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Rate Design

Witness/Type of Exhibit:

Hong Hu/Surrebuttal

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ER-2001-299

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Missouri Public
Service Commission

SURREBUTTAL TESTIMONY

OF

HONG HU

Submitted on Behalf of the Office of the Public Counsel

The Empire District Electric Company

Case No. ER-2001-299

May 17, 2001

**BEFORE THE PUBLIC SERVICE COMMISSION
OF THE STATE OF MISSOURI**

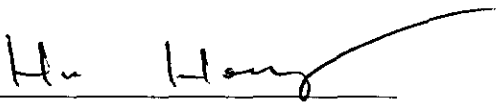
In the matter of The Empire District Electric)
Company's tariff sheets designed to implement)
a general rate increase for retail electric service) Case No. ER-2001-299
provided to customers in the Missouri service)
area of the company.)

AFFIDAVIT OF HONG HU

STATE OF MISSOURI)
) ss
COUNTY OF COLE)


Hong Hu, of lawful age and being first duly sworn, deposes and states:

1. My name is Hong Hu. I am a Public Utility Economist for the Office of the Public Counsel.
2. Attached hereto and made a part hereof for all purposes is my surrebuttal testimony consisting of pages 1 through 9.
3. I hereby swear and affirm that my statements contained in the attached testimony are true and correct to the best of my knowledge and belief.



Hong Hu

Subscribed and sworn to me this 17th day of May, 2001.



Notary Public

Joyce C. Neuner
Notary Public, State of Missouri
County of Osage
My Commission Exp. 06/18/2001

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**SURREBUTTAL TESTIMONY
OF
HONG HU**

THE EMPIRE DISTRICT ELECTRIC COMPANY

CASE NO. ER-2001-299

1 **Q. PLEASE STATE YOUR NAME, TITLE, AND BUSINESS ADDRESS.**

2 A. Hong Hu, Public Utility Economist, Office of the Public Counsel (OPC), P. O.
3 Box 7800, Jefferson City, Missouri 65102.

4 **Q. HAVE YOU FILED ANY PREVIOUS TESTIMONY IN THIS CASE?**

5 A. Yes, I filed direct testimony and rebuttal testimony on the issue of cost of service
6 and rate design.

7 **Q. WHAT IS THE PURPOSE OF YOUR SURREBUTTAL TESTIMONY?**

8 A. The purpose of my surrebuttal testimony is to respond to the rebuttal testimonies
9 filed by all parties regarding Class Cost of Service (CCOS) studies and rate design
10 recommendations.

I. COST OF SERVICE STUDY

Q. WHAT IS THE MAIN CONTROVERSY AMONG ALL PARTIES' REBUTTAL TESTIMONIES REGARDING COST OF SERVICE STUDIES?

A. The main controversy among all parties regarding cost of service studies is the appropriate method of allocating production and transmission plant costs. OPC and the Staff criticize the "Average and Excess" ("A&E") methods used by the Company and Praxair because the A&E method produces results that are similar or identical to a peak responsibility method (Watkins rebuttal, page 3; Hu rebuttal, page 5), and because it fails to account for demands in every hour that the production capacity is utilized to serve load (Watkins rebuttal, page 4; Hu rebuttal, page 5). Praxair criticizes both the OPC's 12-month NCP average and peak method and the Staff's time-of-use method.

Q. ON PAGE 3 OF HIS REBUTTAL TESTIMONY, PRAXAIR'S WITNESS MR. BRUBAKER STATED THAT HE WAS CRITICAL OF YOUR ALLOCATION OF GENERATION AND TRANSMISSION FIXED COSTS BECAUSE YOU HAVE NOT "ADDRESSE[D] THE BASIS FOR SELECTING THIS ALLOCATION METHOD" AND BECAUSE THIS METHOD DOES NOT "MIRROR HOW UTILITIES INCUR COSTS". CAN YOU DESCRIBE HOW ELECTRIC PRODUCTION COSTS ARE INCURRED?

