

**Exhibit No.:** \_\_\_\_\_  
**Issue(s):** Redistribution: Winners & Losers/  
Avoided Costs/The Principal-Agent Problem; HVAC  
Contractors/The Rebound Effect/Duplicative Funding  
And Attribution: The Inflation Reduction Act (IRA)/  
Demand Response and Aggregators of Retail Choice  
("ARCs")/Rate Design: Fixed Cost Recovery & Time  
Of Use Rates/ Building Energy Codes and Standards  
**Witness/Type of Exhibit:** Marke/Direct  
**Sponsoring Party:** Public Counsel  
**Case No.:** EO-2023-0369 & EO-2023-0370

**DIRECT TESTIMONY**

**OF**

**GEOFF MARKE**

Submitted on Behalf of the Office of the Public Counsel

**EVERGY METRO, INC. D/B/A  
EVERGY MISSOURI METRO  
AND  
EVERGY MISSOURI WEST, INC. D/B/A  
EVERGY MISSOURI WEST**

CASE NOS. EO-2023-0369 & EO-2023-0370

May 24, 2024

## TABLE OF CONTENTS

<b>Testimony</b>	<b>Page</b>
Introduction	1
Redistribution: Winners & Losers	2
Avoided Costs	7
The Principal-Agent Problem: HVAC Contractors	9
The Rebound Effect	16
Duplicative Funding and Attribution: The Inflation Reduction Act (IRA)	22
Demand Response and Aggregators of Retail Choice (“ARCs”)	29
Rate Design: Fixed Cost Recovery and Time of Use Rates	33
Building Energy Codes and Standards	38

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**EVERGY MISSOURI METRO & EVERGY MISSOURI WEST**  
**CASE NOS.: EO-2023-0369/0370**

1 **I. INTRODUCTION**

2 **Q. Please state your name, title and business address.**

3 A. Geoff Marke, PhD, Chief Economist, Office of the Public Counsel (OPC or Public Counsel),  
4 P.O. Box 2230, Jefferson City, Missouri 65102.

5 **Q. What are your qualifications and experience?**

6 A. I have been in my present position with OPC since 2014 where I am responsible for economic  
7 analysis and policy research in electric, gas, water, and sewer utility operations.

8 **Q. Have you testified previously before the Missouri Public Service Commission?**

9 A. Yes. A listing of the Commission cases in which I have previously filed testimony and/or  
10 comments is attached in Schedule GM-1.

11 **Q. What is the purpose of your direct testimony?**

12 A. The purpose of my direct testimony is three-fold.

13 1.) To articulate the rationale behind demand-side management programs;

14 2.) to identify and explain the various challenges that have arisen in achieving the goal of  
15 implementing, cost-effective, energy efficiency investments that result in benefits to all  
16 customers regardless of participation levels; and

17 3.) to articulate several alternative options that either complement a traditional MEEIA  
18 portfolio or instead serve as a more cost-effective substitute.

19 I will be providing specific feedback on Evergy Missouri Metro and Evergy Missouri West's  
20 (also collectively referred to as "Evergy," "Evergy Missouri," or "the Company") application  
21 and its various elements in rebuttal testimony.

1 My silence in regard to any issue should not be construed as an endorsement of Evergy's  
2 position.

3 **II. Redistribution: Winners & Losers**

4 **Q. What problem is MEEIA attempting to solve?**

5 A. MEEIA attempts to solve the problem of high energy bills by reducing fuel and future  
6 capital investment costs through demand-side management practices, primarily through  
7 rebates for energy efficiency upgrades that would otherwise not occur naturally.

8 It accomplishes this through two ways:

9 1.) Demand Savings: MEEIA attempts to encourage consumers to use less energy during  
10 peak hours, or to move the time of energy use to off-peak times such as nighttime and  
11 weekends when wholesale market prices are lower; and

12 2.) Energy Savings: MEEIA attempts to encourage consumers to use less power to perform  
13 the same tasks. This involves a permanent reduction of demand by using more efficient  
14 load-intensive appliances such as water heaters, HVAC's, or building shell measures.

15 It is argued that it is cheaper not to produce electricity (often referred to as a "negawatt")  
16 than to produce electricity. That is, the cost per kilowatt hour (kWh) avoided due to the  
17 adoption of energy efficiency measures (i.e. a negawatt) is less than the cost that the utility  
18 incurs by having to produce the next kWh. This is typically referred to as the "avoided costs"  
19 of generation or fuel costs (or marginal cost for a utility to produce one more unit of power).

20 From a planning perspective, the successful promotion/adoption of energy efficiency, or  
21 demand-side management ("DSM"), could result in either early retirement of existing  
22 generation or delayed build-out of future generation, transmission, and/or distribution  
23 investment. For non-participants to realize benefits (lower energy bills) that exceed costs  
24 (rebates, program overhead, earnings opportunities, and throughput disincentive) there  
25 needs to be enough collective adoption of energy efficiency measures and/or demand

1 response events that deferred and/or delayed capital investments and/or reduced peak  
2 demand occurs.

3 **Q. Could you provide an analogous example?**

4 A. Yes. The argument for energy efficiency is similar to the argument for free trade in that they  
5 both potentially lead to aggregate economy-wide benefits. However, achieving these net  
6 benefits requires some welfare redistribution leading to both winners and losers. In free  
7 trade, when a good is offered at a world price below the domestic (no-trade) price, domestic  
8 consumers benefit while domestic producers suffer. The outcome here is straightforward,  
9 consumers get to consume more of the product at a lower price, while producers with higher  
10 production costs end up producing less and receiving a lower price for what they produce.

11 Aggressive adoption of subsidized energy efficiency produces clear winners and losers as  
12 well. I will further explain the similarities between this free trade example and energy  
13 efficiency below.

14 **Q. Who are the winners?**

15 A. The winners are the consumers who adopt the efficient measures.<sup>1</sup>

16 **Q. Who are the losers?**

17 A. The losers are the utility and the nonparticipants.<sup>2</sup>

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<sup>1</sup> Participants can become losers if their utility increases its fixed charge (e.g., a higher customer charge) after they have invested in energy efficiency upgrades. More assured cost recovery for a utility negates the cost savings assumptions for participants because although they may be using less energy (with an associated lower volumetric charge), their fixed charge is higher. In this case, all else being equal a participant's bill may be the same as or more expensive than it was before he or she installed the energy efficiency upgrade.

<sup>2</sup> Nonparticipants are customers who pay a MEEIA surcharge but do not invest their personal finances in ratepayer-subsidized end-use measures. Nonparticipants should not be confused with "opt out" customers, who are certain commercial and industrial customers who do not have to pay any MEEIA surcharge but may receive the benefits of participating in certain MEEIA programs.

1 **Q. How is the utility a loser in this outcome and how does the MEEIA law attempt to**  
2 **address it?**

3 A. The utility (like the inefficient domestic producer in the free trade example) loses because  
4 it has lost revenues that it would have otherwise received under the non-MEEIA baseline of  
5 energy usage (e.g., incandescent lightbulb uses more energy than a LED lightbulb).<sup>3</sup>

6 To address the utility “loser” issue for the investor-owned utilities and encourage energy  
7 efficiency adoption where appropriate, RSMo Section 393.1075.3 of the MEEIA statute  
8 states:

9 3. It shall be the policy of the state to value demand-side investments equal to  
10 traditional investments in supply and delivery infrastructure and allow recovery of  
11 all reasonable and prudent costs of delivering cost-effective demand-side programs.

12 In support of this policy, the commission shall:

13 (1) Provide timely cost recovery for utilities;

14 (2) Ensure that utility financial incentives are aligned with helping customers  
15 use energy more efficiently and in a manner that sustains or enhances utility  
16 customers' incentives to use energy more efficiently; and

17 (3) Provide timely earnings opportunities associated with cost-effective  
18 measurable and verifiable efficiency savings.<sup>4</sup>

19 The earnings opportunity represents an agreed-to profit that is, in part, equivalent to what,  
20 theoretically, could be earned though a needed supply-side investment. In the free trade

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<sup>3</sup> There is an exception to this argument. For example, the electric utility could be a winner in this scenario if the promotion of that energy efficiency end-use induces a customer to fuel switch. For example, the adoption of an efficient geothermal heat pump enables the house to fuel their heat with electricity as opposed to natural gas or propane. In that scenario, the total kWh gains of obtaining a new customer would far outweigh the individual loss in kWh's produced from the efficient geothermal heat pump.

<sup>4</sup> These three provisions (program cost recovery, lost revenue recovery, and performance incentives) are commonly referred to as the “three-legged stool” necessary for investor-owned utilities to promote robust demand-side management programs.

1 example, a MEEIA arrangement would be the equivalent of compensating the domestic  
2 producer so that they were unharmed (and even profited) by international trade.

3 **Q. How are nonparticipants a loser with regard to MEEIA?**

4 A. The nonparticipant loses because they face a higher price for electric service because they  
5 are subsidizing the MEEIA participants. Program costs, lost revenues, and an earnings  
6 opportunity are all collected through the MEEIA surcharge and are borne by all ratepayers  
7 whether or not those ratepayers participate in the MEEIA programs.<sup>5</sup>

8 Participants can also lose if the utility continues to seek higher customer charges or proposes  
9 new, novel fixed charge recovery. This minimizes ratepayers' opportunity to create savings  
10 through energy efficiency upgrades. This will be addressed in greater detail later in my  
11 testimony.

12 **Q. How does the MEEIA law attempt to address the nonparticipant loser problem?**

13 A. To address the "loser" issue for the nonparticipant and encourage energy efficiency adoption  
14 where appropriate, RSMo Section 393.1075.4 states:

15 The commission shall permit electric corporations to implement commission-  
16 approved demand-side programs proposed pursuant to this section with a goal of  
17 achieving all cost-effective demand-side savings. **Recovery for such programs**  
18 **shall not be permitted unless the programs are approved by the commission,**  
19 **result in energy or demand savings and are beneficial to all customers in the**  
20 **customer class in which the programs are proposed, regardless of whether the**  
21 **programs are utilized by all customers.** The commission shall consider the total  
22 resource cost test a preferred cost-effectiveness test. (emphasis added)

23 **Q. What if there was widespread adoption of energy efficiency?**

24 A. If most ratepayers adopted energy efficiency measures then numerous factors would occur  
25 that would erode the original participant's benefits relative to a case where the majority of

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<sup>5</sup> With the exception of opt-out customers. See also footnote 2.

