

Exhibit No.:
Issue: Cost of Capital
Witness: Roberta A. McKiddy
Sponsoring Party: MoPSC Staff
Type of Exhibit: True-Up Surrebuttal Testimony
Case No.: ER-2001-299
Date Testimony Prepared: August 17, 2001

MISSOURI PUBLIC SERVICE COMMISSION
UTILITY SERVICES DIVISION

TRUE-UP SURREBUTTAL TESTIMONY
OF

ROBERTA A. MCKIDDY

THE EMPIRE DISTRICT ELECTRIC COMPANY

CASE NO. ER-2001-299

Jefferson City, Missouri
August 2001
Exhibit No. 125
Date 8/23/01 *Case No.* ER-2001-299
Reporter KRM

**TABLE OF CONTENTS OF
TRUE-UP SURREBUTTAL TESTIMONY
OF
ROBERTA A. MCKIDDY**

Capital Structure	1
Conclusion	5

1 **TRUE-UP SURREBUTTAL TESTIMONY**

2 **OF**

3 **ROBERTA A. MCKIDDY**

4 **THE EMPIRE DISTRICT ELECTRIC COMPANY**

5 **CASE NO. ER-2001-299**

6
7 Q. Please state your name.

8 A. My name is Roberta A. McKiddy.

9 Q. Are you the same Roberta A. McKiddy who filed direct, rebuttal, surrebuttal
10 and true-up direct testimony in this proceeding on behalf of the Staff of the Missouri Public
11 Service Commission (Staff)?

12 A. Yes, I am.

13 Q. What is the purpose of your true-up surrebuttal testimony?

14 A. The purpose of this true-up testimony is to address comments made by
15 Mr. David W. Gibson in his true-up rebuttal testimony regarding capital structure.

16 **Capital Structure**

17 Q. Do you agree with Mr. Gibson that The Empire District Electric Company's
18 (EDE) actual capital structure at June 30, 2001 "does not represent a 'normal' capital
19 structure for Empire?"

20 A. No, I do not. I do agree that EDE's capital structure at June 30, 2001 is not
21 representative of historical capital structures employed by EDE prior to the announcement of
22 its proposed merger with UtiliCorp. However, I do not believe EDE's capital structure is
23 anomalous with the electric utility industry.

True-Up Surrebuttal Testimony of
Roberta A. McKiddy

1 Q. Do you agree with Mr. Gibson's comments regarding your use of common
2 equity ratio information obtained from C.A. Turner Reports?

3 A. No, I do not. Mr. Gibson has taken my use of the referenced C.A. Turner
4 Reports information out of context. In my surrebuttal testimony, I simply stated, "Staff was
5 recently made aware of information published by C.A. Turner Utility Reports, March 2001,
6 which stated the average equity ratio for an electric utility (defined as having primarily
7 electric operations) was approximately 38 percent." I make no further assertions regarding
8 this information primarily because I refer to it only for the purpose of determining whether or
9 not EDE's "actual" capital structure is anomalous to the electric utility industry.

10 Q. Do you believe EDE's capital structure is anomalous to the electric utility
11 industry?

12 A. No, I do not. Although the capital structures reported for EDE at both
13 December 31, 2000 and June 30, 2001 are different from its historical levels, Staff does not
14 consider EDE's "actual" capital structure to be an unusual capital structure for an electric
15 utility.

16 Q. Did Staff make any attempt to compare the returns on equity reported by C.A.
17 Turner Utility Reports with the results of Staff's analysis?

18 A. No, Staff does not believe it is either necessary or appropriate to do so. It is
19 the regulatory agency's duty to determine a fair rate of return and the appropriate revenue
20 requirement for the utility, while maintaining reasonable prices for the public consumer. It is
21 Staff's opinion that the determination of such fair rate of return should be based on company-
22 specific data whenever possible. A company employs different forms of capital to support or
23 fund the assets of the company. These funds are invested proportionately to support each

1 dollar of the company's assets. Each different form of capital has a cost and these costs are
2 weighted proportionately to fund each dollar invested in the assets. Assuming that the
3 various forms of capital are within a reasonable balance and are costed correctly, the
4 resulting total weighted cost of capital, when applied to rate base, will provide the funds
5 necessary to service the various forms of capital. Thus, the total weighted cost of capital
6 corresponds with a fair rate of return for the utility company. For Mr. Gibson to imply that
7 companies with similar capital structures should be afforded similar costs of capital is simply
8 wrong and inappropriate.

9 Q. Do you believe Staff employed a more appropriate capital structure for EDE
10 than that proposed by Company witness Gibson in his true-up rebuttal testimony?

