

<b>Exhibit No.:</b>	
<b>Issue(s):</b>	<b>PGA/ACA Case Filing; Off-System Sales</b>
<b>Witness:</b>	<b>Scott A Weitzel</b>
<b>Type of Exhibit:</b>	<b>Direct Testimony</b>
<b>Sponsoring Party:</b>	<b>Spire Missouri, Inc.</b>
<b>Case No.:</b>	<b>GR-2022-0136</b>
<b>Date Prepared:</b>	<b>November 3, 2023</b>

**SPIRE MISSOURI, INC.**

**GR-2022-0136**

**DIRECT TESTIMONY**

**OF**

**SCOTT A. WEITZEL**

**\*\*Denotes Confidential Information\*\***

**BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF MISSOURI**

In the Matter of Spire Missouri Inc. d/b/a Spire (West)            )            File No. GR-2022-0136  
Purchased Gas Adjustment (PGA) Tariff Filing                    )

**VERIFICATION OF SCOTT A. WEITZEL**

STATE OF MISSOURI        )  
  )  
CITY OF ST. LOUIS        )

I, Scott A. Weitzel, of lawful age, under penalty of perjury, and pursuant to Section 509.030, RSMo, state as follows:

1. My name is Scott Weitzel. I am the Vice President of Regulatory and Legislative Affairs for Spire Missouri Inc. My business address is 700 Market St., St Louis, Missouri 63101.
2. My direct testimony on behalf of Spire Missouri Inc. is attached to this verification.
3. My answers to each question in the attached direct testimony are true and correct to the best of my knowledge, information, and belief.

  
Scott Weitzel (Nov 3, 2023 12:25 CDT)

\_\_\_\_\_  
Scott A. Weitzel

November 3, 2023  
Date

**TABLE OF CONTENTS**

**I. INTRODUCTION..... 4**

**II. PURPOSE OF TESTIMONY ..... 5**

**III. PGA AND ACA EXPLANATION..... 6**

**IV. OVERVIEW OF SPIRE MISSOURI’S PGA AND ACA FILING ..... 8**

**V. STAFF RECOMMENDATION AND RESPONSE..... 9**

**VI. OFF-SYSTEM SALES..... 10**

**VII. CONCLUSION ..... 18**

**I. INTRODUCTION**

1  
2 **Q. WOULD YOU PLEASE STATE YOUR NAME AND BUSINESS ADDRESS FOR**  
3 **THE BENEFIT OF THE MISSOURI PUBLIC SERVICE COMMISSION**  
4 **(“COMMISSION”)?**

5 A. My name is Scott A. Weitzel, and my business address is 700 Market Street, St. Louis, MO  
6 63101.

7 **Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?**

8 A. I am the Vice President of Regulatory and Legislative Affairs for Spire Missouri Inc.  
9 (“Spire Missouri” or “Company”).

10 **Q. HOW LONG HAVE YOU HELD THAT POSITION AND WHAT ARE YOUR**  
11 **RESPONSIBILITIES?**

12 A. I have been in regulatory affairs since I joined Spire Missouri in August of 2016, and I was  
13 promoted to my current position in November of 2021. In this role, I am responsible for all  
14 regulatory affairs, legislation, government affairs, strategy, policy, external affairs,  
15 advocacy, energy efficiency, and rates functions for Spire Missouri. I have held previous  
16 roles for Spire Missouri as the Managing Director of Regulatory and Legislative Affairs,  
17 Director of Rates and Regulatory Affairs, and Manager of Tariffs and Rate Administration.

18 **Q. WHERE DID YOU WORK BEFORE JOINING SPIRE MISSOURI?**

19 A. Upon graduation from college, I was employed by CenterPoint Energy as a Gas Marketing  
20 Analyst where I handled billing, nominations, hedge settlement, and account management  
21 for commercial, industrial, and municipal natural gas customers. I then spent nine years  
22 working for Ameren Missouri in various roles related to its gas supply operations. This  
23 work included scheduling gas, peak day planning, capacity and storage planning, gas

1 supply procurement, capacity releases, hedging, gas accounting, responding to data  
2 requests, purchased gas adjustment (“PGA”) analysis, and reviewing competitors’ tariffs  
3 and cases. I then went to work for Ameren Illinois in the area of business development  
4 where I focused on extending natural gas to communities that were not currently supplied  
5 with natural gas, along with acquiring gas utilities and municipal gas systems.