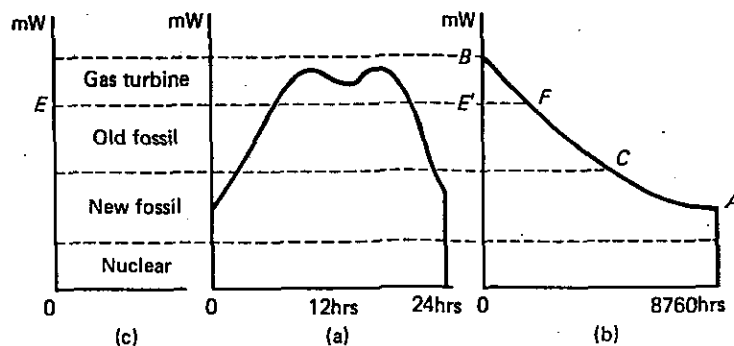
A. Yes. In short, electric utilities choose a mix of different types of electric generation plants to minimize the total generation cost and to satisfy the entire system load. An electric utility's load varies during a day, generally with heavy demand from 10am to 10pm and with much less demand in the night. Load also varies during the year, with heavy demand during the heating and air conditioning seasons. An electric utility usually cannot store its production, and must have the

1 generators ready to meet those periods of maximum demand. The generation
2 facilities must be in place even if they are expensive to maintain and stand idle for
3 much of the time. The utility needs to serve the entire load, but it does not need
4 the same kind of power plant to meet all of its capacity and energy requirements.
5 Theoretically, the utility would want to minimize the investment it has in plant
6 that is likely to be idle most of the time, and would want the plant that will be in
7 operation most of the time to be as reliable and economical as possible. The
8 solution is to build what are called base load plants to meet the minimum around-
9 the-clock load. Because fixed costs can be spread over many hours of operation,
10 those plants tend to be large and expensive-to-build machines that burn low cost
11 fuels. At the other extreme, the utility builds and runs peaking units for those
12 brief periods of peak demand on the system. Those units are generally
13 inexpensive to build because fixed costs have to be spread over a brief period of
14 usage, but fuel costs often are high. The industry also has an intermediate
15 category of generators that are used less than base load and more than peaking
16 units.

17 Figuring out how much of each type of plant to build in order to minimize the
18 utility's total production cost is a complicated and dynamic problem. System
19 planning problems are solved typically by engineers using complicated computer
20 programs, and there exists a considerable amount of literature on the subject. A
21 simplified tool for understanding the system planning practice is load and load-
22 duration curves. A load curve plots demands over a given time period. The load-
23 duration curve measures how long a level of demand "lasts" over the year. Figure
24 1 shows an example of a load curve (a) and a load-duration curve (b). A load-
25 duration curve is obtained by starting with the lowest level of demand on any hour
26 of the year. Since all demands were above this for the rest of the year, this

1 demand was maintained for the whole year giving point A in Figure 1(b).
2 Similarly, ranking demands in ascending order we are able to plot the whole load-
3 duration curve AB. Thus, at point C, this level of load is maintained for about
4 half the year.

