel adjustment clause? Well,
10	it's a mechanism by which changing fuel costs are passed
11	on to a utility's customers quickly outside of a general
12	rate case. A general rate case is an 11-month-long
13	proceeding that involves a lot of people and costs a lot
14	of money, and it is a slow way of getting changes in the
15	operating and financial conditions of a utility into
16	rates.
17	That slowness is referred to as regulatory
18	lag. Regulatory lag is the interval that passes between a
19	change in the utility's revenue requirement and the
20	reflection of that change in the customers' bills. If a
21	price goes up for a utility, it needs more money, and yet
22	it's going to take 11 months of a general rate case before
23	that price that has gone up for the utility, that rising
24	cost, is then reflected in higher rates for customers.
25	The utility is still required to provide

Page 74 services to those customers through that 11-month lag 1 period, and that money will never be recovered because 2 3 rates, of course, are always prospective. Always prospective. They don't look backwards. 4 5 So a fuel adjustment clause is an important 6 thing for a utility company because mitigation of 7 regulatory lag is an important thing for a utility company. And so in order to get this lag mitigating 8 device, this fuel adjustment clause, GMO accepted the 9 requirement of regular prudence reviews. We're here for 10 the third of those prudence reviews. 11 What is prudence? The dictionary tells us 12 that it is shrewdness in the management of one's affairs, 13 14 that it is caution and circumspection in the face of risk 15 or danger. 16 In this case, the decisions made by GMO's 17 management are scrutinized in the context of what was 18 known or what should have been known at the time those 19 decisions were made. The Commission will determine whether GMO's management was appropriately cautious in the 20 face of risk and danger and was appropriately shrewd in 21 22 the management of its affairs. 23 I think an important point to remember here 24 is that the money that GMO spent on hedging was not GMO's 25 It was the customers' money. Sure, it came out of money.

1	Page 75 GMO's bank account, but then it flowed back in through the
2	fuel adjustment clause. As I said a moment ago, the costs
3	of this hedging program for this review period have
4	already been recovered from the customers. The customers
5	have already paid that \$15 million. That's why we're
6	talking about a refund. The money has already gone from
7	the customers' pockets and back in GMO's bank account. So
8	this prudence review is pretty much after the fact you
9	might say.
10	In a recent case that also involved GMO, as
11	an example, this Commission determined that the company
12	was not prudent, that it did not shrewdly manage its
13	affairs because it overhedged natural gas that it used to
14	generate steam, thereby increasing rather than reducing
15	price volatility. That case is AG Processing versus GMO,
16	Case No. HC-2010-0235, Report and Order issued on
17	September 28, 2011, a recent case.
18	Prudence cases are difficult from Staff's
19	point of view because Staff bears the initial burden of
20	making a showing of imprudence or improvidence. The
21	Commission accords the utility a presumption of prudence
22	that the challenger must overcome by making a threshold
23	showing sufficient to raise an implication that the
24	company has not acted prudently. Only if Staff makes that
25	initial showing successfully does the burden of proof

Page 76 1 shift to the company to show that its conduct was, in 2 fact, prudent. 3 In the steam complaint case that I referred to a moment ago, for example, AG Processing overcame that 4 5 presumption of prudence by showing that for the years 6 under consideration GMO had forecast natural gas usage far 7 in excess of the actual amounts it used to produce steam, with the result that GMO hedged a great deal more gas than 8 9 it needed. The leading Commission case in this area of 10 prudence is reported at 27 Public Service Commission New 11 Service 183. That case is in the matter of the Union 12 Electric Company. Issued on March 29, 1985, it concerned 13 14 the construction of the Callaway nuclear plant by Union 15 Electric Company, now known to us as Ameren Missouri. 16 At page 193 of that decision the Commission 17 stated, quote, the existence of \$2 billion in cost 18 overruns raises doubts as to prudence in this case. The 19 very magnitude of the cost overruns was sufficient to rebut the presumption of prudence. 20 21 In the present case, it is Staff's position 22 that the existence of \$14.9 million of hedging losses over 23 an 18-month period raises doubts as to prudence. 24 magnitude of the hedging costs, like the magnitude of the 25 cost overruns at Callaway, raises the initial showing of

Page 77 improvidence sufficient to rebut the presumption or 1 2 prudence. 3 In this case, Staff points to a number of areas where Staff believes GMO has never managed its 4 affairs shrewdly, where Staff believes GMO has not been 5 cautious in the face of risk. These are GMO's lack of 6 7 sufficient efficient generation capacity of its own and its resulting over-reliance on spot market purchased 8 9 power, the misleading accounting practices that you've heard from Mr. Fischer, its use of cross hedging with 10 financial instruments based on natural gas to mitigate 11 purchased power price risk, and passing hedging costs to 12 ratepayers through its fuel adjustment clause contrary to 13 14 the controlling tariff language. 15 Staff has long taken the position that GMO lacks sufficient capacity of its own to serve its native 16 17 load, and that it is consequently overly reliant on 18 purchased power. Staff witness Lena Mantle says as much 19 in her testimony in this case. 20 In responding to Staff's DR 58, Mr. W. Edward Blunk, a GMO witness, stated, quote, GMO is heavily 21 22 reliant on purchased power to serve its load. In 2010 GMO 23 purchased more power than KCP&L and Union Electric 24 combined, about twice as many megawatt hours as Empire 25 District Electric Company, end quote.

1	Page 78 It is noteworthy in this respect that GMO
2	did not add any capacity at all to its fleet between 1981
3	and 2005, a period of nearly 25 years. Now, it is true,
4	GMO does own capacity that it does not generally operate,
5	and that's because the capacity in question is inefficient
6	and it costs too much to run in the current market, and
7	GMO can obtain power more cheaply on the spot market,
8	which is what it has, in fact, been doing. That unused
9	capacity amounts to about 95 megawatts.
10	However, it is Staff's position that GMO
11	needs not just more capacity but more efficient capacity,
12	efficient capacity that can produce power at a low cost
13	per kilowatt hour.
14	Because GMO is overly reliant on purchased
15	power, GMO is particularly exposed to on-peak spot market
16	purchased power price volatility. In response to Staff
17	DR 58, GMO's witness Edward Blunk again states, quote, GMO
18	has a significant exposure to the volatility of the power
19	market, close quote.
20	In that same response, Mr. Blunk notes that
21	KCP&L, Union Electric and Empire combined supply only
22	about 7 percent of their total energy requirements with
23	purchased power. We've heard Mr. Fischer tell us that for
24	GMO the figure is 40 percent, 40 percent compared to
25	7 percent.

1	Page 79 GMO's overexposure to spot market purchased
2	power price volatility constitutes Staff's first charge of
3	imprudence in this case. That exposure would not exist
4	but for GMO's lack of adequate efficient generation
5	resources of its own.
6	GMO hedges not only its purchased power
7	price risk but also the natural gas that it uses to fuel a
8	portion of its generation fleet. I note that Staff has
9	not raised any question whatsoever about the cost of the
10	hedging for the natural gas fuel, which is a modest amount
11	by comparison to the amount spent to hedge the on-peak
12	spot market purchased power price volatility.
13	But GMO accounts for both types of hedging
14	in the same account, an account intended for fuel costs,
15	not purchased power costs. You heard Mr. Fischer explain
16	that. Why is Staff concerned with that? Why does Staff
17	care? Because it misrepresents the cost of purchased
18	power. The cost of purchased power includes the money
19	spent to hedge price risk for purchased power.
20	Consequently, those costs need to be booked to the
21	purchased power account, FERC Account 555, not the fuel
22	account, 547.
23	GMO cross hedges its purchased power price
24	risk. A cross hedge, as you've heard from Mr. Fischer, is
25	a risk mitigation device in which the risk in one sort of

1	$$\operatorname{Page}80$$ investment is hedged by a position in another. In this
2	case, GMO hedges on-peak spot market purchased power risk
3	by investments in natural gas. The theory is that if
4	purchased power prices rise on the spot market, natural
5	gas prices will rise, too, so that when GMO liquidates its
6	natural gas position, the gain realized from that
7	transaction will mitigate the increased cost paid for the
8	purchased power.
9	The effectiveness of this hedging strategy
10	is totally dependent on the degree of correlation between
11	natural gas prices and the on-peak spot market purchased
12	power price. And you heard Mr. Fischer pay a great deal
13	of attention to exactly that point.
14	It is Staff's position that there are many
15	factors that influence the spot market price of
16	electricity and that this sort of hedging is inappropriate
17	when viewed in the context of Staff's long, ongoing
18	concern about GMO's lack of efficient capacity and
19	overexposure to spot market price volatility.
20	We might change our insurance example a
21	little bit away from the fire insurance, you pay an amount
22	every year for fire insurance. Your house doesn't burn
23	down. You've lost the money you paid on the premium, but
24	you've mitigated the possibility of a catastrophic
25	financial disaster, the burning down of your house, right?

1	$$\operatorname{\textsc{Page}}$81$$ Okay. But what GMO is doing is slightly
2	different. It says if GMO has a house with no roof, and
3	what they've done is they've paid somebody to come out
4	whenever it looks like it's going to rain to throw a
5	tarpaulin over the house. Staff believes that, instead of
6	that, GMO needs to put a new roof on the house. GMO needs
7	to build or buy efficient generating capacity. Instead of
8	playing games and running risks, unnecessary risks on the
9	spot market, GMO needs to put a new roof on its house by
10	building adequate efficient generating capacity. That has
11	been Staff's position with respect to this company,
12	whatever you might call it, for many years.
13	It is important to note that Staff is not
14	opposed to hedging. A well-designed and thoughtfully
15	implemented hedging program is a good and prudent thing,
16	just like that fire insurance on your house. Such a
17	hedging program certainly does not always result in
18	positive gains. In fact, it cannot. It cannot.
19	But remember, with fire insurance you're
20	paying a small premium to mitigate a much larger loss. In
21	this case, GMO has spent \$15 million over 18 months to
22	mitigate a risk that it has itself equated at about
23	\$40 million. That's a lot to pay. It's Staff's opinion
24	that this insurance is too costly by far.
25	In 2005 GMO implemented a hedging program

_	Page 82
1	referred to as the one-third program. You've heard
2	Mr. Fischer mention that. Under that program, one-third
3	of GMO's expected power requirement was hedged with
4	natural gas futures contracts to lock in a price. Another
5	third was hedged with options to cap the price, and the
6	remaining third was not hedged at all but floated with the
7	market. GMO's purchased power requirements were forecast
8	annually, July of every year I believe, and an equal
9	portion of the requirement then was hedged every month.
10	The program was purposefully market
11	insensitive. It was not a gamble in the sense of playing
12	the market to find financial returns. It was implemented
13	regardless and without any concern with respect to what
14	the market was doing at any given time.
15	Staff criticized that program as being
16	overly rigid, and as a result, in 2007 a Stipulation &
17	Agreement was executed in which GMO agreed to forego
18	recovery of 11 and a half million dollars it had lost in
19	its hedging program in 2006 in exchange for immunity from
20	prudence review of all hedge positions that existed as of
21	Mary 27, 2007.
22	Some of those hedge positions were
23	liquidated in the review period in this case, and that
24	accounts for the movement of Staff's recommendation from
25	the original 18 million to the 14.9 million that staff

1	agrees is at issue now. What was removed and thereby
2	reduced that amount by 3 million was the costs of hedges
3	that Staff had agreed would not be subject to prudence
4	review in that Stipulation & Agreement.
5	In 2007, GMO turned to Kase & Company to
6	design a new hedging strategy. And I might point out that
7	we've heard Mr. Fischer talk about what did Staff know and
8	when did Staff know it. And certainly before 2007 Staff
9	was very well aware that GMO was engaging in cross hedging
10	of its on-peak spot purchased power risk. Staff knew
11	about it and Staff didn't like it.
12	When the Kase & Company hedging program was
13	brought in in 2007, Staff was not aware that the hedging
14	of the on-peak purchased power risk continued under that
15	program. Staff was not aware that the purchased power
16	hedging continued when the new hedging program was put
17	into place.
18	The Kase hedging strategy was implemented
19	in October of 2007. It relies upon proprietary software,
20	Easy Hedge and Hedgemaster. As much as two-thirds of
21	GMO's forecast requirements may be hedged under the two
22	programs.
23	Hedgemaster is a statistical program that
24	places defensive hedges when prices move into a high zone
25	and takes advantages of opportunities when prices move

$$\operatorname{\textit{Page}}\xspace84}$$ into a low zone and does nothing at all when prices remain
in a neutral zone in between.
Easy Hedge, on the other hand, places
hedges based on business cycles, analysis of business
cycles, and Easy Hedge tends to hedge whatever amount has
been committed to it. I gather that the proportion of
requirements that are hedged under the two programs
changes from time to time. It's not one-third
Hedgemaster, one-third Easy Hedge, but it changes from
time to time.
Easy Hedge, like Hedgemaster, also acts to
take advantage of opportunities offered by low prices.
That's an important consideration because natural gas
prices collapsed after mid 2008, from nearly \$13.66 per
MMBtu in I believe July of 2008 to \$2.50 by August of
2009, a precipitous and rapid price decrease.
The hedge positions that resulted from the
losses under review in this case, as far as I know, as far
as I can tell, were all taken after March 27, 2007, and
they were all driven, as far as I can tell, by the Kase &
Company hedging program, not by the old one-third program.
That program, I believe, responded to the
collapse of natural gas prices by taking advantage of what
appeared to be opportunities presented by precipitously
falling prices, but these were not opportunities because

1	Page 85 the prices never went back up. They haven't gone back up
2	yet. They were not opportunities. They were instead an
3	opportunity to lose a lot of money, which is what
4	happened.
5	Once again, GMO's hedging program even
6	under the Kase & Company strategy has turned out to be
7	overly rigid and unthoughtfully implemented. The program
8	did not protect ratepayers from upward price volatility
9	but, in fact, significantly increased the price paid for
10	spot market purchased power. We believe the only
11	conclusion you can reach is that the program was
12	imprudent.
13	Finally, Staff points out that GMO's fuel
14	adjustment clause tariff nowhere states that hedging costs
15	for on-peak spot market purchased power shall be flowed
16	back through the fuel adjustment clause to the ratepayers.
17	Under the filed tariff doctrine, the tariff language is
18	the law. It is binding on the company. It is binding
19	ratepayers. It is binding on the Commission. It is the
20	law.
21	Let me say that in the process of preparing
22	this case and conducting discovery and getting this case
23	ready to bring to you today, there has been only
24	cooperation between the Staff and the company. We took
25	depositions about two weeks ago in Kansas City and were

1	Page 86 afforded every courtesy by the company and its employees,
2	for which we are very grateful. And they took depositions
3	here sometime before that, and we made every effort to
4	provide every courtesy as well.
5	I want to make it clear that there is no
6	animus, there is no secret agenda, there is no reason that
7	this case is here other than the fact that it is a
8	statutorily required prudence review and Staff believes
9	that the amount of the hedging costs in and of themselves
10	show that there has been imprudence, and upon inquiring
11	further, more closely, Staff has found several areas of
12	concern which I have just outlined to you.
13	I can tell you that both the Staff and the
14	company eagerly await the Commission's decision and
15	guidance. We want to know what you think about these
16	issues, both for the Staff and for the company for future
17	behavior. The company wants to know if it should continue
18	to engage in these hedges or if it should change its
19	activities in some respect. The Staff wants to know what
20	you think about these areas of concern that we've pointed
21	out, are they okay, should we forget about them, or are
22	they something that need to be addressed?
23	Thank you very much for your attention.
24	JUDGE STEARLEY: Thank you, Mr. Thompson.
25	Before you sit down, Commissioner Stoll, do you have any

1	Page 87 questions for Mr. Thompson?
2	COMMISSIONER STOLL: No, not at this time.
3	JUDGE STEARLEY: All right.
4	MR. THOMPSON: Thank you.
5	JUDGE STEARLEY: It appears we have no
6	other party to give an opening. We've been going for not
7	quite two hours yet, but why don't we go ahead and take
8	about a ten-minute intermission. We'll come back and
9	begin with witness testimony.
10	(A BREAK WAS TAKEN.)
11	(GMO EXHIBIT NOS. 8, 9 AND 10 WERE MARKED
12	FOR IDENTIFICATION.)
13	JUDGE STEARLEY: We are back on the record.
14	MR. FISCHER: Judge, over the break I was
15	able to obtain an order or a certified copy of the
16	Order Clarifying Report and Order in the Aquila case, Case
17	No. ER-2007-0004, and I've given a copy to the court
18	reporter, and I'd ask that it be admitted into the record.
19	JUDGE STEARLEY: Okay. Are there any
20	objections to the admission of that exhibit?
21	MR. THOMPSON: No objection, your Honor.
22	JUDGE STEARLEY: It shall be admitted and
23	received into the record.
24	(GMO EXHIBIT NO. 10 WAS RECEIVED INTO
25	EVIDENCE.)

	D 00
1	Page 88 JUDGE STEARLEY: Mr. Fischer, you may call
2	your first witness.
3	MR. FISCHER: Yes. GMO would call Dr. C.K.
4	Woo, please, to the witness stand.
5	(Witness sworn.)
6	JUDGE STEARLEY: Thank you. Please be
7	seated. And you may proceed, Mr. Fischer.
8	C.K. WOO testified as follows:
9	DIRECT EXAMINATION BY MR. FISCHER:
10	Q. Please state your name and business address
11	for the record.
12	A. My name is C.K. Woo, W-o-o. The address is
13	101 Montgomery Street, M-o-n-t-g-o-m-e-r-y, Suite 1600,
14	San Francisco, California. The zip code is 94104.
15	Q. Are you the same C.K. Woo that caused to be
16	filed in this particular proceeding direct testimony that
17	has been for your information marked as Exhibit No. 8 and
18	surrebuttal testimony which has been marked as Exhibit
19	No. 9?
20	A. Yes, I am.
21	Q. Do you have any corrections or changes that
22	you need to make to that testimony?
23	A. No, I do not.
24	Q. If I were to ask you the questions that are
25	contained in those written documents today, would your

	Page 89
1	answers be the same?
2	A. Yes.
3	Q. And are they truthful and accurate to the
4	best of your knowledge and belief?
5	A. Yes, they are.
б	MR. FISCHER: Judge, at this time I would
7	move for the admission of GMO Exhibit No. 8 and GMO
8	Exhibit No. 9, and tender the witness for
9	cross-examination.
10	JUDGE STEARLEY: Any objection to the
11	admissions of Exhibits 8 and 9?
12	MR. THOMPSON: No objection, your Honor.
13	JUDGE STEARLEY: They shall be received
14	Aden admitted into the record.
15	(GMO EXHIBIT NOS. 8 AND 9 WERE RECEIVED
16	INTO EVIDENCE.)
17	JUDGE STEARLEY: And cross-examination.
18	MR. THOMPSON: No questions from Staff.
19	JUDGE STEARLEY: No questions. Any
20	questions from the Bench? Commissioner Stoll, any
21	questions for this witness?
22	COMMISSIONER STOLL: No.
23	JUDGE STEARLEY: Well, Mr. Woo, you've made
24	record time on your testimony. I appreciate your coming.
25	There are no cross-examination questions for you.

	Page 90
1	Consequently, Mr. Fischer, there will be no redirect.
2	MR. FISCHER: Unfortunately, Judge.
3	JUDGE STEARLEY: Mr. Woo, you may step
4	down.
5	THE WITNESS: Am I excused?
6	JUDGE STEARLEY: You are excused as a
7	witness.
8	THE WITNESS: That's got to be record time
9	for me. I did not know that I can be that fast.
10	MR. FISCHER: Judge, he can be excused if
11	he needs to be; is that correct?
12	JUDGE STEARLEY: He can be finally excused.
13	MR. FISCHER: Okay. Thank you.
14	THE WITNESS: Thank you.
15	JUDGE STEARLEY: Thank you, Mr. Woo.
16	THE WITNESS: Thank you very much.
17	JUDGE STEARLEY: All right. Mr. Fischer,
18	you may call your second witness.
19	MR. FISCHER: Judge, at this time we'd call
20	to the stand William Edward Blunk.
21	(Witness sworn.)
22	JUDGE STEARLEY: Thank you, you may be
23	seated. And, Mr. Fischer, you may proceed.
24	(GMO EXHIBIT NOS. 1NP AND HC, AND 2NP AND
25	HC WERE MARKED FOR IDENTIFICATION.)

Page 91 WILLIAM EDWARD BLUNK testified as follows: 1 DIRECT EXAMINATION BY MR. FISCHER: 3 Please state your name and address for the 0. 4 record. 5 My name is William Edward Blunk, and my business address is 1200 Main Street, Kansas City, 6 7 Missouri. 8 ο. And who are you employed by? 9 Α. Kansas City Power & Light Company. 10 Q. Are you the same Edward Blunk that caused 11 to be filed in this proceeding certain direct and 12 surrebuttal testimony? 13 Α. Yes. 14 I believe for your information the 15 testimony on your direct has been marked as Exhibit 16 No. 1NP, and your surrebuttal testimony has been marked as 17 Exhibit No. 2, highly confidential and NP versions. Do 18 you have any -- I'm sorry. You also have an HC version on the Exhibit 1, the direct. 19 20 Do you have any corrections that need to be 21 made or changes that need to be made that haven't already 22 been included in those documents? 23 I have a couple of corrections to my direct Α. 24 testimony. 25 Okay. Would you go through those at this Q.

Page 92 1 time? On page 9, line 2 should read, power risk 2 Α. 3 been included in GMO's cost of service, question. Line 3 should read, answer: In Case No. ER hyphen. And line 4, 4 5 I would strike the word as. 6 And on page 18, at line 25, the open paren, 7 No. 1, close paren, should be replaced with the word thousand, and the word hours should be plural. 8 9 Q. Any other changes you need to make? No. That's it. 10 Α. 11 If I were to ask you the questions that are Ο. 12 contained in Exhibits 1 and 2, would your answers be the 13 same today? 14 Α. Yes. 15 Q. And are they accurate and, to the best of your knowledge and belief, correct? 16 17 Α. Yes. 18 MR. FISCHER: Judge, then I would move for 19 the admission of Exhibits 1 and 2, the NP and the HC versions, and tender the witness for cross. 20 21 JUDGE STEARLEY: Any objections to the 22 admission of Exhibit 1 and 2 for GMO? 23 MR. THOMPSON: No objections. 24 JUDGE STEARLEY: They shall be admitted and received into evidence. 25

1	Page 93 (GMO EXHIBIT NOS. 1 AND 2 WERE RECEIVED
2	INTO EVIDENCE.)
3	JUDGE STEARLEY: And, Mr. Thompson,
4	cross-examination?
5	MR. THOMPSON: Thank you, Judge. With your
6	leave, I'll cross from here
7	JUDGE STEARLEY: That's quite fine.
8	MR. THOMPSON: rather than from the
9	podium. Thank you.
10	CROSS-EXAMINATION BY MR. THOMPSON:
11	Q. Nice to see you again, Mr. Blunk.
12	A. Mr. Thompson.
13	MR. THOMPSON: I have an exhibit I'd like
14	to have marked. And this is Schedule TMR-3 from the
15	testimony of Tim Rush, I think the surrebuttal.
16	(STAFF EXHIBIT NO. 4 WAS MARKED FOR
17	IDENTIFICATION.)
18	BY MR. THOMPSON:
19	Q. Okay. Mr. Blunk, have you ever seen this
20	document before?
21	A. Briefly, yes.
22	Q. Briefly. Okay. Do you have any reason to
23	doubt whether or not it's accurate or truthful?
24	A. No.
25	Q. Okay. If you would take a look at page 1

Page 94

- of 2, in the very first column there are dates. Do you
- 2 see that?
- 3 A. Yes.
- 4 Q. And if you look down, oh, a little bit
- 5 below the middle of the page there's one cell that has the
- 6 date October of '07. Do you see that?
- 7 A. Yes.
- 8 Q. I wonder if you could read the entry in the
- 9 second column opposite the date October '07.
- 10 A. Implemented Kase hedging program.
- 11 Q. Now, do you have any reason to doubt that
- 12 the Kase hedging program was implemented in October of
- 13 **2007?**
- 14 A. It would have been in that time period.
- 15 The program was developed in June/July '07. I don't
- 16 remember the date of the first hedge.
- 17 Q. Okay. So you don't remember the date of
- 18 the first hedge, so you have no reason to question the
- 19 date here; is that correct?
- 20 A. Correct.
- 21 MR. THOMPSON: Okay. Another exhibit, if I
- 22 may approach.
- 23 (STAFF'S EXHIBIT NO. 5 WAS MARKED FOR
- 24 IDENTIFICATION.)
- 25 MR. THOMPSON: And this is Schedule WEB-5

Page 95

- 1 which is out of Mr. Blunk's testimony.
- 2 BY MR. THOMPSON:
- 3 Q. Mr. Blunk, have you seen this document
- 4 before?
- 5 A. Yes, I have.
- 6 Q. Now, was this attached to your direct or
- 7 your surrebuttal?
- 8 A. This was attached to my direct.
- 9 Q. Okay. And as far as you know, it's
- 10 accurate and correct?
- 11 A. There was a version -- my original filing
- 12 had an error, and we filed a correction.
- 13 Q. What was that error?
- 14 A. I don't remember exactly. There were a
- 15 couple of numbers that didn't tie up.
- 16 Q. I don't mean to put you on the spot. It's
- 17 just this is the version I plan to use, and I want to know
- 18 what part of it should not be relied on. Well, there's
- 19 several columns on this page; isn't that correct?
- 20 A. Yes.
- 21 Q. And would you agree with me that the column
- 22 headed F is a compilation month by month of those hedge
- 23 transactions which are excluded from consideration by
- 24 virtue of the immunity afforded by the Stipulation &
- 25 Agreement?

	Page 96
1	A. Yes.
2	Q. Okay. And so the transactions which are at
3	issue here would then appear in column G; isn't that
4	correct?
5	A. Yes.
6	Q. And if you know, are any of those numbers
7	inaccurate or wrong?
8	A. No. To the best of my knowledge, those are
9	correct.
10	Q. Okay. So am I correct in understanding
11	that all of those transactions were placed under the Kase
12	hedging strategy?
13	A. Yes.
14	Q. Okay. None of them were placed under the
15	one-third strategy?
16	A. That's correct.
17	Q. In fact, the ones that were removed by
18	virtue of the stipulation, those are the last remaining
19	hedge transactions placed by the one-third strategy; isn't
20	that correct?
21	A. That is correct.
22	MR. THOMPSON: Okay. I'd like to offer
23	Staff Exhibits 4 and 5 at this time.
24	JUDGE STEARLEY: Any objections to the
25	offering of Staff Exhibits No. 4 and 5?

1	Page 97 MR. FISCHER: Judge, I would just note that
2	is a highly confidential document, and I would request
3	that it be maintained that. I don't have I don't have
4	an objection. I think we did update it with a correct
5	version that was attached in the testimony, but I think
6	for purposes of cross, it's fine.
7	JUDGE STEARLEY: It will remain highly
8	confidential, and these two exhibits will be received and
9	are admitted into the record.
10	(STAFF'S EXHIBIT NOS. 4 AND 5 WERE RECEIVED
11	INTO EVIDENCE.)
12	JUDGE STEARLEY: And I'm going to count on
13	the parties to inform me if the testimony starts getting
14	into highly confidential matters so that we can go
15	in-camera, and it will also be the parties' responsibility
16	to clear members out of the gallery if they should not be
17	hearing highly confidential information.
18	MR. FISCHER: Judge, on that topic, I would
19	just note that in the original Staff Report, the original
20	disallowance of 18.8 million or .9 million was declared
21	was marked as highly confidential. The company does not
22	consider that to be highly confidential at this time, nor
23	does it consider the current Staff disallowance of
24	14.9 million to be a confidential number.
25	JUDGE STEARLEY: All right. Very good.

Page 98 1 Thank you. You may proceed, Mr. Thompson. 2 MR. THOMPSON: Thank you. 3 BY MR. THOMPSON: Q. Now, Mr. Blunk, you have testified in the 5 past on the volatility of the natural gas market; isn't 6 that correct? Α. Yes. 8 ο. And, in fact, you've testified as to the 9 volatility of the natural gas market in Case No. HC-2010-0235, did you not? 10 Α. 11 Yes. 12 MR. THOMPSON: Okay. If I may approach? 13 JUDGE STEARLEY: You may. 14 BY MR. THOMPSON: 15 Let me show you a document, Mr. Blunk, that Q. I printed out from the Commission's EFIS system last 16 17 night. Do you recognize that document? 18 It appears to be my direct testimony from 19 Case HC-2010-0235. 20 Q. And is that, in fact, the Ag Processing versus GMO complaint that I referred to in my opening 21 22 statement? 23 Α. Yes. 24 Q. And what was the date of that testimony, if 25 you see that date anywhere?

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1	MR. THOMPSON: If I could recapture that
2	from you. Thank you, sir.
3	(STAFF EXHIBIT NO. 6 WAS MARKED FOR
4	IDENTIFICATION.)
5	BY MR. THOMPSON:
6	Q. Now, Mr. Blunk, this is another schedule
7	from your testimony. Perhaps you recognize it.
8	A. Yes.
9	Q. And this is your Schedule WEB-12?
10	A. Yes.
11	Q. And do you recall, was this attached to
12	your direct testimony or to your surrebuttal?
13	A. This is attached to my surrebuttal.
14	Q. Okay. And am I correct in understanding
15	this graph to show the trend of natural gas prices between
16	January of 2007 or excuse me. Well, is that January of
17	2007?
18	A. That is January 2007.
19	Q. And going until April of 2012?
20	A. Yes.
21	Q. Okay. So that would encompass the review
22	period that we're here to talk about, would it not?
23	A. Yes, it would.
24	Q. And it would also encompass the period when
25	those transactions were placed, would it not?

Page 101 Yes, it would. 1 Α. Q. Okay. I have yet another version of this 3 for you. 4 (STAFF EXHIBIT NO. 7 WAS MARKED FOR 5 IDENTIFICATION.) BY MR. THOMPSON: 6 7 Now, Mr. Blunk, this is your Schedule Q. 8 WEB-12 that I've taken the liberty of drawing on to show 9 the recovery period. Do you see that? 10 Α. Yes. 11 Or what purports to be the recovery period. Ο. 12 And I've also drawn a line that purports to show the date March 27, 2007. Do you see that? 13 14 Α. Yes. 15 Q. So assuming for purposes of 16 cross-examination, if you would, that I've managed to put those lines at the correct spots --17 18 Α. Yes. 19 Q. -- would you agree with me that we have, 20 therefore, designated the volatility of the natural gas 21 market during first the period when the transactions at 22 issue in this case were placed, the hedges, and also the 23 review period itself? 24 Α. Volatility is typically measured using 25 daily prices, and the Schedule WEB-12 represents monthly

		D 102
1	settlement pri	Page 102
2	Q.	Okay.
3	Α.	That would be a difference between this and
4	the testimony	you had me read out of HC-2010-0235.
5	Q.	Okay. But this chart minus the additions
6	I've put on it	is, in fact, your chart, is it not?
7	A.	Oh, that's true.
8	Q.	Is it inaccurate in some way?
9	Α.	No, it's not inaccurate.
10	Q.	Okay. And monthly settlement prices, do
11	they have some	e relationship to daily settlement prices?
12	Α.	These would represent as a monthly
13	settlement pri	ice, it is the average of the last 30 minutes
14	of trading on	the closing date for each contract. So it
15	represents 30	minutes of trading each month.
16	Q.	Okay. Now, in the excerpt that I had you
17	read, you desc	cribed a precipitous decline in natural gas
18	prices startin	ng in 2008; is that not correct?
19	Α.	That's what I recall, yes.
20	Q.	Okay. And this figure, as well as Staff
21	Exhibit 6, whi	ch it's based on, also shows that; isn't
22	that correct?	
23	A.	Staff Exhibit 6 is?
24	Q.	Is your chart without my drawing on it.
25	Α.	Oh, yes.

	Page 103
1	Page 103 Q. You agree that they show that decline?
2	A. Yes. They both show a decline from mid '08
3	through about mid '09.
4	Q. Okay. And that was during the period when
5	the hedges that we're concerned with here were being
6	placed; isn't that correct?
7	A. Yes.
8	Q. And isn't it true that the Hedgemaster
9	software is designed to take advantage of opportunities
10	indicated by falling prices?
11	A. Yes. Actually, the correct reference to
12	the program is Hedge Model.
13	Q. Hedge Model. I'm sorry.
14	A. But yes, it does take advantage of falling
15	prices.
16	Q. Okay. And isn't it true that Easy Hedge
17	does as well?
18	A. They both do, yes.
19	Q. Okay. Now, in your direct testimony on
20	page 26, you indicate that under the Kase hedging
21	strategy, one-third of the volume is not hedged at all?
22	A. That is true.
23	Q. And that's similar, is it not, to the prior
24	one-third program?
25	A. Yes. That third is left unhedged because,

1	Page 104 in addition to price risk, we have volume risk, and that
2	is the primary means we deal with volume risk is by
3	leaving that one-third unhedged.
4	Q. And so the volume, how is that determined?
5	A. Volume?
6	Q. In other words, the volume that you
7	require, your predicted requirements, how is that
8	determined?
9	A. We project the requirement using the
10	company's Midas model to look at how much we're expecting
11	load to be, and based on our projection for fuel
12	requirements and then also our projection for on-peak
13	purchased power requirements, we use the market implied
14	heat rate on the on-peak purchased power requirements,
15	convert that to MMBtu equivalent and sum those two numbers
16	and it creates a total volume, natural gas volume that we
17	will hedge.
18	Q. Okay. And that's revisited regularly, is
19	it not?
20	A. Yes.
21	Q. In fact, is that revisited on a daily
22	basis?
23	A. Not daily, but we do revise those
24	projections monthly.
25	Q. Okay. Now, up to two-thirds of the

Page 105

- 1 projected volume is hedged using either Easy Hedge or
- 2 Hedge Model or a combination of the two; isn't that
- 3 correct?
- 4 A. Yes, up to two-thirds.
- Q. But it's not always two-thirds?
- 6 A. Correct.
- 7 Q. And how is that determined?
- 8 A. Both Hedge Model and Easy Hedge are market
- 9 sensitive, and they will only trigger based on how the
- 10 market is moving. So I'll use Hedge Model because it's a
- 11 little easier to describe. Hedge Model essentially
- 12 defines three different pricing zones, when prices are
- 13 high, when prices are normal, and prices are very low.
- 14 And as you move through those pricing zones, it will
- 15 trigger various actions.
- 16 For example, in this part where there is a
- 17 decline as we're looking at the prices are trending down,
- 18 it will take a very small bite. It will take just a few
- 19 percentages of the requirements are purchased on a day.
- 20 You'll wait. Then it will take another bite. You'll
- 21 wait. You take another little bite, and then you wait
- 22 another month, because if prices are trending down, you
- 23 want to let them go down as long as they can.
- 24 And once it reaches a point where it looks
- 25 like the market has kind of found a new normal on the low,

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1	Page 106 it might not place any hedges for a while because it's
2	just basically waiting. In fact, on the way down, the
3	most you would place of that two-thirds, the most you'd
4	place would be maybe half, maybe. It depends how long it
5	takes it to get down.
6	Q. Okay. And does the percentage that is
7	hedged under Hedge Model and the percentage hedged under
8	Easy Hedge, does that change from time to time?
9	A. The split between Hedge Model and Easy
10	Hedge is an 80/20 split. The two models will trigger
11	differently. So if you look at the total volume that's
12	actually hedged under the programs, that might vary. But
13	we have decided as just a matter of strategy that of the
14	projected volume, 80 percent is committed to Hedge Model
15	and 20 percent is committed to Easy Hedge.
16	Q. And those two softwares are proprietary to
17	Kase & Company; is that correct?
18	A. Yes.
19	Q. Now, on page 27 of your direct testimony,
20	you talk about the merger of the GMO and KCP&L hedging
21	programs. Do you see that?
22	A. Yes.
23	Q. And you indicate that volume drivers
24	particular to each company or peculiar to each company
25	were maintained. What are those volume drivers?

1	Page 107 A. The main difference is that KCPL does not
2	have the purchased power price risk that GMO does, so KCPL
3	does not hedge purchased power. It does not take the
4	purchased power that it it does not convert it into
5	natural gas. GMO on the other hand does, and so the
6	purchased power risk is included in GMO hedge volume.
7	Q. Take a look at page 17 of your direct.
8	Now, you were present for the opening statements by
9	Mr. Fischer and myself; is that correct?
10	A. Yes.
11	Q. And Mr. Fischer stated that the cross
12	hedging of on-peak spot market purchased power price risk
13	is done entirely to protect ratepayers; isn't that
14	correct?
15	A. Yes.
16	Q. If you would, read the question that starts
17	on line 13 of page 17 of your direct testimony.
18	A. Why does GMO cross hedge spot electricity
19	price risk with natural gas futures and options?
20	Q. And the answer that starts on line 15, just
21	the first sentence.
22	A. The simple answer is liquidity.
23	Q. Okay.
24	A. Now, this is referring to a case
25	Q. That's sufficient. Thank you.

		Page 108
1		R. FISCHER: Counsel, what page was that
2	reference to?	
3	MI	R. THOMPSON: Page 17 of direct testimony.
4	MI	R. THOMPSON: Thank you.
5	(;	STAFF EXHIBIT NO. 8 WAS MARKED FOR
6	IDENTIFICATION.)	
7	BY MR. THOMPSON:	
8	Q. M	r. Blunk, this is also out of your
9	testimony. Your	testimony has been a useful companion.
10	A. Tl	nank you.
11	Q. T	nis is your Schedule WEB-18. Do you see
12	that?	
13	A. Ye	es.
14	Q. Bi	ut it is, in fact or it is also, I
15	should say, Staf	E's DR 0058; isn't that correct?
16	A. Ye	es.
17	Q. Aı	nd this was a DR propounded to you by
18	Staff that you re	esponded to; is that correct?
19	A. Ye	es.
20	Q. Ol	kay. I wonder if you'd take a look at
21	question No. 1 a	nd the response thereto, the very last
22	sentence of that	response, I wonder if you could read
23	that.	
24	A. I:	f yes, please describe GMO's knowledge of
25	these activities	

	Page 109
1	Q. Okay. Maybe I'm not making myself do
2	you see your response, there's a paragraph labeled 1?
3	A. Yes.
4	Q. Okay. And under the bold paragraph there's
5	a paragraph in normal typeface and a sentence that begins
6	with the phrase "in other words".
7	A. You're referring to the last sentence of
8	the answer?
9	Q. That's the one.
10	A. In addition to
11	MR. THOMPSON: Well, if I may approach?
12	JUDGE STEARLEY: You may.
13	BY MR. THOMPSON:
14	Q. I can point it. I apologize. That one
15	right there (indicating).
16	A. Okay.
17	Q. I wonder if you can read that sentence.
18	A. In other words, while GMO lost \$1.80 per
19	megawatt hour power purchase in 2008, AIC lost \$18.15 per
20	megawatt hour.
21	Q. Am I correct in understanding that hedge
22	costs added \$1.80 to the price of every megawatt of power
23	that GMO purchased in 2010? Is that what that sentence
24	means?
25	A. That I think is correct.

1	Page 110 Q. Okay. If you look down at the very bottom
2	of that first page, there's an answer headed three. Do
3	you see that?
4	A. Yes.
5	Q. Why does GMO hedge its purchased power?
6	A. Yes.
7	Q. I wonder if you could read the first
8	sentence or the first two sentences of the response on the
9	following page?
10	A. GMO purchases 3.5 million to 3.9 million
11	megawatt hours of power to serve its load at a cost of
12	120 to \$135 million per year.
13	Q. Okay. And the next sentence?
14	A. Those purchases represent about 40 percent
15	of GMO's energy requirements.
16	Q. Would you agree with me that that
17	represents a significant exposure to the volatility of the
18	power market?
19	A. Yes, it does.
20	MR. THOMPSON: At this time I'd like to
21	move the admission of Staff Exhibits 6, 7 and 8.
22	JUDGE STEARLEY: Any objections to the
23	admission of Staff Exhibits 6, 7 and 8?
24	MR. FISCHER: No objection.
25	JUDGE STEARLEY: Hearing none, they are

	Page 111
1	admitted and received into the record.
2	(STAFF EXHIBIT NOS. 6, 7 AND 8 WERE
3	RECEIVED INTO EVIDENCE.)
4	(STAFF EXHIBIT NO. 9HC WAS MARKED FOR
5	IDENTIFICATION.)
6	BY MR. THOMPSON:
7	Q. Now, this is a highly confidential exhibit
8	that did not come from your testimony, but rather was
9	prepared by Lena Mantle of the Staff. I wonder if you've
10	seen that document before?
11	A. Is this the same as the schedule in
12	Ms. Mantle's testimony?
13	Q. Yes, it is.
14	A. I have seen it.
15	Q. Okay. And do you have any reason to doubt
16	the accuracy of the figures depicted on that schedule?
17	A. No.
18	MR. THOMPSON: I would move the admission
19	of Staff Exhibit 9.
20	JUDGE STEARLEY: Any objections to the
21	admission of Staff Exhibit No. 9?
22	MR. FISCHER: No objection.
23	JUDGE STEARLEY: Hearing none, it shall be
24	admitted and received into the record.
25	(STAFF EXHIBIT NO. 9 WAS RECEIVED INTO

	Page 112
1	EVIDENCE.)
2	MR. THOMPSON: And I have no further
3	questions for Mr. Blunk. Thank you.
4	JUDGE STEARLEY: Any questions from the
5	Bench for this witness, Commissioner Stoll?
6	COMMISSIONER STOLL: No.
7	JUDGE STEARLEY: Mr. Blunk, I have a
8	couple.
9	QUESTIONS BY JUDGE STEARLEY:
10	Q. If you could explain a little bit more for
11	all of us non-accountants, with regard to the hedge
12	settlements, if I'm understanding correctly, GMO is
13	linking a futures derivative transaction with a physical
14	transaction?
15	A. Yes. That is basically how you construct a
16	hedge.
17	Q. That's how you construct a hedge. And how
18	often do these settle then?
19	A. The hedges themselves would settle well,
20	the futures contract is going to settle monthly. You buy
21	into it. So, for example, for August of 2009, we had
22	39 or 32 different purchases, but it had one day of
23	settlement. So that one day of settlement is when we
24	close out the positions.
25	Q. And when you close it out, are there

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- 2 A. Yes. You can close out at any time you
- 3 want basically after you made the purchase, you can
- 4 liquidate the position any time after that. When we have
- 5 a change in volume, we will close out early. In fact, you
- 6 see some of that showing up in some of my schedules where
- 7 I refer to positions that were closed early. That's what
- 8 I'm referring to is that we were adjusting for our volume
- 9 changes, so we closed those early.
- 10 But typically since we are a hedger, our
- 11 intent is to protect that future price. So, for example,
- 12 again referring to August 2009, if we placed a hedge in
- 13 July 2008, we would hold that hedge until we get right up
- 14 against August, and then we would get out of the position
- 15 with the idea we're trying to protect August 2009.
- 16 Q. How does that protect the August 2009
- 17 price?
- 18 A. The way it would work is, again using the
- 19 example that I was just working on, you would buy a
- 20 futures contract in this example in July 2008, and right
- 21 at the end of July 2009, the August 2009 futures
- 22 contract -- I know that sounds a little confusing, but the
- 23 August delivery month is what it's referring to. So it's
- 24 saying for gas that would be delivered in August 2009,
- 25 that contract would expire three business days before you

Page 114 1 have to start shipping gas under it. So we would buy in July 2008. We would 2 sell out of that futures position right at the end of 3 August. In essence, at that time we would have a gain or 4 a loss, basically a bucket of money, and that bucket of 5 money then would protect us for whatever happened in the 6 7 cash market, be it the price went up or down. They would offset each other. 8 9 Q. So how is the bucket of money used in the 10 settlement? When you settle the hedge? 11 Α. 12 Q. Uh-huh. When you settle the hedge, that's where you 13 14 accumulate what I'm referring to as a bucket of the money. So the settlement is, you have purchased the futures and 15 you sell it, and the sale price you get, that difference 16 17 between the two is your settlement. 18 So that could be potential gain or loss? Q. 19 Α. Yes. 20 Q. Okay. Are there times when you execute the 21 futures contract and buy gas at that price that you 22 mentioned? 23 You could. We do not because futures gas 24 is delivered in Erath, Louisiana, Henry Hub, and for us to 25 transport gas from Henry Hub to the Kansas City areas, it

	Page 115
1	can be done. It's just it's a lot easier to buy gas
2	locally. And so we don't take physical delivery.
3	Q. Okay. So hedge is used solely to protect
4	the natural gas price of where you're buying it here
5	locally, the local distributor?
6	A. Yes.
7	JUDGE STEARLEY: Okay. Thank you. Any
8	other questions from the Bench?
9	(No response.)
10	JUDGE STEARLEY: All right. Any recross
11	based on questions from the Bench?
12	MR. FISCHER: Yes, Judge. Oh, I'm sorry.
13	JUDGE STEARLEY: We'll get to redirect in
14	just a few minutes.
15	MR. THOMPSON: No recross.
16	JUDGE STEARLEY: Now you may redirect.
17	MR. FISCHER: Okay. Thank you, Judge. I
18	jumped ahead here.
19	REDIRECT EXAMINATION BY MR. FISCHER:
20	Q. Let's go to Judge Stearley's questions
21	there at the end and make sure I understand what you're
22	saying. He was asking how often you settle. Do you
23	recall that?
24	A. Yes.
25	Q. Would you explain whether you wait 'til the

Page 116 1 monthly settlement date to deal with these natural gas 2 futures contracts? 3 Generally we do. Α. Q. Okay. Would you explain that -- how that 5 process works and how that -- because you're dealing with 6 an hourly electric price, how that would be important? 7 Α. Well, generally the settlement is the sale price of the contract. The purchase price varies 8 9 continuously throughout the day and across the whole time that the contract's been traded. So the purchase price of 10 August 2009 gas has been varying for almost seven years 11 continuously. So the purchase price is whenever you 12 bought it at -- whatever price you bought it at. It 13 14 varies. 15 The settlement price is the point at which the NYMEX brings to a close that futures contract, and if 16 17 you will, it's essentially a touch point of where the 18 futures market and the cash market come together. 19 essentially have to converge at some point for the whole thing to work. And that settlement price is that point of 20 convergence where futures and cash come together, and 21 22 that's why it is a single price. 23 It's used a lot of times in analysis, but 24 it is the average of the last 30 minutes of trading on the 25 exchange for that contract.

1	Page 117 Q. But the electric prices vary hourly
2	throughout the month; is that right?
3	A. Yes, they do.
4	Q. Well, how does a monthly natural gas
5	settlement help you hedge the hourly prices?
6	A. Well, it comes back to, one, you've got
7	multiple pieces happening. One as I was referring to, on
8	the purchase side your price is moving on gas just like
9	the electricity price is moving. It's moving all the
10	time.
11	The settlement, what you're looking for
12	when you make a hedge is you've bought a futures, you've
13	sold a futures, and the gain or loss from that is what I'm
14	referring to as this bucket of money. That bucket of
15	money is then used to offset whatever was happening in the
16	cash or the physical market.
17	So if I can go to my Schedule WEB-9, I
18	think it's a little easier to talk from a picture. On
19	Schedule WEB-9, which is part of my surrebuttal, I
20	illustrate how this works with real numbers. And what you
21	see in essentially the cell that I call B1, which is under
22	the column labeled physical market, you see where it's
23	showing that GMO needed 982,000 megawatt hours. It needed
24	that for August. Well, that's what it needs on average.
25	And then to offset that need, it went out to the futures

1	Page 11 market and bought 793 contracts of natural gas. So those
2	two volumes are essentially equivalent, 982,000 megawatt
3	hours versus 793 contracts. We had a need. We bought a
4	futures contract.
5	Then it comes time when we actually really
б	do need that electricity, so we go out and first we would
7	sell the futures contract. That happens right at the end
8	of the month before. And you can see on the column that I
9	labeled C under futures market, it says sell. That's
10	saying we sold 793 contracts at a value of \$4.34, and we
11	have a loss of \$14 million, which this is roughly
12	equivalent to the 14.8 that everybody's been referring to.
13	On the physical market side, you see that
14	we come in, we buy electricity, but we're buying at a
15	price much lower than what we thought we were going to
16	have to pay. So we experienced a real gain of
17	\$12.8 million. That's how they work. They sync up with
18	each other.

- 19 Q. So is that a real world example of what I
- 20 was talking about in the opening where the gains and
- 21 losses offset each other?
- 22 A. Yes. These are real GMO numbers. They
- 23 don't exactly sync to the 14.8 because I took out some of
- 24 the more complicated hedges, but this is what we're
- 25 looking at. It's showing how the offset and how you buy

Page 119 one, sell the other, and then you reverse it. 1 2 Q. Would that roughly equate to the \$1.80 that Mr. Thompson was referring to per megawatt hour or not? 3 Well, if you only looked at the futures 4 Α. side, you get to the \$1.80 or something like that, but if 5 6 you recognize both sides of the hedge, there is really no 7 adjustment. Well, did you do an analysis of that \$1.80 8 Ο. 9 effectively and whether that was a reasonable cost for the insurance that you were buying to cover the risk of the 10 electric price spikes? 11 I did. But if you'd like to go back to the 12 Α. one schedule that Mr. Thompson gave me from Ms. Mantle's 13 14 testimony, that would be an easy place just to even 15 eyeball it without even going into my own testimony of 16 schedule where it's --That's Schedule 9, I believe. 17 Q. 18 Α. This one (indicating). 19 Q. Yes. 20 In the lower right-hand corner you'll see Α. it refers to total purchases and it says total purchases, 21 22 the dollar cost was on average \$26.86. Well, \$1.80 of 23 \$26 is less than 10 percent. And where I live, sales tax 24 is almost 9 percent. So what's a reasonable amount to pay 25 for this insurance? Industry rule of thumb, as long as

Page 120

- 1 you're less than 30 percent, you've done well. We've done
- 2 very well.
- 3 Q. At the time of settlement, has the company
- 4 decided whether it will purchase power in the following
- 5 month or whether it will generate electricity?
- 6 A. No.
- 7 Q. Okay. I'd like to go to Exhibit No. 7 that
- 8 the Staff put in front of you that had the NYMEX natural
- 9 gas contract settlement price chart or graph. Do you have
- 10 that?
- 11 A. Yes. Is that the one labeled Schedule
- 12 WEB-12?
- 13 Q. Yes. Mr. Blunk, where on that chart did
- 14 Katrina happen?
- 15 A. Katrina was in '05, wasn't she? I don't
- 16 remember exactly.
- 17 Q. What happened in August of 2008 where the
- 18 spike began, if you know?
- 19 A. I'm sorry. I'm not remembering the event.
- 20 Q. Okay. Do you recall if the Commission's
- 21 natural gas price volatility mitigation rule was adopted
- 22 after the Katrina event?
- A. Well, the Commission issued a joint report
- 24 that was following, I believe it was Katrina and Rita, and
- 25 that was -- the report came out in 2006 because they have

1	Page 12: a picture of it on the front cover.
2	Q. Do such events affect electricity or
3	natural gas prices?
4	A. Yes.
5	Q. In what way?
6	A. Well, for example, the hurricanes, they led
7	to a spike in the price of natural gas, and since natural
8	gas is the primary on the margin fuel, if your primary on
9	the margin fuel is going up, then the market price for
10	electricity is going to follow it. And natural gas is
11	always the cause, a primary cause for what's driving the
12	price of electricity in Southwest Power Pool.
13	Q. Would you expect that if Katrina hit the
14	natural gas fields in New Orleans, that that would affect
15	your margin on electricity cost?
16	A. Oh, it definitely would. It definitely
17	would, because it would so impact the price for natural
18	gas that it's going to in turn, since that is primary
19	the fuel for the on-peak power in Southwest Power Pool,
20	it's going to drive up the price for electricity.
21	Q. Did you expect Katrina to hit New Orleans?
22	A. Well, not before 2005.
23	Q. Do you expect the hurricane to hit
24	New Orleans this year?
25	A. I don't personally, no.

	Page 122
1	Q. Do you think it's wise to have some
2	insurance in case electricity prices would spike for some
3	reason?
4	A. Yes.
5	Q. You were asked a question about your direct
6	testimony on page 17, and you were asked to read into the
7	record, I think, the first sentence regarding simply to
8	liquidate or liquidity?
9	A. Yes.
10	Q. Would you explain what that reference
11	relates to?
12	A. Putting it in context, this is testimony
13	from Case No. ER-2007-0004, and it is testimony referring
14	to why GMO would choose to use cross hedges as opposed to
15	trying to use an electric forward contract to hedge price
16	risk. It's also worth noting that that testimony was in a
17	case that first introduced GMO's fuel clause.
18	But liquidity is the reason why you would
19	choose to cross hedge instead of just signing a contract
20	with another electricity provider. If you just sign a
21	contract with another electricity provider, you'd still
22	get price insurance, but getting out of that contract
23	should your volume change, you're going to have to sell,
24	shall we say, at a loss because that other person, they
25	don't it's not a good secondary market. So you have to

Page 123

- 1 pay a consequence to get out of the contract.
- Q. Would you turn to the next page of your
- 3 testimony that continues to discuss that topic.
- 4 A. Yes.
- 5 Q. Are there other reasons listed there that
- 6 would suggest that using natural gas futures contracts
- 7 rather than these other financial tools makes good sense?
- 8 A. Yes, there are. I mean, liquidity is a
- 9 very big one. The natural gas market, it trades a factor
- of, I don't know for sure, like 30 times the actual volume
- 11 of gas. It's very liquid. You can easily get in. You
- 12 can get out. Basically no penalty for doing that. There
- 13 is credit party risk. If I signed or if the company
- 14 signed a bilateral contract with another counter party,
- 15 we'd have to worry about their credit risk.
- 16 The futures exchange, when you purchase a
- 17 futures contract, your counter party is technically the
- 18 exchange itself or the NYMEX. The NYMEX is guaranteed by
- 19 the clearing members, and the clearing members include a
- 20 large number of very financially strong institutions,
- 21 large banks, large players in the industry. They have and
- 22 have maintained very high credit ratings.
- 23 Another value is simply the volume you can
- 24 deal in. If I use NYMEX futures, we can take a very small
- 25 bite. For example, one contract is the equivalent of

	Page 124
1	nearly 1,000 hours of electricity. And if we did a
2	bilateral contract, I probably couldn't fine tune it.
3	Maybe take a larger quantity or lesser
4	quantity. Again, if we had to adjust the volumes, which
5	we do have to adjust volumes from time to time, making
6	that adjustment if it's a contract, a bilateral contract,
7	as the buyer, I'm essentially going to pay a price to make
8	the change. On the futures exchange, I mean, the broker
9	fee in this stuff is insignificant, so there's no penalty.
10	Q. If you're going to use financial
11	instruments to hedge your electricity price risk, do you
12	know of any better financial instrument than the natural
13	gas futures NYMEX?
14	A. No, not for what we're dealing with.
15	Q. Does any of this discussion that you have
16	here on page 17 or 18 suggest that the company isn't
17	hedging to protect customers?
18	A. The purpose of our hedging program really
19	is to protect customers. The fuel clause, the customer is
20	the one that bears the energy market risk. So all the
21	hedging is for the benefit of the customer. There is no
22	benefit to the company of any of this hedging. There is
23	no benefit to the company.
24	Q. So you're indifferent whether you if the
25	Commission says don't cross hedge anymore, what would be

1	Page 125 the company's response?
2	A. We would probably stop hedging, hedging
3	altogether. There's no the company has no benefit from
4	employing this hedging program. It is strictly for the
5	benefit of the customer.
6	Q. Does the company does Kansas City
7	Power & Light Company, to your knowledge, hedge in Kansas?
8	A. No. We do not hedge in Kansas because in
9	Kansas KCPL has a fuel clause. Again, when there's a fuel
10	clause in place, the hedging is for the benefit of the
11	customer. There is no benefit to the company for a hedge
12	program. There's no motive, no benefit, no reason to do
13	it.
14	Q. But again, do yo know if Katrina's going to
15	hit again this year?
16	A. No, I do not if Katrina or Rita's going to
17	hit.
18	Q. Mr. Thompson asked you a number of
19	questions about the Kase program and the Hedge Model and
20	Easy Hedge. Do you recall those?
21	A. Yes.
22	Q. Would you explain to Commissioner Stoll and
23	Judge Stearley just how this Kase program works, in
24	layman's terms?
25	A. Yes. Probably the easiest thing to do is

1	Page 126 talk from a picture again. I guess this is Schedule 9, my
2	graph. It's a little easier to see from the picture. In
3	general, what the Kase hedge program is doing is it is
4	creating a moving average. Is there a way I can draw,
5	draw a picture?
6	JUDGE STEARLEY: Well, we could use the
7	ELMO. Have you got some paper perhaps he could draw on
8	and display it up there?
9	MR. FISCHER: Mr. Blunk, if you'd go to the
10	machine over here, we'll give you a piece of paper, and I
11	believe the Judge in his magic can project it onto the
12	wall.
13	JUDGE STEARLEY: We'll see about that.
14	MR. FISCHER: Or if you want to put that on
15	there and draw on that, that will work, too.
16	THE WITNESS: Okay.
17	MR. FISCHER: Judge, can you see this from
18	your vantage point?
19	JUDGE STEARLEY: I can. It's a little
20	gray, but we can see it.
21	BY MR. FISCHER:
22	Q. Go ahead, Mr. Blunk. Please explain your
23	answer.
24	A. You've seen this chart. You've seen the

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line which it was essentially the market price for gas,

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Page 127

- 1 and while these are monthly prices, we assume these are
- 2 daily because we track this daily.
- What I've drawn, if you will, I've drawn
- 4 kind of a thick line that kind of follows more like the
- 5 moving average. So the middle line, which kind of goes
- 6 through the middle, from the Kase hedge program we would
- 7 consider something about where the prices are more or less
- 8 at as a normal price.
- 9 If it's just moving a little bit today or
- 10 tomorrow, you might not do anything. But if a price gets
- 11 outside of a range, so, for example, it would cross this
- 12 line, we'd say prices are running away. We need to have
- done something to protect ourself. Under the Kase hedge
- 14 program, it would say you probably should buy a few caps,
- 15 unless you don't need gas in that period. It's really
- 16 looking out and saying prices that spike like that, that
- 17 spike is only going to last six, maybe nine months. And
- 18 if it's not going to come in and affect you, don't do
- 19 anything. Just ride it out.
- 20 On the other hand, we would come in and
- 21 this is saying, oh, well, that's probably a very
- 22 opportunistic price. We want to buy into that. We want
- 23 to take a little bite, buy into it, take another bite, buy
- 24 into it and see if prices go down and continue to ride
- 25 them down.

1	Page 128 So if you think of it as a high price zone,
2	a low price zone and a middle zone, in the middle zone
3	where it's just kind of like normal day-to-day stuff, you
4	might not place any hedges because it does cost money to
5	place a hedge. But it it's going high, you're going to do
6	things to protect yourself. If it's going low, you're
7	going to take advantage of that opportunity and you're
8	going to ride it down.
9	Q. Mr. Blunk, is the Kase program then market
10	insensitive?
11	A. No. It's very market sensitive. It is
12	giving a lot of consideration to the market. In fact, the
13	Kase program well, going back to the joint report of
14	you might not have a copy of it, but in 2006 there was a
15	report done by it's called the Joint Report on Natural
16	Gas Market Conditions, PGA Rates, Customer Bills and
17	Hedging Efforts of Missouri's Natural Gas Local
18	Distribution Companies.
19	I referred to it in my testimony. That
20	report identified things that it thought were important in
21	a hedging program. One of them was that it needed to give
22	consideration and have flexibility to react to markets,
23	and the Kase hedge program does that. In fact, of the
24	various bullets that that report identifies, the Kase
25	program lines up best of any program that I know of.

1	Page 129 Q. Do you still exercise professional judgment
2	even though you have Kase?
3	A. Yes, we do. Those lines that I drew, those
4	are based on statistics, and they tell us this might be a
5	good time to trigger. Just because we have a trigger
6	doesn't mean we'll go out and place a hedge.
7	We are in constant consultation with Kase,
8	who is the provider of the program, and every time we have
9	a trigger, we talk to them, because that the triggers
10	are statistical. I mean, it's kind of like any kind of
11	test, you might get a false reading. So we discuss with
12	them their interpretation and is that consistent with what
13	we know about the market based on things we read in the
14	marketplace and what we're knowing about the market.
15	Q. Are you trying to outguess the market?
16	A. If I could truly outguess the market, I
17	might not have to be in this seat.
18	Q. When prices for natural gas plummet like
19	they did during this period, what do you typically expect
20	would happen with electricity spot prices?
21	A. It will follow the gas prices down.
22	Q. Is that a bad thing for consumers?
23	A. Oh, no. Oh, no. In fact, that's what we
24	saw and I showed in my Schedule WEB-9 was that the price
25	of gas came down on the futures side, the price of

Page 130 electricity came down on the cash or physical market side. 1 2 ο. If Katrina or Rita or something like that 3 had hit during this period, would you have expected 4 natural gas prices to have fallen? Oh, no. No. If a major hurricane had gone 5 through -- gone through the gas-producing region of the 6 7 Gulf like Katrina and Rita did, it would have driven gas 8 prices up. 9 From the shareholder perspective, assuming 10 that you have an FAC in place, do you care if a Katrina 11 hits? As a share -- well, from the company's 12 Α. perspective, its risk goes through the fuel clause, so no. 13 14 As a ratepayer, I'm a GMO ratepayer, I do care. 15 You care very much? Q. 16 I do. Α. 17 Q. Okay. Talking about the Kase program, how 18 does Kase differ from a cost averaging program perhaps 19 like a one-third program? Under the one-third program, and that's 20 Α. probably -- the market neutrality portion of the one-third 21

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program versus Kase, under that market neutrality piece,

illustrate the point. I don't know the exact pieces of

it. But it's like as if on the second Tuesday of every

what Aquila was doing was -- and I'll exaggerate to

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23

24

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Page 131 month they bought 1/12 of whatever the requirement was, 1 and whatever the market was, they triggered on that, which 2 3 is why Mr. Hyneman referred to it as a very rigid program, and it was. The way that was implemented, if it was the 4 second Tuesday of the month, you did what you had to buy. 5 6 Under the Kase program, it doesn't give 7 consideration to that. It's looking at what's happening in the marketplace? Are prices trending up or are they 8 trending down? And depending which way they're going 9 affects what acts you will take. It will affect the level 10 of action you will take. 11 So the two are very different in that the, 12 what we've referred to as the one-third program being 13 14 market neutral is very rigid, very, very locked in, but 15 Kase is not. 16 Q. Would you explain under the Kase program 17 when you would typically make decisions on when to hedge 18 or whether to hedge and how that would work? 19 The Kase hedge program as we're employing it looks out up to three years, which again is consistent 20 with what the recommendations in the joint report said. 21 22 The joint report said you should look out three years or 23 more. We're looking out three years. 24 Most of our hedges are not placed three

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years in advance. Only if -- you remember I showed when

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1	$$\operatorname{Page}132$$ the prices are low, it's in the low price zone, and when
2	they are really low prices, then we'll look out three
3	years and we'll place them. If they're high prices, we
4	don't want to lock into those for a long time.
5	So on average, it looks like that Kase
6	triggers and this is simple average over what's
7	happened. It's not a way to read the rules, but just on
8	average, based on what's happened, we tend to place hedges
9	about 11 to 12 months out. That's an average.
10	Q. Could you build a power plant in 11 or 12
11	years, a coal plant like Iatan 2?
12	A. 11 or 12 years?
13	Q. I mean 11 or 12 months?
14	A. No. No, we could not build a coal-fired
15	power plant in 11 months.
16	Q. Are you likely to be able to secure
17	significant amounts of capacity for 11 months out?
18	A. You couldn't construct it that quick, no.
19	Q. If the company had built generation,
20	natural gas or otherwise as suggested by Mr. Thompson,
21	would the company continue to hedge as it does today?
22	A. Yes, and I discussed that in my prefiled
23	testimony. If the company had built gas-fired generation
24	or, as Ms. Mantle kind of implies, purchased Aries, which
25	is now known as Dogwood, we would have employed the same

Page 133 hedges. We probably would have had the exact same hedge 1 volume. We would have used Kase. We would have had 2 3 exactly the same hedge adjustment. It would look just exactly the same to the ratepayer, except for the cost of 4 capital, which cost of capital does not go through the 5 fuel clause. 6 7 Q. And that's because that's a natural gas 8 fired plant? 9 Α. Yes. 10 Q. Okay. When you make the decision to hedge 11 your expected purchased power, do you know at that point 12 what your generation fleet is and do you have any control 13 about what that generation fleet, how that's going to 14 change in 12 months? No. I don't have control over as I make 15 Α. the hedge program, no. 16 17 So as a decision-maker, under the Q. 18 circumstances that you know at the time, you know what the 19 generation is, what your capabilities are? 20 Α. Yes. 21 Q. And what your spot purchased power 22 requirements are likely to be? 23 Yes. We have projections of those things.

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projected what we think are fuel requirement is and what

We know what our capacity is, our fleet is, and we

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Page 134

- 1 we think we will then supplement it with out-of-the-market
- 2 purchases are.
- 3 Q. Going back to your Schedule WEB-9 that you
- 4 referred to earlier, the real life example of what the
- 5 physical market gain was and what the futures market loss
- 6 was.
- 7 A. Yes.
- 8 O. There is under that table a dollar offset
- 9 ratio of 109.6 percent?
- 10 A. Yes.
- 11 O. What does that show?
- 12 A. That 109.6 percent is dividing the
- 13 14 million by the 12.8 million. And what that is showing
- 14 is how well did the actual hedges that were placed in the
- 15 futures market, how well did they project the risk that we
- 16 had in the physical market. And at 109.6 percent, that
- 17 suggests this is a very good hedge. The guidelines
- 18 established consistent with a variety of parties, and
- 19 we've referenced several of them, implement -- well, not
- 20 implementation, but accounting firms and applying FASB's
- 21 rules, commodity futures trade exchange, they are all
- 22 suggesting that anything between an 80 percent and either
- 23 120 or 125 percent represents a good hedge, and that fits
- 24 very nicely inside that bound.
- 25 Q. But isn't that a hindsight review? You

Page 135 1 knew what happened now? 2 Oh, yes, this is hindsight. We know 3 exactly what happened at this point. 4 Q. When you put in these hedges, did you know 5 what was going to happen? 6 Α. No, we did not know. We had to rely on 7 historical correlation analysis. 8 That's what you relied on, correct? 0. 9 Α. Yes. 10 Q. When natural gas prices are falling like they did in this case, would you expect to have some 11 12 losses in the hedging program or not? If you're only looking at the derivative 13 Α. 14 side, yes. 15 Is that necessarily a bad thing from your Q. 16 perspective? 17 Α. It just simply could be indicating the No. 18 hedge worked as designed, because when you put a hedge in 19 place, you are essentially saying I'm going to lock into a price, and the way you lock into a market that you cannot 20 control or you can't get a contract for is you go to the 21 22 futures market, and the two are moving in parallel. So 23 all the gains I have on one side will offset the losses on 24 the other or all the losses on the other will offset the 25 gains. The issue is, at the end of the day, you're coming

Page 136

- 1 to essentially a net zero.
- Q. Well, if natural gas prices are going the
- 3 other way, would you expect -- and they're skyrocketing,
- 4 like apparently they did in October of '08 and then again
- 5 in October of 2010 --
- 6 A. Yes.
- 7 Q. -- what would you expect electric prices to
- 8 be doing?
- 9 A. They also would skyrocket.
- 10 Q. Now, on the derivative side, what would you
- 11 expect in your hedging program?
- 12 A. The natural gas futures contracts would
- 13 have a significant gain. In other words, we'd make a lot
- 14 of money there. That would fill my little bucket of money
- 15 that I keep referring to, and I can then use that bucket
- 16 of money to offset what's happened on the cash or the
- 17 physical market for electricity. I've got all this, if
- 18 you will, this insurance proceeds to help pay for this now
- 19 higher price electricity.
- 20 Q. Well, since you had all those gains, is
- 21 that a good thing?
- 22 A. I don't know if you'd say it's good or bad.
- 23 It's -- you need to take the two, and the two of them wash
- 24 each other out.
- 25 Q. So the company's indifferent, is that what

	Page 137
1	you're saying?
2	A. Yes. Doesn't matter to the company.
3	Q. The Staff seems to suggest well, strike
4	that.
5	Gas prices that are the low level today,
б	the \$2, \$3 range, would you still recommend the Commission
7	continue to hedge or not?
8	A. Oh, yes. Yeah. The Kase program is going
9	to help us exercise how we do that, but we're looking at
10	historically low gas prices, and as a buyer, I'm looking
11	if I want to lock something in, I want to lock in low
12	prices. So this is really an optimal time to be hedging.
13	I would want to continue the program that would allow us
14	to lock in these lower prices, and how far we can carry
15	them in the future remains to be seen, but this is this
16	is a good time to be hedging, good time to be placing
17	hedges, which is consistent with how our program works.
18	Identifies these low prices and we'd be placing hedges.
19	MR. FISCHER: Judge, I think that's all I
20	have. Thank you very much.
21	JUDGE STEARLEY: All right. That concludes
22	redirect. You may step down, and thank you for your
23	testimony, Mr. Blunk.
24	We are at about 11:35. Do the parties wish
25	to start the next witness testimony or do you want to

	Dags 129
1	Page 138 break for lunch at this time?
2	MR. FISCHER: We can do it either way.
3	Whatever your preference, Judge.
4	JUDGE STEARLEY: Do you know how much cross
5	you might have for Mr. Heidtbrink?
6	MR. THOMPSON: Very little.
7	JUDGE STEARLEY: Let's go ahead and call
8	him, then.
9	(GMO EXHIBIT NO. 5 WAS MARKED FOR
10	IDENTIFICATION.)
11	SCOTT H. HEIDTBRINK testified as follows:
12	DIRECT EXAMINATION BY MR. STEINER:
13	Q. Please state your name for the record.
14	A. Scott Heidtbrink.
15	Q. Where are you employed?
16	A. Kansas City Power & Light.
17	Q. Did you cause to be filed direct testimony
18	which I believe has been marked, premarked as Exhibit 5,
19	GMO Exhibit 5 in this case?
20	A. I did.
21	Q. Do you have any corrections to that
22	testimony?
23	A. Just a couple. At the time my position was
24	senior vice president of supply, and as of June 1st it's
25	the company's executive vice president and chief operating

1	Page 139 officer.
2	And then on page 3, line 4, where it says,
3	it has been part of GMO's retail cost of service, instead
4	I would say, it has been recorded above the line since
5	2005.
6	Q. If I were to ask you the questions that are
7	contained in Exhibit 5, would your answers be the same
8	today?
9	A. Yes.
10	MR. STEINER: I would move for the
11	admission of GMO Exhibit 5 and tender the witness for
12	cross-examination.
13	JUDGE STEARLEY: Any objections to the
14	admission of Exhibit No. 5 for GMO?
15	MR. THOMPSON: No objections.
16	JUDGE STEARLEY: All right. It shall be
17	admitted and received into the record.
18	(GMO EXHIBIT NO. 5 WAS RECEIVED INTO
19	EVIDENCE.)
20	JUDGE STEARLEY: You may conduct your
21	cross-examination.
22	MR. THOMPSON: No questions. Thank you.
23	MR. THOMPSON: That was very quick.
24	Questions from the Bench, Commissioner Stoll?
25	COMMISSIONER STOLL: No questions.

