

# Exhibit No. 227

# **Spire Missouri GR-2021-0108**

## **Response to Staff Data Request 0027**

### **Question:**

1. Please provide copies of Spire Inc.'s, including Spire East and Spire West, strategic long term plans, corporate plans, business plans and marketing plans for 2018, 2019, 2020, and 2021 as available. 2. In providing those plans, separately for Spire Inc., Spire East and the Spire West include the operating department / category such as procurement, transmission, distribution, administrative and general, etc. (Case No. GR-2017-0215 DR 27)

### **Response:**

As explained on the Company's website - [SpireEnergy.com](http://SpireEnergy.com)

We see no limit to what our energy can do for you.

We're dedicated to understanding our customers' needs and goals to better serve them today and tomorrow.

Every day we serve more than 1.8 million customers making us the fifth largest publicly traded natural gas company in the country. We help families and business owners fuel their daily lives through our gas utilities serving Alabama, Mississippi and Missouri. Our natural gas-related businesses include Spire Marketing, Spire STL Pipeline and Spire Storage. We are committed to transforming our business and pursuing growth through 1) growing organically, 2) investing in infrastructure, 3) advancing through innovation.

Our mission:

Answer every challenge, advance every community and enrich every life through the strength of our energy.

Signed by: Wesley Selinger