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Issues: Rate Base; Plant in
Service

Witness: David W. Elliott

Sponsoring Party: MO PSC Staff

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Case No.: ER-2004-0570

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MISSOURI PUBLIC SERVICE COMMISSION DEC 28 2004

UTILITY OPERATIONS DIVISION

Missouri Public
Service Commission

DIRECT TESTIMONY

OF

DAVID W. ELLIOTT

THE EMPIRE DISTRICT ELECTRIC COMPANY

CASE NO. ER-2004-0570

Jefferson City, Missouri
September 2004

****Denotes Highly Confidential Information****

Exhibit No. 39 NP
Case No(s) ER-2004-0570
Date 12-06-04 Rptr XF

NP

**BEFORE THE PUBLIC SERVICE COMMISSION
OF THE STATE OF MISSOURI**

In the Matter of the tariff filing of The)
Empire District Electric Company to)
implement a general rate increase for retail)
electric service provided to customers in)
its Missouri service area)

Case No. ER-2004-0570

AFFIDAVIT OF DAVID W. ELLIOTT

STATE OF MISSOURI)
) ss
COUNTY OF COLE)

David W. Elliott, of lawful age, on his oath states: that he has participated in the preparation of the following Direct Testimony in question and answer form, consisting of 11 pages of Direct Testimony to be presented in the above case, that the answers in the following Direct Testimony were given by him; that he has knowledge of the matters set forth in such answers; and that such matters are true to the best of his knowledge and belief.

David W. Elliott
David W. Elliott

Subscribed and sworn to before me this 17th day of September, 2004.

David L. Hake
Notary Public

My commission expires _____
DAVID L. HAKE
Notary Public - State of Missouri
County of Cole
see Commission Expires Jan 9, 2005

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DIRECT TESTIMONY
OF
DAVID W. ELLIOTT
THE EMPIRE DISTRICT ELECTRIC COMPANY
CASE NO. ER-2004-0570

12 Q Please state your name and business address.

13 A David W. Elliott, P.O. Box 360, Jefferson City, Missouri, 65102.

14 Q By whom are you employed and in what capacity?

15 A I am employed by the Missouri Public Service Commission (Commission)
16 as a Utility Engineering Specialist III in the Energy Department of the Utility Operations
17 Division.

18 Q Please describe your educational and work background.

19 A I graduated from Iowa State University with a Bachelor of Science degree
20 in Mechanical Engineering in May 1975. I was employed by Iowa-Illinois Gas and
21 Electric Company (IIGE) as an engineer from July 1975 to May 1993. While at IIGE, I
22 worked at Riverside Generating Station, first as an assistant to the maintenance engineer,
23 and then as an engineer responsible for monitoring station performance. In 1982, I
24 transferred to the Mechanical Design Division of the Engineering Department where I
25 was an engineer responsible for various projects at IIGE's power plants. In
26 September 1993, I began my employment with the Commission.

27 Q Have you filed testimony previously before the Commission?

28 A Yes. Please refer to Schedule 1 for the list of cases I have filed in.

Direct Testimony of
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1 Q. What is the purpose of your testimony in The Empire District Electric
2 Company (Empire) rate case, Case No. ER-2004-0570?

3 A. The purpose of my testimony is to address certain issues concerning
4 Empire's Energy Center. These issues are: the in-service criteria and the construction
5 audit for the two new Energy Center Combustion Turbine Units.

6 Q. Have you been responsible for any in-service criteria or construction audit
7 issues prior to this case?

8 A. Yes. Please refer to Schedule 2 for the list of units.

9 Q. Please describe the new units at Empire's Energy Center.

10 A. There are two new units at Energy Center (EC3 and EC4). Both are aero-
11 derivative combustion turbines with a nominal output of 50 MW each. An aero-
12 derivative turbine is based on a design very similar to the engines on a large jet. Each
13 unit consists of two of these engines, which turn one generator. The aero-derivative type
14 units are able to withstand the stress of starting and stopping better than larger
15 combustion turbines. This ability allows these smaller units to follow the peak load
16 requirements better.

17 In-Service Criteria

18
19 Q. What are in-service criteria?

20 A. In-service criteria are a set of operational tests or operational requirements
21 developed by the Staff to determine whether a new unit is "fully operational and used for
22 service."

23 Q. Where does the phrase "fully operational and used for service" come
24 from?

Direct Testimony of
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1 A. The phrase comes from Section 393.135, RSMo. 2000, a statute that was
2 adopted by Initiative, Proposition No. 1, on November 2, 1976. Section 393.135, RSMo.
3 2000, which provides as follows:

4 Any charge made or demanded by an electrical corporation for
5 service, or in connection therewith, which is based on the costs of
6 construction in progress upon any existing or new facility of the
7 electrical corporation, or any other cost associated with owning,
8 operating, maintaining, or financing any property before it is fully
9 operational and used for service, is unjust and unreasonable, and is
10 prohibited. (Emphasis added)

11
12 Q. How are in-service test criteria developed?