1 customers do not participate. Thus, in net terms, each individual participant would be better  
2 off in the case where the aggregate number of participants was low. That is, in a situation  
3 where the individual participant can be subsidized by nonparticipants but does not have to  
4 subsidize numerous other participants and/or the utility. If everyone is a participant, then  
5 the financial savings or “pay back” of the efficient end-use investment would be  
6 significantly smaller because the MEEIA surcharge would be larger.<sup>6</sup>

7 **Q. Have you supported MEEIA programs to date?**

8 A. I have historically supported energy efficiency programs under the premise that the  
9 aggregate economy-wide net benefits are worth the redistribution of welfare if the adoption  
10 of programs leads to meaningful deferral of supply-side investments.<sup>7</sup> Even when I do not  
11 believe that is the case, I have been actively involved in this process from the beginning of  
12 MEEIA and I have done everything in my power to assist in crafting MEEIA programs that  
13 result in benefits for all customers.

14 **Q. Are you supporting MEEIA programs moving forward for Evergy Missouri?**

15 A. I am not supporting the presently-filed application, which I will address in greater detail in  
16 rebuttal testimony. The rest of my direct testimony will focus on both challenges and  
17 opportunities that have arisen in Missouri that should help guide the Commission as it vets  
18 Evergy’s application in this case. Where it is applicable, I make recommendations and/or  
19 provide the Commission with options to consider.

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<sup>6</sup> If energy efficiency was adopted at a large enough scale (extreme example) and it performed at or around the assumed engineering levels it is theoretically capable of on a consistent basis, a utility would likely face potential revenue shortfalls that would result in rate design changes. These rate design changes would then potentially erode the financial savings customers were expecting. This could most easily be accomplished by raising the customer charge.

<sup>7</sup> This is true even in at least one case where that premise was not entirely evident. *See, e.g.*, Case Number ER-2016-0023 filings regarding the Pay As You Save (“PAYS”) Study.



1 **III. Avoided Costs**

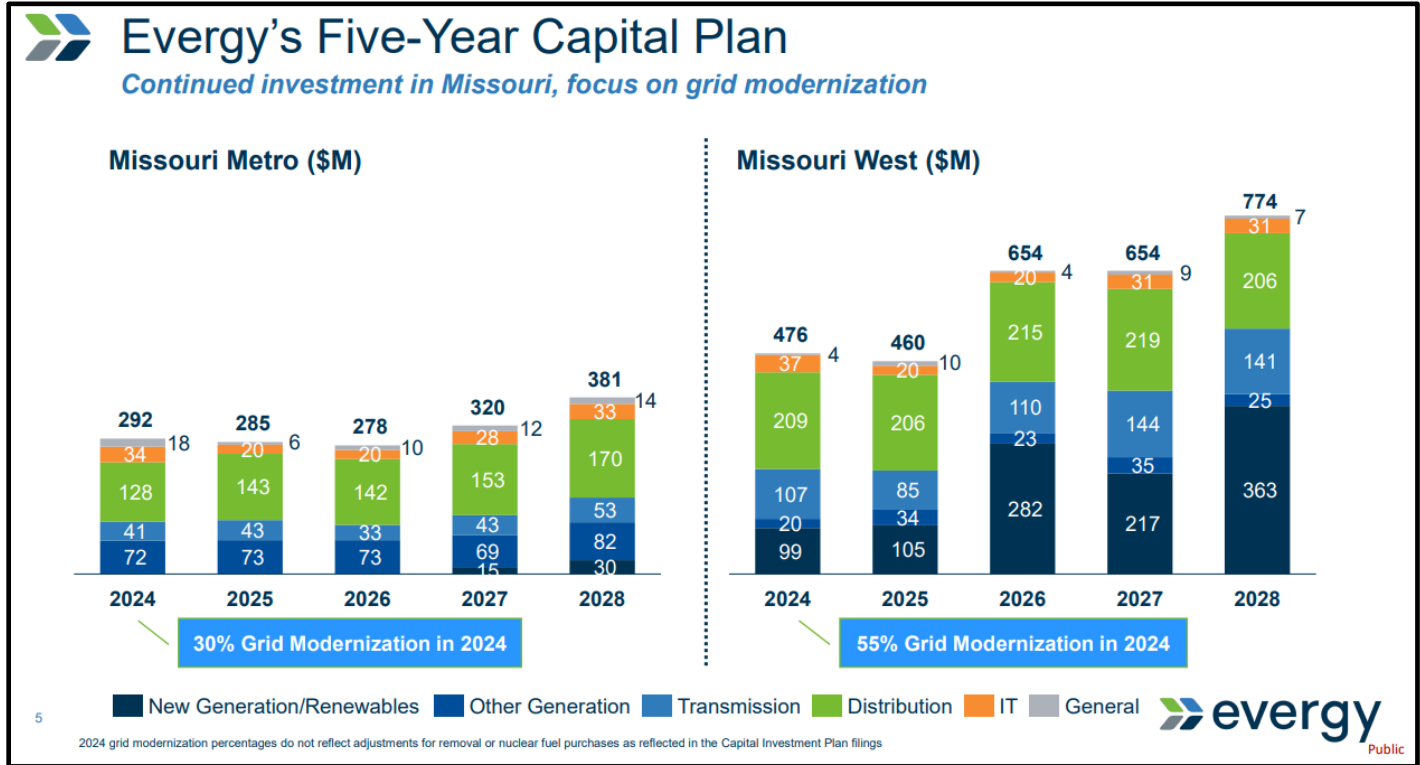
2 **Q. What are avoided costs in the context of a MEEIA application?**

3 A. "Avoided costs" refer to the expenses that a utility would have incurred in energy, capacity,  
4 transmission, and/or distribution if the efficiency improvements had not been made. The  
5 estimated assumed amount of savings is based on the utility's Integrated Resource Plan.  
6 These costs are essentially saved or at least deferred, because of the reduced energy  
7 consumption. In theory, and at a large enough scale, reduced energy usage should translate  
8 into reductions in environmental impacts, improved energy security, lower energy bills, and  
9 a new earning opportunity for the utility.

10 **Q. Do you believe that has happened in practice?**

11 A. I do not believe it has in any meaningful way. No doubt energy and demand savings  
12 occurred, but I do not believe the claimed savings, specifically the long-term projected  
13 savings are accurate or justify the costs that were imposed. Many of those reasons will be  
14 articulated later in this testimony (principal agent concerns, rebound effect, operational  
15 inefficiencies, market changes due to federal standards, etc.).  
16 Moving forward, the elimination of easy-to-claim energy savings from lighting measures  
17 will reduce the opportunity for meaningful deferred capital investments. Evergy's plan to  
18 spend \$4.6 billion in capital investments over the next four years supports that reality. As  
19 seen in Figure 1.

1 Figure 1: Evergy’s Five-Year Capital Plan<sup>8</sup>



2

3 **Q. Have you reviewed Evergy’s avoided cost estimate in its filing?**

4 **A.** I have but I will address that and other specific points of Evergy’s application in rebuttal  
 5 testimony. My purpose for providing this direct testimony, including the aforementioned  
 6 information is to allow the Company ample opportunity to respond and provide a context  
 7 for all of the interdependent actions in play that call into question moving forward with a  
 8 “business as usual” MEEIA portfolio. With that in mind, I will now address the other  
 9 confounding variables that pose significant challenges to a successful MEEIA deployment.

<sup>8</sup> Case Nos. EO-2019-0045/47 Evergy Annual and 5-Year Capital Plans. Public Stakeholder Meeting, March 28, 2024. Slide 5.

1 **IV. The Principal-Agent Problem: HVAC Contractors**

2 **Q. What is the principal-agent problem?**

3 A. The principal-agent problem refers to a situation where one person or entity (the "principal")  
4 hires another person or entity (the "agent") to act on their behalf.

5 The problem arises due to potential conflicts of interest between the principal and the agent,  
6 usually stemming from differing goals or information access.

7 **Q. How is this relevant to MEEIA?**

8 A. In many settings, misaligned incentives and inadequate monitoring lead employees to take  
9 self-interested actions. MEEIA is no exception. In the case of ratepayer-sponsored HVAC  
10 replacement programs there are several principal-agent problems that are almost assuredly  
11 resulting in energy efficiency programs overstating the savings that are actually occurring  
12 and leading to customers overpaying for their units.

13 In effect there are two issues at play here. The first is the perverse incentive to upsell and/or  
14 misreport the actual conditions of an HVAC system due to the fact that most contractors  
15 work on commission. Put another way, because most HVAC contractors are paid based on  
16 the amount of the sale, they are incentivized to find a problem with a customer's HVAC  
17 unit regardless of whether one exists and to recommend a larger, more expensive unit to  
18 replace it. The second issue centers on poor workmanship and/or ignorance of what actions  
19 are necessary to ensure an efficient HVAC installation that is correctly sized and properly  
20 installed for the domicile in question. This issue leads to problems in the context of MEEIA  
21 because it means that the units may not be achieving the results attributed to them in the  
22 savings assumptions. Because asymmetric information is at the core of the principal-agent  
23 problem, it is a challenge to observe agent behavior and quantify the costs of self-interested

1 agent (HVAC contractor) actions.<sup>9</sup> However, my literature review on this topic yielded  
2 support that this is indeed a problem.

3 **Q. What support do you have for these assertions?**

4 A. I relied on five documents as well as discussions with EM&V contractors and HVAC  
5 installation educators to inform this position. The documents I relied on are all publicly  
6 available and included here in an annotated bibliography format for ease of use with the full  
7 documents available as attachments to this testimony. The reviewed documents are as  
8 follows:

9 (1) Smith, Jesse (2024) Lies, Damned Lies, and Manometer Readings. *Asterisk Magazine*.  
10 <https://asteriskmag.com/issues/05/lies-damned-lies-and-manometer-readings><sup>10</sup>

11 Smith is a co-owner of Tay Rivers Builders, a home remodeling company in New Jersey.  
12 His article paints a broad-brush stroke picture of a national HVAC crisis where the industry  
13 lacks uniform norms and regulations and is populated with largely self-serving contractors  
14 looking to upsell equipment on commission and/or contractors that are just incapable of  
15 meeting the basic industry standards that are expected of them. Smith acknowledges that it  
16 is difficult to say how widespread the problem is, but provides an illustrative example in the  
17 Manual J process—a process used by HVAC installers to ensure the proper size of an HVAC  
18 system to ensure accurate heat load/loss calculations. Smith states:

19 One of the largest HVAC companies in New Jersey had a very effective system to  
20 streamline — and scam — this method. Rather than take measurements of each  
21 house, they would simply install whatever equipment the salesperson deemed  
22 suitable, and then after the fact submit a Manual J that matched the installed size.

