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Issues: Payroll; Payroll Taxes; 401(K)
Plan; Health Care Costs; Incentive
Compensation; Meals; Promotional
Items; Dues and Donations;
Lobbying Expenses; Workers'
Compensation; Outside Services
Witness: Sean T. DeVore
Sponsoring Party: MoPSC Staff
Type of Exhibit: Direct Testimony
Case No.: ER-2004-0570
Date Testimony Prepared: September 20, 2004

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MISSOURI PUBLIC SERVICE COMMISSION
UTILITY SERVICES DIVISION

Missouri Public
Service Commission

DIRECT TESTIMONY

OF

SEAN T. DEVORE

EMPIRE DISTRICT ELECTRIC COMPANY

CASE NO. ER-2004-0570

Jefferson City, Missouri
September 2004

Exhibit No. 37
Case No(s). ER-2004-0570
Date 12-06-05 **Rptr** KE

BEFORE THE PUBLIC SERVICE COMMISSION
OF THE STATE OF MISSOURI

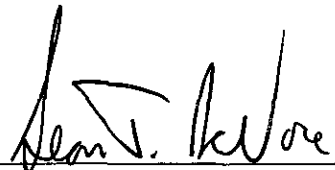
In The Matter of the Tariff Filing of The Empire)
District Electric Company to Implement a)
General Rate Increase for Retail Electric)
Service Provided to Customers in its Missouri)
Service Area.)

Case No. ER-2004-0570

AFFIDAVIT OF SEAN T. DEVORE

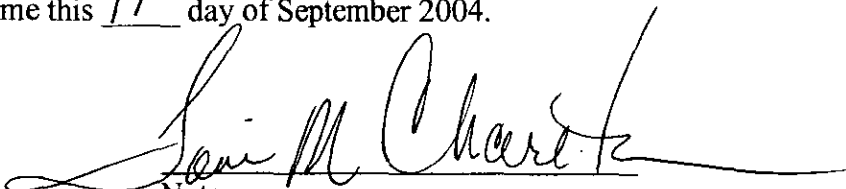
STATE OF MISSOURI)
) ss.
COUNTY OF COLE)

Sean T. DeVore, being of lawful age, on his oath states: that he has participated in the preparation of the following direct testimony in question and answer form, consisting of 20 pages to be presented in the above case; that the answers in the following direct testimony were given by him; that he has knowledge of the matters set forth in such answers; and that such matters are true and correct to the best of his knowledge and belief.



Sean T. DeVore

Subscribed and sworn to before me this 17th day of September 2004.



Notary



TONI M. CHARLTON
NOTARY PUBLIC STATE OF MISSOURI
COUNTY OF COLE
My Commission Expires December 28, 2004

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1 **DIRECT TESTIMONY**
2 **OF**
3 **SEAN T. DEVORE**
4 **EMPIRE DISTRICT ELECTRIC COMPANY**
5 **CASE NO. ER-2004-0570**

6 Q. Please state your name and business address.

7 A. Sean T. DeVore, 1845 Borman Court, Suite 101, St. Louis, MO 63146.

8 Q. By whom are you employed and in what capacity?

9 A. I am a Utility Regulatory Auditor for the Staff of the Missouri Public Service
10 Commission (Commission or PSC).

11 Q. Please describe your educational and employment background.

12 A. I graduated from Truman State University in May 2002 with a Bachelor of
13 Science degree in Accounting. I commenced employment with the Commission Staff (Staff)
14 in May 2002.

15 Q. What has been the nature of your duties while employed by the Commission?

16 A. I am responsible for assisting in the audits and examinations of the books and
17 records of utility companies operating within the state of Missouri.

18 Q. Have you previously filed testimony before this Commission?

19 A. Yes. Please refer to Schedule I, attached to this direct testimony, for a
20 complete listing of filed testimony, including the related case numbers and issues involved.

21 Q. With reference to Case No. ER-2004-0570, have you made an examination
22 and study of the books and records of Empire District Electric Company (Empire or
23 Company)?

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1 A. Yes, in conjunction with other members of the Staff. I specifically examined
2 the Company's workpapers and testimony, various Company reports and documents, the
3 Company's response to Staff data requests, various invoices, and portions of the Company's
4 general ledger.

5 Q. Please identify your areas of responsibility in Case No. ER-2004-0570.

6 A. My principal areas of responsibility include payroll, payroll taxes, payroll
7 related benefits, incentive compensation, dues and donations, lobbying, injuries and damages
8 and outside services.

9 Q. What knowledge, skill, experience, training or education do you have in these
10 matters?

11 A. While attending college, I took various accounting classes, including auditing.
12 Since joining the Commission, I attended technical training sessions sponsored by the
13 Commission. With the exception of injuries and damages, I have been assigned to audit the
14 aforementioned issues in previous rate cases in which I participated. Furthermore, I received
15 and continue to receive training and guidance from the experienced senior auditors at the
16 Commission.

