STATE OF ARKANSAS)) SS.		
COUNTY OF PULASKI) 33.		
BEFOR	E THE MISSOUR	II PUB	LIC SERVICE COMMISSION
In the Matter of the Investig)	TO 2022 0426
Aristotle Unified Communic Related to the Connect Ame))	TO-2023-0436
Phase II Auction.)	

AFFIDAVIT OF JAMES NORRIS

COMES NOW James Norris, of lawful age, sound of mind and being first duly sworn, deposes and states:

- 1. My name is James Norris. I am the Marketing Manager for Aristotle Unified Communications, L.L.C.
- 2. I am primarily responsible for the conception, production, and implementation of marketing outreach for Aristotle. This responsibility includes managing the creation of both offline materials and online advertising, such as the creation and deployment of Facebook Ads. In addition, I am responsible for maintenance of the content of Aristotle's Facebook Page.
- 3. Aristotle's Facebook page does not include a complete list of Aristotle's service areas, and none of Aristotle's service areas in any state are listed on its Facebook Page. Aristotle relies on Facebook Advertising to reach specific service areas.
- 4. The Facebook add used by Aristotle are targeted to specific service areas and do not appear on Aristotle's primary Facebook feed. Therefore, a review of Aristotle's Facebook Page would not indicate whether an ad had been utilized nor where ads had been utilized.
- 5. Aristotle has utilized Facebook Advertising to reach potential customers in Ozark, Howell, and Oregon Counties in Missouri. Attached is a true example of the Facebook advertising used in these areas.
- 6. I hereby swear and affirm that my statements contained herein are true and correct to the best of my knowledge and belief.

James Morris

SUBSCRIBED AND SWORN TO before me	, a Notary Public, this 3 🔌 day of
January 2023.4	South & South
Not	ary Public
My Commission Expires:	ROBERT H. LINDSTROM NOTARY PUBLIC PULASKI COUNTY, ARKANSAS COMM. EXP. 09-27-2025 COMMISSION NO. 12692190



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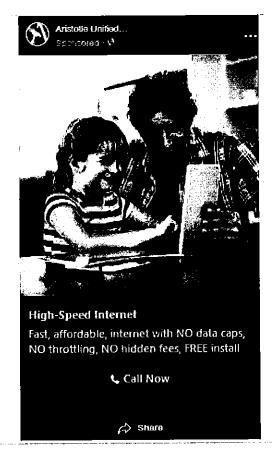
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