6 **Q. WHAT IS YOUR EDUCATIONAL BACKGROUND?**

7 A. I graduated from the University of Missouri-Columbia in 2003 with a Bachelor of Science  
8 in Human Environmental Sciences, a major in Consumer Affairs, and a minor in  
9 Leadership and Public Service. I received my Master of Business Administration from  
10 Webster University in 2007.

11 **Q. HAVE YOU TESTIFIED BEFORE THE COMMISSION BEFORE?**

12 A. Yes. I am attaching a summary of my previous case involvement as Schedule SAW-D-1.

13  
14 **II. PURPOSE OF TESTIMONY**

15 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

16 A. The purpose of my testimony is to provide an overview of the Company’s Purchased Gas  
17 Cost Adjustment (“PGA”) rate revisions and Actual Cost Adjustment (“ACA”) filing. I  
18 will also provide Spire Missouri’s response to the Off-System Sale (“OSS”) issue raised in  
19 Staff’s Recommendation.

20 **Q. PLEASE SUMMARIZE YOUR POSITION AS TO THE OFF-SYSTEM SALE**  
21 **ISSUE.**

22 A. The subject OSS during winter storm Uri was not only prudent, but overall beneficial for  
23 the region in keeping gas service available to the purchaser’s customers and helping

1 maintain stability on the Southern Star Central Gas Pipeline Inc.'s ("Southern Star")  
2 interstate pipeline, while also providing significant cost savings to Spire West customers.  
3 The OSS was made and accounted for in accordance with the tariffs and rules and  
4 regulations that govern OSS transactions and the Company. No adjustment or disallowance  
5 is appropriate.

6 **Q. IS ANYONE ELSE PROVIDING DIRECT TESTIMONY ON SPIRE MISSOURI'S**  
7 **BEHALF?**

8 A. Yes. David Yonce, Managing Director of Regulatory Affairs Spire Missouri, is also  
9 providing Direct Testimony. His Direct Testimony discusses the details surrounding the  
10 OSS that is the subject of this case.

11  
12 **III. PGA AND ACA EXPLANATION**

13 **Q. WHY DID SPIRE MISSOURI INITIATE THIS CASE?**

14 A. Spire Missouri provides natural gas to Missourians as a "gas corporation" and a "public  
15 utility" as understood by the Commission. As part of that service, Spire Missouri employs  
16 two PGAs, one for Spire Missouri West and another for the Spire Missouri East service  
17 area, to ensure that there is no over- or under-recovery of costs incurred to purchase the  
18 natural gas necessary to serve customers over a twelve-month period. The ACA provision  
19 of the PGA clause accomplishes this by crediting or charging customers of Spire Missouri,  
20 depending on whether the PGA over or under-collects costs.

21 Spire Missouri must address any over- or under-recovery in the PGA by initiating a case  
22 every year. These cases are meant to adjust the applicable PGA rate to account for each  
23 twelve-month billing period ending September 30th of each year. The PGA is meant to

1 calculate a future gas portfolio and prices, while the ACA is meant to true-up previous  
2 year's collection activity (over/under recovery). Restated, the ACA rate may increase  
3 because purchased gas costs were higher than expected, or funds may be credited back to  
4 customers if the PGA over recovered compared to actual costs. This process is commonly  
5 referred to as an ACA case because the PGA is reset based on the Current PGA ("CPGA")  
6 and ACA factors included in Spire Missouri's tariff. The relevant tariff sheets, Sheets No.  
7 11-11.3 are attached as Schedule SAW-D-2.

8 **Q. CAN YOU EXPLAIN THE RELATIONSHIP BETWEEN THOSE FACTORS AND**  
9 **THE PGA?**

10 A. A PGA is the sum of the CPGA and ACA factors. The CPGA factor reflects the estimated  
11 cost of purchased natural gas services needed to provide adequate service, including gas  
12 supply, transportation service contracts, storage services, demand charges, and other  
13 ancillary charges. The ACA factor is an annual reconciliation of the actual cost of  
14 purchased gas and pipeline services as shown in Spire Missouri's books and records,  
15 adjusted for any off-system sales of natural gas.