13 A. The Staff develops its criteria, based on its review of the new unit's
14 specifications and discussions with the Company.

15 Q. Why are in-service criteria important?

16 A. In-service criteria are the basis upon which a new unit is determined to be
17 "fully operational and used for service" and is to be given ratemaking treatment. A new
18 unit may not have any historical operating information from which the Staff could make a
19 recommendation to the Commission of whether the new unit is "fully operational and
20 used for service." In such situations, operational tests must be established and applied to
21 new generating units in order for Staff to file its recommendation.

22 Q. What do in-service criteria typically include?

23 A. If there is little or no historical operating data available to show the unit
24 capabilities or identify serious operating problems, Staff attempts to include certain
25 operational tests that will give an indication of how the new unit will perform. Certain
26 fundamental tests are included to prove whether the unit can start properly, shut down
27 properly, operate at its full design capacity, operate for a period of time without tripping

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1 off line, and operate at multiple load points, operate at its design minimum load point.
2 Other items the Staff would consider are whether the unit can meet the contract
3 guarantees, and whether the full output of the unit can be delivered into the electrical
4 distribution/transmission system.

5 Q. Do these units have some operational history?

6 A. Yes. Staff has been able to review the historical operational data to
7 determine if there were any problems with the operation of the new unit. This review of
8 historical data along with the testing of contract guarantees discussed below, constitutes
9 the in-service criteria.

10 Q. What does a utility typically require from the manufacturer before final
11 acceptance of a new unit?

12 A. Usually there are certain equipment operating parameters or conditions in
13 the contract between the utility and the manufacturer, which the manufacturer guarantees
14 to meet. The utility typically requires the manufacturer to prove the new equipment
15 meets these contract performance guarantees. Examples of such contract performance
16 guarantees would include a full load maximum heat rate (the amount of energy required
17 to generate a kWh of electricity), an expected capacity, maximum emissions, and
18 minimum exhaust gas temperature.

19 Q. Who manufactured the new combustion turbines?

20 A. Pratt & Whitney.

21 Q. Were there performance guarantees in the contract with Pratt & Whitney?

22 A. Yes.

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1 Q. Has the Staff developed in-service criteria for any units since Section
2 393.135 RSMo 2000, went into effect in 1977?

3 A. Yes. The Staff has developed in-service criteria for at least the following
4 units: Wolf Creek and Callaway, which are nuclear units; Jeffrey Energy Center Units
5 No. 1 and No. 2, Iatan, and Sibley Unit No. 3, which are coal fired units; State Line Units
6 No. 1 and No. 2, which are natural gas/oil peaking units, and the State Line Combined
7 Cycle unit. Schedule 3 attached to this testimony provides a summary of the criteria
8 developed for each of these units.

9 Q. Can any of the in-service test criteria the Staff developed for Iatan, Wolf
10 Creek, Callaway, Jeffrey Energy Center, Sibley or State Line Combined Cycle be used
11 for the EC3 and EC4 units?

12 A. No. The listed units are not combustion turbines and would not have the
13 same operational characteristics of a combustion turbine.

14 Q. Can the in-service criteria the Staff developed for the State Line Units 1
15 and 2 be used?

16 A. Yes, with minor changes they could. The criteria for State Line Units 1
17 and 2 were based on tests alone. However since there is historical operational data
18 available for both the EC3 and EC4 Units, this historical data can be reviewed instead of
19 testing.

20 Q. In the past, has Empire followed the Staff's requirements for in-service
21 testing of new units?

22 A. Yes. The Staff required State Line Unit No. 1, State Line Unit No. 2, and
23 State Line Combined Cycle Unit, to meet certain in-service test criteria before agreeing

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1 that these units were fully operational and used for service. Empire tested State Line Unit
2 No. 1 in 1995, State Line Unit No. 2 in 1997, and State Line Combined Cycle Unit in
3 2001.

4 Q. What in-service criteria does the Staff propose the Commission use for the
5 new Energy Center units in this proceeding?

6 A. The Staff recommends the in-service criteria set forth in Schedule 4
7 attached to this testimony.

8 Q. How do these proposed criteria compare to the criteria the Staff has
9 proposed for other units in the past?

10 A. As stated earlier, the proposed criteria for the new Energy Center Units are
11 similar to those applied to the combustion turbine units at State Line, but are based more
12 on a review of historical operational data. There are three specific differences between
13 the criteria for Energy Center units and the State Line combustion turbine units:

14 • Staff removed the criterion for operating at a specific load for 72 hours.
15 Energy Center combustion turbines are aero-derivative units and State Line combustion
16 turbines are larger capacity units. Since aero-derivative units can be started and stopped
17 more frequently than the larger combustion turbines, the Energy Center aero-derivative
18 units are used for short term peaking and therefore do not need to prove that they can be
19 operated over long periods of time.