	Page 140
1	JUDGE STEARLEY: I have no questions.
2	There will be no recross. And I'm presuming, Mr. Fischer,
3	no redirect.
4	MR. FISCHER: No.
5	MR. STEINER: That's correct.
6	JUDGE STEARLEY: You may step down,
7	Mr. Heidtbrink.
8	THE WITNESS: Thank you.
9	JUDGE STEARLEY: I appreciate your
10	testimony.
11	Mr. Thompson, I would ask the same question
12	regarding Mr. Clemens, do you anticipate a lengthy
13	cross-examination of him?
14	MS. McLOWRY: It isn't lengthy. We can go
15	ahead.
16	JUDGE STEARLEY: Let's go ahead and call
17	Mr. Clemens to the stand.
18	(Witness sworn.)
19	(GMO EXHIBIT NO. 4 WAS MARKED FOR
20	IDENTIFICATION.)
21	JUDGE STEARLEY: You may be seated. And
22	you may proceed, Mr. Fischer.
23	GARY L. CLEMENS testified as follows:
24	DIRECT EXAMINATION BY MR. STEINER:
25	Q. Please state your name for the record.

		Page 141
1	Α.	Gary L. Clemens.
2	Q.	And by whom are you employed?
3	Α.	I'm self employed, utility consultant.
4	Q.	Did you cause to be filed what's been
5	premarked as G	MO Exhibit 4 in this proceeding?
6	Α.	Yes.
7	Q.	Which is your surrebuttal testimony?
8	Α.	Yes.
9	Q.	Mr. Clemens, do you have any corrections to
10	that surrebutt	al testimony?
11	Α.	Yes, one correction. On page 3, line 16,
12	says in the mi	ddle of the sentence \$2.55 per kilowatt
13	hour. That sh	ould say \$2.55 per MCF. That's the only
14	correction.	
15	Q.	If I were to ask you the same questions
16	that are conta	ined in GMO Exhibit No. 4, would your
17	answers be the	same today?
18	Α.	Yes.
19		MR. STEINER: I would like to move for
20	admission of G	MO Exhibit No. 4 and tender the witness for
21	cross.	
22		JUDGE STEARLEY: All right. Any objections
23	to the admissi	on of GMO Exhibit No. 4?
24		MS. McLOWRY: No objection.
25		JUDGE STEARLEY: Hearing none, it shall be

		D 142
1	received and a	Page 142 dmitted into the record.
2		(GMO EXHIBIT NO. 4 WAS RECEIVED INTO
3	EVIDENCE.)	
4		JUDGE STEARLEY: Cross-examination by
5	Staff.	
6	CROSS-EXAMINAT	ION BY MS. McLOWRY:
7	Q.	Good morning, Mr. Clemens.
8	Α.	Good morning.
9	Q.	In 2004 when Aquila was developing its
10	hedging progra	m, it looked at different alternatives;
11	that's true?	
12	Α.	Yes.
13	Q.	And you were working at Aquila at the time?
14	Α.	Yes.
15	Q.	What was your position at Aquila?
16	Α.	I was director of staff of regulatory
17	services.	
18	Q.	And you were involved in looking at
19	different hedg	ing alternatives at that time?
20	Α.	I was not involved in looking at those
21	alternatives.	
22	Q.	Do you know whether your superiors when
23	they were look	ing at those alternatives, whether they
24	looked at diff	erent types of commodities?
25	А.	No, I do not.

1	Page 143 Q. Mr. Clemens, you gave a deposition in this
2	case last month, didn't you?
3	A. Yes.
4	Q. Do you have a copy of that deposition with
5	you?
6	A. Yes.
7	Q. Can you please turn to page 9 of that
8	deposition? Prior to that deposition being taken, you
9	were sworn in by the court reporter; that's true?
10	A. Yes.
11	Q. Okay. And you took that same oath today?
12	A. Yes.
13	Q. And you had an opportunity to review this
14	deposition?
15	A. Yes.
16	Q. Okay. I'm going to read from your
17	deposition. Starting at line 9 I asked, did you consider
18	hedging with any other commodities? You said, answer: I
19	was involved in those decision in those
20	decision-making, what they decided to use, but there are
21	other alternatives, but that was the one that was chosen.
22	Question: Do you know who would have been
23	in charge of deciding this?
24	Answer: Most likely it was Andy Fortee out
25	of that would have been one of the decision-makers on

	Page 144
1	that. He was in the risk fuels department.
2	Question: Okay. Do you know if at that
3	time Aquila considered building generation as a hedge for
4	purchased power?
5	Answer: They looked at all alternatives.
6	Okay. Did I read that correctly?
7	A. Correct. There was I did provide an
8	errata sheet to the Commission. On page 9, 11, it said I
9	was not involved in that decision. The word not was left
10	out. That was in my errata sheet.
11	Q. Okay. Would you agree that from 1981
12	through the time South Harper was built in 2005, Aquila
13	did not build any generation?
14	A. Correct.
15	Q. Did at that time, between 1981 and 2005,
16	Aquila have a philosophy not to build regulated
17	generation?
18	A. Aquila chose to go purchased power
19	contracts. We had an opportunity to go into a long-term
20	contract with NPPD, Nebraska Power, which provided very
21	low capacity cost for Aquila in place of building a power
22	plant.
23	Q. So there was a philosophy not to build
24	regulated generation?
25	A. That was the decision made.

	Page 14
1	Q. Do you have a copy of the 2005
2	Stipulation & Agreement in Case No. ER-2005-0436?
3	A. No.
4	MS. McLOWRY: May I approach the witness?
5	JUDGE STEARLEY: You may.
6	MS. McLOWRY: Here's a copy of the Order
7	and the Stipulation & Agreement's attached.
8	MR. STEINER: Do you have an extra copy?
9	MS. McLOWRY: I actually don't.
10	BY MS. McLOWRY:
11	Q. On that Order it states the effective date
12	is March 1st, 2006; is that correct?
13	A. Yes.
14	Q. Were you involved in drafting the
15	Stipulation & Agreement?
16	A. Yes.
17	Q. I want to point your attention to
18	paragraph 17 on page 10. That paragraph's entitled
19	Accounting Authority Order; is that correct?
20	A. Correct.
21	Q. And that paragraph reads, the signatory
22	parties agree, for accounting and ratemaking purposes,
23	that hedge settlements, both positive and negative, and
24	related costs, e.g., option premiums, interest on margin
25	accounts and carrying costs on option premiums, directly

Page 146 1 related to natural gas generation and on-peak purchased 2 power transactions under a formal Aquila Networks-MPS 3 hedging plan will be considered part of the fuel cost and 4 purchased power costs recorded in FERC Account 547 or 5 Account 555 when the hedge arrangement is settled. These hedging costs will continue to be recorded on a mark to 6 7 market basis, as required by Financial Accounting Standard 8 No. 133, with an offsetting regulatory asset FERC 9 Account 182.3 or regulatory liability FERC Account 245 10 entry that recognizes the change in the timing of value 11 recognition under Financial Accounting Standard No. 71. 12 Aquila agrees there will be no rate base treatment 13 afforded to hedging expenditures recorded on the mark to 14 market basis. Aquila agrees to maintain separate 15 accounting in Accounts 547 and 555 to track the hedging 16 transaction expenditures recorded under this agreement. I 17 Did I read that correctly? 18 Α. Yes. 19 Q. Did Aquila draft this language? 20 We did. Α. And FERC Account 547 is the account 21 Q. 22 representing fuel; is that true? 23 One of the accounts that's required for 24 fuel. 501 is also for fuel, but it's coal. 25 And FERC Account 555 represents purchased Q.

	Page 147
1	power?
2	A. Correct.
3	Q. So you agree that hedge settlement for
4	hedges designed to mitigate price exposure for natural gas
5	generation by GMO would be recorded in Account 547?
6	A. Could be, yes.
7	Q. Mr. Clemens, would you agree with me that
8	Aquila did not engage in purchased power hedging in any
9	other regulated jurisdiction from 2004 until the merger?
10	MR. STEINER: Objection. Lack of
11	foundation.
12	JUDGE STEARLEY: Counsel?
13	MS. McLOWRY: I'll just go ahead and lay a
14	foundation.
15	BY MS. McLOWRY:
16	Q. Mr. Clemens, in your position at Aquila,
17	would you be aware of purchased power hedging in other
18	regulated jurisdictions that Aquila did?
19	A. I was in charge of the Missouri operations
20	only. We had other people in charge of our Kansas and
21	Colorado operations, and I don't know the details of those
22	other jurisdictions.
23	MS. McLOWRY: I have no further questions.
24	JUDGE STEARLEY: All right. Any questions
25	from the Bench for this witness? Commissioner Stoll? I

Page 148 1 have no questions, so there will be no recross. Redirect, 2 Mr. Steiner? 3 MR. STEINER: Briefly. REDIRECT EXAMINATION BY MR. STEINER: 4 5 Ο. Mr. Clemens, you were asked by counsel 6 whether purchased power costs should be booked to 7 Account 555, and I believe your answer was it could be; is 8 that correct? 9 I thought she said 547. Α. 10 Q. Okay. And that was your answer, it could 11 be? 547 -- fuel costs would always go to 547. 12 Α. Any gas costs go to 547, and coal would go to 501. 13 14 ο. I believe her question was related to 15 hedges for purchased power costs, could those be booked in 16 either 547 or 555? 17 They would be booked in 547 because it's a 18 cost of natural gas. That's the gas that's purchased. 19 There is a time when you would actually maybe purchase a -- I think there's instance where you may go out and 20 purchase electricity, like if you could go out in the 21 22 market and get electricity and actually buy kilowatt 23 hours, you would charge it to 555. 24 But in all of our cases, we've always 25 bought natural gas as a cross hedge. That would always go

	Page 140
1	to, in our case, 547.
2	MR. STEINER: Thank you.
3	JUDGE STEARLEY: All right. You may be
4	excused. Thank you very much for your testimony.
5	All right. Are you anticipating a lot of
6	cross for Mr. Bresette?
7	MS. McLOWRY: Yes. It will be more
8	lengthy.
9	JUDGE STEARLEY: All right. Why don't we
10	go ahead and break at this juncture for lunch, and we will
11	return and go back on the record about 1:20.
12	(A BREAK WAS TAKEN.)
13	(GMO EXHIBIT NO. 3 WAS MARKED FOR
14	IDENTIFICATION.)
15	JUDGE STEARLEY: We are back on the record
16	and continuing with witness examination. Mr. Fischer,
17	Mr. Steiner, if you'd please call your next witness.
18	MR. FISCHER: The company would call Ryan
19	Bresette to the stand.
20	(Witness sworn.)
21	JUDGE STEARLEY: Please be seated. And you
22	may proceed.
23	RYAN BRESETTE testified as follows:
24	DIRECT EXAMINATION BY MR. FISCHER:
25	Q. Please state your name and address for the

		Page 150
1	record.	Ç
2	А.	Ryan Bresette, 1200 Main Street,
3	Kansas City, M	issouri.
4	Q.	Are you the same Ryan Bresette that caused
5	to be filed in	this case certain surrebuttal testimony
6	that's been ma	rked as Exhibit 3, an HC version and an NP
7	version?	
8	Α.	Yes.
9	Q.	Do you have any changes or corrections that
10	you need to ma	ke in that testimony?
11	Α.	No, I do not.
12	Q.	If I were to ask you the questions
13	contained in t	hat document, would your answers today be
14	the same?	
15	Α.	Yes.
16	Q.	And are they accurate and correct to the
17	best of your k	nowledge and belief?
18	Α.	Yes, they are.
19		MR. FISCHER: Judge, then I would move for
20	the admission	of Exhibit 3HC and 3NP and tender the
21	witness for cr	oss.
22		JUDGE STEARLEY: All right. Are there any
23	objections to	the admission of Exhibit No. 3 from GMO?
24		MS. McLOWRY: No objections.
25		JUDGE STEARLEY: Hearing none, it shall be

		Page 151
1	received and a	dmitted into the record.
2		(GMO EXHIBIT NO. 3NP AND HC WAS RECEIVED
3	INTO EVIDENCE.)
4		JUDGE STEARLEY: And you may proceed with
5	cross-examinat	ion, Mr. Thompson, or Ms. McLowry.
6	CROSS-EXAMINAT	ION BY MS. McLOWRY:
7	Q.	Mr. Bresette, you're the assistant
8	controller for	KCP&L that's correct?
9	Α.	Yes.
10	Q.	And in your position as the assistant
11	controller, yo	ou're responsible for corporate accounting,
12	forecasting an	d budgeting and margin accounting which
13	includes hedgi	ng the company's transaction derivative; is
14	that correct?	
15	Α.	Yes, it is.
16	Q.	In your position as assistant controller,
17	are you famili	ar with financial reports of KCP&L?
18	Α.	Yes, I am.
19	Q.	How about financial reports of its holding
20	company, GPE?	
21	Α.	Yes, I am.
22	Q.	Are you familiar with GPE's 10Q quarterly
23	report that wa	s filed on May 3rd, 2012?
24	Α.	Yes, I am.
25		JUDGE STEARLEY: Counsel, I don't mean to

									Page 152
interrupt.	We	have	had	an	issue	raised	with	regard	to

- 2 Mr. Conrad trying to enter an appearance today by phone,
- 3 and I just received a message from him with a phone
- 4 number. If I were to pass our phone out, if you could
- 5 place it somewhere out there and perhaps call this number
- 6 and we can bring him into the proceeding.
- 7 Mr. Conrad, can you hear me?
- 8 MR. CONRAD: I can. Thank you, Judge.
- JUDGE STEARLEY: All right. Sorry if there
- 10 was some confusion earlier.

1

- MR. CONRAD: Well, it's probably all
- 12 engendered on my side because I guess I brought probably
- 13 what was an old number. Obviously I got the music.
- 14 JUDGE STEARLEY: We actually didn't have a
- 15 call-in number for the evidentiary hearing today. And I'm
- 16 assuming you're wanting to enter an appearance.
- 17 MR. CONRAD: I would like to if that's
- 18 still possible. I know you've gotten past perhaps the
- 19 third or fourth witness.
- 20 JUDGE STEARLEY: We've gotten -- right. We
- 21 have gotten through four of GMO's witnesses at this point,
- 22 and we are starting testimony with Mr. Bresette.
- 23 MR. CONRAD: And, Judge, we did not have
- 24 questions, so that probably makes it easy.
- 25 JUDGE STEARLEY: It certainly does. And

 $$\operatorname{Page}\,153$$ let's go ahead and take your entry, and I'm assuming

- 2 you're entering your appearance for SIEUA and Ag
- 3 Processing?

1

- 4 MR. CONRAD: That is correct, sir, and that
- 5 would just be Stew Conrad at Finnegan, Conrad & Peterson,
- 6 3100 Broadway, Suite 1209, K.C., Missouri 64111. And
- 7 obviously either at a later time or something else I can
- 8 give a sheet to the reporter.
- 9 JUDGE STEARLEY: That would be fine. I had
- 10 one clarifying question for you, Mr. Conrad.
- MR. CONRAD: Please.
- JUDGE STEARLEY: SIEUA was made party to
- 13 this case by virtue of the Commission's rules making it an
- 14 automatic party?
- MR. CONRAD: Yes, sir.
- 16 JUDGE STEARLEY: That association was
- 17 composed of a number of entities back in the ER-2007-0004
- 18 case, and I just wanted to confirm, I'm assuming it's the
- 19 same membership today as it was back --
- 20 MR. CONRAD: Judge, as far as I know, that
- 21 is correct. I would have to -- to be honest with you, I
- 22 would have to go back and look at the 0004 case and see
- 23 who we had. I think I did that at one earlier time and it
- 24 looked like it was essentially the same. At least one of
- 25 the parties has changed the name, and that is

1	Page 154 Hayes-Lemmerz is now Maxom, M-a-x-o-m, Wheel. As far as I
2	know, it's the same company.
3	JUDGE STEARLEY: Okay. At a point of your
4	convenience, if you'd just file something for the
5	record
6	MR. CONRAD: I will certainly do that, sir.
7	JUDGE STEARLEY: we'll have that
8	clarified. And with that, you have entered your
9	appearance, and you've stated you didn't have any
10	questions for the prior four witnesses?
11	MR. CONRAD: Did not.
12	JUDGE STEARLEY: All right. And we will
13	continue. There's been one question asked by Staff in
14	cross-examination of Mr. Bresette, and we'll continue with
15	cross-examination then at this time.
16	BY MS. McLOWRY:
17	Q. I believe we finished with establishing
18	that you know what a 10Q report is and you're familiar
19	with it?
20	A. Yes.
21	Q. Okay. I'm going to show you that 10Q.
22	MS. McLOWRY: May I approach the witness?
23	JUDGE STEARLEY: You may.
24	BY MS. McLOWRY:
25	Q. I'd like to direct your attention to

	Page 155
1	page 37.
2	A. Okay.
3	Q. And that's entitled No. 13, derivative
4	instruments; is that correct?
5	A. Yes.
6	Q. I want to direct your attention to the last
7	sentence in the first paragraph that reads, changes in the
8	fair value of derivative instruments are recognized
9	currently in net income unless specific hedge accounting
10	criteria are met, except GMO utility operations hedges
11	that are recorded to a regulatory asset or liability
12	consistent with MPSC regulatory orders as discussed below.
13	Did I read that correctly?
14	A. Yes, you did.
15	Q. Is that statement referencing the 2005
16	Stipulation & Agreement that's been discussed today?
17	A. Yes. It's referenced on that same page in
18	the last paragraph. It says in, I think it's the third to
19	last sentence, in connection with GMO's 2005 Missouri
20	electric rate case.
21	Q. Is that the same Stipulation & Agreement
22	that you discussed in your deposition as not being
23	pointblank clear?
24	A. That is the same Stipulation & Agreement.
25	MS. McLOWRY: And I apologize, but I have

Page 156 no further questions. 1 JUDGE STEARLEY: All right. Mr. Conrad, 2 3 would you have any cross-examination for this witness? Is Mr. Conrad still present? 4 5 MR. CONRAD: No, sir. I had to cut off 6 mute. I'm sorry. 7 JUDGE STEARLEY: That's quite all right. I wanted to make sure we hadn't lost you after we finally 8 9 got you in here. Questions from the Bench. Commissioner 10 Stoll? There's no questions from the Bench, so there will 11 be no recross. Redirect. 12 REDIRECT EXAMINATION BY MR. FISCHER: 13 14 Mr. Bresette, counsel for the Staff asked 15 about the 10Q statement and the statement that you had regarding derivative instruments and accounting there? 16 17 Α. Yes. 18 Q. Why would you put something like that in 19 the 10Q? 20 The purpose of the statement that's in the Α. 10Q is to show transparency to our -- in the SEC document, 21 22 to show exactly how GMO hedges and records those financial 23 instruments. 24 Q. Has that always been the practice of GMO 25 since you've been at the company, to be transparent in

1	Page 157
1	that regard?
2	A. Yes, since 2008 with the merger, it is.
3	Q. And counsel asked you about the 2005
4	Stipulation & Agreement. Do you recall that?
5	A. Yes, I do.
6	Q. She referenced that perhaps you made a
7	statement that it wasn't pointblank clear. What would you
8	mean by that?
9	A. The context of that discussion during the
10	deposition was in regards to the company's interpretation
11	of Staff's recommendation on how to account for the
12	hedging gains and losses, and our interpretation of
13	Staff's recommendation is that we would split the hedge
14	between FERC Account 447 and 555. And the comment I made
15	at the time was that the Order was not pointblank clear on
16	how to account for futures contracts in the Order, and so
17	the company would look to the US of A in that regard on
18	how to account for those.
19	Q. Based on the US of A and that stipulation,
20	you believe your accounting is reasonable?
21	A. Absolutely.
22	MR. FISCHER: I have no further questions.
23	JUDGE STEARLEY: I did have one question of
24	clarification, I guess.
25	QUESTIONS BY JUDGE STEARLEY:

1	Page 158 Q. You had made reference, Mr. Bresette, in a
2	number of places in your testimony to Account 447, and I
3	just wanted to make sure, because I'm not an accountant,
4	that those were all correct and you weren't referring to
5	547 which has been a matter of dispute in this case?
6	A. Yes. The references I make to 447 are in
7	regards to when we sell the derivative back, and that's
8	where the revenue for that transaction would go under
9	Staff's recommendation.
10	Q. I just wanted to be make sure I was
11	clear on that.
12	JUDGE STEARLEY: Any other questions from
13	any of the parties based on my question of clarification?
14	MS. McLOWRY: I have one.
15	RECROSS-EXAMINATION BY MS. McLOWRY:
16	Q. 447 is known as the sale for resale
17	account; is that right?
18	A. Subject to check, I believe the FERC
19	description is wholesale revenue.
20	MS. McLOWRY: Okay. No further questions.
21	JUDGE STEARLEY: Any redirect on that,
22	Mr. Fischer?
23	MR. FISCHER: No.
24	JUDGE STEARLEY: Okay. Thank very much for
25	your testimony.

1	Page 159
1	THE WITNESS: Thank you very much.
2	JUDGE STEARLEY: You are excused.
3	THE WITNESS: Thank you.
4	JUDGE STEARLEY: GMO may call its next
5	witness.
6	MR. FISCHER: GMO calls Tim Rush to the
7	stand.
8	(GMO EXHIBIT NOS. 6, 7NP AND 7HC WERE
9	MARKED FOR IDENTIFICATION BY THE REPORTER.)
10	(Witness sworn.)
11	JUDGE STEARLEY: Thank you very much. You
12	may be seated, and you may proceed.
13	TIM RUSH testified as follows:
14	DIRECT EXAMINATION BY MR. FISCHER:
15	Q. Please state your name and address for the
16	record.
17	A. Tim Rush, 1200 Main Street, Kansas City,
18	Missouri.
19	Q. Are you the same Tim Rush that caused to be
20	filed in this case certain direct testimony and
21	surrebuttal testimony that have been marked as GMO
22	Exhibit 6, direct, and GMO Exhibit 7HC and NP, the
23	surrebuttal?
24	A. Yes.
25	Q. Do you have any changes or corrections you

1	Page 160 need to make to those pieces of testimony?
2	A. I do have one change. On page 5, on
3	line 10, I use the statement Account 430.17, and that
4	should read 417.1.
5	Q. Is that in your direct or your surrebuttal?
6	A. I'm sorry. It is in my direct. My direct
7	testimony, on page 5, line 10, 430.17 should read 417.1.
8	Q. Any other changes or corrections?
9	A. No.
10	Q. If I were to ask you the questions
11	contained in those pieces of testimony today, would your
12	answers be the same?
13	A. They would.
14	Q. And are they true and accurate to the best
15	of your knowledge and belief?
16	A. Yes, they are.
17	MR. FISCHER: Judge, with that I would move
18	for the admission of GMO Exhibit 6 and GMO Exhibit 7HC and
19	NP and tender the witness for cross.
20	JUDGE STEARLEY: All right. Any objections
21	to the admission of GMO's Exhibits 6 and 7?
22	MS. McLOWRY: No objection.
23	JUDGE STEARLEY: All right. They shall be
24	received and admitted into the record.
25	(GMO EXHIBIT NOS. 6, 7HC AND 7NP WERE

1	Page 161 RECEIVED INTO EVIDENCE.)
2	JUDGE STEARLEY: Cross-examination.
3	Mr. Conrad, do you have any cross-examination for this
4	witness? Give Mr. Conrad just a moment to unmute.
5	All right. Staff, you may proceed with
6	your cross-examination.
7	MR. THOMPSON: No questions. Thank you,
8	Judge.
9	JUDGE STEARLEY: Mr. Rush, I've got maybe
10	one or two for you.
11	THE WITNESS: All righty.
12	QUESTIONS BY JUDGE STEARLEY:
13	Q. I believe there's been reference to GMO's
14	FACs having gone through four different accounting periods
15	at this point and two prudence reviews; is that correct?
16	A. We've had two prudence reviews, and
17	previously we've had four six-month periods that are
18	included in that review. We've also had four rate cases
19	during that period of time that would cover this period.
20	Q. Okay. In those prior adjustment periods,
21	because if I understand correctly we're looking at
22	accumulation periods 5, 6 and 7
23	A. That's correct.
24	Q for this?
25	But in accumulation periods 1 through 4,

1	Page 162 did the cross hedging produce gains or losses?
2	A. It had both in those situations. I believe
3	in the first period we had an accumulation of
4	approximately 7 million of losses, which included both
5	cross hedging and hedging associated with the fuel burnt
6	in the generation units. And then in the periods 3 and 4,
7	I believe we showed a slight gain. That would have been
8	in the combination of those two areas.
9	Q. In those four periods, would you have
10	experienced a net loss or net gain?
11	A. As I was saying, we would have a net loss
12	in the first two review periods and a net gain in the
13	second two review periods.
14	Q. Would you know the numbers of those off the
15	top of your head?
16	A. The split between what was in the purchased
17	power versus what was in the generation side or the total?
18	Q. The total.
19	A. I believe it's in the stipulation of the
20	facts that were provided to you, and I believe it was
21	\$7 million in the first two periods of loss, and it may
22	have been 2 million gain. I don't remember that.
23	Q. I believe that's correct, and I appreciate
24	you directing me to that.

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Α.

Okay.

25

	Page 163
1	JUDGE STEARLEY: That's all I have. Any
2	questions, Commissioner Stoll?
3	COMMISSIONER STOLL: No.
4	JUDGE STEARLEY: All right. Recross based
5	on questions from the Bench?
6	MR. THOMPSON: None from Staff. Thank you.
7	JUDGE STEARLEY: Any redirect, Mr. Fischer?
8	MR. FISCHER: Yes.
9	REDIRECT EXAMINATION BY MR. FISCHER:
10	Q. Mr. Rush, you mentioned in answer to
11	Judge Stearley's questions that there have been two
12	prudence reviews and that you had losses in one and gains
13	in the other. Is that what you were saying?
14	A. I did say that, yes.
15	Q. In any of those prudence reviews, did the
16	Staff allege that cross hedging using natural gas futures
17	was on its face imprudent?
18	A. No, they did not.
19	Q. In any of those cases, did Staff suggest to
20	you informally that they thought it was imprudent?
21	A. No, they did not.
22	Q. And you mentioned there were four rate
23	cases?
24	A. That's correct.
25	Q. Did Staff in any of those four rate cases
1	

Page 164

- 1 suggest to the company that they believed it was imprudent
- 2 to cross hedge on its face?
- 3 A. No, they did not. Let me clarify. I was
- 4 not involved with the first two rate cases. They were
- 5 when it was Aquila, and it had not been acquired by GPE at
- 6 that point. But in the two I was personally involved
- 7 with, they did not.
- 8 Q. In answer to the Judge's questions, you
- 9 mentioned that there were some gains and there were some
- 10 losses. Would that be expected in a hedging program over
- 11 time?
- 12 A. Yes, it would.
- 13 MR. FISCHER: I have no other questions.
- 14 JUDGE STEARLEY: All right. Thank you very
- 15 much, Mr. Rush. You may be excused. I believe that
- 16 concludes all of GMO's witnesses. Staff, you may call
- 17 your first witness.
- 18 MR. THOMPSON: Staff calls Charles R
- 19 Hyneman.
- 20 (Witness sworn.)
- 21 JUDGE STEARLEY: You may be seated. And
- 22 you may proceed.
- MR. THOMPSON: Thank you, Judge.
- 24 CHARLES R. HYNEMAN testified as follows:
- 25 DIRECT EXAMINATION BY MR. THOMPSON:

		Page 165
1	Q.	State your name, please.
2	Α.	Charles R. Hyneman.
3	Q.	And how are you employed, Mr. Hyneman?
4	Α.	I am a regulatory auditor with the Missouri
5	Public Service	Commission.
6	Q.	Mr. Hyneman, did you prepare or cause to be
7	prepared the t	estimony that has been marked as Staff
8	Exhibit 3?	
9	Α.	Yes.
10	Q.	And do you have any corrections or changes
11	to that testime	ony?
12	Α.	No.
13	Q.	If I asked you those questions today, would
14	your answers be the same?	
15	Α.	Yes, they would.
16	Q.	And those answers are true and correct to
17	the best of your knowledge and belief?	
18	Α.	Yes, they are.
19		MR. THOMPSON: At this time I would move
20	for the admiss	ion of Staff Exhibit 3, and I tender
21	Mr. Hyneman for	r cross-examination.
22		JUDGE STEARLEY: Any objections to the
23	admission of S	taff Exhibit No. 3?
24		MR. FISCHER: No objection.
25		JUDGE STEARLEY: Hearing none, it shall be

	Page 166
1	received and admitted into the record.
2	(STAFF EXHIBIT NO. 3 WAS RECEIVED INTO
3	EVIDENCE.)
4	JUDGE STEARLEY: And we have
5	cross-examination.
6	MR. FISCHER: No questions.
7	JUDGE STEARLEY: No questions, Mr. Fischer?
8	MR. FISCHER: No questions.
9	JUDGE STEARLEY: All right. Is Mr. Conrad
10	still on the line?
11	(No response.)
12	JUDGE STEARLEY: Okay. Very well.
13	Mr. Hyneman, I have a couple questions.
14	QUESTIONS BY JUDGE STEARLEY:
15	Q. I believe in your testimony you've
16	testified you were one of the auditors working on the 2005
17	Aquila rate case
18	A. Yes.
19	Q is that correct?
20	A. I was the Staff's primary auditor for
	Aquila's hedging program in that case.
21	Aquita's nedging program in that case.
21 22	Q. For the hedging programs in specific?
22	Q. For the hedging programs in specific?

1	Page 167 Q. And that is the case that resulted with
2	that Nonunanimous Stipulation & Agreement containing
3	paragraph 17, which was the Accounting Authority Order?
4	A. Right. It was Aquila request for an
5	accounting authority order to record its hedging costs was
6	included in the Stipulation & Agreement to that case.
7	Q. And there's apparently a dispute amongst
8	the parties as to what that language allows in terms of
9	accounting between Accounts 547 and 555; is that correct?
10	A. Yes.
11	Q. And I believe in your testimony you've
12	alleged it's your belief that GMO is violating the
13	language of that Accounting Authority Order in the manner
14	in which they've done their accounting; is that correct?
15	A. That's correct. The language in the
16	Accounting Authority Order is clear, that there's two
17	types of hedging they do, one for on-system generation.
18	They buy the natural gas and they burn it in their plants,
19	and that's fuel, and that's to be recorded to 547. The
20	other hedging they do for purchased power, which is
21	Account 55, should be charged to Account 55, and that's
22	exactly spelled out in this stipulation language.
23	Q. You believe it's expressly in there?
24	A. It's clear. And in my testimony at
25	page 23, I underlined the exact statements that makes it

Page 168

- 1 very clear that they're required to charge purchased power
- 2 hedges to Account 555.
- 3 Q. All right. As us non-accountants try to
- 4 wrap our heads around these accounting measures, let me
- 5 try to summarize a statement and you tell me if this is
- 6 Staff's position or the company's position.
- 7 A. Okay.
- 8 Q. Did the signatories to this Nonunanimous
- 9 Stipulation & Agreement agree that Aquila, which is now
- 10 GMO, should be permitted to match its natural gas and
- 11 purchased power hedging transaction settlements and
- 12 associated hedging costs with the cost of fuel for
- 13 accounting and ratemaking purposes?
- 14 A. Yes, and if I can give the background to
- 15 that to explain that.
- 16 Q. Is that -- my question is, is that Staff's
- position or is that the company's position?
- 18 A. Well, this language allowed them to bring
- 19 the recording of their hedging transactions. They used to
- 20 record it below the line because it was designed for their
- 21 shareholders. So they brought it above the line, but they
- 22 needed language from the Commission on how to do that. In
- 23 this case, this is the language that was proposed and
- 24 ordered by the Commission.
- 25 Q. I understand. But did that -- did the

Page 169

- 1 parties agree that Aquila, which is now GMO, should be
- 2 permitted to match the natural gas and purchased power
- 3 hedging transaction settlements and associated hedging
- 4 costs with the cost of fuel for accounting and ratemaking
- 5 purposes?
- 6 A. That statement on its face is not correct.
- 7 It requires additional language. To match it with the
- 8 fuel and the purchased power, that would make it a correct
- 9 statement.
- 10 Q. Okay. And I guess I don't see anything in
- 11 the Accounting Authority Order expressly stating that
- 12 there's a split between purchased power hedging costs and
- 13 just natural gas cost for fuel --
- 14 A. Right.
- 15 Q. -- hedging costs.
- 16 A. If I may, and I'll pick up right after the
- 17 parenthesis premium says, directly related to natural gas
- 18 generation and on-peak purchased power transactions, and
- 19 then you drop below a few lines it says, FERC Account 547,
- 20 which is fuel, which matches with the natural gas
- 21 generation, then Account 555, which is purchased power,
- 22 which matches with the purchased power transactions. They
- 23 sync up there respectively with the language.
- 24 And then if you look at the last sentence,
- 25 it says, Aquila agreed to maintain separate accounting in

1	$$\operatorname{Page}\ 170$$ 547 and 555 and track the hedge settlements. It didn't do
2	any tracking or record any hedge settlements in 555. So
3	that was a clear violation of that sentence, that
4	requirement.
5	Q. Are you saying that the stipulation doesn't
6	allow them to record the hedging settlement transactions
7	and costs from purchased power as fuel costs?
8	A. Absolutely not. Purchased power is not a
9	fuel cost. It's separate and distinct. To put hedging
10	for purchased power in a fuel cost account would be to
11	distort the amount that they charge to fuel. It would
12	understate purchased power and overstate fuel. It's bad
13	accounting.
14	JUDGE STEARLEY: Mr. Thompson, if you'd
15	help me out here. Come forward. I am going to give you a
16	document where I got that language, which is Staff's
17	Suggestions in Support of the Nonunanimous Stipulation &
18	Agreement from ER-2005-0436, and I'd like you to get a
19	certified copy of that document from that filing from that
20	case and file it in this matter as an exhibit.
21	MR. THOMPSON: Okay. Is this a
22	Commission's exhibit?
23	JUDGE STEARLEY: You can call it what you
24	will.
25	MR. THOMPSON: All right, Judge. Thank

Page 171

- 1 you. I asked Mr. Hyneman to explain the statement which
- 2 has been included in the Staff's suggestions in support of
- 3 this. If you'd rather Mr. Fischer offer it as a GMO
- 4 exhibit, I can have him do that as well.
- 5 MR. FISCHER: I'd be happy to help the
- 6 Judge on that. We'd offer that at this time.
- JUDGE STEARLEY: If you would get a
- 8 certified copy of that from the Commission's data center.
- 9 We'll label that GMO's Exhibit No. 11.
- 10 MR. FISCHER: Judge, could you clarify what
- 11 the number was or the date of the document?
- MR. THOMPSON: I'll let you have it.
- 13 MR. FISCHER: Thank you, sir.
- 14 JUDGE STEARLEY: Mr. Fischer, I believe I
- 15 don't have -- maybe I wrote it on there. I thought I had
- 16 the EFIS docket entry number on there, but I may be wrong.
- 17 But I'll trust you can find that.
- 18 MR. FISCHER: We can find it. Judge, the
- 19 data center can help as well.
- 20 JUDGE STEARLEY: Mr. Thompson, I would
- 21 require your assistance again. I'm going to have you hand
- 22 Mr. Hyneman this document.
- 23 BY JUDGE STEARLEY:
- Q. And again, we're trying to get to the
- 25 clarity of what the language in that AAO was supposed to

 $$\operatorname{Page}\ 172$$ mean. Mr. Hyneman, there was the Stipulation or the

- 2 Nonunanimous Stipulation & Agreement in ER-2005-0436, and
- 3 that was filed. The Commission held an on-the-record
- 4 preparation in that case. Did you recall providing
- 5 testimony in that on-the-record presentation?
- 6 A. I do not recall.
- 7 Q. If you'd please identify the document that
- 8 I gave you.

1

- 9 A. Yes. It's a transcript of proceedings,
- 10 on-the-record presentation, February 9, 2006, for Case
- 11 No. ER-2005-0436, and that's the Aquila 2005 rate case.
- 12 Q. And who were the other auditors that worked
- on that case, do you recall?
- 14 A. I'm aware that Mr. Cary Featherstone worked
- on the case, but I don't recall any others.
- 16 Q. And from what I have read in here, you did
- 17 not provide testimony?
- 18 A. In that case?
- 19 Q. At this hearing, at the hearing of the --
- 20 A. I do not recall.
- 21 Q. And I do not see where you had in here. If
- 22 you look through and see your name, you can tell me. But
- 23 I'll direct your attention to page 48 of the transcript,
- 24 and on line 14 through 18, tell me which witness was
- 25 called.

	Page 173
1	A. I believe that's Mr. Schallenberg.
2	Q. And was he sworn?
3	A. Yes.
4	Q. All right. And if you will now jump ahead
5	to page 126, and if you'll glance over lines 1 through 15,
6	the Commission recalled Mr. Schallenberg; is that correct?
7	A. Yes, it is.
8	Q. Okay. And they reminded him he was under
9	oath; is that correct?
10	A. Correct.
11	Q. I know there's a lot of questioning and
12	junk in here, so I'm trying to get to the page in question
13	and make sure we have the proper witness identified. If
14	you will please turn to page 148, and at the top of that
15	page you'll see questions are being asked by
16	Commissioner Gaw; is that correct?
17	A. That's correct.
18	Q. And the first question you can see that
19	he's questioning Mr. Schallenberg still; is that correct?
20	I think you'll see that in lines 2 and 3.
21	A. Yes, that's correct.
22	Q. Okay. I just wanted to make sure we're
23	identifying the proper person because it just gives Q and
24	A for questions and answers.
25	So if you will please flip over to

Page 174

- 1 page 149, starting at line 3, if you will please start
- 2 reading beginning with that question and then the answer
- 3 that follow.
- 4 A. Question: And I'm going to have to
- 5 apologize that I have to cut this short here. One other
- 6 thing. Please explain to me what the Accounting Authority
- 7 Order does in this case.
- Is this the mark to market piece?
- 9 Q. And please identify if that's an answer or
- 10 question.
- 11 A. The answer was: Is this the mark to market
- 12 piece?
- 13 Then the question: Yes, I think it is.
- 14 It's in section 17 of the stip, page 10. It is the mark
- 15 to market.
- 16 Answer: What that does there is an -- in
- 17 accounting terms it's called FASB 133. If you buy a
- 18 financial instrument related to a commodity, between the
- 19 time you buy it and the time it closes or settles you are
- 20 required to adjust it on your books as to its market value
- 21 unless it is tied to a physical transaction. In fact, we
- 22 call FASB 133, it's related to speculation. You're buying
- 23 financial instruments without having physical transaction,
- 24 just hoping that the thing will settle in the money or you
- 25 sell it will while it's in the money. So you're just

Page 175

- 1 speculating on a financial transaction without any
- 2 physical control.
- 3 Our utilities, and that would include not
- 4 only electric utilities but natural gas, under risk
- 5 management that I'm aware of they tie the financial
- 6 transaction to the physical transaction. So that if
- 7 they've agreed to buy a certain amount of gas at a certain
- 8 time, they have gone and gotten the financial traction to
- 9 hedge, to hedge that to a price certain. Not that the
- 10 physical price will fluctuate, but when you look at that
- 11 and combine it with the financial transaction, it will
- 12 result in a price that's fixed.
- 13 By making that connection, and that's what
- 14 this portion of the stipulation is, they do not have to
- 15 adjust their books based on the market value fluctuations
- 16 of that financial instrument. And so it was designed to,
- 17 one, allow Aquila to use what's called FASB 171, which is
- 18 a regulatory one, so they no longer have to do mark to
- 19 market, and it also makes the connection between the
- 20 physical transaction and the financial transaction for
- 21 fuel expense more definite. So it can actually be booked
- 22 as fuel expense.
- 23 Q. Stop right there. Now, is that consistent
- 24 with Staff's position as to whether or not these hedging
- 25 costs can be booked as fuel expense?

	Page 170
1	A. I believe Mr. Schallenberg gave example.
2	Part of it is fuel expense. I don't think he said
3	all-inclusive. I mean, I don't think he addressed the
4	purchased power piece. I don't know if he was aware that
5	Aquila included the purchased power hedges.
6	Q. Okay. Now, if you will drop to line 25 on
7	the bottom there of page 150, and please start reading
8	again.
9	A. Now, the practice that's reflected in this
10	agreement is consistent with the practice that's taking
11	place in our other utilities. It's just that their
12	external auditors have not insisted on language in a
13	Commission order to the same extent that Aquila has a
14	requirement.
15	Q. Please continue.
16	A. Question: Is that because of the that
17	the external auditor has that particular requirement of
18	all the utilities it serves, if you know, or is it because
19	we're dealing with Aquila itself? Is it attributable to
20	Aquila or attributable to the external auditor that this
21	is being made?
22	Q. Please continue.
23	A. Answer: It's attributable to the external
24	auditor. Now, whether the external auditor would have a
25	different opinion if it's a different company

	Page 177
1	Question: Yes.
2	Answer: I don't know that.
3	Question: That's what I'm asking.
4	Answer: But I will tell you we get
5	different issues from the same external auditor for the
6	same company case after case I mean, from different
7	cases. So I can't tell you whether it's an Aquila
8	financial condition issue or it's just the individual
9	auditor.
10	Question: Okay.
11	Answer: But I also want to point out,
12	though, this agreement has the benefit of tying the
13	financial instrument as fuel expense so and without
14	that, they would actually book the financial instrument in
15	another account, and you would be susceptible to the
16	argument that the financial instrument and the gain will
17	be separated from fuel expense.
18	Q. And that's the end of the questioning
19	there, isn't it?
20	A. Yes.
21	Q. The next statement is, thank you,
22	Mr. Fischer, from Commissioner Gaw. I had you read that
23	because I'm trying to and the Commission's trying to
24	figure out the language in that AAO and the difference in
25	interpretations from the parties, and that's why I asked

Page 178 1 you if the language is consistent with Staff's position. 2 Α. Well --Mr. Schallenberg at the end there seemed to 3 Ο. 4 be talking if you didn't tie the expenses of the hedging 5 together with fuel costs, then you could not flow the 6 gains through as fuel costs. Is that a correct summation 7 of what he's saying? Yes, and he's saying a lot of times 8 9 auditors tie fuel and purchased power together in an audit area. No other utility in Missouri does hedging like 10 this, derivative hedging for purchased power. I believe 11 no other utility in Missouri has ever done hedge 12 accounting for purchased power the way Aquila does. So 13 14 I'm sure Mr. Schallenberg was saying that most utilities 15 engage in hedging transactions with natural gas for natural gas generation as KCPL does. So whether he 16 17 specifically did include purchase power, the stipulation 18 did and it's clear. I don't know why Mr. Schallenberg 19 didn't. 20 JUDGE STEARLEY: All right. Very wood. Any other questions from the Bench? 21 22 OUESTIONS BY COMMISSIONER STOLL: 23 So when you say that they -- I forget 24 exactly how you said it -- but they buy that for the gas 25 to be used by the company rather than using it to be sold

Page 179 1 at some point in the future? Yes. Most utilities when they do a hedging 2 Α. 3 transaction for natural gas, they buy a financial instrument, like a NYMEX contract, to protect the 4 volatility of the prices. So if prices go up, they'll 5 6 have a hedging gain in the financial market, which they 7 can take that cash to offset the increase in price. And they charge that, when they hedge for natural gas, they 8 9 charge it to the fuel account to reduce the fuel account. And that's what utilities do. 10 11 ο. Because they're actually using that to produce the electricity? 12 Yes. Yeah. They're using fuel to produce 13 14 electricity to generate for their customers and 15 potentially for some off-system sales. 16 COMMISSIONER STOLL: Okay. Thank you. 17 JUDGE STEARLEY: Thank you, Mr. Hyneman. 18 Recross based on questions from the Bench? 19 RECROSS-EXAMINATION BY MR. FISCHER: 20 Q. Mr. Hyneman, have you ever audited Ameren? 21 Α. No. 22 The Judge asked you regarding your view Q. 23 about violations of the stip on accounting. Even if GMO 24 recorded the purchased power hedging gains and losses in a

different account than what the Staff thought it should be

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Page 180

- 1 recorded in, does that make the hedging program itself
- 2 necessarily imprudent?
- 3 A. It's not related to the hedging program
- 4 itself.
- 5 Q. Is it necessarily imprudent, the hedging
- 6 program, just because it's recorded in a different
- 7 account?
- 8 A. No.
- 9 Q. Would you agree that all prudently incurred
- 10 hedging costs should be recovered by the company?
- 11 A. Again, you -- and I think we went through
- 12 this in the deposition.
- 13 **Q.** We did.
- 14 A. Okay. Aquila initiated the hedging the
- 15 program below the line.
- 16 MR. FISCHER: Judge, I'm just asking a
- 17 simple question. The question is, would you agree that
- 18 all prudently incurred hedging costs should be recovered
- 19 by the company.
- JUDGE STEARLEY: That's a yes or no answer.
- 21 THE WITNESS: I'm sorry. I was tying to be
- 22 consistent with my deposition. Assuming it -- yes, above
- 23 the line, it is.
- 24 BY MR. FISCHER:
- 25 Q. And in addition to the Stipulation &

Page 181

- 1 Agreement that the judge asked you about, the company
- would also be required to file -- or to follow Generally
- 3 Accepted Accounting Standards and various accounting
- 4 standard codifications; is that right?
- 5 A. Yes. This Accounting Authority Order is
- 6 Generally Accepted Accounting Principles.
- 7 Q. Prior to March 21st of 2012, the date I
- 8 think you filed your rebuttal testimony, had you recently
- 9 reviewed the accounting standards codification topic 815
- 10 on derivatives in hedging?
- 11 A. I reviewed FAS 133, which I believe has
- 12 been translated into the new ASC number.
- 13 Q. And that accounting standard codification
- 14 addresses how the preparers of financial statements are
- 15 required to record the changes in fair value in the
- 16 financial instruments on their financial statements; is
- 17 that your understanding?
- 18 A. Yeah, for KCPL. For GMO, they would have
- 19 the Accounting Authority Order under FAS 171, which would
- 20 guide how they would record it on their financial records.
- 21 Q. When was the first time that you reviewed
- 22 ACS topic 815 on derivatives in hedging?
- 23 A. I think it was promulgated in 1998. I may
- 24 have looked at it over the years.
- 25 Q. When was the last time you remember

Page 182 1 reviewing it? 2 Probably today. 3 So prior to the time you filed your Ο. 4 rebuttal testimony, you had not recently reviewed that 5 topic? 6 I think Mr. Bresette brought the FAS 133 Α. 7 issue into this case. I think upon reading his testimony is when I reviewed it again, because FAS 133 really 8 9 doesn't apply to this case. 10 Q. Is that the first time you reviewed ACS 11 topic 815, after you read Mr. Bresette's testimony? Again, I reviewed FAS 133, which I believe 12 Α. is the same document as the ASC 815 you referred to, but 13 14 I'm not sure. 15 You don't remember reviewing that Q. particular document, topic 815? 16 17 No. I remember reviewing FAS 133. Α. 18 Is it correct that you did not consider ACS Q. 19 topic 815 when you made your recommendation in this case since you hadn't reviewed that particular standard prior 20 21 to Mr. Bresette's testimony? 22 That standard does not apply to this case. 23 Aquila's requirement for accounting purposes under FAS 24 171, which is GAAP, is spelled out in the Stipulation & 25 Agreement, the Accounting Authority Order, not under

Page 183 FAS 133, and that is --1 2 Q. My question to you, Mr. Hyneman, is is it correct that you did not consider ACS topic 815 when you 3 4 made your recommendation in this case? 5 MR. THOMPSON: Objection. Asked and 6 answered. 7 MR. FISCHER: Judge, he never answered the question. 8 9 JUDGE STEARLEY: I didn't hear it. MR. THOMPSON: He stated that it was not 10 applicable. 11 12 MR. FISCHER: That's not the question, 13 Judge. 14 JUDGE STEARLEY: It's a yes or no question, 15 counsel. I believe Mr. Hyneman can answer with a yes or 16 no. 17 THE WITNESS: Could you repeat the 18 question? 19 BY MR. FISCHER: 20 Yes, sir. Is it correct that you did not Q. 21 consider ACS topic 815 when you made your recommendation 22 in this case since you had not reviewed that accounting 23 standard prior to the filing of Mr. Bresette's testimony? 24 Α. Yes. 25 MR. FISCHER: That's all I have, Judge.

1	Page 184 JUDGE STEARLEY: All right. And,
2	Mr. Fischer, if you would also please get a certified copy
3	of the transcript from the on-the-record February 9th,
4	2006 in ER-2005-0436, and offer that as an exhibit.
5	MR. FISCHER: Okay.
6	JUDGE STEARLEY: This will be Exhibit
7	No. 12 for GMO.
8	MR. FISCHER: What page numbers was that,
9	Judge?
10	JUDGE STEARLEY: You can just file the
11	entire copy, but the language I was reading from I believe
12	came from pages or that I had Mr. Hyneman read from,
13	pages 148 through 152, and I believe that is EFIS docket
14	entry 264 in that case.
15	MR. FISCHER: Could we late file that?
16	JUDGE STEARLEY: Yes, you may, by next
17	Friday.
18	MR. FISCHER: That's February the 9th, is
19	that the date?
20	JUDGE STEARLEY: That's correct.
21	MR. FISCHER: Yes, we can do that.
22	THE WITNESS: That would be the date of the
23	transcript. I believe the date of filing was
24	February 27th.
25	MR. FISCHER: That's the 2007 Aquila rate

1	Page 185 case?
2	JUDGE STEARLEY: That's the 2005.
3	MR. FISCHER: 2005.
4	JUDGE STEARLEY: ER-2005-0436.
5	MR. FISCHER: Thank you.
6	JUDGE STEARLEY: All right. Recross is
7	finished. Redirect?
8	MR. THOMPSON: For the record, Judge,
9	Staff's going to object to those two exhibits as violative
10	of the parol evidence rule.
11	JUDGE STEARLEY: And, counselor, if you
12	will flush out your objection a little bit for me.
13	MR. THOMPSON: Certainly. The Commission
14	is faced with interpreting a Stipulation & Agreement,
15	which is of the nature of a contract, and parol evidence
16	is not admissible to go to the intention of the parties of
17	a contract. You must base the interpretation upon the
18	language within the four corners of the instrument.
19	JUDGE STEARLEY: Well, Mr. Thompson, I
20	believe to me the language in the AAO was made in dispute
21	by the parties here, and it also appears that this is the
22	relevant case in which the AAO was ordered. So you're
23	telling me the documents which are relevant to that are
24	not admissible because they're not within the four corners
25	of the stipulation, that's your objection?

1	Page 186 MR. THOMPSON: That is the objection.
2	JUDGE STEARLEY: All right. Your response,
3	Mr. Fischer?
3	MI. FISCHEI!
4	MR. FISCHER: Judge, I think you can take
5	into account the admissions of the Staff that will be
6	contrary to their position in this case in previous sworn
7	testimony before this Commission that is on record here at
8	the Commission. I would certainly urge you to do that. I
9	would suggest that it's admissible, if nothing else, to
10	the weight of the evidence, not the admissibility.
11	JUDGE STEARLEY: Is the rule of parol
12	evidence a technical rule of evidence or fundamental rule
13	of evidence, Mr. Thompson?
14	MR. THOMPSON: Frankly, I don't know.
15	JUDGE STEARLEY: Well, the Commission's not
16	bound by the technical rules of evidence. When
17	Mr. Fischer late files these exhibits, you can file a
18	written objection at that time, and you can try and find
19	some case law for me as to why that would fall under the
20	technical rules of evidence or the fundamental rules of
21	evidence versus the technical rules of evidence.
22	Technical rules do not apply here. And, Mr. Fischer, GMO
23	will be allowed to respond to that, of course.
24	MR. FISCHER: Thank you, Judge.
25	JUDGE STEARLEY: Any other objections?

	Page 187
1	MR. THOMPSON: No other objections for me.
2	JUDGE STEARLEY: I'll reserve a ruling on
3	those exhibits until they're filed and I see the written
4	objections as briefed by counsel. Any redirect,
5	Mr. Thompson?
6	MR. THOMPSON: No redirect. Thank you.
7	JUDGE STEARLEY: All right. Mr. Hyneman,
8	thank you very much for your testimony, and you are
9	excused. And you may call your next witness.
10	MR. THOMPSON: Staff calls Lena M. Mantle.
11	MR. FISCHER: Judge, can we take about a
12	five-minute break just before I start cross here to get
13	myself organized a little bit?
14	JUDGE STEARLEY: Certainly. You want to go
15	ahead and take it now? We'll go ahead and take a
16	five-minute or ten-minute break at this time.
17	(A BREAK WAS TAKEN.)
18	JUDGE STEARLEY: All right. Ms. Mantle, I
19	need to swear you in.
20	(Witness sworn.)
21	JUDGE STEARLEY: Thank you. You may
22	proceed.
23	MR. THOMPSON: Thank you.
24	LENA M. MANTLE testified as follows:
25	DIRECT EXAMINATION BY MR. THOMPSON:

	Page 188
1	Q. State your name, please.
2	A. Lena M. Mantle.
3	Q. And how are you employed?
4	A. I'm employed by the Missouri Public Service
5	Commission.
6	Q. And are you the same Lena Mantle that
7	prepared or caused to be prepared the documents marked as
8	Staff Exhibit 2HC and NP?
9	A. Yes.
10	Q. And do you have any changes or corrections
11	to those documents?
12	A. Yes, I do. And it is to the first page of
13	my Schedule LMM-1. I had not updated my credentials for
14	the changes in the energy department's name to energy unit
15	and the fact that operations division then became a
16	department and there's a new division. So I have prepared
17	a new LMM-1-1 that gives the correct unit, department and
18	division.
19	While I was updating it, what is filed in
20	my testimony says that I'm actively involved in updating
21	the Chapter 22 rules. Since those have been revised, I
22	removed that sentence since I was updating the credentials
23	anyway. That would be the only change.
24	MR. THOMPSON: Your Honor, I don't know if
25	you want to mark this as a separate exhibit, and if so, I

	Page 189
1	don't know what number we're up to.
2	JUDGE STEARLEY: I believe we can
3	substitute this as long as the parties have no objections.
4	MR. FISCHER: No objection.
5	MR. THOMPSON: Thank you.
6	BY MR. THOMPSON:
7	Q. With that correction in mind, if I asked
8	you the same questions today, would your answers be the
9	same?
10	A. Yes.
11	Q. And as far as you know, would those answers
12	be true and correct to the best of your knowledge and
13	belief?
14	A. Yes.
15	MR. THOMPSON: At this time I would offer
16	Staff Exhibit 2HC and NP with the new schedule LMM-1, and
17	tender Ms. Mantle for cross-examination.
18	JUDGE STEARLEY: All right. Any objections
19	to the admission of Staff Exhibit 2?
20	MR. FISCHER: No objection.
21	JUDGE STEARLEY: Hearing none, it shall be
22	received and admitted to the record.
23	(STAFF EXHIBIT NO. 2 WAS RECEIVED INTO
24	EVIDENCE.)
25	JUDGE STEARLEY: Cross-examination. Is

Page 190 Mr. Conrad still on the phone? Did we lose him at some 1 2 point? 3 MR. THOMPSON: Mr. Conrad, are you there? I don't know, your Honor. No response. 4 5 JUDGE STEARLEY: He has not e-mailed me back. He may just have his phone muted. GMO, you can 6 7 proceed with cross-examination. MR. FISCHER: Thank you, Judge. 8 9 CROSS-EXAMINATION BY MR. FISCHER: 10 Q. Good afternoon, Ms. Mantle. Good afternoon. 11 Α. 12 Q. Do you happen to have a copy of your 13 rebuttal testimony and the deposition that we took in this 14 case? 15 Yes, I do. Α. Okay. I'd like to begin on your rebuttal 16 Q. 17 testimony at page 1, line 17 through 18, and I believe you 18 may have just updated this, but you're the -- you're 19 currently the manager of the energy unit of the tariff safety and economics analysis department of the regulatory 20 21 review division, right? 22 Yes. Α. 23 Okay. And that -- that energy resource 24 analysis group is a part of your department, right? 25 It is a section within the energy unit. Α.

1	Page 199 Q. Okay. And I believe it was the persons in	
2	that particular unit that completed the GMO FAC review in	
3	this case and filed the Staff Report?	
4	A. That is correct.	
5	Q. Okay. So those persons would be Dana	
6	Ives Eaves. I'm sorry. I have Darren Ives over here.	
7	Dana Eaves, Leon Bender, Matthew Barnes and David Roos,	
8	correct?	
9	A. I believe that's who did the report, yes.	
10	Q. Would you describe for the Commissioner and	
11	the Judge your role in this FAC case, just briefly?	
12	A. The gentlemen that you listed did a review,	
13	a prudence review of information provided to them through	
14	data requests, monthly submissions, quarterly submissions,	
15	FAC submissions, their own data responses and information	
16	from rate cases. Together they compiled a prudence	
17	review. They took the results of that prudence review to	
18	management, which included me and Natelle Dietrich,	
19	Cherlyn Voss. I believe there was an attorney there. I	
20	don't know if it was Mr. Thompson or Nathan Williams, and	
21	most likely Bob Schallenberg. And we reviewed that	
22	prudence review and okayed it, that it could be Staff's	
23	prudence review in that case or in this case.	
24	Once it became evident that we were likely	
25	to have testimony filed, because of my background, my	

Page 192

- 1 history in resource planning with the Commission and
- 2 reviewing the resource plans of not only Aquila but
- 3 Empire, Ameren Missouri and Kansas City Power & Light
- 4 Company, and also the background that I have with the FAC
- 5 having written the rules and been a part of every FAC
- 6 tariff written and every FAC tariff filing made, it was
- 7 determined that I should write testimony that you find in
- 8 my rebuttal testimony.
- 9 Q. Okay. Very good.
- 10 A. I remember that in your deposition you told
- 11 me that your role was an oversight of the work, it wasn't
- 12 to get into the details?
- 13 A. That is correct.
- 14 O. Okay. And in this case there's one
- disallowance being proposed by the Staff related to GMO's
- 16 cross hedging program where GMO has for several years been
- 17 cross hedging using natural gas futures. Is that your
- 18 understanding?
- 19 A. There's a disallowance of the cross hedging
- 20 for purchased power in this prudence review. How long
- 21 that's been going on really is irrelevant to this prudence
- 22 review because we looked at this time period and whether
- 23 or not that was prudent for this time period.
- 24 Q. Okay. And as I understand it, Mr. Eaves is
- 25 the sponsoring witness for the disallowance. You're not

Page 193 1 the sponsoring witness, right? Yes, he is the witness for the 2 3 disallowance. And as I recall from your testimony in the Q. 5 deposition, the adjustment was initially recommended and 6 developed by Mr. Eaves; is that right? 7 Α. With help from Mr. Hyneman, Mr. Featherstone and the other gentlemen that contributed 8 to the report. I don't know how much influence they had 9 or not, but he was the lead for that. 10 11 ο. Didn't you tell me in the deposition that 12 this adjustment was initially Mr. Eaves' idea? 13 I believe it was, yes. Α. 14 ο. And did you rely on Mr. Eaves' professional 15 judgment when you approved the recommended disallowance 16 associated with the cross hedging program? 17 Α. Yes. 18 Q. Now, did you personally evaluate GMO's 19 hedging program or specifically review the hedges that 20 were placed by GMO in this case? 21 Α. No. 22 Did you make any independent judgment about Q. 23 the issue of whether it was prudent or not to use natural 24 gas hedges associated with spot purchased power in this 25 case?

1	Page 194 A. I did go back and review the tariff to see		
2	what was in the tariff as far as what was allowed to flow		
3	through the FAC. That I did do in detail, but otherwise,		
4	no, I did not.		
5	Q. Okay. And I believe you told me you've		
6	never testified regarding an electric company's hedging		
7	program in any other proceeding; is that right?		
8	A. That's correct.		
9	Q. And I believe you said you hadn't attended		
10	the PGS Energy webinar entitled How to Financially Hedge		
11	Natural Gas or Electricity Price Risk either, right?		
12	A. No, I did not attend that.		
13	Q. Now, would you just describe for the		
14	Commissioner and for the Judge how you view the role of		
15	the Staff in an FAC audit?		
16	A. In an FAC audit, we task our employees to		
17	look at the costs and revenues that are to flow through		
18	the FAC for prudence. Basically, you can think of it as a		
19	grid divided up into four sections. If it's prudent and		
20	it's prudence on one axis and cost on the other, if it's		
21	prudent but it still costs a lot, that's still allowed.		
22	If it is imprudent and it doesn't harm the customers, then		
23	we don't bring that up either. That's not what the		
24	purpose is.		
25	But it's when it causes harm, it's the		

	Page 19:
1	quadrant where it's imprudent and causes harm to the
2	customers, that's how we find that's what we find to be
3	imprudent.
4	Q. Would you agree that the Staff is supposed
5	to be a neutral party in a case to provide a fair and
6	equitable solution for inclusion of costs in the FAC
7	cause?
8	A. Yes.
9	Q. And from your perspective, is the role of
10	the Commission Staff to be fair, objective and un biased
11	in an FAC audit?
12	A. As it is in all of our work.
13	Q. Is the role of the Commission to be a
14	strong and aggressive protector of the ratepayer
15	interests?
16	A. No, it is not.
17	Q. From your perspective, is the role of the
18	Commission Staff to present a case that's intended to keep
19	the rates as low as possible for the consumers?
20	A. No, it is not.
21	Q. From your perspective, is it the role of
22	the Commission Staff to make recommendations in an FAC
23	audit that are designed to keep the public utility
24	financially whole, or just financially healthy? Let's
25	just let's leave it there, financially healthy.

1	A. I think in a prudence audit we are to find
2	whether something is prudent or not. Now, sometimes we
3	may find something that's imprudent that cause could
4	cause financial harm, but I believe our task is the
5	imprudence or the prudence, not keeping the utility from
6	any financial harm.
7	Q. Your role is to balance the interests, just
8	like it is in other cases, right?
9	A. Yes.
10	Q. In balancing the interests of the consumers
11	and the public utility shareholders, do you try to follow
12	the policies of the Commission through the Commission's
13	previous orders?
14	A. Yes.
15	Q. Let's look at the Staff Report if you've
16	got that in front of you.
17	A. I don't have it.
18	Q. You don't have that. Okay. Let me just
19	ask you some questions. I think you'll be able to answer
20	them based on your deposition.
21	We talked about the prudence standard a
22	little bit, remember the discussion in the deposition, and
23	it's addressed in the Staff Report?
24	A. I believe I tried to give a summary of that
25	just a few minutes ago, if that's what you're talking

Page 197 1 about, yes. 2 0. Is this the standard that Staff believes 3 should be applied to the Commission or by the Commission 4 in this proceeding to determine if GMO's actions were 5 imprudent in this case? 6 I'm sorry. Could you ask that again? Α. Q. The prudence standard that's mentioned in 8 the Staff Report, is that the standard that the Commission 9 should apply to GMO in this case? 10 Α. Yes. 11 ο. From your perspective, and not as a lawyer 12 but as the head of the energy unit, would you agree that 13 GMO's costs are presumed to be prudent? 14 I believe I heard that earlier from my attorneys, so I will have to agree. 15 16 Q. All right. That sounds good. And the 17 company's conduct should be judged by asking whether the 18 conduct was reasonable at the time under all the 19 circumstances considering the company had to solve the 20 problem prospectively rather than in reliance on 21 hindsight? 22 Α. Yes, based on the information that we can 23 gather. 24 Q. And under that prudence standard, the 25 Commission must determine how a reasonable person would

Page 198

- 1 have performed the tasks that confronted the company under
- 2 the circumstances that confronted them at the time the
- 3 decision was being made?
- 4 A. Yes.
- 5 Q. Now, do you believe that a reasonable
- 6 person at GMO under the circumstances of this case would
- 7 not have attempted to hedge the company's risks related to
- 8 volatile spot purchased power costs?
- 9 A. I don't know what a reasonable -- I don't
- 10 know a reasonable person at GMO different from a
- 11 reasonable person anywhere else, I don't know what that
- 12 distinction is.
- Q. Well, let me ask it this way. Do you
- 14 believe that a reasonable person at GMO, under the
- 15 circumstances of this case, would have attempted to play
- 16 the market and not hedge the company's risk associated
- 17 with spot purchased power?
- 18 A. The question is, do I believe that a
- 19 reasonable person would not have cross hedged purchased
- 20 power with natural gas?
- 21 Q. And just played the market, played the spot
- 22 market.
- 23 A. Yes, that's correct. I believe that.
- 24 Q. You believe that -- okay. Let me ask it
- 25 again. You believe that a reasonable person, under the

Page 199 1 circumstances of this case, would not have cross hedged 2 and would have instead played the spot -- played the 3 market, right? I believe a reasonable person in the 4 Α. position that they were in would have said what is the 5 6 least expensive resource to meet our customers' need? If 7 that was the spot market, it's the spot market. If it's generation, it's generation. I don't believe a reasonable 8 9 person would have said let's add some additional loss or gain according to financial hedges in the natural gas 10 market. 11 12 So you believe that a reasonable person at Q. GMO, under the circumstances of this case, would have 13 chosen to play the market? 14 15 Α. They would not have chosen to buy No. natural gas futures in an effort to offset purchased power 16 17 spot market prices. 18 What alternative would you recommend other Q. 19 than generation and purchased power agreements? 20 I don't know that any other's needed. Α. 21 Is there any one available that you're Q. aware of? 22 23 Not that I can think of right here and now, Α. 24 no.