16 **Q. WHAT PORTION OF THE CUSTOMER BILL IS COMPRISED OF THE PGA?**

17 A. Depending on a number of factors, including the time of year, weather, and natural gas  
18 commodity prices, approximately half of an average customer's bill may be comprised of  
19 gas costs during the winter months. Specifically, for the Spire Missouri West service  
20 territory, gas costs comprised approximately 60% of the total customer bill for this winter  
21 period. The other half of the bill is made up of a customer charge and distribution charge.  
22 These charges are the costs to provide service to our customers through Spire owned  
23 distribution system and piping.

1 **Q. DOES THE COMPANY PROFIT FROM THE PGA COMPONENT OF THE BILL?**

2 A. No. PGA costs themselves, including interstate pipeline contracts, leased storage fields,  
3 hedges, and physical supply contracts are passed through to our customers with no mark-  
4 up, earnings, or profit to Spire.

5

6 **IV. OVERVIEW OF SPIRE MISSOURI'S PGA AND ACA FILING**

7 **Q. WOULD YOU SUMMARIZE THE COMPANY'S ACA FILING IN THIS CASE?**

8 A. The Company submitted its tariff revisions to adjust its PGAs for the Spire Missouri East  
9 and West service territories on November 15, 2021. A substitute tariff and extension was  
10 later filed on November 17, 2021. The tariff changes cover the purchased gas costs within  
11 the 2020-2021 ACA review period.

12 Based on its review of the ACA factors and adjusted cost of gas, Spire Missouri's tariff  
13 revisions recommend that the Spire Missouri West PGA rate for residential, small general  
14 service, large general service, large volume, and other firm service be increased from  
15 \$0.40415 to \$0.79310 per centum cubic foot ("Ccf") as of the conclusion of the 2020-2021  
16 ACA review period.

17 **Q. WHAT WAS THE CAUSE OF THIS INCREASE?**

18 A. To a large extent, this increase is due to the commodity price spike experienced in February  
19 2021 during Winter Storm Uri ("Uri"). During this time, we saw unprecedented natural  
20 gas price spikes, with gas trading at \$200-\$600 per million British thermal unit ("MMBtu")  
21 compared to normal prices in the \$2-\$6 per MMBtu range. In addition to the market spikes  
22 experienced during Uri, there has been significant movement in the natural gas market  
23 nationally and internationally since the 2020-2021 winter. Prior winter market prices were



1 set around \$3.26 per MMBtu. The market subsequently moved up nearly 59% to \$5.18 per  
2 MMBtu.

3 **Q. DID STAFF PERFORM ITS OWN ANALYSIS ON THE COLD WEATHER**  
4 **EVENT AND ITS IMPACT ON SPIRE MISSOURI WEST?**

5 A. Yes. Please see Schedule SAW-D-3. Staff evaluated multiple impacts that Uri, a severe  
6 winter storm, presented to the region, markets, utilities, and customers. This was a 73-page  
7 report.

8 **Q. DID SPIRE WEST TAKE ANY STEPS TO MITIGATE THE INCREASES**  
9 **ASSOCIATED WITH WINTER STORM URI?**

10 A. Yes. In Commission File No. GT-2022-0084, Spire West received authority to increase  
11 the credit amount of its Filing Adjustment Factor (“FAF”) to offset the increase in gas costs  
12 resulting from Winter Storm Uri for up to three years (2021-2023). The Company used the  
13 FAF in this filing to mitigate the customer impact of these higher gas costs.

14 **Q. WHAT WAS THE RESULT OF SPIRE WEST’S INITIAL TARIFF FILING?**

15 A. On November 19, 2021, Staff of the Commission (“Staff”) recommended approval of Spire  
16 Missouri’s revised tariff sheets on an interim basis and requested a Commission order  
17 directing the filing of its recommendation on December 15, 2022. The tariff sheets became  
18 effective on November 30, 2021.