20 • Staff removed the criterion of proving that there are no Missouri
21 Department of Natural Resources (MoDNR) imposed limitations on operation due to
22 emissions. MoDNR has the responsibility to determine if the units would be required to

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1 have operational limits based on the guaranteed emissions. Also these units are peaking
2 units, which operate only a limited number of times during the year.

3 • Staff removed the bonus/penalty section, which was first used by the Staff
4 in the in-service criteria for State Line Units Nos. 1 and 2. Upon further review, the Staff
5 does not believe that the items found in that section are appropriate to use in determining
6 whether the EC3 and EC4 units are "fully operational and used for service." These types
7 of potential contractual offsets are not truly relevant to the in-service status of a
8 generating unit.

9 Q. Please explain Staff's criteria Item 1.

10 A. Item 1 of Staff's criteria requires that the major construction work be
11 completed to be "fully operational". In order for the EC3 and EC4 Units to meet the rest
12 of the criteria, the units must be operational. This is similar to Staff's criteria developed
13 for Iatan, Jeffrey Energy Center Unit No. 2, and State Line Units Nos. 1 and 2.

14 Q. Has this criterion been met?

15 A. Yes. I visited the site on July 19, 2004, and found all major construction
16 work completed.

17 Q. Please explain Staff's criteria item 2.

18 A. Item 2 of the Staff's criteria requires that all the pre-operational tests have
19 been successfully completed.

20 Q. Has this criterion been met?

21 A. Yes. I have reviewed the Pratt & Whitney commissioning manuals for the
22 turbines and the Bush generator commissioning report for the generators. I found all

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1 pre-operational tests completed. Copies of the cover and table of contents pages are
2 shown in Schedule 5.

3 Q. Please explain Staff's criteria Item 3 and Item 4.

4 A. Item 3 and Item 4 of the Staff's criteria require the new EC3 and EC4
5 Units to be able to start normally and stop normally. The Staff believes that for the EC3
6 and EC4 Units to be "fully operational and used for service" the units should start and
7 stop as designed. This is similar to Staff's criteria developed for State Line Units Nos. 1
8 and 2.

9 Q. Have these two criterion been met?

10 A. Yes. I have reviewed the operational logbooks for both units covering the
11 period of time from April 2003 through June 2004, which indicate the units have met this
12 criterion.

13 Q. Please explain Staff's criteria Item 5.

14 A. Item 5 of Staff's criteria requires that the unit has demonstrated the
15 capability to operate as designed at a minimum load. The unit may be required to operate
16 at that load due to Empire's system requirements. Staff believes the units should be able
17 to operate at the minimum load point.

18 Q. Have the units met this criterion?

19 A. Yes. I have reviewed the operating data for both units from May 2003
20 through July 2004. During this period EC3 Unit operated at or near the minimum load
21 point for 66 hours, and EC4 Unit has operated at or near the minimum load point for 101
22 hours indicating that the units have met this criterion. See Schedule 6.

23 Q. Please explain Staff's criteria Item 6.

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1 A. Item 6 of the Staff's criteria requires that the units demonstrate the
2 capability to operate as designed at nominal load. The Staff believes that it needs to be
3 established that the EC3 and EC4 Units are capable of generating close to its nominal
4 capacity for a reasonable period of time.

5 Q. Have the units met this criterion?

6 A. Yes. I have reviewed the operating data for both units from May 2003
7 through July 2004. During this period EC3 Unit operated at or above the nominal load
8 point for 193 hours, and EC4 Unit operated at or above the nominal load point for 197
9 hours. This indicates that the units have met this criterion. See Schedule 6.

10 Q. Please explain Staff's criteria Item 7.

11 A. Item 7 of Staff's criteria requires that the units to have successfully met all
12 contract operational guarantees.

13 Q. Have the units met this criterion?

14 A. Yes. I have reviewed the results of the performance testing done for both
15 units. The units met all operational guarantees. Copies of the summary pages are shown
16 in Schedule 7.

17 Q. Please explain Staff's criteria Item 8.

18 A. Item 8 of Staff's criteria requires that there be sufficient transmission
19 facilities to carry the design net capacity of the EC3 and EC4 Units into Empire's
20 electrical system. Staff believes the EC3 and EC4 Units energy cannot be "used for
21 service" if the energy they produce cannot be transmitted into the electrical system.

22 Q. Has this criterion been met?

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1 A. Yes. I have reviewed the transmission planning results for the Empire's
2 system including the new units (Beecher Direct schedule BPB-4), and the design capacity
3 ratings of the transmission lines from Energy Center Plant. My review of these
4 documents indicates that there is sufficient transmission capacity. See Schedule 8.