Okay. So the alternative is really to

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Q.

25

1	either you're	Page 200 suggesting we shouldn't hedge, so the
2	alternative is t	to basically buy spot purchased power and
3	flow it through	the FAC?
4	А. Т	That's what all you the other utilities
5	do. Now, I mear	, GMO does buy more spot market than the
6	other utilities,	but that's because of the position of
7	their generation	, that the other utilities aren't in a
8	position where t	they need so much spot. They don't off
9	they don't hedge	their spot market purchases with natural
10	gas futures or c	derivatives.
11	Q. I	s it correct to conclude that Staff is not
12	making a recomme	endation that the Commission find that a
13	reasonable perso	on at GMO would have refrained from
14	attempting to he	edge the risk associated with purchased
15	power using natu	ural gas futures?
16	А. Т	That's another confusing question.
17	Q. I	It is.
18	Α. Ο	Can we try to break that down?
19	Q. I	s Staff recommending that the Commission
20	find that a reas	sonable person wouldn't have used cross
21	hedging?	
22	А. У	es.
23	Q. T	hat's the ultimate recommendation of
24	Staff?	
25	Α. Υ	Yes. Not in these circumstances. There's

Page 201

- 1 circumstances cross hedging may be -- well, may be useful
- 2 for. We're not saying cross hedging is bad as a total
- 3 idea.
- Q. That's what I'm asking. Is it bad as a
- 5 total idea?
- 6 A. It's a tool that can be used and should be
- 7 used appropriately, just as you would not use a hammer to
- 8 break apart a board if you wanted a straight cut. You'd
- 9 use a saw. It's the appropriate tool in the appropriate
- 10 place. We do not believe this was the appropriate tool in
- 11 this place.
- 12 Q. Is it correct that you believe a reasonable
- 13 person could have attempted to mitigate the risk of a
- 14 volatile spot purchased power if he had a reasonable
- 15 method of doing so?
- 16 A. He could have, yes.
- 17 Q. And as I understand your testimony, you
- 18 personally do not believe that it's imprudent on its face
- 19 for GMO to have attempted to mitigate the risk of a
- 20 volatile spot purchased power price, right?
- 21 A. I do not believe that it was imprudent for
- 22 Aquila to attempt to mitigate the volatility, no.
- 23 Q. Well, assuming it was reasonable to attempt
- 24 to mitigate the risk of a volatile spot purchased power
- 25 price using some reasonable method to do that, what should

Page 202

- 1 GMO have done instead of using natural gas futures as a
- 2 method of cross hedging that risk?
- A. I don't know that there is. They could
- 4 have built generation back when they needed generation.
- 5 That would have been the hedge that the other utilities
- 6 use.
- 7 Q. I believe you told me in the deposition
- 8 that that's not the basis for the Staff's recommendation
- 9 in this case, right?
- 10 A. That's correct.
- 11 Q. Do you personally believe that the company
- 12 in the future should stop its efforts to hedge the price
- of spot purchased power?
- 14 A. Personally, yes.
- 15 Q. Is Staff recommending to the Commission
- 16 that it order the company to refrain from using cross
- 17 hedging as a method of mitigating its risk associated with
- 18 purchased power prices?
- 19 A. Staff is recommending that the Commission
- 20 find what GMO did during this time period imprudent, and
- 21 GMO can make the management decisions as to whether or not
- 22 it continues or stops.
- 23 Q. If the Commission does adopt the Staff's
- 24 recommendation in this case and disallows, what is it,
- 25 \$14.9 million now, would you expect the company would be

Page 203 1 inclined to stop its cross hedging program? 2 Α. Yes. 3 If we assume for purposes of this question ο. 4 that the natural gas prices are strongly positively 5 associated with spot electricity prices, do you believe 6 that it would be possible to cross hedge the risk 7 associated with spot purchased power by using natural gas 8 futures? 9 Α. It is possible. 10 Q. Now, as I understand again your role, 11 you're not holding yourself out as an expert in cross 12 hedging in this case, right? 13 Α. That's correct. 14 ο. That's being left entirely to Mr. Eaves? 15 Α. Yes. 16 Who on Staff would you consider to be the Q. 17 most knowledgeable person about electricity price hedging? 18 Α. At this time I believe it would be 19 Mr. Eaves. 20 Q. Okay. Let's turn to your rebuttal 21 testimony in the current case, page 1, lines 22 through 25. You state there, on pages 5, 7 and 11 of his direct 22 23 testimony, KCP&L Greater Missouri Operations Company 24 witness Dr. C.K. Woo states that procurement risk may be 25 mitigated via generation ownership; is that right?

	Page 204
1	A. Yes.
2	Q. And then you go on to state, Staff agrees
3	with Dr. Woo that generation ownership mitigates
4	procurement cost risks. Staff has consistently urged all
5	the Missouri investor-owned utilities, including GMO,
6	formerly Aquila, to acquire more generation rather than
7	purchasing energy either through purchased power contracts
8	or the spot market for electricity. Is that generally
9	right?
10	A. Yes.
11	Q. Is another way of saying that that the
12	Staff has urged companies to put steel in the ground
13	rather than relying on purchased power contracts or spot
14	purchase
15	A. Yes.
16	Q for electricity?
17	A. Yes.
18	Q. Now, then on page 2 of your rebuttal, you
19	state at lines 1 and 2, my testimony explains why GMO
20	relies so heavily on spot market electricity; is that
21	right?
22	A. Yes.
23	Q. And you agree that GMO does rely more
24	heavily on spot market electricity than other electric
25	companies in Missouri, right?

Page 205 1 Α. Yes. Q. And that means, doesn't it, that customers are more at risk depending on what the prices of 3 4 electricity do in the spot market? 5 Since there is an FAC, yes, they are. And is the fact that GMO relies on spot 6 Q. 7 market electricity the reason Staff is proposing to 8 disallow its hedging costs associated with the spot 9 purchased power in this case? No, it is not. 10 Α. 11 ο. Is the fact that GMO relies so heavily from 12 Staff's perspective on spot market electricity the reason 13 that Staff is proposing to disallow the hedging costs in 14 this case? 15 Α. No, it is not. 16 Is Staff's prudence adjustment based upon Q. Staff's concern that GMO has relied too heavily on spot 17 18 market electricity? 19 I don't -- I don't believe Staff has ever said that they relied too heavily on. The Staff position 20 is, if it is the least cost and reliable source of energy 21 is a spot market, then GMO or Ameren Missouri or Empire 22 23 District or Kansas City Power & Light should purchase the 24 energy either on the spot market or through purchased 25 power agreements. That's the Staff's position.

1	Page 200 Q. I doubt anyone in the industry would you
2	disagree with you. Wouldn't you think that's true.
3	A. I hope they wouldn't.
4	Q. But for purposes of this case, your
5	disallowance is not based upon the fact that GMO relies
6	more heavily on spot purchased power, right?
7	A. No, it is not.
8	Q. Does the Staff believe that it's imprudent
9	for GMO to rely upon spot purchased power during the FAC
10	audit period?
11	A. No. It was the most prudent method for
12	them to meet their customers' need, the least expensive
13	way, because their own generation was much more expensive.
14	Q. And Staff hasn't made any disallowance
15	because they didn't use the least expensive option, right?
16	A. If we did, it would increase the fuel cost
17	to the customers, increasing what they would have had to
18	pay through the FAC.
19	Q. Does the Staff believe that it was
20	imprudent for GMO to rely on spot purchased power rather
21	than putting additional steel in the ground today?
22	A. It is Staff's position that they should
23	have put steel in the ground back in 2000 when the Aries
24	plant was built.
25	Q. But that's not the basis for the

But that's not the basis for the

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Q.

Page 207 1 disallowance, correct? 2 No, it is not. 3 Okay. Is Staff proposing to disallow the Ο. 4 hedging costs related to its spot purchased power in this 5 case because they didn't buy the Aries plant in the year 6 2000? 7 Α. No. 8 And you don't believe that the company is 9 relying too much on spot purchased power and the company 10 needs to penalize the company for that, right? That is not the reason for the adjustment. 11 Α. Given the resources that GMO has, that's what we deal with 12 during this time period. 13 14 Now, I believe you say that basically on 15 page 6, don't you, on your rebuttal testimony, beginning 16 on line 14, where you're -- you're not suggesting that GMO 17 should have met its power needs by using generating plants 18 it owned instead of buying so much spot market 19 electricity; is that right? 20 Α. Yes. 21 And then on page 6, line 17, you say -- you Q. 22 state, absent some offsetting consideration, GMO should 23 use the least cost electricity to serve its customers. 24 it had not, it's very likely Staff would have alleged that 25 GMO was imprudent. Is that right?

	Page 208
1	A. That is correct.
2	Q. So to get to the bottom line, the Staff's
3	view is not that we that the company's done anything
4	imprudently by purchasing power under the circumstances of
5	this case?
6	A. That's correct.
7	Q. And the Staff is not suggesting that it's
8	always imprudent to try to cross hedge that electric power
9	risk, right?
10	A. Staff believes cross hedging is a tool that
11	should be used prudently, and in this case it was not used
12	prudently.
13	Q. Now, in the Staff Report, I believe the
14	Staff recommended the Commission order the company to
15	refund \$18.8 million or so; is that right?
16	A. It was 18 million. I don't know what after
17	the decimal point.
18	Q. And Staff has Staff modified based on,
19	as I understand the opening statement, your position on
20	the amount of the disallowance and refund after you
21	reviewed the company's testimony in this case?
22	A. Yes.
23	Q. Is it correct that the number you're
24	recommending now is 14.9 million?
25	A. Yes.

1	Page 209 Q. Did Staff make a mistake in your original
2	position when you recommended an \$18.8 million
3	disallowance?
4	A. Staff was not fully aware of the
5	Stipulation & Agreement in the prior rate case, I think it
6	was the 2005 rate case. Mr. Eaves had not worked in that
7	rate case, but he did get together with the auditors in
8	that rate case and agree that now the number should be
9	\$14.9 million.
10	Q. Okay. That was after you looked at what
11	the company had suggested and made an evaluation about
12	that, right?
13	A. I don't know the exact sequence, but we did
14	look at, you know, what was told to us, and we did talk
15	with Mr. Hyneman and the other auditors to make sure that
16	we got the right amount.
17	Q. In the Staff's position statement, under
18	the first two issues, the Staff states, GMO was imprudent
19	in that it relied on an overly rigid market insensitive
20	cross hedging strategy resulting in the loss of
21	\$14.9 million during the review period. Is that your
22	understanding?
23	A. That's how I remember.
24	Q. Does your prefiled testimony in this case

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assert that GMO's hedging strategy was overly rigid?

25

	Page 210
1	A. No.
2	Q. Does your prefiled testimony in this case
3	assert that GMO's hedging strategy was market insensitive?
4	A. No.
5	Q. Do you know of any prefiled Staff testimony
6	that includes an assertion that GMO's current hedging
7	program is overly rigid or market insensitive?
8	A. I don't recall any, but Mr. Hyneman and
9	Mr. Eaves had quite a few pages of testimony. I really
10	can't say.
11	Q. Would you have reviewed that testimony?
12	A. Yes. I don't I don't remember
13	specifically that, but that doesn't mean that there
14	couldn't be something in there that would support that.
15	Q. But you're not aware of it?
16	A. I'm not aware of it.
17	Q. Ms. Mantle, is it correct that you
18	personally know of no formalized organized market that
19	allows for the purchase of electric futures in the SPP
20	market area?
21	A. That's correct.
22	Q. And by that statement do you mean that
23	Staff knows of no formalized market that allows spot
24	purchased power to be hedged using on-peak purchased power
25	futures contracts?

	Page 211
1	A. That is correct.
2	Q. Well, from your perspective, since there is
3	no organized market for electric futures contracts, are
4	there alternative methods of hedging electric price risk
5	other than building generation or entering into PPAs?
6	A. No.
7	Q. So is it correct to conclude that there's
8	no financial instruments from your perspective that can be
9	used to hedge this risk, right?
10	A. That is correct.
11	Q. Even though I know you haven't attended the
12	seminars on how you hedge how you can use natural gas
13	hedges to do that, right?
14	A. I believe that can be one. Whether that's
15	the prudent thing to do or not is another question.
16	Q. Well, that's what I'm trying to get to. If
17	you don't think it's prudent to use natural gas futures
18	contracts to hedge and there's no other financial
19	instrument that you can do it with but you still want the
20	company to consider hedging, I'm asking what should they
21	have done in this circumstance? Should they have built
22	another power plant?
23	A. The time to build the power plant was
24	before these accumulation periods occurred. That is
25	that is their hedge. That is the other utility's hedges

Page 212 in the state of Missouri, either that or purchased power, 1 long-term purchased power agreements, which GMO does have. 2 3 And so when Mr. Blunk made his decision Ο. 4 about whether to hedge or not, he knew what his generation 5 fleet was. He knew how long it would take to build a 6 generation plant. At that point in time, what should he 7 have done? He should not have crossed hedged with 8 Α. 9 natural gas futures. He should have -- if it was cheaper 10 to purchase spot market energy than it was to generate, then he should have purchased spot market energy. 11 12 He should have just played the spot market Q. 13 and passed it through under the fuel adjustment clause, 14 right? 15 Α. Yes. Do you know of any Missouri Public Service 16 Q. 17 Commission decision where the Commission has found that 18 it's imprudent on its face to use natural gas futures to 19 hedge this electric risk? 20 Α. I'm not aware that it's ever come up before. 21 22 Okay. Would you agree that if the Q. 23 Commission adopts the Staff's position in this case, it 24 will be the first time that the Commission has disallowed 25 an electric company's cross hedging costs associated with

	Page 213
1	on-peak spot purchases?
2	A. Because it's never been brought before them
3	before, yes, it would be the first time.
4	Q. Do you know of any other Public Service
5	Commission decision anywhere else where they've done that?
6	A. Where they've done?
7	Q. Where they have found that it was imprudent
8	on its face to use natural gas futures to hedge the risk
9	associated with spot purchased power costs?
10	A. No.
11	Q. Do you believe that GMO should have as a
12	goal the hedging of the risk of volatile spot purchased
13	power costs using financial instruments at all?
14	A. No, not it's the ratepayers' money that
15	they're using now. It's not their shareholders back when
16	they didn't have an FAC. Now it's the ratepayers' money
17	that they are doing this with.
18	Q. So again, to get to the bottom line, it's
19	your perspective that GMO would be better off not to hedge
20	but instead just play the spot market if that's the
21	cheapest way to go as far as buying from other
22	utilities
23	A. Yes.
24	Q right?
25	A. Yes.

	Page 214
1	Q. I'd like to show you the Nonunanimous
2	Stipulation & Agreement in Case No. ER-2009-0090, which
3	was the last GMO rate case.
4	A. It wasn't the last GMO. It was the one
5	before that.
6	Q. You're right. You're right.
7	MR. FISCHER: May I approach the witness?
8	JUDGE STEARLEY: You may.
9	BY MR. FISCHER:
10	Q. Would you turn to page 10 of the
11	stipulation where it indicates in paragraph 18C, to aid in
12	FAC tariff prudence and true-up reviews, GMO shall submit
13	to Staff the following, and then I believe it lists 11
14	bullet points containing information to be submitted to
15	Staff. Do you see that?
16	A. Yes.
17	Q. If you turn to page 11, the fourth bullet
18	point on the page indicates that GMO is to provide Staff a
19	copy of each and every GMO hedging policy that is in
20	effect for Staff to retain; is that right?
21	A. Yes.
22	Q. And then the next bullet says, within 30
23	days of any change in a GMO hedging policy, a copy of the
24	changed hedging policy.
25	A. Yes.

1	Page 215 Q. Okay. These provisions were intended to
2	keep Staff apprised of changes of the GMO hedging plans;
3	is that right?
4	A. Yes.
5	Q. And are you aware that the company invited
6	members of the Staff to participate in discussions with a
7	firm known as Kase & Company that was revising the
8	company's hedging plans back in 2007?
9	A. I've been made aware of that by
10	Mr. Hyneman, yes.
11	Q. Okay. And prior to that case, has Staff
12	ever recommended a disallowance based upon the fact that
13	Aquila or GMO was using natural gas futures to hedge the
14	risk associated with electric purchased power costs?
15	A. Not to my knowledge.
16	Q. To your knowledge, prior to this case, has
17	Staff ever expressed to the company that it opposed the
18	use of natural gas futures to hedge the price of
19	electricity?
20	A. It's my understanding we weren't aware of
21	the magnitude of it, and that partly goes to Mr. Hyneman's
22	testimony in that it was all in Account 547. We didn't
23	have a split out between what was hedged for fuel and what
24	was hedged for purchased power agreements. So we were
25	aware that it might happen. We weren't aware of the

Page 216 1 that GMO was actually doing it. 2 ο. Okay. Well, the answer to the question 3 then is that you're not aware that -- of any case where 4 the Staff had particularly expressed its opposition --5 That's --Α. 6 Q. -- to the company, right? Α. That's correct. 8 No one on your staff has ever told you that Ο.

Staff was opposed to the use of natural gas futures to

hedge the price of electricity prior to this case; is that

- 11 right?
- Q. But you're aware of the testimony in this

That's correct.

- 14 case that indicates that Aquila and GMO have been using
- 15 the hedging technique since 2004, right?

Α.

- 16 A. That is your testimony, yes.
- 17 Q. And you're also aware of the testimony that
- in some years the company's been in the money and in other
- 19 years it's been out of the money in this hedging program,
- 20 right?

9

10

12

- 21 A. That was the testimony, yes.
- 22 Q. Now, if you had known whenever the hedging
- 23 program was in the money that GMO was using this
- 24 technique, do you think Staff would have raised a concern
- 25 at that point that it was imprudent to use this technique

Page 217 to hedge the electric price risk?

- 2 A. I don't know.
- 3 Q. I think in the deposition you may have
- 4 indicated "I hope we would have."
- 5 A. That's correct. I hope we would be
- 6 consistent, whether it would be a gain or a loss.
- 7 Q. And I think Mr. Hyneman in this case has
- 8 testified that he was aware since 2005, the Aquila rate
- 9 case, that this practice was going on. Is that your
- 10 recollection?

1

- 11 A. I'm --
- 12 Q. I can point you to his testimony, but do
- 13 you recall that he said that?
- 14 A. I know at different points he was aware of
- 15 cross hedging going on.
- 16 Q. Well, why didn't Staff inform the company
- 17 of their concerns regarding this hedging policy in the
- 18 last seven years?
- 19 A. Staff was not aware of the mag-- or aware
- 20 of how much off-system sales was being hedged by -- and we
- 21 still don't -- I still don't know prior to this prudence
- 22 period how much was actually hedged. The hedging policy,
- 23 I went back and looked into EFIS, that you supplied in
- 24 response to this Stip & Agreement, I believe it was in
- 25 January of 2011, I -- I did a search on it for spot market

Page 218

- 1 energy, and it said nothing about hedging for spot market
- 2 energy. All of the hedges were put into Account 547.
- 3 There was no way for us to tell whether or not it was for
- 4 natural gas, the plants that were actually being used.
- 5 What brought it to our attention was when
- 6 Dana was doing his prudence audit, he saw that there were
- 7 \$22 million in hedging losses, and with a number that big,
- 8 he decided that he needed to look into it. Now, that gets
- 9 to our four quadrant thing, and if it's -- if it does no
- 10 harm to the customers and it's imprudent, then that's
- 11 different.
- 12 So the magnitude of it, the fact that Staff
- 13 was -- like I say, even the hedging policy that you
- 14 provided in response to that bullet point didn't say
- 15 anything about hedging for spot market energy.
- 16 Q. I believe in your deposition you testified
- 17 that you understood that Mr. Hyneman and Mr. Featherstone
- were aware of the company's cross hedging; is that right?
- 19 A. I believe they were aware that there was
- 20 some going on. The magnitude or amount, I don't know.
- 21 Q. Okay. And you've indicated it's not the
- losses themselves that are the concern, right?
- 23 A. That gets to our four quadrants again. If
- 24 it's imprudent and it does no harm to the customer, then
- 25 hopefully Staff would say it was imprudent but we're not

		Page 219
1		e're just going to tell you it's imprudent so
2	you don't con	tinue to do it.
3	Q.	And you understand there's another side to
4	that hedge tr	ansaction where there was an offsetting gain,
5	right?	
6	Α.	No, I do not understand that.
7	Q.	And that may be a fundamental difference.
8	Α.	Is that what you are you referring to
9	Mr. Blunk's s	urrebuttal testimony where he showed the gain
10	and the loss?	
11	Q.	I'm referring to that among other things,
12	but yes.	
13	Α.	When I looked at that, the gain that was
14	shown was bec	ause GMO forecasted the price in August to be
15	50, but it wa	s actually 40. So the gain was 10, but the
16	gain was neve	r realized. The customers never saw a gain
17	of \$10.	
18	Q.	Did you pass through the \$50 through the
19	fuel adjustme	nt clause even though it was only 40?
20	Α.	No.
21	Q.	Okay. So they did see a gain, right?
22	Α.	No.
23	Q.	They did see the \$40?
24	Α.	They saw the \$40, but it was not a gain.

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You could have made that number 65. You could have made

25

1	Page 220 that number 100. If you made that number 100, your gain
2	would have been \$60. Boy, you're doing a real good job.
3	Q. I believe you also indicated that you
4	didn't believe anybody in your group that reviews the FAC
5	prudence was aware of this practice?
6	A. That's my understanding, yes.
7	Q. Did you ask the group that performs the FAC
8	prudence audit if they were aware of the company's
9	practice in past cases?
10	A. I talked with Dana Eaves, and he said they
11	weren't. I took him at his word.
12	Q. Okay. Did you ask Matt Barnes, who was a
13	member of the team on this case, whether he was aware of
14	that?
15	A. No, I did not.
16	Q. Is it possible that Mr. Barnes would have
17	been aware of the longstanding cross hedging program?
18	A. I did not talk to him. So assuming, yes,
19	he could have known that.
20	MR. FISCHER: Judge, I'd like to have an
21	exhibit marked.
22	JUDGE STEARLEY: No. 13.
23	(GMO EXHIBIT NO. 13 WAS MARKED FOR
24	IDENTIFICATION.)
25	BY MR. FISCHER:

1	Page 221 Q. Ms. Mantle, does this DR appear to be a DR
2	from this case, DR No. 29?
3	A. Yes.
4	Q. Does this DR appear to be requesting
5	information by month by unit for the past 18 months ending
6	November 21st, 2010 relating to natural gas commodity
7	prices, the cost of hedges and other information related
8	to natural gas volumes?
9	A. Yes.
10	Q. Would you flip to the second page of the
11	exhibit and take a look at the table. In the third column
12	there's a series of highly confidential numbers that
13	appear to have the total for generation and purchased
14	power hedges, including the hedge plan and the Kase plan;
15	is that right?
16	A. Yes.
17	Q. Would that third column indicate to you
18	that it includes the hedge costs for both generation and
19	for purchased power hedges?
20	A. Yes.
21	Q. Does staff sometimes
22	MR. FISCHER: Judge, I'd ask for the
23	admission of Exhibit whatever the number was.
24	JUDGE STEARLEY: GMO No. 13.
25	MR. FISCHER: 13.

1	Page 222 JUDGE STEARLEY: Any objections to the
2	admission of GMO's Exhibit No. 13?
3	MR. THOMPSON: No objection, your Honor.
4	JUDGE STEARLEY: Hearing none, it shall be
5	received and admitted into the record.
6	(GMO EXHIBIT NO. 13 WAS RECEIVED INTO
7	EVIDENCE.)
8	MR. FISCHER: I'd like have another exhibit
9	marked.
10	(GMO EXHIBIT NO. 14 WAS MARKED FOR
11	IDENTIFICATION BY THE REPORTER.)
12	BY MR. FISCHER:
13	Q. Does this exhibit, Ms. Mantle, appear to be
14	DR No. 29 in Case No. EO-2010-0167?
15	A. Yes.
16	Q. Was that GMO's last FAC review period case?
17	A. Probably. I don't know for sure.
18	Q. Does this DR appear to be requesting
19	similar information for that audit period as the DR 29
20	that we just talked about in the current case?
21	A. Yes.
22	Q. Would you flip over to the second page of
23	the exhibit and review the column entitled total for
24	generation and purchased power. Does this column appear
25	to include hedging costs for both generation and purchased

1	Page 223
1	power hedges?
2	A. Yes.
3	Q. Now, would you flip back to the question
4	itself and take a look at the sentence, the next to the
5	last sentence in the question. All of GMO's natural gas
6	hedges include the hedges that GMO would allocate to
7	purchased power. Do you see that?
8	A. Yes.
9	Q. Would that indicate perhaps that the
10	drafter of this data request was aware that some of the
11	natural gas hedges would be allocated to GMO for purchased
12	power hedging?
13	A. Yes.
14	MR. FISCHER: Judge, I'd move for admission
15	of DR 29 in this case, No. 14.
16	JUDGE STEARLEY: Yes. Any objections to
17	the admission of GMO Exhibit No. 14?
18	MR. THOMPSON: No objection, your Honor.
19	JUDGE STEARLEY: Hearing none, it shall be
20	received and admitted into the record.
21	(GMO EXHIBIT NO. 14 WAS RECEIVED INTO
22	EVIDENCE.)
23	MR. FISCHER: I'd like to have another
24	exhibit marked.
25	(GMO EXHIBIT NO. 15 WAS MARKED FOR

Page 224 IDENTIFICATION BY THE REPORTER.) 1 BY MR. FISCHER: 3 Ms. Mantle, does this appear to be ο. DR No. 30 in Case No. EO-2009-0115? 4 5 Α. Yes. 6 Q. And does that -- do you think that's GMO's 7 first prudence review case? The timing seems about right, yes. 8 9 Q. All right. Does this DR appear to be 10 requesting similar information for that audit period as 11 the two 29s that we just looked at in this case and the 12 previous prudence review case? 13 Α. Yes. 14 Would you please flip over to the second 15 page of the exhibit and look at the column entitled total for generation and purchased power. Does this column 16 17 appear to include the hedging costs for both generation 18 and purchased power hedges? 19 Α. Yes. 20 Q. And then if you flip back to the question 21 itself, isn't there a sentence that's next to the last 22 sentence on the question that states, all of GMO's natural 23 gas hedges include the hedges that GMO would allocate to 24 purchased power. Do you see that? 25 Where's that again? Α.

1	Page 225 Q. That's again the next to the last sentence
2	on the question. Same place it was on the other exhibit.
3	A. All of the
4	Q. All of Aquila's natural gas hedges include
5	the hedges that Aquila would allocate to purchased power.
6	A. Yes.
7	Q. Now, at the top of the page it indicates
8	that this is a response to Barnes, Matthew
9	interrogatories. Do you see that reference?
10	A. Yes.
11	Q. Would that indicate to you that Matt Barnes
12	had requested this information?
13	A. Yes.
14	Q. Since Mr. Barnes is asking for GMO's
15	natural gas hedges that are allocated to purchased power,
16	would that suggest to you that at least Mr. Barnes would
17	have been aware at some level that GMO uses natural gas
18	hedges for hedging its purchased power?
19	A. Yes.
20	MR. FISCHER: Judge, I'd move for the
21	admission of Exhibit 15.
22	JUDGE STEARLEY: Any objections to the
23	admission of GMO Exhibit No. 15?
24	(No response.)
25	JUDGE STEARLEY: Hearing none, it shall be

Page 226 received and admitted into the record. 1 (GMO EXHIBIT NO. 15 WAS RECEIVED INTO 2 3 EVIDENCE.) BY MR. FISCHER: 5 Q. Let's change gears, Ms. Mantle. Let's talk about the Commission's natural gas price volatility rule. 6 7 Α. Okay. Better leave that alone. I'd like to hand 8 9 you a copy of that joint report that came out of that 10 effort just for purposes of the cross. I don't need to 11 make it an exhibit. It's too many pages. 12 MR. FISCHER: I'd also like to, though, make an exhibit of the actual rule itself, Judge. 13 I'd 14 like to have another exhibit marked. JUDGE STEARLEY: Be No. 16. 15 (GMO EXHIBIT NO. 16 WAS MARKED FOR 16 IDENTIFICATION BY THE REPORTER.) 17 18 BY MR. FISCHER: 19 0. Let's talk about the natural gas price volatility rule itself first. Would you explain for 20 Commissioner Stoll the purpose of that rule? He probably 21 22 doesn't know about it. 23 Back in, I believe it was around 2000 when 24 natural gas prices started spiking, we had a lot of our 25 natural gas heating utilities who were coming in for large

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- 1 adjustments to the purchased gas adjustment. The
- 2 Commission asked Staff to look into the practices for --
- 3 of the natural gas companies, and I believe that's what
- 4 this joint report was from. I did not work in the natural
- 5 gas area when that was done. I believe Warren Wood led
- 6 that effort on the Staff's behalf. And I believe this
- 7 rule was part of what came out of that.
- 8 It's my understanding the Commission did
- 9 not want to specifically tell the utilities how to hedge
- 10 or how to make its natural gas prices less volatile, but
- 11 it wanted to provide some guidelines for the utilities to
- 12 follow.
- 13 Q. Would you agree, though, they wanted to
- 14 encourage the LDCs to do some hedging?
- 15 A. They wanted the utilities to find ways to
- 16 mitigate volatility.
- 17 Q. Let's look at the purpose clause itself of
- 18 the rule where it says purpose. This rule represents a
- 19 statement of Commission policy that natural gas local
- 20 distribution companies should undertake diversified
- 21 natural gas purchasing activities as a part of a prudent
- 22 effort to mitigate upward natural gas price volatility and
- 23 secure adequate natural gas supplies to their customers.
- 24 Is that right?
- 25 A. That is what it says.

1	Page 228 Q. Then if we go to subsection A there of the
2	rule, as a part of a prudent planning effort to secure
3	adequate natural gas supplies for their customers, natural
4	gas utilities should structure their portfolios of
5	contracts with various supply and pricing provisions in an
6	effort to mitigate upward natural gas price spikes and
7	provide a level of stability of delivered natural gas
8	prices. Is that right?
9	A. That is 1A.
10	Q. That's 1A, yes. Do you see that? Did I
11	get that right?
12	A. Yes.
13	Q. Do you agree with the Commission's
14	statement of policy in that section?
15	A. Yes.
16	Q. Do you believe that as a part of a prudent
17	planning process by to secure adequate supplies of
18	electricity, electricity companies like GMO should
19	structure their portfolios of purchased power contracts
20	with various supply and pricing provisions in an effort to
21	mitigate upward electricity price spikes and provide a
22	level of stability to of delivered electricity prices?
23	A. Can you ask that question again?
24	Q. I can. I was just trying to substitute
25	basically electric for gas. Do you believe that as a part

	Page 229
1	of a prudent planning effort to secure adequate supplies
2	of electricity, electric companies like GMO should
3	structure their portfolios of purchased power contracts
4	with various supply and pricing provisions in an effort to
5	mitigate upward electricity price spikes and provide a
6	level of stability of delivered electricity prices?
7	A. I believe the electric utilities should
8	take efforts to mitigate price spikes through purchased
9	power, long-term PPAs, generation as the other three
10	investor-owned utilities have done. GMO is in a unique
11	spot because it does purchase so much on spot. I don't
12	think the Commission is making a statement here as to what
13	an electric utility should do that has to
14	purchase that purchases much of its energy requirements
15	on the spot market.
16	Q. Well, I guess I'm asking you, do you think
17	that the same kind of policy that applies to LDCs should
18	also apply to electric companies?
19	A. LDCs are different than electric companies.
20	Q. So your answer is no?
21	A. Give me the question again. I'll make sure
22	I get the answer right.
23	Q. Shouldn't there be a policy or shouldn't
24	there from your perspective, isn't it reasonable for
25	if the LDCs are expected and encouraged to hedge their

Page 230

- 1 risk, isn't it also reasonable that electric companies
- 2 would be looking at that option?
- 3 A. Yes, they should prudently hedge their
- 4 risk.
- 5 Q. And hedging for natural gas LDCs can
- 6 sometimes result in consumers paying more for natural gas
- 7 than if the LDC hadn't hedged, right?
- 8 A. Yes.
- 9 Q. Even though those hedging techniques
- 10 resulted in a higher cost to the consumer, the higher
- 11 costs are not necessarily considered imprudent on their
- 12 face; is that right?
- 13 A. That's correct.
- 14 Q. And just because a natural gas company's
- 15 hedging program results in being out of the money, that
- 16 doesn't mean the company was imprudent for trying to hedge
- 17 those costs, right?
- 18 A. Any more than dis-- we don't disallow the
- 19 hedging costs for natural gas plants, the supply to
- 20 electric natural gas plants or oil plants or even I think
- 21 there's a little bit of coal hedging done. The Staff does
- 22 not -- even in this case, we allowed hedging for the
- 23 natural gas that was used by the natural gas plants. So
- 24 Staff is not against hedging for electric utilities.
- 25 Q. But you are against it for purchased power,

Page 231 1 right? We're against using cross hedging using 2 Α. 3 natural gas futures for spot market -- to offset spot market pricing. 4 5 ο. As I understand your testimony in the 6 deposition, it was the magnitude of the losses and what --7 what brought Staff's attention to this issue? 8 Α. Yes. 9 Q. But you only know those losses after the fact, right? 10 We only do, yes. 11 Α. 12 Staff doesn't have any evidence that at the Q. time GMO decided to continue their hedging program by 13 14 using natural gas futures, that the company expected to 15 incur losses, right? 16 I believe if you look at the responses to Α. some of these DRs, especially the one from this case, you 17 18 can see that the hedging losses just kept increasing and 19 increasing, always negative. I do believe somebody at GMO should have been looking at that and making a decision 20 whether or not to continue, whether at the beginning of 21 22 these accumulation periods. I don't know if they stopped 23 in the middle, whether we'd be making this imprudence 24 adjustment. 25 Q. Would you turn to page 62 of your

Page 232 1 deposition? 2 Α. Sure. 63, line 13. I asked you the question, 3 Ο. 4 Staff doesn't have any evidence, do they, that at the time 5 they decided to continue their program of using natural 6 gas futures to hedge electricity prices, that the company 7 expected to have between 18 and \$20 million in losses? 8 And what was your answer? 9 Α. No. 10 Q. Is that still your answer? 11 Α. Yes. 12 The company expected that the hedging Q. program would produce results that were within a 13 14 reasonable range; is that right? 15 Α. I don't know what they expected. 16 Q. Okay. Would you look at page 63, line 18. You were asked, they expected that this would be a good 17 18 program and would -- well, a reasonable person would enter 19 into a program that they thought would produce results that were within a reasonable range, right? 20 21 Α. Yes, a reasonable person would. 22 Q. And your answer was yes? 23 Α. Yes. 24 Q. So that doesn't -- it doesn't matter what 25 the losses are under the Staff's theory, it's the method

1	$$\operatorname{Page}233$$ that's unreasonable as I understand your testimony, right?
2	A. The method is unreasonable. We did not
3	it came to our attention through the magnitude of the
4	losses. I don't know if we would be having this
5	discussion if the losses were a lot smaller. I don't
6	know.
7	Q. Or if there were gains?
8	A. Or if there were gains. I don't know
9	whether we would or not. Obviously from prior prudence
10	reviews, we didn't.
11	Q. You've never in the past disallowed hedging
12	losses for any company in the state, right?
13	A. This is the only company that I know that
14	has hedging losses for spot market.
15	Q. Has the Staff, to your knowledge, ever
16	disallowed hedging losses for any company?
17	A. Not that I'm aware of, no. Well, I will
18	say, there is, what was it, ER-2005-0436. Is that the
19	case where we came to a stip and agreement where there
20	would be \$11 million disallowed and
21	Q. There was a stipulation in that case,
22	right?
23	A. Yeah.
24	Q. Not a Commission decision?
25	A. Not a Commission well, the Commission

Page 234

- 1 approved the Stip & Agreement.
- 2 ο. But as far as cross hedging goes, there's
- never been a case where the Commission Staff has 3
- 4 recommended for GMO or anybody else that those cross
- hedging costs be disallowed, even if there were -- even if 5
- 6 there were losses, right?
- Α. That's correct.
- 8 ο. Now, looking at the B section of the rule,
- 9 1B, in making this planning effort, natural gas utilities
- 10 should consider the use of a broad array of pricing
- 11 structures, mechanisms and instruments, including but not
- 12 limited to those items described in 2A through 2GH. Ιf
- 13 you go down to 2A and 2H, there are a number of things,
- 14 including fixed price contracts, call options, collars,
- 15 outsourcing agency agreements, futures contracts,
- 16 financial swaps and options from over-the-counter markets.
- 17 It also mentions other tools utilized in the market for
- 18 cost-effective management, price and/or usage volatility,
- 19 right?
- 20 Α. Yes.
- 21 Q. Would you agree that the Commission's
- natural gas price volatility rule is intended at least in 22
- 23 part to encourage natural gas LDCs to hedge their risk to
- 24 mitigate spikes in their natural gas costs?
- 25 It's intended to encourage them to mitigate Α.

Page 235 spikes, whether that's through hedging or any of those 1 things listed in A through H. 2 3 And many of those things are related to ο. hedging, right? 4 5 Α. Yes. Do you agree with the Commission that 6 Q. 7 natural gas LDCs should consider the use of futures 8 contracts to mitigate price volatility? 9 I don't have enough information. I don't feel qualified to say that. 10 11 0. So you just don't have an opinion about that? 12 When you're talking about futures 13 Α. 14 contracts, are you talking about contracting for future provision of natural gas to the utility? 15 16 Q. No. I'm really talking about NYMEX futures contracts like what we're talking about in this case. 17 18 Α. Okay. Then now what was the question 19 again? Do you agree with the Commission that the 20 Q. natural gas LDCs should consider the use of futures 21 contracts to mitigate price volatility? 22 23 If it's done prudently, yes. 24 Q. Do you also agree with the Commission that natural gas LDCs should consider the use of other tools 25

Page 236 utilized in the market for cost-effective management of 1 2 price volatility? 3 Prudent use of those tools, yes. Q. Now, hedging is really principally designed 5 to mitigate the adverse impacts on customers, right? Yes. Well, for GMO, yes, because they 6 Α. 7 absorb very little of the fuel cost. 8 To your knowledge, has the Staff ever Ο. 9 suggested the Commission should repeal the natural gas price volatility rule? 10 11 Α. No. Would the Staff be concerned if a natural 12 Q. gas LDC decided not to hedge its natural gas costs and 13 14 simply played the spot market? 15 Α. We do have small gas utilities that do that, that do not hedge. 16 17 Is that of concern to the Staff? 18 Looking at the size of the utility or the 19 LDC and the size of the contracts that they would have to purchase, it would be imprudent for them to enter into a 20 contract where they would have to take more gas than they 21 22 could use. So again, prudent use of these instruments. 23 For a larger LDC, do you have a concern if Q. 24 they don't hedge? 25 I have a concern if they don't look at Α.

1	Page 237 hedging and determine whether or not it's the appropriate
2	thing to do at that time, the prudent thing to do at the
3	time.
4	Q. Do you believe that electric companies
5	should consider the use of tools utilized in the market to
6	mitigate price volatility in its spot purchased power
7	costs?
8	A. Prudent use of tools, yes.
9	Q. From your perspective, is there a reason
10	why natural gas companies should be encourage to hedge
11	natural gas costs but electric companies should be
12	discouraged from using tools available in the marketplace
13	to mitigate price volatility in the purchased power cost
14	market?
15	A. There are a couple differences. So I guess
16	my answer is, you know
17	Q. The answer is yes?
18	A. The LDC delivers the commodity that the
19	customer wants. An electric utility does not deliver coal
20	or natural gas to the customer. The customer gets
21	electricity.
22	Q. And it produces that electricity?
23	A. Yes, it does, and it makes choices between
24	the time the fuel's bought to the electricity's delivered
25	on how to get it there and get it there most cost

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Page 238 1 effectively. And the other difference is there are 2 3 these -- there's a natural gas market. There's all these natural gas financial instruments. There are not those 4 5 same financial instruments available for the electric spot 6 market. 7 Q. I guess I'm asking, do you believe that 8 electric companies should be encouraged to use whatever 9 hedging tools are available win the marketplace to try to 10 control those price spikes for consumers? 11 Α. If it's prudent to use those, yes. 12 Okay. Well, what do you mean by that, if Q. 13 it's prudent? You add that on a lot of things. What --14 if you don't -- if we're not talking about building power plants and we're not talking about purchased power 15 16 agreements, we set those two aside, what is it that the 17 company should be doing that is prudent to try to manage 18 that price risk? 19 With the electric utilities, I don't know that there is anything. 20 21 Q. Well, wouldn't you agree that hedging 22 insurance, if you want to call it that, costs money, but 23 there can be offsetting benefits to the consumer for 24 hedging the price risk?

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There could be, yes.

Α.

25

1	Page 239 Q. And one of those benefits would be the
2	reduction in the volatility of the cost of the product,
3	natural gas or electricity, right?
4	A. That is, yes.
5	Q. And just because you're out of the money
6	doesn't mean the company was imprudent in trying to hedge
7	those costs, right?
8	A. Now, you went from asking me if they could
9	to whether or not it was prudent; is that correct?
10	Q. I don't know if I did or not.
11	MR. FISCHER: Kellene, could you read the
12	question back?
13	THE REPORTER: "Question: And just because
14	you're out of the money doesn't mean the company was
15	imprudent in trying to hedge those costs, right?"
16	THE WITNESS: Not necessarily, no.
17	BY MR. FISCHER:
18	Q. On page 7 of your rebuttal testimony, you
19	discuss that joint report that I had in front of you on
20	the natural gas market conditions, PGA rates, customer
21	bills and hedging effects of the Missouri natural gas
22	local distribution companies. Do you see that?
23	A. Yes.
24	Q. I believe the Staff was a party to that
25	investigation and supported that joint report; is that

Page 240 1 right? 2 Α. Yes. And I believe at the time you filed your 3 ο. 4 testimony, you said you hadn't completed your review of 5 that report. Have you had a chance to look at it a little 6 more carefully? 7 Α. No. 8 ο. No. Okay. I'd like to ask you whether you 9 agree with a statement on page 3 of the joint report, and 10 it's down in the last paragraph. It's the third sentence 11 where it says, hedging strategies that obtain price 12 certainty in lieu of price variability may not result in 13 the lowest costs. Do you agree with that statement? 14 Α. Yes. 15 Do you agree with the next statement? Q. If a 16 utility sets an objective to achieve the lowest delivered cost to its consumers, and if market prices stay at or 17 18 increase from current levels, then the lower the 19 percentage of market price exposure the better. If market 20 prices drop significantly, the opposite will be true. 21 you agree with that? 22 I don't know. Α. 23 Okay. Then do you agree with the next 24 sentence? If a utility has targeted its hedging strategy 25 at limiting exposure to market price spikes, the

Page 241 1 appropriate level of hedging for that utility will depend on its perception of forecasted market price trends and 3 the benefits, costs and risks of relative hedging 4 mechanisms. 5 Α. Yes. 6 Q. You agree with that? Α. Yes. Would you flip over to page 5 of that joint ο. 9 report. In the first bullet point under that 10 recommendation No. 1, the joint report indicates that the 11 parties were recommending that the Commission consider 12 modifying the natural gas price volatility mitigation rule 13 to clarify that the provisions of this rule are mandatory 14 unless a waiver or variance has been granted. Do you see 15 that? 16 Α. Yes. 17 Q. Would you conclude that the parties to this 18 docket were recommending the Commission clarify the 19 natural gas hedging program should be considered a 20 requirement or even mandatory? 21 Α. At that time, yes. 22 Does Staff have a different view of that Q. 23 now? 24 Α. I don't think Staff has really thought

about or come together to try and make a decision on that

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25

Page 242 1 now. 2 Q. So at that time, that's what your view was and you don't know that it's changed? 3 I don't know that it's changed. I don't 4 Α. 5 know that it's stayed the same. 6 Who makes that decision? Q. 7 Α. That would be Cherlyn Voss, Natelle Dietrich, Bob Schallenberg, Kevin Thompson. 8 9 Q. Well, would you -- maybe I asked you this, 10 but would you conclude that at least at that time the 11 parties were recommending that that policy be considered a 12 requirement or mandatory? 13 Α. Yes. 14 And, in fact, if you go to the third bullet 15 point on page 5, it indicates that the parties were suggesting that there should be, as I quoted here, minimum 16 17 boundaries for hedging programs unless good cause is shown 18 for any deviation from these minimums, parentheses open, 19 e.g., no less than 65 percent of the upcoming normal 20 winter supply shall be hedged against market exposure by 21 no later than October 1st each year, parentheses closed. 22 Do you see that? 23 Α. Yes. 24 Q. Why do you believe that the joint report so 25 strongly advocated hedging for natural gas LDCs?

		Page 242
1	Α.	Page 243 I don't know.
2	Q.	Who benefits from the LDCs hedging?
3	Α.	The LDC and the customer.
4	Q.	How does the LDC benefit?
5	Α.	If the customers are happy, it's better off
6	for the LDC.	
7	Q.	Okay. That's fair. That's fair. So you
8	want happy cus	tomers. They doesn't like volatility in
9	their prices f	or their utility service, right?
10	Α.	That's right.
11	Q.	But the company's shareholders, since they
12	have a PGA, do	n't benefit by their hedging programs; is
13	that right?	
14	Α.	That's right.
15	Q.	So it's really LDCs are hedging to benefit
16	their customer	s and to have happy customers, right? They
17	benefit by tha	t?
18	Α.	Yes.
19	Q.	Do you believe that LDCs should be required
20	to hedge their	natural gas costs but electric companies
21	like GMO shoul	d be discharged or prohibited from hedging
22	their risk ass	ociated with purchased power costs?
23	Α.	I don't believe electric or LDCs are
24	required to he	dge.
25	Q.	Okay. So it's their choice?

1	Page 244 A. It's their choice. And I would say the
2	same for the electric utilities, and then a prudence
3	determination can be made as to whether that was a prudent
4	decision or not.
5	Q. But the Commission has clearly encouraged
6	natural gas utilities to hedge their natural gas prices,
7	right?
8	A. Well, they backed off from what was in this
9	joint recommendation because they didn't go as far as what
10	is in this report. So the Commission obviously felt that
11	it did not want to establish these guidelines for the
12	requirements for the LDCs.
13	Q. Do you believe there are policy reasons why
14	it is not appropriate for the Commissioners to encourage
15	electric companies to hedge their electric costs using
16	financial instruments?
17	A. It is a management decision at the utility,
18	and the Commission or the Staff is not to manage the
19	utilities.
20	Q. I'll really asking about the commissioners.
21	Is the Commission do you believe there are policy
22	reasons why the Commission itself shouldn't be pronouncing
23	some policy guidance to companies on whether they should
24	hedge or not?
25	A. Yes.

Page 245

- 1 Q. There are policy reasons why they shouldn't
- 2 provide that guidance?
- 3 A. Why they shouldn't provide guidance or
- 4 requirements?
- 5 Q. Let's go with guidance to start with.
- 6 A. In my almost 29 years here at the
- 7 Commission, I've seen a reluctance of the Commissioners to
- 8 make some definite statements. It varies with the
- 9 Commissioners themselves and the other Commissioners, you
- 10 know, and there's a lot of legal determinations in there.
- 11 I'm not an attorney. So all that blends together. I'm --
- 12 I don't know that I really can say what the policy
- 13 decision of the Commissioners should be.
- 14 Q. Well, from the Staff's perspective, is it
- 15 better to Monday morning quarterback rather than give some
- 16 input to the utilities up front on what their hedging
- 17 program should be?
- 18 A. I know there's quite a few staff that would
- 19 like to give the utilities up-front information, tell them
- 20 how to do things, but that is not our role.
- 21 Q. On the LDC side, though, don't you invite
- 22 the LDCs to come in every year, or at least they perhaps
- 23 want to, to get that kind of guidance from the Commission
- 24 Staff?
- 25 A. They come in and provide to us what their

Page 246

- 1 current strategy is, what it looks like, their PGA is
- 2 going to look like for the upcoming year, and they do
- 3 invite comments. As to what they do with those comments,
- 4 that's their -- that's up to those utilities, those LDCs.
- 5 O. And doesn't the Staff file a staff
- 6 recommendation in those PGA cases where it's not uncommon
- 7 at all for them to make suggestions about their hedging
- 8 programs?
- 9 A. I would believe that's probably the ACA
- 10 cases, not the PGA cases. Basically, PGA, we just look at
- 11 it and see did they do the calculations right, because we
- 12 have to turn those around within ten days.
- 13 Q. I stand corrected. I think they are the
- 14 ACA filings. That's when you do your prudence review of
- 15 LDCs, right?
- 16 A. That's correct.
- 17 Q. And in those cases you do provide guidance
- 18 or at least suggestions or criticisms, whatever you'd like
- 19 to call it, raise concerns about LDCs' hedging programs?
- 20 A. I haven't looked at those in great detail.
- 21 They're not under my -- they're not in the energy
- 22 department. They're in a -- or the energy unit or even
- 23 the department that I'm in. It's a different group, and
- 24 so I've got enough on my hands. I haven't taken that on,
- 25 too. So my answer to the question is, I don't know.

	Page 247
1	Q. Is Staff opposed to recovery of any
2	prudently incurred hedging costs associated with purchased
3	power?
4	A. Any prudently recovered? No, we are not.
5	Q. Is Staff opposed to recovery of any
6	prudently incurred hedging costs associated with purchased
7	power through GMO's FAC?
8	A. No, we would not.
9	Q. Ms. Mantle, if you were in the shoes of GMO
10	under the circumstances of this case, you're trying to
11	make a decision about cross hedging, do we do it, do we
12	not do it, we know what our generation fleet is and we
13	know what the purchased power options are out there, PPAs,
14	at that point in time, is it Staff's position that they
15	should not have used financial instruments but said just
16	play the spot purchased power market and passed whatever
17	those costs are on to consumers?
18	A. If GMO believes that it's done a good job
19	of resource planning, that is the least cost way to meet
20	it's customers' needs. So the cross hedging is not
21	necessary because it's least cost without the cross
22	hedging, so I don't know they should be doing the cross
23	hedging.
24	Q. But the hedging's not designed to bring the
25	lowest cost to the consumer, right? It's designed to

Page 248

- 1 reduce volatility.
- 2 A. The resource planning is to bring the least
- 3 cost resources to the utility -- or to the customers.
- 4 Q. And I don't disagree with you, but I'm
- 5 asking about the hedging program. Isn't that designed to
- 6 reduce volatility? It doesn't mean that you're going to
- 7 get the cheapest price.
- 8 A. No, it does not. But in this case, we
- 9 believe that the amount that was done and the cross
- 10 hedging was imprudent.
- 11 Q. The amount that was done was because the
- 12 losses were high, right?
- 13 A. I don't know if it's the -- what exactly
- 14 caused the losses to be high, whether it was the amount
- done or the difference between the price, when they had
- 16 to -- you know, the margin difference. I don't know
- 17 exactly what caused that amount to be so high.
- 18 Q. But we don't know what those losses are
- 19 until after the fact, right?
- 20 A. No, but you do have an idea of where the
- 21 market's going and where natural gas prices are going.
- 22 Q. Is that the -- is that the issue, that you
- 23 saw falling natural gas prices so, therefore, you think
- 24 Mr. Blunk shouldn't have tried to hedge? Is that what
- 25 it's all about?

1	Page 249 A. I don't know if that's what it's all about,
2	but that's part of what Staff is saying is that, well, for
3	one thing, we couldn't find an analysis of the pol of
4	why you were hedging, of why you chose this. Dana, I
5	believe, asked in DRs for reasons. We didn't see any kind
б	of analysis that showed us that it was a good thing to do.
7	Q. But if the prices had been going up, then
8	Staff's view would have been different?
9	A. It very possibly could have been.
10	Q. And you only know whether prices are going
11	up or going down after the fact, don't you?
12	A. You have some idea of whether they're going
13	to go up or they're going to go down. I think you guys
14	currently use the Midas model to try to figure out what's
15	going to happen to purchased power prices. You model
16	those.
17	Q. They work very hard to try to figure it out
18	to make sure that they have the best policies in place.
19	A. As Mr. Blunk said, if his crystal ball was
20	right, he wouldn't be here today.
21	Q. Well, in the next FAC case, if the prices
22	are going up or if we have another Katrina or if we have
23	an unusual spike in natural gas prices, are the company
24	is the company going to face the opposite position if they
25	quit hedging that, well, they should have hedged, gee

Page 250 1 whiz, they knew the price was going up? 2 Not if they're under -- not if it's my 3 decision. What is the standard? Q. 5 What is the standard? Α. 6 What is the standard for prudence here? Q. Α. The standard for prudence is --MR. THOMPSON: I think that was asked, 8 9 Judge, earlier in the cross-examination. So I would object, asked and answered. As I recall, you went through 10 the standard in the report, Mr. Fischer, and asked her if 11 12 that was the standard applicable. MR. FISCHER: I did go through the prudence 13 14 standard. I'm asking really how you implement that, I 15 guess is a better way to put it. What should the company do, is the question. 16 17 JUDGE STEARLEY: Since he's rephrased --18 MR. THOMPSON: Thank you. 19 THE WITNESS: What should the company do? The company should take into consideration the results of 20 this case and decide how it goes forward, or even now, 21 22 until that time, because we know the Commission sometimes 23 takes a little while to make decisions, they can make 24 their decisions based on what they know now. 25 BY MR. FISCHER:

Page 251

- 1 Q. So Staff will be okay if the company
- 2 decides, based upon this case, that it should no longer
- 3 cross hedge and no longer try to protect consumers from
- 4 price volatility risk, right?
- 5 A. Again, cross hedging is an appropriate tool
- 6 for some things, but we do not believe it was appropriate
- 7 here. So I cannot say forever and ever that cross hedging
- 8 should not ever be used, but as it was used during this
- 9 time period, that is correct.
- 10 Q. When should cross hedging be used?
- 11 A. I don't know. I would be with Mr. Blunk if
- 12 his crystal ball worked well. If I knew that, then I
- 13 probably wouldn't be working at the Commission either.
- 14 O. Okay. So it was imprudent for them to
- 15 hedge in this case, even though they've been doing it for
- seven years, and the fact that there were losses, that's
- 17 how you determined what the cost is of that imprudent
- decision; is that what you're saying?
- 19 A. We can't ask for more than the losses. So,
- 20 I mean, and it was the magnitude of the losses that
- 21 brought it to our attention.
- Q. And you're not considering the fact that
- 23 natural gas prices and electricity prices were plummeting
- 24 on the other side and there was a benefit to consumers of
- 25 having those lower costs on that side of the market,

1	Page 252 right?
2	A. But the customers did not receive all the
3	benefit because of the hedging losses.
4	Q. They got lower prices for purchased power.
5	That's what they got, right?
6	A. They got lower prices than if the hedging
7	had remained the hedging losses had remained the same
8	and the purchased power prices were higher, yes.
9	Q. So what you're saying is if the company had
10	known that prices were going to be falling, it would have
11	been better for the consumer not to have had the hedging
12	insurance because we knew the prices were going to come
13	down and there wouldn't be a need, the house wasn't going
14	to burn down, and if we knew that, we wouldn't buy the
15	insurance, right?
16	A. That's right. If your house you know
17	your house isn't going to burn, you wouldn't buy home
18	insurance.
19	Q. Is there going to be a hurricane this fall?
20	A. Most likely, yes, somewhere.
21	MR. FISCHER: I appreciate your patience, I
22	appreciate your candid answers, and I think I'm done.
23	JUDGE STEARLEY: All right. Questions from
24	the Bench. Any questions, Commissioner Stoll?
25	COMMISSIONER STOLL: No. I believe

Page 253 1 Mr. Fischer got to my questions towards the end of his 2 questioning. 3 JUDGE STEARLEY: All right. There will be 4 no recross based on questions from the Bench. Redirect. 5 MR. THOMPSON: We would request a short 6 recess. 7 JUDGE STEARLEY: Very good. Let's take a ten-minute recess. 8 9 (A BREAK WAS TAKEN.) MR. FISCHER: Judge, I think I failed to 10 move for the admission of the exhibits that I had marked. 11 There might have been a couple I missed. I would move for 12 the admission of 13, 14, 15 and 16 if they haven't been 13 14 admitted. 15 JUDGE STEARLEY: We've already taken up a couple of those, but I lost track myself. Are there any 16 17 objections to GMO's Exhibits 13 through 16? 18 MR. THOMPSON: No objection. 19 JUDGE STEARLEY: Hearing none, they shall be received and admitted into the record. 20 21 (GMO EXHIBIT NOS. 13 THROUGH 16 WERE 22 RECEIVED INTO EVIDENCE.) 23 JUDGE STEARLEY: We'll pick up again with 24 redirect on Ms. Mantle, and Ms. Mantle, I will remind you

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that you're still under oath.

25

	Page 254
1	MR. THOMPSON: Thank you, Judge.
2	REDIRECT EXAMINATION BY MR. THOMPSON:
3	Q. Ms. Mantle, you were asked some questions
4	about the people that you supervised. Do you recall that?
5	A. Yes.
б	Q. And you indicated that you supervise a unit
7	that includes Dana Eaves, Leon Bender, Matt Barnes and
8	David Roos; is that correct?
9	A. Yes.
10	Q. To your knowledge, are these the people who
11	worked on the Staff Report in this case?
12	A. Yes.
13	Q. And do you do you know everything that
14	Leon Bender knows?
15	A. No.
16	Q. Do you know everything that David Roos
17	knows?
18	A. No.
19	Q. Matt Barnes?
20	A. No.
21	Q. So is it possible that Matt Barnes knew
22	about the cross hedging of purchased power but that that
23	information was not generally known within the group of
24	employees with which he worked?
25	A. Yes.

	D 055
1	Page 255 Q. In fact, it wasn't known to you, was it?
2	A. No, it was not.
3	Q. Now, you were asked some questions about
4	what a reasonable person at GMO would do. Do you recall
5	those questions?
6	A. Yes.
7	Q. Would a reasonable person have GMO's level
8	of exposure to spot market price volatility?
9	A. No.
10	Q. Now, you indicated that Staff's expert on
11	electricity price hedging is Mr. Eaves; is that correct?
12	A. Yes.
13	Q. And I think you testified that you relied
14	on Mr. Eaves' professional judgment with respect to the
15	recommended disallowance in this case?
16	A. Yes.
17	Q. Have you heard anything here that would
18	cause you to change your mind about that?
19	A. No.
20	Q. Now, there was a lot has been heard
21	today about the number of prudence reviews that have
22	occurred on GMO's FAC; isn't that correct?
23	A. Yes.
24	Q. In fact, this is the third one?
25	A. Yes.

	D 256
1	Page 256 Q. And there have been several intervening
2	rate cases, too; isn't that correct?
3	A. That is correct.
4	Q. Now, would you agree with me that a utility
5	company such as GMO makes a great many decisions every day
6	that it operates?
7	A. Yes, a multiple of decisions.
8	Q. Is it possible for Staff to review every
9	single one of those decisions?
10	A. No.
11	Q. In fact, would you agree with me that it's
12	only in a case where something brings a decision to
13	Staff's attention that review occurs?
14	A. Yes.
15	Q. In this case, that was the magnitude of the
16	hedging losses; isn't that right?
17	A. That is correct.
18	Q. Now, there has been talk today about a
19	webinar where cross hedging evidently was taught. Did you
20	hear that?
21	A. Yes.
22	Q. And you said you did not attend, right?
23	A. That is correct.
24	Q. But some of your employees may have?
25	A. Yes.

	Dama 257
1	Page 257 Q. Including Mr. Eaves?
2	A. I believe Mr. Eaves did, yes.
3	Q. Does the fact that such a webinar exists,
4	does that make cross hedging a prudent activity by an
5	electric company with respect to its on-peak spot market
6	purchased power price risk?
7	A. No.
8	Q. Now, there was talk about Staff's role. Do
9	you recall that?
10	A. Yes.
11	Q. And you agreed that Staff's role is to be
12	fair and neutral; is that correct?
13	A. Yes.
14	Q. Do you believe Staff has been fair and
15	neutral in this case?
16	A. Yes.
17	Q. If, in fact, GMO has been cross hedging
18	purchased power spot market price risk for the past seven
19	years or more, as seems to be the case, do you believe
20	that that means that Staff should be precluded from
21	bringing it up now?
22	A. No, I do not.
23	Q. Do you believe that Staff's role in a
24	prudence review of this sort is to bring those things that
25	Staff has concerns about to the attention of the

	Page 258
1	Commission?
2	A. When it finds them, yes.
3	Q. And is that what Staff is doing now?
4	A. Yes, it is.
5	Q. Should the Commission decide that GMO's
6	activities have been prudent, will Staff be, as far as you
7	know, content with that result?
8	A. Unless we find something that was not
9	presented to the Commission that would maybe perhaps
10	change their mind, that is the position that Staff will
11	stick with.
12	Q. So Staff would be guided by the
13	Commission's decision?
14	A. Yes.
15	Q. Unless further information came to light?
16	A. Yes.
17	Q. If you have an opinion on this question,
18	why does no other Missouri utility hedge purchased power
19	price risk?
20	MR. FISCHER: Objection. Calls for
21	speculation, facts not in evidence, I believe.
22	JUDGE STEARLEY: Mr. Thompson?
23	MR. THOMPSON: I'll withdraw the question.
24	JUDGE STEARLEY: All right.
25	BY MR. THOMPSON:

	Page 259
1	Q. If you know, has Staff ever taken the
2	position before the Commission that GMO is imprudent for
3	not building or acquiring more efficient regulated
4	generation capacity in Missouri?
5	A. Yes, they have.
6	Q. If you know, did Staff recommend in 2005
7	that all of GMO's hedging losses be disallowed? And I'm
8	referring to the 2005 rate case.
9	A. I believe that was the rate case where,
10	like, 11.3 million was dis or was agreed to not be
11	passed through.
12	Q. How about 2007, do you know if Staff made
13	any recommendation or took a position with respect to
14	hedging losses?
15	A. No, I don't know.
16	Q. Does GMO's hedging method actually fix a
17	spot market purchased power price?
18	A. No, it does not. If it loses money, it
19	actually increases by an increment that amount. It
20	doesn't fix the price, the spot market price. It may
21	offset a portion of it, but it's not ever fixed.
22	Q. Do you agree that it's a management
23	decision as to whether or not to hedge?
24	A. Yes.
25	Q. Do you believe that management decisions of

Page 260 that nature should be subject to prudence review, reviews 1 of prudence? 3 A. Yes. MR. THOMPSON: I have no further questions. 5 Thank you, Judge. JUDGE STEARLEY: Ms. Mantle, thank you for 6 7 your testimony. You are excused. Staff, you may call your last witness. 8 9 MR. THOMPSON: Staff calls Dana Eaves. 10 (Witness sworn.) JUDGE STEARLEY: You may be seated. 11 DANA EAVES testified as follows: 12 DIRECT EXAMINATION BY MR. THOMPSON: 13 14 ο. Good afternoon, Mr. Eaves. Would you state 15 your name, please. 16 My name is Dana Eaves. Α. 17 Q. And how are you employed? 18 I'm employed with the Missouri Public 19 Service Commission as a utility regulatory auditor. 20 Q. Are you the same Dana Eaves that prepared 21 or caused to be prepared the documents that have been 22 marked as Staff's Exhibit 1HC and NP? 23 Α. Yes. 24 Q. Do you have any corrections or changes to 25 that testimony?

1	Page 261 A. I have one correction to the Staff's report
2	on page 10. It's not line numbered by line, but it's the
3	first line, second to the last word where it says option,
4	I'd like to change that to future.
5	Q. Do you have any other changes or
6	corrections?
7	A. No.
8	Q. With that correction in mind, if I asked
9	you those questions today, would your answers be the same?
10	A. Yes, they would.
11	Q. And would are they true and correct to
12	the best of your knowledge and belief?
13	A. Yes.
14	MR. THOMPSON: At this time I'd offer
15	Staff's Exhibit 1HC and NP and I tender the witness for
16	cross-examination.
17	JUDGE STEARLEY: Do I have any objection to
18	the admission of Staff Exhibit No. 1?
19	MR. CONRAD: None.
20	JUDGE STEARLEY: Hearing none, it shall be
21	received and admitted into the record.
22	(STAFF EXHIBIT NO. 1HC AND NP WAS RECEIVED
23	INTO EVIDENCE.)
24	JUDGE STEARLEY: Mr. Thompson, for clarity,
25	I would like I know it's attached to Mr. Eaves'

		Page 262
1	testimony. I	Page 262 would like you to offer a copy of Staff's
2	report as a se	eparate exhibit.
3		MR. THOMPSON: Will do, Judge.
4		JUDGE STEARLEY: And that will be Exhibit
5	No. 10 for Sta	ff.
6		MR. THOMPSON: I only have one copy. Can I
7	offer it now o	or would you prefer me to late file?
8		JUDGE STEARLEY: You can offer it now if
9	you wish. Any	objections to Staff Exhibit No. 10?
10		MR. CONRAD: No.
11		JUDGE STEARLEY: It shall be received and
12	entered into e	vidence.
13		(STAFF EXHIBIT NO. 10 WAS RECEIVED INTO
14	EVIDENCE.)	
15		JUDGE STEARLEY: Mr. Conrad, do you have
16	any cross-exam	mination for this witness?
17		MR. CONRAD: I do not, sir. Thank you.
18		JUDGE STEARLEY: Mr. Fischer,
19	cross-examinat	ion?
20	CROSS-EXAMINAT	'ION BY MR. FISCHER:
21	Q.	Good evening, Mr. Eaves.
22	Α.	Good evening.
23	Q.	Do you happen to have a copy of your direct
24	rebuttal testi	mony and also a copy of your deposition in
25	this case?	

1	Page 263 A. I don't have a copy of my deposition with
2	me.
3	Q. Okay. I'll give you a copy. We may need
4	it. We may not.
5	As I understand the Staff's prudence
б	review, the report, on page 2, Staff has found GMO was
7	imprudent in its use of natural gas hedges to mitigate the
8	risk associated with its future purchases in the spot
9	market, right?
10	A. That's correct.
11	Q. And in the next sentence I believe you
12	indicate originally that Staff recommends the Commission
13	order GMO to refund an amount of \$18,755,865, plus
14	interest at the company's short-term borrowing rate
15	through the time the refund is made in the context of the
16	cost adjustment factor filing No. 8; is that right?
17	A. Yes.
18	Q. Now, I do also understand that you modified
19	your position on the number; is that right?
20	A. Yes.
21	Q. And for the record, what is the
22	disallowance and refund that Staff's supporting in this
23	case?
24	A. Approximately 14.9 million.
25	Q. And this is the only disallowance that

Page 264 1 you're recommending in this case, right? 2 Α. That's correct. 3 And you're the sponsoring witness of that 0. 4 disallowance? 5 Α. That's correct. Okay. Just for the record, I think 6 Q. 7 Ms. Mantle explained the difference between the original position and the 14.9, but could you briefly for the 8 9 record explain why you changed your position on that? 10 Α. Sure. Be happy to. When I initially proposed this adjustment amount, I was working off 11 Mr. Blunk's, I believe it was at that time WEB-5, the 12 spreadsheet, and that spreadsheet summarized the various 13 14 transactions that was associated with the natural gas 15 portion of the hedging as well as the purchased power portion of the hedging, and it made no mention of 16 17 contracts that were under a Stipulation & Agreement that 18 should not have been looked at, or I've heard some 19 different terms used, but couldn't be considered for a prudency review. 20 21 Q. There was an agreement back in the previous 22 rate case where, after a certain date, those hedges 23 wouldn't be considered for a prudence review in 24 consideration for the fact that they settled the case, 25 right?