19  
20 **V. STAFF RECOMMENDATION AND RESPONSE**

21 **Q. HAS THE STAFF OF THE COMMISSION (“STAFF”) CONDUCTED A REVIEW**  
22 **OF SPIRE WEST’S ACA FILING?**

23 A. Yes.

1 **Q. WHAT WAS THE RESULT OF THAT REVIEW?**

2 A. On December 15, 2022, Staff issued its Staff Recommendation Regarding Spire West’s  
3 2020-2021 Actual Cost Adjustment Filing (“Recommendation”). In addition to proposed  
4 adjustments to the Company’s ACA balances related to Cash Outs and Off-System Sales,  
5 Staff had comments and non-financial recommendations on the Company’s reliability and  
6 gas supply planning, actions during Winter Storm Uri (“Uri”), and hedging policies.

7 **Q. HOW DID THE COMPANY RESPOND TO THE RECOMMENDATION?**

8 A. Spire Missouri accepted Staff’s findings as to its comments on non-financial matters but  
9 disagreed with two adjustments to the ACA – (1) Staff’s recommended disallowance of  
10 nearly \$5 million for Cash Outs; and (2) the recommended disallowance of \$25 million for  
11 Off-System Sales (“OSS”), which fundamentally misapplies the Company’s Commission-  
12 approved tariff. On November 2, 2023, Staff and Spire filed their *Partial Stipulation and*  
13 *Agreement* the (“Stipulation”) to fully resolve the Cash Out issue, leaving the OSS as the  
14 sole remaining disputed issue. The Company reserves the right to hold this as an open issue  
15 until the Commission approves the Stipulation.

16 **VI. OFF-SYSTEM SALE**

17 **Q. WHAT IS THE SUBJECT OF STAFF’S PROPOSED OFF-SYSTEM SALES**  
18 **ADJUSTMENT?**

19 A. The OSS at issue involves Spire Missouri’s sale of [REDACTED] MMBtu of unusable  
20 [REDACTED] storage gas during Uri to a neighboring utility in need, [REDACTED]  
21 [REDACTED], at [REDACTED] per MMBtu and purchase of replacement gas at [REDACTED] per  
22 MMBtu, which returned a profit of \$100 million to be shared between the customers and  
23 the Company pursuant to the Company’s OSS tariff.

1 **Q. WHAT ARE OFF-SYSTEM SALES (“OSS”)?**

2 A. An OSS occurs when Spire Missouri sells natural gas to a third-party. Spire Missouri must  
3 then replace the gas sold in an OSS after it completes the sale. Any profit made by the  
4 Company from an OSS is reduced by the cost to replace the gas that was sold.

5 **Q. ARE THE FINANCIAL IMPACTS OF OFF-SYSTEM SALES ADDRESSED IN**  
6 **THE SPIRE MISSOURI TARIFF?**

7 A. Yes. Spire Missouri’s tariff includes a Gas Cost Incentive Mechanism (“Incentive  
8 Mechanism”) that outlines that process. The Incentive Mechanism language, found in  
9 Tariff Sheet No. 11.12, is included as Schedule SAW-D-4.

10 **Q. WHAT DOES THE INCENTIVE MECHANISM TARIFF PROVIDE?**

11 A. The provision states as follows:

12 The Company and its Firm Sales customers shall share the Off-System  
13 Sales margins and Capacity Release Revenues realized by the Company.  
14 Firm Sales customers shall retain 75% of the annual off-system sales  
15 margins and capacity release revenues and the Company shall retain 25%  
16 of such margins. The Company will record in an Incentive Revenue (“IR”)  
17 Account that portion of revenue retained by the Company according to the  
18 sharing percentages. (emphasis added)

19  
20 In other words, under Spire Missouri’s Tariff Sheet No. 11.12, when the Company engages  
21 in an OSS, the Company keeps 25% of the OSS profit, while the remaining 75% flows  
22 through the PGA/ACA as a credit to Spire West’s customers, reducing the overall gas costs  
23 they pay.