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<sup>9</sup> That being said, a search on YouTube with the phrase “HVAC scams” reveals a plethora of news reports showing how this plays out. One such example includes a 2012 Dateline NBC episode in which a variety of HVAC contractors were called to fix what appeared to be a failing AC unit but was in fact a HVAC system that merely had a loose fuse. HVAC contractor actions ranged from honest technicians that simply pushed the fuse back at no cost to the customer to those that attempted to replace the system in its entirety.  
<https://www.youtube.com/watch?v=fUAIBZKeK74>

<sup>10</sup> See also GM-2

1           They did this by keeping on hand Manual J files sorted according to their capacity —  
2           1 ton, 2 ton, etc. — and then renaming each one to fit the job site address. They  
3           might still be doing it if the company’s Manual J administrator hadn’t gone on  
4           vacation. The temporary replacement forgot to rename the files — exposing a  
5           practice by which the company had submitted the same handful of designs for  
6           thousands of homes.

7           (2) Downey, T. & J. Proctor (2002) What can 13,000 Air Conditioners Tell Us? *ACEEE*.  
8           [https://www.aceee.org/files/proceedings/2002/data/papers/SS02\\_Panel1\\_Paper05.p](https://www.aceee.org/files/proceedings/2002/data/papers/SS02_Panel1_Paper05.pdf)  
9           [df](https://www.aceee.org/files/proceedings/2002/data/papers/SS02_Panel1_Paper05.pdf)<sup>11</sup>

10          With support from California’s investor-owned utilities and in conjunction with their own  
11          demand-side management programs, Downey and Proctor examined performance data on  
12          more than 13,000 air conditioners on residential and commercial buildings over a two-year  
13          period in California. They based their measurements on data collected during routine  
14          installation, repair, and maintenance visits. Their research concluded that 65% of the  
15          residential systems tested required repairs, 71% of the light commercial systems tested  
16          required repairs, 57% of the systems were outside specification for refrigerant level, and  
17          21% had inadequate airflow. Downey and Proctor began their article by pointing out that  
18          performance issues are the equivalent of having (at the time) a high performing 12 SEER  
19          air conditioner operate at a 10 SEER air conditioner level.

20          (3) Springer, David (2016) Expert Meeting Report: HVAC Fault Detection, Diagnosis, and  
21          Repair/Replacement. U.S. Department of Energy: Energy Efficiency & Renewable  
22          Energy. <https://www.nrel.gov/docs/fy16osti/60987.pdf><sup>12</sup>

23          This whitepaper summarizes an HVAC summit that included academic researchers,  
24          manufacturers, educators, program managers and implementers, representatives of

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<sup>11</sup> See also GM-3

<sup>12</sup> See also GM-4

1 standards organizations, utilities, HVAC contractors, and home performance contractors  
2 who met to discuss the challenges plagued by the industry and possible solutions through  
3 the use of a uniform fault detection and diagnosis (“FDD”) tool to ensure HVAC units are  
4 properly operating. Springer concludes his report by summarizing the expert participants’  
5 perception that:

6 The labor force that is installing new systems does not have the training to  
7 comprehend the complexity of HVAC systems, faults that can occur, and their  
8 consequences. Even if they apply correct procedures, the tools they are using may  
9 lead to incorrect charges. There is no obvious remedy for this problem.

10 (4) US Department of Energy (2018) Residential HVAC Installation Practices: A Review  
11 of Research Findings. [https://www.energy.gov/eere/buildings/articles/residential-](https://www.energy.gov/eere/buildings/articles/residential-hvac-installation-practices-review-research-findings)  
12 [hvac-installation-practices-review-research-findings](https://www.energy.gov/eere/buildings/articles/residential-hvac-installation-practices-review-research-findings) <sup>13</sup>

13 In response to the Springer review, the US Department of Energy commissioned this report  
14 to examine gaps and opportunities in the single-family HVAC replacement market. The  
15 report examined 44 separate studies supplemented with 17 interviews by HVAC industry  
16 experts regarding energy performance impacts due to common HVAC faults (such as  
17 equipment sizing, airflow, refrigerant charge, and duct leakage) that occurred because of  
18 poor installation and/or maintenance issues. It found:

- 19 • Duct leakage is the most common source of performance degradation of HVAC  
20 systems, with most studies finding 90-100% of systems tested needing sealing or  
21 repairs to the supply or return air ducts.
- 22 • Low airflow is found more than 50% of the time in all regions studied, while high  
23 airflow is a problem in 8-15% of systems.

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<sup>13</sup> See also GM-5

- 1           • Refrigerant charge faults vary by study approach and region, but range between 29-  
2           78% undercharge and 4-50% overcharge.
- 3           • The presence of non-condensables in refrigerant lines is a potentially common fault  
4           that has not been studied extensively.

5 Findings across all studies revealed pervasive incidences of field performance issues—and  
6 savings opportunities—in refrigerant-based central cooling and heating systems. The report  
7 concluded that proper sizing can significantly reduce peak demand, which has benefits for  
8 the electric grid and consumers by lowering overall energy costs. However, under current  
9 industry practice, the majority of systems—especially those installed as emergency  
10 replacements—are installed without performing detailed load calculations.

11 (5) Blonz, Joshua (2018) The Welfare Costs of Misaligned Incentives: Energy Inefficiency  
12 and the Principal-Agent Problem. *Resources for the Future*.  
13 [https://media.rff.org/documents/RFF\\_WP\\_18-28.pdf](https://media.rff.org/documents/RFF_WP_18-28.pdf)<sup>14</sup>

14 Blonz’s study focused on data from two utilities, Southern California Edison (“SCE”) and  
15 San Diego Gas and Electric (“SDG&E”) that offered identical free low-income programs to  
16 customers between 2009 and 2012. Twenty-two contractors (eleven for each utility) were  
17 utilized during this period. The most common free upgrade was for refrigerators that were  
18 identified as being older than 1992 (this date was chosen due to the efficiency gains included  
19 in 1993 models). The steps involved in the program were as follows:

- 20 1. Utility reached out to eligible households through mail or phone calls. Interested  
21 households signed up to start the enrollment process.
- 22 2. The utility gave household contact information to their contractor (who was paid a  
23 fixed fee for their service). The contractor scheduled a visit with the household to  
24 conduct a home assessment.

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<sup>14</sup> See also GM-6

1           3.     A contractor visited the household to verify that it was low income to complete the  
2                    program enrollment. The contractor then assessed eligibility for refrigerator  
3                    replacement and any other major upgrades.

4           4A.    If a household was not eligible for any major upgrade, no action was taken and the  
5                    contractor left.

6           4B.    If a household was eligible for a major upgrade, the contractor provided up to five  
7                    energy efficient light bulbs and scheduled a second appointment to replace the  
8                    refrigerator. Contractors were incentivized \$25 if 4B occurred.

9           5.     The contractor provided the refrigerator replacement and any other major upgrades.  
10                   SCE contractors were given \$224 if step 5 occurred. SDG&E contractors did not  
11                    receive this incentive.

12           While audits were conducted during the period studied, these audits were not able to prevent  
13                    unqualified refrigerator replacements resulting from contractor misreporting. In particular,  
14                    the utility used audits to verify that the contractors provided the replacements they billed to  
15                    the program.

16           The audits were completed after refrigerators were replaced, too late to check the prior  
17                    refrigerator's manufacture year. Program guidelines set by the regulator did not require  
18                    verification of the reported manufacture year, and SCE did not implement its own  
19                    monitoring system. As a result, contractors could intentionally misreport that an ineligible  
20                    household was eligible for a refrigerator replacement without much chance of being caught.

21           The opportunity to verify these results was presented when program guidelines changed  
22                    refrigerator cut-off dates from 1992 to 1998 in 2013.

23           The compensation structure, combined with the lack of monitoring, created the principal-  
24                    agent problem where the principal (utility) wanted the contractors to replace only qualifying  
25                    refrigerators, but contractors had the incentive to misreport and provide ineligible  
26                    replacements. Blonz concludes this paper with the following statement:



1 In this paper, I measure the welfare costs of the principal-agent problem. In the  
2 empirical setting I study—an energy efficiency appliance replacement program—  
3 contractors intentionally misreport assessment data in order to provide unqualified  
4 refrigerator replacements and increase their compensation. This profit-seeking agent  
5 behavior has significant welfare costs: I estimate that each unqualified replacement  
6 reduces welfare by \$106. In contrast, each replacement that follows program rules  
7 saves twice as much electricity and increases welfare by \$60.

8 **Q. What should the Commission note from this literature?**

9 A. That the principal-agent problem is most likely an underreported phenomenon within  
10 ratepayer-sponsored energy efficiency programs and has almost assuredly resulted in both  
11 participants and nonparticipants paying more money and receiving fewer benefits while  
12 contractors and the utility (by default) have profited.

13 It also calls into question how much confidence the Commission should have in this half of  
14 a billion-dollar investment (the approximate program cost amount for this MEEIA portfolio)  
15 as to whether it will actually result in the savings it claims. This is no small issue, as a  
16 failure to materialize or overstate the savings will result in future capital investment  
17 buildout, which negates the savings MEEIA attempts to achieve.

18 **Q. In light of these assertions, what is your recommendation?**

19 A. I will offer up four options for consideration. Each has tradeoffs.

20 The first option would be to pause the MEEIA program until proper controls can be put into  
21 place to ensure that the energy efficiency measures that we are investing in are actually  
22 performing as expected. This will no doubt take time and considerable capital, if it is even  
23 possible to attempt to uniformly professionalize and quasi-regulate a separate service  
24 industry by proxy.

25 The second option would be the inclusion of quality control audits across Evergy's service  
26 territory for participating contractors and homes as a specific EM&V process. Historically,

1 EM&V has emphasized attribution to limit free riders, however, an additional emphasis  
2 could be placed on identifying the scale of the principal-agent problem and then, hopefully,  
3 a plan on how to minimize it. Based on the literature discussed above, this would no doubt  
4 negatively impact the claimed savings Evergy would have otherwise hoped to obtain. It  
5 would also be expensive if conducted correctly, which would negatively impact the cost-  
6 benefit ratio behind this portfolio. Unfortunately, given the vast amount of money at stake  
7 for all parties, there is still probably ample room for suspect behavior.