17 Q. What is the purpose of your testimony?

18 A. The purpose of my direct testimony is to sponsor and explain the accounting
19 adjustments listed below:

Staff Adjustment Number	Adjustment Area
S-6.1, S-7.1, S-8.1, S-9.1	Payroll
S-10.1, S-11.1, S-12.1, S-14.1	
S-20.1, S-20.2, S-20.3	Payroll Taxes
S-14.9	401(k) Plan

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1	S-14.13	Health Care Costs
2		
3	S-14.10	Incentive Compensation
4		
5	S-6.5, S-9.4, S-10.5, S-14.8	Meals
6		
7	S-8.6, S-9.6, S-10.7, S-11.3	Promotional Giveaway Items
8	S-12.3, S-14.14	
9		
10	S-6.7, S-9.7, S-10.8	Dues and Donations
11	S-11.4, S-14.15	
12		
13	S-14.18	Lobbying
14		
15	S-14.11	Injuries and Damages
16		
17	S-6.6, S-9.5, S-10.6, S-14.12	Workman's Compensation
18		
19	S-14.7	Outside Services

PAYROLL

Q. What are the different components of the Staff's payroll annualization?

A. The payroll annualization considers executive, non-union full-time, non-union part-time, full-time union, part-time union and non-regulated employees. Commissions, overtime, incentive pay, total and permanent disability, supplemental executive retirement plan and other miscellaneous items are also included in Staff's payroll annualization.

Q. Please explain the methodology you employed to determine annualized payroll.

A. The annualized payroll is based upon the Company's employee levels at June 30, 2004. The wage rate and salary levels are based upon straight time wages/salaries according to the most recent information available through the end of June 30, 2004. Hourly wage rates were computed for hourly workers using 2,088 hours, which represents the

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1 number of work hours in a year based on the 12-month period ending June 30, 2004. Salary
2 rates are computed on an annual basis as of June 30, 2004.

3 Q. Why were the wage rates/salaries and employee levels at June 30, 2004 used
4 to calculate the payroll annualization?

5 A. Using information as of June 30, 2004, which is the end of the update period
6 in this case, is consistent with other aspects of this case, and is consistent with the ratemaking
7 principle of maintaining/matching the proper relationship of revenues, expenses and
8 investment at a point in time.

9 Q. Please explain the Staff's calculation of the commissions portion of the
10 payroll adjustment.

11 A. The commissions portion of payroll uses the test year level of commissions
12 paid. Based on the Staff's examination of historical levels, the test year reflects an
13 appropriate ongoing level of expense.

14 Q. Please explain the Staff's calculation of the overtime portion of the payroll
15 adjustment.

16 A. The overtime portion of payroll was calculated using a five-year average of
17 overtime hours worked for the years 1999 through 2003, multiplied by the most recent hourly
18 overtime rate paid during the 12-months ended June 30, 2004, provided by the Company in
19 response to Staff Data Request No. 132.

20 Q. Please explain how the Staff determined that a five-year average of overtime
21 hours was appropriate.

22 A. The Staff performed a five-year historical analysis of overtime hours to
23 determine the reasonableness of overtime dollars included in the test year payroll. The

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1 historical analysis of overtime hours indicated that hours varied by year with no consistently
2 increasing or decreasing trend. Based upon the Staff's analysis, it was determined that a
3 five-year average of overtime hours would be most representative of a normalized level of
4 overtime hours.

5 Q. What miscellaneous items has the Staff included in its payroll annualization?

6 A. The miscellaneous items Staff has included are stipends for employees
7 performing work-related events, educational assistance, gross-up pay associated with
8 required physicals and overnight allowances for union employees away from home because
9 of work.

10 Q. Why has Staff not included severance in its payroll annualization?

11 A. Empire's severance plan is called the "Change of Control Severance Pay
12 Plan." This plan provides certain key employees with severance benefits following a change
13 of control of Empire. There is not a change of control of Empire currently in progress.
14 Therefore, Staff has not included the costs of anticipating such an expense in Staff's payroll
15 annualization.

16 Q. How did you determine total annualized payroll?

17 A. The Staff's annualized payroll equals the sum of annualized salaries and
18 wages; the test year level of commissions; the five-year average of overtime; incentive
19 compensation, which will be discussed later in my direct testimony; and the test year levels
20 of total and permanent disability, supplemental executive retirement and other miscellaneous
21 items.

22 Q. How did the Staff calculate the allocation factor to apply to Empire's total
23 payroll costs to determine the electric utility operation and maintenance (O&M) expense?

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1 A. The electric O&M expense allocation factor was derived from data requested
2 from Empire for the years 1999 through 2003, identifying the amounts charged to expense,
3 construction and retirement for the electric, water and non-utility functions.