5 Figure 1. Example of load curve and load-duration curve

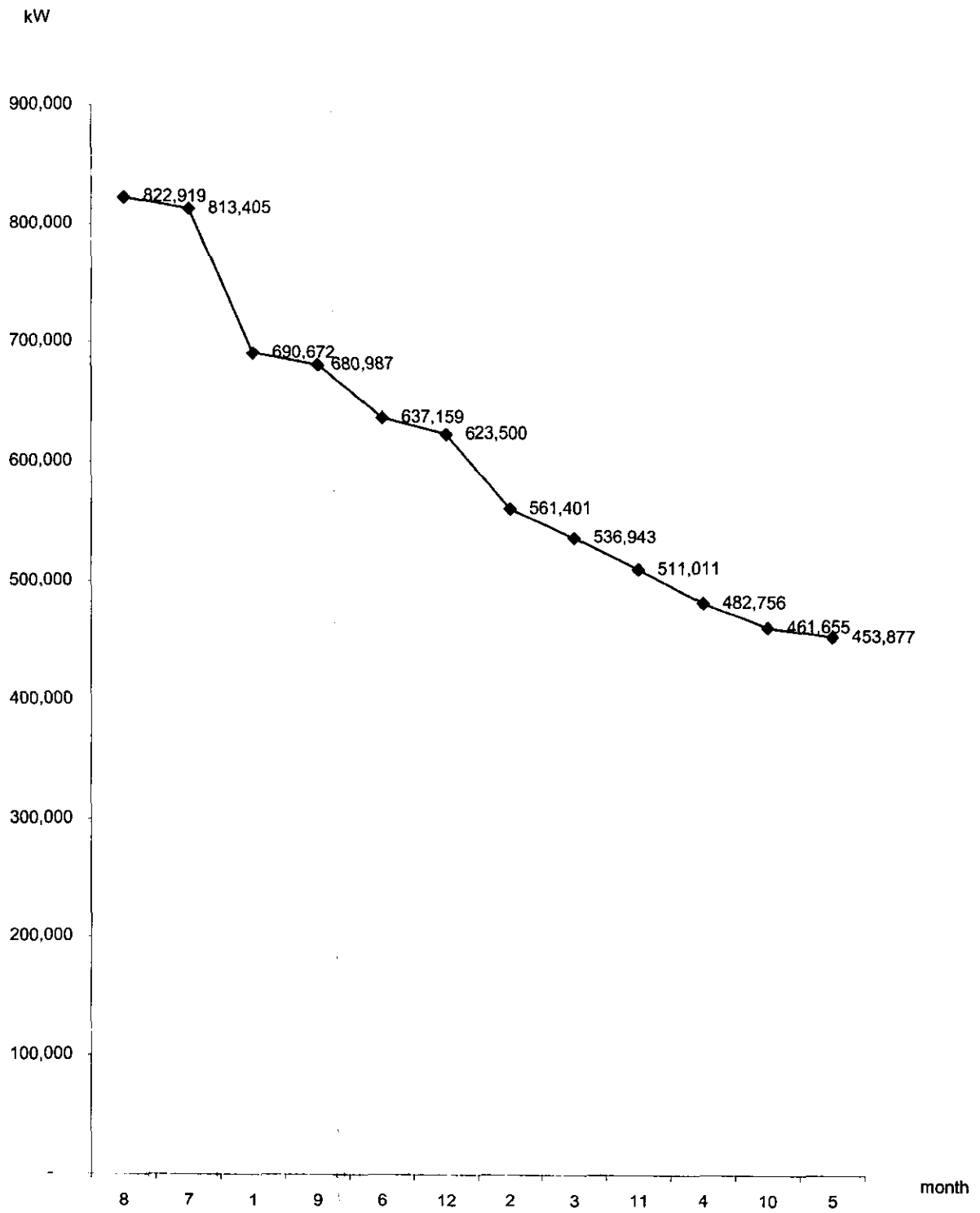


6 Looking at Figure 1(c), it is clear that the load-duration curve provides a basis for
7 choosing a cost-minimizing plant mix for a given expected load profile. The
8 shape of the load-duration curve is as important as, if not more important than, the
9 magnitude of the peak demand in determining how production costs are to be
10 incurred for an electric utility.

11 **Q. PLEASE EXPLAIN HOW OPC'S METHOD REFLECTS HOW UTILITIES INCUR COSTS.**

12 A. OPC believes that cost allocation should reflect cost causation. Figure 2 on the
13 next page is an approximate load-duration curve for Empire. It is an
14 approximation because it is derived by ranking monthly demands instead of
15 hourly demands. From the curve, we can see that a 453,877 kW load has been
16 served around the year. Therefore, the cost of this portion of production plants
17 should be spread over all hours. Similarly, the portion of production plants that
18 are used to satisfy the additional demand above the base load, should be spread

Figure 2. Empire's Load-Duration Curve



1 over all hours that these plants are running. For example, loads over 813,405 kW
2 only occurred in two months (July and August), and thus the cost of the peak load
3 facilities that are installed to serve this peak load should be spread only to the
4 hours in these two months. The OPC's method shown in Schedule HH DIR-1 of
5 my direct testimony accomplishes exactly such a task. The peak demands are
6 ranked first to determine their order in the load-duration curve and then the costs
7 are spread accordingly. A method that utilizes hourly demand instead of monthly
8 demand could obtain a more accurate result but I believe the OPC's method
9 produces a reasonably close result. A method that only utilizes the peak demand
10 in production plant cost allocation is much worse at mirroring how utilities incur
11 costs than OPC's method.