8 The third option would be to offer PAYS as the only incentivized program. PAYS's unique  
9 program parameters (i.e. full blow-door audit, costs tied to savings) minimize the principal-  
10 agent problem to a large extent. The tradeoff here would be an immediate reduction in  
11 claimed savings; however, those savings were probably overstated to begin with.

12 The fourth option would be to dismiss this out-of-hand and move forward with programs  
13 like we have for the past twelve years. The end result will be overstated savings, future  
14 build-out of supply-side investment, needless increases to captive customers bills, and an  
15 overall loss in economic efficiency.

16 At this point I am open to stakeholders' feedback before I make any definitive  
17 recommendations.

## 18 **V. The Rebound Effect**

### 19 **Q. What is the rebound effect?**

20 A. The rebound effect (also known as the Jevons paradox) is a phenomenon where the expected  
21 energy savings from improvements in energy efficiency are partially—or sometimes  
22 entirely—offset by increased energy consumption. This was first articulated in 1865 by the  
23 British economist William Stanley Jevons in his book *The Coal Question*. Jevons observed  
24 that England's consumption of coal soared after James Watt introduced the Watt steam  
25 engine, which greatly improved the efficiency of the coal-fired steam engine from an earlier  
26 design. Watt's innovations made coal a more cost-effective power source, leading to the

1           increased use of the steam engine in a wide range of industries. This in turn increased total  
2           coal consumption, even as the amount of coal required to operate the steam engine fell.  
3           Jevons argued that improvements in fuel efficiency tend to increase (rather than decrease)  
4           fuel use, writing: “It is a confusion of ideas to suppose that the economical use of fuel is  
5           equivalent to diminished consumption. The very contrary is the truth.”<sup>15</sup>

6           Thus, he essentially found that as efficiencies improved, people found new ways to use  
7           more energy. Figures 1 and 2 provide an illustrative example of that paradox at work.  
8           Specifically, as lighted Christmas decorations have become more efficient, people will use  
9           more to decorate their homes for the holiday season. Thus, using more energy than they  
10          would have when displaying the less-efficient decorations.

11 Figure 1: Home Christmas decorations circa 1950



12  

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<sup>15</sup> Jevons, William Stanley (1866). *The Coal Question* (2nd ed.). London: Macmillan and Co. Chapter VII.

1 Figure 2: Modern LED Christmas light decorations



2

3 **Q. How is the rebound effect expressed?**

4 A. As a ratio of the lost benefit compared to the expected environmental benefit when holding  
5 consumption constant. For example, a car with a 10% improvement in fuel efficiency that  
6 only results in a 5% drop in fuel use results in a 50% rebound effect. The missing 5%  
7 assumed from the improved fuel efficiency was lost by driving faster or further than before.

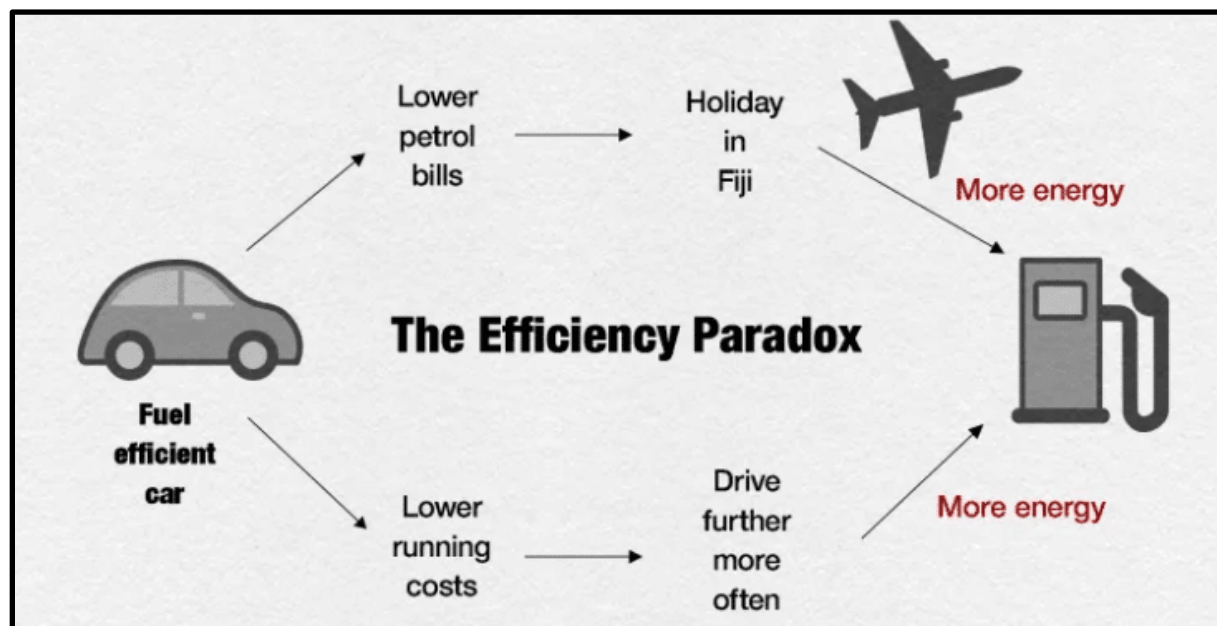
8 **Q. Is the rebound effect controversial?**

9 A. The existence of it is not, as it has been well documented in a variety of cases for over one  
10 hundred fifty years. However, the magnitude of the rebound effect can be controversial as  
11 context and confounding variables (e.g., price elasticity and changed behaviors) can make  
12 it difficult to measure and compare.

1 **Q. Are there different types of rebound effects?**

2 A. Yes. There can be direct rebound effects like Jevon's example regarding coal usage and  
3 there can be indirect rebound effects where the money saved from energy efficiency  
4 upgrades are used on new services that consume more energy. There can also be economy-  
5 wide rebound effects where mass efficiency improvements lower the overall cost of energy  
6 services, which then stimulate broader economic changes or shifts that lead to increased  
7 energy demand. Figure 3 provides an illustrative example of the indirect (top) and direct  
8 (bottom) rebound effects.

9 Figure 3: Illustrative example of the indirect and direct rebound effect



10

11 **Q. Can you provide some recent documented cases of this?**

12 A. A 2015 study titled "Do Energy Efficiency Investments Deliver? Evidence from the  
13 Weatherization Program" examined the results of 30,000 weatherized homes in Michigan.  
14 The abstract to that paper is as follows:

15 Conventional wisdom suggests that energy efficiency (EE) policies are beneficial  
16 because they induce investments that pay for themselves and lead to emissions  
17 reductions. However, this belief is primarily based on projections from engineering

1 models. This paper reports on the results of an experimental evaluation of the  
2 nation’s largest residential EE program conducted on a sample of more than 30,000  
3 households. The findings suggest that the upfront investment costs are about twice  
4 the actual energy savings. Further, the model-projected savings are roughly 2.5 times  
5 the actual savings. While this might be attributed to the “rebound” effect – when  
6 demand for energy end uses increases as a result of greater efficiency – the paper  
7 fails to find evidence of significantly higher indoor temperatures at weatherized  
8 homes. **Even when accounting for the broader societal benefits of energy**  
9 **efficiency investments, the costs still substantially outweigh the benefits; the**  
10 **average rate of return is approximately -9.5% annually.**<sup>16</sup>

11 Another example includes a report issued in 2020 by GdW, the largest German federation  
12 of real estate companies that represents 6 million homes and 13 million inhabitants. In this  
13 report, GdW noted that more than 340 billion euros had been invested since 2010 in energy  
14 efficiency upgrades on buildings with the goal to reduce energy consumption by 15% from  
15 2010 levels. Despite this huge investment, the results showed that energy consumption  
16 remained relatively the same without significant changes. In 2010 a household consumed  
17 an average of 132-kilowatt hours of heat per square meter. In 2018, it consumed 130.<sup>17</sup>

18 **Q. The abstract you quoted would appear to be a strong argument against funding**  
19 **weatherization. Do you agree?**

20 A. I don’t believe its evidence to cease the Low Income Weatherization Assistance Program  
21 (“LIWAP”) funding. The rebound effect in the Michigan example indicates a departure from  
22 assumed engineered estimates. It does not mean that savings are erased entirely or what is  
23 often referred to as the “blowback effect” for the participant. Because weatherization is

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<sup>16</sup>Fowlie, Merideth, et. Al. (2015) Do Energy Efficiency Investments Deliver? Evidence from the Weatherization Assistance Program. National Bureau of Economic Research. <https://www.nber.org/papers/w21331> See GM-7.

<sup>17</sup> Appunn, K. (2020) Rebound effect undoing decade of Germany’s home efficiency investments—housing companies. Clean Energy Wire. <https://www.cleanenergywire.org/news/rebound-effect-undoing-decade-germanys-home-efficiency-investments-housing-companies>



1 100% funded by the federal government and/or utilities the cost benefit assumptions will  
2 necessarily be out-of-line. Additionally, there are equity and quality of life arguments that  
3 need to be considered in weighing the merits of the LIWAP program.

4 **Q. Are you aware of any energy efficiency advocates that have acknowledged a rebound**  
5 **effect?**

6 A. The executive director of the American Council for an Energy Efficient Economy  
7 (“ACEEE”) Steven Nadel believes that direct and indirect rebound effects are generally  
8 10% or less for energy efficiency products.<sup>18</sup>

9 **Q. What is your recommendation to the Commission on this topic?**

10 A. Like Mr. Nadel, I believe the rebound effect is a very real phenomenon. It is also something  
11 that has not been properly factored into any EM&V study in Missouri to date. To the extent  
12 any MEEIA portfolio is approved, I strongly recommend either: (1) an across-the-board  
13 10% reduction in energy savings be applied to any future EM&V filings to account for the  
14 rebound effect or (2) that future EM&V studies specifically analyze the rebound effect for  
15 households participating in the EM&V report. I believe the rebound effect could very well  
16 be much greater than 10% in the aggregate but I recognize that studying this phenomenon  
17 comes at a cost in dollars and time (that being said, the emergence of automated meter  
18 infrastructure data should be able to facilitate this analysis in a more cost efficient manner).  
19 Recognizing the tradeoffs inherent in those two choices, I would be satisfied with either  
20 option. What is not acceptable is continuing to overstate the energy savings being credited  
21 to MEEIA programs.