4 Q. Why has Staff used a five-year average to develop its electric O&M expense
5 factor?

6 A. The Staff performed a five-year historical analysis of electric O&M expense
7 factors to determine the reasonableness of the test year factor. The historical analysis
8 indicated a year-to-year variance with no consistently increasing or decreasing trend. Based
9 upon the Staff's analysis, a five-year average of electric O&M expense factors is most
10 representative of a normal ongoing level. Staff's electric O&M expense factor is 70.51%.
11 The remaining 29.49% is charges to construction, retirements, water operations and non-
12 utility functions.

13 Q. How did the Staff determine the portion of annualized total Company payroll
14 to be charged to electric O&M expense?

15 A. Staff multiplied total annualized payroll by the Staff's five-year average
16 electric O&M expense factor to derive total annualized electric payroll expense. Total
17 annualized payroll was then distributed to expense functions based upon the actual
18 distribution of test year payroll. Staff includes all payroll, including non-regulated payroll, in
19 its payroll annualization. Staff's O&M percentage eliminates the non-regulated portion from
20 each aspect of Staff's payroll annualization.

21 Q. Has the Staff applied the electric O&M expense factor to other payroll related
22 adjustments?

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1 A. Yes. The Staff also applied the electric O&M expense factor to other payroll-
2 related adjustments such as 401(k), health care costs and other employee benefits, which
3 naturally follow payroll expense.

4 Q. Which income statement adjustments reflect the Staff's annualization and
5 normalization of payroll?

6 A. The Staff's payroll adjustments are income statement adjustments S-6.1,
7 S-7.1, S-8.1, S-9.1, S-10.1, S-11.1, S-12.1 and S-14.1.

8 **PAYROLL TAXES**

9 Q. Please explain adjustment S-20.2.

10 A. Adjustment S-20.2 annualizes Federal Unemployment Tax (FUTA) by
11 multiplying that portion of each employee's salary at or under the current \$7,000 FUTA limit
12 by the current 2004 rate of .8%. I then applied the electric O&M expense factor of 70.51%
13 to the total annualized FUTA amount to derive the electric O&M expense portion. This
14 amount was compared to the test year level to determine the FUTA expense adjustment.

15 Q. Please explain adjustment S-20.3.

16 A. Adjustment S-20.3 annualizes State Unemployment Tax (SUTA) by
17 multiplying the portion of each employee's salary at or under the respective State's SUTA
18 limit by the respective State's 2004 rate. The dollar limits are: Missouri - \$8,000,
19 Kansas - \$8,000, Oklahoma - \$14,300 and Arkansas - \$10,000. The 2004 rates are:
20 Missouri - 0%, Kansas - .24%, Oklahoma - .1% and Arkansas - .9%. I then applied the
21 electric O&M expense factor of 70.51% to the total annualized SUTA amount to derive the
22 electric O&M expense portion. This amount was compared to the test year level to
23 determine the SUTA expense adjustment.

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1 Q. Please explain adjustment S-20.1.

2 A. Adjustment S-20.1 represents the annualization of the Federal Insurance
3 Contributions Act (FICA) tax.

4 Q. Please explain how the Staff annualized the FICA tax.

5 A. FICA (Social Security) is comprised of Old Age, Survivors and Disability
6 Insurance (OASDI) taxes and Medicare taxes. The OASDI tax rate of 6.2% is limited in
7 calendar year 2004 to the first \$87,900 of gross income per employee. The OASDI tax may
8 also be reduced by the employee's election to set aside a portion of his/her gross
9 salary/wages for healthcare, life insurance, medical expenses and/or dependent care through
10 Empire's Employee Flexible Benefit Plan. The reduction of OASDI tax related to an
11 employee's election to participate in the Employee Flexible Benefit Plan also reduces the
12 applicable OASDI tax. Empire provided the Employee Flex Benefit Plan elections for 2003,
13 updated through June 30, 2004, in response to Staff Data Request No. 379. The Medicare tax
14 of 1.45% applies to the total gross income with no exclusions. I applied the appropriate
15 OASDI and Medicare tax rates to the tax base portion of annualized wages/salaries for each
16 individual employee. Staff applied the OASDI and Medicare tax rates to fringe benefits,
17 commissions, overtime dollars, incentive compensation and miscellaneous items up to
18 OASDI limitations to determine the annualized total Company FICA taxes. I then applied
19 the electric O&M expense factor of 70.51% to the total annualized FICA amount to derive
20 the electric O&M expense portion. This amount was compared to the test year level to
21 determine the FICA tax expense adjustment.

22 **PAYROLL RELATED BENEFITS**

23 Q. Please explain adjustment S-14.9.

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1 A. Adjustment S-14.9 reflects the increase in expenses for the Employee 401K
2 Retirement Plan based upon the employees' current election. Under the 401(k) Plan,
3 employees have the option of deferring, for receipt in the future, a portion of their salaries or
4 wages. The Company matches 50% of the employee's deferral, up to a maximum of 6% of
5 the employees' salaries/wages. Empire provided the employee 401(k) deferral election
6 percentages for 2003 updated through June 30, 2004, in response to Staff Data Request
7 No. 138. These amounts were applied to the annualized wage/salary levels to determine
8 Empire's annualized 401(k) expense. The total Company expense factor was then applied to
9 the total Company annualized 401(k) employer cost to determine the electric O&M expense
10 portion. This amount was compared to the test year level to determine the adjustment.