5 Q. Please explain Staff's criteria Item 9.

6 A. Item 9 of Staff's criteria requires that the EC3 and EC4 Units will
7 successfully demonstrate the ability to start on liquid fuel. These units are capable of
8 operating on both natural gas and fuel oil. Staff's criteria require that the units can start
9 on the back up fuel oil.

10 Q. Has this criterion been met?

11 A. Yes. I have reviewed the operational log (Beecher Direct Schedule
12 BPB-4) and operating data sheets (See Schedule 9) for the start up on oil.

13 Q. Please explain Staff's criteria Item 10.

14 A. Item 10 of the Staff's criteria require the Units to successfully demonstrate
15 the ability to transfer from natural gas fuel to liquid fuel.

16 Q. Has this criterion been met?

17 A. Yes. I have reviewed the operational log (Beecher Direct schedule
18 BPB-4), which demonstrate that the units have the ability to transfer from natural gas to
19 fuel oil.

20 Q. What is your conclusion regarding in-service testing of the EC3 and EC4
21 Units?

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1 A. Based on my review and analysis of the data, the EC3 and EC4 Units have
2 met all of the required in-service criteria. Therefore, I recommend that the EC3 and EC4
3 Units be considered fully operational and used for service.

4 **Construction Audit**

5
6 Q. What is a construction audit?

7 A. A construction audit is the Staff's review of a construction project to
8 determine the final cost of the project and whether the project was completed as planned
9 and on time per schedule.

10 Q. Has Staff previously performed a construction audit on an Empire project?

11 A. Yes. Most recently the Staff audited the construction of the State Line
12 Combined Cycle unit in 2001.

13 Q. Which Staff personnel performed the construction audit of EC3 and EC4?

14 A. Staff witness Roberta McKiddy and I, in conjunction with the Staff Co-
15 Case Coordinator, Steve Rackers conducted the construction audit.

16 Q. What was your responsibility on the construction audit?

17 A. I monitored the progress of the project during construction and reviewed
18 the costs associated with the project.

19 Q. Has the Staff identified any concerns with the project?

20 A. Yes. During the construction of EC3 and EC4, Empire had to remove the
21 primary contractor, Patch Construction L.L.C. (Patch) from the project, resulting in
22 additional costs to complete the project above the adjusted contract price.

23 Q. Why did Empire remove Patch from the project?

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1 A. Empire removed Patch from the project on January 28, 2003, because
2 Patch was unable to complete the project for the adjusted contract price.

3 Q. Did this impact the schedule of the project?

4 A. No. Empire was able to meet its original completion date of spring 2003.

5 Q. Did this impact the cost of the project?

6 A. Yes. The cost of the project was impacted primarily because of the
7 inability of Patch to properly manage the cost of the project. Staff's review of Empire's
8 Expense report for Energy Center FT8 TwinPac project dated 7/29/04 indicates the final
9 project cost included an additional \$4,052,535 paid to the subcontractors above the
10 approved adjusted contract amount.

11 Q. Is this the total cost incurred due to the problems with Patch?

12 A. No. This was only the cost to pay the subcontractors to complete the
13 project after Patch, the project construction contractor, was paid the full amount of its
14 contract and the project was still not completed. To complete the project, Empire also
15 paid \$253,687 to Black & Veatch for safety and accounting personnel to finish the
16 project, and paid \$15,135 in legal fees to pursue a judgment for damages against Patch.
17 The total cost incurred by Empire due to the problems with Patch is \$4,321,356 (See
18 Schedule 10).

19 Q. What would the consequences have been if Empire had not paid the
20 subcontractors to complete the work?

21 A. Without paying the subcontractors to finish the work, the project would
22 have stopped, delaying the operational date of the turbines. Empire needed capacity for

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1 the summer of 2003, and any delay would have meant that Empire most likely would
2 have had to purchase capacity through a short-term capacity agreement.

3 Q. Was there anything in the contract Empire had with Patch that should have
4 prevented this cost overrun?

5 A. Yes. Article 5.5 and Exhibit G of the original contract between Empire
6 and Patch required Patch to provide Empire with a performance bond within 21 business
7 days after the contract was signed on February 15, 2002.

8 Q. What is a performance bond?

9 A. Black's Law Dictionary, Seventh Edition, page 1158 defines a
10 performance bond as: " 1. A bond given by a surety to ensure the timely performance of a
11 contract. . . . 2. A third party's agreement to guarantee the completion of a construction
12 contract upon the default of the general contractor."

13 Q. Did Patch provide a performance bond to Empire as required by the
14 contract?

15 A. No.

16 Q. Does Staff believe this \$4,321,356 should be included in rate base?

17 A. Staff witness Roberta McKiddy of the Accounting Department will
18 address the ratemaking treatment of this amount in her testimony.