		Daga 265
1	A. Th	Page 265 at's correct. And I just didn't connect
2	the dots.	
3	Q. Ok	ay.
4	A. It	wasn't clear and evident right before me
5	that that had hap	pened.
6	Q. No	w, on page 13 of the Staff Report, near
7	the bottom of the	page, under No. 5 there, the conclusion
8	section.	
9	A. I'	m sorry. What page again?
10	Q. Pa	ge 13.
11	A. Ok	ay.
12	Q. Th	ere's a paragraph 5, conclusion. There
13	you state, Staff	found GMO's hedging activities related to
14	natural gas used	for electric generation to be in
15	compliance with G	MO's natural gas price hedge plan; is
16	that correct?	
17	A. I'	m not seeing it. I'm sorry. My page 13
18	may be different	than yours. You said this was the Staff
19	Report, page 13?	
20	Q. I	may be
21	MR	. THOMPSON: It's Schedule DEE-2-15.
22	MR	. FISCHER: Yeah. That's right. It's
23	Schedule DEE-1-15	, which I believe is the Staff Report.
24	MR	. THOMPSON: 1 is the NP. 2 is the HC.
25	Just in case that	makes a difference.

Page 266 MR. FISCHER: All right. I appreciate 1 2 that. 3 BY MR. FISCHER: I'm really just looking at the last Q. 5 paragraph. Do you see that? It's page 13 of the report, 6 but it's Schedule DEE-1-15. Yes, I've got it. 7 Α. 8 Q. Okay. No. 5, conclusion? 9 Α. 10 Q. Yes. Yes, I'm there. 11 Α. There it says, the Staff found GMO's 12 Q. hedging activities related to natural gas used for 13 14 electric generation to be in compliance with GMO's natural 15 gas price hedge, right? 16 Α. That's what it says, yes. 17 Q. Is it correct to conclude that you found 18 that GMO's hedging activities related to using natural gas 19 prices for the purpose of hedging electric generation, that was consistent with and in compliance with the GMO 20 hedging plan, right? 21 22 That's a very traditional method, hedging 23 method. I don't have any problems with that particular 24 plan, and I don't feel that GMO has stepped outside the 25 bounds of their policy.

Page 267

- 1 Q. And you found that it was in compliance
- with the plan that it had when it started the process,
- 3 right? Isn't that what it says?
- 4 A. And I think what I was -- what I'm
- 5 referring to when I talk about the hedge plan, and that's
- 6 really the risk management plan that they have. They have
- 7 a document entitled, I think it's KCP&L GMO's risk
- 8 management plan. Sometimes it's referred to RMP.
- 9 Q. That was -- that's in Empire, isn't it,
- 10 **RMP?**
- 11 A. Possibly. But whatever the title, it's a
- 12 risk management plan.
- 13 Q. That plan was the one that I think
- 14 Mr. Hyneman may have attached to his testimony in 2005 and
- 15 **2007, right?**
- 16 A. Possibly, and there's -- there's other
- 17 filings of it. It's the risk management plan.
- 18 Q. And it refers to both natural gas hedging
- 19 for purposes of generation and also for purposes of
- 20 hedging purchased power risk, right?
- 21 A. I believe that particular section, and I
- 22 don't have the plan in front of me, but it does make the
- 23 statement that they will use natural gas to hedge
- 24 purchased power, no more, no less than that statement, as
- 25 far as I recall. That's it.

Page 268
Q. And as far as you know, GMO filed its

- 2 hedging plan, right, both on natural gas for generation
- 3 and for purchased power?

1

- 4 A. If their plan was to hedge natural gas
- 5 futures contracts with purchased power, I think they've
- 6 followed that plan, if that's a plan. It's a statement.
- 7 If the statement's a plan, then they followed it.
- 8 Q. Okay. Now, I think probably the record is
- 9 clear what cross hedging is by now, but you do define
- 10 cross hedging, and I guess in your answer to one of the
- 11 DRs, you define cross hedging as the act of hedging one's
- 12 position by taking an offsetting position in another good
- 13 with similar price movements; is that right?
- 14 A. Yes.
- 15 Q. And I believe your answer cited an online
- 16 source, Investopedia.com, right?
- 17 A. Yes.
- 18 Q. And then if you look at that source, there
- 19 was also an example of cross hedging, and it said that
- 20 although the goods are not identical, they're correlated
- 21 enough to create a hedge position as long as the prices
- 22 move in the same direction. A good example is cross
- 23 hedging a crude oil futures contract with a short position
- 24 in natural gas. Even though those two -- these two
- 25 products are not identical, their price movements are

1	Page 269 similar enough to use for hedging purposes. You agree
2	
	with that, right?
3	A. Yes.
4	Q. Now, does this suggest to you that it's
5	possible to cross hedge crude oil futures contracts with a
6	short position in natural gas even though the commodities
7	are not identical?
8	A. It certainly is possible to do.
9	Q. And does that suggest to you that crude oil
10	futures and natural gas commodities have similar price
11	movements that are similar enough for hedging purposes?
12	A. That's what the theory tells me, yes.
13	Q. If you were going to cross hedge the risk
14	of spot purchased power with another commodity using
15	financial instruments, how would you go about doing it?
16	A. First I think I'd have to in fact, I
17	know I would have to have a study or some type of
18	analysis, some type of report, whether I contracted it out
19	or did it in-house. When I say do it in-house, that would
20	be the utility do it or they could hire a contractor to
21	fill that obligation of that study.
22	Q. Somebody like Kase & Company?
23	A. I'm not sure what Kase & Company would do.
24	I know for this particular case they have a hedging model
25	that they support and they offer to the company, and it's
	= == -

1	Page 270
1	a statistical model that helps the company.
2	Q. Okay. I think I interrupted you. So you'd
3	go to somebody like somebody on the outside?
4	A. A consultant that specializes in, what am I
5	supposed to do? I have various risks. What are the least
6	cost options? What are some of my options? I know we've
7	talked a lot about building. We've talked about fixed
8	price contracts. We've talked about cross hedging, what
9	GMO is currently doing.
10	I'd like to see what demand response would
11	do. I'd like to see what energy efficiency would do. I
12	would like to see I don't know. I mean, I'm not in
13	that position to do, but I know what I would do and what I
14	would expect to do
15	Q. Okay. What
16	A if I was in management. I would have
17	some type of a report, the report that way I would have
18	a foundation to make some decisions on.

- 19 Q. Okay. So you have a report.
- A. Uh-huh.
- 21 Q. It suggests that you should be doing some
- 22 hedging using financial instruments. What's the next
- 23 step? What would you do then?
- 24 A. I think the -- again, I still have to use
- 25 some decision-making in that process, what I would do and

Page 271

- 1 based on the results of the report. Say it came back and
- 2 it said, hey, look, you really -- you really have a build
- 3 option here. It may take -- it may take -- what does it
- 4 take to build a power plant? It may take five years to
- 5 build.
- 6 Q. Let's set aside the --
- 7 A. I'm going to have to consider all my
- 8 various options on that. Can I get regulatory approval?
- 9 Can I get financing? You know, I think there's a lot of
- 10 decisions involved, especially when you're talking about
- 11 this level dollars that are at risk.
- 12 Q. And that option of building, like you say,
- is a five-year option, right? You can't -- you're not
- 14 going to do anything to help consumers and mitigate their
- 15 volatility of electric price risk during the next year if
- 16 you're talking about building an Iatan 2, right?
- 17 A. No, but hopefully my horizon is more than
- 18 11 months. It may not solve this 11-month or this
- 19 12-month problem, but it may solve -- in three years it
- 20 may solve. And so that would tell me, hey, now I need to
- 21 do something else. Do I need to cross hedge, and when I
- 22 cross hedge, should I fix the price? Should I get in with
- 23 a marketer and fix the price or should I let the price
- 24 float in the market and then subject myself to that risk
- 25 as well? I don't know. I mean --

Page 272

- 1 Q. Again, the question was, if you're going to
- 2 cross hedge the risk of spot purchased power with another
- 3 commodity using financial instruments, what would you do?
- 4 A. There's -- other instruments you could use
- 5 would be options, which are puts and calls.
- 6 Q. Is that what Staff's recommending in this
- 7 case?
- 8 A. Staff has not recommended using puts and
- 9 calls. I don't know what would be -- I haven't done that
- 10 analysis, so I couldn't recommend something.
- 11 Q. So you're suggesting that what they did was
- 12 imprudent, but you don't have a suggestion what they
- 13 should have done, right?
- 14 A. That's correct. That's my role.
- Q. Well, if we assume for purposes of this
- 16 question that natural gas prices are positively -- are
- 17 strongly positively correlated with spot electricity
- 18 prices, do you believe it would be possible to cross hedge
- 19 the risks associated with the spot purchased power by
- 20 using natural gas futures contracts?
- 21 A. That's the problem I have is that I don't
- 22 believe that's the only -- that's the only price driver.
- 23 Even though they may be highly correlated or strongly,
- 24 have a strong positive correlation, whatever we want to
- 25 term that, you know, I really don't care. Say they're

Page 273

highly correlated. I still don't feel, and I think my
testimony points out, that natural gas price is not the
only driver in spot prices, and we see that.
Q. I guess
A. We've clearly demonstrated that.
Q. I'm asking you, if they're strongly
positively correlated, do you believe it's possible to
cross hedge the risks associated with spot purchased power
using natural gas futures?
A. I do, and the best way to do that would be
fixed price on the other side, not let the price float in
the market.
Q. And by that you mean building a power
plant
plant A. No.
A. No.
A. No. Q or how do you fix that?
A. No. Q or how do you fix that? A. No. I enter into an agreement with a
A. No. Q or how do you fix that? A. No. I enter into an agreement with a generator to fix a price based on natural gas. I'm going
A. No. Q or how do you fix that? A. No. I enter into an agreement with a generator to fix a price based on natural gas. I'm going to assume the risk. Okay. Again, we've kind of got away
A. No. Q or how do you fix that? A. No. I enter into an agreement with a generator to fix a price based on natural gas. I'm going to assume the risk. Okay. Again, we've kind of got away from what we're doing here, but we're trying to mitigate
A. No. Q or how do you fix that? A. No. I enter into an agreement with a generator to fix a price based on natural gas. I'm going to assume the risk. Okay. Again, we've kind of got away from what we're doing here, but we're trying to mitigate the risk.
A. No. Q or how do you fix that? A. No. I enter into an agreement with a generator to fix a price based on natural gas. I'm going to assume the risk. Okay. Again, we've kind of got away from what we're doing here, but we're trying to mitigate the risk. Q. Is Staff's disallowance in this case based

1	Page 274
1	that, but it's based on my feelings that there is other
2	price drivers, okay, significant price drivers in the cost
3	of energy prices other than natural gas, and that the tool
4	that GMO's used, the NYMEX futures contracts, were not the
5	best tool to use in the manner that they used it. It
6	could be a good tool, but I think Lena said, you know,
7	you're cutting boards with a hammer. It's not the best
8	tool.
9	Q. Is Staff's disallowance based upon the fact
10	that they didn't go out and fix a price with a generator?
11	A. It's not based on that. I think if you're
12	asking me what are possible solutions, that would be a
13	solution. If they would have done that, would the losses
14	that GMO incurred, would they still be there? I don't
15	know.
16	Q. And so you don't know what the cost to
17	compare those options, what they did was cross hedge, you
18	don't know what it would have been if they'd gone out and
19	fixed the price with a generator, right?
20	A. No. I wish I I wish I had that
21	information. I mean, it would have been in my position
22	as an auditor, it would have been a wonderful document to
23	have in the beginning, to say this is the reason GMO did
24	what they did.

So you can't quantify for the Commission

Fax: 314.644.1334

Q.

25

 $$\operatorname{Page}\xspace\,275}$$ what the cost was of the decision for GMO to have cross

- 2 hedged, which it did, versus going out and fixing a price
- 3 with some generator?
- 4 A. No.

1

- 5 **Q. Okay.**
- 6 A. I can only tell you what the cost was.
- 7 Q. What else should they have done?
- 8 A. I don't know. I think it would be --
- 9 you're putting me in a position where you want me to make
- 10 decisions for the company, and I'm not able to do that.
- 11 O. No. I --
- 12 A. I don't have -- I don't have any supporting
- 13 documents that I would be able to base my decision on.
- 14 Q. I'm asking what the Staff believes the
- 15 prudent decision would have been.
- 16 A. Could have been prudent not to cross hedge
- 17 at all.
- 18 Q. So that's what you think the prudent
- 19 decision would have been, not to do the insurance, not to
- 20 try to mitigate against skyrocketing electric prices?
- 21 A. I don't know that energy prices have
- 22 skyrocketed. I don't know. I don't --
- Q. With hindsight, I'd agree with you,
- 24 Mr. Eaves. They haven't. They've actually gone down.
- 25 The slides show that during the review period, even with

Page 276

- 1 the hedging costs, they went down, which is a good thing.
- 2 A. Was that a direct effect by GMO hedging
- 3 with NYMEX futures prices? And I don't believe so. I
- 4 believe -- I believe what you see, the trending down of
- 5 energy prices had other factors, other drivers that caused
- 6 that to happen.
- 7 Q. Well, what should the company have done?
- 8 In other words, what's the other option besides financial
- 9 future -- financial instruments using natural gas futures
- 10 contracts? The one that you mentioned was contracting
- 11 with the generator. Is there a third option they should
- 12 have done?
- 13 A. Could do nothing.
- 14 O. And is that what Staff believes would be
- 15 the prudent decision in this case?
- 16 A. It could have been a prudent decision.
- 17 Q. I'm asking whether it was a prudent
- 18 decision from your perspective.
- 19 A. I can't give you an answer to that. I
- 20 don't know.
- 21 Q. Okay. So we don't know what the cost would
- 22 be comparing what the company actually did with what you
- 23 believe was a prudent decision because you don't know what
- 24 a prudent decision was?
- 25 A. My recommendation is, is that the decision

Page 277

- 1 that the company made was not prudent. I don't know.
- 2 They could have made a myriad of other decisions. Some of
- 3 those might have been prudent. Some of those might not
- 4 have been prudent. I don't know because they didn't make
- 5 them. The only decision that they made was to cross hedge
- 6 energy prices with a NYMEX future contract and allowing
- 7 that price on the other side, the energy price to float in
- 8 the market and be subjected to market pricing.
- 9 In my -- in my analysis, my review, I've
- 10 just never made the connection between how GMO's actions
- 11 cross hedging has mitigated any risk at all on the energy
- 12 side, the way that they've done it.
- 13 Q. If Katrina occurred during that period and
- 14 prices had gone to \$15 on the natural gas side and they
- 15 went out of sight on electric, would that have been a
- 16 prudent decision then?
- 17 A. I don't think so. I think -- because what
- 18 would be the -- what would be the price driver for the
- 19 increase in energy cost, it would have been Katrina. You
- 20 could have had still an oversupply of gas. Maybe gas went
- 21 to 15. You can still have an oversupply of energy.
- 22 Energy prices didn't necessarily follow.
- 23 Q. And that goes to whether those two markets
- 24 are correlated or not; isn't that the key?
- 25 A. That is a big key with -- with the decision

Page 278

- 1 that was made at the time that GMO made, are those markets
- 2 sufficiently correlated and does it take into account all
- 3 the price drivers involved in energy price and was that a
- 4 prudent thing to do?
- 5 Q. Okay. Let's talk about the PGS Energy
- 6 training seminar which you went to, webinar entitled How
- 7 to Financially Hedge Natural Gas and Electricity Price
- 8 Risk.
- 9 A. Sure.
- 10 Q. Did the PGS Energy training webinar include
- 11 a discussion a how hedging electricity price risk with
- 12 natural gas futures, how you do that?
- 13 A. Yeah. There's -- as I recall in reading
- 14 through the handout just recently, there's really two
- 15 portions of that webinar. One was working basically using
- 16 NYMEX futures contracts, same on both, but then using a
- 17 marketer to fix a price on a contract or letting the price
- 18 of energy just float on the spot market. That was the two
- 19 different, very distinct sections, as I recall, and
- 20 looking through the handout, that's -- my recollection of
- 21 that is correct.
- Q. Do you consider PGS Energy training to be a
- 23 reputable source of information about hedging electricity
- 24 and natural gas?
- 25 A. They provide a lot of informational

	Page 279
1	webinars and training on various issues, whether it's
2	transmission or hedging. They have a wide variety of
3	programs that they offer.
4	Q. And I think a lot of Staff folks have gone
5	to those over the years. I believe you gave me
6	information there was 55 or so that attended on one of the
7	exhibits, right?
8	A. That's correct. They're low cost. That's
9	one of the reasons we're able to do it.
10	Q. And wouldn't you agree that that training
11	webinar did teach someone at a very high level perhaps, as
12	you suggested in the deposition, how to do cross hedging
13	using natural gas futures?
14	A. They showed the methodology to do it. They
15	don't they don't go in any depth. I'm trying to even
16	recall if they were talking about the type of utilities
17	that it might benefit. You know, GMO is a regulated
18	integrated utility. There's other utilities out there
19	that operate in different environments that this may be a
20	better fit for. I don't know. I don't know if we've
21	gotten we went into that level of discussion or not.
22	Q. Since your deposition, have you
23	familiarized yourself with the CME Group?
24	A. No.
25	Q. So you didn't go back to check to see if

Page 280 1 they own the NYMEX? 2 Α. No. 3 Or that they own the Chicago Mercantile 0. 4 Exchange and the Chicago Board of Trade? 5 No, I did not. Α. 6 Did you include in any of your work papers Q. 7 any publications or articles or treatises that address the 8 topic of cross hedging? 9 Α. I might have. I don't recall. I just don't remember. 10 11 Q. Would you turn to your deposition at page 22, line 19. 12 13 I'm there. I answered in my deposition I 14 did not to that question that you asked. 15 Would you list any publications, articles Q. 16 or treatises that you reviewed in preparation for your 17 testimony in this case that dealt with the topic of cross 18 hedging? 19 Α. Did I attach? 20 Q. No. Did you review any? Would you list 21 the ones you did review? 22 A. I did review. I don't know that I made a 23 list of any. 24 Q. So none of those were attached to your work 25 papers?

	Page 281
1	A. No.
2	Q. Or your testimony?
3	A. No.
4	Q. At the time of the deposition, I believe
5	you couldn't recall any. Do you recall some today?
6	A. I don't recall any specific titles, and I
7	didn't go back and try and do a review and list titles for
8	you, no.
9	Q. Do you remember any textbooks or particular
10	journals that you looked at that included those kinds of
11	articles?
12	A. I just can't give you any specific. I'm
13	really bad with names on books and things like that. I
14	just can't do it.
15	Q. In your mind, can you see an article that
16	you remember reviewing?
17	A. I know I reviewed some of Dr. Woo's
18	articles and things.
19	Q. Some of those 16
20	A. Some of those. I mean, I reviewed some of
21	those, but that was much, much later on in the process. I
22	mean, that's the closest I can get to you. I've reviewed
23	a lot. There's a couple of textbooks. One's some
24	economic books and things like that, but no specific
25	titles. It's just general information.

	Page	e 282
1	Q. Samuelson or what was it that you reviewe	
2	A. I'm not going to be able tell you. I can	ı't
3	tell you.	
4	Q. So you can't really remember what you	
5	reviewed.	
б	A. No, not specific titles.	
7	Q. Other than some of those articles from	
8	Dr. Woo?	
9	A. I can't even tell you which articles I	
10	reviewed from him. I re as a course of business, I	
11	would have reviewed the articles that he sent in a DR.	
12	Q. Some of those 16 that we sent to you?	
13	A. Yeah.	
14	Q. And that would have been after you filed	
15	your recommendation in the Staff Report and after you	
16	filled the testimony recommending an \$18.8 million refu	nd,
17	right?	
18	A. Yeah. It would have been on those	
19	Dr. Woo documents, those have been after the fact, sure	•
20	Q. And you didn't include any of those	
21	publications in your work papers?	
22	A. No. There you know, there are data	
23	requests. They're available in this case. I'm not going	ıg
24	to attach all data requests to the	
25	Q. And they're not in evidence?	

	Page 283
1	A. That I don't know.
2	Q. Okay. Have you reviewed any publications
3	of the Missouri Public Service Commission on the topic of
4	hedging?
5	A. The one, the document that was referred to
6	earlier today, I reviewed that.
7	Q. The joint report on natural gas hedging
8	that encourages natural gas companies to hedge?
9	A. For local gas distribution companies.
10	Q. As a part of your undergraduate education,
11	did you have any specific courses that taught you how to
12	cross hedge commodities such as natural gas or
13	electricity?
14	A. I don't believe so. There might have been
15	something as just general information in some accounting
16	class or some micro or macroeconomic class or statistics
17	class or something.
18	Q. It's probably not a topic that would
19	generally be talked about in statistics 101, right?
20	A. Probably not. At that as well, I don't
21	know if cross hedging was as popular back then as it is
22	now.
23	Q. It is popular now, right?
24	A. There's various there's active markets
25	in cross hedging, yes.

1	Page 284 Q. And a lot of different commodity markets?
2	A. You can almost cross hedge anything, I
3	think.
4	Q. But not electricity and natural gas?
5	A. You can do it.
б	Q. I think during your deposition you also
7	told me that you talked to Dave Sommerer on the general
8	topic of natural gas hedging for gas companies, right?
9	A. Yes.
10	Q. With the exception of Dave Sommerer, you
11	had not had any specific discussions about natural gas
12	hedging, electricity price risk hedging or cross hedging
13	or correlation hedging with any other members of the
14	Staff; isn't that what you told me?
15	A. I think that's what I told you, yes.
16	Q. Now, that webinar that you attended, it was
17	a four-hour webinar, and the second section was dealing
18	with how to use natural gas futures to hedge the price of
19	electricity, right?
20	A. I think both sections were around how to
21	use that model to hedge energy price with NYMEX futures
22	contracts. One was fixing a price on the side. The other
23	was letting it float out in the market. That's how I
24	recall it.
25	Q. But that title of that second session,

Page 285

- 1 wasn't it that it was basically how to hedge electric
- 2 price risk with natural gas futures?
- 3 A. Okay. I have session 2.
- Q. What's the title of that? I may have
- 5 incorrectly stated it.
- 6 A. The title of session 2, How to Financially
- 7 Hedge Natural Gas and Electricity Price Risk. That's the
- 8 title.
- 9 Q. Okay. And then go to the next -- the
- 10 fifth -- the fifth slide in. Doesn't that say or isn't
- 11 there one around that point that says how to hedge
- 12 electricity price using NYMEX natural gas futures,
- 13 something to that effect?
- 14 A. The 5 and 6 slides, No. 5, No. 6 slides,
- 15 the heading on No. 5 is Hedging Basis Risk with a Basis
- 16 Swap. The No. 6 title is Hedging Basis Risk with a Basis
- 17 Swap.
- 18 Q. Okay. Let's go back to that a little bit
- 19 later.
- 20 A. Okay.
- 21 Q. With the exception of that course, that
- 22 webinar that you took, haven't you told me in the
- 23 deposition that you didn't participate in any other formal
- 24 seminars or webinars or undergraduate or graduate courses
- 25 that dealt with the topics of natural gas hedging or

	Page 286
1	electric price hedging?
2	A. That's what I said in my deposition, yes.
3	Q. And I think I asked you if you were going
4	to recommend a textbook to the Commission on hedging so
5	they understood this cross hedging a little bit more, what
6	would you recommend? Do you have anything that comes to
7	mind today? At the time I don't think you did.
8	A. No. I didn't I didn't attempt to bring
9	a list of titles to educate the Commissioners, no.
10	Q. And you haven't published any white papers
11	or other articles on the topic of natural gas or electric
12	price hedging, right?
13	A. Not yet.
14	Q. I hope I'll read it when you do.
15	Have you previously testified regarding
16	cross hedging electricity using natural gas futures
17	contracts?
18	A. No.
19	Q. I believe that Ms. Mantle indicated that
20	Staff's proposed disallowance in this case is really your
21	responsibility, it was your idea; is that right?
22	A. Correct.
23	Q. Do you believe you're probably the most
24	knowledgeable person on Staff about cross hedging today?
25	A. I'm not sure. We have we have some

Page 287 people on Staff that are very knowledgeable. They may 1 have -- but in my apartment, Dr. Kang, he may have a 2 3 degree, he may have a doctor's degree in economics. I don't know what his specialty is, if he knows about cross hedging. He may have more knowledge. I mate to single 5 myself out just because I haven't done analysis of who 6 knows what. 8 ο. Sure. 9 But for the purposes of this case, I probably know more about the specifics in this case than 10 any other Staff person does. 11 12 Okay. You're the primary person that's Q. 13 responsible for reviewing the hedging activities in this 14 case, right? 15 Α. The buck stops here, yes. Okay. In the Empire prudency cases that we 16 Q. 17 talked about in your deposition, Case No. EO-2010-255 and 18 ER-2008-0093, those were the prudency cases on Empire that 19 you participated in, right? Do you recall that? 20 I'm sorry. You're going to have to -- you Α. lost me in the numbers. 21 22 Let's don't talk about the numbers. ο. 23 Α. Okay.

You were involved with two prudency reviews

Fax: 314.644.1334

Q.

of Empire, right?

24

25

A.	Page 288 That's correct.
Q.	Okay. And in those prudency reviews,
didn't you fin	d that Empire had complied with their
hedging plan?	
Α.	Yes.
Q.	And in those cases you found that Empire
followed its h	edging plan, right?
Α.	Yes.
Q.	It's also correct that you recommended no
disallowances	in those Empire cases relating to hedging
activities, ri	ght?
Α.	Yes.
Q.	Now, you also were involved in a couple of
Ameren cases,	right?
Α.	I believe one Ameren case.
Q.	Okay.
Α.	Well, I take that back. There has been a
subsequent, so	yes, two.
Q.	And you reviewed whether Ameren followed
its hedging pl	an in those two cases?
Α.	Yes.
Q.	Did you find that Ameren had followed the
hedging plan i	n those cases?
Α.	Yes.
Q.	Is it correct that in the Ameren prudency
	Q. didn't you find hedging plan? A. Q. followed its head head head head head head head head

Page 289

- 1 cases, you did not recommend a disallowance related to the
- 2 company's hedging activities?
- 3 A. There was a disallowance recommended, but
- 4 not associated with hedging activities.
- 5 Q. That's the one that got recently reversed;
- 6 is that right?
- 7 A. I'm not sure what it's done in the circuit
- 8 court. I know it went to circuit court, but I don't know
- 9 what it's done.
- 10 Q. Okay. Well, until this case, is it correct
- 11 that you personally have never specifically proposed any
- 12 disallowance in a prudence review related to an electric
- 13 company's financial hedges or hedging activities?
- 14 A. Associated with a prudency review, I
- 15 believe that's correct, yes.
- 16 Q. In any rate case?
- 17 A. I'm going to have to say no. I just can't
- 18 recall. Seems that there was something about hedging, but
- 19 I can't recall. I'm going to say no.
- 20 Q. Well, okay. Let me make sure the record is
- 21 clear. You're saying that you can't recall that you ever
- 22 specifically recommended a disallowance related to
- 23 financial hedges or hedging activities?
- A. I think it's getting late, and so --
- Q. I agree.

	Page 290
1	A yes. I think how you presented that is
2	correct, yes.
3	Q. Okay. Do you know if Staff has reviewed
4	GMO or Aquila's hedging plans in previous cases?
5	A. They should have. The report would tell us
6	whether or not they did and at what level they reviewed
7	those.
8	Q. I believe in your deposition I asked you
9	about the 2005 and the 2007 Aquila rate cases, and you
10	indicated, I believe, that Aquila's hedging programs were
11	reviewed in those cases.
12	A. They were or were not?
13	Q. They were. Do you recall that?
14	A. I don't recall saying it, sitting here
15	today without having the reports in front of me. How
16	those reports are broken up, they're broken up by section.
17	Different witnesses are responsible for the different
18	sections.
19	Q. Would you turn to page 41 of your
20	deposition, line No. 1. I guess you need to go back to
21	page 40 where the question is asked, would it be likely to
22	have been the 2005 and 2007 rate cases of Aquila? And I
23	guess you go back another question or two where it says,
24	on line 18, do you know if Staff has reviewed GMO's or
25	Aquila's hedging plans in previous rate cases? And then

Page 291 1 we go --2 Α. And I answer yes. Yeah. 3 ο. And again, thinking about it today, some Α. time has elapsed, I would assume they would have. 5 I wasn't on those cases. And I know I've reviewed the 6 7 prior reports, but to get to that level of specificity sitting here today, I -- I don't know. 8 9 So in your preparation for this case, you 10 really didn't go back and review what Staff might have 11 said about Aquila or GMO's cross -- or hedging plans in the past? 12 I would have read the reports, but being 13 14 able to recite exactly what that report says, I -- my assumption is that they looked at the hedging strategies. 15 Now, at what level they looked at, did they understand 16 what they were looking at, I didn't go back and ask the 17 18 auditors, say, hey --19 0. And that's fair. In those cases, did Staff specifically allege that GMO's cross hedging activities 20 21 related to the use of natural gas futures contracts were 22 imprudent? 23 I know that there wasn't any 24 recommendations by Staff for disallowance, for an 25 allowance for those, so if that answers the question.

1	Page 292 JUDGE STEARLEY: Mr. Fischer, before you go
2	on with another question, I'm going to interrupt here
3	briefly. I'm not sure how much longer you have for cross
4	and then with redirect.
5	MR. FISCHER: I've got a little, Judge.
6	JUDGE STEARLEY: And I don't mind going
7	late and finishing up if it means we're not going to be
8	back here tomorrow, but there may be other people who have
9	to make arrangements for child care or something of this
10	nature. So I wanted to stop for a moment and just check
11	with everyone.
12	MR. FISCHER: I'm happy to go forward, but
13	I think given the amount of material I need to cover, it's
14	going to be a while.
15	JUDGE STEARLEY: Okay.
16	MR. FISCHER: And the company's certainly
17	willing to come back tomorrow. We are scheduled anyway.
18	JUDGE STEARLEY: What is the parties'
19	preference in general? Staff?
20	MR. THOMPSON: Staff is ready to do
21	whatever is required. Staff will stay late tonight to
22	complete or Staff will come back tomorrow and complete
23	then, whatever the preference of the Commission and the
24	majority of the people here.
25	JUDGE STEARLEY: In terms of your cross,

	Page 293
1	Mr. Fischer, just a ballpark time?
2	MR. FISCHER: Judge, I might be able to cut
3	it down if we take a break tonight. So right now there's
4	substantial amount of cross.
5	COMMISSIONER STOLL: Would it be of any
б	advantage to reconvene tomorrow when other Commissioners
7	would be here?
8	JUDGE STEARLEY: It may be. I don't want
9	to cut down on any of the
10	MR. FISCHER: We're ahead of schedule. I
11	would recommend, I guess, if it was up to me, to take a
12	break and let everybody clear their heads a little bit.
13	Maybe I can cut the cross a little bit, and if we have
14	some other Commissioners, that would be terrific, too.
15	JUDGE STEARLEY: A ten-minute break or are
16	you referring to a break until tomorrow morning?
17	MR. FISCHER: No. I'm talking about a
18	break 'til tomorrow.
19	JUDGE STEARLEY: All right. Is this a good
20	stopping point or did you have a couple more questions you
21	want
22	MR. FISCHER: Yes, this is fine. It's
23	five o'clock, and it's a good stopping point.
24	JUDGE STEARLEY: Well, let's go ahead and
25	take a recess at this point and we'll reconvene tomorrow

Page 294

- 1 morning then at 8:30. All right. And when we come back,
- 2 Mr. Eaves, you will still be under oath and we'll pick up
- 3 where we left off.
- 4 MR. FISCHER: Judge, I note it's an agenda
- 5 day tomorrow, too. If the Commission prefers to take a
- 6 break for the agenda, we can stay around until the
- 7 Commissioners are available, too.
- 8 JUDGE STEARLEY: And I can find out in the
- 9 morning just who's going to be here, because I know at
- 10 least one I believe is out traveling. We could resume,
- 11 and I'm not sure how long agenda's going to go. I
- 12 understand there may be a presentation up there tomorrow
- 13 as well. So we may just want to go ahead and start at
- 14 8:30.
- 15 MR. FISCHER: Whatever is your preference.
- 16 I just wanted to indicate we want to accommodate the
- 17 Commissioners any way we can.
- 18 JUDGE STEARLEY: That's fine. And with
- 19 regard to Exhibits 11 and 12, which I have reserved the
- 20 ruling on and had asked for some further information from
- 21 Staff, I think I will go ahead and take those up tomorrow.
- 22 That was regarding two exhibits on Staff's filing and
- 23 transcript in ER --
- 24 MR. THOMPSON: Right. You said you wanted
- 25 Staff to give a written submission. Do you want that

1	Page 295 tomorrow?
2	JUDGE STEARLEY: No. I think I'll make a
3	ruling based on what I already know regarding the parol
4	evidence rule objection. If you have any other objections
5	at that time to those documents, you can raise them then
6	and take it up
7	MR. THOMPSON: Thank you, Judge.
8	JUDGE STEARLEY: at the conclusion of
9	the hearing on some other housekeeping matters.
10	All right. We'll stand in recess until
11	tomorrow morning at 8:30.
12	(WHEREUPON, the hearing recessed at
13	5:00 p.m.)
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	

		Page 296
1	INDEX	1 uge 270
	Opening Statement by Mr. Fischer	27
2	Opening Statement by Mr. Thompson	69
	GMO'S EVIDENCE:	
3	C.K. WOO	
	Direct Examination by Mr. Fischer	88
4	WILLIAM EDWARD BLUNK	
	Direct Examination by Mr. Fischer	91
5	Cross-Examination by Mr. Thompson	93
	Questions by Judge Stearley	112
6	Redirect Examination by Mr. Fischer	115
	SCOTT H. HEIDTBRINK	
7	Direct Examination by Mr. Steiner	138
	GARY L. CLEMENS	
8	Direct Examination by Mr. Steiner	140
	Cross-Examination by Ms. McLowry	142
9	Redirect Examination by Mr. Steiner	148
	RYAN BRESETTE	
10	Direct Examination by Mr. Fischer	149
	Cross-Examination by Ms. McLowry	151
11	Redirect Examination by Mr. Fischer	156
	Questions by Judge Stearley	157
12	Recross-Examination by Ms. McLowry	158
	TIM RUSH	
13	Direct Examination by Mr. Fischer	159
14	Questions by Judge Stearley	161
15	Redirect Examination by Mr. Fischer	163
16	STAFF'S EVIDENCE:	
17	CHARLES HYNEMAN	
18	Direct Examination by Mr. Thompson	164
19	Questions by Judge Stearley	166
20	Questions by Commissioner Stoll	178
21	Recross-Examination by Mr. Fischer	179
22	LENA M. MANTLE	
23	Direct Examination by Mr. Thompson	187
24	Cross-Examination by Mr. Fischer	190
25	Redirect Examination by Mr. Thompson	254

1	DANA EAVES	Page 297
2	Direct Examination by Mr. Thompson	260
3	Cross-Examination by Mr. Fischer	262
4		
5		
6		
7		
8		
9		
10		
11		
12		
13		
14		
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		

1	EXHIBITS INDEX		Page 298
	GMO'S EXHIBITS		
2	GMO S EARIBIIS	MYDKED	RECEIVED
	EXHIBIT NO. 1NP/1HC	MARKED	KECEIVED
3	Direct Testimony of Wm. Edward Blunk	90	93
	EXHIBIT NO. 2NP/2HC	90	93
4	Surrebuttal Testimony of Wm. Edward		
	Blunk	90	93
5	EXHIBIT NO. 3NP/3HC	70	
	Surrebuttal Testimony of Ryan A.		
6	Bresette	149	151
	EXHIBIT NO. 4	-	
7	Surrebuttal Testimony of Gary L.		
	Clemens	140	142
8	EXHIBIT NO. 5		
	Direct Testimony of Scott H.		
9	Heidtbrink	138	139
	EXHIBIT NO. 6		
10	Direct Testimony of Tim M. Rush	159	160
11	EXHIBIT NO. 7NP/7HC		
	Surrebuttal Testimony of Tim M. Rush	159	160
12	EXHIBIT NO. 8		
13	Direct Testimony of Dr. C.K. Woo	87	89
14	EXHIBIT NO. 9		
15	Surrebuttal Testimony of Dr. C.K. Woo	87	89
16	EXHIBIT NO. 10		
17	Order Clarifying Report and Order,		
18	Case No. ER-2007-0004	87	89
19	EXHIBIT NO. 11		
20	Staff's Suggestions in Support of the		
21	Nonunanimous Stipulation & Agreement	al.	
22	Case ER-2005-0436	*	
23	EXHIBIT NO. 12		
24	Certified Copy of Transcript,	4	
25	February 9th, 2006 in ER-2005-0436	*	

1	EXHIBIT NO. 13		Page 299
	Data Request No. 0029	220	222
2	EXHIBIT NO. 14		
	Data Request No. 0029 in Case No.		
3	EO-2010-0167	222	223
	EXHIBIT NO. 15		
4	Data Request No. 0030 in Case No.		
	EO-2009-0115	223	226
5	EXHIBIT NO. 16		
	4 CSR 240-40.018	226	253
6	*Late-filed		
	STAFF'S EXHIBITS INDEX		
7	Exhibit No. 1NP/1HC		
	Direct/Rebuttal Testimony of Dana E.		
8	Eaves	24	261
	EXHIBIT NO. 2NP/2HC		
9	Rebuttal Testimony of Lena M. Mantle	24	189
	EXHIBIT NO. 3		
10	Rebuttal Testimony of Charles R.		
11	Hyneman	24	166
12	EXHIBIT NO. 4		
13	Schedule TMR-3 - KCP&L GMO/Aquila	0.3	07
14	Time-line Information Hedging & FAC EXHIBIT NO. 5	93	97
16	Schedule WEB-5	94	97
17	EXHIBIT NO. 6	74	<i>J</i> 1
18	Schedule WEB-12 - NYMEX Natural Gas		
19	Contract Settlement Price History	100	111
20	EXHIBIT NO. 7		
21	Schedule WEB-12 - NYMEX Natural Gas		
22	Contract Settlement Price History		
23	(With writing on it)	101	111
24	EXHIBIT NO. 8		
25	Data Request No. 0058	108	111

			Page 300
1	EXHIBIT NO. 9HC		
2	GMO's Annual Fuel and Purchased Power		
3	Cost Summary, Case No. ER-2012-0175	111	111
4	EXHIBIT NO. 10		
5	Staff Report		262
6			
7			
8			
9			
10			
11			
12			
13			
14			
15			
16			
17			
18			
19			
20			
21			
22			
23			
24			
25			

	Page 301
1	CERTIFICATE
2	STATE OF MISSOURI)
3) ss.
4	COUNTY OF COLE)
5	I, Kellene K. Feddersen, Certified
6	Shorthand Reporter with the firm of Midwest Litigation
7	Services, do hereby certify that I was personally present
8	at the proceedings had in the above-entitled cause at the
9	time and place set forth in the caption sheet thereof;
10	that I then and there took down in Stenotype the
11	proceedings had; and that the foregoing is a full, true
12	and correct transcript of such Stenotype notes so made at
13	such time and place.
14	Given at my office in the City of
15	Jefferson, County of Cole, State of Missouri.
16	
17	
18	
19	
20	Kellene K. Feddersen, RPR, CSR, CCR
21	
22	
23	
24	
25	

A	248:25 249:1	79:14,14,21,21	66:3 79:13	131:10
AAO 171:25	254:4,22 255:3	79:22 146:4,5	82:24 145:25	actual 51:19
177:24 185:20	255:18,21	146:9,9,21,21	146:15,23	58:8 76:7
185:22	256:18 257:8	146:25 147:5	167:9	123:10 134:14
able 26:1 39:17	257:25 259:12	148:7 157:11	accumulate	226:13
49:21 87:15	267:5 269:15	157:14,16,18	114:14	actually 47:7
132:16 196:19	270:7,7,8	158:2,17 160:3	accumulation	50:13 55:3,5
275:10,13	271:10,16	167:21,21	161:22,25	61:10 65:16,23
279:9 282:2	278:5,23	168:2 169:19	162:3 211:24	69:5 103:11
291:14 293:2	279:16 283:19	169:21 170:10	231:22	106:12 118:5
about 28:4 30:5	284:11 286:24	177:15 179:9,9	accuracy 111:16	145:9 148:19
33:12 36:19	287:4,10,17,22	179:25 180:7	accurate 89:3	148:22 152:14
38:7,16 39:23	289:18 290:9	186:5 215:22	92:15 93:23	175:21 177:14
41:5 45:2	291:4,11	218:2 278:2	95:10 150:16	179:11 216:1
54:23 55:1,5	293:17	accountant	160:14	217:22 218:4
59:14 60:15	above 51:25	158:3	achieve 240:16	219:15 259:16
62:19 63:6	139:4 168:21	accountants	acknowledged	259:19 275:24
67:19 70:9,16	180:22	55:13	37:1	276:22
70:23 75:6	above-entitled	accounted 63:15	acquire 204:6	add 78:2 199:9
77:24 78:9,22	301:8	63:20 65:13	acquired 29:16	238:13
79:9 80:18	absent 207:22	68:21	70:14 164:5	added 25:15
81:22 83:7,11	Absolutely	accounting	acquiring 259:3	109:22
85:25 86:15,20	157:21 170:8	32:15 33:22,23	across 42:19	addition 72:11
86:21 87:8	absorb 236:7	33:23,25 35:2	62:2 116:9	104:1 109:10
99:11 100:22	ACA 246:9,14	35:24 36:1	ACS 181:22	180:25
103:3 106:20	academics 45:2	55:10,21,22	182:10,18	additional 26:1
110:14 118:20	accepted 31:17	57:18 58:11	183:3,21	26:2 53:21
122:5 123:15	34:12 39:2	59:20 63:6	act 40:1 268:11	169:7 199:9
125:19 126:13	42:15 73:6	65:2 66:13,17	acted 32:3,24	206:21
127:7 129:13	74:9 181:3,6	68:15,16,17	75:24	additions 102:5
129:14 130:17	accepting 71:4	77:9 134:20	action 32:11	address 25:3
132:9 133:13	accepts 71:1	145:19,22	131:11	32:15 33:8,24
137:24 149:11	access 73:3	146:7,11,15	actions 31:16	34:1 37:14
151:19 156:15	accessible 70:3	151:11,12	38:4 47:5	38:5 88:10,12
157:3 179:23	accommodate	155:9 156:16	105:15 197:4	91:3,6 149:25
181:1 187:11	294:16	157:20 161:14	277:10	159:15 280:7
193:22 196:21	according 44:7	167:3,5,9,13	active 283:24	addressed 29:5
197:1 203:17	45:17 53:3	167:14,16	actively 188:20	29:13 30:7,23
209:11 212:4	57:10 60:9	168:4,13 169:4	activities 37:25	37:16 44:13
218:1,15	199:10	169:11,25	86:19 108:25	86:22 176:3
222:20 224:8	accords 75:21	170:13 174:6	227:21 258:6	196:23
226:6,19,22	account 36:12	174:17 178:13	265:13 266:13	addresses
235:11,13,14	36:13 51:16	179:23 181:3,3	266:18 287:13	181:14
235:16,17	63:16,20,21,21	181:5,6,9,13	288:11 289:2,4	addressing
238:14,15	63:22,24 64:1	181:19 182:23	289:13,23	31:18 37:21
241:25 244:20	65:5,5,9,14,22	182:25 183:22	291:20	38:15
246:7,19	65:24 66:1,24	283:15	activity 257:4	Aden 89:14
247:11 248:5	67:1,9 75:1,7	accounts 65:11	acts 84:11	adequate 79:4
271.11 2 1 0.3				_
	l	<u> </u>	<u> </u>	<u> </u>

	ı	ı	1	1
81:10 227:23	89:11 186:5	afternoon	197:12,15	140:15,16
228:3,17 229:1	admitted 54:5	190:10,11	204:23 209:8	147:13 149:10
adjust 124:4,5	87:18,22 89:14	260:14	212:22 227:13	153:1 173:4
174:20 175:15	92:24 97:9	Ag 23:13 25:6	228:13 234:21	187:15,15
adjusting 113:8	111:1,24	75:15 76:4	235:6,20,24	293:10,24
adjustment	139:17 142:1	98:20 153:2	238:21 240:9	294:13,21
22:13 24:9	151:1 160:24	again 78:17 85:5	240:13,15,21	AIC 109:19
25:25 26:5	166:1 189:22	93:11 113:12	240:23 241:6	aid 67:16 214:11
28:1 34:4,7	222:5 223:20	113:18 124:4	256:4,11	allegation 29:7
36:6 38:6 39:5	226:1 253:14	125:9,14,15	259:22 269:1	29:12
42:7 48:12	253:20 261:21	126:1 131:20	275:23 279:10	allegations 31:5
63:25 64:7,13	adopt 39:11	136:4 171:21	289:25	31:19
66:6,21 70:11	202:23	171:24 176:8	agreed 30:21	allege 163:16
71:15 72:19,23	adopted 30:6	180:11 182:8	65:2 66:8	291:20
72:25 73:3,7,9	120:21	182:12 197:6	82:17 83:3	alleged 32:11
74:5,9 75:2	adopts 49:17	198:25 203:10	169:25 175:7	37:8 167:12
77:13 85:14,16	212:23	213:18 218:23	257:11 259:10	207:24
119:7 124:6	advance 131:25	224:25 225:1	agreement 36:9	allocate 223:6
133:3 161:20	advantage 84:12	228:23 229:21	38:8 64:12,25	224:23 225:5
193:5,12	84:23 103:9,14	235:19 236:22	65:8 82:17	allocated 223:11
205:16 207:11	128:7 293:6	251:5 253:23	83:4 95:25	225:15
212:13 219:19	advantages	265:9 270:24	145:2,15	allow 27:13
227:1 231:24	83:25	272:1 273:19	146:16 155:16	54:17 137:13
263:16 264:11	adverse 236:5	291:4,5	155:21,24	170:6 175:17
adjustments	adversely 49:16	against 47:20	157:4 167:2,6	allowance
26:4 227:1	advise 26:18	48:15 49:12	168:9 170:18	291:25
administrative	advocated	51:23 71:11	172:2 176:10	allowed 30:4
64:16,20	242:25	113:14 230:24	177:12 181:1	168:18 186:23
admissibility	affairs 74:13,22	230:25 231:2	182:25 185:14	194:2,21
186:10	75:13 77:5	242:20 275:20	209:5 214:2	230:22
admissible	affect 121:2,14	agencies 25:12	217:24 233:19	allowing 277:6
185:16,24	127:18 131:10	68:6	234:1 264:17	allows 67:15
186:9	affected 49:16	agency 234:15	264:21 273:17	167:8 210:19
admission 87:20	affects 131:10	agenda 86:6	298:21	210:23
89:7 92:19,22	afforded 86:1	294:4,6	agreements	all-inclusive
110:21,23	95:24 146:13	agenda's 294:11	41:25 53:22	176:3
111:18,21	after 29:23	aggressive	68:18 199:19	almost 44:18
139:11,14	60:14 67:13	195:14	205:25 212:2	59:11,15
141:20,23	73:1 75:8	ago 43:16 70:17	215:24 234:15	116:11 119:24
150:20,23	84:14,19 113:3	75:2 76:4 85:25 106:25	238:16	245:6 284:2
160:18,21	113:4 120:22	85:25 196:25 agree 41:15	Agreement's 145:7	alone 226:8
165:20,23 189:19 221:23	156:8 169:16	O		along 38:9 42:6
222:2 223:14	177:6 182:11	72:14 95:21	agrees 59:5 83:1	48:11 49:8 57:18
223:17 225:21	208:16,20 209:10 231:9	101:19 103:1 110:16 144:11	146:12,14 204:2	
225:23 253:11	248:19 249:11	145:22 147:3,7	ahead 27:11	already 63:11 71:14 72:20
253:13 261:18	264:22 282:14	168:9 169:1	87:7 115:18	75:4,5,6 91:21
admissions	282:15,19	180:9,17 195:4	126:22 138:7	253:15 295:3
aumssions	202.13,17	100.7,1/173.4	120.22 130.7	433.13 473.3

			I	
alternative	64:4 67:13	183:7 250:10	154:9	Aquila 29:14,16
41:17 54:9,10	68:3 84:4	280:13	appearances	30:3 33:14,17
199:18,25	116:23 119:8	answers 89:1	23:1 25:14	33:20 36:4,24
200:2 211:4	135:7 190:20	92:12 139:7	appeared 84:24	66:7,8 70:13
alternatives	190:24 249:3,6	141:17 150:13	appears 87:5	87:16 130:23
42:1 57:20	269:18 272:10	160:12 165:14	98:18 185:21	142:9,13,15
142:10,19,21	277:9 287:6	165:16 173:24	applicable	144:3,12,16,18
142:23 143:21	Andy 143:24	189:8,11	183:11 250:12	144:21 146:2
144:5	and/or 234:18	252:22 261:9	application	146:12,14,19
although 40:5	animus 86:6	291:25	57:11	147:8,16,18
268:20	Annual 300:2	anticipate	applied 197:3	164:5 166:17
altogether 125:3	annually 82:8	140:12	applies 229:17	167:4 168:9
always 70:5 74:3	another 40:3	anticipating	apply 28:5 182:9	169:1,25
74:3 81:17	41:17 80:1	149:5	182:22 186:22	172:11 175:17
105:5 121:11	82:4 94:21	anybody 220:4	197:9 229:18	176:5,13,19,20
148:12,24,25	100:6 101:2	234:4	applying 134:20	177:7 178:13
156:24 208:8	105:20,21,22	anymore 124:25	appreciate 69:8	180:14 184:25
231:19	122:20,21	anyone 206:1	89:24 140:9	192:2 201:22
Ameren 34:15	123:14,23	anyone's 25:12	162:23 252:21	204:6 215:13
42:18 46:8	127:23 177:15	anything 59:18	252:22 266:1	216:14 217:8
57:1 76:15	200:16 204:11	127:10,19	apprised 215:2	225:5 290:9,22
179:20 192:3	211:15,22	134:22 169:10	approach 42:10	291:11
205:22 288:14	219:3 222:8	208:3 218:15	48:16 51:12	Aquila's 29:19
288:15,19,22	223:23 226:14	238:20 255:17	94:22 98:12	38:3 64:10,25
288:25	249:22 268:12	271:14 284:2	109:11 145:4	166:21 182:23
among 219:11	269:14 272:2	286:6	154:22 214:7	225:4 290:4,10
amongst 167:7	290:23 292:2	anyway 29:18	approaches	290:25
amount 39:4	answer 53:18	63:25 188:23	43:10	area 28:8,8
47:4,9 50:4,9	54:23 55:4	292:17	appropriate	76:10 178:10
72:6 79:10,11	69:11 92:4	anywhere 98:25	62:10 201:9,9	210:20 227:5
80:21 83:2	107:20,22	198:11 213:5	201:10 237:1	areas 77:4 86:11
84:5 86:9	109:8 110:2	apart 201:8	241:1 244:14	86:20 114:25
119:24 170:11	126:23 143:18	apartment	251:5,6	162:8
175:7 208:20	143:24 144:5	287:2	appropriately	argues 68:19
209:16 218:20	148:7,10	apologize	74:20,21 201:7	arguing 36:14
248:9,11,14,17	163:10 164:8	109:14 155:25	appropriateness	52:10 54:12
259:19 263:13	174:2,9,11,16	174:5	66:13	67:6
264:11 292:13	176:23 177:2,4	apparently	approval 271:8	argument 62:1
293:4	177:11 180:20	53:12,25 62:13	approve 25:24	177:16
amounts 70:21	183:15 196:19	136:4 167:7	approved 22:13	Aries 132:24
76:7 78:9	216:2 229:20	appear 96:3	24:9 36:10	206:23 207:5
132:17	229:22 232:8	221:1,4,13	70:15 73:1	arising 26:5
analysis 35:12	232:10,22	222:13,18,24	193:15 234:1	Arizona 46:5
35:22 52:21	237:16,17	224:3,9,17	approximate	around 33:15
56:22 57:11	246:25 268:10	appearance	41:2 56:8	34:3,4,16
58:16,23 60:1	268:15 276:19	24:13,22 25:8	approximately	39:18 40:17
60:10,13,14	291:2	25:10 26:8	162:4 263:24	46:16 55:24
61:16,19,23	answered 183:6	152:2,16 153:2	April 100:19	168:4 226:23
	l .	I.	1	I

		Г	1	1
246:12 284:20	assertion 210:6	267:14 280:24	209:7,15	218:18,19
285:11 294:6	asset 146:8	attempt 48:3	291:18	220:5,8,13,17
arrangement	155:11	201:22,23	audits 38:11	223:10 225:17
146:5	assistance	286:8	August 47:21,24	233:17
arrangements	171:21	attempted 198:7	47:25 50:6,7	away 43:8 80:21
292:9	assistant 33:21	198:15 201:13	50:13 58:19	127:12 273:19
array 234:10	151:7,10,16	201:19	61:2 84:15	axis 194:20
art 55:9	associated 28:10	attempting	112:21 113:12	a.m 24:1
article 60:3	28:16 30:17,24	37:13 200:14	113:14,15,16	
281:15	32:19 33:4	attend 194:12	113:21,23,24	B
articles 45:4	34:13 37:3	256:22	114:4 116:11	B 234:8
280:7,15	42:16,24 57:3	attended 34:21	117:24 120:17	back 27:20 31:8
281:11,18	63:3,18 65:14	43:24 44:1,2,3	219:14	33:13 36:18
282:7,9,11	65:17 66:2,11	44:5,23 194:9	authority	51:14 69:23
286:11	66:23 67:17,22	211:11 279:6	145:19 167:3,5	75:1,7 85:1,1
ASC 181:12	162:5 168:12	284:16	167:13,16	85:16 87:8,13
182:13	169:3 193:16	attention 53:5	169:11 174:6	117:6 119:12
aside 238:16	193:24 198:16	80:13 86:23	181:5,19	128:13 134:3
271:6	200:14 202:17	145:17 154:25	182:25	149:11,15
asked 25:16	203:5,7 205:8	155:6 172:23	authorizing	153:17,19,22
53:16 73:6	212:25 213:9	218:5 231:7	25:24	158:7 190:6
122:5,6 125:18	215:14 243:22	233:3 251:21	automatic 25:13	194:1 202:4
143:17 148:5	247:2,6 263:8	256:13 257:25	153:14	206:23 213:15
154:13 156:14	264:14 272:19	attorney 23:2,10	available 27:5	215:8 217:23
157:3 165:13	273:8 289:4,14	191:19 245:11	42:22 199:21	223:3 224:20
171:1 173:15	association 25:6	attorneys	237:12 238:5,9	226:23 239:12
177:25 179:22	58:23 59:7	197:15	282:23 294:7	264:21 271:1
181:1 183:5	153:16	attributable	average 102:13	279:25 281:7
189:7 227:2	assume 50:1	176:19,20,23	116:24 117:24	283:21 285:18
232:3,17 242:9	127:1 203:3	audience's 70:7	119:22 126:4	288:17 290:20
249:5 250:8,10	272:15 273:19	audit 56:5 58:6	127:5 132:5,6	290:23 291:10
250:11 254:3	291:5	61:8,9,9,10	132:8,9	291:17 292:8
255:3 261:8	assuming 50:9	178:9 194:15	averaging 43:9	292:17,22
280:14 286:3	101:15 130:9	194:16 195:11	130:18	294:1
290:8,21	152:16 153:1	195:23 196:1	avoid 71:1	backed 244:8
294:20	153:18 180:22	206:10 218:6	await 86:14	background
asking 31:21	201:23 220:18	220:8 222:19	aware 35:13	168:14 191:25
115:22 177:3	assumption	224:10	36:19 37:1,6	192:4
180:16 197:17	291:15	audited 179:20	39:14 66:15	backwards 74:4
201:4 211:20	Atmos 30:16	auditor 165:4	83:9,13,15	bad 129:22
225:14 229:16	attach 36:21	166:20 176:17	147:17 172:14	135:15 136:22
238:7 239:8	60:10 280:19	176:20,24,24	175:5 176:4	170:12 201:2,4
244:20 248:5	282:24	177:5,9 260:19	199:22 209:4	281:13
250:14 273:6	attached 44:23	274:22	210:15,16	balance 196:7
274:12 275:14	58:4 60:19	auditors 36:21	212:20 215:5,9	balancing
276:17	95:6,8 97:5	37:1 66:15	215:20,25,25	196:10
assert 209:25	100:11,13	166:16 172:12	216:3,13,17	ball 249:19
210:3	145:7 261:25	176:12 178:9	217:8,14,19,19	251:12
				ballpark 293:1
	<u> </u>	l .		

			1	1
bank 75:1,7	60:14 61:9	162:2,7,19,20	290:8,10	32:22 37:25
banks 123:21	69:15 70:13	162:23 164:15	294:10	45:18 56:6,12
Barnes 191:7	73:22 83:8	166:15 167:11	believed 164:1	56:25 68:3
220:12,16	86:3,25 93:20	167:23 171:14	believes 35:19	73:18 78:2
225:8,11,14,16	95:4 111:10	173:1 176:1	38:19,21,24	80:10 84:2
254:7,19,21	113:25 118:8	178:11 181:11	64:3 77:4,5	85:24 100:15
base 146:12	121:22 186:7	182:12 183:15	81:5 86:8	102:3 106:9
185:17 275:13	187:12 211:24	184:11,13,23	197:2 208:10	114:17 134:22
based 28:14 32:3	212:21 213:2,3	185:20 189:2	247:18 275:14	144:15 157:14
35:2,21 39:6	214:5 259:2	190:17 191:1,9	276:14	162:16 167:9
48:16 55:17	265:4 292:1	191:19 193:13	below 94:5	169:12 174:18
59:20 61:20	began 24:1	194:5,9 196:4	155:12 168:20	175:19 215:23
67:12 77:11	29:25 33:18	196:24 197:14	169:19 180:15	232:7 237:23
84:4 102:21	120:18	198:5,14,18,23	Bench 27:20	248:15 264:7
104:11 105:9	begin 24:13 87:9	198:24,25	69:23 89:20	277:10
115:11 129:4	190:16	199:4,8,12	112:5 115:8,11	biased 195:10
129:13 132:8	beginning 38:1	201:10,12,18	139:24 147:25	big 72:15 123:9
157:19 158:13	174:2 207:15	201:21 202:7	156:10,11	218:7 277:25
163:4 175:15	231:21 274:23	202:11 203:5	163:5 178:21	bilateral 123:14
179:18 196:20	begins 109:5	203:18 205:19	179:18 252:24	124:2,6
197:22 205:16	behalf 25:1	206:8,19 207:8	253:4	bill 25:23 28:7
206:5 208:18	69:22 227:6	207:14 208:13	Bender 191:7	72:20
215:12 250:24	behavior 86:17	211:14 213:11	254:7,14	billion 76:17
251:2 253:4	being 32:5 39:12	214:13 217:24	benefit 38:18	bills 71:15 73:20
271:1 273:18	50:21 62:12	218:16,19	124:21,22,23	128:16 239:21
273:22,25	82:15 103:5	220:3,4 226:23	125:3,5,10,11	binding 85:18
274:1,9,11	131:13 143:8	227:3,5,6	125:12 177:12	85:18,19
295:3	155:22 173:15	228:16,25	243:4,12,15,17	bit 31:18 46:16
basically 56:14	176:21 192:15	229:7 231:16	251:24 252:3	80:21 94:4
106:2 112:15	198:3 203:14	231:19 237:4	279:17	112:10 127:9
113:3 114:5	217:20 218:4	238:7 239:24	benefits 238:23	185:12 187:13
123:12 194:18	230:15 291:13	240:3 242:24	239:1 241:3	196:22 230:21
200:2 207:14	belief 89:4 92:16	243:19,23	243:2	285:18 286:5
228:25 246:10	150:17 160:15	244:13,21	besides 276:8	293:12,13
278:15 285:1	165:17 167:12	246:9 248:9	best 70:3 89:4	bite 105:18,20
basis 32:18	189:13 261:12	249:5 251:6	92:15 96:8	105:21 123:25
33:23 41:16	believe 25:12	252:25 257:2	128:25 150:17	127:23,23
50:5 62:15	31:12 32:12	257:14,19,23	160:14 165:17	Blackberries
104:22 146:7	35:12,20 37:16	258:21 259:9	189:12 249:18	26:19
146:14 202:8	39:8 53:22,25	259:25 263:11	261:12 273:10	blends 245:11
206:25 285:15	58:5 61:5 67:2	264:12 265:23	274:5,7	blind 38:14
285:15,16,16	82:8 84:15,22	267:21 268:15	better 30:3	blue 61:4
bears 75:19	85:10 91:14	272:18,22	124:12 213:19	Blunk 26:23
124:20	119:17 120:24	273:7 276:3,4	226:8 240:19	33:2 44:2,22
became 37:6	126:11 138:18	276:4,23 279:5	243:5 245:15	46:10 55:3
188:15 191:24	148:7,14	281:4 283:14	250:15 252:11	56:3 62:24
before 37:10,18	154:17 157:20	286:19,23	279:20	63:1 66:13
56:24 59:8	158:18 161:13	288:15 289:15	between 32:10	77:21 78:17,20
L	1		l	<u> </u>

90:20 91:1,5	bought 42:4	broken 290:16	47:10,21 50:8	calls 159:6
91:10 93:11,19	116:13,13	290:16	51:8 81:7	164:18 187:10
95:3 98:4,15	117:12 118:1,3	broker 124:8	112:20 113:19	258:20 260:9
100:6 101:7	131:1 148:25	brought 83:13	114:2,21 115:1	272:5,9
108:8 112:3,7	237:24	152:12 168:21	118:14,25	call-in 152:15
120:13 126:9	bound 134:24	182:6 213:2	127:14,22,23	came 72:23
126:22 128:9	186:16	218:5 231:7	127:23 131:5	74:25 120:25
137:23 212:3	boundaries	251:21	148:22 167:18	129:25 130:1
248:24 249:19	242:17	Btu 47:3,9	174:17,19	184:12 226:9
251:11 296:4	bounds 266:25	buck 287:15	175:7 178:24	227:7 233:3,19
298:3,4	Box 23:6,15,20	bucket 67:5	179:3 199:15	258:15 271:1
Blunk's 42:19	24:17 25:3	114:5,5,9,14	200:2,5 207:5	candid 252:22
46:3 49:21	Boy 220:2	117:14,14	252:14,17	candidly 36:25
58:5 68:24	break 87:10,14	136:14,15	buyer 124:7	cap 82:5
95:1 219:9	138:1 149:10	budgeting	137:10	capabilities
264:12	149:12 187:12	151:12	buying 47:7,11	133:19
board 55:22	187:16,17	build 41:24 81:7	47:13,16,17	capacity 42:22
201:8 280:4	200:18 201:8	132:10,14	50:4 67:17	71:24 72:1,2,3
boards 274:7	253:9 293:3,12	144:13,16,23	70:25 115:4	72:4,12 77:7
Bob 191:21	293:15,16,18	211:23 212:5	118:14 119:10	77:16 78:2,4,5
242:8	294:6	271:2,4,5	174:22 207:18	78:9,11,11,12
bold 109:4	Bresette 26:24	building 81:10	213:21	80:18 81:7,10
book 36:11 67:1	33:21 57:19	144:3,21 211:5	B1 117:21	132:17 133:24
177:14	66:12 149:6,19	238:14 259:3		144:21 259:4
booked 66:24	149:23 150:2,4	270:7 271:12	<u>C</u>	capital 133:5,5
79:20 148:6,15	151:7 152:22	271:16 273:13	C 118:9 301:1,1	caps 127:14
148:17 175:21	154:14 156:14	built 53:20	calculations	caption 301:9
175:25	158:1 182:6	132:19,23	246:11	captioned 24:7
books 174:20	296:9 298:6	144:12 202:4	California 68:10	care 79:17
175:15 281:13	Bresette's	206:24 211:21	88:14	130:10,14,15
281:24	182:11,21	bullet 214:14,17	call 28:11 32:10	272:25 292:9
borrowing	183:23	214:22 218:14	58:22 81:12	carefully 240:6
263:14	briefed 187:4	241:9 242:14	88:1,3 90:18	carry 137:14
both 25:6,13	briefly 34:8	bullets 128:24	90:19 117:21	carrying 145:25
30:10 42:1	93:21,22 148:3	burden 31:5,8	138:7 140:16	Cary 172:14
43:3 52:19	191:11 264:8	32:12 75:19,25	149:17,18	case 25:23 26:6
55:14 65:3	292:3	burn 51:5,6,9,16	152:5 159:4	26:6 27:25
66:3 79:13	bring 85:23	53:9 80:22	164:16 170:23	28:5 29:21
86:13,16 103:2	152:6 168:18	167:18 252:14	174:22 187:9	30:9,16,17,24
103:18 105:8	194:23 247:24	252:17	234:14 238:22	31:12 32:1,16
119:6 145:23	248:2 257:24	burned 51:24	246:19 260:8	34:10,20 35:12
162:2,4 221:18	286:8	burning 80:25	Callaway 30:18	35:21 36:4,14
222:25 224:17	bringing 257:21	burnt 162:5	76:14,25	37:7 38:13
267:18 268:2	brings 116:16	business 84:4,4	called 29:14,15	39:7,13 41:9
278:16 284:20	256:12	88:10 91:6	29:16,20 33:8	41:18 44:8
bottom 110:1	broad 234:10	113:25 282:10	36:17 55:15,16	45:21 46:2,15
176:7 208:2	Broadway 23:11	buy 41:16 46:22	68:9 128:15	49:17 51:12
213:18 265:7	153:6	46:22,25 47:5	172:25 174:17	52:22 53:2
			175:17	

	T	T	T	1
54:14 56:24	209:7,8,24	291:19	challenger 75:22	cheaply 78:7
59:8 60:20	210:2 212:23	cash 114:7	chance 240:5	check 158:18
62:12 63:9,12	214:2,3 215:11	116:18,21	change 38:10	279:25 292:10
63:13 64:10,10	215:16 216:3	117:16 130:1	52:14,15 57:22	Cherlyn 191:19
64:18 65:1,1	216:10,14	136:16 179:7	57:23 58:7,8	242:7
66:7,12,18,18	217:7,9 220:13	catastrophic	62:16 73:19,20	Chicago 280:3,4
68:2 70:9,10	221:2 222:14	80:24	80:20 86:18	chief 22:18
70:23 71:10	222:16,20	catch 71:6	106:8 113:5	23:19 33:11
72:16,17 73:12	223:15 224:4,7	caught 53:5	122:23 124:8	138:25
73:12,22 74:16	224:11,12	causal 32:10	133:14 146:10	child 292:9
75:10,15,16,17	230:22 231:17	cause 121:11,11	160:2 188:23	choice 48:3
76:3,10,12,18	233:19,21	138:17 141:4	214:23 226:5	243:25 244:1
76:21 77:3,19	234:3 235:17	165:6 195:7	255:18 258:10	choices 237:23
79:3 80:2	247:10 248:8	196:3,4 242:17	261:4	choose 53:1
81:21 82:23	249:21 250:21	255:18 301:8	changed 73:1	122:14,19
84:18 85:22,22	251:2,15	caused 88:15	153:25 214:24	chose 48:14,15
86:7 87:16,16	254:11 255:15	91:10 150:4	242:3,4 264:9	144:18 249:4
92:4 98:9,19	256:12,15	159:19 188:7	changes 52:17	chosen 37:17
101:22 107:24	257:15,19	248:14,17	56:16,17 63:4	143:21 199:14
122:2,13,17	259:8,9 262:25	260:21 276:5	73:14 84:8,9	199:15
135:11 138:19	263:23 264:1	causes 194:25	88:21 91:21	Chuck 34:21
143:2 145:2	264:22,24	195:1	92:9 113:9	36:25
149:1 150:5	265:25 269:24	caution 74:14	150:9 155:7	circuit 289:7,8
153:13,18,22	272:7 273:22	cautious 74:20	159:25 160:8	circumspection
155:20 158:5	276:15 280:17	77:6	165:10 181:15	74:14
159:20 166:17	282:23 286:20	CCR 23:24	188:10,14	circumstance
166:21,24	287:9,10,14,17	301:20	215:2 260:24	211:21
167:1,6 168:23	288:15 289:10	cell 94:5 117:21	261:5	circumstances
170:20 172:4	289:16 291:9	cells 26:19	changing 73:10	31:22 32:4
172:10,11,13	298:18,22	center 23:11	Chapter 188:21	133:18 197:19
172:15,18	299:2,4 300:3	64:22 171:8,19	charge 79:2	198:2,6,15
174:7 177:6,6	cases 26:5 30:15	certain 57:18	143:23 147:19	199:1,13
182:7,9,19,22	30:16,17 33:20	91:11 150:5	147:20 148:23	200:25 201:1
183:4,22	36:9,24 37:5	159:20 175:7,7	168:1 170:11	208:4 247:10
184:14 185:1	38:5,6 68:11	175:9 264:22	179:8,9	cited 268:15
185:22 186:6	75:18 148:24	certainly 49:1	charged 167:21	cites 39:24
186:19 190:14	161:18 163:19	54:18,25 81:17	Charles 27:2	City 22:7 23:3,6
191:3,11,23,23	163:23,25	83:8 152:25	164:18,24	23:7,9,12,16
192:14 193:20	164:4 177:7	154:6 185:13	165:2 296:17	23:21 24:17
193:25 195:5	191:16 196:8	186:8 187:14	299:10	25:3 29:17
195:18 197:5,9	220:9 246:6,10	269:8 292:16	chart 61:1,3,5	30:1,10 42:21
198:6,15 199:1	246:10,17	certainty 240:12	102:5,6,24	42:25 43:3
199:13 202:9	256:2 287:16	certified 64:21	120:9,13	71:18 85:25
202:24 203:12	287:18 288:6	87:15 170:19	126:24	91:6,9 114:25
203:21 205:9	288:10,14,20	171:8 184:2	charts 60:18,18	125:6 138:16
205:14 206:4	288:23 289:1	298:24 301:5	cheaper 212:9	150:3 159:17
207:5 208:5,11	290:4,9,11,22	certify 301:7	cheapest 213:21	192:3 205:23
208:21 209:5,6	290:25 291:6	cetera 26:19	248:7	301:14
<u> </u>		1		1