11 Q. Please explain adjustment S-14.13.

12 A. Adjustment S-14.13 annualizes the health care expense for Empire employees.
13 The Staff completed an analysis of the health care costs for active employees, retired
14 employees and employees on Consolidated Omnibus Budget Reconciliation Act (COBRA)
15 insurance based upon Empire's response to Staff Data Request No. 453. The analysis shows
16 that health care expenses have escalated over the past years. The Staff annualized employee
17 health care plans in effect through the update period ending June 30, 2004. Staff then applied
18 the O&M factor to the annualized level of expense to derive the electric O&M health care
19 expense portion. This amount was compared to the test year level to determine the
20 adjustment.

21 **INCENTIVE COMPENSATION**

22 Q. Please describe Empire's employee incentive compensation plans.

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1 A. Empire has three incentive plans that it provides to its employees. There is an
2 incentive plan for the officers of the Company and a separate plan for salary non-officer
3 employees. The officers' incentive plan is called the management incentive compensation
4 plan (MIP). In addition to these two plans, Empire also offers certain employees lump-sum
5 payments in the nature of bonuses in a program called "Lightning Bolts."

6 Q. Please give a brief description of the Company's MIP.

7 A. The Company's management incentive compensation plan is available to the
8 Company's senior officers: President and Vice Presidents. The MIP is based on
9 recommendations from an executive compensation study prepared by HayGroup, a
10 consulting company hired by Empire. Empire has modified the MIP since the last rate case
11 and because of this, the Staff was not able to apply a five-year analysis. The MIP considers
12 three main categories of compensation: base salary, cash incentives and long-term stock
13 incentives.

14 In early 2004, cash incentives were paid to senior officers for the achievement of
15 goals during the calendar year 2003. Each senior officer had a list of goals pertaining to
16 areas such as expense control, customer service, regulatory performance and financial
17 performance. Each of these goals was given a specific performance measure and a
18 weighting, thus providing a target cash payout. The amount of the award determination was
19 based upon attainment of a specific performance level by that senior officer:

- 20 1. Threshold (50% of target payout),
- 21 2. Target (100% payout), and
- 22 3. Maximum (200% of target payout).

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1 If the results for a specific goal were below the threshold, the senior officer did not receive an
2 award related to that specific goal. If the results were at or above the level set for the
3 maximum goal the senior officer received double the target cash award for that specific goal.

4 The long-term stock incentive is made up of stock options and performance shares.
5 Stock options are considered part of the senior officer's total compensation and are granted
6 each year to the officers of the Company. The senior officers do not have any extra goals to
7 meet in order to be granted these stock options. The senior officer can exercise the options
8 after a three-year vesting period if the stock price is higher than at the time of the grant and
9 the senior officer is still employed by the Company.

10 Annually, there is a three-year comparison of total shareholder return between Empire
11 and the companies in a peer group utilized in the HayGoup study. The total number of
12 performance shares to be awarded is based on this comparison.

13 Q. Please explain Staff's treatment of the base salary and cash incentive portion
14 of the MIP.

15 A. The Staff views the base salary considered in MIP to be the same as the base
16 salary of other employees and has included the entire amount in its annualization of payroll.
17 Historically, the Commission has ordered that, at a minimum, an acceptable management
18 performance plan should contain goals that improve existing performance, and the benefits of
19 the plan should be ascertainable and reasonably related to the plan. The Staff has applied the
20 same criteria accepted by the Commission for incentive compensation plans for both
21 management and salaried employees. The Staff performed an analysis of the cash incentives
22 issued for the MIP in early 2004. These cash payments were for the achievement of goals
23 during the test year 2003. Staff eliminated from recovery awards related to attainment of

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1 earnings goals. In the Staff's view, since financial goals primarily benefit shareholders,
2 shareholders should bear the cost. There is no direct correlation between increased earnings
3 and customer benefits. The Commission has historically not allowed incentive payments for
4 goals related to the financial performance because these goals primarily benefit the
5 shareholder. In its Report And Order in Case No. GR-96-285, Missouri Gas Energy (MGE),
6 the Commission stated:

7 ...the costs of MGE's incentive compensation program should not be
8 included in MGE's revenue requirement because the incentive
9 compensation program is driven at least primarily, if not solely, by the
10 goal of shareholder wealth maximization, and it is not significantly
11 driven by the interests of ratepayers.

12 Staff also eliminated payment for goals related to non-regulated activities and goals
13 the Staff believes are part of the officers' normal job duties. The criteria utilized by the
14 Commission and applied by the Staff requires that incentive compensation included in cost of
15 service, be the result of employees performing beyond basic job requirements and providing
16 benefits to Empire ratepayers. In the Report And Order in Case Nos. EC-87-114 and
17 EC-87-115, Union Electric Company, the Commission stated:

18 At a minimum, an acceptable management performance plan should
19 contain goals that improve existing performance, and the benefits of
20 the plan should be ascertainable and reasonably related to the plan.