19 Q. Did you review other cost overruns for this project?

20 A. Yes. I reviewed the change orders written to modify the cost of the
21 project from the initial contract cost.

22 Q. What is a change order and what does it do?

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1 A. A change order is a method by which the contractor receives approval
2 from the company to initiate a change in the work and/or the cost specified in the original
3 contract. Change orders provide a method by which the company can track any changes
4 in the cost of the project and provide specific information as to why the cost changed.

5 Q. Has Empire issued change orders for the EC3 and EC4 construction
6 project?

7 A. Yes.

8 Q. Have you identified any additional concerns with the cost overruns
9 associated with the project other than the \$4,321,356 already discussed above?

10 A. No. I reviewed the cost overruns incurred on the project by reviewing all
11 change orders and Empire has provided information to the Staff to adequately explain
12 and justify the additional cost overruns incurred for the Energy Center project

13 Q. What is the amount of additional cost overruns incurred by the Company
14 for the EC3 and EC4 Units?

15 A. The Staff reviewed change orders in the amount of ** HC **.

16 Q. Can you summarize the cost overruns?

17 A. Yes. Schedule 11 identifies the major change order cost overruns.

18 Q. Is it unusual to have cost overruns on a project of this size?

19 A. No. Most construction projects have cost overruns. The larger the
20 project, the more complex the project is. The more complex a project is, the more likely
21 it is that unforeseen situations will occur as construction progresses.

22 Q. Does Schedule 11 and your previous discussion explain all of the cost
23 overruns on this project?

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1 A. Yes.

2 Q. What information did you review to identify the cost overruns?

3 A. I reviewed the change orders relating to increased project cost estimates,
4 and discussed them with Empire personnel.

5 Q. Did you group these change order costs into major categories?

6 A. Yes. I have identified four categories in which the major change orders
7 can be grouped. These four categories are:

8 I. Change orders due to the final design decisions.

9 II. Change orders due to additions made to the project design by Empire.

10 III. Change orders due to the changes made for unexpected conditions
11 discovered during the construction.

12 IV. Change orders due to minor changes to work.

13 Q. Please explain category I.

14 A. These change orders were required because this project, as most large
15 projects are, was bid before final design decisions were made. As a result some contracts
16 were issued with the expectation that change orders would need to be written later based
17 on final design requirements. An example would be the ** HC _____

18 HC _____ **. The original bid proposal ** HC _____

19 HC _____ **. Empire reviewed the
20 original proposal and ** HC _____ **.

21 Q. Please explain category II.

22 A. These change orders were written for the additional design changes made
23 by Empire as the project progressed. An example of this would be the entrance to the

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1 basement control cable room for the combustion turbines. Empire made a decision to add
2 an entryway to the basement replacing the ladder access arrangement in the original
3 design.

4 Q. Please explain category III.

5 A. These change orders were written for the additional work and/or material
6 needed to overcome unforeseen problems that occurred during the construction. An
7 example of this would be the additional excavation work required after the project
8 started. The original design required a specific amount of excavation to be done based on
9 preliminary borings, but after the site excavation started an excessive amount of rock was
10 encountered that had to be removed.

11 Q. Please explain category IV.

12 A. On any project there is a possibility that some of the work will not follow
13 the original design or the planned construction. A project of this size, involves many
14 different pieces of equipment built by different suppliers, which are designed to be
15 assembled into one operating unit. Under these circumstances, the number of possible
16 construction problems increases. Typically, the engineer on a project attempts to plan for
17 this kind of work by including a contingency amount to cover the costs incurred for this
18 unexpected or unforeseen work

19 Q. What is the Staff's recommendation of the EC3 and EC4 Units revised
20 project costs based on the change orders?

21 A. The Staff recommends the change order costs of ** HC ** be
22 subject to rate base treatment.

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1 Q. Do you think Empire needs to do a better job of tracking project costs in
2 the future?

3 A. Yes. I found room for improvement. Staff has been informed by Empire,
4 that it ** HC

5 HC **. Also, from discussions with Empire personnel during Integrated Resource
6 Planning meetings, Staff is aware that Empire is ** HC

7 HC

8 HC ** With these possible future projects, Empire needs to improve how it
9 tracks its own project costs. This would allow anyone, including Empire's internal
10 and/or external auditors, to be able to follow the changes in the costs and verify the
11 reasons why the final project cost was different than the initial budgeted cost even years
12 later. Staff would be glad to meet with Empire on an informal basis to discuss how to set
13 up a system that would work better at tracking Empire's future project construction costs.