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<sup>18</sup> Nadel, S. (2012) The Rebound Effect: Large or Small. ACEEE. <https://www.aceee.org/content/rebound-effect-large-or-small>

1 **VI. Duplicative Funding and Attribution: The Inflation Reduction Act (IRA)**

2 **Q. What is the Inflation Reduction Act (“IRA”)?**

3 A. The Inflation Reduction Act (IRA) of 2022, signed into law in August 2022, is a major piece  
4 of federal legislation aimed at addressing several key issues in the United States including  
5 Climate and Energy (e.g., tax credits, grants, and loans), Deficit Reduction (e.g., strengthen  
6 tax enforcement and closing loopholes), and Healthcare (e.g., allowing Medicare to  
7 negotiate drug prices directly with pharmaceutical companies).

8 **Q. What provisions are in place to promote energy efficiency that are enabled by the**  
9 **IRA?**

10 A. The IRA has several provisions that directly impact energy efficiency adoption.  
11 The first is the availability of more generous tax credits to help offset the cost of energy  
12 efficiency improvements. Here’s a breakdown of the maximum tax credits available:

13 Energy Efficient Home Improvement Tax Credit:<sup>19</sup>

- 14 • This credit covers upgrades like insulation, windows, HVACs, and home energy audits.
- 15 • The maximum annual credit is \$1,200 for these general improvements.
- 16 • Specific limitations exist for certain items:
  - 17 ○ 30% of total improvement expenses in the year of installation.<sup>20</sup> Specific
  - 18 limitations on items include:
    - 19 ▪ Exterior doors: \$250 per door, with a total cap of \$500.
    - 20 ▪ Exterior windows and skylights: \$600 total.
    - 21 ▪ Insulation and air sealing materials or systems: \$1,200 but must meet
    - 22 International Energy Conservation Code (IECC) standards in effect at
    - 23 the start of the year 2 years before installation.
    - 24 ▪ Home energy audits: \$150.

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<sup>19</sup> IRS (2024) Home energy tax credits. <https://www.irs.gov/credits-deductions/home-energy-tax-credits>.

<sup>20</sup> This does not include labor costs.



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Heat Pump Tax Credit:<sup>21</sup>

- A separate credit applies specifically to qualified heat pumps like geothermal heat pumps and air-source heat pumps.
- The maximum annual credit for heat pumps is \$2,000.

The second are direct federal subsidies of approximately \$150 million for Missouri residents for energy efficiency rebates through the Home Efficiency Rebates and Home Electrification and Appliance Rebate programs. Eligibility for this program and the potential funding amounts are listed in Table 1.

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<sup>21</sup> These tax credits can be combined in a single year (\$1,200 general credit + \$2,000 heat pump = \$3,200 in potential tax credits). These provisions are also in place through December 31, 2032.

1 Table 1: How Much Money is Potentially Available Per Household for US DOE IRA Home Energy  
 2 Rebate Programs<sup>22</sup>

How Much Money is Potentially Available Per Household?		
Households with Incomes above 80% Area Median Income <sup>1</sup>	Efficiency <sup>2</sup>	Lower energy savings: 50% of project costs up to \$2,000 Higher energy savings: 50% of project costs up to \$4,000
	Electrification	50% of project costs up to \$14,000 (Household income must be below 150% AMI)
Households with Incomes Below 80% AMI <sup>1</sup>	Efficiency <sup>2</sup>	Lower energy savings: 80% of project costs up to \$4,000 Higher energy savings: 80% of project costs up to \$8,000
	Electrification	100% of project costs up to \$14,000
Multifamily/Rental Housing Building Owner	Efficiency <sup>2</sup>	Lower energy savings: \$2,000/unit up to \$200,000 Higher energy savings: \$4,000/unit up to \$400,000
	Electrification	50% of project costs up to \$14,000/unit (>50% of units must have income <150% AMI)
Multifamily/Rental Housing Building Owner with >50% of Households <80% AMI <sup>1</sup>	Efficiency <sup>2</sup>	Lower energy savings: 80% of the project cost up to \$4,000/housing unit Higher energy savings: 80% of the project cost up to \$8,000/housing unit
	Electrification	Lesser of 100% of project costs or \$14,000/unit

<sup>1</sup>See Area Median Income (AMI) for your area: [https://www.huduser.gov/portal/datasets/il/il2022/select\\_Geography.odn](https://www.huduser.gov/portal/datasets/il/il2022/select_Geography.odn)

<sup>2</sup>Other rebate amounts (roughly within these ranges) may be available if efficiency rebate rates are determined through measured performance.

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3  
 4 The maximum consumer rebate could be as high as \$14,000 per eligible household.<sup>23</sup>

<sup>22</sup> Rebates cannot be combined with each other or with other federal grant funding for the same upgrade measure, though you will be able to stack various funding opportunities within the same overall home retrofit project. For example, you could use a Home Efficiency Rebate for increased insulation and Home Electrification Rebate for a heat pump, assuming you qualify for both programs.

US Department of Energy (2023) IRA Home Energy Rebate Program Information Webinar <https://www.youtube.com/watch?v=IqRxntORvxo>.

<sup>23</sup> Sierra Club (2023) Understanding the IRA Home Energy Rebates. <https://www.sierraclub.org/understanding-ira-home-energy-rebates>.

Under the electrification rebates program, the maximum amount for various measures is as follows:

- Heat Pump HVAC = \$8,000
- Heat Pump Water Heater = \$1,750
- Electric Stove or Heat Pump Clothes Dryer = \$840

1 Table 2 provides an illustrative example of the potential cost savings for two households  
2 with different incomes living in different area median income (“AMI”) levels.

3 Table 2: Illustrative Example of Two Households Savings Opportunities<sup>24</sup>

## Illustrative Examples of Two Households

### Smith Household in Allentown, PA

The Smiths want to insulate their home to make their home more comfortable and save on energy bills.

Smith income: \$68,000  
80% AMI for Allentown, PA: \$72,500  
Eligible for lower-income rebate level? **Yes**

Project Scope	
Attic Insulation	\$3,000
Whole-home air sealing	\$1,000
Duct sealing & insulation	\$1,500
Smart thermostat	\$200
Gross project cost	<b>\$5,700</b>

Modeled energy savings from project: **24%**  
Eligible Rebate: **\$4,000**  
Project Cost to Smith Household: **\$1,700**

### Jones Household in Columbia, SC

The Jones’ want to update their home’s dated electrical systems and save on their energy bills.

Jones income: \$72,000  
80% AMI for Columbia, SC: \$64,500  
Eligible for lower-income rebate level? **No**

Project Scope	
Electrical panel upgrade	\$3,700
Electrical wiring upgrade	\$1,800
Electric heat pump	\$6,500
Kitchen hood ventilation	\$800
Gross project cost	<b>\$12,800</b>

Over cost limits for technologies or total cost? **No**  
Eligible Rebate: **\$6,400 (50%)**  
Project Cost to Jones Household: **\$6,400**

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4

5 **Q. Why is the federal government offering subsidies through tax credits and energy**  
6 **efficiency rebates?**

7 A. The stated reason for the subsidies is to reduce our dependence on fossil fuels and reduce  
8 emissions. There are also no doubt secondary and tertiary objectives as well (job creation,  
9 energy bill reductions, etc.). The reason the federal government is offering both tax breaks

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Breaker Box = \$4,000  
Electric Wiring = \$2,500  
Weatherization = \$1,600

<sup>24</sup> US Department of Energy (2023) IRA Home Energy Rebate Program Information Webinar  
<https://www.youtube.com/watch?v=IqRxntORvx0>.

1 and energy efficiency rebates is to entice all families to retrofit their homes regardless of  
2 income. Historically, only energy efficiency tax breaks existed for families at the federal  
3 level. However, there is no value in a tax break for the many households that don't pay  
4 taxes. The energy efficiency rebates address that problem.

5 **Q. Are there options for income eligible families that don't have out-of-pocket capital to**  
6 **invest in energy efficiency?**

7 A. Yes, there is a federally subsidized energy efficiency program for them as well. The Bi-  
8 Partisan Infrastructure Law has allocated an additional \$77 million to Missouri to be applied  
9 to LIWAP, which includes "readiness funding." This funding allows homes to be  
10 weatherized that would otherwise be "passed over" due to health and safety concerns.

11 **Q. It appears that many families could be eligible for both the Home Energy Rebate**  
12 **Program (eligible at or below 80% of AMI) and LIWAP (eligible at or below 200% of**  
13 **Federal Poverty level). Is one better than the other?**

14 A. All things being equal, free installation and measures under LIWAP is a much more  
15 attractive option than the rebated option where money would need to come out of pocket  
16 for the income eligible household.

17 **Q. Are LIWAP subsidies available now?**

18 A. Yes. Missouri has received federal LIWAP funding for many years and each of our  
19 investor-owned utilities have funding allocated towards LIWAP as well. The \$77 million  
20 is on top of the existing funding streams.

21 **Q. Are federal tax credits available now?**

22 A. Yes.

23 **Q. Are the IRA home energy rebates available now?**

24 A. No.

1 **Q. When will the rebates be available?**

2 A. It is difficult to say. The program will be administered through the Missouri Division of  
3 Energy (“DE”), but the timing, manner of implementation, and other pertinent details  
4 surrounding this endeavor are still largely unanswered. Assuming Missouri does not reverse  
5 course and reject the funding outright, like the State of Florida did last year, I believe it is  
6 reasonable to assume the subsidies should be available in 2025. This is after the next slate  
7 of MEEIA portfolios, including the one the Commission considers in this case, will start.<sup>25</sup>

8 **Q. What implications, if any, does this have for Evergy’s MEEIA programs?**

9 A. There are multiple perspectives to consider in accounting for this emerging variable. I will  
10 offer three for the Commission’s consideration.

11 The first perspective takes the position that ratepayers should not be throwing money at  
12 redundant subsidies that are going to happen regardless of an approved MEEIA portfolio  
13 (free riders). Effectively, the federal government has created a MEEIA-like program for all  
14 Missourians of all income levels that will likely get rolled out in 2025. Stacking additional  
15 subsidies on top of this could create some unintended consequences (supply chain  
16 constraints, increased labor costs due to worker shortage, and contractor performance  
17 reduction because of the desire to meet the demand) and would be an inefficient use of  
18 ratepayer’s funds.