		I		<u> </u>
claims 68:1	68:25 69:4	224:15,16	67:3 69:21	commissioners
clarification	244:5 273:5	columns 95:19	70:16 71:19	244:14,20
157:24 158:13	Clemens 26:24	combination	73:1,7 74:19	245:7,9,9,13
clarified 154:8	33:17 140:12	105:2 162:8	75:11,21 76:10	286:9 293:6,14
clarify 54:3	140:17,23	combine 175:11	76:11,16 85:19	294:7,17
164:3 171:10	141:1,9 142:7	combined 77:24	120:23 124:25	commissions
241:13,18	143:1 147:7,16	78:21	137:6 144:8	39:19
clarifying 64:9	148:5 296:7	combustion 72:2	165:5 168:22	Commission's
64:17 66:7	298:7	72:3	168:24 172:3	24:9 28:3 64:8
87:16 153:10	close 72:1 78:19	come 31:4 56:14	173:6 176:13	64:22 66:6
298:17	92:7 112:24,25	81:3 87:8	185:13 186:7,8	86:14 98:16
clarity 171:25	113:2,5 116:16	111:8 116:18	188:5 192:1	120:20 153:13
261:24	closed 70:16	116:21 118:14	195:10,13,18	170:22 171:8
class 283:16,16	113:1,7,9	127:18,20	195:22 196:12	177:23 186:15
283:17	242:21	170:15 212:20	197:3,3,8,25	196:12 226:6
classified 57:16	closely 55:19	241:25 245:22	200:12,19	228:13 234:21
clause 22:14	60:1 61:6,11	245:25 252:12	202:15,19,23	258:13
24:9 26:5 28:1	86:11	292:17,22	208:14 212:17	committed 84:6
34:4,7 36:6	closes 174:19	294:1	212:17,23,24	106:14,15
39:5 42:7	closest 281:22	comes 60:25	213:5 227:2,8	commodities
48:12 63:25	closing 102:14	117:6 118:5	227:19 229:12	40:16,23 62:2
64:7,13 66:6	CME 279:23	286:6	233:24,25,25	142:24 143:18
66:21 70:11	coal 132:11	comfort 59:21	234:3 235:6,20	269:6,10
71:15 72:25	146:24 148:13	comfortable	235:24 236:9	283:12
73:3,7,9 74:5,9	230:21 237:19	59:10,16,17	241:11,18	commodity
75:2 77:13	coal-fired 71:25	coming 89:24	244:5,10,18,21	40:24 41:18
85:14,16	132:14	135:25 226:25	244:22 245:7	134:21 174:18
122:17 124:19	code 88:14	comment 157:14	245:23 250:22	221:6 237:18
125:9,10	codification	comments 246:3	251:13 258:1,5	269:14 272:3
130:13 133:6	181:9,13	246:3	258:9 259:2	284:1
212:13 219:19	codifications	commercial	260:19 263:12	common 32:25
227:17	181:4	25:9,11 71:21	274:25 283:3	67:18 68:12
clauses 25:25	coefficient 56:12	commission	286:4 292:23	community
72:19,24	57:3,14 59:2,3	22:2,12 23:20	294:5	48:25
clean 28:7	coefficients 35:3	23:23 24:5,14	Commissioner	companies
clear 64:5 65:21	56:6,25 60:23	24:17 25:14,24	22:21 27:20,23	34:15,16 42:18
86:5 97:16	Cole 301:4,15	27:16,22 29:2	69:14,16,23	43:3,14,25
155:23 157:7	collapse 84:23	30:14,20,25	70:1 86:25	44:1 46:4,5
157:15 158:11	collapsed 84:14	31:1 35:19,21	87:2 89:20,22	48:23 54:24
167:16,24	collars 234:14	36:3,4,10	112:5,6 125:22	128:18 204:12
168:1 170:3	collected 39:4	37:23 38:10,19	139:24,25	204:25 227:3
178:18 265:4	Colorado	39:15 43:23	147:25 156:10	227:20 228:18
268:9 289:21	147:21	45:15 48:20,24	163:2,3 173:16	229:2,18,19
293:12	column 94:1,9	49:16 52:18	177:22 178:22	230:1 237:4,10
clearing 123:19	95:21 96:3	55:23 59:8	179:16 191:10	237:11 238:8
123:19	117:22 118:8	60:3 63:7,11	194:14 226:21	239:22 243:20
clearly 36:4	221:11,17	64:4,5,11,16	252:24,25	244:15,23
64:11 66:25	222:23,24	64:19 66:22	293:5 296:20	283:8,9 284:8

		I	I	1
companion	202:11,16,25	competent 29:10	85:11 265:7,12	143:17 182:18
108:9	203:23 207:8,9	31:7,15 32:9	266:9 295:8	183:3,21
company 22:15	207:10 208:14	39:9	conclusions 34:9	203:16 211:20
24:10 27:19	209:11 211:20	Competitive	condition 177:8	234:10 235:7
28:7 29:14,24	215:5,7,17	45:11	conditions 73:15	235:21,25
30:1,4,6,11	216:6 217:16	compilation	128:16 239:20	237:5 241:11
31:12,18,23	230:16 231:14	95:22	conduct 31:20	271:7 278:22
32:13 33:3	232:6,12	compiled 191:16	31:21 71:13	consideration
36:11,15 37:9	233:12,13,16	complaint 76:3	76:1 139:20	76:6 84:13
37:12,21,25	238:17 239:6	98:21	197:17,18	95:23 128:12
38:5,12,13,14	239:14 249:23	complete 292:22	conducted 60:13	128:22 131:7
38:19,20,23,23	249:24 250:15	292:22	conducting	207:22 250:20
38:24 39:8,16	250:19,20	completed 38:6	85:22	264:24
39:20 41:9,14	251:1 252:9	191:2 240:4	confidential	considered 35:1
42:2,5,21,22	256:5 257:5	completely 70:8	91:17 97:2,8	53:19 55:14
43:1,5,6 46:6,7	269:22,23,25	compliance	97:14,17,21,22	56:2,20 58:12
46:25 47:16	270:1 275:10	265:15 266:14	97:24 111:7	65:4 144:3
48:2 49:13	276:7,22 277:1	266:20 267:1	221:12	146:3 230:11
50:22,24 51:7	company's	complicated	confirm 153:18	241:19 242:11
51:10 53:17,20	26:22 31:14,16	118:24	confirmed 39:14	264:19,23
53:22 54:13	31:20 32:16	complied 288:3	confronted	considering
55:5,6 56:20	33:2,13,21	composed	198:1,2	31:23 197:19
60:7 63:2,15	34:2,4 36:22	153:17	confusing 46:17	251:22
64:3 65:7,9,10	37:6,13 39:1	concern 29:13	113:22 200:16	consistent 31:17
65:12,13,17	41:17 44:1	29:19 62:5	confusion	129:12 131:20
66:12,19,25	55:4 56:9	80:18 82:13	152:10	134:18 137:17
67:8 68:20	65:25 66:10	86:12,20	connect 265:1	155:12 175:23
70:12,13 74:6	68:5,15 104:10	205:17 216:24	connection	176:10 178:1
74:8 75:11,24	125:1 130:12	218:22 236:17	155:19 175:13	180:22 217:6
76:1,13,15	136:25 138:25	236:23,25	175:19 277:10	266:20
77:25 81:11	151:13 157:10	concerned 47:24	Conrad 23:10	consistently
83:5,12 84:21	168:6,17 194:6	76:13 79:16	23:10 152:2,7	204:4
85:6,18,24	197:17 198:7	103:5 236:12	152:8,11,17,23	constant 129:7
86:1,14,16,17	198:16 208:3	concerns 30:7	153:4,5,5,10	constituted
91:9 97:21	208:21 212:25	37:14,16,22	153:11,15,20	72:13
106:17,24,24	215:8 216:18	38:3,5,7,15	154:6,11 156:2	constitutes 79:2
120:3 123:13	218:18 220:8	217:17 246:19	156:4,5 161:3	construct
124:16,22,23	230:14 243:11	257:25	161:4 166:9	112:15,17
125:3,6,7,11	263:14 289:2	conclude 69:6	190:1,3 261:19	132:18
132:19,21,23	289:13 292:16	200:11 211:7	262:10,15,17	constructed
137:2 149:18	compare 274:17	241:17 242:10	consequence	68:14
151:20 154:2	compared 51:17	266:17	123:1	constructing
156:25 157:17	57:23 78:24	concluded 35:4	consequently	46:19
164:1 176:25	compares 58:17	45:21 61:20	67:18 70:5	construction
177:6 178:25	comparing	concludes 67:21	72:15 77:17	76:14
180:10,19	276:22	137:21 164:16	79:20 90:1	consultant 141:3
181:1 192:4	comparison	conclusion	consider 55:23	270:4
197:19 198:1	79:11	61:12 67:6	97:22,23 127:7	consultation
			,	
	l	l		l

	ı	ı	1	
129:7	116:16,25	contrary 61:12	107:9,14	189:7 261:1,8
consumer 42:11	118:4,7 120:9	77:13 186:6	108:15,18	corrections
42:11 230:10	122:15,19,21	contributed	109:21,25	88:21 91:20,23
238:23 247:25	122:22 123:1	193:8	135:8 140:5	138:21 141:9
252:11	123:14,17,25	control 133:12	144:7,14	150:9 159:25
consumers 49:8	124:2,6,6	133:15 135:21	145:12,19,20	160:8 165:10
129:22 195:19	135:21 144:20	175:2 238:10	147:2 148:8	188:10 260:24
196:10 230:6	179:4 185:15	controller 33:22	150:16 151:8	261:6
238:10 240:17	185:17 236:21	151:8,11,16	151:14 153:4	correctly 112:12
247:17 251:3	268:23 277:6	controlling	153:21 155:4	144:6 146:17
251:24 271:14	278:17 299:19	77:14	158:4 161:15	155:13 161:21
contact 24:23	299:22	convenience	161:23 162:23	correlated 32:23
contained 56:4	contracted	154:4	163:24 165:16	34:25 40:6
58:16 88:25	269:18	converge 116:19	166:19 167:9	41:1 50:19
92:12 139:7	contracting	convergence	167:14,15	55:8,20 56:1
141:16 150:13	235:14 276:10	116:21	169:6,8 173:6	57:8 58:20
160:11	contractor	convert 104:15	173:9,10,16,17	61:18 268:20
containing 69:1	269:20	107:4	173:19,21	272:17,23
167:2 214:14	contracts 28:10	cooperation	178:6 182:18	273:1,7 277:24
contending	32:19 34:12	85:24	183:3,20	278:2
28:20	35:15 37:3	Cooperative	184:20 188:17	correlation
content 258:7	40:15,20,21,22	57:4	189:12 191:4,8	32:21 35:3
contention	41:10 42:15	copy 64:21	192:13 194:8	55:18 56:6,11
28:14	45:1 46:11	87:15,17	198:23 200:11	56:25 57:2,11
context 74:17	47:3 50:4	128:14 143:4	201:12 202:10	57:13 59:2,3,7
80:17 122:12	53:23 54:8	145:1,6,8	203:13 207:1	59:11,14,18
157:9 263:15	58:2 62:3	170:19 171:8	208:1,6,23	60:1,10,23
continue 86:17	63:19 65:18	184:2,11	210:17,21	68:3 80:10
127:24 132:21	82:4 116:2	190:12 214:19	211:1,7,10	135:7 272:24
137:7,13 146:6	118:1,3,10	214:23 226:9	216:7,12 217:5	284:13
154:13,14	123:6 136:12	262:1,6,23,24	230:13 234:7	correlations
176:15,22	144:19 157:16	263:1,3 298:24	239:9 246:16	45:18 61:20
219:2 231:13	204:7,13	corn 40:22	251:9 254:8	corresponding
231:21 232:5	210:25 211:3	corner 119:20	255:11,22	53:6
continued 83:14	211:18 228:5	corners 185:18	256:2,3,17,23	cost 41:4 43:9
83:16	228:19 229:3	185:24	257:12 261:11	53:14 58:3
continues 123:3	234:14,15	corporate 23:5	263:10 264:2,5	69:3,3,5 71:4
202:22	235:8,14,17,22	151:11	265:1,16	72:10 73:24
continuing	236:19 264:17	correct 27:3,4	266:17 272:14	76:17,19,25
149:16	268:5 269:5	90:11 92:16	278:21 279:8	78:12 79:9,17
continuously	270:8 272:20	94:19,20 95:10	286:22 288:1,9	79:18 80:7
116:9,12	274:4 276:10	95:19 96:4,9	288:25 289:10	92:3 110:11
contract 40:9	278:16 284:22	96:10,16,20,21	289:15 290:2	119:9,22
44:16 47:8,14	286:17 291:21	97:4 98:6	301:12	121:15 128:4
47:17 62:6,14	contract's	100:14 101:17	corrected	130:18 133:4,5
102:14 112:20	116:10	102:18,22	246:13	139:3 144:21
113:20,22,25	contradicts 68:5	103:6,11 105:3	correction 95:12	146:3 148:18
114:21 116:8	68:15	105:6 106:17	141:11,14	168:12 169:4

	T	T	T	T
170:10 194:20	213:13 215:14	87:17 143:9	122:14,19	165:21 166:5
204:4 205:21	221:18 222:25	289:8,8	124:25 127:11	189:17,25
206:16 207:23	224:17 230:11	courtesy 86:1,4	138:4 141:21	190:7,9 250:9
221:7 230:10	230:17,19	courts 30:21,21	148:25 149:6	261:16 262:16
236:7 237:13	234:5,24	30:23	150:21 160:19	262:19,20
237:25 239:2	236:13 237:7	court's 31:1	162:1,5 163:16	296:5,8,10,24
240:17 247:19	237:11 238:22	cover 119:10	164:2 187:12	297:3
247:21,25	239:7,15	121:1 161:19	192:16,17,19	crude 40:8,15
248:3 251:17	240:13 241:3	292:13	193:16 198:19	268:23 269:5,9
263:16 270:6	243:20,22	create 40:7 47:5	199:1 200:20	crux 68:1
274:2,16 275:1	244:15 247:2,6	49:10 268:21	201:1,2 202:2	crystal 64:5
275:6 276:21	247:17 251:25	creates 104:16	202:16 203:1,6	249:19 251:12
277:19 279:8	276:1	creating 126:4	203:11 208:8	CSR 23:24
300:3	cost-effective	credentials	208:10 209:20	299:5 301:20
costly 81:24	234:18 236:1	188:13,22	212:25 217:15	current 78:6
costs 22:11 24:8	Council 68:8	credit 123:13,15	218:18 220:17	97:23 203:21
28:14 32:6,11	counsel 23:5,14	123:22	226:10 231:2	210:6 222:20
33:5 34:6,13	23:15,17,19,19	Creek 30:18	234:2,4 247:11	240:18 246:1
36:1,5,12,16	24:25 25:2,7	criteria 155:10	247:20,21,22	currently 48:1
37:4 38:20	25:19 29:4	critical 62:25	248:9 251:3,5	155:9 190:19
39:16,21 42:6	108:1 147:12	criticism 62:9	251:7,10	249:14 270:9
42:8,13,17	148:5 151:25	criticisms 38:3	254:22 256:19	customer 124:19
48:11 63:10,15	156:14 157:3	39:6 246:18	257:4,17 268:9	124:21 125:5
63:18,24 64:1	183:15 187:4	criticized 29:23	268:10,11,19	125:11 128:16
64:6,12 65:4,5	counselor	82:15	268:22 269:5	218:24 237:19
65:9,11,13,24	185:11	cross 28:9 29:9	269:13 270:8	237:20,20
66:2,5,10,20	Counsel's 25:25	31:14 32:17	271:21,22	239:20 243:3
66:23 67:1,4,9	count 97:12	33:6,9,13,18	272:2,18 273:8	customers 38:18
68:14,21 69:1	counter 123:14	34:10,14,18,22	274:17 275:1	41:6 42:7,24
69:4,6 70:19	123:17	35:4,8,13,18	275:16 277:5	47:1,22 48:4
71:14 73:10,13	country 34:16	36:17,18,22	277:11 279:12	48:14,18 49:12
75:2 76:24	39:19 42:20	37:7,10,17	280:8,17	52:1 67:20,25
77:12 78:6	County 301:4,15	38:7,21 39:16	283:12,21,25	69:2 71:16,16
79:14,15,20	couple 55:11	39:20,23,25	284:2,12 286:5	71:20,20,21,22
83:2 85:14	91:23 95:15	40:5,8,14,18	286:16,24	72:5,7,14
86:9 109:22	112:8 138:23	41:10,18 42:14	287:4 291:11	73:11,20,24
145:24,25	166:13 237:15	44:19,20,25	291:20 292:3	74:1,25 75:4,4
146:4,6 148:6	253:12,16	45:4,12 46:8	292:25 293:4	75:7 124:17,19
148:12,13,15	281:23 288:13	46:17 53:17,18	293:13	179:14 194:22
167:5 168:12	293:20	54:17,23 56:2	crossed 212:8	195:2 199:6
169:4,12,15	course 42:10	58:9,11 59:10	cross-examina	205:2 206:12
170:7,7 175:25	44:9 60:6	61:15,21 62:22	89:9,17,25	206:17 207:23
178:5,6 180:10	71:17 74:3	63:7,19 65:14	93:4,10 101:16	218:10 219:16
180:18 194:17	186:23 282:10	66:2,11,24	139:12,21	227:23 228:3
194:21 195:6	285:21	67:19 77:10	140:13 142:4,6	236:5 243:5,8
197:13 198:8	courses 283:11	79:23,24 83:9	151:5,6 154:14	243:16,16
205:8,13 207:4	285:24	92:20 93:6	154:15 156:3	247:20 248:3
212:25 213:9	court 72:22	97:6 107:11,18	161:2,3,6	252:2

	<u> </u>	Γ	Γ	
cut 156:5 174:5	day 44:5 105:19	31:1 74:16,19	demonstrate	57:23 112:13
201:8 293:2,9	112:22,23	131:17 202:21	32:3 55:6	135:13 136:10
293:13	116:9 135:25	250:23,24	68:23	151:13 155:3,8
cutting 274:7	256:5 294:5	256:5,7,9	demonstrated	156:16 158:7
cycles 84:4,5	days 113:25	259:25 270:18	273:5	178:11
C.K 26:22 32:16	214:23 246:12	271:10 275:10	demonstrating	derivatives
45:3 88:3,8,12	day-to-day	277:2	33:7	57:13 181:10
88:15 203:24	128:3	decision-maker	deny 68:13	181:22 200:10
296:3 298:13	deal 76:8 80:12	133:17	department	describe 63:1
298:15	104:2 116:1	decision-make	144:1 188:16	105:11 108:24
	123:24 207:12	56:9 143:25	188:17 190:20	191:10 194:13
D	dealing 116:5	decision-maki	190:24 246:22	described 46:21
D 296:1	124:14 176:19	143:20 270:25	246:23	102:17 234:12
daily 35:5,8	284:17	declare 39:2	department's	description
55:24 56:25	dealt 44:25	53:14	188:14	158:19
57:1,7 61:15	280:17 285:25	declared 43:19	depend 241:1	design 83:6
61:22 62:23	December 56:22	97:20	dependent 80:10	designated
63:4,8 101:25	99:11,12	decline 99:16	depending 131:9	101:20
102:11 104:21	decide 250:21	102:17 103:1,2	205:3	designed 38:18
104:23 127:2,2	258:5	105:17	depends 106:4	49:11 53:11
Dana 27:2 34:20	decided 65:20	declining 69:5	depicted 111:16	103:9 135:18
39:24 43:14	106:13 120:4	decrease 84:16	deposition 45:17	147:4 168:20
191:5,7 218:6	143:20 218:8	deemed 57:25	54:2 59:12	175:16 195:23
220:10 249:4	231:13 232:5	DEE-1-15	60:10 143:1,4	236:4 247:24
254:7 260:9,12	236:13	265:23 266:6	143:8,8,14,17	247:25 248:5
260:16,20	decides 251:2	DEE-2-15	155:22 157:10	desire 38:23
297:1 299:7	deciding 56:9	265:21	180:12,22	detail 31:18
danger 74:15,21	143:23	defensive 83:24	190:13 192:10	194:3 246:20
Darren 191:6	decimal 208:17	define 268:9,11	193:5,11	details 34:3
data 55:18,19	decision 32:5,7	defines 105:12	196:20,22	147:21 192:12
56:3 57:7	39:15 54:3	definite 175:21	202:7 217:3	determination
58:23 59:2,18	60:4 76:16	245:8	218:16 231:6	65:16,20 244:3
64:22 171:8,19	86:14 133:10	definitely	232:1 262:24	determinations
191:14,15	143:19 144:9	121:16,16	263:1 279:12	245:10
223:10 282:22	144:25 198:3	definition 39:25	279:22 280:11	determine 55:13
282:24 299:1,2	212:3,17 213:5	40:13	280:13 281:4	56:6 60:1
299:4,25	231:20 233:24	degree 80:10	284:6 285:23	74:19 197:4,25
date 94:6,9,16	241:25 242:6	287:3,3	286:2 287:17	237:1
94:17,19 98:24	244:4,17	deliver 237:19	290:8,20	determined
98:25 101:12	245:13 247:11	delivered 113:24	depositions	75:11 104:4,8
102:14 116:1	250:3 251:18	114:24 228:7	39:13 53:4,16	105:7 192:7
145:11 171:11	256:12 258:13	228:22 229:6	85:25 86:2	251:17
181:7 184:19	259:23 275:1	237:24 240:16	depth 279:15	determines
184:22,23	275:13,15,19	delivers 237:18	DEPUTY 22:18	66:22
264:22	276:15,16,18	delivery 113:23	derivative 33:22	determining
dates 38:2 94:1	276:23,24,25	115:2	47:14 49:6,8	59:4
Dave 284:7,10	277:5,16,25	demand 270:10	49:18 51:3,15	developed 94:15
David 191:7	decisions 30:5	demands 47:22	52:20 53:13	193:6
254:8,16				
	l	<u>I</u>	<u>I</u>	<u> </u>

		Γ	1	<u> </u>
developing	159:20,22	288:10	227:20	127:13 128:15
142:9	160:5,6,6	disallowed 52:7	divided 194:19	167:14 178:12
deviation 242:18	164:25 172:23	67:10 70:20	dividing 134:12	202:1 208:3
device 74:9	187:25 203:22	212:24 233:11	division 188:15	211:21 212:7
79:25	260:13 262:23	233:16,20	188:16,18	213:5,6 227:5
devices 26:19	276:2 296:3,4	234:5 259:7	190:21	229:10 230:21
dictionary 74:12	296:7,8,10,13	disallowing	docket 171:16	235:23 247:18
Dietrich 191:18	296:18,23	52:23	184:13 241:18	248:9,11,15
242:8	297:2 298:3,8	disallows 49:17	doctor's 287:3	252:22 272:9
differ 130:18	298:10,13	202:24	doctrine 85:17	272:13 274:13
difference 102:3	directed 36:11	disappointed	document 93:20	275:7 276:7,12
107:1 114:16	directing 162:24	38:12	95:3 97:2	277:12 287:6
177:24 219:7	direction 40:8	disaster 80:25	98:15,17 99:2	289:7,9
238:2 248:15	40:25 50:19	discharged	111:10 150:13	Dority 23:2
248:16 264:7	55:20 268:22	243:21	156:21 170:16	dots 265:2
265:25	directly 46:20	discouraged	170:19 171:11	doubt 31:2,8,13
differences	49:16,20	237:12	171:22 172:7	45:24 93:23
35:11 237:15	145:25 169:17	discovery 85:22	182:13,16	94:11 111:15
different 31:9	director 142:16	discuss 33:15	267:7 274:22	206:1
63:5 81:2	Direct/Rebuttal	123:3 129:11	283:5	doubts 76:18,23
105:12 112:22	299:7	239:19	documents	down 51:6,6,10
113:1 131:12	dis 230:18	discussed	88:25 91:22	51:12,17,24
142:10,19,24	259:10	132:22 155:12	185:23 188:7	53:9 69:15
161:14 176:25	disagree 54:21	155:16,22	188:11 260:21	80:23,25 86:25
176:25 177:5,6	206:2 248:4	discusses 45:12	275:13 282:19	90:4 94:4
179:25 180:6	disagreed 66:19	discussion 37:21	295:5	105:17,22,23
198:10 217:14	disagrees 54:18	124:15 157:9	Dogwood 25:16	106:2,5 110:1
218:11 229:19	58:20 68:20	196:22 233:5	132:25	114:7 127:24
241:22 246:23	disallow 53:1	278:11 279:21	doing 33:5 78:8	127:25 128:8
249:8 264:19	67:3 205:8,13	discussions	81:1 82:14	129:21,25
265:18 278:19	207:3 230:18	33:19 215:6	123:12 126:3	130:1 131:9
279:19 284:1	disallowance	284:11	130:23 136:8	137:22 140:6
290:17,17	28:13 31:10	display 126:8	201:15 213:17	200:18 234:13
differently	32:1 37:19	dispute 158:5	216:1 218:6	240:10 249:11
106:11	39:10,12 44:8	167:7 185:20	220:2 238:17	249:13 252:13
difficult 69:6	59:24 67:12	distinct 170:9	247:22 251:15	252:14 275:24
70:5 75:18	97:20,23	278:19	258:3 269:15	276:1,4 293:3
direct 58:5	192:15,19,25	distinction	270:9,21	293:9 301:10
68:24 88:9,16	193:3,15 206:5	198:12	273:20	downside 42:10
91:2,11,15,19	206:14 207:1	distort 170:11	dollar 55:16	42:11
91:23 95:6,8	208:20 209:3	distribution	57:21 119:22	Dr 26:22 32:16
98:18 100:12	215:12 255:15	128:18 227:20	134:8	35:4,6 45:3,14
103:19 106:19	263:22,25	239:22 283:9	dollars 59:13	45:20 46:1
107:7,17 108:3	264:4 273:22	distributor	82:18 271:11	54:23 56:22
122:5 138:12	274:9 286:20	115:5	done 39:7 54:13	61:13,16 62:20
138:17 140:24	289:1,3,12,22	District 77:25	60:13,16 63:6	63:9 77:20
149:24 154:25	291:24	205:23	81:3 107:13	78:17 88:3
155:6 159:14	disallowances	diversified	115:1 120:1,1	108:15,17
	<u> </u>	l		

		Τ	Ι	Γ
203:24 204:3	E	economics	36:12 48:3	35:3,7,9,16
221:1,1,2,4	E 24:16 27:2	190:20 287:3	52:23 54:9	41:12 42:13
222:14,18,19	296:1 299:7	economist 32:17	105:1 134:22	43:22 44:6,10
223:15 224:4,9	301:1,1	Ed 33:2 44:2,22	138:2 148:16	44:16,20 45:11
281:17 282:8	each 102:14,15	55:3 66:12	153:7 194:11	45:16,25 47:2
282:11,19	106:24,24	educate 286:9	194:23 200:1	47:7,18,22,25
287:2 298:13	114:8 118:18	education	204:7 205:24	50:2 53:24
298:15	118:21 136:24	283:10	212:1 251:13	54:1 55:7,25
draft 146:19	214:19 242:21	educational	elapsed 291:5	56:16 58:7,12
drafter 223:10	eagerly 86:14	43:20	electric 32:22	58:14 61:14
drafting 145:14	earlier 134:4	Edward 26:23	34:19 39:20	62:15,21,23
draw 126:4,5,7	152:10 153:23	77:21 78:17	41:11,16,21,23	63:4 67:8 68:4
126:15	197:14 250:9	90:20 91:1,5	43:12,14,25	68:8 72:5
drawing 101:8	283:6	91:10 296:4	44:14 45:5,18	80:16 107:18
102:24	early 113:5,7,9	298:3,4	45:22 46:4,6,8	117:9 118:6,14
drawn 101:12	early 113.3,7,5 easier 105:11	effect 214:20	46:12 47:20,23	120:5 121:2,10
127:3,3	115:1 117:18	276:2 285:13	48:5,15 49:13	121:12,15,20
drew 129:3	126:2	effective 33:8	51:25 54:8,24	122:2,20,21
drive 121:20	easiest 125:25	35:1 55:9,14	55:21 56:3,7	124:1,11
driven 84:20	easily 123:11	56:2,21 57:16	56:12 57:4,8	129:20 130:1
130:7	easy 83:20 84:3	57:17,25 58:3	58:17 59:19	136:17,19
driver 272:22	84:5,9,11	58:13 59:4	60:2,7,8 61:1,4	148:21,22
273:3 277:18	103:16 105:1,8	145:11	61:6,18 63:15	179:12,14
drivers 106:23	106:8,9,15	effectively 35:5	71:18 76:13,15	194:11 203:5
106:25 274:2,2	119:14 125:20	35:8 61:21	77:23,25 78:21	203:17 204:8
276:5 278:3	152:24	63:8 119:9	116:6 117:1	204:16,20,24
driving 121:11	Eaves 27:2	238:1	119:11 122:15	205:4,7,12,18
drop 169:19	34:21 39:24	effectiveness	136:7 155:20	207:19,23
176:6 240:20	43:14 44:3,4,7	55:12 57:12	175:4 194:6	215:19 216:10
dropped 99:13	53:5,12 58:16	80:9	204:24 208:8	228:18,18,21
99:17	58:25 59:10,12	effects 239:21	210:19 211:3,4	228:22 229:2,5
drove 45:24	59:17,23 60:9	efficiency	212:19,25	229:6 232:6
DRs 231:17	60:24,25 61:12	270:11	215:14 217:1	237:21,22
249:5 268:11	61:23 68:1	efficient 77:7	228:25 229:2,7	239:3 251:23
due 62:16	191:6,7 192:24	78:11,12 79:4	229:13,18,19	255:11 272:17
during 33:9,14	193:6,12,14	80:18 81:7,10	230:1,20,24	278:7,11,23
39:13 48:13	203:14,19	259:3	237:4,11,19	283:13 284:4
51:13 53:9,16	209:6 210:9	effort 68:13 86:3	238:5,8,19	284:12,19
56:17 58:3	220:10 254:7	199:16 226:10	243:20,23	285:7,12
61:10 69:4	255:11,14	227:6,22 228:2	244:2,15,15	286:16
101:21 103:4	257:1,2 260:9	228:6,20 229:1	257:5 265:14	electricity's
129:19 130:3	260:12,14,16	229:4 234:9	266:14,19	237:24
157:9 161:19	260:20 261:25	efforts 128:17	271:15 275:20	electronic 26:18
202:20 206:9	262:21 275:24	202:12 229:8	277:15 285:1	ELMO 126:7
207:13 209:21	294:2 297:1	EFIS 98:16	286:1,11	Empire 77:24
251:8 271:15	299:8	171:16 184:13	289:12	78:21 192:3
275:25 277:13	economic 41:16	217:23	electricity 28:11	205:22 267:9
284:6	281:24	either 32:12	33:1 34:24	287:16,18,25
	201.2 1			, -, -
		<u> </u>		l

			Ι	<u> </u>
288:3,6,10	278:3,5,10,18	EO-2010-0167	establish 244:11	118:12
employed 67:18	278:22 284:21	222:14 299:3	established	everyone 26:18
91:8 132:25	engage 86:18	EO-2010-255	134:18	292:11
138:15 141:2,3	147:8 178:15	287:17	establishing	everything 28:8
165:3 188:3,4	engaging 83:9	EO-2011-0390	32:9 57:12	254:13,16
260:17,18	engendered	22:12 24:7	154:17	evidence 29:11
employees 86:1	152:12	equal 57:15 82:8	estimated 58:6	29:12 30:9
194:16 254:24	engineering	equally 53:6	et 26:19	31:7,11,15
256:24	45:7	equate 119:2	ethanol 40:21	32:9 34:9,10
employing 125:4	England 68:10	equated 81:22	evaluate 193:18	35:17,24,25
131:19	enjoy 69:24	equates 56:13	evaluation	36:8 39:9
encompass	enough 40:6,11	equitable 195:6	209:11	55:20 59:25
100:21,24	53:14 235:9	equivalent 47:3	even 36:21 37:4	87:25 89:16
encourage 54:25	246:24 268:21	47:4,9 50:9	40:10,15 59:18	92:25 93:2
227:14 234:23	269:1,11	104:15 118:2	59:25 85:5	97:11 111:3
234:25 237:10	enter 26:7 41:24	118:12 123:25	119:14,15	112:1 139:19
244:14	48:14 152:2,16	ER 92:4 294:23	129:2 179:23	142:3 151:3
encouraged 49:1	232:18 236:20	Erath 114:24	211:11 218:13	161:1 166:3
229:25 238:8	273:17	errata 144:8,10	219:19 230:9	185:10,15
244:5	entered 25:14	erroneous 29:1	230:20,22	186:10,12,12
encourages	53:21 154:8	error 95:12,13	234:5,5 241:20	186:13,16,20
48:22 283:8	262:12	ER-2005-0436	246:22 250:21	186:21,21
end 77:25	entering 47:7	65:1 145:2	251:15 268:24	189:24 222:7
113:21 114:3	49:3 153:2	166:24 170:18	269:6 272:23	223:22 226:3
115:21 118:7	211:5	172:2,11 184:4	275:25 279:15	231:12 232:4
135:25 177:18	enters 47:2	185:4 233:18	282:9	253:22 258:21
178:3 253:1	entire 184:11	298:22,25	evening 262:21	261:23 262:12
ending 221:5	entirely 107:13	ER-2007-0004	262:22	262:14 282:25
energy 25:6,16	203:14	64:10,18 87:17	event 120:19,22	295:4 296:2,16
29:17 34:22	entities 153:17	122:13 153:17	events 121:2	evident 191:24
35:1 41:6	entitled 44:5,15	298:18	ever 93:19	265:4
43:17,20,24	45:9 48:21	ER-2008-0093	178:12 179:20	evidentiary 22:5
44:8 54:19	145:18 155:3	287:18	205:19 212:20	24:6 152:15
70:15 72:13	194:10 222:23	ER-2009-0090	215:12,17	evidently 256:19
78:22 110:15	224:15 267:7	214:2	216:8 233:15	Ex 30:24
124:20 188:14	278:6	ER-2012-0175	236:8 251:7,8	exact 130:24
188:14 190:19	entity 25:11	300:3	259:1,21	133:1 167:25
190:23,25	70:12	especially 39:5	289:21	209:13
194:10 197:12	entries 24:13	61:7 231:17	every 54:19	exactly 80:13
204:7 205:21	25:18 66:3	271:10	61:24 80:22	95:14 118:23
205:24 212:10	entry 25:8,10	essence 114:4	82:8,9 86:1,3,4	120:16 133:3,4
212:11 218:1,2	94:8 146:10	essentially 46:18	109:22 129:8	135:3 156:22
218:15 229:14	153:1 171:16	51:11 68:4	130:25 192:5,6	167:22 178:24
246:21,22	184:14	105:11 116:17	214:19 245:22	248:13,17
270:11 274:3	environments	116:19 117:21	256:5,8	291:14
275:21 276:5	279:19	118:2 124:7	everybody	exaggerate
277:6,7,11,19	EO-2009-0115	126:25 135:19	293:12	130:23
277:21,22	224:4 299:4	136:1 153:24	everybody's	examination
-		-	-	

88:9 91:2 115:19 138:12 140:24 148:4 149:16,24 156:13 159:14 163:9 164:25 187:25 254:2 260:13 296:3,4 296:6,7,8,9,10 296:11,13,15 296:18,23,25 297:2 28xample 40:5,8 47:20 49:20 99:11,17,0,24 90:11,17,0,24 90:12,20 52:13 64:8 75:11 76:4 80:20 105:16 112:21 113:11,19,20 113:11,19			<u> </u>	1	
140:24 148:4 149:16,24 138:25 298:16,19,23 299:12,3,5,7,8 299:12,15,17 299:20,24 242:19 299:20,23 299:13,13 299:20,24 243:19 299:20,23 299:20,24 243:19 243:19 253:10 253:1	88:9 91:2	260:7	262:2,4,9,13	199:6 206:12	61:5
149:16,24	115:19 138:12	execute 114:20	298:2,3,5,6,8,9	206:13,15	e-mailed 190:5
156:13 159:14 138:25 299:1,2,3,5,7,8 299:10.15,17 299:20.24 299:9,12,15,17 299:20.24 296:13 296:3,4 296:6,7,8,9,10 296:11,13,15 296:11,23,25 296:18,23,25 297:2 297:2 297:2 297:2 297:2 297:2 297:2 297:2 297:2 297:2 297:2 297:2 297:2 297:2 297:2 297:2 297:2 297:3 297:2 297:2 297:3 297:2 297:3 297:2 297:3 29	140:24 148:4	executed 82:17	298:11,12,14	experience	e.g 145:24
Table 1	149:16,24	executive 25:11	298:16,19,23	27:24	242:19
187:25 254:2 129:1 137:9 299:20,24 45:3,15 203:11 FAC 33:10 37:5 296:6,7,8,9,10 296:11,13,15 296:18,23,25 87:11,20,24 96:25 97:8 297:2 88:17,18 89:7 110:21,23 69:10 61:7 63:10 64:2 130:10 64:2	156:13 159:14	138:25	299:1,2,3,5,7,8	experienced	
260:13 296:3,4 exhausted 70:8 296:6,7,8,9,10 296:11,13,15 296:18,23,25 297:2 88:17,18 89:7 297:2 297:2 88:17,18 89:7 110:21,23 69:10 64:2 130:10 66:13 79:15 191:4,56 191:4 12:2 10 10:4 102:2 1 299:6 112:10 115:25 200:3 205:5 200:3 205:5 113:11,14,12 62:10 115:25 200:3 205:5 113:11,14,14 61:10 115:25 200:3 205:5 113:11,14,14 61:10 115:25 200:3 205:5 113:11,14,14 61:10 115:25 200:3 205:5 113:11,14,14 61:10 115:25 113:11,14,14 61:10 115:25 113:11,14,14 61:10 115:25 113:11,14,14 61:10 115:25 113:11,14,14 61:10 115:25 113:11,14,14 61:10 115:25 113:11,14,14 61:10 115:25 113:11,14,14 61:10 115:25 113:11,14,14 61:10 115:25 113:11,14,14 61:10 115:25 115:11 115:1	163:9 164:25	exercise 43:6	299:9,12,15,17	118:16 162:10	
296:6,7,8,9,10 296:11,13,15 296:18,23,25 297:2 88:17,18,89;7 110:21,23 69:10 47:20,49:20 91:15,17,19 186:17,187:3 64:8,75:11 93:16,94:21,23 76:4,80:20 97:10,100:3 118:19,121:6 111:2,47,19 113:11,19,20 113:13,11,19,20 113:13	187:25 254:2	129:1 137:9	299:20,24	expert 32:16,17	
296:11,13,15 296:18,23,25 297:2 88:17,18 89:7 110:21,23 69:10 64:2 130:10 64:2 130:10 64:2 130:10 64:2 7:20 49:20 91:15,17,19 186:17 187:3 64:8 75:11 76:4 80:20 97:10 100:3 195:16 112:21 101:4 102:21 105:16 112:21 111:11,19,20 102:23 108:5 118:19 121:6 111:2,47,19 118:19 121:6 111:2,47,19 123:25 127:11 134:4 176:1 120:7 138:9,18 268:19,22 examples 39:18 40:16,19 exceeded 51:23 except 28:8 142:2 149:13 133:4 155:10 except 28:8 142:2 149:13 128:21 129:19 120:25 129:10 120:25 120:25 120:20 120:25 120:20 120:25 120:20 120:25 120:20 120:25 120:20 120:25 120:20 120:25		exhausted 70:8	· · · · · · · · · · · · · · · · · · ·	45:3,15 203:11	
296:18,23,25 87:11,20,24 96:25 97:8 58:1 68:6 61:7 63:10 example 40:5,8 47:20 49:20 91:15,17,19 186:17 187:3 explain 32:18 191:2,11,15 50:12,20 52:13 92:22 93:1,13 253:11,17 33:3,23 35:9 192:4,5,6 64:8 75:11 93:16 94:21,23 279:7 294:19 38:17 57:19 194:3,15,16,18 76:4 80:20 97:10 100:3 294:22 298:1,1 66:13 79:15 195:6,11,22 105:16 112:21 101:4 102:21 299:6 112:10 115:25 200:3 205:5 113:11,19,20 102:23 108:5 exist 79:3 116:4 122:10 206:9,18 118:19 121:6 111:24,7,19 existed 43:9 123:25 127:11 111:21,25 existed 43:9 125:22 126:22 213:16 214:12 268:19,22 138:19 139:7 76:22 26:20 264:9 explained 34:23 except 28:8 140:2149:13 expect 121:13,21 except 28:8 142:2 149:13 expect 121:13,21 except 102:16 except 102:16 except 102:16 except 55:23 166:2 170:20 170:22 171:4,9 82:3 130:3 13:11 164:10 expressed 173:5 75:8 76:2 123:16,18 184:4,6 188:8 133:11 164:10 expressed 173:5 75:8 76:2 123:16.21 103:17 164:2 123:16:21 103:17 164:10 expressed 173:5 75:8 76:2 13:16,18 184:4,6 188:8 133:11 164:10 expressed 173:5 75:8 76:2	296:6,7,8,9,10				
297:2	296:11,13,15	57:13 64:22	92:12,19 96:23	experts 28:25	
example 40:5,8 89:8,15 90:24 160:21 185:9 expire 113:25 64:2 130:10 47:20 49:20 91:15,17,19 186:17 187:3 explain 32:18 191:2,11,15 50:12,20 52:13 92:22 93:1,13 253:11,17 33:3,23 35:9 192:4,5,6 64:8 75:11 93:16 94:21,23 279:7 294:19 38:17 57:19 194:3,15,16,18 76:4 80:20 97:10 100:3 294:22 298:1,1 66:13 79:15 195:6,11,22 105:16 112:21 101:4 102:21 299:6 112:10 115:25 200:3 205:5 113:11,19,20 102:23 108:5 exist 79:3 116:4 122:10 206:9,18 118:19 121:6 111:2,47,19 82:20 131:16 168:15 220:4,7 222:16 134:4 176:1 120:7 138:9,18 existence 76:17 171:1 174:6 247:7 249:21 268:19,22 138:19 139:7 76:22 226:20 264:9 255:22 299:14 examples 39:18 40:16,19 140:19 141:5 55:9 56:17 264:7 163:17 164:2 except 28:8 142:2 149:13 150:6,20,23 121:23 129:19 26:17 264:7 169:6 201:18 </td <td>296:18,23,25</td> <td>87:11,20,24</td> <td>96:25 97:8</td> <td>58:1 68:6</td> <td><i>'</i></td>	296:18,23,25	87:11,20,24	96:25 97:8	58:1 68:6	<i>'</i>
Africo 49:20 91:15,17,19 186:17 187:3 explain 32:18 191:2,11,15 50:12,20 52:13 92:22 93:1,13 253:11,17 33:3,23 35:9 192:4,5,6 64:8 75:11 93:16 94:21,23 279:7 294:19 38:17 57:19 194:3,15,16,18 76:4 80:20 97:10 100:3 294:22 298:1,1 66:13 79:15 195:6,11,22 105:16 112:21 101:4 102:21 299:6 112:10 115:25 200:3 205:5 113:11,19,20 102:23 108:5 exist 79:3 116:4 122:10 206:9,18 118:19 121:6 111:2,47,19 existed 43:9 125:22 126:22 213:16 214:12 123:25 127:11 111:2,125 82:20 131:16 168:15 220:4,7 222:16 268:19,22 138:19 139:7 76:22 226:20 264:9 255:22 299:14 examples 39:18 139:11,14,18 existing 35:1 45:23 53:6 45:23 53:6 except 28:8 142:2 149:13 expect 121:13,21 45:23 53:6 163:17 164:2 except 38:1 150:6,20,23 151:2 159:8,22 135:11 136:3,7 78:15 220:12 18 213:8 <td< td=""><td></td><td>,</td><td>,</td><td></td><td></td></td<>		,	,		
50:12,20 52:13 92:22 93:1,13 253:11,17 33:3,23 35:9 192:4,5,6 64:8 75:11 93:16 94:21,23 279:7 294:19 38:17 57:19 194:3,15,16,18 76:4 80:20 97:10 100:3 294:22 298:1,1 66:13 79:15 195:6,11,22 105:16 112:21 101:4 102:21 299:6 112:10 115:25 200:3 205:5 113:11,19,20 102:23 108:5 exist 79:3 116:4 122:10 206:9,18 118:19 121:6 111:2,47,19 existed 43:9 125:22 126:22 213:16 214:12 123:25 127:11 111:21,25 82:20 131:16 168:15 220:4,7 222:16 268:19,22 138:19 139:7 76:22 226:20 264:9 255:22 299:14 examples 39:18 139:11,14,18 existing 35:1 explained 34:23 face 39:3 74:14 40:16,19 140:19 141:5 55:9 45:23 53:6 76:17 264:7 except 28:8 142:2 149:13 expect 121:13,21 explains 204:19 169:6 201:18 133:4 155:10 150:6,20,23 135:11 136:3,7 78:15 230:12 249:24 except 102:16		,		_	
64:8 75:11 93:16 94:21,23 279:7 294:19 38:17 57:19 194:3,15,16,18 76:4 80:20 97:10 100:3 294:22 298:1,1 105:16 112:21 101:4 102:21 299:6 112:10 115:25 200:3 205:5 113:11,19,20 102:23 108:5 exist 79:3 116:4 122:10 206:9,18 118:19 121:6 111:2,47,19 existed 43:9 125:22 126:22 213:16 214:12 123:25 127:11 111:21,25 82:20 131:16 168:15 220:4,7 222:16 134:4 176:1 120:7 138:9,18 268:19,22 138:19 139:7 76:22 226:20 264:9 existing 35:1 examples 39:18 139:11,14,18 40:16,19 140:19 141:5 55:9 45:23 53:6 exist 257:3 except 28:8 142:2 149:13 expect 121:13,21 except 28:8 142:2 149:13 expect 121:13,21 expect 121:13,21 except 102:16 except 102:16 160:18,25 270:14 examples 55:23 166:2 170:20 48:1,8,25 52:5 240:19,25 42:20 255:8 82:3 130:3 242:20 255:8 76:7 66:18 72:24 123:16,18 184:4,6 188:8 133:11 164:10 expressed 73:5 75:8 76:2		, ,			, ,
76:4 80:20 97:10 100:3 294:22 298:1,1 66:13 79:15 195:6,11,22 105:16 112:21 101:4 102:21 299:6 112:10 115:25 200:3 205:5 113:11,19,20 102:23 108:5 exist 79:3 116:4 122:10 206:9,18 118:19 121:6 111:2,47,19 existed 43:9 125:22 126:22 213:16 214:12 123:25 127:11 111:21,25 82:20 131:16 168:15 220:4,7 222:16 268:19,22 138:19 139:7 76:22 226:20 264:9 225:22 299:14 examples 39:18 139:11,14,18 existing 35:1 explained 34:23 face 39:3 74:14 40:16,19 140:19 141:5 55:9 exists 257:3 56:17 264:7 163:17 164:2 except 28:8 142:2 149:13 expect 121:13,21 explains 204:19 169:6 201:18 133:4 155:10 150:6,20,23 121:23 129:19 exposed 41:8 212:18 213:8 except 102:16 160:18,25 270:14 78:15 FACs 161:14 excess 76:7 165:8,20,23 48:1,8,25 52:5 240:19,25 44:17 52:5,7 exchange 55		,		· /	, ,
105:16 112:21 101:4 102:21 299:6 112:10 115:25 200:3 205:5 113:11,19,20 102:23 108:5 exist 79:3 116:4 122:10 206:9,18 118:19 121:6 111:2,47,19 existed 43:9 125:22 126:22 213:16 214:12 123:25 127:11 111:21,25 82:20 131:16 168:15 220:4,7 222:16 134:4 176:1 120:7 138:9,18 existence 76:17 171:1 174:6 247:7 249:21 268:19,22 138:19 139:7 76:22 226:20 264:9 255:22 299:14 examples 39:18 139:11,14,18 existing 35:1 explained 34:23 face 39:3 74:14 40:16,19 140:19 141:5 55:9 45:23 53:6 74:21 77:6 except 28:8 142:2 149:13 expect 121:13,21 explained 34:23 face 39:3 74:14 133:4 155:10 150:6,20,23 121:23 129:19 explains 204:19 169:6 201:18 exception 151:2 159:8,22 135:11 136:3,7 78:15 230:12 249:24 excest 76:7 165:8,20,23 expected 34:6 10:17 147:4 faced 185:14 exchange 55:23		93:16 94:21,23	279:7 294:19	38:17 57:19	, , ,
113:11,19,20 102:23 108:5 exist 79:3 116:4 122:10 206:9,18 118:19 121:6 111:2,4,7,19 existed 43:9 125:22 126:22 213:16 214:12 123:25 127:11 111:21,25 82:20 131:16 168:15 220:4,7 222:16 268:19,22 138:19 139:7 76:22 226:20 264:9 255:22 299:14 examples 39:18 139:11,14,18 existing 35:1 explained 34:23 face 39:3 74:14 40:16,19 140:19 141:5 55:9 45:23 53:6 74:21 77:6 except 28:8 142:2 149:13 expect 121:13,21 explained 34:23 163:17 164:2 exception 151:2 159:8,22 121:23 129:19 explains 204:19 169:6 201:18 284:10 285:21 159:22 160:18 135:11 136:3,7 78:15 230:12 249:24 excest 76:7 165:8,20,23 136:11 202:25 exposure 41:7 FACs 161:14 exchange 55:23 166:2 170:20 48:1,8,25 52:5 240:19,25 44:17 52:5,7 82:19 116:25 170:22 171:4,9 82:3 130:3 242:20 255:8 66:18 72:24 123:16,18			· · · · · · · · · · · · · · · · · · ·		, ,
118:19 121:6 111:2,4,7,19 existed 43:9 125:22 126:22 213:16 214:12 123:25 127:11 111:21,25 82:20 131:16 168:15 220:4,7 222:16 134:4 176:1 120:7 138:9,18 existence 76:17 171:1 174:6 247:7 249:21 268:19,22 138:19 139:7 76:22 226:20 264:9 255:22 299:14 examples 39:18 139:11,14,18 existing 35:1 explained 34:23 face 39:3 74:14 40:16,19 140:19 141:5 55:9 45:23 53:6 74:21 77:6 except 28:8 142:2 149:13 expect 121:13,21 explains 204:19 169:6 201:18 133:4 155:10 150:6,20,23 121:23 129:19 exposed 41:8 212:18 213:8 exception 151:2 159:8,22 135:11 136:3,7 78:15 230:12 249:24 except 102:16 160:18,25 270:14 exposure 41:7 FACs 161:14 excess 76:7 165:8,20,23 expected 34:6 110:17 147:4 fact 35:10 39:17 exchange 55:23 166:2 170:20 48:1,8,25 52:5 240:19,25 44:17 52:5,7 82:19 116:25 <td>105:16 112:21</td> <td>101:4 102:21</td> <td></td> <td>112:10 115:25</td> <td></td>	105:16 112:21	101:4 102:21		112:10 115:25	
123:25 127:11 111:21,25 82:20 131:16 168:15 220:4,7 222:16 134:4 176:1 120:7 138:9,18 existence 76:17 171:1 174:6 247:7 249:21 268:19,22 138:19 139:7 76:22 226:20 264:9 255:22 299:14 examples 39:18 139:11,14,18 existing 35:1 explained 34:23 face 39:3 74:14 40:16,19 140:19 141:5 55:9 45:23 53:6 74:21 77:6 except 28:8 142:2 149:13 expect 121:13,21 explains 204:19 169:6 201:18 133:4 155:10 150:6,20,23 121:23 129:19 exposed 41:8 212:18 213:8 exception 151:2 159:8,22 135:11 136:3,7 78:15 230:12 249:24 excerpt 102:16 160:18,25 270:14 78:18 79:3 FACs 161:14 excess 76:7 165:8,20,23 expected 34:6 110:17 147:4 fact 35:10 39:17 exchange 55:23 166:2 170:20 48:1,8,25 52:5 240:19,25 44:17 52:5,7 82:19 116:25 170:22 171:4,9 82:3 130:3 242:20 255:8 66:18 72:24 123:16,18 184:4,6 188:8 133:11 164:10 expressed 73:5 75:8 76:2		102:23 108:5	exist 79:3	116:4 122:10	· · · · · · · · · · · · · · · · · · ·
134:4 176:1 120:7 138:9,18 existence 76:17 171:1 174:6 247:7 249:21 268:19,22 138:19 139:7 76:22 226:20 264:9 255:22 299:14 examples 39:18 139:11,14,18 existing 35:1 explained 34:23 face 39:3 74:14 40:16,19 140:19 141:5 55:9 45:23 53:6 74:21 77:6 except 28:8 142:2 149:13 expect 121:13,21 explains 204:19 169:6 201:18 133:4 155:10 150:6,20,23 121:23 129:19 exposed 41:8 212:18 213:8 exception 151:2 159:8,22 135:11 136:3,7 78:15 230:12 249:24 excerpt 102:16 160:18,25 270:14 exposure 41:7 78:18 79:3 FACs 161:14 excess 76:7 165:8,20,23 expected 34:6 110:17 147:4 fact 35:10 39:17 exchange 55:23 166:2 170:20 48:1,8,25 52:5 240:19,25 44:17 52:5,7 82:19 116:25 170:22 171:4,9 82:3 130:3 242:20 255:8 66:18 72:24 123:16,18 184:4,6 188:8 133:11 164:10 expressed 73:5 75:8 76:2	118:19 121:6	111:2,4,7,19	existed 43:9	125:22 126:22	
268:19,22 138:19 139:7 76:22 226:20 264:9 255:22 299:14 examples 39:18 139:11,14,18 existing 35:1 explained 34:23 face 39:3 74:14 40:16,19 140:19 141:5 55:9 45:23 53:6 74:21 77:6 exceeded 51:23 141:16,20,23 exists 257:3 56:17 264:7 163:17 164:2 except 28:8 142:2 149:13 expect 121:13,21 explains 204:19 169:6 201:18 133:4 155:10 150:6,20,23 121:23 129:19 exposed 41:8 212:18 213:8 exception 151:2 159:8,22 135:11 136:3,7 78:15 230:12 249:24 excerpt 102:16 160:18,25 270:14 exposure 41:7 78:18 79:3 FACs 161:14 excess 76:7 165:8,20,23 expected 34:6 110:17 147:4 fact 35:10 39:17 exchange 55:23 166:2 170:20 48:1,8,25 52:5 240:19,25 44:17 52:5,7 82:19 116:25 170:22 171:4,9 82:3 130:3 242:20 255:8 66:18 72:24 123:16,18 184:4,6 188:8 133:11 164:10 expressed 73:5 75:8 76:2	123:25 127:11	111:21,25	82:20	131:16 168:15	,
examples 39:18 139:11,14,18 existing 35:1 explained 34:23 face 39:3 74:14 40:16,19 140:19 141:5 55:9 45:23 53:6 74:21 77:6 exceeded 51:23 141:16,20,23 exists 257:3 56:17 264:7 163:17 164:2 except 28:8 142:2 149:13 expect 121:13,21 explains 204:19 169:6 201:18 133:4 155:10 150:6,20,23 121:23 129:19 exposed 41:8 212:18 213:8 exception 151:2 159:8,22 135:11 136:3,7 78:15 230:12 249:24 excerpt 102:16 160:18,25 270:14 exposure 41:7 FACs 161:14 excess 76:7 165:8,20,23 expected 34:6 110:17 147:4 fact 35:10 39:17 exchange 55:23 166:2 170:20 48:1,8,25 52:5 240:19,25 44:17 52:5,7 82:19 116:25 170:22 171:4,9 82:3 130:3 242:20 255:8 66:18 72:24 123:16,18 184:4,6 188:8 133:11 164:10 expressed 73:5 75:8 76:2	134:4 176:1	120:7 138:9,18	existence 76:17		
40:16,19 140:19 141:5 55:9 45:23 53:6 74:21 77:6 exceeded 51:23 141:16,20,23 exists 257:3 56:17 264:7 163:17 164:2 except 28:8 142:2 149:13 expect 121:13,21 explains 204:19 169:6 201:18 133:4 155:10 150:6,20,23 121:23 129:19 exposed 41:8 212:18 213:8 exception 151:2 159:8,22 135:11 136:3,7 78:15 230:12 249:24 excerpt 102:16 160:18,25 270:14 exposure 41:7 faced 185:14 excess 76:7 165:8,20,23 expected 34:6 110:17 147:4 fact 35:10 39:17 exchange 55:23 166:2 170:20 48:1,8,25 52:5 240:19,25 44:17 52:5,7 82:19 116:25 170:22 171:4,9 82:3 130:3 242:20 255:8 66:18 72:24 123:16,18 184:4,6 188:8 133:11 164:10 expressed 73:5 75:8 76:2	*	138:19 139:7	76:22		
exceeded 51:23 141:16,20,23 exists 257:3 56:17 264:7 163:17 164:2 except 28:8 142:2 149:13 expect 121:13,21 explains 204:19 169:6 201:18 133:4 155:10 150:6,20,23 121:23 129:19 exposed 41:8 212:18 213:8 exception 151:2 159:8,22 135:11 136:3,7 78:15 230:12 249:24 excerpt 102:16 160:18,25 270:14 exposure 41:7 faced 185:14 excess 76:7 165:8,20,23 expected 34:6 110:17 147:4 fact 35:10 39:17 exchange 55:23 166:2 170:20 48:1,8,25 52:5 240:19,25 44:17 52:5,7 82:19 116:25 170:22 171:4,9 82:3 130:3 242:20 255:8 66:18 72:24 123:16,18 184:4,6 188:8 133:11 164:10 expressed 73:5 75:8 76:2	_	139:11,14,18	existing 35:1	_	
except 28:8 142:2 149:13 expect 121:13,21 explains 204:19 169:6 201:18 133:4 155:10 150:6,20,23 121:23 129:19 exposed 41:8 212:18 213:8 exception 151:2 159:8,22 135:11 136:3,7 78:15 230:12 249:24 excerpt 102:16 160:18,25 270:14 exposure 41:7 78:18 79:3 FACs 161:14 excess 76:7 165:8,20,23 expected 34:6 110:17 147:4 fact 35:10 39:17 exchange 55:23 166:2 170:20 48:1,8,25 52:5 240:19,25 44:17 52:5,7 82:19 116:25 170:22 171:4,9 82:3 130:3 242:20 255:8 66:18 72:24 123:16,18 184:4,6 188:8 133:11 164:10 expressed 73:5 75:8 76:2	40:16,19	140:19 141:5	55:9		
133:4 155:10 150:6,20,23 121:23 129:19 exposed 41:8 212:18 213:8 exception 151:2 159:8,22 135:11 136:3,7 78:15 230:12 249:24 284:10 285:21 159:22 160:18 136:11 202:25 exposure 41:7 faced 185:14 excerpt 102:16 160:18,25 270:14 78:18 79:3 FACs 161:14 excess 76:7 165:8,20,23 expected 34:6 110:17 147:4 fact 35:10 39:17 exchange 55:23 166:2 170:20 48:1,8,25 52:5 240:19,25 44:17 52:5,7 82:19 116:25 170:22 171:4,9 82:3 130:3 242:20 255:8 66:18 72:24 123:16,18 184:4,6 188:8 133:11 164:10 expressed 73:5 75:8 76:2		, ,			
exception 151:2 159:8,22 135:11 136:3,7 78:15 230:12 249:24 284:10 285:21 159:22 160:18 136:11 202:25 exposure 41:7 faced 185:14 excerpt 102:16 160:18,25 270:14 78:18 79:3 FACs 161:14 excess 76:7 165:8,20,23 expected 34:6 110:17 147:4 fact 35:10 39:17 exchange 55:23 166:2 170:20 48:1,8,25 52:5 240:19,25 44:17 52:5,7 82:19 116:25 170:22 171:4,9 82:3 130:3 242:20 255:8 66:18 72:24 123:16,18 184:4,6 188:8 133:11 164:10 expressed 73:5 75:8 76:2	_		_	_	
284:10 285:21		, ,		_	
excerpt 102:16 160:18,25 270:14 78:18 79:3 FACs 161:14 excess 76:7 165:8,20,23 expected 34:6 110:17 147:4 fact 35:10 39:17 exchange 55:23 166:2 170:20 48:1,8,25 52:5 240:19,25 44:17 52:5,7 82:19 116:25 170:22 171:4,9 82:3 130:3 242:20 255:8 66:18 72:24 123:16,18 184:4,6 188:8 133:11 164:10 expressed 73:5 75:8 76:2	_	,	,		
excess 76:7 165:8,20,23 expected 34:6 110:17 147:4 fact 35:10 39:17 exchange 55:23 166:2 170:20 48:1,8,25 52:5 240:19,25 44:17 52:5,7 82:19 116:25 170:22 171:4,9 82:3 130:3 242:20 255:8 66:18 72:24 123:16,18 184:4,6 188:8 133:11 164:10 expressed 73:5 75:8 76:2				_	
exchange 55:23 166:2 170:20 48:1,8,25 52:5 240:19,25 44:17 52:5,7 82:19 116:25 170:22 171:4,9 82:3 130:3 242:20 255:8 66:18 72:24 123:16,18 184:4,6 188:8 133:11 164:10 expressed 73:5 75:8 76:2	_	,			
82:19 116:25 170:22 171:4,9 82:3 130:3 242:20 255:8 66:18 72:24 123:16,18 184:4,6 188:8 133:11 164:10 expressed 73:5 75:8 76:2					
123:16,18	_		i i	· ·	
123.10,10		· ·		242:20 255:8	
! 124.9 124.91 189.95 180.16 220.95 221.14 215.17 21∠.4 78⋅X X1⋅1X	,	,		_	
12 1.0 13 1.21	124:8 134:21	188:25 189:16	229:25 231:14	215:17 216:4	
280:4 189:19,23 232:7,12,15,17 expression 85:9 86:7		*		_	
excluded 95:23 220:21,23 expecting 68:17 96:17 98:8,20		,			,
exclusively 221:11,23 104:10 expressly 167:23 102:6 104:21	•	,			
44:18 222:2,6,8,10 expenditures 169:11 106:2 108:14			-		
excuse 26:14 222:13,23 30:20 31:3 extension 61:25 113:5 128:12		,			
44:10 67:14 223:17,21,24 146:13,16 extent 176:13 128:23 129:23			,		
72:21 100:16 223:25 224:15 expense 175:21 external 176:12 174:21 188:15			-		
excused 25:17 225:2,21,23 175:22,25 176:17,20,23 205:6,11 206:5		, ,		, ,	,
25:17 26:8,11 226:2,11,13,14 176:2 177:13 176:24 177:5 215:12 218:12	,				
90:5,6,10,12 226:16 253:21 177:17 extra 145:8 231:10 242:14					
149:4 159:2 260:22 261:15 expenses 178:4 eyeball 119:15 248:19 249:11			-		
164:15 187:9 261:18,22 expensive 42:2 eyeballing 61:3 251:16,22	164:15 187:9	261:18,22	expensive 42:2	eyeballing 61:3	
255:1,24					255:1,24

-	EVIDENTIART HEARING 0/5/2012				
256:11 257:3	fast 90:9	88:16 91:11	financially 44:6	269:16	
257:17 264:24	Featherstone	95:12 138:17	123:20 194:10	Fischer 23:2,2	
269:16 273:23	172:14 193:8	141:4 150:5	195:24,24,25	24:21,22,25	
274:9 282:19	218:17	151:23 159:20	278:7 285:6	27:14,15,17,25	
factor 123:9	February 47:21	172:3 181:8	financing 271:9	64:20,24 69:13	
263:16	50:7 58:19,25	182:3 187:3	find 29:6 49:22	69:15 70:2,4,6	
factors 80:15	59:1 61:2	188:19 191:3	82:12 171:17	70:22 71:3	
276:5	172:10 184:3	191:25 240:3	171:18 186:18	72:8,12,16	
facts 162:20	184:18,24	268:1 282:14	192:7 195:2,2	77:10 78:23	
258:21	298:25	files 186:17	196:1,3 200:12	79:15,24 80:12	
failed 68:23	Feddersen 23:24	filing 67:13	200:20 202:20	82:2 83:7	
253:10	301:5,20	95:11 170:19	227:15 249:3	87:14 88:1,3,7	
fails 61:23	Federal 25:11	183:23 184:23	258:8 273:23	88:9 89:6 90:1	
fair 155:8	fee 124:9	192:6 263:16	288:3,22 294:8	90:2,10,13,17	
181:15 195:5	feel 235:10	294:22	finding 38:10	90:19,23 91:2	
195:10 243:7,7	266:24 273:1	filings 25:15	findings 68:5	92:18 97:1,18	
257:12,14	feeling 60:22	246:14 267:17	finds 63:7 258:2	107:9,11 108:1	
291:19	feelings 274:1	fill 136:14	fine 93:7 97:6	110:24 111:22	
fall 186:19	feels 38:14	269:21	124:2 153:9	115:12,17,19	
252:19	felt 244:10	filled 282:16	293:22 294:18	126:9,14,17,21	
fallen 130:4	FERC 36:12,12	finally 31:25	finished 154:17	137:19 138:2	
falling 84:25	63:16 65:5	34:1 35:17	185:7	140:2,4,22	
103:10,14	68:17 79:21	85:13 90:12	finishing 292:7	149:16,18,24	
135:10 248:23	146:4,8,9,21	156:8	Finnegan 23:10	150:19 156:13	
252:10	146:25 157:14	financial 41:22	153:5	157:22 158:22	
false 129:11	158:18 169:19	42:3 45:7,10	fire 51:5,8 71:3	158:23 159:6	
familiar 33:18	few 35:23	53:23,25 54:10	71:6,9 80:21	159:14 160:17	
62:25 151:17	105:18 115:14	54:11 55:22	80:22 81:16,19	163:7,8,9	
151:22 154:18	127:14 169:19	73:15 77:11	fired 72:1 133:8	164:13 165:24	
familiarized	196:25 210:9	80:25 82:12	firm 215:7 301:6	166:6,7,8	
279:23	245:18	123:7 124:10	firms 134:20	171:3,5,10,13	
family 29:17	fields 121:14	124:12 146:7	first 27:13 32:2	171:14,18	
far 76:6 81:24	fifth 285:10,10	146:11 151:17	34:10 35:25	177:22 179:19	
84:18,18,20	figure 68:24	151:19 156:22	37:7 55:15,17	180:16,24	
95:9 137:14	78:24 102:20	174:18,23	61:13 72:25	183:7,12,19,25	
153:20 154:1	177:24 249:14	175:1,5,8,11	79:2 88:2 94:1	184:2,5,8,15	
189:11 194:2	249:17	175:16,20	94:16,18 99:19	184:18,21,25	
213:21 234:2	figures 72:8	177:8,13,14,16	101:21 107:21	185:3,5 186:3	
244:9 258:6	111:16	179:3,6 181:14	110:2,7,8	186:4,17,22,24	
267:25 268:1	file 22:12 24:6	181:16,16,20	118:6 122:7,17	187:11 189:4	
FAS 181:11,19	25:19 154:4	196:4,6 199:10	155:7 162:3,12	189:20 190:8,9	
182:6,8,12,17	170:20 181:2	211:8,18	162:21 164:4	214:7,9 220:20	
182:23 183:1	184:10,15	213:13 234:16	164:17 173:18	220:25 221:22	
FASB 56:20	186:17 246:5	238:4,5 244:16	181:21 182:10	221:25 222:8	
57:10 68:17	262:7	247:15 269:15	188:12 209:18	222:12 223:14	
174:17,22	filed 28:6 29:4	270:22 272:3	212:24 213:3	223:23 224:2	
175:17	37:18 60:14,15	276:8,9 289:13	224:7 226:20	225:20 226:4	
FASB's 134:20	60:16 85:17	289:23	241:9 261:3	226:12,18	
-			-		