14 Q. Does this conclude your direct testimony?

15 A. Yes, it does.

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Previous Testimony of
David W. Elliott

- 1) ER-94-163, St. Joseph Light & Power Co.
- 2) HR-94-177, St. Joseph Light & Power Co.
- 3) ER-94-174, The Empire District Electric Co.
- 4) ER-95-279, The Empire District Electric Co.
- 5) EM-96-149, Union Electric Co.
- 6) ER-99-247, St. Joseph Light & Power Co.
- 7) EM-2000-369, UtiliCorp United, Inc. and The Empire District Electric Co.
- 8) ER-2001-299, The Empire District Electric Co.
- 9) ER-2001-672, Utilicorp United, Inc.
- 10) ER-2002-424, The Empire District Electric Co.
- 11) ER-2004-0034, Aquila, Inc.

In-service and Construction Audit activities of David W. Elliott

- 1) In-service review and testimony for Empire State Line Combined Cycle Unit.
- 2) Construction audit and testimony for Empire State Line Combined Cycle Unit.
- 3) Preliminary in-service review and preliminary construction audit review for KCPL Hawthorn Units 5, 6, 7, 8, and 9.
- 4) Preliminary in-service review and preliminary construction audit review for KCPL West Garner Units 1,2,3, and4.
- 5) Preliminary in-service review and preliminary construction audit review for KCPL Osawatomie Unit 1.
- 6) Preliminary in-service review and preliminary construction audit review for AmerenUE Meremac combustion turbine.

Summary of in-service test criteria
developed by the
Missouri Public Service Commission Staff

Callaway

Union Electric

Nuclear unit, new installation

Case No. ER-84-168/EO-85-17

1. Startup testing program successfully completed.
2. Pre-operational test program successfully completed.
3. Plant and transmission facilities tested for capability of supplying Missouri customer's full share of rated power with most critical transmission line out of service.
4. All licenses, which are needed to operate at full power, have been issued or acceptable commitments obtained.
5. Plant is operating and the NRC compliance history shows evidence of Company competence.
6. Exemptions from criteria #5 may be granted or the plant is "fully operational" at power level less than the rated full power for good cause.
7. Plant is supplying electricity to the company's system with output scheduled by the system load dispatcher.

Wolf Creek

Kansas City Power & Light Co.

Nuclear unit, new installation

Case No. EO-85-185/ER-85-128

1. Startup test program successfully completed
2. Pre-operational test program successfully completed
3. Plant and transmission facilities tested for full capability with one critical line out of service.
4. All licenses required to operate at full power have been issued or acceptable commitments obtained.
5. The plant is operating and the NRC compliance history shows evidence of competence.
6. For good cause exemptions from criteria #5 may be granted at some power level less than rated power originally proposed.
7. The plant output is supplying electricity to KCPL Missouri customers with output scheduled by the KCPL load dispatcher, subject to plant availability.

Iatan

Kansas City Power & Light Co., St. Joseph Light & Power Co., The Empire District Electric Co.

Coal unit, new installation

Case No. ER-81-42

1. Unit must demonstrate that it can operate at its design minimum power or above, continuously for at least 80% of 400 hours.
2. Unit must be able to operate at or above its design capacity factor for a period of time of 168 continuous hours.
3. Unit must operate at a capacity equal to 95% of its nameplate rating for 4 hours.
4. Unit must be operated for 30 days so as to show a clear and obvious trend toward the predominate use of coal as its primary fuel.
5. Unit must have finished the startup test program with all startup test procedures necessary for operation satisfactorily completed.
6. Sufficient transmission facilities shall exist to carry the total design net electrical capacity from the completed generating station into the system at the time the unit is declared fully operational and used for service.

Jeffrey Energy Center Unit #1

Missouri Public Service Co.

Coal unit, new installation

Case No. ER-79-60

1. Operating at its minimum level consistently.
2. Operation at expected load factor.
3. Operation at nameplate capacity.
4. Reliance upon its designed energy input.
5. Completion of testing.

Jeffrey Energy Center Unit #2

Missouri Public Service Co.

Coal unit, new installation

Case No. ER-80-231

1. Unit must demonstrate that it can operate at its design minimum power or above, equal to 80% of 400 hours.
2. Unit must be able to operate at or above its design capacity factor for a period of 168 hours. (capacity factor = 0.6 unless Company offers evidence otherwise)
3. Unit must operate at a capacity equal to 95% of its nameplate rating for 4 hours.

4. Unit must be operated so as to show a clear and obvious trend toward the predominate use of coal as its primary fuel.
5. Unit must have finished the startup test program with all startup test procedures necessary for operation satisfactorily completed.

The foregoing five criteria are interdependent and all must be satisfied before JEC-2 can be declared fully operational and used for service and thus a proper rate base addition.