19 Again, MEEIA is designed to reward utilities for inducing energy efficiency upgrades that  
20 would otherwise not occur naturally. That is, programs are designed to minimize free riders.  
21 The Company is penalized in the evaluation review if it fails to show proper attribution. For  
22 example, a customer who claims that the \$700 Evergy HVAC rebate is the reason they made  
23 the energy efficient investment can be counted as a positive contribution towards the  
24 utility’s earnings opportunity. Alternatively, imagine an entirely plausible scenario where a  
25 participating customer takes advantage of the federally subsidized Home Energy Rebate

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<sup>25</sup>Energy Now.Com (2023) DeSantis says no thanks to \$377 million in federal energy funds.  
<https://energynow.com/2023/07/desantis-says-no-thanks-to-377-million-in-federal-energy-funds/>

1 Program and/or the federal tax credits, *and* the Evergy rebate, but also would have upgraded  
2 to a more energy efficient HVAC regardless of all of these subsidies.

3 Under this scenario, it would not be accurate for Evergy or the federal government to claim  
4 attribution. If this sounds unlikely, consider that this scenario occurs every day already.  
5 Energy efficiency upgrades occurred in Missouri without a MEEIA in place or federal  
6 subsidies and will continue to occur if no MEEIA is approved moving forward and/or  
7 Missouri elects not to accept the federal subsidies.

8 What the appropriate net-to-gross ratios, which measure attribution, should be for a given  
9 program or measure will no doubt be a contentious issue for future EM&V's if this issue is  
10 not addressed beforehand. Restated, assuming Missouri accepts the federal subsidies,  
11 Missouri households will be eligible for generous rebates, tax breaks, and/or free  
12 weatherization regardless of whether the Commission approves a MEEIA portfolio for  
13 investor owned utilities or not.

14 An alternative perspective would be to accept a predetermined reduced level of attribution  
15 (e.g., a lower net-to-gross ratio) and focus on stacking subsidies (federal and ratepayer) to  
16 induce more adoption than what would otherwise occur. That is, create very generous  
17 subsidies. If we assume a traditional EM&V framework this alternative perspective would  
18 greatly challenge Evergy's ability to meet its targeted earnings opportunity thresholds due  
19 to the obvious free ridership issue. There may be ways to design EM&V and net-to-gross  
20 ratios to limit contentious litigation, but additional dialogue is warranted, should the  
21 Commission determine to follow this path. That being said, I do not believe such a scenario  
22 would be an efficient use of finite ratepayer funding. It *should*, however, induce greater  
23 energy efficiency adoption on an aggregate-wide level.<sup>26</sup>

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<sup>26</sup> For those versed in demand-side management nomenclature, this would be akin to approaching MAP (maximum achievable potential) levels of energy efficiency adoption which is a market potential scenario that is modeled in the Company's integrated resource plan ("IRP"). What's clear when looking at historic MAP-level adoption scenarios is the power of diminishing returns on one's investment (in this case, energy savings) as the level of subsidies increases. Typically, this results in measures, programs, and even the portfolio no longer being cost-effective.

1            A third perspective would be a “business as usual” approach. Under this approach, we  
2            ignore the uncertainty and impact surrounding the IRA funding and tax breaks and operate  
3            “as is.” Then, when we see early EM&V and program results, we adapt accordingly. The  
4            unfortunate byproduct of this outcome will almost assuredly be further disagreement  
5            between stakeholders and contentious litigation over the EM&V results.

6            **Q. Are there concerns about potential fuel switching associated with these rebates?**

7            A. That is another issue that has not been discussed at any length in dockets before the  
8            Commission but is likely top of mind for many stakeholders—especially Spire Missouri.  
9            Fuel switching is a very real possibility or at least one can surmise that it can be due to the  
10           federal government’s emphasis on electrification and heat pumps for rebates as opposed to  
11           subsidies for natural gas furnaces and natural gas water heaters.

12           **Q. What is your position on that issue?**

13           A. For purposes of MEEIA-related program funding I maintain that programs designed around  
14           promoting fuel switching create potential violations of the Commission’s promotional  
15           practice rules. As such, given the historic collaborative efforts of our electric and gas utilities  
16           I would not support fuel switching subsidies backed by ratepayers. From my vantage point,  
17           OPC supports all ratepayers across all regulated investor-owned utilities in Missouri. It  
18           would, therefore, be difficult to support a program that helps Everygy customers but hurts  
19           Spire Missouri customers. If the Commission elects to explore “stacking” of federal and  
20           utility subsidies there should be some parameters around electrification measures.

21           **Q. Do you have any suggestions on what those parameters should be?**

22           A. I do not at the moment, but I will explore the issue in future testimony, if necessary.

23           **VII. Demand Response and Aggregators of Retail Choice (“ARCs”)**

24           **Q. What is the most cost-effective MEEIA program currently?**

25           A. Business demand response hands down.

1 **Q. What is the business demand respond program?**

2 A. Large commercial customers can get paid to curtail their power during select “events” that  
3 are typically aligned with peak energy usage. At a large enough scale, the combined efforts  
4 of these aggregated large customer curtailments can have the same impact as firing up a  
5 peaker plant to meet load but at a much more affordable price point.

6 **Q. Has the business demand response program always been a MEEIA program?**

7 A. No. The idea to include business demand response originated through settlement discussions  
8 with Kansas City Power and Light’s (now Evergy Missouri Metro) first MEEIA application  
9 as a potential solution to make its portfolio cost-effective. Subsequent portfolios increased  
10 the scale of participants after the Commission ruled that opt-out customers who do not pay  
11 a MEEIA surcharge could still participate in MEEIA-sponsored demand response programs.

12 **Q. Did commercial demand response events occur before MEEIA?**

13 A. Utilities had emergency curtailment agreements and emergency tariffs in place as a means  
14 to mitigate stress on the grid during extreme events but such events were rarely called or  
15 needed to be called.

16 **Q. Do you believe that Evergy should still be offering a business demand response  
17 program in light of the Commission’s recent ruling allowing Aggregator(s) of Retail  
18 Customers (“ARCs”) to operate in Missouri?**

19 A. Until I see evidence suggesting otherwise, my position is no. To quote economist and former  
20 Chairman of the New York Public Service Commission and the U.S. Civil Aeronautics  
21 Board:

22 “Whenever competition is feasible it is, for all its imperfections, superior to  
23 regulation as a means of serving the public interest.”<sup>27</sup>

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<sup>27</sup> Alfred E. Kahn is largely credited with deregulating the airline industry. See also:  
[https://en.wikipedia.org/wiki/Alfred\\_E.\\_Kahn](https://en.wikipedia.org/wiki/Alfred_E._Kahn)



1           ARC participation in wholesale markets serves the public interest because the lower clearing  
2           price that results from bidding demand response in Regional Transmission Organization  
3           (“RTO”)/Independent System Operator (“ISO”) markets benefits all customers in those  
4           markets, not just the bidding demand response aggregator. This is a positive externality.  
5           When an action causes a positive externality, that action is typically under-invested and can  
6           be viewed as a market imperfection. Conversely, a utility’s failure to use cost-effective  
7           demand response can be seen as causing a negative externality, as the inaction raises the  
8           market price for everyone.

9           The premise behind RTO/ISOs is that market forces will push prices down to “just and  
10           reasonable” levels. If these market forces are insufficient because demand response is absent  
11           (or suboptimal because of barriers to entry caused by government interference) then it calls  
12           into question the validity of the RTO/ISO market premise.

13           Allowing only regulated utilities to aggregate customer demand response converts a  
14           potentially competitive market into a monopsony market.<sup>28</sup> This deprives customers of the  
15           dynamic efficiencies and differentiated choices that minimize cost and maximize  
16           convenience. Although the utility is the service territory’s sole buyer of energy in the RTO  
17           market, this does not automatically mean the utility should be the service territory’s sole  
18           aggregator of demand response.

19           In recognition of these facts, the Commission partially lifted the ban on ARC participation  
20           in Missouri. However, when demand response aggregators attempted to intervene in the  
21           Ameren Missouri MEEIA Cycle IV docket (Case No. EO-2023-0136) they were denied  
22           twice. In denying their intervention request and subsequent rehearing request, the  
23           Commission cited that they filed out-of-time and they represent competition to the  
24           incumbent natural monopoly as the reasons for denying their request for intervention. If the

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<sup>28</sup> A monopsony is a market condition in which there is only one buyer. Because there is only one buyer for a good or service, the buyer sets the demand, and therefore, controls the price. Monopsonies, like monopolies, are inefficient as compared to a free market, where supply and demand regulate prices to be fair for consumers.

1 Commission approves a ratepayer subsidized business demand response program in this  
2 case, then the previous Commission decision to lift the ban on ARC participation would  
3 effectively be rendered meaningless.

4 **Q. Are there demand response aggregators in this case?**

5 A. No.

6 **Q. Can't ARCs participate in Missouri now?**

7 A. They can, but if ratepayer-subsidized demand response programs are approved there is no  
8 compelling reason for ARCs to compete on an uneven playing field.

9 **Q. Will ratepayers be adversely impacted by the exclusion of ARCs in Missouri?**

10 A. Yes, there is literally a market alternative that can call events at no cost to ratepayers. That's  
11 millions of dollars that could have been spent on anything else or put back into captive  
12 ratepayers' wallets.

13 **Q. Is the public interest being met by continuing to subsidize a market imperfection?**

14 A. I don't see how the public interest is served by excluding a viable market alternative in favor  
15 of the incumbent natural monopoly.

16 If Evergy continues to operate as it is today with the financial backing of captive ratepayers,  
17 then ARCs have little reason to operate in Missouri and the past several years of workshops,  
18 outside help from Lawrence Berkeley National Labs, and other efforts undertaken by the  
19 Commission's Staff in preparation of the Commission partially lifting the ban on ARCs will  
20 be for nothing.

21 **Q. Would ratepayers benefit from the inclusion of competitive ARCs in Missouri?**

22 A. Yes. If ARCs are allowed to compete fairly, ratepayers should benefit by no longer having  
23 to pay MEEIA related costs for this service but would still receive the benefit of a lower  
24 clearing price (in theory).