11 A. Yes, I do. When EDE entered into an agreement with UtiliCorp United, Inc.
12 (UtiliCorp) to merge operations (Case No. EM-2000-369), EDE's management made a
13 conscious decision to change its capital structure by buying back its preferred stock
14 outstanding. In spite of this decision, EDE's stock price continued to rise in anticipation of
15 completion of the aforementioned merger. However, UtiliCorp terminated the merger
16 transaction. It appears that EDE would like Staff to assist in minimizing the impact of the
17 merger termination by using a hypothetical capital structure for purposes of setting rate of
18 return, in essence, assisting EDE in obtaining recovery through rates of costs associated with
19 the failed merger. Staff does not believe this would be appropriate and cites the following as
20 a basis for its belief:

21 In cases where the balancing of consumer interests against the interest
22 of investors causes rates to be set at a "just and reasonable" level
23 which is insufficient to ensure the continued financial integrity of the
24 utility, it may simply be said that the utility has encountered one of the
25 risks that imperil any business enterprise, namely the risk of financial
26 failure...In addition, the *Hope* decision observed, "regulation does not

1 insure that the business shall produce net revenues.” [quoting *Federal*
2 *Power Commission v. Natural Gas Pipeline Co.*, 315 U.S. 575, 590,
3 62 S.Ct. 736 [745], 86 L.Ed. 1037, 1052 (1942)].” 320 U.S. at 602, 64
4 S.Ct. at 288, 88 L.Ed. at 345. The risks, which utilities are to bear,
5 were further noted in *Natural Gas Pipeline*, 315 U.S. at 590, 62 S.Ct.
6 at 745, 86 L.Ed. at 1052, where it was stated that “the hazard that the
7 property shall not earn a profit remains on the company in the case of a
8 regulated, as well as an unregulated business.” Since the risk of non-
9 profitability remains upon regulated utility companies, it follows that
10 the consequence of that lack of profitability, to wit diminished
11 financial integrity, also rests upon utility companies.
12

13 If the impact of diminished financial integrity were shifted from utility
14 companies to the consumers, as would be the case if the utilities were
15 regarded as having a constitutionally guaranteed right to rates which
16 would preserve their financial integrity, elevating their rates above
17 those levels that would otherwise be regarded as providing a “just and
18 reasonable” return on assets utilized in the public service, the result
19 would effectively circumvent the longstanding principle... [Source:
20 Pennsylvania Electric Company v. Pennsylvania Public Utility
21 Commission, 502 A.2d 130, pp. 134-135 (Pa. 1985), cert. denied, 476
22 U.S. 1137 (1986).]
23

24 Staff continues to believe it is more appropriate to use EDE’s “actual” capital
25 structure. The Office of Public Counsel also supports this contention. Therefore, Staff used
26 EDE’s “actual” capital structure at June 30, 2001 for purposes of its true-up analysis, which
27 included EDE’s February 2001 issuance of trust preferred stock (TOPrS).

28 Q. Will the use of a hypothetical capital structure for EDE result in an increase in
29 cost of capital?

30 A. Yes, it will. The increased cost is illustrated below:

True-Up Surrebuttal Testimony of
Roberta A. McKiddy

*Weighted Cost of Capital as of June 30, 2001 for EDE
Using EDE's Proposed Hypothetical Capital Structure*

Capital Component	% of Capital	Using ROE of		
		8.50%	9.00%	9.50%
Common Equity	45.00%	3.83%	4.05%	4.28%
Preferred Stock	7.90%	.70%	0.70%	0.70%
Long-Term Debt	47.10%	3.71%	3.71%	3.71%
Total	100.00%	8.24%	8.46%	8.69%

Vs.

*Weighted Cost of Capital as of June 30, 2001 for EDE
Using EDE's Actual Capital Structure*

Capital Component	% of Capital	Using ROE of		
		8.50%	9.00%	9.50%
Common Equity	37.76%	3.21%	3.40%	3.59%
Preferred Stock	7.88%	0.70%	0.70%	0.70%
Long-Term Debt	54.36%	4.28%	4.28%	4.28%
Total	100.00%	8.19%	8.38%	8.57%

Conclusion

Q. Please summarize your position regarding the appropriate capital structure to be employed for purposes of determining an appropriate rate of return to be applied to EDE's rate base in setting rates in this proceeding.

A. Staff believes the appropriate capital structure to be used for setting rates should consist of 37.76 percent common equity, 7.88 percent trust preferred stock and 54.36 percent long-term debt.

Q. Please summarize the appropriate costs that should be employed for purposes of determining an appropriate rate of return to be applied to EDE's rate base in setting rates in this proceeding.

True-Up Surrebuttal Testimony of
Roberta A. McKiddy

1 A. As stated in its true-up direct testimony, Staff believes the embedded cost of
2 long-term debt should be 7.87 percent and the embedded cost of trust preferred stock should
3 be 8.88 percent.

4 Q. Does this conclude your prepared true-up surrebuttal testimony?

5 A. Yes, it does.

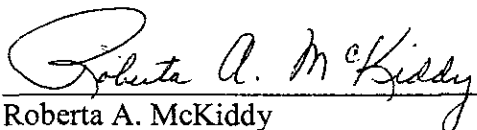
BEFORE THE PUBLIC SERVICE COMMISSION
OF THE STATE OF MISSOURI

In the Matter of the Application of)
The Empire District Electric Company)
for a General Rate Increase.) Case No. ER-2001-299

AFFIDAVIT OF ROBERTA A. MCKIDDY

STATE OF MISSOURI)
)
COUNTY OF COLE) ss.

Roberta A. McKiddy, being of lawful age, on her oath states: that she has participated in the preparation of the foregoing True-Up Surrebuttal Testimony in question and answer form, consisting of 6 pages to be presented in the above case; that the answers in the foregoing True-Up Surrebuttal Testimony were given by her; that she has knowledge of the matters set forth in such answers; and that such matters are true and correct to the best of her knowledge and belief.


Roberta A. McKiddy

Subscribed and sworn to before me this 16 day of August 2001.



TONI M. CHARLTON
NOTARY PUBLIC STATE OF MISSOURI
COUNTY OF COLE
My Commission Expires December 28, 2004