239:11,17	Florida 46:5	forget 86:21	from 25:17 26:5	227:4 229:24	
250:11,13,25	flow 34:9 64:13	178:23	26:8 32:7 34:9	231:17 233:9	
252:21 253:1	178:5 194:2,17	formal 44:9 60:6	35:23 39:25	234:16 237:9	
253:10 258:20	200:3	67:14 146:2	41:17,23 45:8	237:12 239:8	
262:18,20	flowed 34:6 36:6	285:23	48:25 51:7	240:18 242:18	
265:22 266:1,3	64:6 66:5	formalized	53:19 60:25	243:2,21 244:8	
292:1,5,12,16	71:14 75:1	67:14 210:18	61:2 64:21	245:14,23	
293:1,2,10,17	85:15	210:23	65:25 66:19	251:3 252:23	
293:22 294:4	fluctuate 175:10	formerly 45:14	67:20,25 68:24	253:4 257:20	
294:15 296:1,3	fluctuation	204:6	69:2,19 72:8	273:20 276:18	
296:4,6,10,11	57:15	forms 24:23	72:23 75:4,6	282:7,10	
296:13,15,21	fluctuations	Formulating	75:18 77:10	294:20	
296:24 297:3	175:15	45:10	79:24 80:6,21	front 120:8	
fit 26:3 279:20	flush 185:12	Fortee 143:24	82:19,24 84:8	121:1 196:16	
fits 134:23	focus 61:7	forth 301:9	84:9,14,17	239:19 245:16	
five 32:14 271:4	focused 44:18	forward 27:6	85:8 89:18,20	267:22 290:15	
293:23	folks 279:4	31:4 122:15	93:6,8,14	FTEs 26:1,3	
five-minute	follow 69:25	170:15 250:21	95:23 98:16,18	fuel 22:13 24:9	
187:12,16	70:6 121:10	292:12	99:20 100:2,7	25:24 26:5	
five-year 45:22	129:21 174:3	found 28:15	103:2 106:8	28:1 34:4,6	
271:13	181:2 196:11	52:7 60:4	111:8 112:4	36:6 38:6 39:5	
fix 259:16,20	227:12 277:22	86:11 105:25	114:25 115:8	40:20 42:7	
271:22,23	followed 36:9	212:17 213:7	115:11 117:13	48:12 63:25	
273:16,18,24	65:7,12 99:15	263:6 265:13	117:18 119:13	64:7,13 65:4	
274:10 278:17	268:6,7 288:7	266:12,17	122:13 124:5	66:5,21 69:1,3	
fixed 175:12	288:19,22	267:1 288:6	125:3 126:1,2	70:11 71:15	
234:14 259:21	following 29:7	foundation	126:17 127:6	72:19,23,25	
270:7 273:11	39:24 110:9	147:11,14	130:9,12,18	73:3,7,9,10	
274:19	120:4,24	270:18	135:15 139:24	74:5,9 75:2	
fixing 275:2	214:13	four 37:5 43:16	143:16 144:11	77:13 79:7,10	
284:22	follows 88:8	60:15 70:16	147:9,25	79:14,21 85:13	
flag 99:3	91:1 127:4	152:21 154:10	150:23 152:3	85:16 104:11	
flaw 35:12	138:11 140:23	161:14,17,18	156:10,11	121:8,9,19	
flawed 35:22	149:23 159:13	162:9 163:22	158:12 163:5,6	122:17 124:19	
fleet 78:2 79:8	164:24 187:24	163:25 185:18	168:22 170:7	125:9,9 130:13	
133:12,13,24	260:12	185:24 194:19	170:18,19,19	133:6,25 146:3	
212:5 247:12	forecast 76:6	218:9,23	171:8 172:16	146:22,24,24	
flexibility	82:7 83:21	fourth 152:19	177:5,6,17,22	148:12 162:5	
128:22	forecasted 50:10	214:17	177:25 178:21	167:19 168:12	
flip 173:25	51:18,20,24,25	four-hour 43:15	179:18 184:3	169:4,8,13,20	
221:10 222:22	53:8 219:14	284:17	184:11,12,12	170:7,9,10,11	
223:3 224:14	241:2	Francisco 88:14	191:16 193:4,7	170:12 175:21	
224:20 241:8	forecasting 50:7	frankly 38:13	195:9,17,21	175:22,25	
float 271:24	151:12	39:8 70:7	196:5 197:11	176:2 177:13	
273:11 277:7	forego 82:17	186:14	197:14 198:10	177:17 178:5,6	
278:18 284:23	foregoing	frequently 61:24	200:13 202:16	178:9 179:9,9	
floated 82:6	301:11	62:3,8,16	205:11 211:2,8	179:13 206:16	
Floor 23:7	forever 251:7	Friday 184:17	213:21 221:2	212:13 215:23	
L		•	•	•	

	T	<u> </u>		1
219:19 236:7	82:4 107:19	49:19 81:18	98:5,9 99:11	231:3,14 232:6
300:2	112:13,20	118:20 135:23	99:16,20	234:9,22,23,24
fuels 144:1	113:20,21	135:25 136:20	100:15 101:20	235:7,15,21,25
fuel's 237:24	114:3,15,21,23	157:12 162:1	102:17 104:16	236:9,13,13,15
full 301:11	116:2,16,18,21	163:12 164:9	107:5,19	236:21 237:10
fully 27:6 209:4	117:12,13,25	178:6 179:24	113:24 114:1	237:11,20
fundamental	118:4,7,9	233:7,8	114:21,23,25	238:3,4 239:3
35:11 62:5,17	119:4 123:6,16	gallery 97:16	115:1,4 116:1	239:20,21
62:19 63:9,12	123:17,24	gamble 82:11	116:11 117:4,8	241:12,19
186:12,20	124:8,13	games 81:8	118:1 120:9,21	242:25 243:20
219:7	129:25 134:5	Gary 26:23	121:3,7,8,10	244:6,6 248:21
fundamentally	134:15,21	33:17 140:23	121:14,18	248:23 249:23
35:20	135:22 136:12	141:1 296:7	123:6,9,11	251:23 263:7
further 86:11	157:16 163:16	298:7	124:13 126:25	264:14 265:14
112:2 147:23	192:17 199:16	gas 28:10,16,21	127:15 128:16	265:15 266:13
156:1 157:22	200:10,15	28:23 30:17,24	128:17 129:18	266:15,18
158:20 258:15	202:1 203:8	32:18,22 33:1	129:21,25	267:18,23
260:4 294:20	210:19,25	33:3 34:11,24	130:4,7 132:20	268:2,4,24
future 28:16	211:3,17 212:9	35:3,7,15 37:2	133:7 135:10	269:6,10
35:18 47:11	212:18 213:8	38:22 39:17,22	136:2,12 137:5	272:16,20
67:2 86:16	215:13,18	40:9,14 41:10	137:10 146:1	273:2,9,18
113:11 137:15	216:9 231:3,14	41:18 42:15	147:4 148:13	274:3 276:9
179:1 202:12	232:6 234:15	43:1,22,25	148:18,18,25	277:14,20,20
235:14 261:4	235:7,13,16,21	44:6,10,14,16	163:16 167:18	278:7,12,24
263:8 276:9	268:5,23 269:5	44:20 45:1,12	168:10 169:2	279:13 283:7,8
277:6	269:10 272:20	45:19,23,24	169:13,17,20	283:9,12 284:4
futures 28:10,21	273:9 274:4	46:6,11 47:3,8	175:4,7 178:15	284:8,8,11,18
32:18 33:1,4	276:3,9 278:12	47:13,17 48:20	178:16,24	285:2,7,12,25
34:11 35:7	278:16 279:13	48:21,23 50:3	179:3,8 192:17	286:11,16
37:3 38:22	284:18,21	50:4,9,17,18	193:24 194:11	291:21 299:18
39:17,22 40:9	285:2,12	52:6 53:23	198:20 199:10	299:21
40:15,17,20,21	286:16 291:21	54:5,16 55:7	199:16 200:10	gasoline 40:21
40:22,23,24		55:25 56:4,7	200:15 202:1	gas-fired 132:23
41:10,11,16	G	56:13,17 57:2	203:4,7 211:12	gas-producing
42:15 43:2	G 96:3	57:7 58:2,9,11	211:17 212:9	130:6
44:16,21 45:1	GAAP 182:24	58:15,18 59:6	212:18 213:8	gather 84:6
45:13 46:14	gain 46:12,13	60:2,5,8,12	215:13,18	197:23
47:3,8,13,17	50:15 51:17	61:1,4,6,15,17	216:9 218:4	gave 28:7 119:13
50:3,4,9,18,21	52:6,16 53:7	62:14,22 63:18	221:6,8 223:5	143:1 172:8
50:24 51:15	80:6 114:4,18	63:21 65:13,17	223:11 224:23	176:1 279:5
52:11,15,23,24	117:13 118:16	65:21,22,23,24	225:4,15,17	Gaw 173:16
53:4,23 54:5,8	134:5 136:13	66:16 67:7,9	226:6,19,24,25	177:22
54:17 58:2	162:7,10,12,22	67:21 68:4	227:1,3,5,10	gears 226:5
60:5,8 61:15	177:16 179:6	71:10 72:1	227:19,21,22	gee 249:25
61:24 62:3,7	199:10 217:6	75:13 76:6,8	227:23 228:3,4	general 44:14
62:10,14,22	219:4,9,13,15	77:11 79:7,10	228:6,7,25	46:7 73:11,12
63:18 65:18	219:16,16,21	80:3,5,6,11	230:5,6,14,19	73:22 126:3
67:7,21 71:11	219:24 220:1	82:4 84:13,23	230:20,23,23	281:25 283:15
	gains 49:5,6,7,9			
L	I .	l		l .

DVIDENTIMA IIEMANO O/J/MOTM				
284:7 292:19	87:6 126:10	93:1 98:21	228:18 229:2	277:10 290:24
generally 78:4	128:21 131:6	106:20 107:2,5	229:10 231:13	291:11,20
116:3,7 181:2	153:8 161:4	107:6,18	231:19 234:4	296:2 298:1
181:6 204:8	168:14 170:15	109:18,23	236:6 243:21	300:2
254:23 283:19	196:24 229:21	110:5,10	247:9,18	GMO/Aquila
generate 65:17	245:15,19	112:12 117:23	253:21 255:4	299:13
75:14 120:5	263:3 276:19	118:22 122:14	256:5 257:17	go 27:6,11,13
179:14 212:10	281:12 294:25	130:14 138:9	259:2 263:6,13	38:9 41:7,15
generating	given 62:10	138:19 139:11	266:20,24	49:24 61:11
71:24 81:7,10	82:14 87:17	139:14,18	268:1 270:9	87:7 91:25
207:17	207:12 292:13	140:19 141:5	274:14,23	97:14 105:23
generation	301:14	141:16,20,23	275:1 276:2	115:20 117:17
72:12 77:7	gives 38:2	142:2 147:5	278:1 279:17	118:6 119:12
79:4,8 132:19	173:23 188:17	149:13 150:23	290:4	120:7 126:9,22
132:23 133:12	giving 70:6	151:2 155:10	GMO's 28:1,9	127:24 129:6
133:13,19	128:12	156:22,24	28:14,25 33:9	133:5 135:21
144:3,13,17,24	glance 173:5	159:4,6,8,21	35:13 36:6,17	138:7 140:14
146:1 147:5	GMO 24:20	159:22 160:18	37:22 41:6,6	140:16 144:18
162:6,17	27:13 28:15	160:18,25	42:21 45:3	144:19 147:13
167:17 169:18	29:7,12,15,15	167:12 168:10	47:24 49:4	148:12,13,13
169:21 178:16	30:11,15 32:3	169:1 171:3	54:3 57:1,3	148:20,21,25
199:8,8,19	32:24 34:14	179:23 181:18	58:1,11 68:13	149:10,11
200:7 202:4,4	35:18,25 36:8	184:7 186:22	68:25 69:1,2	153:1,22 158:8
203:25 204:3,6	37:2,5 41:2,13	190:6 191:2	70:19 71:13,15	179:5 185:16
206:13 211:5	41:15 42:17,23	192:16 193:20	72:7,13,24	187:14,15
212:4,6 221:13	43:4 44:19	197:9 198:6,10	74:16,20,24	194:1 204:2
221:18 222:24	45:20 47:20,23	198:14 199:13	75:1,7 77:6	213:21 228:1
222:25 224:16	48:13,15 49:2	200:5,13	78:17 79:1,4	234:13 242:14
224:17 229:9	49:15 50:3,6	201:19 202:1	80:18 82:3,7	244:9 245:5
247:12 259:4	52:8 54:7,7,18	202:20,21	83:21 85:5,13	249:13,13
265:14 266:14	57:5 66:15	204:5,19,23	92:3 108:24	250:13 269:15
266:19 267:19	67:6,16,18,24	205:6,11,17,22	110:15 122:17	270:3 273:23
268:2	68:2,19 70:13	206:5,9,20	139:3 152:21	274:10 279:15
generator	71:10,17,19,23	207:12,16,22	155:19 160:21	279:25 281:7
273:18,23	72:3,9,15 73:6	207:25 209:18	161:13 164:16	285:9,18
274:10,19	74:9,24 75:10	212:2 213:11	171:9 192:15	290:20,23
275:3 276:11	75:15 76:6,8	213:19 214:3,4	193:18 197:4	291:1,10,17
gentlemen	77:4,5,15,21	214:12,18,19	197:13 209:25	292:1,12
191:12 193:8	77:21,22 78:1	214:23 215:2	210:3,6 222:2	293:24 294:11
gets 127:10	78:4,7,10,14	215:13 216:1	222:16 223:5	294:13,21
218:8,23	78:15,17,24	216:14,23	224:6,22	goal 213:12
237:20	79:6,13,23	219:14 220:23	225:14 247:7	goes 40:4 57:18
getting 73:14	80:2,5 81:1,2,6	221:24 222:6	253:17 255:7	73:21 127:5
85:22 97:13	81:6,9,21,25	222:10 223:6	255:22 258:5	130:13 215:21
122:22 289:24	82:17 83:5,9	223:11,17,21	259:7,16	234:2 250:21
give 26:3 32:24	87:11,24 88:3	223:25 224:23	265:13,15	277:23
38:8 39:18	89:7,7,15	225:17,23	266:12,14,18	going 27:13,21
40:5 49:12	90:24 92:22	226:2,16	267:7 274:4	28:4,25 33:13

	T	T	1	
34:10 35:17	134:17,23	123:18	117:7,15 131:7	83:7 197:14
36:18 40:18	136:21,22	guess 27:19	happens 118:7	255:17,20
47:5,10,21	137:16,16	64:15 126:1	happy 52:1	264:18
48:5,6,7 73:22	142:7,8 190:10	152:12 157:24	69:11,23 171:5	hearing 22:5
81:4 87:6	190:11 192:9	169:10 229:16	243:5,8,16	24:1,6,12
97:12 100:19	197:16 220:2	237:15 238:7	264:10 292:12	25:17 69:24
112:20 118:15	232:17 242:17	250:15 268:10	hard 55:2	97:17 110:25
119:15 121:9	247:18 249:6	273:4 290:20	249:17	111:23 141:25
121:10,18,20	253:7 260:14	290:23 293:11	harm 68:24	150:25 152:15
122:23 124:7	262:21,22	guidance 86:15	194:22,25	165:25 172:19
124:10 125:14	268:12,22	244:23 245:2,3	195:1 196:4,6	172:19 189:21
125:16 127:17	274:6 276:1	245:5,23	218:10,24	222:4 223:19
127:18 128:5,5	293:19,23	246:17	harmed 51:2,4,8	225:25 253:19
128:6,7,8,13	goods 40:6	guide 181:20	Harold 22:17	261:20 295:9
131:9 133:13	268:20	guided 258:12	24:11	295:12
134:3 135:5,19	gotten 152:18,20	guidelines	Harper 144:12	hearings 27:21
136:2 137:8	152:21 175:8	134:17 227:11	having 58:22	heat 50:1 104:14
143:16 154:21	279:21	244:11	161:14 174:23	heating 226:25
170:15 171:21	GPE 151:20	Gulf 130:7	192:5 233:4	heavily 77:21
174:4 185:9	164:5	guys 249:13	251:25 290:15	204:20,24
192:21 217:9	GPE's 151:22		Hayes-Lemme	205:11,17,20
217:15 218:20	graduate 45:7	H	154:1	206:6
219:1,1 246:2	285:24	H 26:23 138:11	HC 90:24,25	hedge 28:10
248:6,21,21	grain 40:21	235:2 296:6	91:18 92:19	32:19,25 35:8
249:7,10,11,12	granted 241:14	298:8	150:6 151:2	35:15 36:15
249:13,15,22	graph 69:4	half 41:2 44:18	265:24	37:3 39:16,21
249:24 250:1	100:15 120:9	82:18 106:4	HC-2010-0235	40:7,14 41:10
252:10,12,13	126:2	hammer 201:7	75:16 98:10,19	41:18 43:2
252:17,19	graphs 60:18,19	274:7	102:4	44:6,20 46:11
269:13 271:7	grateful 86:2	hand 41:9 52:10	head 162:15	46:19 47:6,8
271:14 272:1	gray 126:20	60:23 84:3	197:12	47:13,15,19
273:18 275:2	great 29:16	107:5 127:20	headed 95:22	48:3,4,5,10,14
282:2,23 286:3	70:14 76:8	171:21 226:8	110:2	48:23 49:3
287:20 289:17	80:12 246:20	handed 99:2	heading 285:15	51:3,21 52:12
289:19 292:2,6	256:5	handle 26:2	headquartered	52:13,19 53:13
292:7,14 294:9	greater 22:14	handout 278:14	71:18	53:24 54:1,4,7
294:11	24:10 27:18	278:20	heads 168:4	55:11 56:10
gone 69:8 73:23	57:14 70:11	hands 246:24	293:12	57:12,16 58:2
75:6 85:1	72:17 203:23	happen 120:14	health 28:8	60:5,8 61:15
130:5,6 161:14	grid 194:19	129:20 135:5	healthy 195:24	62:6,15,22
175:8 274:18	ground 67:4	190:12 215:25	195:25	63:18 65:13,23
275:24 277:14	204:12 206:21	249:15 262:23	hear 27:22 50:20	66:2,23 67:7,9
279:4	206:23	276:6	152:7 183:9	69:4 71:11
good 24:4 27:15	group 25:9,11	happened 85:4	256:20	79:11,19,24
27:23 40:3,8	190:24 220:4,7	114:6 120:17	heard 39:18	82:20,22 83:20
51:20 81:15	246:23 254:23	132:7,8 135:1	72:8,19 77:10	84:3,5,5,9,11
97:25 122:25	279:23	135:3 136:16	78:23 79:15,24	84:17 94:16,18
123:7 129:5	guaranteed	265:5	80:12 82:1	95:22 96:19
		happening		

	ı	_		
103:12,13,16	251:15 258:18	122:14 128:4	64:1,6,12 65:6	211:4,20
104:17 105:1,2	259:23 265:15	131:24 132:8	65:14 66:2,4,4	212:25 213:12
105:8,8,10,11	266:15 267:5	133:1 134:14	66:11,16,24	214:19,23,24
106:7,8,9,10	267:23 268:4	135:4 137:17	67:19 68:21,25	215:2,8 216:15
106:14,15	268:21 269:5	137:18 147:4	70:9,19,23,24	216:19,22
107:3,6,18	269:13 271:21	148:15 155:10	71:14 74:24	217:15,17,22
109:21 110:5	271:22 272:2	156:22 168:2	75:3 76:22,24	218:1,7,13,15
112:11,16,17	272:18 273:8	176:5 193:19	77:10,12 79:10	218:18 220:17
113:12,13	274:17 275:16	193:24 199:10	79:13 80:9,16	222:25 223:12
114:11,13	277:5 278:7	211:13,25	81:14,15,17,25	224:17 225:18
115:3 117:5,12	283:8,12 284:2	218:2 221:7,14	82:19 83:6,9	227:14 230:5,9
119:6 122:15	284:18,21	221:19 223:1,6	83:12,13,16,16	230:15,19,21
122:19 124:11	285:1,7,11	223:6,11	83:18 84:21	230:22,24
124:25 125:7,8	hedged 40:24	224:18,23,23	85:5,14 86:9	231:2,13,18
125:11,19,20	41:8 50:23	225:4,5,15,18	94:10,12 96:12	232:12 233:11
126:3 127:6,13	51:22 57:13,24	263:7 264:22	103:20 106:20	233:14,16
128:5,23 129:6	65:3 66:20	289:13,23	107:12 124:17	234:2,5 235:1
131:17,18,19	67:16 76:8	hedging 28:9,14	124:18,21,22	235:4 236:4
132:21 133:1,3	80:1 82:3,5,6,9	29:9,19 31:14	125:2,2,4,10	237:1 238:9,21
133:10,16	83:21 84:7	32:17,25 33:9	128:17,21	238:24 239:21
134:17,23	103:21 105:1	33:13,18 34:2	135:12 136:11	240:11,24
135:18,18	106:7,7,12	34:5,11,12,14	137:12,16	241:1,3,19
137:7 144:3	198:19 199:1	34:17,18,22	142:10,19	242:17,25
145:23 146:5	210:24 212:8	35:5,13 36:1,5	143:18 146:3,6	243:2,12,15,21
147:3 148:25	215:23,24	36:12,16,17,18	146:13,15	245:16 246:7
155:9 157:13	217:20,22	36:22,22 37:7	147:8,17	246:19 247:2,6
164:2 170:1,2	230:7 242:20	37:10,15,17,22	151:13 157:12	247:11,20,22
175:9,9 178:12	249:25 275:2	38:1,4,8,9,16	162:1,5,5	247:23 248:5
179:8 194:10	Hedgemaster	38:18,20,21,24	163:16 164:10	248:10 249:4
198:7,16 200:1	83:20,23 84:9	39:2,6,23,25	166:21,22	249:25 251:5,7
200:9,14 202:5	84:11 103:8	40:2,5,8,11,18	167:5,17,20	251:10 252:3,6
202:12 203:6	hedger 70:25	40:19,20,21	168:11,12,19	252:7,11
208:8 211:9,12	113:10	41:21,23 42:2	169:3,3,12,15	254:22 255:11
211:18,25	hedges 28:16	42:14,16 43:5	170:6,9 175:24	256:16,19
212:4,19 213:8	30:5 33:6,7,24	43:12,18 44:11	178:4,10,11,15	257:4,17 259:7
213:19 215:13	34:25 35:18	44:14,15,15,19	179:2,6,24	259:14,16
215:18 216:10	37:11 43:8,10	44:25 45:4,10	180:1,3,5,10	264:15,16
217:1 219:4	49:11 55:8,13	45:12,16 46:8	180:14,18	265:13 266:13
221:14,18	57:17,24 58:3	46:16,18 48:7	181:10,22	266:18,19,21
227:9 229:25	58:9,11,13	48:17,25 49:4	192:16,17,19	266:22 267:18
230:3,16 232:6	59:4 61:25	49:10 50:25	193:16,19	267:20 268:2,9
234:23 236:13	62:8 65:10,16	51:1 53:11,14	194:6 200:21	268:10,11,11
236:16,24	66:16,18 79:6	53:17,18 54:5	201:1,2 202:2	268:19,23
237:10 239:6	79:23 80:2	54:11,18,24	202:17 203:1	269:1,11,24
239:15 243:20	83:2,24 84:4	55:4 56:2	203:12,17	270:8,22 276:1
243:24 244:6	86:18 101:22	59:10 61:21	205:8,13 207:4	276:2 277:11
244:15,24	103:5 106:1	62:1,4 63:7,10	208:10 209:20	278:11,23
248:24 251:3	112:19 118:24	63:15,19,24	209:25 210:3,6	279:2,12 280:8

		Γ	I	1
280:18 283:4,7	33:8 34:25	horizon 271:17	I	83:18 85:7
283:21,25	35:1 37:11	hour 50:2,8,11	Iatan 30:15	94:10,12 131:4
284:8,12,12,12	40:25 50:19	50:14 78:13	132:11 271:16	implication
284:13 285:15	55:7,8,14,25	109:19,20	idea 113:15	75:23
285:16,25	56:2,21 57:8	119:3 141:13	193:12 201:3,5	implied 50:1
286:1,4,5,12	57:16,17,25	hourly 35:7	248:20 249:12	104:13
286:16,24	58:13,20 61:17	61:14,18 62:6	286:21	implies 132:24
287:5,13 288:4	91:17 97:2,7	62:21 116:6	identical 40:6,10	important 49:2
288:7,10,20,23	97:14,17,21,22	117:1,5	40:16 268:20	64:15 68:22
289:2,4,13,18	111:7 221:12	hours 41:3 45:25	268:25 269:7	74:5,7,23
289:23 290:4	272:23 273:1	72:4,10 77:24	IDENTIFICA	81:13 84:13
290:10,25	him 54:25 138:8	87:7 92:8	24:3 87:12	116:6 128:20
291:11,15,20	140:13 152:3,6	110:11 117:23	90:25 93:17	improvidence
299:14	171:4 173:8	118:3 124:1	94:24 100:4	75:20 77:1
hedging's	190:1 220:11	148:23	101:5 108:6	imprudence
247:24	220:18 282:10	house 51:5,5,6,9	111:5 138:10	31:8,11 38:11
Heidtbrink	hindsight 31:24	51:12,16,24	140:20 149:14	75:20 79:3
26:23 33:11,14	35:22 39:7	53:9 71:5	159:9 220:24	86:10 196:5
138:5,11,14	58:12 134:25	80:22,25 81:2	222:11 224:1	231:23
140:7 296:6	135:2 197:21	81:5,6,9,16	226:17	imprudent
298:9	275:23	252:13,16,17	identified	28:15 29:8
held 30:14 31:2	hire 269:20	housekeeping	128:20 173:13	32:7,11 35:15
36:5 39:15,19	historical 135:7	295:9	identifies 128:24	36:15 37:8,10
72:22 172:3	historically 43:1	Hub 57:2 114:24	137:18	39:3,16,20
help 117:5	137:10	114:25	identify 172:7	43:19 50:22
136:18 137:9	history 33:12,15	hurricane	174:9	51:8,22 52:12
170:15 171:5	192:1 299:19	121:23 130:5	identifying	53:15,19 60:4
171:19 193:7	299:22	252:19	173:23	62:2 67:7,23
271:14	hit 121:13,21,23	hurricanes	ignoring 49:18	67:24 68:2
helps 43:6 270:1	125:15,17	121:6	illustrate 117:20	69:7 70:20
Henry 57:2	130:3	Hyneman 27:2	130:24	71:13 85:12
114:24,25	hits 130:11	34:21 36:25	illustration	163:17,20
her 53:19 77:19	hold 113:13	131:3 164:19	49:23,25 50:6	164:1 180:2,5
148:14 250:11	holding 151:19	164:24 165:2,3	50:23 52:4	194:22 195:1,3
hey 271:2,20	203:11	165:6,21	immediately	196:3 197:5
291:18	home 71:2	166:13 171:1	56:23	201:18,21
he'll 34:5	252:17	171:22 172:1	immunity 82:19	202:20 206:8
high 83:24	honest 153:21	179:17,20	95:24	206:20 207:25
105:13 123:22	Honor 87:21	183:2,15	impact 52:13	208:8 209:18
128:1,5 132:3	89:12 188:24	184:12 187:7	121:17	212:18 213:7
248:12,14,17	190:4 222:3	193:7 209:15	impacts 52:23	216:25 218:10
279:11	223:18	210:8 215:10	236:5	218:24,25
higher 47:25	hope 54:23	217:7 218:17	implement 43:5	219:1 230:11
48:8 73:24	69:10,24 206:3	267:14 296:17	134:19 250:14	230:16 236:20
136:19 230:10	217:4,5 286:14	299:11	implementation	239:6,15
230:10 252:8	hopefully	Hyneman's	134:20	248:10 251:14
highlight 34:8	218:25 271:17	215:21	implemented	251:17 259:2
highly 32:23	hoping 174:24	hyphen 92:4	81:15,25 82:12	263:7 272:12

		Γ	Γ	<u> </u>
291:22	231:19	193:9	85:2 122:19	185:16
imprudently	increment	inform 97:13	139:3 199:2	interactions
32:3 208:4	259:19	217:16	202:1 207:18	34:2 37:25
inaccurate 96:7	incur 231:15	informal 46:4	213:20	interest 145:24
102:8,9	incurred 32:11	informally	Institute 34:19	263:14
inappropriate	36:5 64:6,12	163:20	43:12	interests 195:15
38:25 80:16	66:4 67:4	information	institutions	196:7,10
inception 36:1	68:14 180:9,18	24:23 88:17	123:20	interface 57:1,3
inclined 203:1	247:2,6 274:14	91:14 97:17	instrument	57:4
include 26:22	independent	191:13,15	124:12 174:18	interfere 26:20
27:1 40:19	68:7,9,10	197:22 214:14	175:16 177:13	intermission
66:3 123:19	193:22	221:5,7 222:19	177:14,16	87:8
175:3 178:17	INDEX 298:1	224:10 225:12	179:4 185:18	interpretation
222:25 223:6	299:6	235:9 245:19	211:19	129:12 157:10
224:17,23	indicate 103:20	254:23 258:15	instruments	157:12 185:17
225:4 278:10	106:23 221:17	274:21 278:23	41:22 42:3	interpretations
280:6 282:20	223:9 225:11	279:6 281:25	53:24 54:1,10	177:25
included 46:1	263:12 294:16	283:15 294:20	77:11 124:11	interpreting
60:19 91:22	indicated 27:13	299:14	155:4,8 156:16	185:14
92:3 107:6	103:10 217:4	informational	156:23 174:23	interrogatories
161:18 162:4	218:21 220:3	278:25	181:16 211:8	225:9
167:6 171:2	254:6 255:10	informed 37:9	213:13 234:11	interrupt 152:1
176:5 191:18	286:19 290:10	initial 75:19,25	236:22 238:4,5	292:2
281:10	indicates 46:4	76:25	244:16 247:15	interrupted
includes 37:20	214:11,18	initially 59:22	269:15 270:22	270:2
46:3,10 61:1	216:14 225:7	193:5,12	272:3,4 276:9	interval 72:17
69:3 79:18	241:10 242:15	264:10	insufficient 72:7	73:18
151:13 210:6	indicating	initiated 180:14	insurance 47:19	intervening
221:18 254:7	109:15 119:18	initiation 33:14	49:12 51:1,5,7	256:1
including 31:10	135:17	33:16	51:8,9,21 52:2	intra-month
34:20 44:1	indication 66:19	ink 99:7	70:25 71:1,3,4	63:4
46:5 71:20	indicative 55:24	input 245:16	71:9 80:20,21	introduced
204:5 221:14	57:7	inquiring 86:10	80:22 81:16,19	122:17
234:11,14	indifferent	insensitive 29:9	81:24 119:10	investigation
257:1	124:24 136:25	30:8,12 82:11	119:25 122:2	239:25
inclusion 195:6	individual 177:8	128:10 209:19	122:22 136:18	investment 80:1
income 155:9	industrial 25:5	210:3,7	238:22 252:12	investments
incorrectly	71:21	insensitivity	252:15,18	80:3
285:5	industries 43:22	43:9	275:19	Investopedia
increase 179:7	industry 31:17	inseparably	integrated	40:4
206:16 240:18	32:4 33:7 35:2	46:21	279:18	Investopedia.c
277:19	45:6 55:9,13	inside 134:24	intended 63:23	40:1 268:16
increased 32:6	55:21 59:3,20	insignificant	79:14 195:18	investor-owned
47:18 80:7	119:25 123:21	124:9	215:1 234:22	71:17 204:5
85:9	206:1	insisted 176:12	234:25	229:10
increases 259:19	industry's 68:12	instance 148:20	intent 68:18	invite 245:21
increasing 75:14	inefficient 78:5	instead 41:22	113:11	246:3
206:17 231:18	influence 80:15	50:15 81:5,7	intention 26:7	invited 215:5

			T	1
involved 26:4	Jim 27:17	150:19,22,25	262:3,4,8,11	127:9,19 128:3
75:10 142:18	job 220:2 247:18	151:4,25 152:8	262:15,18	129:5 132:7
142:20 143:19	joint 120:23	152:9,14,20,23	292:1,5,6,15	133:3 135:17
144:9 145:14	128:13,15	152:25 153:9	292:18,25	138:23 147:13
164:4,6 188:20	131:21,22	153:12,16,20	293:2,8,15,19	152:3 153:5,18
271:10 278:3	226:9 227:4	154:3,7,12,23	293:24 294:4,8	154:4 158:3,10
287:24 288:13	239:19,25	156:2,7 157:23	294:18 295:2,7	161:4 169:13
involves 27:25	240:9 241:8,10	157:25 158:12	295:8 296:5,11	173:22,23
28:9 73:13	242:24 244:9	158:21,24	296:14,19	174:24,25
involving 30:17	283:7	159:2,4,11	judged 31:21	176:11 177:8
in-camera 97:15	journals 281:10	160:17,20,23	35:1 55:9	180:6,16
in-house 269:19	JR 23:14	161:2,8,9,12	197:17	184:10 187:12
269:19	judge 22:18 24:4	163:1,4,7,11	Judge's 164:8	190:6,18
irrelevant	24:12,19,24	164:14,21,23	judgment 43:7	191:11 194:13
192:21	25:5,22 26:10	165:22,25	48:16 129:1	195:24,25
ISO 68:10	26:15,17 27:4	166:4,7,9,12	193:15,22	196:7,18,25
issue 29:5 35:24	27:8,11,15	166:14 170:14	255:14	198:21 201:7
52:4 63:9,12	64:14,19 68:23	170:23,25	July 38:2 70:17	212:12 213:20
83:1 96:3	69:13,18,20	171:6,7,10,14	82:8 84:15	219:1 222:20
101:22 135:25	86:24 87:3,5	171:18,20,23	99:16 113:13	224:11 226:10
152:1 177:8	87:13,14,19,22	178:20 179:17	113:20,21	228:24 230:14
182:7 193:23	88:1,6 89:6,10	179:22 180:16	114:2	231:18 235:11
231:7 248:22	89:13,17,19,23	180:20 181:1	jump 173:4	239:5,13
issued 64:9	90:2,3,6,10,12	183:7,9,13,14	jumped 115:18	246:10 247:15
75:16 76:13	90:15,17,19,22	183:25 184:1,6	juncture 149:10	264:6 265:1,25
120:23	92:18,21,24	184:9,10,16,20	June 22:6 24:5	266:4 277:10
issues 28:5 32:15	93:3,5,7 96:24	185:2,4,6,8,11	28:2 61:8	278:14,18
34:3 63:6	97:1,7,12,18	185:19 186:2,4	138:24	280:9 281:12
86:16 177:5	97:25 98:13	186:11,15,24	June/July 94:15	281:14,25
209:18 279:1	99:22,24,25	186:25 187:2,7	junk 173:12	283:15 287:6
item 57:13,24	109:12 110:22	187:11,14,18	jurisdiction	289:17 292:10
72:15	110:25 111:20	187:21 189:2	147:9	293:1 294:9,13
items 234:12	111:23 112:4,7	189:18,21,25	jurisdictions	294:16
Ives 191:6,6	112:9 115:7,10	190:5,8 191:11	147:18,22	K
- J	115:12,13,16	194:14 214:8	just 34:8 42:6	
	115:17,20	220:20,22	48:8 49:8,24	K 23:24 301:5
James 23:2	125:23 126:6	221:22,24	53:10 54:4,12	301:20 Vang 287:2
24:22	126:11,13,17	222:1,4 223:14	58:21 60:7,23	Kang 287:2
January 43:16	126:19 137:19	223:16,19	61:3,5,9 62:20	Kansas 23:6,7,9
100:16,16,18 217:25	137:21 138:3,4	225:20,22,25	70:16 78:11	23:12 29:17,25
· · · -	138:7 139:13	226:13,15	81:16 86:12	30:10 42:21,25
jargon 46:15 Jefferson 22:7	139:16,20	250:9,17	95:17 97:1,19	43:3 71:18
	140:1,6,9,16	252:23 253:3,7	105:18 106:2	85:25 91:6,9
23:3,16,21 24:17 25:3	140:21 141:22	253:10,15,19	106:13 107:20	114:25 125:6,7 125:8,9 138:16
301:15	141:25 142:4	253:23 254:1	113:19 115:1	147:20 150:3
jet 40:19	145:5 147:12	258:22,24	115:14 117:8	159:17 192:3
jfischerpc@ao	147:24 149:3,9	260:5,6,11	119:14 122:19	205:23
23:4	149:15,21	261:17,20,24	122:20 125:23	Kase 30:1,10
2J. T				11ast 30.1,10

	Г	1		T
43:5 83:5,12	kind 48:10	237:16 238:19	76:15 132:25	225:1 240:10
83:18 84:20	105:25 127:4,4	239:10 240:22	158:16 215:7	260:8 261:3
85:6 94:10,12	127:5 128:3	242:3,4,5	216:22 220:19	266:4
96:11 103:20	129:10,10	243:1 245:10	252:10 254:23	late 184:15
106:17 125:19	132:24 229:17	245:12,18	255:1	186:17 262:7
125:23 126:3	245:23 249:5	246:25 247:12	knows 47:21,23	289:24 292:7
127:6,13 128:9	273:19	247:13,22	67:14 210:23	292:21
128:13,23,24	kinds 281:10	248:13,16,16	254:14,17	later 44:3,23
129:2,7 130:17	knew 83:10	248:18 249:1	287:4,7	54:2 60:15
130:18,22	135:1 212:4,5	249:10 250:22	K.C 153:6	153:7 242:21
131:6,15,16,19	250:1 251:12	250:24 251:11		281:21 285:19
132:5 133:2	252:12,14	252:16 254:13	L	Late-filed 299:6
137:8 215:7	254:21	254:16 258:7	L 26:23 140:23	law 22:18 23:2
221:14 269:22	know 26:21,25	259:1,6,12,15	141:1 296:7	23:10 24:12
269:23	43:7 48:5	261:25 268:1	298:7	73:1,4 85:18
Katrina 120:14	64:14 83:7,8	269:17,24	label 171:9	85:20 186:19
120:15,22,24	84:18 86:15,17	270:6,12,13	labeled 109:2	lawful 72:24
121:13,21	86:19 90:9	271:9,25 272:9	117:22 118:9	lawyer 197:11
125:16 130:2,7	95:9,17 96:6	272:25 273:25	120:11	lay 147:13
130:10 249:22	113:22 120:18	274:6,15,16,18	lack 77:6 79:4	layman 46:17
277:13,19	123:10 124:12	275:8,21,22	80:18 147:10	layman's 56:15
Katrina's	125:14 128:25	276:20,21,23	lacks 77:16	125:24
125:14	129:13 130:24	277:1,4 279:17	lag 73:18,18	LDC 230:7
KCPL 27:18	133:11,18,18	279:20,20	74:1,7,8	236:13,19,23
30:15 107:1,2	133:24 135:2,4	280:22 281:17	language 77:14	237:18 243:3,4
125:9 178:16	135:6 136:22	282:22 283:1	85:17 146:19	243:6 245:21
181:18	138:4 142:22	283:21 287:4	167:8,13,15,22	LDCs 227:14
KCPL's 30:2	143:22 144:2	287:10 289:8,8	168:18,22,23	229:17,19,25
33:11 42:23	147:21 152:18	290:3,24 291:6	169:7,23	230:5 234:23
KCP&L 22:14	153:20 154:2	291:8,23 294:9	170:16 171:25	235:7,21,25
24:9 70:11	154:18 162:14	295:3	176:12 177:24	242:25 243:2
77:23 78:21	173:11 176:4	knowing 129:14	178:1 184:11	243:15,19,23
106:20 151:8	176:18 177:2	knowledge	185:18,20	244:12 245:22
151:17 203:23	178:18 186:14	68:12 89:4	large 72:6 123:20,21,21	246:4,15,19
267:7 299:13	188:24 189:1	92:16 96:8	226:25	lead 193:10
keep 136:15	189:11 190:4	108:24 125:7	largely 49:5	leading 76:10
195:18,23	191:20 193:9	150:17 160:15	larger 71:2,5	learning 27:24
215:2	198:9,10,11	165:17 189:12	81:20 124:3	least 43:23 57:14
keeping 196:5	199:20 202:3	215:15,16	236:23	153:24 199:6
Kellene 23:24	208:16 209:13	233:15 236:8	last 68:22 96:18	205:21 206:12
239:11 301:5	209:14 210:5	254:10 261:12	98:16 102:13	206:15 207:23
301:20	210:18 211:11	287:5	108:21 109:7	225:16 234:22
kept 48:6 231:18	212:16 213:4	knowledgeable	116:24 127:17	242:10 245:22
Kevin 23:19	217:2,14,21 218:20 222:17	45:15 203:17	143:2 155:6,18	246:18 247:19
24:15 242:8		286:24 287:1 known 29:15	155:19 169:24	247:21 248:2
key 277:24,25 kilowatt 78:13	226:22 231:9 231:22 232:15		181:25 214:3,4	270:5 294:10 leave 26:16 93:6
141:12 148:22		30:1,24 70:13 70:14 74:18,18	217:18 222:16	195:25 226:8
141.12 140.22	233:4,6,8,13	/0.14 /4.10,18	223:5 224:21	193.43 440.0
			220.0 22 1.21	

			1	1
leaving 104:3	278:5 285:18	196:8 214:1	linking 112:13	locks 46:23
led 121:6 227:5	287:22 293:24	218:13 220:20	liquid 123:11	logical 61:25
ledge 30:4	level 32:21 51:24	222:8 223:23	liquidate 113:4	long 40:7 69:8
ledger 50:16	52:1 59:21	226:8,12,14	122:8	70:4 77:15
left 103:25 144:9	99:18 131:10	228:18 229:2	liquidated 82:23	80:17 105:23
203:14 294:3	137:5 225:17	235:17 240:8	liquidates 80:5	106:4 119:25
legal 23:19 31:6	228:7,22 229:6	243:8,21	liquidity 107:22	132:4 189:3
31:9 245:10	241:1 255:7	245:19 246:1,2	122:8,18 123:8	192:20 212:5
legalized 72:18	271:11 279:11	246:18 259:10	list 280:15,20,23	268:21 294:11
Legislature	279:21 290:6	261:4,25 262:1	281:7 286:9	longer 175:18
25:23 26:2	291:7,16	269:22 270:3	listed 42:19	251:2,3 292:3
73:5	levels 240:18	270:10,11,12	123:5 191:12	longstanding
Lena 27:2 53:17	Lewis 23:14	271:12 281:13	235:2	28:9 220:17
77:18 111:9	25:2	281:24	listen 26:13	long-established
187:10,24	liability 146:9	likely 37:11	lists 214:13	68:16
188:2,6 274:6	155:11	42:12 132:16	Litigation 23:25	long-term
296:22 299:9	liberty 101:8	133:22 143:24	301:6	144:19 212:2
lengthy 37:21	lieu 240:12	191:21,24	little 45:24 80:21	229:9
140:12,14	life 134:4	207:24 252:20	94:4 105:11,21	look 44:17 52:19
149:8	light 23:6,9	290:21	112:10 113:22	55:11 69:4
Leon 191:7	29:17 30:1,11	limited 234:12	117:18 126:2	74:4 93:25
254:7,14	42:22 43:1,4	limiting 240:25	126:19 127:9	94:4 99:2
less 50:14 51:20	46:6 91:9	line 92:2,3,4,6	127:23 136:14	104:10 106:11
52:5 61:24	125:7 138:16	99:7 101:12	138:6 185:12	107:7 108:20
62:3,8 119:23	192:3 205:23	107:17,20	187:13 196:22	110:1 131:22
120:1 127:7	258:15	126:25 127:4,5	230:21 236:7	132:2 133:3
227:10 242:19	like 25:20 26:13	127:12 139:2,4	240:5 250:23	153:22 157:17
267:24	34:8 35:24	141:11 143:17	285:18 286:5	169:24 172:22
lesser 124:3	49:24 51:1,3	160:3,7 166:10	292:5 293:12	175:10 194:17
let 24:21 25:7,9	54:4 60:23	168:20,21	293:13	196:15 209:14
85:21 98:15	64:16 68:6	172:24 174:1	live 119:23	218:8 221:11
105:23 164:3	69:22 70:2,25	176:6 180:15	LLC 25:16	223:4 224:15
168:4 171:12	76:24 81:4,16	180:23 190:17	LMM-1 188:13	227:2,17
196:18 198:13	83:11 84:11	207:16,21	189:16	231:16 232:16
198:24 271:23	93:13 96:22	208:2 213:18	LMM-1-1	236:25 240:5
273:11 289:20	105:25 110:20	232:3,16 261:2	188:17	246:2,10
293:12	117:8 119:5,12	261:2,3 280:12	load 41:3 42:23	268:18 271:2
letting 278:17	120:7 123:10	290:20,24	77:17,22	looked 48:23
284:23	127:4,16 128:3	lines 58:21 61:4	104:11 110:11	119:4 142:10
let's 50:1 55:11	129:10,18	61:11 101:17	local 115:5	142:24 144:5
63:5 115:20	130:2,7,19,25	128:25 129:3	128:17 227:19	153:24 181:24
138:7 140:16	132:5,11	169:19 173:5	239:22 283:9	192:22 209:10
153:1 195:24	135:10 136:4	173:20 203:21	locally 46:7	217:23 219:13
195:25 196:15	141:19 148:21	204:19	115:2,5	224:11 246:20
199:9 203:20	152:17 153:24	link 32:10	lock 82:4 132:4	264:18 281:10
226:5,5,19	154:25 156:18	linked 28:22	135:19,20	291:15,16
227:17 245:5	170:18 178:10	46:21 54:17	137:11,11,14	looking 51:2,14
253:7 271:6	179:4 190:16	56:1 60:1,12	locked 131:14	105:17 117:11

			•	
118:25 127:16	115:1 116:23	209:11 212:3	267:22 270:18	253:24 254:3
131:7,23	128:12 136:13	215:9 219:25	275:9 277:4	260:6 264:7
135:13 137:9	149:5 173:11	219:25 220:1	289:20 292:9	286:19 296:22
137:10 142:18	178:8 194:21	244:3 259:12	295:2	299:9
142:20,23	226:24 233:5	263:15 264:16	makes 29:7	Mantle's 53:18
161:21 230:2	238:13 245:10	277:1,2,5,10	75:24 123:7	111:12 119:13
231:20 234:8	255:20 270:7	278:1,1 280:22	152:24 167:25	many 40:16,22
236:18 266:4	271:9 278:25	301:12	175:19 237:23	43:24 69:24
278:20 291:17	279:4 281:23	Madison 23:3,16	242:6 256:5	77:24 80:14
looks 55:19 81:4	284:1	23:21 46:6	265:25	81:12 226:11
105:24 131:20	Louisiana	mag 217:19	making 75:20,22	235:3 256:5
132:5 246:1	114:24	magic 126:11	109:1 124:5	March 76:13
lose 85:3 190:1	low 78:12 84:1	magnitude	153:13 175:13	84:19 99:18
loses 259:18	84:12 105:13	76:19,24,24	200:12 229:12	101:13 145:12
loss 46:13,14	105:25 128:2,6	215:21 218:12	231:20,23	181:7
50:17,23 51:3	132:1,1,2	218:20 231:6	234:9	margin 33:22
51:14 52:16	137:5,10,11,18	233:3 251:20	manage 35:5	121:8,9,15
71:1,2,4,5	144:21 195:19	256:15	61:21 63:3,8	145:24 151:12
81:20 114:5,18	279:8	main 23:7 91:6	75:12 238:17	248:16
117:13 118:11	lower 53:8	107:1 150:2	244:18	mark 146:6,13
122:24 134:5	118:15 119:20	159:17	managed 77:4	174:8,11,14
162:10,11,21	137:14 240:18	maintain 65:11	101:16	175:18 188:25
199:9 209:20	251:25 252:4,6	146:14 169:25	management	marked 24:2
217:6 219:10	lowest 240:13,16	maintained 97:3	45:5 54:3	87:11 88:17,18
losses 49:5,6,7,9	247:25	106:25 123:22	74:13,17,20,22	90:25 91:15,16
49:18 52:11	lunch 138:1	major 34:9,15	175:5 191:18	93:14,16 94:23
53:4,12 76:22	149:10	130:5	202:21 234:18	97:21 99:7
84:18 118:21		majority 292:24	236:1 244:17	100:3 101:4
135:12,23,24		make 49:4,13	259:22,25	108:5 111:4
157:12 162:1,4	M 22:20 23:2	52:18 70:3	267:6,8,12,17	138:9,18
163:12 164:10	24:22 27:2	86:5 88:22	270:16	140:19 149:13
179:24 218:7	187:10,24	92:9 115:21	manager 33:3	150:6 159:9,21
218:22 231:6,9	188:2 296:22	117:12 124:7	190:19	165:7 188:7
231:15,18	298:10,11 299:9	131:17 133:10	mandatory	220:21,23
232:7,25 233:4	machine 126:10	133:15 136:13	241:13,20	222:9,10
233:5,12,14,16	macroeconomic	150:10 156:8	242:12	223:24,25
234:6 248:12	283:16	158:3,6,10	manner 167:13	226:14,16
248:14,18	made 25:13 32:5	160:1 169:8	274:5	253:11 260:22
251:16,19,20	64:5 65:21	173:13,22	Mantle 27:2	298:2
252:3,7 256:16	72:11 74:16,19	180:1 193:22	45:17 54:2	market 28:17,21
259:7,14	86:3 89:23	195:22 202:21	77:18 111:9	28:23,25 29:8
274:13	91:21,21 113:3	209:1,15	132:24 187:10	30:4,8,12 35:7
lost 80:23 82:18	144:25 153:12	226:11,13	187:18,24	37:13 40:23,24
109:18,19 156:8 253:16	157:6,14 158:1	227:10 229:21 241:25 245:8	188:2,6 189:17 190:10 210:17	41:7,12,15 42:4,4 43:8
287:21	176:21 182:19	246:7 247:11	221:1 222:13	46:14 47:16
lot 70:4 73:13,13	183:4,21	249:18 250:23	224:3 226:5	48:9 49:6,8,9
81:23 85:3	185:20 192:6	250:23 257:4	247:9 253:24	50:1,18,21,24
01.43 03.3	198:3 206:14	430.43 431. 4	2 4 1.7 433.4 4	30.1,10,41,44

		Γ	Γ	
51:15 52:11,14	229:15 231:3,4	Matthew 191:7	MCF 141:13	50:2,8,10,10
52:15 53:5,7	233:14 234:17	225:8	McLowry 24:16	50:14 72:4,9
54:6,16 58:6	236:1,14 237:5	Maxom 154:1	140:14 141:24	77:24 109:19
61:14,24,25	237:14 238:3,6	may 27:16 29:4	142:6 145:4,6	109:20,22
62:4,8,10,21	239:20 240:17	49:21 50:20	145:9,10	110:11 117:23
63:3 65:19	240:19,19,25	56:23 62:16	147:13,15,23	118:2 119:3
67:15 71:12	241:2 242:20	64:9,17 69:20	149:7 150:24	megawatts
72:14 77:8	247:16 251:25	83:21 88:1,7	151:5,6 154:16	71:23,24,25
78:6,7,15,19	255:8 257:5,18	90:3,18,22,23	154:22,24	72:1,2 78:9
79:1,12 80:2,4	259:17,20	94:22 98:1,12	155:25 158:14	Meghan 23:19
80:11,15,19	263:9 271:24	98:13 109:11	158:15,20	24:16
81:9 82:7,10	273:12 277:8,8	109:12 115:16	160:22 296:8	member 43:14
82:12,14 85:10	278:18 284:23	137:22 139:20	296:10,12	220:13
85:15 98:5,9	marketer	140:6,21,22	mean 51:22	members 43:23
101:21 104:13	271:23 278:17	145:4,5 148:20	58:10 95:16	97:16 123:19
105:8,10,25	marketplace	149:3,22 151:4	123:8 124:8	123:19 215:6
107:12 110:18	129:14 131:8	151:23 154:22	129:6,10	284:13
114:7 116:18	237:12 238:9	154:23 159:4	132:13 151:25	membership
116:18 117:16	markets 28:20	159:12,12	157:8 172:1	153:19
117:22 118:1,9	28:21 32:23	161:5 162:21	176:3 177:6	mention 35:24
118:13 121:9	34:24 40:17	164:15,16,21	200:5 210:13	36:22 38:7
122:25 123:9	43:22 45:11,19	164:22 169:16	210:22 230:16	82:2 264:16
124:20 126:25	52:23 54:17	171:16 181:23	238:12 239:6	mentioned
128:9,11,12,16	55:7 56:1	184:16 187:9	239:14 248:6	44:22 56:19
129:13,14,15	58:20 62:2,7	187:21 190:6	251:20 270:12	114:22 163:10
129:16 130:1	99:18 128:22	190:18 196:3	271:25 273:13	163:22 164:9
130:21,22	234:16 277:23	201:1,1 203:24	274:21 281:20	197:7 276:10
131:2,14 134:5	278:1 283:24	214:7,8 217:3	281:22	mentions 234:17
134:5,15,16	284:1	219:7 240:12	means 56:15	Mercantile
135:20,22	market's 248:21	256:24 259:20	58:10 104:2	280:3
136:17 146:7	Mary 82:21	260:8,11 263:3	109:24 205:2	merely 31:10
146:14 148:22	match 168:10	263:4 265:18	257:20 292:7	48:10
174:8,11,15,20	169:2,7	265:20 267:14	measured	merger 106:20
175:15,19	matches 169:20	271:3,3,4,18	101:24	147:9 157:2
179:6 198:16	169:22	271:19,20	measures 168:4	message 152:3
198:21,22	mate 287:5	272:23 279:19	mechanics 43:18	met 32:12
199:3,7,7,11	material 292:13	285:4 287:1,2	46:17 54:20	155:10 207:17
199:14,17	Matt 220:12	287:3,5 292:8	mechanism 34:7	method 34:12
200:5,9 204:8	225:11 254:7	293:8 294:12	36:7 64:2	41:21 42:15
204:20,24	254:19,21	294:13	66:21 73:3,10	47:19 55:16
205:4,7,12,18	matter 22:10	maybe 106:4,4	mechanisms	57:21,22,22
205:22,24	24:7 25:20	109:1 124:3	234:11 241:4	201:15,25
207:18 209:19	66:1 76:12	127:17 148:19	meet 31:5 32:8	202:2,17
210:3,7,18,20	106:13 137:2	161:9 171:15	33:6 47:22	206:11 232:25
210:23 211:3	158:5 170:20	242:9 258:9	72:7 199:6	233:2 259:16
212:10,11,12	232:24	277:20 293:13	206:12 247:19	266:22,23
213:20 217:25	matters 27:9	McCLOWRY	meets 58:3	methodology
218:1,15	97:14 295:9	23:19	megawatt 41:3	279:14
L		1	1	I .

		ı	ı	<u> </u>
methods 41:23	Mills 23:14 25:1	mitigate 28:16	money 39:4 49:4	200:5 204:6,23
211:4	25:2,18,22	33:4 50:25	49:13 50:21	205:3 206:6,13
Michael 45:14	26:13,16	67:22 71:1,5	52:24,25 73:14	230:6,18
micro 283:16	mind 189:7	77:11 80:7	73:21 74:2,24	236:21 240:6
microphone	255:18 258:10	81:20,22 147:4	74:25,25 75:6	251:19 257:19
99:23	261:8 281:15	201:13,19,22	79:18 80:23	259:3 267:24
mid 34:19 43:13	286:7 292:6	201:24 227:16	85:3 114:5,6,9	271:17 286:5
84:14 103:2,3	minimum	227:22 228:6	114:14 117:14	287:5,10
Midas 104:10	242:16	228:21 229:5,8	117:15 128:4	293:20
249:14	minimums	234:24,25	136:14,14,16	morning 24:4
middle 94:5	242:18	235:8,22 236:5	174:24,25	27:16 142:7,8
127:5,6 128:2	minus 102:5	237:6,13 263:7	213:14,16	245:15 293:16
128:2 141:12	minute 28:4	271:14 273:20	216:18,19,23	294:1,9 295:11
231:23	minutes 102:13	275:20	230:15 238:22	most 45:15,25
Midwest 23:25	102:15 115:14	mitigated 53:10	239:5,14	106:3,3 131:24
68:8 301:6	116:24 196:25	80:24 203:25	259:18	143:24 178:14
might 47:25	misleading 77:9	277:11	Montgomery	179:2 191:21
75:9 80:20	MISO 68:10	mitigates 204:3	88:13	203:17 206:11
81:12 83:6	misrepresents	mitigating 67:16	month 82:9	237:25 252:20
106:1,12	79:17	74:8 202:17	95:22,22	286:23
127:10 128:4	missed 253:12	mitigation 45:11	102:15 105:22	motive 125:12
128:14 129:4	Mississippi 46:6	48:22 74:6	113:23 117:2	move 40:7 50:19
129:11,17	Missouri 22:1,7	79:25 120:21	118:8 120:5	61:6 63:5
138:5 215:25	22:15 23:20,22	241:12	131:1,5 143:2	83:24,25 89:7
253:12 277:3,3	24:10,16,18	MMBtu 50:5,17	221:5	92:18 105:14
279:17 280:9	25:4 27:18	84:15 99:12,13	monthly 62:6,15	110:21 111:18
283:14 291:10	30:21 39:15	99:14 104:15	101:25 102:10	139:10 141:19
293:2	45:9 57:8	MMBtus 50:2,3	102:12 104:24	150:19 160:17
million 37:19	70:11 71:18	MO 23:3,7,12,16	112:20 116:1	165:19 223:14
41:3,4 59:22	72:19,24 73:5	23:21	117:4 127:1	225:20 253:11
59:24 60:22	76:15 91:7	model 103:12,13	191:14	253:12 268:22
67:12 68:19,20	147:19 150:3	104:10 105:2,8	months 56:5	movement 58:14
70:21,22 71:9	153:6 155:19	105:10,11	60:15 72:18	58:15 82:24
72:4,9,9,10	159:18 165:4	106:7,9,14	73:22 81:21	movements 40:3
75:5 76:22	178:10,12	125:19 249:14	99:19 127:17	40:11 41:19
81:21,23 82:18	188:4 192:3	249:15 269:24	132:9,13,15,17	268:13,25
82:25,25 83:2	203:23 204:5	270:1 284:21	133:14 221:5	269:11
97:20,20,24	204:25 205:22	models 106:10	271:18	moves 40:25
110:10,10,12	212:1,16	modest 79:10	more 27:21	99:14
118:11,17	239:21 258:18	modified 29:24	28:19 42:12,22	moving 50:18
134:13,13	259:4 260:18	208:18 263:18	43:16 53:21	105:10 117:8,9
162:4,21,22	283:3 301:2,15	modifying	62:16 70:9	117:9 126:4
202:25 208:15	Missouri's	241:12	73:21 76:8	127:5,9 135:22
208:16,24	128:17	moment 35:10	77:23 78:7,11	MPSC 155:12
209:2,9,21	mistake 52:19	38:17 75:2	78:11 86:11	much 69:9,12
218:7 232:7	209:1	76:4 161:4	112:10 118:24	75:8 77:18
233:20 259:10	misunderstan	292:10	127:4,7 131:23	78:6 81:20
263:24 282:16	62:18	Monday 245:15	149:7 175:21	83:20 86:23
		_		
	L	l	l	

			Т	<u> </u>
90:16 99:21	77:16	132:20 133:7	277:14 278:7	207:17 247:20
104:10 118:15	natural 28:10,16	135:10 136:2	278:12,24	negative 65:3
130:15 137:20	28:21,23 30:17	136:12 146:1	279:13 283:7,8	145:23 231:19
138:4 149:4	30:24 32:18,22	147:4 148:18	283:12 284:4,8	net 51:14 52:11
158:24 159:1	33:1,3 34:11	148:25 163:16	284:11,18	52:16 136:1
159:11 164:15	34:24 35:3,7	167:18 168:10	285:2,7,12,25	155:9 162:10
187:8 193:9	35:15 37:2	169:2,13,17,20	286:11,16	162:10,11,12
200:8 206:13	38:22 39:17,21	175:4 178:15	291:21 299:18	Networks-MPS
207:9,18	40:9,14 41:10	178:16 179:3,8	299:21	146:2
217:20,22	41:18 42:15	192:17 193:23	nature 185:15	neutral 84:2
229:11,14	43:1,22,25	194:11 198:20	260:1 292:10	131:14 195:5
281:21,21	44:6,10,14,16	199:10,16	near 265:6	257:12,15
292:3	44:20,25 45:12	200:9,15 202:1	nearly 70:21	neutrality
multiple 68:18	45:18,23,24	203:4,7 211:12	78:3 84:14	130:21,22
117:7 256:7	46:11 47:3,8	211:17 212:9	124:1	never 35:14
municipal 71:21	47:13,17 48:20	212:18 213:8	Nebraska	52:22 63:23
music 152:13	48:21,22 50:3	215:13,18	144:20	66:17 74:2
must 26:17 32:1	50:4,9,17,18	216:9 218:4	necessarily	77:4 85:1
32:2,6,8 71:16	52:6 53:23	221:6,8 223:5	135:15 180:2,5	183:7 194:6
72:14 75:22	54:5,16 55:7	223:11 224:22	230:11 239:16	213:2 219:16
185:17 197:25	55:25 56:4,7	225:4,15,17	277:22	219:16 233:11
mute 156:6	56:13,17 57:1	226:6,19,24,25	necessary	234:3 277:10
muted 190:6	57:7 58:2,8,11	227:3,4,10,19	247:21	289:11
myriad 277:2	58:15,18 59:6	227:21,22,23	need 27:9 47:5	new 29:5,7 68:7
myself 26:14	60:2,4,8,12	228:3,3,6,7	47:10,21 50:5	68:10 76:11
107:9 109:1	61:6,14,17	230:5,6,14,19	64:14 79:20	81:6,9 83:6,16
187:13 253:16	62:14,22 63:18	230:20,23,23	86:22 88:22	105:25 121:14
271:24 287:6	63:21 65:13,17	231:3,14 232:5	91:20,21 92:9	121:21,24
M-a-x-o-m	65:21,22,23,24	234:9,22,23,24	117:25 118:3,6	181:12 188:16
154:1	66:16 67:7,9	235:7,15,21,25	127:12,15	188:17 189:16
M-o-n-t-g-o-m	67:21 68:4	236:9,12,13	136:23 150:10	next 66:8 110:13
88:13	71:10 72:1	237:10,11,20	160:1 187:19	123:2 137:25
	75:13 76:6	238:3,4 239:3	199:6 200:8	149:17 159:4
N	77:11 79:7,10	239:20,21	206:12 226:10	177:21 184:16
N 296:1	80:3,4,6,11	241:12,19	252:13 263:3	187:9 214:22
name 24:11 25:2	82:4 84:13,23	242:25 243:20	271:20,21	223:4 224:21
27:17 45:8	98:5,9 99:11	244:6,6 248:21	290:20 292:13	225:1 240:15
88:10,12 91:3	99:16,20	248:23 249:23	needed 26:1	240:23 249:21
91:5 138:13	100:15 101:20	251:23 263:7	42:20 46:9	263:11 270:22
140:25 149:25	102:17 104:16	264:14 265:14	51:21 76:9	271:15 285:9
153:25 159:15	107:5,19 115:4	265:15 266:13	117:23,23	nexus 32:10
165:1 172:22	116:1 117:4	266:14,18	128:21 168:22	Nice 93:11
188:1,14	118:1 120:8,21	267:18,23	199:20 202:4	nicely 134:24
260:15,16	121:3,7,7,10	268:2,4,24	218:8	night 98:17
names 281:13	121:14,17	269:6,10	needs 46:25	nine 99:19
Natelle 191:18	123:6,9 124:12	272:16,20	73:21 78:11	127:17
242:7	128:15,17	273:2,9,18	81:6,6,9 90:11	none 96:14
Nathan 191:20	129:18 130:4	274:3 276:9	117:24 207:10	110:25 111:23
native 42:23	127.10 150.1	2 2. 0.0	112.207.10	110.20 111.23

			1	<u> </u>
141:25 150:25	number 42:18	185:12,25	offered 84:12	106:6 107:23
163:6 165:25	56:14 72:21,23	186:1,18 189:4	offering 96:25	108:20 109:1,4
189:21 222:4	77:3 97:24	189:20 222:3	office 23:15,17	109:16 110:1
223:19 225:25	123:20 125:18	223:18 253:18	24:17,25 25:1	110:13 111:15
253:19 261:19	152:4,5,13,15	258:20 261:17	25:25 301:14	114:20 115:3,7
261:20 280:24	153:17 158:2	295:4	officer 23:11	115:17 116:4
Nonunanimous	171:11,16	objections 87:20	33:12 139:1	120:7,20
64:25 167:2	181:12 189:1	92:21,23 96:24	offset 28:23	126:16 130:17
168:8 170:17	208:23 209:8	110:22 111:20	46:13 47:1,18	133:10 143:11
172:2 214:1	218:7 219:25	139:13,15	49:5 55:16	143:16 144:2,6
298:21	220:1,1 221:23	141:22 150:23	57:21 58:14	144:11 148:10
non-accounta	234:13 255:21	150:24 160:20	114:8 117:15	154:3,21 155:2
112:11 168:3	263:19	165:22 186:25	117:25 118:21	158:20,24
normal 105:13	numbered 261:2	187:1,4 189:3	118:25 134:8	161:20 162:25
105:25 109:5	numbers 41:5	189:18 222:1	135:23,24	166:12 168:7
127:8 128:3	52:3 95:15	223:16 225:22	136:16 179:7	169:10 170:21
242:19	96:6 104:15	253:10 223:22	199:16 231:3	173:8,22 176:6
NOS 24:2 87:11	117:20 118:22	295:4	259:21	177:10 179:16
89:15 90:24	162:14 184:8	objective 195:10	offsetting 40:2	180:14 184:5
93:1 97:10	221:12 287:21	240:16	49:19 50:17	190:16,23
111:2 159:8	287:22	obligation 31:4	52:17 146:8	191:1,5 192:9
160:25 253:21	numerous 34:20	269:21	207:22 219:4	192:14,24
note 49:2 79:8	37:25	obtain 64:21	238:23 268:12	194:5 196:18
81:13 97:1,19	NYMEX 28:21	78:7 87:15	off-system	198:24 199:25
294:4	35:7 54:16	240:11	179:15 217:20	203:20 207:3
noted 66:6	56:7,13 58:18	obvious 44:17	often 112:18	209:10 212:22
notes 78:20	59:6 60:11	obviously 42:1	115:22	215:1,11 216:2
301:12	61:14 62:22	152:13 153:7	oh 94:4 102:7,25	218:21 219:21
noteworthy 78:1	116:16 120:8	233:9 244:10	115:12 121:16	220:12 226:7
nothing 84:1	123:18,18,24	occurred 32:4	127:21 129:23	232:16 235:18
186:9 218:1	124:13 179:4	211:24 255:22	129:23 130:5	238:12 240:8
276:13	235:16 274:4	277:13	135:2 137:8	240:23 243:7
notice 64:17,20	276:3 277:6	occurs 256:13	oil 40:9,15,20	243:25 251:1
noticed 25:19	278:16 280:1	October 59:1	230:20 268:23	251:14 263:3
noting 122:16	284:21 285:12	83:19 94:6,9	269:5,9	264:6 265:3,11
November 28:2	299:18,21	94:12 99:1	oil-fired 72:2	266:8 268:8
28:6 61:8		136:4,5 242:21	okay 26:15 63:5	270:2,15,19
221:6	0	off 26:18 156:5	81:1 86:21	273:19 274:2
nowhere 85:14	oath 143:11	162:14 200:8	87:19 90:13	275:5 276:21
NP 91:17 92:19	173:9 253:25	213:19 243:5	91:25 93:19,22	278:5 283:2
150:6 159:22	294:2	244:8 264:11	93:25 94:17,21	285:3,9,18,20
160:19 188:8	object 185:9	294:3	95:9 96:2,10	287:12,16,23
189:16 260:22	250:10	offer 64:22	96:14,22 98:12	288:2,16
261:15,22	objection 25:3	96:22 171:3,6	100:14,21	289:10,20
265:24	87:21 89:10,12	184:4 189:15	101:2 102:2,5	290:3 292:15
NPPD 144:20	97:4 110:24	261:14 262:1,7	102:10,16,20	okayed 191:22
nuclear 30:18,19	111:22 141:24	262:8 269:25	103:4,16,19	old 84:21 152:13
76:14	147:10 160:22	279:3	104:18,25	older 30:17
	165:24 183:5		,	
	<u>l</u>	<u> </u>	<u> </u>	