25 Historically, utilities have had an unearned advantage in the area of demand response  
26 through regulatory-assisted protection, barriers to entry, and an overly generous earnings

1 opportunity. The introduction of ARCs into Missouri represents clear market options for  
2 customers and should result in economic efficiencies.

3 If the Commission continues to allow Evergy to rely on ratepayer-backed subsidies to  
4 compete with outside market actors, then lifting the ban on ARC participation is now  
5 effectively a hollow action.

6 In effect, there will be no ARC participation in Missouri and all parties (minus Evergy) will  
7 be worse off because of it.

8 **Q. What is your recommendation on this issue?**

9 A. This was clearly a missed opportunity to provide real savings and induce competition into  
10 the State of Missouri. Given the Commission's rationale for rejecting Voltus's motion to  
11 intervene I am not surprised they passed on Evergy's MEEIA docket(s).

12 At this stage, I will withhold my recommendation regarding business demand response until  
13 rebuttal testimony when I can speak directly to Evergy's filed application.

14 **VIII. Rate Design: Fixed Cost Recovery and Time of Use Rates**

15 **Q. Does rate design impact MEEIA?**

16 A. Yes. How we price electric service will have an impact on the payback assumptions  
17 surrounding a customer's energy efficiency investment which, in turn, will affect the cost  
18 effectiveness of MEEIA measures.

19 Traditional two-part tariff designs include a fixed charge (aka the customer charge) that is  
20 billed monthly regardless of how much energy is used and a variable charge (aka the  
21 commodity, energy, usage, or volumetric charge) that goes up or down depending on  
22 volume and timing of that usage.<sup>29</sup>

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<sup>29</sup> Over the past ten years the General Assembly has also passed many different cost recovery mechanisms that are collected separately on a customer's bill through separate surcharges. MEEIA is one example.

1 Separating these charges and transparently displaying them on a customer’s bill encourages  
2 conservation and fairness. The variable charge directly reflects the individual’s  
3 consumption patterns. The fixed charge ensures everyone contributes to the fixed costs of  
4 the system, regardless of their individual usage.<sup>30</sup>

5 Energy efficiency upgrades save customers money by reducing the amount of energy  
6 consumed (e.g. kilowatt-hours) and, in some cases, a customer’s demand for energy (e.g.,  
7 kilowatt). This reduced energy usage or demand is reflected in the variable charge.  
8 However, if a utility increases its customer charge—the fixed charge—to account for the  
9 revenue lost due to its customer’s energy efficiency upgrades, then the customer’s bill is  
10 less affected by the energy savings.

11 **Q. What do you recommend in light of that issue?**

12 A. Ideally, a commitment from the utility that it will not seek to raise its customer charge for a  
13 set period of time (e.g., six years). Absent that commitment, the Commission should be  
14 cognizant of the interplay between fixed cost recovery and energy conservation in future  
15 Evergy Missouri Metro and Evergy Missouri West rate cases.

16 **Q. Are there other rate design issues germane to MEEIA?**

17 A. Yes. Time-of-Use (“TOU”) rates needs to be discussed.

18 **Q. How are TOU rates relevant to MEEIA?**

19 A. Pricing electricity to more accurately reflect the cost of its service would be the most direct,  
20 impactful, and cost-effective action this Commission could do to support a utility’s demand-  
21 side management operations.

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Additionally, certain commercial and industrial customers are required to pay a demand charge, reactive charge and/or a seasonal energy charge.

<sup>30</sup> Today, Evergy Missouri West and Evergy Missouri Metro residential customers pay a customer charge of \$12.00 per month. This charge reflects the costs of making service available for an incremental customer being added (e.g., the costs of a meter and billing).

1 In the next Evergy Missouri Metro/Evergy Missouri West rate case, the Commission could  
2 order TOU rates that would achieve demand savings that would dwarf any historical MEEIA  
3 portfolio. These savings would not cost ratepayers any more than what they are already  
4 committed to pay in base rates. That is exactly what TOU rates could accomplish if  
5 stakeholders adapt from the lessons learned this past year from the Evergy roll-out.

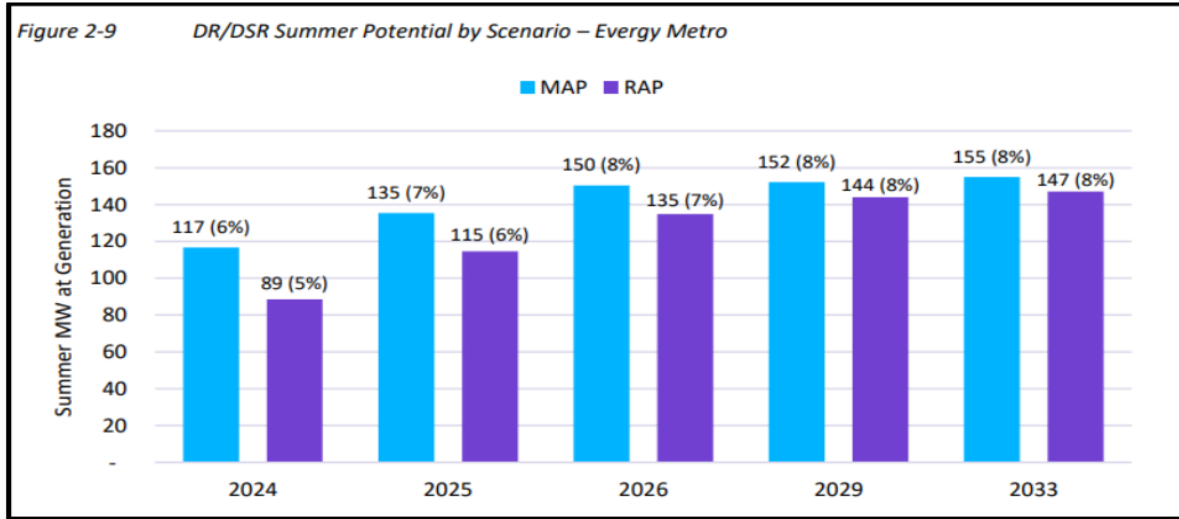
6 In Case Nos. EO-2023-0212 & EO-2023-0213 (Evergy Missouri Metro’s and Evergy  
7 Missouri West’s Annual Integrated Resources Plan (“IRP”) update) a sensitivity analysis  
8 was conducted by third-party contractor AEG. This sensitivity analysis considered the  
9 impact of TOU rates on Evergy’s future summer demand baseline assumptions.

10 The analysis considered several factors including:

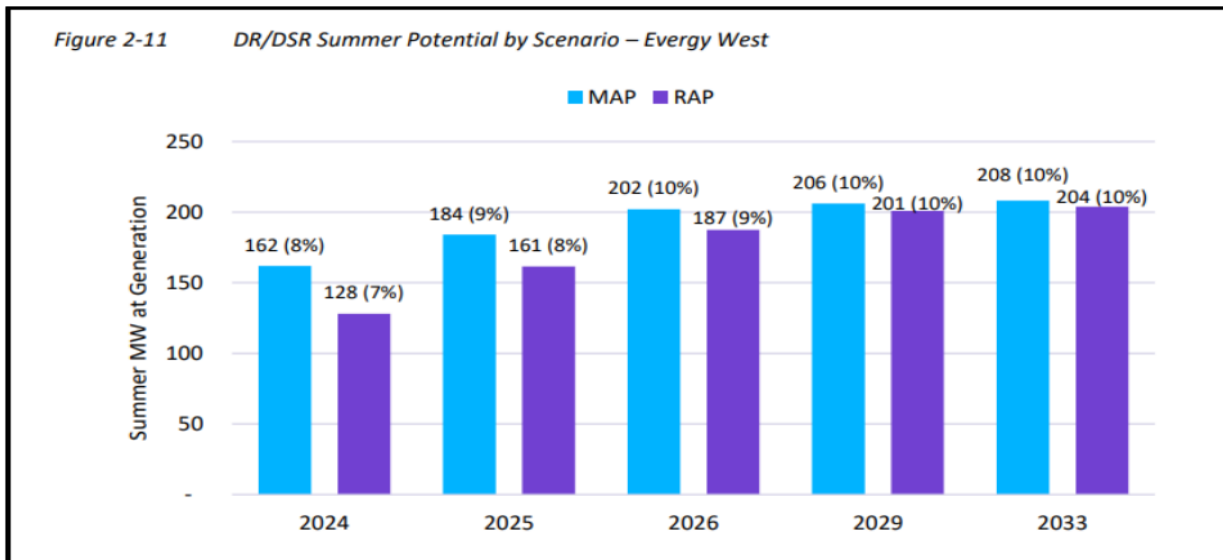
- 11 • Customers would be defaulted to the standard (high differential) rate but switch  
12 across rate design options;
- 13 • Peak savings would increase over time as customers became accustomed to the rates;  
14 and
- 15 • That modeling customers on the Peak Reward Saver rate (low differential) are  
16 negligible (no impact to demand savings).

17 AEG then ran a number of scenarios based on adoption assumptions across the rates. The  
18 range of peak demand savings relative to projected baselines range from a low of 5% in  
19 Evergy Missouri Metro in 2024 to a high of 10% in 2033 for Evergy Missouri West. Figure  
20 4 shows the results of AEG’s analysis for Evergy Missouri Metro and Figure 5 shows the  
21 results for Evergy Missouri West.

1 **Figure 4: Every Metro TOU Summer Potential with original Commission-ordered TOU rates**<sup>31,32</sup>



2  
 3 **Figure 5: Every West TOU Summer Potential with original Commission-ordered TOU rates**<sup>33</sup>



4

<sup>31</sup> Case Nos. EO-2023-0212 & EO-2023-0213 AEG: Every 2023 DSM Market Potential Study. p. 32

<sup>32</sup> “RAP” stands for Realistic Achievable Potential and “MAP” stands for Maximum Achievable Potential. These acronyms are terms of art utilized in demand-side management planning to indicate various levels of potential. In this case, AEG assumed various levels of self-selection between the rate design offerings ranging from a conservative to an aggressive adoption level of price differentials.

<sup>33</sup> *Ibid.*

1 It is worth repeating that there are no modeled bar graphs for the Peak Rewards (the low  
2 differential rate that became the default rate option for Evergy customers) because there are  
3 no demand savings.