24 **Q. HOW LONG HAS A GAS COST INCENTIVE MECHANISM BEEN IN PLACE**  
25 **FOR SPIRE MISSOURI?**

26 A. Spire Missouri has had a gas cost incentive mechanism in its tariffs since at least October  
27 1, 2007.

1 **Q. WHAT IS THE PURPOSE OF THE GAS COST INCENTIVE MECHANISM?**

2 A. As stated in its name, this mechanism serves as an incentive for the Company to engage in  
3 OSS. The Company's ability to retain 25% of an OSS profit ensures that it will continually  
4 seek sales when they benefit customers because it will also share in the benefits. If the  
5 Company could not also benefit from OSS, there would be little motivation to take on the  
6 additional risk and workload in pursuit of any potential cost savings for customers.  
7 Consider also that Customers pay PGA charges to support significant amounts of pipeline  
8 or storage capacity. Because Spire Missouri uses those assets primarily to supply customers  
9 on the coldest days, the Company should seek to reduce these costs whenever possible.  
10 The Incentive Mechanism is designed to reward both customers (75%) and the Company  
11 (25%) for Spire Missouri's efforts to optimize, monitor dynamic conditions, and leverage  
12 these pipeline and storage assets when market opportunities arise.

13 **Q. HOW DOES STAFF TREAT THE GAS COST INCENTIVE MECHANISM**  
14 **TARIFF?**

15 A. Staff's \$25 million disallowance recommendation ignores the language of Sheet No. 11.12  
16 by assessing the Company a 0% share, when the tariff is clear that firm customers retain  
17 75% of OSS profit while the company shall retain 25%.

18 **Q. WHAT IS STAFF'S PROPOSED OFF-SYSTEM SALES ("OSS") ADJUSTMENT?**

19 A. Staff states that "there should be no margin on the OSS" and recommends a disallowance  
20 based on its repricing of the cost to purchase natural gas supply to replace the gas sold  
21 through an OSS, otherwise known as the Off-system Cost of Gas Supply ("OS-CGS").  
22 Staff's position is that the Company used the wrong OS-CGS and that the proper OS-CGS  
23 is [REDACTED] per MMBtu, which is unsupported. This position effectively erases the profit

1 made on the OSS and would have the Commission remove \$25 million from the PGA as  
2 if the entire \$100 million OSS did not occur.

3 **Q. WHAT DO YOU BELIEVE IS STAFF’S JUSTIFICATON FOR AN OS-CGS OF**  
4 **██████████ PER MMBTU AND THIS \$25 MILLION DISALLOWANCE?**

5 A. Staff seems to be utilizing the following language of Sheet R-27 of the Company’s Rules  
6 and Regulations tariffs, which is attached as **Schedule SAW-D-5**: “the OS-CGS is equal  
7 to the highest CGS from the CGS-Schedule.” Staff appears to use this language to latch  
8 onto an arbitrary value from Spire Missouri West’s CGS schedule to eliminate any profit,  
9 instead of using the actual price of the gas purchased to replace the gas sold in the OSS.  
10 However, that tariff provision continues on:

11 Subject to the foregoing exclusion of certain gas supplies, the OS-CGS is equal to  
12 the highest CGS from the CGS-Schedule (as defined below) associated with the  
13 quantity of actual OS-Sales for the pipeline on which the sale is made, unless a  
14 lower CGS is documented and supported in accordance with the provisions of  
15 Section 3 of this rule. (emphasis added)  
16

17 Staff’s analysis ignores the full text of the tariff, as well as the operational planning,  
18 capacity and contract limitations, operational realities, and trade execution timing.

19 **Q. WHAT IS THE RELEVANCE OF THE EMPHASIZED LANGUAGE?**

20 A. The language is clear that a lower OS-CGS cost can be used to price an OSS transaction  
21 when it is documented and supported, which is the case with this OSS. Staff does not  
22 attempt to engage with this tariff language at all.