21 The Company uses "at budget" and "on schedule" as target levels and commences
22 payouts of 50% of the target level for outcomes that are over budget and past the scheduled
23 completion date. Staff eliminated the cash incentives paid out relating to goals in which the
24 results were over budget or past the scheduled completion date. Staff believes that by using
25 these measurements for payout thresholds, the employees are allowed to perform below an
26 appropriate level of expectation and still receive an award. Staff believes that at a minimum,
27 goals should have a threshold for payouts of "at budget" or "on schedule."

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1 Q. Please provide an example of a goal that Staff believes should be viewed as
2 being part of the officers' normal job duties.

3 A. An example would be the goal to renew the Company's bank line of credit.
4 The Company would have sought to renew and would have renewed its bank line of credit
5 with or without this incentive compensation goal. Staff believes this would be part of an
6 officer's normal job duties.

7 Staff also eliminated awards related to succession planning. While Staff believes that
8 the Company should have a succession plan, Staff does not believe it should be a goal for
9 incentive compensation. Staff considers succession planning a normal job responsibility of
10 the officers of Empire.

11 Q. Please explain Staff's treatment of the long-term stock incentive portion of the
12 MIP.

13 A. Staff eliminated all expenses for stock options during the test year in Staff
14 adjustment S-14.10. These options are granted to the officers with no increase in duties or
15 goals and no measurement of any specific duties or goals have been met. These options also
16 accumulate dividend equivalents during the three-year vesting period. The dividend
17 equivalents are intended to keep the executives focused on dividend maximization. Staff
18 views dividend equivalents as focused on stockholder benefits with no direct connection to
19 improvement in operating performance or quality of service to the ratepayer. Therefore,
20 Staff believes that the stockholders should bear these costs.

21 There were no expenses booked during the test year for the performance shares due to
22 a change in the way the Company accounts for the shares. The Company will experience
23 higher expenses during 2004 to catch-up for the cost associated with prior years performance

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1 shares. Staff has not included any costs for the performance shares because the goal that
2 triggers the awarding of the shares is total shareholder return. The Company's total
3 shareholder return is compared to that of a peer group, chosen from a list of utility companies
4 of comparative size and financial criteria by the HayGroup. The companies in the peer group
5 do not do business in the State of Missouri. Since the triggering mechanism is total
6 shareholder return, Staff believes that the cost of this benefit should be borne by the
7 shareholder. By using the performance of a peer group to determine an incentive award, the
8 Company has established criteria that are based on the financial performance of employees
9 and factors beyond Empire's control. There is no direct correlation between the financial
10 performance of the peer group of utilities and benefits to Empire ratepayers.

11 Q. What other incentive compensation plans does Empire offer its employees?

12 A. In addition to the MIP, the Company has a discretionary award pool that it
13 uses to reward salaried employees who have met all items on a specified list of objectives.

14 Q. Please explain the Staff's treatment of the Company's discretionary
15 compensation award pool.

16 A. In the Company's response to Staff Data Request No. 378, the Company
17 provided a sample of employees who received a discretionary compensation incentive award
18 for the test year and a description of the criteria under which the awards were granted. Staff
19 reviewed the goals for each individual in the sample. It was discovered that in certain
20 instances employees were being awarded for objectives met that were part of their normal job
21 duties, and some employees were being awarded for their active involvement with certain
22 charitable contribution campaigns, such as the United Way. Based on the sample provided in
23 Staff Data Request No. 378, Staff calculated a percentage of awards in which the goals were

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1 related to normal job duties, involvement in charitable activities and non-cost of service
2 activities, such as meeting with area legislators. Staff then applied that percentage to the
3 total discretionary pool awarded to employees. The amount resulting from this calculation
4 was disallowed by the Staff as unnecessary for the provision of safe and adequate service.
5 There was no direct correlation between these incentive awards and benefits to Empire
6 ratepayers.

7 Q. Please provide some examples of goals the Staff believes should be viewed as
8 being part of the employees' normal job duties.

9 A. One example would be the goal of completing Sarbanes-Oxley Section 404
10 (SOX 404) documentation for the Securities and Exchange Commission (SEC) reporting
11 process. SOX 404 requires public companies to thoroughly investigate and take
12 responsibility for all of their internal operational and financial controls. This was a goal for
13 Empire's SEC reporting manager. Staff believes that this item should be treated as being part
14 of this individual's normal job duties and therefore not compensated for as part of an
15 incentive compensation plan. Another example would be the goal to manage shift schedules
16 and vacation schedules to make certain that each weekly shift is complete and within
17 company guidelines. This was an incentive compensation goal for a shift supervisor. This
18 should be treated as a normal job responsibility for this position.