	T	T	T	T
once 70:13 85:5	ongoing 80:17	operate 78:4	order 26:1 31:25	119:1 122:24
105:24 191:24	online 268:15	279:19	35:21 36:3	123:5,7 127:20
one 27:21 28:8,8	only 41:22 44:3	operates 41:13	39:3 47:1	135:24,24
35:11 44:2	44:9 51:2,14	54:7 256:6	57:16 64:8,9	136:3,13,24
53:2 55:15,16	60:6 75:24	operating 33:12	64:17,18,21	143:18,21
60:23 62:19	78:21 79:6	73:15 138:25	66:6,7,25 74:8	147:9,17,20,22
70:7 72:25	85:10,23 105:9	operation 25:13	75:16 87:15,16	158:12 160:8
79:25 94:5	119:4 127:17	55:4	87:16 145:6,11	163:13 164:13
99:3 109:9,14	131:25 135:13	operations	145:19 157:15	167:20 172:12
112:22,23	141:13 147:20	22:15 24:10	157:16 167:3,5	174:5 176:11
117:6,7 119:1	175:4 188:23	27:19 70:12	167:13,16	178:10,12,21
119:13,18	192:2 219:19	147:19,21	169:11 174:7	186:25 187:1
120:11 123:9	231:9,11	155:10 188:15	176:13 181:5	193:8 194:7,20
123:25 124:20	233:13 249:10	203:23	181:19 182:25	196:8 199:18
128:21 135:23	256:12 262:6	Operator 68:7,9	202:16 208:14	200:4,6,7
141:11 143:21	263:25 272:22	68:11	263:13 298:17	202:5 204:24
143:25 146:23	272:22 273:3	opinion 32:24	298:17	209:15 211:5
153:10,23,24	275:6 277:5	57:10 81:23	ordered 168:24	211:18,25
154:13 157:23	onto 71:15	176:25 235:11	185:22	213:4,21
158:14 160:2	126:11	258:17	orders 38:10	216:18 219:11
161:10 163:12	on-peak 35:5,9	opportunistic	48:24 63:11	221:7 225:2
166:16 167:17	55:25 56:25	127:22	64:5 155:12	229:9 234:17
174:5 175:17	58:7,12 61:15	opportunities	196:13	235:25 238:2
175:18 192:14	61:18,22 62:23	49:10 83:25	organization	245:9 251:24
194:20 199:21	63:8 71:12	84:12,24,25	43:21	258:18 261:5
211:14 214:4	78:15 79:11	85:2 103:9	organized 41:15	267:16 272:4
216:8 231:17	80:2,11 83:10	opportunity	54:6 67:15	273:11 274:1,3
239:1 249:3	83:14 85:15	85:3 128:7	187:13 210:18	276:5,5,8,8
255:24 256:9	104:12,14	143:13 144:19	211:3	277:2,7 279:18
261:1 262:6	107:12 121:19	opposed 81:14	original 82:25	282:7 284:13
267:13 268:10	146:1 169:18	122:14 215:17	95:11 97:19,19	284:22 285:23
276:10 278:15	210:24 213:1	216:9 247:1,5	209:1 264:7	286:11 287:11
279:6,9 283:5	257:5	opposite 50:16	originally	292:8 293:6,14
284:22 285:11	on-source 40:1	60:7 94:9	263:12	295:4,9
288:15 289:5	on-system	240:20 249:24	Orleans 121:14	others 172:15
294:10	167:17	opposition 216:4	121:21,24	otherwise 38:25
ones 96:17	on-the-record	optimal 137:12	other 31:2 32:1	132:20 194:3
280:21	172:3,5,10	option 145:24,25	33:19 34:15,15	other's 199:20
one's 40:2 74:13	184:3	206:15 230:2	39:19 40:22	ourself 127:13
268:11 281:23	open 92:6	261:3 271:3,12	43:9 44:4 46:5	out 41:15 42:8
one-third 29:20	242:18	271:13 276:8	48:24 52:10	48:11 49:20
29:24 30:3,7	opening 26:11	276:11	53:23 63:2	50:12,21 52:24
82:1,2 84:8,9	26:14 27:12	options 63:2	68:6 71:22	60:23 71:3
84:21 96:15,19	69:18 70:6	71:11 82:5	84:3 86:7 87:6	72:16 74:25
103:21,24	72:9 87:6	107:19 234:14	92:9 104:6	81:3 83:6 85:6
104:3 130:19	98:21 107:8	234:16 247:13	107:5 109:6,18	85:13 86:21
130:20,21	118:20 208:19	270:6,6 271:8	114:8 115:8	95:1 97:16
131:13	296:1,2	272:5 274:17	118:18,21	98:16 102:4

	T	Т	1	T
108:8 112:24	224:14 241:8	141:11 143:7	186:11 295:3	49:8 63:10,24
112:25 113:1,2	279:5	144:8 145:18	part 29:17 63:19	66:20 73:10
113:5,14 114:3	overcame 76:4	155:1,17 160:2	65:4 73:4	212:13 247:16
117:25 118:6	overcome 75:22	160:7 167:25	95:18 105:16	259:11
118:23 120:25	overexposure	172:23 173:5	117:19 139:3	passes 73:18
122:22 123:1	79:1 80:19	173:12,14,15	146:3 176:2	passing 48:11
123:12 127:16	overhedged	174:1,14 176:7	190:24 192:5	77:12
127:19 129:6	75:13	184:8 188:12	227:7,21 228:2	past 29:19 33:20
131:20,22,23	overly 29:8 30:8	190:17 203:21	228:16,25	38:11,15 53:3
132:2,9,17	77:17 78:14	204:18 207:15	234:23 249:2	63:11 98:5
136:24 143:24	82:16 85:7	207:21 214:10	283:10	152:18 220:9
144:10 148:20	209:19,25	214:17,18	participate	221:5 233:11
148:21 152:4,5	210:7	221:10 222:22	215:6 285:23	257:18 291:12
167:22 170:15	overruns 76:18	224:15 225:7	participated	patience 69:9
177:11,24	76:19,25	231:25 232:16	43:15 287:19	70:7 252:21
182:24 185:12	oversees 33:22	239:18 240:9	particular 30:22	pay 42:13 71:2,8
203:11 215:23	55:4	241:8 242:15	33:10 34:16	80:12,21 81:23
216:19 226:9	oversight 192:11	261:2 263:6	37:23 48:13	118:16 119:24
227:7 230:15	overstate 170:12	265:6,7,9,10	50:6 51:13	123:1 124:7
239:5,14	oversupply	265:17,19	54:13 56:18	136:18 206:18
247:13 249:14	277:20,21	266:5 280:12	88:16 106:24	paying 81:20
249:17 269:18	over-reliance	290:19,21	176:17 182:16	230:6
273:2,23	77:8	pages 184:12,13	182:20 191:2	payment 51:7
274:10,18	over-the-coun	203:22 210:9	266:23 267:21	peak 47:22
275:2 277:15	234:16	226:11	269:24 281:9	99:12
279:18 284:23	own 48:16 58:16	paid 51:4,9 52:8	particularly	peculiar 106:24
287:6 294:8,10	68:11 72:11	75:5 80:7,23	78:15 216:4	penalize 207:10
outguess 129:15 129:16	77:7,16 78:4	81:3 85:9	parties 25:13 27:12 31:2	penalized 68:19
	79:5 119:15 191:15 206:13	paper 126:7,10	32:1 33:19	penalty 123:12 124:9
outlined 86:12 outside 32:16	280:1,3	papers 56:5 60:19 280:6,25	65:2 66:8	Penntower
43:4 45:3	owned 207:18	282:21 286:10	97:13,15	23:11
73:11 127:11	ownership	paragraph 99:6	134:18 137:24	people 73:13
266:24 270:3	203:25 204:3	99:9 109:2,4,5	145:22 153:25	147:20 254:4
outsourcing	owns 71:23	145:18,21	158:13 167:8	254:10 287:1
234:15	o'clock 293:23	155:7,18 167:3	169:1 177:25	292:8,24
out-of-the-ma		214:11 240:10	185:16,21	per 26:17 41:4
134:1	P	265:12 266:5	189:3 241:11	50:2,8,10,14
over 24:12 34:2	page 28:18	paragraph's	241:17 242:11	50:17 78:13
37:15,22 38:16	58:17,21 59:12	145:18	242:15 292:18	84:14 99:12,13
43:23 45:22	60:24,25 64:11	parallel 135:22	partly 215:21	99:14 109:18
71:24,25 72:4	76:16 92:2,6	Pardon 99:24	party 32:8 87:6	109:19 110:12
76:22 81:5,21	93:25 94:5	paren 92:6,7	123:13,14,17	119:3 141:12
87:14 126:10	95:19 99:3,3	parentheses	153:12,14	141:13
132:6 133:15	103:20 106:19	242:18,21	195:5 239:24	percent 41:5
164:10 173:5	107:7,17 108:1	parenthesis	pass 42:6 152:4	45:21 56:16
173:25 181:24	108:3 110:2,9	169:17	219:18	57:25 58:8
191:6 222:22	122:6 123:2	parol 185:10,15	passed 25:23	72:13 78:22,24
	124:16 139:2			
L	ı	1	1	1

			1	<u> </u>
78:24,25 99:15	161:17,20,22	144:16,23	193:20	please 26:18
99:16,17	161:25 162:6,9	phone 152:2,3,4	places 57:5	27:16 62:24
106:14,15	162:12,13,21	190:1,6	83:24 84:3	69:21 88:4,6
110:14 119:23	211:24 231:22	phones 26:19	158:2	88:10 91:3
119:24 120:1	permit 54:7	phrase 109:6	placing 30:5	99:10,23
134:9,12,16,22	permitted	physical 46:13	35:18 43:10	108:24 126:22
134:23 242:19	168:10 169:2	47:6,12,16	137:16,18	138:13 140:25
percentage	person 28:22	49:5,9,19	Plains 29:16	143:7 149:17
106:6,7 240:19	122:24 173:23	50:15 51:17	70:15	149:21,25
percentages	197:25 198:6	52:8,14,20	plan 26:14 30:6	153:11 159:15
105:19	198:10,11,14	53:7 58:6	36:22 95:17	165:1 172:7
perception	198:19,25	61:25 62:4,8	146:3 221:14	173:14,25
241:2	199:4,9,12	63:3 112:13	221:14 265:15	174:1,6,9
perfect 59:11,15	200:13,20	115:2 117:16	266:21,24	176:7,15,22
59:18	201:13 203:17	117:22 118:13	267:2,5,6,8,12	184:2 188:1
perform 46:20	232:18,21	130:1 134:5,16	267:13,17,22	224:14 260:15
performed	255:4,7 286:24	136:17 174:21	268:2,4,6,6,7	plummet 129:18
59:25 198:1	287:11,12	174:23 175:2,6	288:4,7,20,23	plummeting
performs 220:7	personal 53:19	175:10,20	planning 33:2	251:23
perhaps 100:7	personally 33:18	physically 46:25	192:1 228:2,17	plural 92:8
126:7 130:18	121:25 164:6	pick 169:16	229:1 234:9	plus 52:15
152:5,18 157:6	193:18 201:18	253:23 294:2	247:19 248:2	263:13
223:9 245:22	202:11,14	picture 60:21,24	plans 192:2	pockets 75:7
258:9 279:11	210:18 289:11	117:18 121:1	215:2,8 290:4	podium 93:9
period 28:2	301:7	126:1,2,5	290:25 291:11	point 41:14 48:2
33:10 45:22	personnel 36:19	piece 64:15	plant 30:18,19	54:18 61:13
48:13 51:13	43:6	126:10 130:22	76:14 132:10	62:19,25 65:19
53:9 56:11,18	persons 191:1,5	174:8,12 176:4	132:11,15	74:23 75:19
56:23,24 58:4	perspective	pieces 117:7	133:8 144:22	80:13 83:6
58:6,24 59:1	41:17,24 53:20	130:24 160:1	206:24 207:5	105:24 109:14
61:7,8,9,9,10	65:25 130:9,13	160:11	211:22,23	116:15,17,19
61:19 69:5	135:16 195:9	place 43:7 73:4	212:6 271:4	116:20 126:18
74:2 75:3	195:17,21	73:7 83:17	273:14	130:24 133:11
76:23 78:3	197:11 205:12	106:1,3,4	plants 41:24	135:3 145:17
82:23 94:14	211:2,8 213:19	119:14 125:10	53:21 167:18	152:21 154:3
100:22,24	229:24 237:9	128:4,5 129:6	207:17 218:4	161:15 164:6
101:9,11,21,23	245:14 276:18	130:10 132:3,8	230:19,20,20	177:11 179:1
101.9,11,21,25	Peterson 23:10	135:19 144:21	230:23 238:15	190:2 208:17
129:19 130:3	153:5	152:5 176:11	play 48:8 198:15	212:6 214:18
161:19,19	PGA 30:16	201:10,11	199:14 213:20	216:25 217:12
162:3 192:22	128:16 239:20	201:10,11	247:16	218:14 241:9
192:23 202:20	243:12 246:1,6	301:9,13		242:15 247:14
	,	placed 37:11	played 37:12	
206:10 207:13	246:10,10 PCS 24:22 42:17	-	42:3 198:21,21	285:11 293:20
209:21 217:22	PGS 34:22 43:17	63:24 67:4	199:2,2 212:12	293:23,25
222:16,19	43:20,24 44:8	96:11,14,19	236:14	pointblank
224:10 251:9	54:19 194:10	100:25 101:22	players 123:21	155:23 157:7
275:25 277:13	278:5,10,22	103:6 113:12	playing 81:8	157:15
periods 161:14	philosophy	131:24 134:14	82:11	pointed 71:3

			1	1
72:16 86:20	200:6,8 205:20	46:19 47:1,4,7	203:7 204:7,13	138:3 292:19
points 77:3	205:25 206:22	47:9,12,16,25	205:9,23,25	292:23 294:15
85:13 214:14	208:19 209:2	48:9 50:5	206:6,9,20	preferred 67:1
217:14 273:2	209:17 212:23	51:19 52:9	207:4,9,17	prefers 294:5
pol 249:3	247:14 249:24	53:7,21,22	208:4,8 210:24	prefiled 29:11
policies 196:12	258:10 259:2	54:12,16 57:6	210:24 211:22	132:22 209:24
249:18	259:13 263:19	58:3 60:5	211:23 212:1,2	210:2,5
policy 48:19,21	264:8,9 268:12	63:21 65:4,19	213:9,13	preliminary
214:19,23,24	268:12,21,23	66:16 67:15,17	215:14,24	27:9
217:17,22	269:6 270:13	67:23,25 68:7	221:14,19	premarked
218:13 227:19	274:21 275:9	69:1,2,3 71:12	222:24 223:1,7	138:18 141:5
228:14 229:17	positions 82:20	72:6,10,11,15	223:12 224:16	premium 51:4,9
229:23 242:11	82:22 84:17	77:9,12,18,22	224:18,24	51:13 71:4
244:13,21,23	112:24 113:7	77:23 78:7,12	225:5,15,18	80:23 81:20
245:1,12	positive 58:23	78:15,16,18,23	228:19 229:3,9	169:17
266:25	59:6 65:3	79:2,6,12,15	230:25 237:6	premiums
Pool 41:12 68:7	81:18 145:23	79:18,18,19,21	237:13 238:14	145:24,25
121:12,19	272:24	79:23 80:2,4,8	238:15 243:22	preparation
popular 283:21	positively 203:4	80:12 82:3,7	247:3,7,13,16	172:4 280:16
283:23	272:16,17	83:10,14,15	249:15 252:4,8	291:9
portfolios 228:4	273:7	85:10,15 91:9	254:22 257:6	prepare 165:6
228:19 229:3	possibility 51:23	92:2 104:13,14	257:18 258:18	prepared 27:6
portion 44:24	71:2,5 80:24	107:2,3,4,6,12	259:17 264:15	111:9 165:7
70:19,21 79:8	possible 40:14	109:19,22	267:20,24	188:7,7,16
82:9 130:21	62:14 152:18	110:5,11,18	268:3,5 269:14	260:20,21
175:14 259:21	195:19 203:6,9	120:4 121:12	271:4 272:2,19	preparers
264:15,16	220:16 254:21	121:19,19	273:8,13 300:2	181:14
portions 278:15	256:8 269:5,8	125:7 132:10	PPAs 211:5	preparing 85:21
Portland 46:7	272:18 273:7	132:15 133:11	229:9 247:13	present 27:5
position 25:19	274:12	133:21 138:16	practice 37:12	76:21 107:8
25:21 29:1,3,6	possibly 249:9	144:4,18,20,21	38:18,24 39:3	156:4 195:18
30:12 37:10	267:11,16	146:2,4 147:1	53:14 66:14	301:7
39:1 40:2,2,7,9	Post 24:17 25:3	147:8,17 148:6	67:19 68:16	presentation
40:14 41:20	potential 114:18	148:15 162:17	156:24 176:9	44:25 172:5,10
49:17 54:15	potentially	167:20 168:1	176:10 217:9	294:12
59:9 60:11	179:15	168:11 169:2,8	220:5,9	presented 31:15
63:17,17 64:4	power 23:6,9	169:12,18,21	practices 31:17	34:21 43:13
68:2 71:13	28:12,17,20,24	169:22 170:7,8	77:9 227:2	84:24 258:9
76:21 77:15	29:17 30:1,11	170:10,12	preceding 56:5	290:1
78:10 80:1,6	30:18,19 32:20	176:4,5 178:9	precipitous	presenting
80:14 81:11	33:5 34:11,13	178:11,13,17	84:16 102:17	32:14
113:4,14 114:3	34:19 36:16	179:24 192:3	precipitously	presents 61:16
138:23 142:15	37:4 38:20	192:20 193:24	84:24	president
147:16 151:10	39:16,21 41:3	198:8,17,20	precluded	138:24,25
151:16 168:6,6	41:11,12,24,25	199:16,19	257:20	presiding 22:17
168:17,17	42:4,6,8,14,17	200:2,15	predicted 104:7	24:12
175:24 178:1	42:22,25,25	201:14,20,24	prefer 262:7	presumed
186:6 199:5	43:4,12 46:6,7	202:13,18	preference	197:13
100.0 177.3	13.1,12 70.0,7	202.13,10	preference	171.13

			1	1
presuming	116:8,10,12,13	284:22 285:2,7	249:10,15,21	266:23
140:2	116:15,20,22	285:12 286:1	249:23 251:23	proceed 27:12
presumption	117:8,9 118:15	286:12 299:19	251:23 252:4,6	88:7 90:23
30:19,22 75:21	119:11 120:9	299:22	252:8,10,12	98:1 140:22
76:5,20 77:1	120:21 121:7,9	prices 32:22	266:19 268:21	149:22 151:4
pretty 75:8	121:12,17,20	35:4 40:7,22	272:16,18	159:12 161:5
prevailing 42:5	122:15,22	41:7 42:12	273:3 274:3	164:22 187:22
48:10	124:7,11	45:22,23,24,25	275:20,21	190:7
previous 36:3	126:25 127:8	47:18,20,23,24	276:3,5 277:6	proceeding
37:5 64:5	127:10,22	48:5,7,15	277:14,22	25:15 32:13
186:6 196:13	128:1,2 129:24	49:13 50:18	pricing 44:10	73:13 88:16
224:12 264:21	129:25 132:1	51:25 53:24	105:12,14	91:11 141:5
290:4,25	135:20 136:19	55:19,25 56:4	228:5,20 229:4	152:6 194:7
previously 25:16	147:4 175:9,10	56:7,12,13,16	231:4 234:10	197:4
29:13,14,18	175:12 179:7	56:17 57:7,8	277:8	proceedings
30:14 35:14	194:11 201:20	58:18,18 59:5	primarily 57:6	22:4 26:9
161:17 286:15	201:25 202:12	59:6 60:2,11	primary 104:2	172:9 301:8,11
price 28:24	203:17 211:4	60:12 61:1,4,4	121:8,8,11,18	proceeds 136:18
32:19,25 33:4	215:18 216:10	61:6,17,18	166:20 287:12	process 49:10
35:9,16 40:3	217:1 219:14	63:4 67:20,25	principally	85:21 116:5
40:11,20 41:10	226:6,19	68:4,4 71:12	236:4	228:17 267:2
41:19,21,23	227:22 228:6	80:4,5,11	Principles 181:6	270:25 281:21
42:5,24 43:2	228:21 229:5,8	83:24,25 84:1	printed 98:16	Processing
44:6,16,20	234:14,18,22	84:12,14,23,25	prior 68:11	23:13 25:6
46:8,12,23	235:8,22 236:2	85:1 100:15	103:23 143:8	75:15 76:4
47:2 48:10,22	236:10 237:6	101:25 102:1	154:10 161:20	98:20 153:3
50:7,10,13,25	237:13 238:10	102:10,11,18	181:7 182:3,20	Proctor 45:14
51:18,19,23	238:18,24	103:10,15	183:23 209:5	Proctor's 45:20
52:8 53:8,8,10	240:11,12,19	105:12,13,13	215:11,16	46:1
54:1 56:8 57:1	240:25 241:2	105:17,22	216:10 217:21	procurement
57:2,15 58:14	241:12 248:7	117:1,5 121:3	233:9 291:7	203:24 204:4
58:15 60:5,8	248:15 250:1	122:2 127:1,7	pro 73:2	produce 72:4
61:16,22 62:6	251:4 255:8,11	127:12,16,24	proactively	76:7 78:12
62:16,23 63:3	257:6,18	129:18,20,21	37:14 38:15	162:1 179:12
63:8 67:8	258:19 259:17	130:4,8 131:8	probably 124:2	179:13 232:13
73:21,23 75:15	259:20,20	132:1,2,3	125:2,25	232:19
77:12 78:16	265:15 266:15	135:10 136:2,7	127:14,21	produces 237:22
79:2,7,12,19	268:13,25	137:5,10,12,14	130:21 133:1	product 239:2
79:23 80:12,15	269:10 270:8	137:18 179:5,5	152:11,12,24	products 40:10
80:19 82:4,5	271:15,22,23	199:17 202:18	182:2 222:17	268:25
84:16 85:8,9	271:23 272:22	203:4,5 205:3	226:21 246:9	profession 55:22
99:15,18,19	273:2,11,11,18	221:7 226:24	251:13 268:8	59:20
102:13 104:1	273:24 274:2,2	227:10 228:8	283:18,20	professional
107:2,12,19	274:10,19	228:22 229:6	286:23 287:10	43:7 48:16
109:22 113:11	275:2 277:7,7	232:6 240:17	problem 31:23	129:1 193:14
113:17 114:7	277:18 278:3,3	240:20 243:9	197:20 271:19	255:14
114:16,21	278:7,11,17,17	244:6 248:21	272:21	profit 49:3,10
115:4 116:6,8	284:12,18,21	248:23 249:7	problems	program 28:9
110.0,0			F	P- 08- MILL 2017

	T	T	ī	T
29:9,19,20,24	243:12 246:8	179:4 251:3	220:5,8 224:7	39:19 46:5
29:24,25 30:1	246:19 279:3	protecting 69:2	224:12 233:9	60:3 76:11
30:2,2,3,7,10	290:10	protection 51:21	244:2 246:14	165:5 188:4
31:14 33:9,13	prohibited	protector	250:6,7,13	195:23 196:11
33:18 35:14	243:21	195:14	255:21 257:24	212:16 213:4
36:2 37:15,22	project 104:9	provide 32:6,9	260:1,2 263:5	260:18 283:3
38:16,23 39:6	126:11 134:15	73:25 86:4	264:23 289:12	publications
42:3 43:6	projected 50:14	144:7 172:17	prudency	280:7,15
53:11 63:16,19	105:1 106:14	195:5 214:18	264:20 287:16	282:21 283:2
66:3,11,24	133:25	227:11 228:7	287:18,24	published
68:25 75:3	projection	228:21 229:5	288:2,25	286:10
81:15,17,25	104:11,12	245:2,3,25	289:14	purchase 42:9
82:1,2,10,15	projections	246:17 278:25	prudent 28:22	47:6 65:18
82:19 83:12,15	104:24 133:23	provided 144:20	35:4 48:17	67:22 109:19
83:16,23 84:21	promulgated	162:20 191:13	52:9 53:25	113:3 116:8,10
84:21,22 85:5	181:23	218:14	61:21 63:7	116:12 117:8
85:7,11 94:10	pronounce 45:8	provider 122:20	75:12 76:2	120:4 123:16
94:12,15	pronouncing	122:21 129:8	81:15 192:23	148:19,21
103:12,24	244:22	provides 47:19	193:23 194:19	178:17 204:14
124:18 125:4	proof 31:5 32:6	providing 172:4	194:21 196:2	205:23 210:19
125:12,19,23	75:25	provision	197:13 206:11	212:10 229:11
126:3 127:6,14	proper 173:13	235:15	211:15,17	229:14 236:20
128:9,13,21,23	173:23	provisions 215:1	227:21 228:2	purchased 28:12
128:25,25	properly 35:25	228:5,20 229:4	228:16 229:1	28:20,24 32:20
129:8 130:17	proportion 84:6	241:13	236:3,22 237:2	33:5 34:11,13
130:18,19,20	proposed 28:13	prudence 22:11	237:8 238:11	36:16 37:4
130:22 131:3,6	31:10 39:10	24:8 26:4	238:13,17	38:20 39:21
131:13,16,19	59:21,23	27:25 28:3	239:9 244:3	41:11,25 42:4
133:16 135:12	168:23 192:15	30:19,22,23	257:4 258:6	42:6,8,14,17
136:11 137:8	264:11 286:20	31:3,20 32:15	275:15,16,18	42:25 46:19
137:13,17	289:11	37:5 70:10	276:15,16,17	47:1,4,6,9,11
142:10 164:10	proposing 205:7	72:17,17 73:2	276:23,24	48:9 50:5
166:21 180:1,3	205:13 207:3	73:6 74:10,11	277:1,3,4,16	51:19 52:9
180:6,15	propounded	74:12 75:8,18	278:4	53:7,20,21
192:16 193:16	108:17	75:21 76:5,11	prudently 28:23	54:12,16 57:6
193:19 194:7	proprietary	76:18,20,23	32:24 36:5	58:2 60:5
203:1 210:7	83:19 106:16	77:2 82:20	64:6,12 66:4	63:20 65:4
216:19,23	prospective 74:3	83:3 86:8	67:3 68:14	66:16 67:15,17
220:17 230:15	74:4	161:15,16	75:24 180:9,18	67:23 69:1,3
231:13 232:5	prospectively	163:12,15	208:11,12	71:10,12 72:9
232:13,18,19	31:24 197:20	191:13,16,17	230:3 235:23	72:15 77:8,12
241:19 245:17	protect 48:14,17	191:22,23	247:2,4,6	77:18,22,23
248:5	49:11 67:20,24	192:20,21	public 22:2	78:14,16,23
programs 34:3,3	85:8 107:13	194:18,20	23:14,15,17,18	79:1,6,12,15
38:1,4,9 43:5	113:11,15,16	196:1,5,21	23:20,22 24:16	79:17,18,19,21
62:1 83:22	114:6 115:3	197:7,24	24:25 25:2,2	79:23 80:2,4,8
84:7 106:12,21	124:17,19	205:16 214:12	25:19,25 30:20	80:11 82:7
166:22 242:17	127:13 128:6	217:21 218:6	30:25 31:3	83:10,14,15
•		•	•	•

			I	<u> </u>
85:10,15	268:3,5 269:14	0	69:11,14 87:1	57:14 164:18
104:13,14	272:2,19 273:8	quadrant 195:1	88:24 89:18,19	164:24 165:2
105:19 107:2,3	300:2	218:9	89:20,21,25	299:10 301:1
107:4,6,12	purchaser 70:25	quadrants	92:11 112:3,4	rain 81:4
109:23 110:5	purchases 28:11	218:23	112:9 115:8,11	raise 31:2,7
114:15 132:24	28:17,23 41:2	qualified 235:10	115:20 125:19	75:23 246:19
133:11,21	41:5 57:6	quantify 274:25	139:6,22,24,25	295:5
144:4,18 146:1	110:10,14	quantity 124:3,4	140:1 141:15	raised 29:4,18
146:4,25 147:8	112:22 119:21	quarterback	147:23,24	31:13 32:15
147:17 148:6	119:21 134:2	245:15	148:1 150:12	33:25 38:3
148:15,18	200:9 213:1	quarterly	152:24 154:10	79:9 152:1
162:16 167:20	229:14 263:8	151:22 191:14	156:1,10,11	216:24
168:1,11 169:2	purchasing 48:9	question 78:5	157:22,25	raises 76:18,23
169:8,12,18,21	67:21 204:7	79:9 92:3	158:12,20	76:25
169:22 170:7,8	208:4 227:21	94:18 107:16	160:10 161:7	range 48:6 57:24
170:10,12	purports 101:11	108:21 122:5	161:12 163:2,5	127:11 137:6
176:4,5 178:9	101:12	140:11 143:22	163:11 164:8	232:14,20
178:11,13	purpose 124:18	144:2 148:14	164:13 165:13	ranged 99:20
179:24 192:20	156:20 194:24	153:10 154:13	166:6,7,8,13	rapid 84:16
193:24 198:8	226:21 227:17	157:23 158:13	166:14 173:15	rate 30:15,15
198:17,19	227:18 266:19	168:16 173:12	173:24 178:21	33:20 36:4,9
199:16,19	purposefully	173:18 174:2,4	178:22 179:18	36:24 37:5
200:2,14	82:10	174:10,13	189:8 196:19	38:5 45:21
201:14,20,24	purposes 40:12	176:16,13	252:23,24	50:1 64:10
202:13,18	57:11 65:2	177:10 180:17	253:1,4 254:3	65:1 66:12
203:7 204:7,13	97:6 101:15	180:17 183:2,8	255:3,5 260:4	73:12,12,22
205:9,24 206:6	145:22 168:13	183:12,14,18	261:9 293:20	104:14 146:12
206:9,20 207:4	169:5 182:23	198:18 200:16	296:5,11,14,19	155:20 161:18
207:9 210:24	203:3 206:4	203:3 211:15	296:20	163:22,25
210:24 212:1,2	226:10 267:19	216:2 223:3,5	quick 132:18	164:4 166:17
212:11 213:9	267:19 269:1	224:20,22	139:23	172:11 184:25
213:12 215:14	269:11 272:15	225:2 228:23	quickly 73:11	191:16 209:5,6
215:24 221:13	287:9	229:21 232:3	quid 73:2	209:7,8 214:3
221:19 222:24	put 64:1 65:22	235:18 239:12	quit 53:17	217:8 256:2
222:25 223:7	66:2 73:4,7	239:13 246:25	249:25	259:8,9 263:14
223:11 224:16	81:6,9 83:16	250:16 258:17	quite 31:18 87:7	264:22 289:16
224:18,24	95:16 101:16	258:23 272:1	93:7 156:7	290:9,22,25
225:5,15,18	102:6 120:8	272:16 280:14	210:9 245:18	ratemaking 65:2
227:1 228:19	126:14 135:4	290:21,23	quo 73:2	145:22 168:13
229:3,8 230:25	135:18 156:18	291:25 292:2	quote 58:21	169:4
237:6,13	170:9 204:12	questioned	59:13 76:17	ratepayer 51:2
238:15 243:22	206:23 218:2	66:17	77:21,25 78:17	68:23 130:14
247:2,6,13,16	250:15	questioning	78:19	130:14 133:4
249:15 252:4,8	puts 272:5,8	173:11,19	quoted 242:16	195:14
254:22 257:6	putting 122:12	177:18 253:2		ratepayers
257:18 258:18	206:21 275:9	questions 33:25	$\frac{R}{R}$	70:20 77:13
259:17 264:15	p.m 295:13	54:23 55:1,1,5	R 23:14 27:2	85:8,16,19
267:20,24	P.O 23:6,15,20	62:18,24 69:10	55:15,17,24	107:13 213:14
		,	56:14,15,19	
			-	

	I	Τ	Τ	T
213:16	realistic 62:9	76:20 77:1	289:5	recommends
rates 73:16,24	reality 62:7	rebuttal 58:17	recess 253:6,8	263:12
74:3 128:16	realized 80:6	60:15,25 181:8	293:25 295:10	reconvene 293:6
195:19 239:20	219:16	182:4 190:13	recessed 295:12	293:25
rather 31:24	really 46:18 54:3	190:16 192:8	recite 291:14	record 24:21
37:20 46:16	67:23 118:5	203:20 204:18	recognition	25:7,10 39:10
54:22 55:14	119:6 124:18	207:15 239:18	146:11	65:9 87:13,18
63:21 66:23,24	127:15 132:2	262:24 299:9	recognize 35:10	87:23 88:11
75:14 93:8	137:12 182:8	299:10	61:23 98:17	89:14,24 90:8
111:8 123:7	192:21 199:25	recall 72:21	100:7 119:6	91:4 97:9
171:3 178:25	210:9 235:16	100:11 102:19	recognized	111:1,24 122:7
197:20 204:6	236:4 241:24	115:23 120:20	52:12 155:8	138:13 139:17
204:13 206:20	243:15 244:20	125:20 157:4	recognizes	140:25 142:1
245:15	245:12 250:14	172:4,6,13,15	146:10	149:11,15
ratings 123:22	266:4 267:6	172:20 193:4	recollection	150:1 151:1
ratio 57:24	271:2,2 272:25	210:8 217:13	217:10 278:20	154:5 159:16
134:9	278:14 281:13	250:10 254:4	recommend	160:24 166:1
re 282:10	282:4 286:20	255:4 257:9	137:6 199:18	167:5 168:20
reach 27:6 85:11	291:10	267:25 278:13	259:6 272:10	170:2,6 181:15
reached 99:12	reason 37:15	278:19 279:16	286:4,6 289:1	181:20 185:8
reaches 105:24	50:25 53:13	280:9 281:5,5	293:11	186:7 189:22
reaching 26:25	86:6 93:22	281:6 284:24	recommendati	222:5 223:20
react 128:22	94:11,18	287:19 289:18	67:12 82:24	226:1 253:20
read 49:21 92:2	111:15 122:3	289:19,21	157:11,13	261:21 263:21
92:4 94:8 99:9	122:18 125:12	290:13,14	158:9 182:19	264:6,9 268:8
102:4,17	205:7,12	recalled 173:6	183:4,21	289:20
107:16 108:22	207:11 237:9	recapture 100:1	200:12,23	recorded 65:5
109:17 110:7	274:23	receive 252:2	202:8,24	65:24 67:8
122:6 129:13	reasonable	received 48:24	241:10 244:9	139:4 146:4,6
132:7 143:16	31:22 41:21,22	87:23,24 89:13	246:6 259:13	146:13,16
144:6 146:17	54:24 61:19	89:15 92:25	276:25 282:15	147:5 155:11
155:13 160:4,7	71:8 119:9,24	93:1 97:8,10	recommendati	167:19 179:24
172:16 177:22	157:20 197:18	111:1,3,24,25	131:21 195:22	180:1,6
182:11 184:12	197:25 198:5,9	139:17,18	291:24	recording 26:20
239:11 286:14	198:10,11,14	142:1,2 151:1	recommended	66:10 168:19
291:13	198:19,25	151:2 152:3	39:12 52:6	records 156:22
reading 129:11	199:4,8,12	160:24 161:1	70:19 193:5,15	181:20
174:2 176:7	200:13,20	166:1,2 189:22	208:14 209:2	recoverable
182:7 184:11	201:12,14,23	189:23 222:5,6	215:12 234:4	64:2
278:13	201:25 229:24	223:20,21	255:15 272:8	recovered 74:2
reads 145:21	230:1 232:14	226:1,2 253:20	288:9 289:3,22	75:4 180:10,18
155:7	232:18,20,21	253:22 261:21	recommending	247:4
ready 85:23	255:4,7	261:22 262:11	37:18 200:19	recovery 68:13
292:20	reasons 33:5	262:13 298:2	202:15,19	82:18 101:9,11
real 52:14 62:11	123:5 244:13	recent 72:3	208:24 241:11	247:1,5
117:20 118:16	244:22 245:1	75:10,17	241:18 242:11	recross 115:10
118:19,22	249:5 279:9	recently 181:8	264:1 272:6	115:15 140:2
134:4 220:2	rebut 31:4 34:5	182:4 278:14	282:16	148:1 156:12

163:4 179:18 158:4 219:8,11 48:25 73:17,18 206:9,20 208:13 22 185:6 253:4 259:8 267:5 74:7 142:16 relying 204:13 227:4 239 Recross-Exam 293:16 146:8,9 155:11 207:9 239:25 24 158:15 179:19 refers 119:21 155:12 165:4 remain 84:1 241:9,10 296:12,21 267:18 175:18 190:20 97:7 242:24 24 red 61:4 reflect 24:21 260:19 271:8 remainder 26:8 250:11 26	2:19 -0:5,9 -4:10 -4:11 2:2
Recross-Exam 293:16 146:8,9 155:11 207:9 239:25 24 158:15 179:19 refers 119:21 155:12 165:4 remain 84:1 241:9,10 296:12,21 267:18 175:18 190:20 97:7 242:24 24 red 61:4 reflect 24:21 260:19 271:8 remainder 26:8 250:11 25	0:5,9 4:10 4:11 ::2
158:15 179:19 refers 119:21 155:12 165:4 remain 84:1 241:9,10 296:12,21 267:18 175:18 190:20 97:7 242:24 24 red 61:4 reflect 24:21 260:19 271:8 remainder 26:8 250:11 25	4:10 4:11 4:2
296:12,21 267:18 175:18 190:20 97:7 242:24 24 red 61:4 reflect 24:21 260:19 271:8 remainder 26:8 250:11 25	4:11 ::2
red 61:4 reflect 24:21 260:19 271:8 remainder 26:8 250:11 25	4:11 ::2
	2:2
1 4001 05710	
redirect 90:1 25:7,10 reiterate 62:20 remained 252:7 261:1 262	. < 10
115:13,16,19 reflected 73:24 reject 64:4 252:7 263:6 265	:0,19
137:22 140:3 176:9 rejected 29:1 remaining 82:6 265:23 26	6:5
148:1,4 156:12 reflection 73:20 rel 30:24 96:18 269:18 27	0:17
156:13 158:21 refrain 202:16 related 28:1 remains 137:15 270:17,19	1
163:7,9 185:7 refrained 30:20 33:24 remember 74:23 271:1 282	:15
187:4,6 253:4 200:13 36:15 38:1 81:19 94:16,17 283:7 290	:5
253:24 254:2 refund 28:14 43:21 66:4 95:14 120:16 291:14 29	8:17
292:4 296:6,9 35:21 39:4 145:24 146:1 131:25 162:22 300:5	
296:11,15,25 59:21 75:6 148:14 169:17 181:25 182:15 reported 23	3:24
reduce 179:9 208:15,20 174:18,22 182:17 192:10 76:11	
248:1,6 263:13,15,22 180:3 192:15 196:22 209:23 reporter 87	:18
reduced 83:2 282:16 198:7 207:4 210:12 280:10 143:9 153	:8
reducing 75:14 refunded 70:20 221:7 235:3 281:9,16 282:4 159:9 222	:11
reduction 70:24 71:16 265:13 266:13 remembering 224:1 226	:17
239:2 regard 51:1 266:18 289:1 120:19 239:13 30	1:6
refer 70:12 112:11 152:1 289:12,22 remind 253:24 reports 151	:17
113:7 157:1,17 291:21 reminded 173:8 151:19 29	0:15
reference 294:19 relates 122:11 removed 83:1 290:16 29	1:7
103:11 108:2 regarding 29:13 relating 221:6 96:17 188:22 291:13	
122:10 158:1 29:19 31:13 288:10 renounced represent 4	1:5
161:13 225:9 37:14,22 38:3 relationship 32:17 102:12 11	0:14
referenced 122:7 140:12 58:22 102:11 repeal 236:9 representation	tives
134:19 155:17 156:16 179:22 relative 241:3 repeat 183:17 43:25	
157:6	ı
references 158:6 286:15 294:22 185:23 250:17 25:7 99:13	5
referencing 295:3 Reliability 68:8 replaced 92:7 representing	ıg
155:15 regardless 82:13 reliable 205:21 report 28:7,18 27:18 146	:22
referred 47:12 regards 157:10 reliance 31:24 29:5 37:18 represents	
47:14 50:20	2:15
72:20 73:17 region 41:12 reliant 77:17,22 59:22,24 60:14 110:17 13	
76:3 82:1 46:1 54:7 78:14 60:17,20 64:9 146:25 22	7:18
98:21 128:19 130:6 relied 29:8 95:18 64:17 66:7 reputable	
131:3,13 134:4 regular 73:5 135:8 205:17 75:16 87:16 278:23	
182:13 267:8 74:10 205:20 209:19 97:19 120:23 request 97:	
283:5 regularly 104:18 255:13 120:25 128:13 167:4 223	
referring 107:24 regulated 71:19 relies 83:19 128:15,15,20 253:5 299	:1,2
109:7 113:8,12 144:16,24 204:20 205:6 128:24 131:21 299:4,25	
113:23 114:14 147:9,18 259:3 205:11 206:5 131:22 151:23 requested	
117:7,14 279:17 reluctance 245:7 154:18 191:3,9 225:12	
118:12 119:3 regulatory rely 135:6 193:9 196:15 requesting	
122:13 136:15 22:18 24:12 193:14 204:23 196:23 197:8 221:4 222	:18

	T	T		
224:10	259:13	revenues 194:17	72:17 73:6	206:6,15
requests 191:14	respected 68:6	reverse 119:1	74:10,11	207:10,19,25
282:23,24	respectively	reversed 289:5	161:15,16	208:9,15
require 104:7	169:23	review 22:11	163:12,15	209:12,16
171:21	respond 186:23	24:8 28:1	214:12 220:4	211:9,13
required 65:8	responded 84:22	33:10 35:22	233:10 255:21	212:14 213:24
72:18 73:4,25	108:18	37:23 55:18	260:1 287:24	214:6,6,20
86:8 146:7,23	responding	56:6,24 58:4,6	288:2	215:3 216:6,11
168:1 174:20	77:20	69:5 70:10	revise 104:23	216:15,20
181:2,15	response 27:10	73:2 75:3,8	revised 67:11	218:18,22
243:19,24	78:16,20	82:20,23 83:4	188:21	219:5,21
292:21	108:21,22	84:18 86:8	revising 215:7	221:15 224:8,9
requirement	109:2 110:8	100:21 101:23	revisited 104:18	227:24 228:8
31:9 65:12	115:9 125:1	134:25 143:13	104:21	228:11 229:22
73:19 74:10	166:11 186:2	161:18 162:12	ride 127:19,24	230:7,12,17
82:3,9 104:9	190:4 217:24	162:13 190:21	128:8	231:1,10,15
131:1 133:25	218:14 225:8	191:2,12,13,17	right 24:4,24	232:14,20
170:4 176:14	225:24 270:10	191:17,22,23	27:8,11 69:18	233:1,12,22
176:17 182:23	responses	192:20,22	72:21 80:25	234:6,19 235:4
241:20 242:12	191:15 231:16	193:19 194:1	87:3 90:17	236:5 239:3,7
requirements	responsibility	209:21 222:16	97:25 99:25	239:15 240:1
41:6 72:7,13	97:15 286:21	222:23 224:7	109:15 113:13	243:9,10,13,14
78:22 82:7	responsible	224:12 240:4	113:20 114:3	243:16 244:7
83:21 84:7	151:11 287:13	246:14 256:8	115:10 117:2	246:11,15
104:7,12,13,14	290:17	256:13 257:24	118:7 137:21	247:25 248:12
105:19 110:15	result 26:3 28:3	260:1 263:6	139:16 141:22	248:19 249:20
133:22 229:14	41:6 53:10	264:20,23	147:24 149:3,5	251:4 252:1,5
244:12 245:4	76:8 81:17	275:25 277:9	149:9 150:22	252:15,16,23
requires 57:12	82:16 175:12	280:20,21,22	152:9,20	253:3 256:16
65:10 169:7	230:6 240:12	281:7 289:12	154:12 156:2,7	256:22 258:24
resale 158:16	258:7	289:14 291:10	158:17 160:20	263:9,16,19
Research 34:19	resulted 32:6	reviewed 32:21	160:23 161:5	264:1,25 265:4
43:12	84:17 167:1	45:18 60:17	163:4 164:14	265:22 266:1
reserve 187:2	230:10	181:9,11,21	166:9 167:4	266:15,21
reserved 294:19	resulting 77:8	182:4,8,10,12	168:3 169:14	267:3,15,20
residential	209:20	182:20 183:22	169:16 170:25	268:2,13,16
71:20	results 191:17	191:21 208:21	173:4 175:23	269:2 271:13
resolve 63:12	230:15 232:13	210:11 280:16	178:20 181:4	271:16 272:13
resource 190:23	232:19 250:20	281:17,20,22	184:1 185:6	274:19 279:7
192:1,2 199:6	271:1	282:1,5,10,11	186:2 187:7,18	282:17 283:19
247:19 248:2	resume 294:10	283:2,6 288:19	189:18 190:21	283:23 284:8
resources 79:5	retail 139:3	290:3,6,11,24	190:24 193:1,6	284:19 286:12
207:12 248:3	retain 214:20	291:6	194:7,11 196:8	286:21 287:14
respect 25:22	return 149:11	reviewing 182:1	197:16 199:3	287:19,25
57:15 62:17	returned 99:17	182:15,17	199:23 201:20	288:7,11,14
78:1 81:11	returns 82:12	192:2 281:16	202:9 203:12	289:6 293:3,19
82:13 86:19	revenue 73:19	287:13	203:25 204:9	294:1,24
255:14 257:5	158:8,19	reviews 37:5	204:21,25	295:10

	T	1	T	1
righty 161:11	238:24 243:22	241:13 295:4	155:17,21,24	93:14 94:25
right-hand	251:4 257:6,18	ruled 63:11	159:19 160:12	100:6,9 101:7
119:20	258:19 263:8	rules 25:14	165:14 176:13	101:25 108:11
rigid 29:8,22	267:6,7,12,17	132:7 134:21	177:5,6 182:13	111:11,16
30:4,8,11	267:20 269:13	153:13 186:16	188:6 189:8,9	117:17,19
82:16 85:7	271:11,15,24	186:20,20,21	225:2 229:17	119:13,16,17
131:3,14	272:2 273:19	186:22 188:21	238:5 242:5	120:11 126:1
209:19,25	273:21 277:11	192:5	244:2 252:7	129:24 134:3
210:7	278:8,11	ruling 187:2	260:20 261:9	188:13 189:16
rigidity 43:8	284:12 285:2,7	294:20 295:3	268:22 278:16	265:21,23
rise 80:4,5	285:15,16	run 78:6	Samuelson	266:6 293:10
rising 73:23	risks 36:15 81:8	running 81:8	282:1	299:13,16,18
risk 28:10,16,24	81:8 198:7	127:12	San 88:14	299:21
32:19 33:4	204:4 241:3	Rush 26:24 34:1	satisfy 32:2 59:3	scheduled 26:22
34:12 35:5	270:5 272:19	65:15 93:15	saw 129:24	27:1 292:17
37:3 39:21	273:8	159:6,13,17,19	201:9 218:6	schedules 113:6
41:21,23 42:16	Rita 120:24	161:9 163:10	219:16,24	scholars 54:20
42:24 43:2	130:2,7	164:15 296:12	248:23	science 46:18
44:6,16,20	Rita's 125:16	298:10,11	saying 51:4	Scott 26:23
45:4,10 46:9	RMP 267:8,10	Rush's 37:20,24	67:24 113:24	33:11 138:11
46:12 47:2	rocket 46:18	Ryan 26:24	115:22 118:10	138:14 296:6
48:3,4,7 50:25	Roger 23:5	33:21 57:19	127:16,21	298:8
54:12 59:13	24:22 27:17	66:12 149:18	135:19 137:1	scrutinized
60:8 61:22	Roger.steiner	149:23 150:2,4	162:11 163:13	74:17
63:3,8 67:8,16	23:8	296:9 298:5	170:5 178:7,8	search 217:25
67:20,22,25	role 191:11		178:14 201:2	seat 129:17
70:24 74:14,21	192:11 194:14	S	204:11 249:2	seated 88:7
77:6,12 79:7	195:9,13,17,21	safety 190:20	251:18 252:9	90:23 140:21
79:19,24,25,25	196:7 203:10	sake 49:22	289:21 290:14	149:21 159:12
80:2 81:22	245:20 257:8	sale 114:16	says 40:1 67:14	164:21 260:11
83:10,14 92:2	257:11,23	116:7 158:16	77:18 81:2	SEC 56:20 59:20
104:1,1,2	272:14	sales 119:23	118:9 119:21	156:21
107:2,6,12,19	Rolla 45:9	179:15 217:20	124:25 139:2	second 28:17
119:10 122:16	roof 81:2,6,9	same 25:7 26:5	141:12 155:18	32:5 34:14
123:13,15	Roos 191:7	29:25 40:4,8	169:17,19,25	36:3 44:15,18
124:11,20	254:8,16	40:25 42:24	188:20 214:22	55:15 57:21
130:13 134:15	roughly 118:11	43:4 47:15	227:18,25	90:18 94:9
144:1 175:4	119:2	50:3,4,19	240:11 261:3	130:25 131:5
194:11 198:16	RPR 23:24	52:18 55:20	266:12,16	162:13 221:10
200:14 201:13	301:20	78:20 79:14	267:3 285:11	222:22 224:14
201:19,24	rule 48:22	88:15 89:1	290:23 291:14	261:3 284:17
202:2,17 203:6	119:25 120:21	91:10 92:13	Schallenberg	284:25
203:24 205:3	185:10 186:11	111:11 132:25	173:1,6,19	secondary
208:9 211:4,9	186:12,12	133:1,3,4	176:1 178:3,14	122:25
212:19 213:8	226:6,13,20,21	139:7 140:11	178:18 191:21	secret 86:6
213:12 215:14	227:7,18,18	141:15,17	242:8	section 44:13
217:1 230:1,4	228:2 234:8,22	143:11 150:4	schedule 37:24	174:14 190:25
234:23 238:18	236:10 241:12	150:14 153:19	38:2 58:4	228:14 234:8
		153:24 154:2		
<u> </u>		•		•

			<u> </u>	1
265:8 267:21	self 141:3	30:25 39:19	95:19 134:19	102:21
284:17 290:16	sell 46:22,22	46:5 76:11,12	192:16 256:1	shrewd 74:21
sections 44:13	47:18 114:3,16	92:3 139:3	share 37:17	shrewdly 75:12
194:19 278:19	118:7,9 119:1	165:5 188:4	130:12	77:5
284:20 290:18	122:23 158:7	212:16 213:4	shareholder	shrewdness
secure 132:16	174:25	243:9 260:19	130:9	74:13
227:23 228:2	seminar 278:6	283:3	shareholders	side 46:13 47:12
228:17 229:1	seminars 43:13	services 23:25	38:19 49:3,4	47:14 48:20
Security 55:23	211:12 285:24	74:1 142:17	49:11,14,15	49:5,6,18,19
Sedalia 25:5	Senate 25:23	301:7	168:21 196:11	50:16 51:3,3
see 26:2 40:17	72:20	session 43:16	213:15 243:11	51:15,17 52:6
61:5,10 69:23	senior 138:24	44:15 284:25	sheet 144:8,10	52:11,20,20
93:11 94:2,6	sense 82:11	285:3,6	153:8 301:9	53:2,13 117:8
98:25 99:4,7	123:7	set 24:5 58:23	shift 31:8 76:1	118:13 119:5
101:9,13	sensitive 105:9	238:16 271:6	shipping 114:1	129:25 130:1
106:21 108:11	128:11	301:9	shoes 247:9	135:14,23
109:2 110:3	sent 282:11,12	sets 55:19	short 40:9 59:18	136:10 152:12
113:6 117:21	sentence 107:21	240:16	174:5 253:5	162:17 219:3
117:22 118:8	108:22 109:5,7	settle 62:3,7	268:23 269:6	245:21 251:24
118:13 119:20	109:17,23	65:16 112:18	Shorthand	251:25 273:11
126:2,13,17,20	110:8,13 122:7	112:19,20	301:6	277:7,12,14
127:24 153:22	141:12 155:7	114:11,13	short-term	284:22
169:10 172:21	155:19 169:24	115:22 174:24	263:14	sided 38:14
172:22 173:15	170:3 188:22	settled 62:15	show 29:12 30:9	sides 52:19
173:18,20	223:4,5 224:21	65:6,10 146:5	31:15 34:10	119:6
187:3 194:1	224:22 225:1	264:24	35:17,25 36:8	SIEUA 23:13
214:15 219:21	240:10,24	settlement 56:7	55:21 59:25	153:2,12
219:23 223:7	263:11	56:13 58:18	76:1 86:10	sight 277:15
224:24 225:9	sentences 110:8	62:6 65:6,9,21	98:15 100:15	sign 122:20
228:10 231:18	separate 65:11	65:23 66:20	101:8,12 103:1	signals 48:24
239:22 241:14	146:14 169:25	102:1,10,11,13	103:2 134:11	signatories
242:22 246:11	170:9 188:25	112:23,23	154:21 156:21	168:8
249:5 266:5	262:2	114:10,15,17	156:22 214:1	signatory 65:1
270:10,11,12	separated 52:21	116:1,7,15,20	275:25	145:21
273:3 276:4	177:17	117:5,11 120:3	showed 129:24	signed 123:13,14
279:25 281:15	September	120:9 147:3	131:25 162:7	significant 41:7
seeing 265:17	75:17 99:14	170:6 299:19	219:9 249:6	78:18 110:17
seem 35:10	sequence 209:13	299:22	279:14	132:17 136:13
seemed 178:3	series 221:12	settlements 61:2	showing 75:20	274:2
seems 41:20	serious 31:2,7	65:3,23 112:12	75:23,25 76:5	significantly
62:4 137:3	31:13	145:23 168:11	76:25 113:6	85:9 240:20
224:8 257:19	serve 41:3 42:23	169:3 170:1,2	117:23 118:25	signing 122:19
289:18	71:23 72:5,14	settles 61:24	134:13	similar 29:13
seen 93:19 95:3	77:16,22	174:19	shown 52:13	40:3,11 41:19
99:18 111:10	110:11 207:23	seven 36:20 37:2	219:14 242:17	58:15 70:24
111:14 126:24	serves 176:18	116:11 217:18	shows 46:11,12	103:23 222:19
126:24 137:15	service 22:2	251:16 257:18	56:22 58:5	224:10 268:13
245:7	23:20,23 24:17	several 86:11	61:17 68:25	269:1,10,11
L	ı	ı	1	1

			I	<u> </u>
simple 49:25	49:12 67:20,25	254:3 255:3	287:20	238:10 240:25
107:22 132:6	136:3 275:20	256:24 264:18	sort 79:25 80:16	spiking 226:24
180:17	slide 44:24 68:22	269:17,18	257:24	split 106:9,10
simply 26:7	68:22 285:10	270:6,17,18,21	sounds 113:22	157:13 162:16
37:12 42:3,6	slides 44:17	270:25 275:3	197:16	169:12 215:23
122:7 123:23	275:25 285:14	277:2,3 281:5	source 40:4	sponsored 43:17
135:17 236:14	285:14	281:17,19,20	205:21 268:16	sponsoring
since 34:15,19	slight 162:7	281:20,23	268:18 278:23	192:25 193:1
35:14 36:1	slightly 81:1	282:7,12	South 144:12	264:3
37:6 43:13	slow 73:14	283:15,16	Southern 46:7	sponsors 44:7
49:4 50:12,18	slowness 73:17	286:25 291:4	Southwest 41:12	spot 28:11,17,24
50:23 51:6	small 71:1 81:20	293:14 294:20	68:6 121:12,19	32:19 33:4
62:2 65:20	105:18 123:24	295:9	specializes 43:21	34:11,13 35:6
66:11 99:18	236:15	somebody 81:3	270:4	37:13 42:4,14
113:10 121:7	smaller 233:5	231:19 269:22	specialty 287:4	42:16 46:19
121:18 136:20	software 83:19	270:3,3	specific 33:24	47:6 48:9
139:4 156:25	103:9	somehow 67:23	40:23 70:10	51:19 53:24
157:2 182:20	softwares	someone 279:11	155:9 166:22	54:11 58:2
183:22 188:21	106:16	something 29:20	281:6,12,24	60:5 61:14
188:22 205:5	sold 117:13	40:25 71:25	282:6 283:11	62:21 65:19
211:2 216:15	118:10 178:25	86:22 119:5	284:11	67:15,17,22
217:8 225:14	solely 115:3	127:7,13 130:2	specifically	71:12 72:14
243:11 250:17	273:25	137:11 153:7	28:19 30:6	77:8 78:7,15
279:22	solution 195:6	154:4 156:18	45:12 178:17	79:1,12 80:2,4
single 116:22	274:13	196:2,3 210:14	193:19 210:13	80:11,15,19
256:9 287:5	solutions 274:12	256:12 258:8	227:9 289:11	81:9 83:10
sir 100:2 153:4	solve 31:23	271:21 272:10	289:22 291:20	85:10,15 95:16
153:15 154:6	197:19 271:18	283:15,17	specificity 291:7	107:12,18
156:5 171:13	271:19,20	285:13 289:18	specifics 33:9	129:20 133:21
183:20 262:17	some 30:17 34:8	292:9	287:10	193:24 198:8
sister 42:21	40:19 49:24	sometime 86:3	speculating	198:17,21
sit 86:25	60:18 71:19,21	sometimes 29:20	175:1	199:2,7,7,17
site 40:1	82:22 86:19	47:12,14 60:21	speculation	200:2,5,8,9
sits 69:15	102:8,11 113:6	196:2 221:21	174:22 258:21	201:14,20,24
sitting 290:14	113:6 116:19	230:6 250:22	spelled 167:22	202:13 203:5,7
291:8	118:23 122:1,2	267:8	182:24	204:8,13,20,24
situations 162:2	126:7 135:11	somewhat 71:24	spending 49:24	205:4,6,8,12
six 37:2 127:17	152:10 164:9,9	somewhere	spent 74:24	205:17,22,24
six-month	179:1,15	152:5 252:20	79:11,19 81:21	206:6,9,20
161:17	186:19 190:1	Sommerer	spike 99:15	207:4,9,18
size 53:4 236:18 236:19	196:19 199:9	284:7,10	120:18 121:7	210:23 212:10
230:19 sizeable 53:6	201:25 207:22	sorghum 40:22 sorry 91:18	122:2 127:16	212:11,12
skyrocket 136:9	216:18 218:20 223:10 225:17	103:13 115:12	127:17 249:23 spikes 42:25	213:1,9,12,20 217:25 218:1
skyrocketed	227:11,14	120:19 152:9	47:2 69:2	218:15 229:11
51:25 275:22	231:17 244:23	156:6 160:6	119:11 228:6	229:11,15
skyrocketing	245:8,15	180:21 191:6	228:21 229:5,8	231:3,3 233:14
47:20 48:15	249:12 251:6	197:6 265:9,17	234:24 235:1	236:14 237:6
77.20 40.13	∠ + 7.1∠ ∠31.0	171.0 403.7,17	437.44 433.1	230.14 231.0

			Ι	
238:5 247:16	60:17,20,20	208:18,18	76:21 77:20	176:7 187:12
255:8 257:5,18	62:13,17 63:14	209:1,4,18	78:10 79:2	245:5 294:13
259:17,20	63:17,17,23,23	210:5,23	80:14,17 81:11	started 226:24
263:8 269:14	66:15,17,19	214:13,15,18	81:23 82:24	267:2
272:2,17,19	67:6,13,21	214:20 215:2,6	94:23 97:10	starting 24:13
273:3,8 278:18	68:1,14,18,23	215:11,17	108:15 157:11	102:18 143:17
spots 101:17	69:19,22 70:18	216:4,8,9,24	157:13 158:9	152:22 174:1
SPP 45:22 46:1	75:19,24 77:3	217:16,19	166:20 168:6	starts 97:13 99:6
54:6 56:12	77:4,5,15,18	218:12,25	168:16 170:16	107:16,20
58:17 59:5	78:16 79:8,16	221:21 227:2	171:2 175:24	state 22:1 30:24
60:11,17 61:1	79:16 81:5,13	230:21,24	178:1 185:9	58:21 88:10
210:19	82:15,25 83:3	231:12 232:4	191:22 202:8	91:3 138:13
SPP's 56:7	83:7,8,8,10,11	233:15 234:3	202:23 205:12	140:25 149:25
spreadsheet	83:13,15 85:13	236:8,12,17	205:16,17,25	159:15 165:1
264:13,13	85:24 86:8,11	239:24 241:22	206:22 208:2	188:1 203:22
square 56:14	86:13,16,19	241:24 244:18	209:17 212:23	204:2,19
squared 55:15	89:18 93:16	245:18,24	227:6 231:7	207:22 212:1
55:17,24 56:14	96:23,25 97:19	246:5,5 247:1	232:25 245:14	233:12 260:14
56:15,19 57:14	97:23 100:3	247:5 249:2	247:14 249:8	265:13 301:2
ss 301:3	101:4 102:20	251:1 254:11	255:10 256:13	301:15
stability 228:7	102:23 108:5	256:8 257:14	257:8,11,23	stated 64:11
228:22 229:6	108:18 110:21	257:20,25	260:22 261:1	76:17 77:21
staff 23:19,22	110:23 111:2,4	258:3,6,10,12	261:15 262:1	107:11 154:9
24:2,14,16	111:9,19,21,25	259:1,6,12	263:5,22 272:6	183:10 285:5
28:6,7,15,19	120:8 137:3	260:8,9 261:18	273:22 274:9	statement 25:20
29:1,4,4,5,13	142:5,16	261:22 262:5,9	286:20 294:22	29:3,7 30:13
29:18,21,23	154:13 156:14	262:13 263:6	296:16 298:20	48:19,21 69:19
30:2 31:13,14	161:5 163:6,16	263:12 265:6	299:6	70:6 98:22
31:19 32:1,2,6	163:19,25	265:13,18,23	stand 88:4 90:20	155:15 156:15
32:12 33:19,25	164:16,18	266:12 272:8	140:17 149:19	156:15,20
34:2,5,20	165:7,20,23	275:14 276:14	159:7 246:13	157:7 160:3
35:10,13,22	166:2 179:25	279:4 282:15	295:10	168:5 169:6,9
36:14,19,21,25	186:5 187:10	284:14 286:24	standard 28:4	171:1 177:21
37:1,6,8,9,17	188:8 189:16	287:1,11 290:3	30:23 31:6,21	208:19 209:17
37:18 38:1,3,6	189:19,23	290:24 291:10	32:8 59:19	210:22 227:19
38:7,8,22 39:7	191:3 192:15	291:19,24	146:7,11 181:4	228:14 229:12
39:12,14,17,24	194:15 195:4	292:19,20,21	181:13 182:20	240:9,13,15
41:14 43:14,18	195:10,18,22	292:22 294:21	182:22 183:23	267:23,24
43:23 44:2,4,7	196:15,23	294:25 300:5	196:21 197:2,7	268:6 296:1,2
45:15,15,16	197:2,8 200:11	Staff's 26:24	197:8,24 250:4	statements
51:11,14 52:4	200:19,24	27:5 28:13,18	250:5,6,7,11	26:12,14 27:12
52:6,7,8,10,12	202:15,19	29:6,6 30:7,12	250:12,14	107:8 167:25
52:22 53:1,17	203:16 204:2,4	35:12 37:14,16	standards 32:4	181:14,16
53:19,24 54:4	204:12 205:7	37:22 38:13,15	35:2 55:10,22	245:8
54:9,12,15	205:13,19,20	39:10 41:20,24	58:11 59:4	statement's
55:23 56:20	206:8,14,19	49:17 56:4	68:17 181:3,9	268:7
58:16,22 59:5	207:3,24 208:7	62:1,9 68:11	start 114:1	states 58:25
59:22,24 60:14	208:10,13,14	71:12 75:18	137:25 174:1	59:13 63:23

	T	T	T	T
78:17 85:14	152:14,20,25	Steiner 23:5	185:25 209:5	242:25 272:17
145:11 203:24	153:9,12,16	24:22 27:17	214:2,11	272:23 273:6
209:18 224:22	154:3,7,12,23	138:12 139:10	233:21 264:17	structure 73:4
stating 169:11	156:2,7 157:23	140:5,24	298:21	228:4,19 229:3
statistical 83:23	157:25 158:12	141:19 145:8	Stipulations	structures
129:10 270:1	158:21,24	147:10 148:2,3	68:18	234:11
statistics 129:4	159:2,4,11	148:4 149:2,17	Stoll 22:20 27:20	STUART 23:10
283:16,19	160:20,23	296:7,8,9	27:23 69:14,16	stucon@fcpla
statute 72:18	161:2,9,12	Stenotype	69:23 70:1	23:13
statutorily 86:8	163:1,4,7	301:10,12	86:25 87:2	student 45:7
stay 26:11,13	164:14,21	step 90:3 137:22	89:20,22 112:5	study 269:17,21
240:17 292:21	165:22,25	140:6 270:23	112:6 125:22	stuff 124:9 128:3
294:6	166:4,7,9,12	STEPHEN	139:24,25	subject 22:12
stayed 242:5	166:14 170:14	22:20	147:25 156:11	24:8 54:22
steam 75:14	170:23 171:7	stepped 266:24	163:2,3 178:22	83:3 158:18
76:3,7	171:14,20,23	Stew 153:5	179:16 226:21	260:1 271:24
Stearley 22:17	178:20 179:17	stick 258:11	252:24,25	subjected 277:8
24:4,11,19,24	180:20 183:9	still 35:8 62:22	293:5 296:20	subjective 59:21
25:5 26:10,15	183:14 184:1,6	65:21 73:25	stop 35:18 38:23	submission
26:17 27:8,11	184:10,16,20	122:21 129:1	125:2 175:23	294:25
64:19 69:13,18	185:2,4,6,11	137:6 152:18	202:12 203:1	submissions
86:24 87:3,5	185:19 186:2	156:4 166:10	292:10	191:14,14,15
87:13,19,22	186:11,15,25	173:19 190:1	stopped 37:12	submit 214:12
88:1,6 89:10	187:2,7,14,18	194:21,21	42:2 231:22	submitted
89:13,17,19,23	187:21 189:2	211:19 217:21	stopping 293:20	214:14
90:3,6,12,15	189:18,21,25	217:21 232:10	293:23	subsection 228:1
90:17,22 92:21	190:5 214:8	253:25 270:24	stops 202:22	subsequent
92:24 93:3,7	220:22 221:24	273:1 274:14	287:15	288:18
96:24 97:7,12	222:1,4 223:16	277:20,21	straight 201:8	substantial
97:25 98:13	223:19 225:22	294:2	strategies 45:10	29:10 31:7,15
99:22,25	225:25 226:15	stip 174:14	240:11 291:15	32:9 39:4,9
109:12 110:22	250:17 252:23	179:23 217:24	strategy 70:24	41:4 293:4
110:25 111:20	253:3,7,15,19	233:19 234:1	80:9 83:6,18	substantially
111:23 112:4,7	253:23 258:22	stipulation 36:9	85:6 96:12,15	48:4 53:8
112:9 115:7,10	258:24 260:6	36:11 38:8	96:19 103:21	substitute 189:3
115:13,16	260:11 261:17	64:12,25 65:8	106:13 209:20	228:24
125:23 126:6	261:20,24	65:8 66:9	209:25 210:3	successful 68:25
126:13,19	262:4,8,11,15	82:16 83:4	240:24 246:1	successfully
137:21 138:4,7	262:18 292:1,6	95:24 96:18	Street 23:16,21	75:25
139:13,16,20	292:15,18,25	145:2,7,15	88:13 91:6	sufficient 75:23
140:1,6,9,16	293:8,15,19,24	155:16,21,24	150:2 159:17	76:19 77:1,7
140:21 141:22	294:8,18 295:2	157:4,19	strictly 125:4	77:16 107:25
141:25 142:4	295:8 296:5,11	162:19 167:2,6	strike 92:5 137:3	sufficiently
145:5 147:12	296:14,19	167:22 168:9	strong 58:22	28:22 54:17
147:24 149:3,9	Stearley's	170:5,17 172:1	59:6 123:20	56:1 60:12
149:15,21	115:20 163:11	172:2 175:14	195:14 272:24	278:2
150:22,25	steel 204:12	178:17 180:25	strongly 49:1	suggest 54:9
151:4,25 152:9	206:21,23	182:24 185:14	64:3 203:4	123:6 124:16
·	,			
			l	