23 **Q. PLEASE EXPLAIN.**

24 A. Under the tariff, if the Company can support a lower CGS, then that is the CGS that should  
25 be used. On February 15, 2021, the Company performed a storage transfer on Southern  
26 Star for ██████████ MMBtu. This is documented in the February 2021 Southern Star

1 storage report for Spire Missouri West, which is attached as Schedule SAW-D-6. As  
2 discussed in more detail in the Direct Testimony of David Yonce, this transfer was to  
3 [REDACTED] for [REDACTED] per MMBtu. The gas sold in this OSS was subsequently replaced  
4 with a purchase from [REDACTED] for [REDACTED] per MMBtu, prices that are clearly  
5 documented in the sale and purchase records. In developing its recommendation, Staff  
6 issues hundreds of data requests, Company responses to which have provided these  
7 records, and others, including the February 2021 CGS-Schedule and corresponding  
8 February 2021 Sales report which is attached to the Direct Testimony of David Yonce as  
9 Schedule DAY-D-6. Thus, the lower CGS for this OSS transaction has been supported,  
10 yet Staff appears to ignore both the tariff and the documentation provided by the Company.

11 **Q. ARE THERE ANY OTHER ISSUES WITH STAFF'S RECOMMENDATION?**

12 A. Yes. First, the Company cannot comprehend Staff's position that the Company sold gas at  
13 [REDACTED] per MMBtu only to replace it at the same price. As discussed in the Direct  
14 Testimony of David Yonce, the Company could not utilize this gas due to operational  
15 controls, so the Company found a way to maximize this excess inventory for the benefit of  
16 its customers. However, while the Company could not use the gas, it also had no obligation  
17 to do anything with it. For Company personnel to spend time during a critical winter storm  
18 event to perform an OSS without the opportunity of earning a profit makes absolutely no  
19 sense. Staff's position also does not comport with the operational aspects of the sale. Staff's  
20 recommendation, again discussed further in David Yonce's testimony, seems to suggest  
21 that the Company purchased replacement gas in the days before it made the storage  
22 transfer. However, replacement gas for a storage transfer on Southern Star's system could  
23 only be replaced with a corresponding injection, which in this case, was the gas purchased

1 from [REDACTED]. Contrary to Staff's position, the Company made no storage injections  
2 on the days Staff suggests the replacement gas was injected, a fact documented in Schedule  
3 SAW-D-6, the February 2021 storage report. The March 2021 storage report, attached as  
4 Schedule SAW-D-7, actually shows the storage injections replacing the [REDACTED]  
5 MMBtu, which resulted from the purchase from [REDACTED] for that month. In this OSS,  
6 the storage transfer on Southern Star's system could only be offset and replaced by an  
7 injection on the same system. In fact, Sheet No. R-27 requires this, stating that the CGS  
8 from the CGS-Schedule must be "associated with the quantity of actual OS-Sales for the  
9 pipeline on which the sale is made." As Staff's proposed replacement prices were from  
10 days that no injections occurred, those prices cannot be applied to this OSS, particularly  
11 where a lower price of the actual replacement injections is documented and supported as  
12 discussed further below and in the Direct Testimony of David Yonce.

13 **Q. TO SUMMARIZE, WHAT IS SPIRE MISSOURI'S POSITION AS TO THIS**  
14 **ISSUE?**

15 A. Spire Missouri's position is that the lower CGS is supported and documented, and in  
16 accordance with the Commission-approved tariffs, should be the CGS applied to this OSS.  
17 Staff's recommended OS-CGS represents a misapplication of the tariffs, specifically Sheet  
18 No. 11.12 and Sheet No. R-27.

19 The "lower" OS-CGS that should be applied to this OSS is [REDACTED] per MMBtu, which  
20 reflects the documented and supported actual cost to replace the gas sold to [REDACTED].  
21 Using this OS-CGS results in an accurate, \$100 million profit that was shared according to  
22 the Incentive Mechanism in the Company's tariffs: 75% of the profit reduced gas costs for  
23 firm customers and 25% was retained by the Company. The Commission should reject

1 Staff's recommendation and decline to disallow the \$25 million representing the  
2 Company's share of the OSS profit.