19 Q. What additional incentive award program does Empire offer its employees?

20 A. Empire offers an additional discretionary award program to its non-union
21 salaried employees referred to by the Company as "Lightning Bolts." This program provides
22 cash awards to individuals who have delivered results that are beyond those normally
23 associated with their position.

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1 Q. Please explain Staff's treatment of "Lightning Bolts."

2 A. The Staff recommends disallowance of these payments, as they do not meet
3 criteria accepted by the Commission for incentive compensation. Reasons for awarding
4 "Lightning Bolts" listed in the Company response to Staff Data Request No. 364 include
5 working on the United Way Campaign and performing normal responsibilities. There are no
6 set criteria established or attached to the earning of such awards. Employees cannot ascertain
7 the level of performance that must be achieved. These payments are made solely at the
8 discretion of the Company's management.

9 **MEALS EXPENSE**

10 Q. Please explain adjustments S-6.5, S-9.4, S-10.5 and S-14.8.

11 A. These adjustments reflect the Staff's disallowance of costs associated with
12 Christmas luncheons. These expenses are incurred at the discretion of the Company's
13 management and are not necessary for the provision of safe and adequate service, and
14 provide no direct benefit to the ratepayer.

15 **PROMOTIONAL GIVEAWAY ITEMS**

16 Q. Please describe adjustments S-8.6, S-9.6, S-10.7, S-11.3, S-12.3 and S-14.14.

17 A. These adjustments decrease expenses for the disallowance of promotional
18 giveaway items distributed by Empire during the test year.

19 Q. Please describe the items that the Company offers as promotional giveaways.

20 A. The Company distributed many types of items (e.g., magnets, patriot flag
21 maps, travel mugs, desk items, etc.) during the test year. Some of the items display the
22 Empire logo. The Staff believes that the cost of promotional giveaways provides no direct

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benefit to the ratepayer and is not necessary for the provision of safe and adequate service.

The Commission has previously disallowed the cost of promotional giveaway items that were similar in nature in several rate cases, including Missouri Cities Water Company, et al., Case No. WR-92-207.

DUES AND DONATIONS

Q. Please explain adjustments S-6.7, S-9.7, S-10.8, S-11.4 and S-14.15.

A. These adjustments decrease test year expenses relating to various dues and donations paid by the Company. The Staff recommends disallowing the dues and donations listed in Schedule 2, attached to my direct testimony, because they are not necessary for the provision of safe and adequate service, and do not provide any direct benefit to ratepayers.

Q. Do you have any specific comments on certain disallowances indicated on Schedule 2?

A. Yes. The dues to state and national chambers of commerce were disallowed on the basis that the activities of these groups duplicate the efforts of the local chambers of commerce located within the Company's four state service territory. Dues for memberships in local chambers of commerce were allowed because such memberships generally benefit the Company and its customers, through the Company's participation in the local communities it serves. The Commission has historically allowed in rates one chamber of commerce membership in each of the Missouri communities that a utility serves.

LOBBYING EXPENSES

Q. Did the Staff evaluate the lobbying expenses incurred by the Company?

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1 A. Yes, the Staff evaluated the lobbying expenses incurred by the Company.
2 While reviewing information provided in Staff Data Request No. 449, Staff found a total of
3 23 hours of William Gipson's time that was charged to account 920.101, Management and
4 Administrative - Executives, that should have been charged to account 426.400, Civic,
5 Political and Related Activities. Staff calculated an hourly wage rate for William Gipson and
6 multiplied the wage rate by the number of hours to get a total dollar figure. Staff then
7 applied the O&M percentage to the total dollar figure to calculate adjustment S-14.18.

8 **INJURIES AND DAMAGES AND WORKERS' COMPENSATION**

9 Q. Please explain adjustment S-14.11.

10 A. Adjustment S-14.11 reflects the Staff's normalization of injuries and damages
11 expenses. The Staff's calculation regarding injuries and damages expense reflects a
12 normalized level based upon the average actual injuries and damages paid during the last
13 60 months ending December 31, 2003, multiplied by 12 to determine an annualized level.

14 Q. Please explain Adjustment S-6.6, S-9.5, S-10.6 and S-14.12.

15 A. These adjustments annualize the excess workers' compensation insurance
16 expense based on the June 30, 2004 premium rates. The Company has experienced a
17 significant increase in the premiums during the test year for excess workers' compensation
18 insurance due to the addition of a terrorism option and other fees.

19 **OUTSIDE SERVICES**

20 Q. Please describe adjustments S-14.7.

21 A. Independent (outside) contractors and vendors provided various services to
22 Empire. The Staff reviewed the cost of outside services posted to accounts 923.005 through

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1 923.514, Outside Services, during the 2003 test year. Staff's adjustment S-14.7 reflects both
2 the normalizations and disallowances of a portion of these costs based on Staff's review of
3 these transactions.

4 Q. Please give a brief description of the components of this adjustment.

5 A. This adjustment reflects the Staff's treatment of the costs associated with legal
6 fees for the Enron North America Corp. (Enron) fuel contract dispute, the Kansas City Power
7 & Light Company (KCPL) arbitration, the Riverton retirement analysis and the strategic
8 planning study.