12 **Q. ON PAGE 4 OF HIS REBUTTAL TESTIMONY, MR. BRUBAKER WAS ALSO CRITICAL**
13 **OF YOUR METHOD BECAUSE HE BELIEVED THAT YOU SHOULD USE CLASS SHARE**
14 **OF COINCIDENT PEAK DEMANDS INSTEAD OF NON-COINCIDENT PEAK DEMANDS**
15 **IN DEVELOPING THE ALLOCATOR. HAVE YOU EXAMINED THE DIFFERENCE?**

16 **A.** Yes. I have developed the allocator using class share of coincident peak demands
17 and the difference between the two results is minimal. I have chosen to use non-
18 coincident peak demands because it is likely to be a better representation of the
19 class share of total hours that any production facility are utilized in a certain
20 month.

1 **Q. ON PAGE 5 OF HIS REBUTTAL TESTIMONY, MR. BRUBAKER INDICATED THAT**
2 **YOUR METHOD "HAVE NO CLAIM TO ACCURACY OR THE REPRESENTATION OF**
3 **COST CAUSATION" BECAUSE IT "GIVE[S] SIGNIFICANT WEIGHT TO LOADS**
4 **OCCURING IN OFF-PEAK HOURS AND IN OFF-PEAK MONTHS". DO YOU AGREE?**

5 **A.** No. The goal here is to allocate the total cost of the entire production system, not
6 only the cost of some peak units that are needed in the peak months. As shown in
7 Mr. Brubaker's own Schedule 1 in his direct testimony, 5 months in 1999, 7
8 months in 1998, 6 months in 1997, and 9 months in 1996 had loads that exceeded
9 80% of the maximum system loads. It is only reasonable that all hours that the
10 production facility is running receive some weight, with peak months receiving
11 more weights than non-peak months. That is what OPC's method does. I do not
12 believe a method that gives the entire weight to one single peak month can be
13 representative of cost causation, and that is what the "A&E" method advocated by
14 Mr. Brubaker (or its equivalent "single peak responsibility" method) does.

15 **Q. MR. BRUBAKER INDICATED ON PAGE 5 THAT THAT THE "AVERAGE AND PEAK"**
16 **METHOD IS NOT CORRECT BECAUSE IT USES THE TOTAL PEAK DEMAND RATHER**
17 **THAN THE DIFFERENCE BETWEEN AVERAGE DEMAND AND CUSTOMER CLASS**
18 **PEAK DEMAND, AND THUS IT DOUBLE COUNTS AVERAGE DEMAND. DO YOU**
19 **AGREE WITH HIM?**

20 **A.** No. "Average and Peak" method is effectively a weighted average of the two
21 numbers: class peak demand and class average demand. You do not subtract one
22 number from the other number when you try to obtain a weighted average of two
23 numbers. This does not mean you have double counted one number or another.
24 In fact, the resulted allocation factor for any customer class from the "Average
25 and Peak" method will always be between the corresponding allocation factors

1 from an allocation based on average demand and an allocation based on a single
2 peak demand.