Jeffrey Energy Center Unit #3
Missouri Public Service Co.
Coal unite, new installation
Case No. ER-83-40

1. Unit must demonstrate that it can operate at its design minimum power or above, equal to 80% of 400m hours.
2. Unit must be able to operate at or above its design capacity factor for a period of 168 hours. (capacity factor = 0.6 unless Company offers evidence otherwise)
3. Unit must operate at a capacity equal to 95% of its nameplate rating for 4 hours.
4. Unit must be operated so as to show a clear and obvious trend toward the predominate use of coal as its primary fuel.
5. Unit must have finished the startup test program with all startup test procedures necessary for operation satisfactorily completed.
6. Sufficient transmission facilities shall exist to carry the total design net electrical capacity from the completed generating station into the system at the time the unit is declared fully operational and used for service.

Sibley
Missouri Public Service Co.
Coal unit, fuel switch
Case No. ER-93-37

1. Compliance with environmental regulations.
2. Blending, and burning a blend, of two low sulfur western coals.
3. Showing consistency in carrying minimum load while burning the blend.
4. Showing the ability to operate at nameplate capacity while burning the blend.
5. Showing ability to operate at historical capacity factors while burning the blend.

State Line No. 1

The Empire District Electric Co.

Natural gas and oil unit, new installation

Case No. ER-95-279

State Line No. 2

The Empire District Electric Co.

Natural gas and oil unit, new installation

Case No. ER-97-81

1. All construction and pre-operational testing shall have been completed. This shall be determined through:
 - a) Physical inspection conducted by a member or members of the Missouri Public Service Commission Staff,
 - b) The Company's plant manager attesting to the fact that all pre-operational testing has been successfully completed in accordance with written test procedures, and
 - c) Establishment that all liability for final payment of equipment and construction contracts is recorded on the books.
2. The generating unit shall demonstrate its ability to start when prompted only by a signal from a remotely located control center. Once burning natural gas and once while burning distillate oil.
3. The generating unit shall demonstrate its ability to smoothly and successfully shutdown when prompted only by a signal from a remotely located control center.
4. The generating unit shall demonstrate its ability to accept load increase from zero MW to 40 MW within ten minutes, starting from the cold, zero rpm condition.
5. The generating unit shall demonstrate its ability to accept load increase from zero megawatts to Base Capacity within twenty-two minutes, starting from the zero rpm condition. This twenty-two minute test period may include the ten minute ascension test to 40 MW, if the Company elects to integrate the two tests, or alternately the twenty-two minute test can be run as a separate test.
6. While burning natural gas, the generating unit shall run continuously for one hour at or above Peak Capacity to demonstrate maximum capability.
7. While burning natural gas, the generating unit shall run continuously for four hours at or above Base Capacity. (Bonus-penalty correction factor is calculated if unit exceeds or fails to meet Base Capacity for four hours.)

8. While burning natural gas and operating at the Base Capacity condition, the generating unit shall achieve the warranted heat rate. (Bonus-penalty correction factor is calculated if unit exceeds or fails to meet warranted heat rate.)
9. While burning natural gas and operating at the Base Capacity condition with an exhaust gas flow of a determined actual cubic feet per minute, the generating unit shall achieve the warranted NOx emission level. (Bonus-penalty correction factor is calculated if unit exceeds or fails to meet warranted NOx emission level.)
10. The generating unit shall demonstrate consistency in its ability to operate at or above a pre-defined minimum load by running for three days (72 hours) at or above 20 MW while under control of the system dispatcher. This test shall be conducted while burning natural gas, except that a transition to distillate oil shall be made sometime during the three-day period, after which, for an eight (8) hour period, only distillate oil shall be burned. A transition back to natural gas shall be made following the eight-hour oil burn and stabilization shall be achieved on natural gas before shutdown. The transition from natural gas to distillate oil fueling shall be made while the unit is in operation. If the unit drops below 20 MW when the fuel transition is made, then credit will be given for successfully testing on natural gas, if successfully completed previously, and an extended rerun on natural gas will not be necessary before attempting the transfer to oil. However, the rerun must be started on gas, followed by a successful transition to distillate oil, an 8 hour run on oil, and transfer back to natural gas. If the Company elects, The four hour Base Capacity and the one hour run at Peak Capacity can be included in this 72 hour run to demonstrate consistency in holding minimum load.

The Base Capacity and Peak Capacity were defined.

Total cumulative bonus factors used to offset any cumulative penalty factors.

State Line Combined Cycle Unit

The Empire District Electric Co.