P	1	1	1	.
137:3 163:19	78:21 138:24	Swap 285:16,17	101:8 143:8	tax 119:23
164:1 186:9	228:5,20 229:4	swaps 63:2	149:12 187:17	teach 54:20
225:16 269:4,9	230:19 242:20	234:16	246:24 253:9	279:11
suggested 29:21	support 31:11	swear 187:19	253:15 259:1	teaches 43:11
30:2,12 35:14	31:25 39:10	sworn 88:5	takes 31:6 43:8	team 220:13
52:23 60:7	60:11 170:17	90:21 140:18	83:25 106:5	technical 27:21
63:14 132:20	171:2 210:14	143:9 149:20	250:23	46:16 49:23
209:11 236:9	269:25 298:20	159:10 164:20	taking 24:13	54:22 55:14
279:12	supported	173:2 186:6	40:2 51:16	69:9,10 186:12
suggesting 38:22	239:25	187:20 260:10	54:15 63:17	186:16,20,21
51:11 134:22	supporting	sync 118:17,23	84:23 176:10	186:22
200:1 207:16	263:22 275:12	169:23	268:12	technically
208:7 242:16	supports 29:11	system 68:7,9,11	talk 28:4 83:7	123:17
272:11	supposed 58:14	98:16	100:22 106:20	technique 32:25
suggestion	66:5 171:25	systematic 29:22	117:18 126:1	34:17,23 36:17
272:12	195:4 270:5		129:9 209:14	36:18,23 37:7
suggestions 34:5	Supreme 72:22	<u>T</u>	220:18 226:5	43:11,13,18
170:17 171:2	sure 45:8 74:25	T 301:1,1	226:19 256:18	44:19 45:3
246:7,18	115:21 123:10	table 69:2 99:23	257:8 267:5	46:8 54:20
298:20	156:8 158:3,10	134:8 221:11	278:5 287:22	216:15,24,25
suggests 40:13	173:13,22	tables 46:11	talked 45:2 70:4	techniques 45:5
134:17 270:21	178:14 182:14	take 27:9 64:16	196:21 220:10	59:11 230:9
suit 25:13	209:15 222:17	64:19 73:22	222:20 270:7,7	Telephone 23:10
Suite 23:3,11,16	229:21 232:2	84:12 87:7	270:8 283:19	tell 25:20 28:25
88:13 153:6	249:18 264:10	93:25 103:9,14	284:7 287:17	78:23 84:19,20
sum 52:14,15	269:23 278:9	105:18,18,20	talking 39:23	86:13 129:4
104:15	282:19 286:25	105:21 107:3,7	59:14 67:19	168:5 172:22
summarize	287:8 289:7,20	108:20 115:2	75:6 118:20	172:24 177:4,7
168:5	292:3 294:11	123:24 124:3	130:17 178:4	193:11 218:3
summarized	surprised 38:12	127:23,23	196:25 235:13	219:1 227:9
264:13	surrebuttal	128:7 131:10	235:14,16,17	245:19 271:20
summarizes	44:24 58:5	131:11 136:23	238:14,15	275:6 282:2,3
37:24	61:13,16 65:15	153:1 179:7	271:10,16	282:9 290:5
summary	88:18 91:12,16	186:4 187:11	279:16 293:17	telling 185:23
196:24 300:3	93:15 95:7	187:15,15	tandem 50:20	tells 74:12
summation	100:12,13	212:5 221:11	targeted 240:24	269:12
178:6	117:19 141:7	223:4 229:8	tariff 77:14	ten 246:12
superiors	141:10 150:5	236:21 250:20	85:14,17,17	tend 132:8
142:22	159:21,23	253:7 271:3,3	190:19 192:6,6	tender 89:8
supervise 254:6	160:5 219:9	271:4,4 278:2	194:1,2 214:12	92:20 139:11
supervised	298:4,5,7,11	288:17 293:3 293:11,25	tariffs 34:4	141:20 150:20
254:4	298:15	293:11,23	tarpaulin 81:5	160:19 165:20
supplement	survey 42:19	takeaway 57:9	task 194:16	189:17 261:15
134:1	46:4	takeaways 35:23	196:4	tends 84:5
supplied 217:23	susceptible	taken 38:4 44:9	tasks 198:1	tentatively 27:1
supplies 227:23	177:15	49:20 52:4,4	taught 34:18,23	ten-minute 87:8
228:3,17 229:1	suspect 54:19	60:6 77:15	43:12,18	187:16 253:8
supply 33:2	SW 30:25	84:19 87:10	256:19 283:11	293:15
		01.17 07.10		

i i		Г		<u> </u>
term 55:9	137:25 138:17	93:5,9 98:1,2	themselves	199:23 206:2
272:25	138:22 140:10	99:21 100:2	34:25 55:8	209:5 211:17
terms 56:15 65:7	141:7,10 149:4	107:25 108:4	86:9 112:19	216:24 217:3,7
125:24 167:8	150:5,10	108:10 112:3	218:22 245:9	224:6 229:12
174:17 264:19	152:22 158:2	115:7,17	theory 68:15	229:16 230:20
292:25	158:25 159:20	137:20,22	80:3 232:25	241:24 246:13
terrific 293:14	159:21 160:1,7	139:22 140:8	269:12	248:23 249:13
test 32:2 55:15	160:11 165:7	149:2,4 152:8	thereof 301:9	250:8 252:22
55:17,17,19	165:11 166:15	158:24 159:1,3	thereto 108:21	253:10 255:13
58:3 129:11	167:11,24	159:11 161:7	thesis 45:9	264:6 267:4,7
testified 43:15	172:5,17 181:8	163:6 164:14	they'd 39:18	267:13 268:5,8
63:9 88:8 91:1	182:4,7,11,21	164:23 170:25	274:18	269:16 270:2
98:4,8 138:11	183:23 186:7	171:13 177:21	thick 127:4	270:24 271:9
140:23 149:23	187:8 188:20	179:16,17	thing 48:17	273:1 274:6,11
159:13 164:24	190:13,17	185:5 186:24	51:20 70:5	275:8,18
166:16 187:24	191:25 192:7,8	187:6,8,21,23	71:8 74:6,7	277:17,17
194:6 217:8	193:4 201:17	189:5 190:8	81:15 116:20	279:4 284:3,6
218:16 255:13	203:21,23	250:18 254:1	125:25 129:22	284:15,20
260:12 286:15	204:19 207:15	260:5,6 262:17	135:15 136:21	286:3,7 289:24
testifies 35:6	208:21 209:24	295:7	174:6,24	290:1 292:13
62:20 65:15	210:2,5,9,11	their 36:23	211:15 218:9	294:21 295:2
testify 32:23	215:22 216:13	40:10 42:13	237:2,2 249:3	thinking 291:4
33:6,12 58:1	216:16,17,21	43:5,6 67:11	249:6 276:1	third 22:10 24:8
testimony 29:6	217:12 219:9	78:22 123:15	278:4	36:8 70:10
29:11 31:10	231:5 233:1	129:12 167:14	things 128:6,20	74:11 82:5,6
32:14 36:23	239:18 240:4	167:18 168:19	129:13 133:23	103:25 152:19
37:20 39:25	260:7,25 262:1	168:20 175:15	219:11 234:13	155:18 221:11
44:24 45:17,20	262:24 267:14	176:11 179:14	235:2,3 238:13	221:17 240:10
46:2,3,10	273:2 280:17	181:16,20	245:20 251:6	242:14 255:24
49:21,22 53:3	281:2 282:16	186:6 191:15	257:24 281:13	276:11
57:20 58:17	298:3,4,5,7,8	200:7,9 206:12	281:18,24	Thompson
60:9,15,20,24	298:10,11,13	206:13 211:25	think 35:11	23:19 24:15,15
60:25 61:13,17	298:15 299:7,9	213:15 217:17	50:24 51:10	24:19 27:4
67:13 68:11	299:10	227:23 228:3,4	59:13 62:13,18	69:19,20 70:2
77:19 87:9	tests 33:6 55:11	228:19 229:3	70:21 72:20	86:24 87:1,4
88:16,18,22	_55:12	229:25 230:3	74:23 86:15,20	87:21 89:12,18
89:24 91:12,15	Texas 68:8	230:11 231:13	93:15 97:4,5	92:23 93:3,5,8
91:16,24 93:15	textbook 60:3	232:5 234:23	99:3,7 109:25	93:10,12,13,18
95:1 97:5,13	286:4	234:24 243:9,9	117:18 122:1,7	94:21,25 95:2
98:18,24 100:7	textbooks 281:9	243:12,16,20	128:1 133:25	96:22 98:1,2,3
100:12 102:4	281:23	243:22,25	134:1 137:19	98:12,14 99:22
103:19 106:19	thank 24:19,24	244:1,6,15	148:20 153:23	99:24 100:1,5
107:17 108:3,9	26:16 27:15	245:16,25	155:18 173:20	101:6 108:3,4
108:9 111:8,12	64:24 69:11,13	246:1,4,7	174:13 176:2,3	108:7 109:11
119:14,15	69:17,20 70:1	250:24 258:10	180:11 181:8	109:13 110:20
122:6,12,13,16	86:23,24 87:4	266:25 268:4	181:23 182:6,7	111:6,18 112:2
123:3 128:19	88:6 90:13,14	268:25 271:14	186:4 194:18	115:15 119:3
132:23 137:23	90:15,16,22	288:3 293:12	196:1,19	119:13 125:18

		I	I	<u> </u>
132:20 138:6	131:22,23,24	time 24:6 27:9	293:1 295:5	292:17,22
139:15,22,23	132:2 229:9	31:22 32:5	301:9,13	293:6,16,18,25
140:11 151:5	271:19	42:5,8 44:3,23	timeframe 56:8	294:5,12,21
161:7 163:6	threshold 75:22	45:16 47:15	times 114:20	295:1,11
164:18,23,25	through 24:2	49:24 59:12,15	116:23 123:10	tonight 292:21
165:19 170:14	28:2 34:6 36:6	59:23 60:13,16	178:8	293:3
170:21,25	42:7 48:12	61:19 65:15,19	Time-line	tool 201:6,9,10
171:12,20	49:25 56:23	69:8,16 70:4,8	299:14	208:10 251:5
183:5,10 185:8	58:19 59:1	74:18 82:14	timing 30:5	274:3,5,6,8
185:13,19	61:2,8 63:10	84:8,8,10,10	146:10 224:8	tools 54:11 63:2
186:1,13,14	63:24 64:2,6	87:2 89:6,24	title 267:11	63:2 123:7
187:1,5,6,10	64:13 66:5,20	90:8,19 92:1	284:25 285:4,6	234:17 235:25
187:23,25	71:15 74:1	94:14 96:23	285:8,16	236:3 237:5,8
188:24 189:5,6	75:1 77:13	97:22 106:8,8	titles 281:6,7,25	237:12 238:9
189:15 190:3	85:16 91:25	110:20 113:2,4	282:6 286:9	top 162:15
191:20 222:3	103:3 105:14	114:4 116:9	TMR-3 37:24	173:14 225:7
223:18 242:8	127:6 130:6,6	117:10 118:5	93:14 299:13	topic 44:9,14
250:8,18 253:5	130:13 133:5	120:3 124:5,5	today 26:21,25	45:4 49:24
253:18 254:1,2	144:12 152:21	129:5,8 132:4	27:6,19 28:25	55:2 63:5 69:9
258:22,23,25	161:14,25	133:18 137:12	29:15 85:23	70:3 97:18
260:4,9,13	172:22,24	137:16,16	88:25 92:13	123:3 181:9,22
261:14,24	173:5 178:6	138:1,23	127:9 132:21	182:5,11,16,19
262:3,6 265:21	180:11 184:13	142:13,19	137:5 139:8	183:3,21 280:8
265:24 292:20	190:17 191:13	144:3,12,15	141:17 143:11	280:17 283:3
294:24 295:7	194:3,17	148:19 153:7	150:13 152:2	283:18 284:8
296:2,5,18,23	196:12 200:3	153:23 154:15	152:15 153:19	286:11
296:25 297:2	203:21 204:7	157:15 161:19	155:16 160:11	topics 285:25
though 37:4	205:24 206:18	164:11 165:19	165:13 182:2	total 69:5 78:22
40:10,15 50:13	212:13 219:18	171:6 174:19	189:8 206:21	104:16 106:11
59:19 129:2	219:18 229:8	174:19 175:8	249:20 255:21	119:21,21
177:12 211:11	233:3 234:12	181:21,25	256:18 261:9	162:17,18
219:19 226:12	235:1,2 247:7	182:3,10	281:5 283:6	201:2,5 221:13
227:13 230:9	250:10,13	186:18 187:16	286:7,24	222:23 224:15
245:21 251:15	253:17,21	189:15 192:22	290:15 291:4,8	totally 80:10
268:24 269:6	259:11 263:15	192:23 197:18	today's 24:12	touch 116:17
272:23	278:14,20	198:2 202:20	together 47:5	towards 253:1
thought 38:14	throughout	203:18 207:13	52:16 61:11	track 127:2
118:15 128:20	116:9 117:2	211:23 212:6	116:18,21	146:15 170:1
148:9 163:20	throw 81:4	212:24 213:3	178:5,9 191:16	253:16
171:15 179:25	thumb 119:25	231:13 232:4	209:7 241:25	tracking 170:2
232:19 241:24	tie 95:15 175:5	237:2,3,24	245:11	traction 175:8
thoughtfully	178:4,9	240:3 241:21	told 192:10	trade 134:21
81:14	tied 174:21	242:2,10	194:5 202:7	280:4
thousand 60:21	Tim 26:24 34:1	247:14 250:22	209:14 216:8	traded 116:10
92:8	37:20 93:15	251:9 261:14	284:7,14,15	trades 123:9
three 26:1	159:6,13,17,19	263:15 264:12	285:22	trading 102:14
105:12 110:2	296:12 298:10	278:1 281:4	tomorrow 27:1	102:15 116:24
113:25 131:20	298:11	286:7 291:5	127:10 292:8	traditional 28:3
113.23 131.20	270.11	200.7 271.3	127.10 272.0	January Lo. J

266:22	trending 105:17	turn 26:18 48:11	49:7 101:24	203:10 208:19
training 34:22	105:22 131:8,9	51:12 121:18	113:10 129:19	219:3,6 231:5
43:16,17,20,21	276:4	123:2 143:7	131:17	233:1 263:5,18
43:24 44:9	trends 30:4	173:14 203:20		291:16 294:12
54:19 60:6	241:2	214:10,17	<u>U</u>	understanding
278:6,10,22	tried 62:12	231:25 246:12	Uh-huh 114:12	68:16 96:10
279:1,10	196:24 248:24	280:11 290:19	270:20	100:14 109:21
transaction	trigger 105:9,15	turned 42:8	ultimate 200:23	112:12 181:17
47:13,15 51:15	106:10 129:5,5	50:12 83:5	un 195:10	192:18 209:22
52:20 53:2,13	129:9	85:6	uncommon	215:20 220:6
70:15,16 80:7	triggered 131:2	twice 77:24	246:6	227:8
112:13,14	triggers 129:9	two 28:20 30:14	under 31:6,20	understate
146:16 151:13	132:6	37:5 40:5,10	31:22 36:10,11	170:12
158:8 168:11	true 39:5 52:13	44:12 46:20	39:4 57:22	understood
169:3 174:21	61:7 78:3	47:5 55:12,19	64:11 76:6	218:17 286:5
174:23 175:1,6	102:7 103:8,16	57:5 83:21	82:2 83:14,21	undertake
175:6,11,20,20	103:22 142:11	84:7 85:25	84:7,18 85:6	227:20
179:3 219:4	143:9 146:22	87:7 97:8	85:17 96:11,14	unequivocally
transactions	160:14 165:16	104:15 105:2	103:20 106:7,7	36:5
46:20,21 95:23	189:12 206:2	106:10,16	106:12 109:4	unfair 35:20
96:2,11,19	240:20 261:11	110:8 114:17	114:1 117:21	39:2
100:25 101:21	301:11	118:2 131:12	118:9 127:13	Unfortunately
146:2 168:19	true-up 214:12	135:22 136:23	130:20,22	27:20 62:12
169:18,22	truly 129:16	136:23 161:10	131:6,16	90:2
170:6 178:15	trust 171:17	161:15,16	133:17 134:8	unhedged
264:14	truthful 89:3	162:8,12,13,21	146:2,11,16	103:25 104:3
transacts 57:6	93:23	163:11 164:4,6	158:8 173:8	Union 76:12,14
transcript 22:4	try 168:3,5	167:16 185:9	175:4 181:19	77:23 78:21
172:9,23 184:3	186:18 196:11	209:18 224:11	182:23,25	unique 229:10
184:23 294:23	200:18 208:8	238:16 268:24	186:19 197:18	unit 188:14,17
298:24 301:12	238:9,17	268:24 277:23	197:24 198:1,6	190:19,25
translated	241:25 249:14	278:14,18	198:14,25	191:2 197:12
181:12	249:17 251:3	287:24 288:18	199:13 208:4	221:5 246:22
transmission	275:20 281:7	288:20 290:23	209:17 212:13	254:6
68:9 279:2	trying 59:8	294:22	232:25 241:9	United 70:14
transparency	67:24 113:15	two-pronged	246:21 247:10	units 162:6
156:21	122:15 129:15	32:2	250:2 253:25	University 45:9
transparent	152:2 171:24	two-thirds 83:20	264:17 265:7	unlawful 35:20
156:25	173:12 177:23	104:25 105:4,5	294:2	39:2 67:3
transport	177:23 211:16	106:3	undergraduate	unless 59:11
114:25	228:24 230:16	tying 177:12	283:10 285:24	127:15 155:9
traveling 294:10	239:6,15	180:21	underlined	174:21 241:14
treatise 60:3	247:10 273:20	type 269:17,18	167:25	242:17 258:8
treatises 280:7	279:15	270:17 279:16	understand 55:2	258:15
280:16	Tuesday 24:5	typeface 109:5	59:9 62:13	unmute 161:4
treatment 57:18	130:25 131:5	types 79:13	63:1,16 67:11	unnecessary
146:12	tune 124:2	142:24 167:17	71:7,7 115:21	81:8
trend 100:15	turbine 72:2,3	typically 26:3	161:21 168:25	unreasonable
			192:24 201:17	

	T	T	T	<u> </u>
31:16 38:25	202:6 206:15	45:12 52:3	196:11 229:13	versus 30:25
39:11 67:2	207:23 211:12	53:23 54:8	235:15 236:18	75:15 98:21
69:7 233:1,2	211:17 212:18	59:10 62:5	237:19 240:16	118:3 130:22
unthoughtfully	213:8 215:18	65:17 72:8	240:24 241:1	162:17 186:21
85:7	216:9,25	101:24 104:9	243:9 244:17	275:2
until 52:22	234:10 235:7	105:1 113:18	248:3 256:4	very 26:10,15
66:18,18	235:21,25	123:6 163:16	258:18 260:19	37:7 42:2
100:19 113:13	236:3,22,22	178:25 179:11	269:20 279:18	47:23 49:16,25
147:9 187:3	237:5,8 238:8	179:13 192:17	utility's 73:11,19	69:9,12 72:25
248:19 250:22	238:11 249:14	200:15 201:25	211:25	76:19 83:9
289:10 293:16	263:7 267:23	202:1,16 203:7	utilized 44:19	86:2,23 90:16
294:6 295:10	269:1 270:24	207:17 210:24	234:17 236:1	94:1 97:25
unused 78:8	272:4 274:5	213:13,15	237:5	99:21 105:13
unusual 249:23	284:18,21	215:13 216:14	utilizing 29:25	105:18 108:21
upcoming	291:21	216:23 231:2,2	U.S 45:11	110:1 120:2
242:19 246:2	used 29:15,25	231:14 232:5		123:9,11,20,22
update 97:4	30:10 33:7	237:12 244:15	V	123:24 127:21
updated 188:13	34:14 35:8	266:18 269:14	value 57:22,23	128:11 130:15
190:18	41:9 42:17,18	270:22 272:3,8	58:7,8 118:10	131:3,12,14,14
updates 38:9	42:19 43:1	272:20 273:9	123:23 146:10	131:14 134:17
updating 188:19	45:5 54:10,11	276:9 278:15	155:8 174:20	134:24 137:20
188:20,22	55:12 56:3	278:16 279:13	175:15 181:15	138:6 139:23
upward 85:8	59:19 61:15,19	285:12 286:16	vantage 126:18	144:20 149:4
227:22 228:6	62:22 72:3	usual 26:17	variability	158:24 159:1
228:21 229:5	75:13 76:7	UtiliCorp 70:14	240:12	159:11 164:14
upwards 71:11	114:9 115:3	utilities 175:3,4	variance 241:14	166:12 168:1
up-front 245:19	116:23 117:15	176:11,18	variation 45:21	178:20 187:8
urge 186:8	133:2 168:19	178:14 179:2	variations 45:23	192:9 207:24
urged 204:4,12	178:25 200:20	179:10 200:4,6	varies 116:8,14	236:7 249:9,17
usage 76:6	201:6,7 208:11	200:7 202:5	245:8	253:7 266:22
234:18	208:11 211:9	204:5 213:22	variety 134:18	278:19 279:11
use 28:15,22	218:4 230:23	226:25 227:9	279:2	287:1
30:4 34:16	247:15 251:8,8	227:11,15	various 36:9	via 23:10 203:25
35:4,15 36:19	251:10 264:19	228:4 229:7,10	37:14 43:7,24	viable 41:11
37:6 38:24	265:14 266:13	230:24 234:9	54:19 105:15	vice 138:24,25
39:7 40:11	274:4,5	236:15 238:19	128:24 181:3	view 75:19
53:25 54:5	useful 108:9	244:2,6,19	228:5,20 229:4	179:22 194:14
58:1 60:4,8	201:1	245:16,19	264:13 270:5	208:3 241:22
61:21 62:14	Users 25:6	246:4 279:16	271:8 279:1	242:2 249:8
63:7 67:7	uses 33:3 46:8	279:18	283:24	viewed 53:12
77:10 95:17	63:2 79:7	utility 30:20	vary 106:12	80:17
99:23 104:13	225:17	31:4,9 60:3	117:1	violating 167:12
105:10 122:14	using 28:9 32:18	71:18 73:15,21	varying 116:11	violation 170:3
122:15 123:24	32:24 33:1	73:23,25 74:6	vendor 43:4	violations
124:10 126:6	36:16,18 37:2	74:7 75:21	version 91:18	179:23
136:15 143:20	38:21 39:17,21	141:3 155:10	95:11,17 97:5	violative 185:9
160:3 175:17	41:21 42:3	178:10,12	101:2 150:6,7	virtue 95:24
193:23 201:7,9	43:4 44:20,25	195:23 196:5	versions 91:17	96:18 153:13
			92:20	

	T	T	T	T
42:12,16 47:24	127:22,22	webinar 43:15	201:23 211:2	111:2 113:7,8
48:6 198:8	132:4 137:11	44:4,8,12,18	211:16 216:2	118:15 119:10
201:14,20,24	137:11,13,25	44:23 194:10	217:16 229:16	122:5,6 128:20
213:12 227:10	145:17 155:6	256:19 257:3	232:18 233:17	134:14 139:6
volatility 28:24	177:11 187:14	278:6,10,15	233:25 236:6	141:15 142:13
48:22 53:10	188:25 211:19	279:11 284:16	238:12,21	142:18,23
71:11 75:15	227:9 238:22	284:17 285:22	242:9 244:8	143:9 145:14
78:16,18 79:2	243:8 244:11	webinars 34:21	245:14 249:2	148:5 150:12
79:12 80:19	245:23 272:24	43:24 279:1	249:21,25	152:4 158:4
85:8 98:5,9	275:9 293:8,21	285:24	251:12 264:15	159:8 160:10
101:20,24	294:13,16,25	website 60:17	271:25 272:15	160:25 162:20
110:17 120:21	wanted 53:17	WEB-12 100:9	276:7 283:20	163:13,22
179:5 201:22	153:18 156:8	101:8,25	288:17 289:10	164:4,9,9
226:6,20	158:3,10	120:12 299:18	289:20 293:24	166:16 172:12
227:16,22	173:22 201:8	299:21	294:13	191:24 193:20
234:18,22	227:11,13,15	WEB-18 108:11	well-accepted	197:4 199:5
235:8,22 236:2	292:10 294:16	WEB-5 94:25	36:16	215:1,24 218:2
236:10 237:6	294:24	264:12 299:16	well-designed	218:4,6,18,19
237:13 239:2	wanting 152:16	WEB-9 58:4	81:14	220:8 226:25
241:12 243:8	wants 86:17,19	117:17,19	went 85:1 114:7	232:13,17,20
248:1,6 251:4	237:19	129:24 134:3	117:25 180:11	233:5,7,8
255:8 271:15	Warren 227:5	weeks 85:25	217:23 239:8	234:5,6 241:11
volume 22:8	wash 136:23	weight 186:10	250:10 276:1	241:18 242:11
103:21 104:1,2	wasn't 39:17	welcome 27:19	277:15,20	242:15 247:9
104:4,5,6,16	45:8 51:21	27:22 69:22	278:6 279:21	248:12 249:4
104:16 105:1	120:15 157:7	well 26:10,15	289:8	251:16,23
106:11,14,23	192:11 214:4	30:16 43:11	were 24:2 25:13	252:8,10,12
106:25 107:6	252:13 255:1	49:22 53:3	25:17 27:13	253:21 254:3
113:5,8 122:23	265:4 285:1	59:5,9 62:25	29:16 31:16	255:3 264:17
123:10,23	291:6,23	64:23 69:11	34:6 38:4,6	269:13 274:4
133:2	way 25:15 31:16	73:9 83:9 86:4	39:14 44:12	279:16 280:24
volumes 118:2	52:7 62:10	89:23 95:18	51:4,7,8 52:24	284:20 286:3
124:4,5 221:8	69:7 73:14	100:16 102:20	52:24 56:17	287:18,24
Voss 191:19	102:8 106:2	103:17 109:11	58:12,13 60:2	288:13 290:10
242:7	113:18 121:5	112:19 116:7	60:12,18,19	290:12,12,13
	126:4 131:4,9	117:4,6,24	63:19 65:10	291:17,21
W	132:7 135:20	119:4,8,22	67:4 69:6	weren't 158:4
W 23:5 24:22	136:3 138:2	120:1,2,23	72:24 74:19	215:20,25
77:20	178:13 198:13	121:6,22 126:6	82:7,22 84:19	220:11
wait 105:20,21	204:11 206:13	127:21 128:13	84:20,25 85:2	we'll 25:7,9
105:21 115:25	213:21 218:3	130:12 134:14	85:2,25 87:11	26:25 27:11
waiting 106:2	247:19 250:15	134:15,19	88:24 89:15	87:8 115:13
waiver 241:14	270:17 273:10	136:2,20 137:3	90:25 92:11	126:10,13
wall 126:12	277:12 294:17	152:11 166:12	93:1 95:14	129:6 132:2,3
want 26:10,11	ways 113:1	168:18 171:4	96:11,14,17	154:7,14 171:9
46:23,24 51:13	227:15	171:19 178:2	97:10 100:25	187:15 253:23
62:18 86:5,15	webcasting	185:19 186:15	101:22 103:5	293:25 294:2
95:17 105:23	26:20	198:13 201:1	106:25 107:8	295:10
113:3 126:14				
	<u></u>		·	·

we're 25:18 27:6 William 26:23 164:16 290:17 117:20 125:23 137:17 131:25 132:3 74:10 75:5 296:4 Wolf30:18 world 52:14 62:11 118:19 132:11,12 <th></th> <th>T</th> <th>I</th> <th>I</th> <th></th>		T	I	I	
63:6 69:23	we're 25:18 27:6	William 26:23	164:16 290:17	117:20 125:23	131:25 132:3
74:10 75:5	29:15 59:14	90:20 91:1,5	Wm 298:3,4	137:17	132:11,12
100:22 103:5	63:6 69:23	296:4	Wolf 30:18	world 52:14	181:24 192:16
104:10 105:17 win 238:9 winter 242:20 winter 242:20 118:24 124:14 wish 137:24 274:20 wonders 70:7 206:23 238:21 274:20 withdraw 274:20 274:20 266:23 238:21 273:22 176:19 278:23 45:3 54:23 witness 36:25 231:2 235:17 238:14,15 273:20,20 66:12 68:1 277:29.20 279:29.27 77:18,21 78:17 293:10 89:82,4-5 we've 67:19 89:82,19 05.7 293:10 89:82,4-5 wold 178:20 279:2 202 279:20 279:20 279:20 112:5 126:16 233:12 270:6.7 279:20 112:5 126:16 270:8 273:5,19 279:20 140:8,18 141:20 145:4 253:15 270:6.7 279:20 140:8,18 141:20 145:4 46:15 49:18 149:17,20 279:20 150:21 152:19 154:22 156:3 160:19 161:4 66:11 09:18 183:17 184:22 106:1 109:18 183:17 184:22 292:14 wholesale 158:19 witnesses 26:21 289:14 39:14 55:6 worked 93:4:12 wilely 34:12 39:14 55:6 worked 93:4:12 worked 93:4:12 wilely 34:12 39:14 55:6 worked 93:5 39:14 55:6 worked 93:13 99:22,24 203:22 27:15 278:13 26:15 277:14 279:5 278:15 277:14 279:5 278:15 277:14 279:5 278:15 278	74:10 75:5	Williams 191:20	wonder 94:8	62:11 118:19	216:18,19
113:15 118:14 winter 242:20 wise 122:1 wish 137:24 249:20 251:13 2	100:22 103:5	willing 292:17	108:20,22	worry 123:15	217:18 245:6
118:24 124:14 wish 137:24 274:20 274:22 206:2.3 238:21 301:25:14 373:22 176:19 withdraw 32:16 35:4,6 252:13,14,17 264:23 279:10 witness 36:25 45:3 54:23 writing 299:23 writing 299:	104:10 105:17	win 238:9	109:17 110:7	worth 60:21,22	251:16 257:19
129:14 131:19	113:15 118:14	winter 242:20	111:9	122:16	271:4,19 279:5
131:23 137:9	118:24 124:14	wise 122:1	wonderful	wouldn't 200:20	yield 57:24
Table	129:14 131:19	wish 137:24	274:22	206:2,3 238:21	yo 125:14
173:22 176:19 189:1 201:2 258:23 witness 36:25 d5:3 54:23 write 192:7 writing 299:23 write 192:7 writing 2	131:23 137:9	262:9 274:20	wonders 70:7	249:20 251:13	York 68:7
189:1 201:2 258:23 45:3 54:23 witness 36:25 39:24 43:14 42:23,7 58:16 66:16 62:20 273:20,20 66:12 68:1 90:3,15 203:24 45:4 88:25 279:9 292:7 77:18,21 78:17 204:3 282:8,19 299:23 299:13 299:24 203:24 214:7 204:3 282:81 203:24 214:7 204:3 282:81 203:24 214:7 204:3 282:81 203:24 214:7 204:3 282:81 204:3 282:1 204:3 282:1 204:3 282:1 204:3 282:1 204:3 282:1 204:3 282:1 204:3 282:1 204:3 282:1 204:3 282:1 204:3 282:1 204:3 282:1 204:3 282:1 204:3 282:1 204:3 282:1 204:3 282:1 204:3 284:1 204:3 284:1 204:3 284:1 204:3 284:1	161:21 171:24	274:20	Woo 26:22	252:13,14,17	
218:25 219:1	173:22 176:19	withdraw	32:16 35:4,6	264:23 279:10	
231:2 235:17 238:14,15 238:14,15 273:20,20 66:12 68:1 90:3,15 203:24 279:9 292:7 77:18,21 78:17 293:10 87:9 88:2,4,5 88:15 89:23 90:3,15 203:24 296:3 298:13 88:7 86:20 89:8,21 90:5,7 72:19 78:23 88:7 86:20 89:8,21 90:5,7 90:8,14,16,18 89:8,21 90:5,7 90:8,14,16,18 89:8,21 90:5,7 227:5 298:15 wrong 63:16 67:5 96:7 171:16 67:5 96:7 171:16 67:5 96:7 171:15 148:24 152:20 140:8,18 141:20 145:4 149:17,20 279:20 150:21 152:19 whatsoever 79:9 Wheel 154:1 253:15 270:6,7 279:20 150:21 152:19 whatsoever 79:9 Wheel 154:1 54:22 58:19 64:15 49:18 54:22 58:19 166:11 164:17 116:11 164:17 116:11 164:17 116:11 164:17 116:11 164:17 116:11 164:17 116:11 109:18 113:13 180:21 1106:1 109:18 113:17 184:22 129:14 white 286:10 whole 116:9,19 195:24 wholesale wholesale wholesale wholesale wholesale wholesale wholesale witnesses 26:21 soriting 299:23 writting 299:23 written 24:23 45:4 88:25 186:18 187:3 192:5, 6 294:25 186:18 187:3 192:5, 6 294:25 1771:16 67:5 96:7 1771:16 67:5 96:7 1771:16 77:19,20 1771:16 77:19,20 171:16 72:19,20 171:16 72:19,20 171:15 171:15 171:15 171:15 171:15 171:15 171:16 171:16 171:16 171:16 171:16 171:16 171:16 171:16 171:	189:1 201:2	258:23	45:3 54:23	wrap 168:4	
238:14,15 273:20,20 66:12 68:1 293:10 87:98:24,5 293:10 88:98,21 90:5,7 72:19 78:23 83:7 86:20 89:8,19 19:5,7 72:19 78:23 83:7 86:20 89:21 92:20 87:6 120:1 131:13 134:19 148:24 152:20 140:8,18 161:16,17,18 253:15 270:6,7 270:8 273:5,19 279:20 Wheel 154:1 while 25:18 35:6 46:15 49:18 54:22 58:19 160:1 109:18 159:1,3,5,10 while 25:18 35:6 46:10 109:18 183:17 184:22 106:1 109:18 183:17 184:22 106:1 109:18 183:17 184:22 106:1 109:18 183:17 184:22 106:1 109:18 183:17 184:22 106:1 109:18 183:17 184:22 292:14 wholesale wholesale wholesale wholesale witnesses 26:21 wholesale wide 279:2 widely 34:12 39:14 55:6 88:15 89:23 90:3,15 203:24 45:4 88:25 186:18 187:3 192:5,6 294:25 186:18 187:3 192:5,6 294:25 186:18 187:3 192:5,6 294:25 186:18 187:3 192:5,6 294:25 186:18 187:3 192:5,6 294:25 186:18 187:3 192:5,6 294:25 186:18 187:3 192:5,6 294:25 186:18 187:3 192:5,6 294:25 186:18 187:3 192:5,6 294:25 wrong 63:16 67:5 96:7 171:16 wrote 45:9 171:15 W-o-o 88:12 171:15 X X 296:1 X 296:1 X 296:1 X 296:1 X 296:1 X 296:1 X 299:17 Yeah 137:8 112:33:20 113:18 181:18 179:13 181:18 181:19 183:2 132:1 184:2 128:1,2,2 128:2 132:1 192:5,6 294:25 171:16 \$\$1.80 109:18,26 171:15 \$\$1.80 109:18,26 171:15 \$\$1.80 109:18,26 171:15 \$\$1.80 109:18,26 171:15 \$\$1.80 109:18,20 171:15 \$\$11 233:20 171:15 \$\$11 233:20 171:15 \$\$11 233:20 171:15 \$\$11 233:20 171:15 \$\$11 233:20 171:15 \$\$11 233:20 171:15 \$\$11 233:20 171:15 \$\$11 233:20 171:15 \$\$11 233:20 171:15 \$\$11 233:20 171:15 \$\$11 233:20 171:15 \$\$12.8 118:17 17:12 184:22 45:12 171:15 17:13 180:21 17:15 17:16 17:16 17:16 17:16 17:16 17:16 17:	218:25 219:1	witness 36:25	61:16 62:20	write 192:7	
273:20,20 279:9 292:7 279:9 292:7 279:9 292:7 279:19 78:23 87:9 88:2,4,5 89:8,21 90:5,7 72:19 78:23 83:7 86:20 87:6 120:1 131:13 134:19 148:24 152:20 140:8,18 141:20 145:4 253:15 270:6,7 270:8 273:5,19 279:20 whatsoever 79:9 Wheel 154:1 while 25:18 35:6 46:15 49:18 54:22 58:19 61:14 62:21 106:1 109:18 127:1 174:25 1106:1 109:18 127:1 174:25 129:14 203:24 214:7 white 286:10 wholesale	231:2 235:17	39:24 43:14	63:9 88:4,8,12	writing 299:23	_
279:9 292:7 77:18,21 78:17 204:3 282:8,19 186:18 187:3 128:2 132:1 293:10 87:9 88:2,4,5 89:8,21 90:5,7 296:3 298:13 192:5,6 294:25 zones 105:12,14 we've 67:19 89:8,21 90:5,7 298:15 wrong 63:16 67:5 96:7 171:16 83:7 86:20 90:21 92:20 227:5 Wood 178:20 227:5 171:16 \$1.80 109:18,22 131:13 134:19 148:24 152:20 140:8,18 141:20 145:4 Word 92:5,7,8 171:15 \$1.80 109:18,22 270:8 273:5,19 149:17,20 150:21 152:19 word 92:5,7,8 144:9 220:11 X X X Yeo-o 88:12 \$10:50:15,17 \$25:5,16,16 \$119:2,5,8,22 \$10:50:15,17 \$25:5,16,16 \$109:18,22 \$10:50:15,17 \$25:5,16,16 \$119:2,5,8,22 \$10:50:15,17 \$11:233:20 \$10:11 \$10:11 \$11:15 \$10:11 \$10:12 \$13:58:9:1 \$11:23:32:0 \$11:23:32:0 \$11:23:32:0 \$11:23:32:0 \$11:23:32:0 \$11:23:32:0 \$11:23:32:0 \$11:23:32:0 \$11:23:32:0 \$11:23:32:0 \$11:23:32:0 \$12:3	238:14,15	44:2,3,7 58:16	88:15 89:23	written 24:23	
293:10	273:20,20	66:12 68:1	90:3,15 203:24	45:4 88:25	
we've 67:19 89:8.21 90:5.7 298:15 wrong 63:16 \$1.80 109:18.22 72:19 78:23 90:8,14,16,18 90:21 92:20 227:5 171:16 \$1.80 109:18.22 83:7 86:20 90:21 92:20 112:5 126:16 Woo's 56:22 wrote 45:9 171:15 83:7 86:20 112:5 126:16 Woo's 56:22 wrote 45:9 171:15 131:13 134:19 140:8,18 word 92:5,7,8 Wroe 08:12 119:2,5,8,22 161:16,17,18 141:20 145:4 Wroe 09:5,7,8 Wroe 08:12 119:2,5,8,22 279:20 149:17,20 150:21 152:19 Words 60:22 104:6 109:6,18 136:13 276:8 Yeah 137:8 112:33:20 \$12.8 118:17 279:20 150:21 152:19 160:19 161:4 56:5 60:19 133:18 116:20 Yeah 137:8 179:13 181:18 179:13 181:18 179:13 181:18 179:13 181:18 179:13 181:18 110:12 \$13.56 84:14 \$10:12 \$14.867:12 \$14.867:12 \$14.867:12 \$14.867:12 \$14.867:12 \$14.867:12 \$14.867:12 \$14.867:12 \$14.867:12 \$14.97:19:76:22 \$272:3 80:22	279:9 292:7	77:18,21 78:17	204:3 282:8,19	186:18 187:3	
72:19 78:23 90:8,14,16,18 wood 178:20 5 83:7 86:20 90:21 92:20 227:5 171:16 \$1.80 109:18,22 87:6 120:1 137:25 139:11 137:25 139:11 137:25 139:11 61:13 281:17 wrote 45:9 171:15 \$105:15,17 148:24 152:20 140:8,18 141:20 145:4 144:9 220:11 W-o-o 88:12 \$105:15,17 270:8 273:5,19 149:17,20 150:21 152:19 104:6 109:6,18 Y X X296:1 \$12:3:20 Whele 154:1 160:19 161:4 161:11 164:17 133:18 116:20 183:17 184:22 133:18 118:18 179:13 181:18 110:12 \$14.867:12 61:14 62:21 173:13 180:21 113:18 192:11 195:12 227:4 228:18 291:3 228:18 291:3 228:18 291:3 228:18 291:3 282:18 291:3 282:18 291:3 282:18 291:3 282:18 291:3 282:18 291:3 282:18 291:3 282:18 291:3 282:18 291:3 282:18 291:3 282:18 291:3 282:18 291:3 282:18 291:3 282:11 22 27:4 245:22 246:2 271:55 209:21 \$14.9 71:9 76:22 202:25 209:9 209:21 </td <td>293:10</td> <td>87:9 88:2,4,5</td> <td>296:3 298:13</td> <td>192:5,6 294:25</td> <td>zones 105:12,14</td>	293:10	87:9 88:2,4,5	296:3 298:13	192:5,6 294:25	zones 105:12,14
Signature Sign	we've 67:19	89:8,21 90:5,7	298:15	wrong 63:16	φ
87:6 120:1 13:13 134:19 148:24 152:20 140:8,18 141:20 145:4 253:15 270:6,7 270:8 273:5,19 279:20 Whatsoever 79:9 Wheel 154:1 while 25:18 35:6 46:15 49:18 54:22 58:19 61:14 62:21 173:13 180:21 106:1 109:18 183:17 184:22 173:13 180:21 106:1 109:18 183:17 184:22 192:14 white 286:10 white 286:10 wholesale wholesale uholesale 158:19 wholesale 158:19 wholesale 158:19 wholesale 158:19 wide 279:2 widely 34:12 works 60:22 104:6 109:6,18 144:9 220:11 261:3 words 60:22 104:6 109:6,18 136:13 276:8 work 26:2 46:12 56:5 60:19 119:2,5,8,22 \$10 50:15,17 52:5,16,16 219:17 \$11 233:20 \$299:1 X X 296:1 Yeah 137:8 179:13 181:18 233:23 265:22 278:13 282:13 282:18 291:3 year 41:4 45:25 72:3 80:22 82:8 110:12 209:21 121:24 125:15 81:21 99:13 277:14 \$18,755,865 263:13 \$18.15 109:19 \$18.8 37:19 59:22,24 208:15 209:2 208:15 209:2 208:15 209:2 208:15 209:2 208:15 209:2 208:15 209:2 208:15 209:2 208:15 209:2 208:15 209:2 208:15 209:2	72:19 78:23	90:8,14,16,18	wood 178:20	67:5 96:7	
131:13 134:19	83:7 86:20	90:21 92:20	227:5	171:16	
148:24 152:20	87:6 120:1	112:5 126:16	Woo's 56:22	wrote 45:9	
161:16,17,18 141:20 145:4 144:20:11 261:3 279:20 150:21 152:19 154:22 156:3 159:1,3,5,10 161:14 164:17 161:11 164:17 161:14 62:21 173:13 180:21 161:14 62:21 173:13 180:21 173:13 180:21 161:14 62:21 173:13 180:21 173:13 180:21 161:14 62:21 173:13 180:21 183:17 184:22 195:12 227:4 127:1 174:25 187:9,20 188:19 250:23 292:14 203:24 214:7 209:6 251:12 209:6 251:12 209:6 251:12 209:6 251:12 209:6 251:12 209:6 279:2 200:12 200:22 200:22 200:22 200:22 200:22	131:13 134:19	137:25 139:11	61:13 281:17	171:15	,
141.20	148:24 152:20	140:8,18	word 92:5,7,8	W-o-o 88:12	
270:8 273:5,19 279:20 149:17,20 150:21 152:19 154:22 156:3 159:1,3,5,10 160:19 161:4 66:15 49:18 66:14 62:21 173:13 180:21 166:1 109:18 183:17 184:22 173:13 180:21 106:1 109:18 183:17 184:22 127:1 174:25 187:9,20 188:19 250:23 292:14 203:24 214:7 white 286:10 whize 250:1 whole 116:9,19 195:24 wholesale 158:19 266:22,25 27:5 wholesale 158:19 wide 279:2 widely 34:12 39:14 55:6 works 49:25 works 49:25 works 49:25 works 49:25 works 49:25 works 60:22 104:6 109:6,18 136:13 276:8 work 26:2 46:12 233:23 265:22 278:13 282:13 233:23 265:22 278:13 282:13 282:18 291:3 year 41:4 45:25 72:3 80:22 82:8 110:12 121:24 125:15 209:21 245:22 246:2 277:14 121:24 125:15 207:5 242:21 245:22 246:2 277:14 158:19 266:22,25 27:5 32:14 34:20 39:14 55:6 works 49:25 works 49:25 39:14 55:6 works 49:25 39:15 209:2 39:14 55:6 39:14 55:6 works 49:25 39:15 209:2 39:14 55:6 39:14 55:6 30:15 209:2 39:14 55:6 30:15 209:2 39:15 209:2 39:14 55:6 30:15 209:2 39:15 209	161:16,17,18	141:20 145:4	144:9 220:11		
Table 279:20 Tabl	253:15 270:6,7	147:25 149:16	261:3		
whatsoever 79:9 Mheel 154:1 154:22 156:3 159:1,3,5,10 work 26:2 46:12 Y Yeah 137:8 110:12 \$13.66 84:14 \$135 41:4 \$10:12 \$14.8 67:12 \$14.8 67:12 \$14.8 67:12 \$14.8 67:12 \$14.9 71:9 76:22 \$14.9 71:9 76:22 \$14.9 71:9 76:22 \$14.9 71:9 76:22 \$14.9 71:9 76:22 \$14.9 71:9 76:22 \$15 70:21 75:5 \$15 70:21 75:5 \$15 70:21 75:5 \$15 70:21 75:5 \$15 70:21 75:5 \$15 70:21 75:5 \$15 70:21 75:5 \$15 70:21 7	270:8 273:5,19	149:17,20	words 60:22	X 296:1	
Wheel 154:1 154:22 156:3 136:13 276:8 Yeah 137:8 \$135 41:4 while 25:18 35:6 160:19 161:4 56:5 60:19 133:18 116:20 133:276:8 Yeah 137:8 \$135 41:4 46:15 49:18 161:11 164:17 164:20 172:24 113:18 116:20 233:23 265:22 \$14 118:11 61:14 62:21 173:13 180:21 131:18 192:11 278:13 282:13 \$14.8 67:12 106:1 109:18 183:17 184:22 187:9,20 249:17 280:6 280:24 282:21 year 41:4 45:25 \$14.9 71:9 76:22 188:19 250:23 192:25 193:1,2 239:16 250:19 worked 135:18 172:12,14 207:5 242:21 \$15 70:21 75:5 white 286:10 239:16 250:19 260:8,10 264:3 working 113:19 245:22 246:2 271:15 \$18,755,865 wholesale 32:14 34:20 26:22,25 27:5 251:13 264:11 278:15 36:20 37:2,15 37:23 38:16 38:21 99:13 wide 279:2 32:14 34:20 39:14 55:6 39:14 55:6 39:14 55:6 39:14 55:6 39:14 55:1	279:20		104:6 109:6,18		
while 25:18 35:6 160:19 161:4 56:5 60:19 179:13 181:18 110:12 \$14.8 67:12 \$14.9 71:9 76:22 \$14.9 71:9 76:22 \$14.9 71:9 76:22 \$14.9 71:9 76:22 \$14.9 71:9 76:22 \$14.9 71:9 76:22 \$14.9 71:9 76:22 \$14.9 71:9 76:22 \$14.9 71:9 76:22 \$15.70:21 75:5 \$15.	whatsoever 79:9	154:22 156:3			
46:15 49:18 161:11 164:17 13:18 116:20 233:23 265:22 \$14 118:11 54:22 58:19 164:20 172:24 113:18 116:20 278:13 282:13 \$14.8 67:12 61:14 62:21 173:13 180:21 131:18 192:11 282:18 291:3 282:18 291:3 106:1 109:18 183:17 184:22 187:9,20 249:17 280:6 249:17 280:6 282:8 110:12 30:25 20:25 209:9 188:19 250:23 192:25 193:1,2 203:24 214:7 239:16 250:19 249:17 280:6 282:8 110:12 209:21 209:25 209:9 white 286:10 239:16 250:19 260:8,10 209:6 251:12 245:22 246:2 277:14 whole 116:9,19 261:15 262:16 264:3 254:11,24 271:15 \$18.755,865 158:19 26:22,25 27:5 32:14 34:20 278:13 264:11 37:23 38:16 36:20 37:2,15 37:23 38:16 43:16,23 70:16 37:23 38:16 43:16,23 70:16 36:20 37:2,15 37:23 38:16 43:16,23 70:16 37:23 38:16 43:16,23 70:16 36:20 37:2,15 37:23 38:16 37:23 38:16 43:16,23 70:16 37:23 38:16 37:23 38:16 37:23 38:16 43:16,23 70:16 37:23 38:16 37:23 38:16 37:23 38:16 37:	Wheel 154:1	159:1,3,5,10	work 26:2 46:12		l '
54:22 58:19 164:20 172:24 118:17 126:15 278:13 282:13 \$14.8 67:12 61:14 62:21 173:13 180:21 131:18 192:11 282:18 291:3 282:18	while 25:18 35:6	160:19 161:4	56:5 60:19		
61:14 62:21 173:13 180:21 131:18 192:11 282:18 291:3 68:19 106:1 109:18 183:17 184:22 195:12 227:4 year 41:4 45:25 \$14.9 71:9 76:22 127:1 174:25 187:9,20 249:17 280:6 72:3 80:22 202:25 209:9 188:19 250:23 292:14 203:24 214:7 worked 135:18 172:12,14 207:5 242:21 209:21 whiz 250:1 260:8,10 209:6 251:12 271:15 277:14 whole 116:9,19 261:15 262:16 254:11,24 271:15 \$18,755,865 158:19 witnesses 26:21 278:15 36:20 37:2,15 \$18.15 109:19 wide 279:2 32:14 34:20 278:15 43:16,23 70:16 59:22,24 widely 34:12 39:14 55:6 works 49:25 76:5 78:3 208:15 209:2	46:15 49:18				
106:1 109:18 183:17 184:22 195:12 227:4 year 41:4 45:25 \$14.971:9 76:22 127:1 174:25 187:9,20 249:17 280:6 280:24 282:21 82:8 110:12 209:21 188:19 250:23 239:16 250:19 239:16 250:19 260:8,10 209:6 251:12 207:5 242:21 81:21 99:13 277:14 261:15 262:16 254:11,24 271:15 277:14 whole 116:9,19 264:3 witnesses 26:21 42:13 166:16 251:13 264:11 36:20 37:2,15 \$18.755,865 158:19 26:22,25 27:5 278:15 36:20 37:2,15 \$18.8 37:19 wide 279:2 32:14 34:20 278:15 278:15 43:16,23 70:16 59:22,24 widely 34:12 39:14 55:6 works 49:25 81:21 16:11 28:22 20:25 27:4 209:21 157:10 251:13 264:11 278:15 26:23 70:21 36:20 37:2,15 37:23 38:16 37:23 38:16 37:23 38:16 37:23 38:16 37:23 38:16 37:23 38:16 37:23 38:16 37:23 38:16 38:20 37:2,15 37:23 38:16 38:23 37:21 38:23 37:21 38:23 37:21 38:23 37:21 38:23 37:21 38:23 37:21 38:23 37:21 38:23 37:21	54:22 58:19	164:20 172:24	118:17 126:15		· ·
100.1 109.16 127:1 174:25 187:9,20 188:19 250:23 292:14 white 286:10 whize 250:1 whole 116:9,19 195:24 wholesale 158:19 wide 279:2 widely 34:12 187:9,20 192:25 193:1,2 249:17 280:6 280:24 282:21 worked 135:18 172:12,14 209:6 251:12 254:11,24 working 113:19 142:13 166:16 251:13 264:11 278:15 works 49:25 193.12 227.4 249:17 280:6 280:24 282:21 121:24 125:15 207:5 242:21 245:22 246:2 277:14 \$18,755,865 263:13 \$18.15 109:19 \$18.8 37:19 \$59:22,24 208:15 209:2	61:14 62:21	173:13 180:21	131:18 192:11		
127.1 174.23 187.9,20 249.17 280.0 188:19 250:23 192:25 193:1,2 280:24 282:21 220:24 125:15 292:14 203:24 214:7 239:16 250:19 239:16 250:19 239:16 250:19 260:8,10 209:21 12:24 125:15 207:5 242:21 245:22 246:2 277:14 295:24 261:15 262:16 254:11,24 271:15 263:13 261:15 262:16 264:3 26:22,25 27:5 32:14 34:20 32:14 34:20 33:14 55:6 33:14 55:6 33:15 36:20 37:2,15 36:20 37:2,15 37:23 38:16 43:16,23 70:16 43:16,23 70:16 59:22,24 208:15 209:2 280:24 282:21 249:17 280.0 280:24 282:21 2209:21 \$15 70:21 75:5 81:21 99:13 277:14 \$18,755,865 263:13 \$18.15 109:19 \$18.8 37:19		183:17 184:22		•	
188.19 230.23 192.23 193.1,2 280.24 262.21 292:14 203:24 214:7 worked 135:18 121:24 125:15 \$15 70:21 75:5 white 286:10 239:16 250:19 260:8,10 209:6 251:12 245:22 246:2 277:14 whole 116:9,19 261:15 262:16 254:11,24 271:15 \$18,755,865 195:24 working 113:19 142:13 166:16 years 33:15 263:13 158:19 26:22,25 27:5 251:13 264:11 37:23 38:16 43:16,23 70:16 \$18.8 37:19 wide 279:2 39:14 35:6 works 49:25 76:5 78:3 208:15 209:2 widely 34:12 39:14 55:6 works 49:25 282:16		,			
white 286:10 239:16 250:19 172:12,14 245:22 246:2 277:14 whole 116:9,19 261:15 262:16 254:11,24 271:15 \$18,755,865 wholesale 26:22,25 27:5 32:14 34:20 278:15 39:16 250:19 39:16 250:19 245:22 246:2 277:14 stantage 254:11,24 254:11,24 271:15 263:13 working 113:19 36:20 37:2,15 36:20 37:2,15 37:23 38:16 43:16,23 70:16 43:16,23 70:16 59:22,24 wide 279:2 39:14 55:6 works 49:25 76:5 78:3 208:15 209:2					
white 280.10 239.16 230.19 172.12,14 whiz 250:1 260:8,10 209:6 251:12 245:22 246:2 277:14 whole 116:9,19 261:15 262:16 254:11,24 271:15 36:20 37:2,15 36:20 37:2,15 263:13 wholesale 26:22,25 27:5 251:13 264:11 37:23 38:16 37:23 38:16 37:23 38:16 43:16,23 70:16 59:22,24 wide 279:2 39:14 34:20 39:14 55:6 works 49:25 76:5 78:3 208:15 209:2					· ·
whole 116:9,19 261:15 262:16 254:11,24 271:15 \$18,755,865 wholesale witnesses 26:21 42:13 166:16 years 33:15 36:20 37:2,15 \$18,755,865 158:19 26:22,25 27:5 251:13 264:11 37:23 38:16 \$18.8 37:19 wide 279:2 32:14 34:20 278:15 43:16,23 70:16 59:22,24 widely 34:12 39:14 55:6 works 49:25 76:5 78:3 208:15 209:2			,		
whole 110.9,19 261:13 262:10 234:11,24 195:24 264:3 working 113:19 years 33:15 263:13 wholesale 36:20 37:2,15 36:20 37:2,15 37:23 38:16 37:23 38:16 37:23 38:16 43:16,23 70:16 38:37:19 59:22,24 widely 34:12 39:14 55:6 works 49:25 76:5 78:3 208:15 209:2		*			
wholesale witnesses 26:21 142:13 166:16 36:20 37:2,15 \$18.15 109:19 158:19 26:22,25 27:5 251:13 264:11 37:23 38:16 \$18.8 37:19 wide 279:2 32:14 34:20 278:15 43:16,23 70:16 59:22,24 widely 34:12 39:14 55:6 works 49:25 76:5 78:3 208:15 209:2			,		' '
wide 279:2 widely 34:12 widely 34:12 wide 37:25 works 49:25 with the sets 20.21 26:22,25 27:5 32:14 34:20 39:14 55:6 works 49:25 37:23 38:16 43:16,23 70:16 59:22,24 208:15 209:2			_	•	
wide 279:2 32:14 34:20 widely 34:12 39:14 55:6 20:22,23 27.3 278:15 278:15 43:16,23 70:16 76:5 78:3 208:15 209:2 282:16 282:16				,	
widely 34:12 32:14 54:20 276:15 works 49:25 76:5 78:3 208:15 209:2		· · · · · · · · · · · · · · · · · · ·			· ·
widely 54.12 59.14 55.0 WOLKS 49.25 91.12 116.11 292.16					· ·
1 450 04 454 40 1 50 40 45 5 1 XI+I7 116+II 1 7X7+I6				81:12 116:11	282:16
42:15 152:21 154:10 62:10 116:5 81:12 116:11 282:16 131:20,22,23 \$2.76:17 137:6	42:15	152:21 154:10	62:10 116:5		
Ψ2 /0.17 137.0				131.20,22,23	ψ ≅ / 0.1 / 13 / .0

	T	T	Ι	1
\$2.50 84:15	1,000 71:25	120 23:7 41:4	298:6	1979 72:20,22
\$2.508 99:17	124:1	57:25 72:10	152 184:13	1981 78:2
\$2.55 141:12,13	1,100 72:1	110:12 134:23	156 296:11	144:11,15
\$20 232:7	1/12 131:1	1200 91:6 150:2	157 296:11	1985 76:13
\$22 218:7	1:20 149:11	159:17	158 296:12	1990s 34:19
\$26 119:23	10 50:2,3 58:21	1209 23:11	159 296:13	1998 181:23
\$26.86 119:22	87:11,24	153:6	298:10,11	
\$3 137:6	119:23 145:18	125 99:15	16 45:4 141:11	2
\$3.651 99:20	160:3,7 174:14	134:23	226:15,16	2 30:15 91:17
\$4.12 99:14	214:10 219:15	126 173:5	253:13,17,21	92:2,12,19,22
\$4.34 118:10	261:2 262:5,9	13 107:17 155:3	281:19 282:12	93:1 94:1
\$40 50:14 81:23	262:13 298:16	220:22,23	299:5	132:11 162:22
219:23,24	300:4	221:24,25	16th 23:7	173:20 189:19
\$50 50:8,10,15	10Q 151:22	222:2,6 232:3	160 298:10,11	189:23 204:18
219:18	154:18,21	253:13,17,21	1600 88:13	204:19 263:6
\$6.83 99:12	156:15,19,21	265:6,10,17,19	161 296:14	265:24 271:16
\$60 220:2	100 220:1,1	266:5 299:1	163 296:15	285:3,6
\$7 162:21	299:19	133 57:10 146:8	164 296:18	2A 234:12,13
	101 23:3 88:13	174:17,22	166 296:19	2GH 234:12
0	283:19 299:23	181:11 182:6,8	299:11	2H 234:13
0004 153:22	102 59:12	182:12,17	17 107:7,17	2HC 188:8
0029 299:1,2	108 299:25	183:1	108:3 122:6	189:16
0030 299:4	109.6 58:8 134:9	135 72:10	124:16 145:18	2nd 30:25
0058 108:15	134:12,16	138 296:7 298:9	167:3 174:14	2NP 90:24
299:25	11 73:22 82:18	139 298:9	190:17 207:21	2NP/2HC 298:3
05 120:15	132:9,10,12,13	14 134:13	171 175:17	299:8
07 94:6,9,15	132:15,17	172:24 207:16	181:19 182:24	2,000 71:23,24
08 103:2 136:4	144:8 171:9	222:10 223:15	178 296:20	20 106:15
09 103:3	203:22 214:13	223:17,21	179 25:23 72:21	200 23:16,21
	214:17 271:18	253:13 299:2	296:21	2000 206:23
1	294:19 298:19	14.8 118:12,23	18 43:16 72:18	207:6 226:23
1 24:2 64:11	11-month 74:1	14.9 70:22 82:25	81:21 82:25	2002 99:19
68:24 91:19	271:18	97:24 208:24	92:6 124:16	2004 33:14
92:7,12,19,22	11-month-long	263:24 264:8	172:24 190:17	34:15 36:18
93:1,25 108:21	73:12	140 296:8 298:7	208:16 221:5	38:2 99:11
109:2 161:25	11.3 259:10	142 296:8 298:7	232:7,16	142:9 147:9
173:5 190:17	11:35 137:24	148 173:14	290:24	216:15
203:21 204:19	111 299:19,23	184:13 296:9	18C 214:11	2005 25:24
241:10 261:18	299:25 300:3,3	149 174:1	18-month 56:23	35:14 36:23
265:24 290:20	112 296:5	296:10 298:6	56:24 76:23	65:1 66:7,8,12
1A 228:9,10	115 296:6	15 58:17,21	18.8 97:20	78:3 81:25
1B 234:9	12 56:5 132:9,10	60:25 107:20	182.3 146:9	99:12 121:22
1HC 260:22	132:12,13	173:5 223:25	183 76:12	139:5 144:12
261:15,22	133:14 184:7	225:21,23	187 296:23	144:15 145:1
1NP 90:24 91:16	294:19 298:23	226:2 253:13	189 299:9	155:15,19
1NP/1HC 298:2	12-month	277:21 299:3	19 280:12	157:3 166:16
299:7	271:19	150 176:7	190 296:24	172:11 185:2,3
1st 28:2 138:24	12.8 134:13	151 296:10	193 76:16	209:6 217:8
145:12 242:21				259:6,8 267:14
			I .	

				1
290:9,22	2230 23:15 25:3	123:10 214:22	50 50:10 219:15	64111 23:12
2006 82:19	226 299:4,5	224:4	500 71:21	153:6
99:14 120:25	23 167:25	30th 28:2	501 146:24	64141 23:7
128:14 145:12	24 99:3 299:8,9	300 99:13	148:13	65 219:25
172:10 184:4	299:11	300,000 71:19	520 30:25	242:19
298:25	240-40.018	3100 23:11	547 36:12 63:21	650 23:16
2007 36:4,23	299:5	153:6	65:5,9,14,24	65101 23:3
56:23 58:19	245 146:9	32 112:22	66:1,11,25	65102 23:16,21
59:1 61:2 64:9	25 78:3 92:6	360 23:20 24:17	79:22 146:4,15	24:18 25:4
64:10,17 82:16	176:6 203:22	37 155:1	146:21 147:5	69 296:2
82:21 83:5,8	25th 29:4	378 99:13	148:9,12,12,13	
83:13,19 84:19	253 299:5	38,000 71:20	148:16,17	7
94:13 100:16	254 296:25	39 112:22	149:1 158:5	7 78:22,25 99:7
100:17,18	26 103:20		167:9,19	101:4 110:21
101:13 184:25	260 297:2	4	169:19 170:1	110:23 111:2
215:8 259:12	261 299:8	4 22:8 92:4	215:22 218:2	120:7 160:21
267:15 290:9	262 297:3 300:5	93:16 96:23,25	55 43:23 167:21	161:22 162:4
290:22	264 184:14	97:10 139:2	167:21 279:6	203:22 239:18
2008 43:17 44:5	27 76:11 82:21	140:19 141:5	554 30:25	299:20
70:17 84:14,15	84:19 101:13	141:16,20,23	555 36:13 63:20	7HC 159:8,22
99:16 102:18	106:19 296:1	142:2 161:25	63:24 64:1	160:18,25
109:19 113:13	27th 184:24	162:6 298:6	65:5,10 66:1	7NP 159:8
113:20 114:2	273,000 71:20	299:5,12	66:24 79:21	160:25
120:17 157:2	28 75:17	40 41:5 72:13	146:5,15,25	7NP/7HC
2009 28:2 45:20	28th 28:6	78:24,24	148:7,16,23	298:11
56:23 61:8	29 76:13 221:2	110:14 219:15	157:14 167:9	71 146:11
84:16 112:21	222:14,19	219:19 290:21	168:2 169:21	73 99:16
113:12,15,16	223:15 245:6	400 23:3	170:1,2	793 118:1,3,10
113:21,21,24	29s 224:11	41 290:19	573)636-6758	
116:11		417.1 160:4,7	23:4	8
2010 28:3 30:16	3	418679 23:6	573)751-3234	8 55:24 56:19
61:8 77:22	3 24:2 41:2 83:2	430.17 160:3,7	23:22	87:11 88:17
99:1,19 109:23	92:3 139:2	447 157:14	573)751-4857	89:7,11,15
136:5 221:6	141:11 149:13	158:2,6,16	23:17	108:5 110:21
2011 28:6 58:19	150:6,23 162:6	48 172:23	58 77:20 78:17	110:23 111:2
59:1 61:2	165:8,20,23			263:16 298:12
75:17 217:25	166:2 173:20	5	6	299:24
2012 22:6 24:5	174:1 240:9	5 22:6 94:23	6 72:4 100:3	8:29 24:1
100:19 151:23	299:9	96:23,25 97:10	102:21,23	8:30 294:1,14
181:7	3HC 150:20	138:9,18,19	110:21,23	295:11
209 23:11	3NP 150:20	139:7,11,14,18	111:2 159:8,22	80 57:15,25
21st 181:7 221:6	151:2	160:2,7 161:22	160:18,21,25	106:14 134:22
22 99:1 188:21	3NP/3HC 298:5	203:22 241:8	161:22 207:15	80/20 106:10
203:21 280:12	3rd 151:23	242:15 265:7	207:21 285:14	815 181:9,22
22nd 64:9,17	3.5 72:9 110:10	265:12 266:9	285:14,16	182:11,13,16
220 299:1	3.9 41:3 72:9	285:14,14,15	298:9 299:17	182:19 183:3
222 299:1,3	110:10	298:8 299:15	6.009 99:20	183:21
223 299:3,4	30 102:13,15	5th 24:5	62 231:25	816)556-2314
ĺ	116:24 120:1	5:00 295:13	63 72:2 232:3,16	23:8
<u> </u>				1

EVIDENTIANT HEARING 0/3/2012				
816)753-1122				
23:12				
82 99:17				
824 57:2				
853 57:3				
87 298:13,15,18				
87.23 45:21				
88 296:3				
89 56:15,16				
298:13,15,18				
8941 59:2,7				
9				
9 58:21 68:19				
87:11 88:19				
89:8,11,15				
92:2 97:20				
111:19,21,25				
119:17,24				
126:1 143:7,17				
144:8 172:10				
298:14				
9HC 111:4				
300:1				
9th 184:3,18				
298:25				
90 57:14 298:3,4				
90s 43:13				
90-minute 44:13				
91 296:4				
93 296:5 298:3,4				
299:14				
94 299:16				
94104 88:14				
9411 56:12				
95 78:9				
97 299:14,16				
982,000 117:23				
118:2				
110.2				