9 Enron claimed that Empire owed a sum of money for future physical purchases of
10 natural gas as a result of Empire's early termination of a fuel contract with Enron. Enron
11 disputed the lawfulness of the termination. Empire terminated the contract due to the fall of
12 Enron's credit rating. Empire and Enron eventually settled the dispute. Staff has disallowed
13 all legal fees pertaining to the Enron dispute, which was a one-time, nonrecurring event.

14 Staff has also disallowed all legal fees pertaining to the KCPL arbitration. This legal
15 matter dealt with an interchange agreement between Empire and KCPL that is no longer in
16 effect. The Staff views this item as a nonrecurring event.

17 The Riverton analysis performed by Burns & McDonnell examined and
18 recommended changes to Empire's Riverton generating units 7 and 8. These units are aging
19 and have not been substantially refurbished. The purpose of the study was to make
20 recommendations for a plan of future plant operations spanning a 20-year planning period
21 through 2022. The Staff believes that this expense will recur in the future as Empire
22 continues to evaluate this facility. However, the Staff does not expect a Riverton plant

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1 assessment of units 7 and 8 to occur on an annual basis. Therefore, the Staff is
2 recommending a normalization of the cost of this study over a five-year period.

3 Based on the Company's response to Staff Data Request No. 190.4, Staff has
4 determined that a strategic planning study is performed every two years. Therefore, Staff has
5 normalized the costs of the study performed during the test year over a period of two years.

6 Q. Does this conclude your direct testimony?

7 A. Yes, it does.

CASE PROCEEDING PARTICIPATION

SEAN T. DEVORE

PARTICIPATION		TESTIMONY
COMPANY	CASE NO.	ISSUES
Empire District Electric	ER-2002-0424	<u>Direct</u> – Advertising, Promotional Giveaways, Dues and Donations, PSC Assessment, Rate Case Expense, Postage Expense, Customer Deposits, Materials and Supplies, Prepayments, Customer Advances
Ameren UE	GR-2003-0517	<u>Direct</u> – Plant in Service, Depreciation Reserve, Depreciation Expense, Other Rate Base, Cash Working Capital, Property Taxes, Dues and Donations
Fidelity Telephone Company	IR-2004-0272	<u>Direct</u> – Test Year, Accounting Schedules, Payroll, Incentive Compensation, Advertising Expense, Dues and Donations, Promotional Giveaways, Outside Services, Legal Fees, Rate Case Expense, Rent Expense, Extraordinary Items, Travel and Lodging Expense

Empire District Electric
ER-2004-0570
Dues and Donations
Sean DeVore
DR 96 Non-Proprietary