3 **Q. IN HIS CRITICISM OF THE STAFF'S TIME-OF-USE METHOD ON PAGE 6 OF HIS**
4 **REBUTTAL TESTIMONY, MR. BRUBAKER IMPLIED THAT THE OFF-PEAK HOURS**
5 **SHOULD NOT RECEIVE ANY ALLOCATION OF PRODUCTION AND TRANSMISSION**
6 **COST BECAUSE "THEY WOULD NOT CAUSE THE NEED FOR THE ADDITION OF**
7 **GENERATION OR TRANSMISSION CAPACITY". DO YOU AGREE?**

8 **A.** No. The fixed cost of the production and transmission facilities should be spread
9 across all hours that such facilities are running. According to Mr. Brubaker's
10 rational, if one only uses electricity in off-peak hours, he should be allowed to use
11 the production and transmission facilities for free. Only those customers who
12 happen to use electricity in the peak hour should be responsible for the entire
13 production and transmission plant cost. It should be remembered that there are
14 7680 hours per year. It is not reasonable to let customers who use electricity in
15 one certain hour to pay for the entire common cost of production and transmission
16 facilities and let other customers who use electricity in other 7679 hours to get a
17 free ride. Nobody should receive a free ride. One should be responsible for some
18 cost of a facility as long as one is utilizing the facility.

1 **Q. ON PAGES 8 THROUGH 9, MR. BRUBAKER INDICATED THAT THE "TRADITIONAL**
2 **COST ALLOCATION" APPROACH IS REASONABLE TO ALLOCATE ENERGY COSTS**
3 **EQUALLY ACROSS ALL CUSTOMER CLASSES ON AN EQUAL CENTS PER**
4 **KILOWATTHOUR BASIS, AND ALLOCATE FIXED COSTS EQUALLY ACROSS ALL**
5 **CUSTOMER CLASSES ON A UNIFORM DOLLARS PER KILOWATT OF DEMAND BASIS.**
6 **WHAT WOULD BE A MORE REASONABLE APPROACH?**

7 A. I believe a more reasonable approach would be to allocate energy costs equally
8 across all customer classes on an equal cents per kilowatthour basis, and allocate
9 fixed costs equally across all customer classes on a uniform dollars per
10 kilowatthour of system utilization basis.

11 **II. RATE DESIGN**

12 **Q. COMPANY WITNESS DAVID GIBSON STATED THAT "DUE TO THE SIZE OF THE**
13 **PROPOSED RATE INCREASE AND THE FACT THAT FUEL AND PURCHASED POWER**
14 **IS SUCH A LARGE COMPONENT OF EMPIRE'S COST STRUCTURE, AN EQUAL**
15 **PERCENTAGE RATE INCREASE SHOULD BE GIVEN TO ALL CUSTOMERS". DO YOU**
16 **AGREE?**

17 A. No. The energy component of an average industrial customer's electric bill is
18 much larger than that of an average residential customer's bill. Because Empire's
19 proposed revenue increase is largely due to an increase in the cost of fuel and
20 purchased power and the fuel and purchased power cost is directly related to the
21 amount of energy consumption, a larger increase for the energy consumption rate
22 component should be expected. Therefore, a bigger share of the revenue increase
23 for the customer groups who use relatively more energy should also be expected.
24 On the contrary, the company's proposal is an equal percentage increase for all

1 rate groups. It would shift disproportionate share of the increase to the residential
2 customers and small general customers.

3 **Q. PARTIES HAVE RECOMMENDED IN A NON-UNANIMOUS STIPULATION AND**
4 **AGREEMENT THAT A INTERIM ENERGY CHARGE (IEC) SHOULD BE COLLECTED**
5 **FROM RATES ON AN INTERIM AND SUBJECT TO TRUE-UP AND REFUND BASIS.**
6 **WHAT IS OPC'S RECOMMENDATION REGARDING HOW THE IEC SHOULD BE**
7 **INCORPORATED IN THE OVERALL RATE DESIGN IN THE EVENT THAT THE**
8 **COMMISSION APPROVES THE STIPULATION AND AGREEMENT?**

9 A. OPC recommends spreading the revenue increase excluding IEC revenue
10 according to the OPC's rate design methodology as described in my testimonies.
11 Then the IEC should be allocated to each class on the basis of \$0.0054 per kWh
12 and it should be reflected separately on all Empire Missouri rate schedules as was
13 agreed in the Stipulation and Agreement.

14 **Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?**

15 A. Yes.