Natural gas combined cycle unit, new installation

Case No. ER-2001-299

1. Major construction work, and pre-operational tests have been successfully completed such that the Combined Cycle Unit may be operated and successfully complete criteria items 2 through 7.
2. All contract performance guarantee testing will be successfully performed in accordance with the contracts for the new Siemens-Westinghouse Combustion Turbine, the new Siemens-Westinghouse steam turbine, and the new Nooter/Eriksen Heat Recovery Steam Generators.
3. The Combined Cycle Unit will demonstrate its ability to startup from turning gear operation to nominal capacity on natural gas fuel when prompted by the operator.
4. The Combined Cycle Unit will demonstrate its ability to shut down from minimum load resulting in turning gear operation when prompted by the operator.
5. The Combined Cycle Unit will demonstrate its ability to operate at minimum load for one hour on natural gas fuel.
6. The Combined Cycle Unit will demonstrate its ability to operate at or above 95% of nominal capacity for four continuous hours on natural gas fuel. During this test the unit will demonstrate its ability to operate at or above 98% of its nominal capacity for one hour.
7. The Combined Cycle Unit will demonstrate its ability to produce an amount of energy (Mwhr) within a 168 hour period that results in a capacity factor of at least 48.3 % during the period.
8. Sufficient transmission facilities shall exist to carry the total design net electrical capacity of the Combined Cycle Unit into Empire's distribution/transmission system.
9. There are no operational limits on the Combined Cycle Unit imposed by other agencies and/or government entities, such as Missouri Department of natural resources.
10. All testing will be completed by midnight on July 31, 2001.

Staff's in-service criteria for a combustion turbine unit with a nameplate capacity of 90 MW or less, and which has been in operation for more than 6 months with at least 500 hours of operation. (07/04)

1. All major construction work is completed
2. All pre-operational tests have been successfully completed.
3. Unit will demonstrate the capability to operate as designed in regards to the start sequence.
4. Unit will demonstrate the capability to operate as designed in regards to the shutdown sequence.
5. Unit will demonstrate the capability to operate as designed at a minimum load.
6. Unit will demonstrate the capability to operate as designed at nominal load.
7. Unit will successfully meet all contract operational guarantees.
8. Transmission facilities will successfully demonstrate its capability to export the entire plant net capacity.
9. Unit will successfully demonstrate its ability to start on liquid fuel.
10. Units will successfully demonstrate its ability to transfer from natural gas fuel to liquid fuel.

NOTES:

1. The unit's ability to demonstrate its capability to meet a criterion will be accomplished either by a review of the unit operating documents and maintenance documents, or an actual operational demonstration. The review will determine if there are operational problems such as a range of unstable load points, which prevents the unit from operating as per design.
2. Operate as designed means the unit is operating without major operational or maintenance problems requiring the unit to operate differently than the original design or the original design revised based on manufacturer's recommendations.
3. If the unit cannot demonstrate its ability to meet any of the criteria for which failure to meet the proposed criteria is judged to be immaterial to the overall in-service status of the unit, the Staff for good cause may waive that particular criteria. In making a decision to wave any particular criteria, the Staff may review the completed testing documentation, and any additional unit operating data, to determine if the unit should be considered in-service, without further testing. Staff will provide it's rational in the event it decides to waive any particular criteria.

Schedule 5 Has Been Deemed

Highly Confidential

In Its Entirety

Schedule 6 Has Been Deemed

Highly Confidential

In Its Entirety

Schedule 7 Has Been Deemed

Highly Confidential

In Its Entirety

Schedule 8 Has Been Deemed

Highly Confidential

In Its Entirety

Schedule 9 Has Been Deemed

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In Its Entirety

Breakdown of Costs Associated with Black & Veatch Personnel
 Empire Response to Staff Data Request 0296

A	Quality control	\$198,297.15
B	Accounting	\$177,959.28
C	Quality control	\$154,680.04
D	Safety	\$52,770.46
E1	project manager	\$26,873.28
E2	support staff	\$8,250.12
E3	other	\$22,953.35
	Total	\$641,783.68

Staff Analysis:

Assignment of overhead (E1, E2, E3) to Personnel

X	Total personnel on site cost	\$583,706.93
Y	Total overhead	\$58,076.75
	Overhead assigned to A:	\$19,729.86 (A/X) * Y
	Overhead assigned to B:	\$17,706.31 (B/X) * Y
	Overhead assigned to C:	\$15,390.11 (C/X) * Y
	Overhead assigned to D:	\$5,250.47 (D/X) * Y
	Total overhead	\$58,076.75

Cost of Onsite Personnel with Overhead

A	Quality control	\$218,027.01
B	Accounting	\$195,665.59
C	Quality control	\$170,070.15
D	Safety	\$58,020.93
	Total cost	\$641,783.68

Legal Fees associated with Patch

Empire Response to Staff Data Request 0296

G	Total:	\$15,134.74
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Costs associated with the problem with Patch Construction L.L.C.

B	Accounting	\$195,665.59
D	Safety	\$58,020.93
	Total Black & Veatch	\$253,686.52
G	Legal Fees	\$15,134.74
	Total	\$268,821.26
	Subcontractor cost	\$4,052,535.00
	(Empire expense report 7/29/04)	
	B&V and legal fees	\$268,821.26
	Total	\$4,321,356.26

Schedule 11 Has Been Deemed
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