3 **Q. WHY DID THE COMPANY MAKE THIS OSS?**

4 A. While Spire Missouri Witness Yonce will go into further detail on this transaction in his  
5 Direct Testimony, the Company made this OSS because it was beneficial to natural gas  
6 customers of both Spire Missouri and [REDACTED]. It helped [REDACTED] maintain a critical  
7 utility service to its customers and did so when Spire Missouri could leverage additional  
8 natural gas storage without threatening its own operations. It also generated \$100 million  
9 in profit, which, through the Gas Cost Incentive Mechanism, yielded a substantial benefit  
10 of \$75 million to Spire Missouri customers.

11 **Q. DO YOU BELIEVE THAT THIS OSS IS IN LINE WITH THE REASON THE**  
12 **COMMISSION APPROVED THE GAS COST INCENTIVE MECHANISM?**

13 A. Yes. The Commission approved the Incentive Mechanism to encourage sales exactly like  
14 the OSS to [REDACTED] at issue here. Not permitting Spire Missouri to keep 25% of the  
15 gains from an OSS fails to consider the reduced gas costs that the Company achieved for  
16 customers and eliminates any incentive to look for similar market opportunities in the  
17 future. This is not a novel use of the Incentive Mechanism. The Company has utilized this  
18 provision ("unless a lower CGS is documented and supported") many times in the past,  
19 including other off system sales during this same ACA period, and such transactions have  
20 not been challenged by Staff. It appears Staff is scrutinizing this specific transaction and  
21 the proper OS-CGS simply because of the size of the transaction. It further appears that  
22 Staff has arbitrarily picked [REDACTED] as the price for the replacement gas, simply to wipe  
23 out any profit the Company would receive, while retaining the full amount of the customer



1 benefit as a credit for customers. The molecules Staff attempts to assign as the OS-CGS  
2 were not purchased for [REDACTED] and Staff provides no basis or support for why [REDACTED]  
3 should be used.

4 **Q. DO YOU HAVE ADDITIONAL CONCERNS WITH STAFF'S**  
5 **RECOMMENDATION?**

6 A. I do. I am concerned with how Staff's recommendation is beneficial for any party involved.  
7 Clearly operating within the confines of the Commission-approved tariff, Spire Missouri  
8 achieved a benefit of \$75 million for its customers. Taking on risk to achieve this benefit,  
9 the Company effectively navigated an extreme weather and pricing event, and maintained  
10 service to its customers while other utilities had rolling blackouts. Moreover, Spire  
11 Missouri requested and was approved to defer high Uri gas costs for customers over three  
12 years, carrying hundreds of millions of dollars in under collected gas costs. However, the  
13 recognition for these efforts is a recommended, yet unsupported, \$25 million disallowance  
14 by Staff that only serves to hurt the utility.

15 **Q. HOW DOES THIS HURT THE UTILITY?**

16 A. A \$25 million disallowance is a substantial hit to Spire. The financial impact of such a  
17 disallowance would in theory reduce Spire Missouri's authorized 9.8% ROE from its last  
18 general rate case during this time to approximately 6.8%, or nearly a 3% ROE hit. To my  
19 knowledge, no gas company in the United States has such a low effective or authorized  
20 ROE. Approval of Staff's recommended disallowance in this case would unfairly punish  
21 Spire Missouri for doing the right thing.

22 **Q. DO YOU THINK THIS FURTHERS THE PUBLIC INTEREST?**

1 A. No. All stakeholders benefited from this OSS. The Commission sets rates at a level that  
2 will provide a utility's shareholders with the opportunity, not the guarantee, to earn a  
3 reasonable return on their investment. The Commission must balance a variety of often  
4 competing interests to ensure the overall public interest. Negating the benefit the Company  
5 achieved with this OSS, while retaining all of its benefits for the customer, is a severe  
6 imbalance of this principle. Accordingly, I request that the Commission consider the public  
7 interest when reviewing this OSS and the parties' positions in this case.

8  
9 **VII. CONCLUSION**

10 **Q. WHAT CONCLUSIONS DO YOU BELIEVE THE COMMISSION SHOULD**  
11 **REACH IN THIS CASE?**

12 A. The Commission should accept Staff's non-financial recommendations, reject Staff's  
13 adjustment to the Off-System Sales, and issue an order directing Spire Missouri to establish  
14 the ACA account balances as proposed by the Company in its revised tariff sheets.

15 **Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?**

16 A. Yes.