Acct	Vendor Name	Amount	Sales Tax	Month	Year	Amount Disallowed	Reason
549120	Sam's Club	482.47	-	12	2003	482.47	Not needed for safe and reliable service
580001	Garry D Haralson - Rotary	106.00	-	10	2003	106	Involuntary donation
584022	Arkansas One-Call System Inc	57.50	-	3	2003	57.5	Not Missouri
588011	INTERNATIONAL LINEMANS HAYWARD	1,000.00	-	3	2003	1000	Already allowed
901001	Joplin Branch of NAACP	30.00	-	8	2003	30	Involuntary donation
907101	Marcia K Sadler - Rotary	27.00	-	1	2003	27	Involuntary donation
907101	Columbus Country Club	600.00	40.80	3	2003	600	golf dues
907101	Travis L Jones - SBU TD Club	147.62	-	10	2003	147.62	Involuntary donation
						774.62	
921102	Bradley P Beecher - Briarbrook Country Club	142.74	-	1	2003	142.74	Golf Dues
921102	Missouri Chamber Of Commerce	2,500.00	-	1	2003	2500	Already allowed are dues
921102	Briarbrook Country Club	112.74	-	1	2003	112.74	golf dues
921102	Twin Hills Golf & Country Club	1,889.72	-	1	2003	1889.72	Golf Dues
921102	Missouri Chamber Of Commerce	30.00	-	1	2003	30	Already allowed are dues
921102	Briarbrook Country Club	142.77	-	2	2003	142.77	Golf Dues
921102	Associated Industries Of Missouri	1,134.00	-	2	2003	1134	lobbying and tax deductible
921102	Twin Hills Golf & Country Club	52.08	-	2	2003	52.08	Golf Dues
921102	Bradley P Beecher - Briarbrook Country Club	142.74	-	2	2003	142.74	Golf Dues
921102	Briarbrook Country Club	142.74	-	3	2003	142.74	golf dues
921102	Twin Hills Golf & Country Club	908.02	-	3	2003	908.02	golf dues
921102	Briarbrook Country Club	142.74	-	4	2003	142.74	Golf dues
921102	MO SOUTHERN STATE COLLE GIPSON	530.00	-	4	2003	530	Involuntary Donation
921102	MO SOUTHERN STATE COLLE LONGAN	350.00	-	4	2003	350	Involuntary Donation
921102	Briarbrook Country Club	142.74	-	5	2003	142.74	golf dues
921102	MO SOUTHERN STATE COLLE KNAPP	300.00	-	5	2003	300	Involuntary Donation
921102	Missouri Chamber Of Commerce	5,000.00	-	6	2003	5000	Already allowed area dues
921102	Twin Hills Golf & Country Club	50.00	-	6	2003	50	golf dues
921102	Bradley P Beecher - Briarbrook Country Club	142.74	-	6	2003	142.74	golf dues
921102	Briarbrook Country Club	285.48	-	7	2003	285.48	golf dues
921102	Twin Hills Golf & Country Club	50.00	-	8	2003	50	golf dues
921102	Twin Hills Golf & Country Club	44.59	-	8	2003	44.59	golf dues
921102	Bradley P Beecher - Briarbrook Country Club	157.74	-	8	2003	157.74	golf dues
921102	Twin Hills Golf & Country Club	50.00	-	9	2003	50	golf dues
921102	Briarbrook Country Club	142.74	-	9	2003	142.74	golf dues
921102	Bradley P Beecher - Briarbrook Country Club	142.74	-	9	2003	142.74	golf dues
921102	Twin Hills Golf & Country Club	50.00	-	10	2003	50	golf dues
921102	Briarbrook Country Club	152.74	-	10	2003	152.74	golf dues
921102	Bradley P Beecher - Twin Hills Country Club	136.13	-	10	2003	136.13	golf dues
921102	Briarbrook Country Club	152.74	-	11	2003	152.74	golf dues
921102	Twin Hills Golf & Country Club	50.00	-	11	2003	50	golf dues
921102	Bradley P Beecher - Twin Hills Country Club	186.13	-	11	2003	186.13	golf dues
921102	Twin Hills Golf & Country Club	953.86	-	12	2003	953.86	golf dues
921102	Twin Hills Golf & Country Club	50.00	-	12	2003	50	golf dues
921102	Briarbrook Country Club	152.74	-	12	2003	152.74	golf dues
921301	Center for Energy & Economic Development	3,941.00	-	1	2003	1,970.50	Lobbying %
						18,583.90	
930210	EEI dues	7,532.36	-	1	2,003	7,532.36	
930210	EEI dues	7,532.36	-	2	2,003	7,532.36	
930210	EEI dues	7,532.36	-	3	2,003	7,532.36	
930210	EEI dues	7,532.36	-	4	2,003	7,532.36	
930210	EEI dues	7,532.36	-	5	2,003	7,532.36	
930210	EEI dues	7,532.36	-	6	2,003	7,532.36	
930210	EEI dues	6,785.47	-	7	2,003	6,785.47	
930210	EEI dues	6,785.47	-	8	2,003	6,785.47	
930210	EEI dues	2,300.00	-	8	2,003	2,300.00	
930210	EEI dues	6,785.47	-	9	2,003	6,785.47	
930210	EEI dues	6,785.47	-	10	2,003	6,785.47	
930210	EEI dues	6,785.47	-	11	2,003	6,785.47	
930210	EEI dues	8,785.44	-	12	2,003	8,785.44	
930219	KANSAS ECONOMIC DEVELOPMENT ALLIANCE	50.00	-	3	2003	50	Not Missouri
930219	SOUTHERN ED DEV COUNCI WALLACE	200.00	-	4	2003	200	Already allowed area dues
930219	Southeast Kansas Inc	800.00	-	8	2003	800	Not Missouri

Acct	Vendor Name	Amount	Sales Tax	Month	Year	Amount Disallowed	Reason
930219	CORENET GLOBAL CONFERE WALLACE	450.00		8	2003	450	Already allow area dues
930219	MO ECONOMIC DEV COUNCI WALLACE	110.00		9	2003	110	Already allow area dues
930219	INTERNATIONAL ECONOMIC WALLACE	325.00		12	2003	325	Already allowed area dues
930248	Baxter Springs Chamber Of	260.00	-	1	2003	260	Kansas dues
930248	Gravette Chamber Of Commerce	35.00	-	2	2003	35	Kansas Dues
930248	U S Chamber of Commerce	795.00	-	2	2003	795	Already allowed area dues
930248	Kansas Chamber Of Commerce And	1,400.00	-	5	2003	1400	Not Missouri
930248	Chamber Of Commerce	436.00	-	10	2003	436	already allowed Area duea
						95,067.95	
935523	NSPE MEMBERSHIP DUES GAINES	237.00		12	2003	237	Already allowed once
						<u>116,339.44</u>	

ACCT	Amount	
549	(482)	S-6.7
580	(106)	
584	(58)	
588	(1,000)	S-9.7
901	(30)	S-10.8
907	(775)	S-11.4
921	(18,584)	
930	(95,068)	
935	(237)	S-14.15
	<u>(116,339)</u>	