4 **Q. How should TOU rates affect the Commission’s decision in this case?**

5 A. The Commission should be cognizant that the modeled demand savings in Figures 4 and 5  
6 come at no additional costs (or very small costs if marketing and education are included) to  
7 consumers, unlike the Company’s proposed MEEIA portfolio. This is because ratepayers  
8 have been paying (and will continue to pay) the all-in costs of advanced meters, billing and  
9 customer portal software, and a private long-term evolution (“LTE”) 4G network. These  
10 large capital investments have already exceeded over a billion dollars and should translate  
11 into real cost savings for customers *if* all of their available features are utilized.

12 Reducing peak demand by shifting electricity use to times of low demand also puts less  
13 strain on utilities themselves and will result in tangible cost savings to customers. These  
14 cost savings materialize in a variety of ways, including through a reduction in the amount  
15 of fuel that Evergy Missouri West and Evergy Missouri Metro seek to recover through their  
16 respective fuel adjustment clauses (“FAC”) and through the avoidance of future supply-side  
17 generation.

18 Stated differently, the Commission can utilize the automated meter infrastructure  
19 investments ratepayers are already paying for to achieve the demand savings MEEIA is  
20 supposed to produce. Failure to unlock those savings means ratepayers will be subject to  
21 even further increased costs driven, in part, by Evergy’s investment in generation such as  
22 future dispatchable peaker plants to meet demand.

23 **Q. What would you recommend the Commission do with this information?**

24 A. To not dismiss it out-of-hand due to the challenges realized in the past Evergy roll-out.  
25 Giving customers a rate design choice with larger differentials and nudging them towards  
26 reasonable behavioral modifications will translate into financial savings for all participants.

1 I fail to see how the Commission can support a MEEIA portfolio with all of its attendant  
2 uncertainties and additional cost burdens but not reasonable time differentiated rates that  
3 accomplish the same end goal at no additional cost.

4 Price-based demand response as a resource to meet electricity system planning should be  
5 prioritized over traditional DSM rebates given the various challenges I identify in this  
6 testimony. Nor do the two need to be mutually exclusive. However, any serious discussion  
7 centered on funding another MEEIA portfolio should begin with how we can implement  
8 meaningful TOU rates in a manner that unlocks the cost-saving benefits that were the basis  
9 for the AMI investment to begin with.

10 I recommend that any order approving a MEEIA portfolio be conditioned on Evergy  
11 including a plan to move residential customers onto an opt-out TOU default rate with  
12 meaningful price differentials in its next rate case. Any such plan should include marketing  
13 and education deliverables in which TOU rates are framed in a similar vein as Evergy's  
14 public service announcements for safety. In short, I recommend Evergy "lean in" to the  
15 adoption of greater price differential rates and education as opposed to what occurred in  
16 2023.

17 **Q. Would you recommend that multiple choices still be made available, including an**  
18 **option with low differentials?**

19 A. I would.

## 20 **IX. Building Energy Codes and Standards**

21 **Q. What are building energy codes and standards?**

22 A. Energy codes and standards are set at the local, state, and federal level with various levels  
23 of enforcement and impact. If properly set and enforced, energy codes and standards provide  
24 minimum efficiency requirements for new and renovated buildings, assuring reductions in  
25 energy use and emissions over the life of the building. Energy codes are a subset of building



1 codes, which establish baseline requirements and govern building construction. The most  
2 direct and simple way to ensure sufficient energy efficiency would be to confirm that  
3 buildings are being constructed or retrofitted with a high-level of energy efficiency  
4 installation.

5 **Q. Would strongly enforced energy codes and standards be less expensive than a**  
6 **ratepayer funded MEEIA portfolio?**

7 A. Yes, on an aggregate-wide basis it should be significantly cheaper because costs for  
8 upgrades would be borne directly by each participant whereas under a MEEIA-scenario all  
9 ratepayers (minus the opt-out customers) are paying program costs (rebates tied to energy  
10 efficient upgrades, demand response events, and the administrative overhead to deliver  
11 those programs), the lost revenues associated with the measures (the throughput  
12 disincentive), and an earnings opportunity (a profit motive).

13 **Q. Is this a realistic outcome for Missouri?**

14 A. Not presently. Missouri is a “home-rule” state that has historically emphasized local control.  
15 It is one of only seven states without a statewide building code. This philosophy has allowed  
16 many parts of Missouri to operate without any building codes in place at all. In fact, many  
17 Missouri counties do not require residential building permits. Even in areas that have  
18 adopted codes or standards those codes and standards are not always enforced.

19 The result has been homes and buildings that are comparatively affordable up front but more  
20 expensive over the long run due to lower efficiencies in areas such as safety, quality and  
21 consistency, and that have poorer energy scores.<sup>34</sup>

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<sup>34</sup> A home’s energy score was developed by the US Department of Energy and its national laboratories to provide homeowners, buyers, and renters directly comparable and credible information about a home’s energy use. Using a 1 to 10 scale (least to most efficient), the score estimates a home’s energy use and recommends ways to reduce the amount of energy needed as a way to save energy, cut costs, and improve comfort. See also: <https://betterbuildingssolutioncenter.energy.gov/home-energy-score>

1 **Q. Are there any parts of Evergy’s service territory that do have building codes and**  
2 **standards in place?**

3 A. Yes. Some parts of Evergy’s service territory include municipalities that have adopted  
4 stricter building codes. One notable example includes the City of Kansas City, which  
5 adopted the 2021 ICC Standard. In fact, the City of Kansas City is one of only twelve cities  
6 in the United States to have adopted Building Performance Standards (“BPS”) that result in  
7 benchmarking and energy efficiency threshold requirements for public, commercial,  
8 multifamily and single-family buildings.

9 **Q. Has there been pushback against building codes and standards?**

10 A. Yes. There has been push back primarily from builders and developers. According to Kansas  
11 City’s ABC affiliate KMBC News:

12 Last September, the city [Kansas City, Missouri] installed the 2021 International  
13 Energy Conservation Code.

14 “It does play a factor in deciding where to go,” said Dennis Shriver of Liberty’s  
15 Hearthside Homes.

16 Shriver just recently completed a house in Liberty’s Homestead Hills subdivision.

17 To make it energy efficient, it has insulation throughout the unfinished basement.

18 The home also has an energy efficient water heater and HVAC system.

19 Shriver says it would’ve been much more challenging and expensive to build the  
20 same home in Kansas City due to a tangled web of red tape in the permitting process.

21 “You've got to take into account the additional costs that it takes to build and Kansas  
22 City versus other cities,” he said.<sup>35</sup>

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<sup>35</sup> Alcock, A. (2024) Kansas City, Missouri permit change impacts new builds in city limits. *KMBC News*.  
<https://www.kmbc.com/article/kansas-city-missouri-permit-change-impacts-new-builds/60621965>

1           Additionally, various bills have been introduced to the General Assembly—such as HB 580  
2           in 2023—that argued building codes should address public health and safety matters only  
3           and not be tied to guidelines that seek to improve energy efficiency. Effectively taking the  
4           position that energy efficiency standards are not the role of government.

5           Importantly, HB 580 did not make it to the floor in the 2023 legislative session, but similar  
6           bills have appeared in other states.<sup>36</sup>

7   **Q.   What implications, if any, does this have for Evergy’s MEEIA programs?**

8   A.   Like many things with MEEIA, there are multiple perspectives to consider. I will offer three  
9           for the Commission’s consideration.

10       The first perspective takes the position that ratepayers should not be throwing money at  
11       projects that would happen regardless of an approved MEEIA portfolio (free riders).

12       MEEIA is designed to reward utilities for inducing energy efficiency upgrades that would  
13       otherwise not occur naturally (or forcefully). That is, programs are designed to minimize  
14       free riders. The Company is effectively penalized in the evaluation review if it fails to show  
15       proper attribution. For example, a customer who claims that the \$1,000 Evergy rebate is the  
16       reason they made the energy efficient investment can be counted as a positive contribution  
17       towards the utility’s earnings opportunity. Alternatively, a customer who took the \$1,000  
18       rebate from Evergy and made the energy efficient investment because the City of Kansas  
19       City would otherwise fine him or her would be considered a free rider. This customer would  
20       not result in savings attributions towards the Company’s earnings opportunity under the  
21       traditional EM&V framework.

22       Restated, energy efficiency upgrades are going to have to occur in the City of Kansas City  
23       with or without a ratepayer funded MEEIA program because it has adopted building codes

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<sup>36</sup> Tilman, G. (2023) Building energy codes at risk across the United States. The U.S. Green Building Council.  
<https://www.usgbc.org/articles/building-energy-codes-risk-across-us> .

1 and standards that include an enforcement mechanism.<sup>37</sup> With this understanding,  
2 individuals taking advantage of rebates offered by Evergy means those participants are  
3 likely free riders. Therefore, offering the rebates to those individuals represents an  
4 inefficient use of finite capital. If one considers the additional federal funding streams via  
5 tax breaks and potential IRA rebates, then there is an even stronger case that all of these  
6 buildings will be free riders to various degrees.

7 An alternative perspective would be to recognize that Missouri’s historic home rule status  
8 necessarily means there are many potential energy savings that can be addressed through  
9 the adoption of building codes and standards in most political subdivisions in Missouri.  
10 Under this perspective there would be an opportunity to change the market. For example,  
11 Evergy could create a program for eligible buildings and homes that provides greater  
12 ratepayer subsidies than its traditional programs. It could choose to offer this program only  
13 in political subdivisions that have agreed to adopt and enforce higher energy building codes  
14 and standards.

15 This alternative scenario represents an example of government intervention (Evergy’s  
16 regulated status serving as a proxy for the government in this case) to solve a market failure.  
17 If adopted at any scale it should result in meaningful long-term energy savings but also  
18 likely strong opposition from home builders’ associations and other free market advocates.  
19 There may be ways to design such a program to limit opposition, but additional research  
20 and dialogue would be warranted.

21 A third perspective would be a “business as usual” approach. Under this approach, the  
22 savings opportunity of changing building practices through building codes and standards  
23 enforcement continues to be ignored and the attribution issue for participants in political  
24 subdivisions that have adopted strong codes and standards is merely kicked down the road  
25 until the next EM&V review. In that review, stakeholders, evaluators, and the Commission’s

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<sup>37</sup> Another perspective is that energy efficiency upgrades will naturally occur regardless of whether MEEIA or any building codes and standards exist.

1 independent EM&V auditors will likely agree to disagree over the level of free ridership,  
2 which will likely result in a contentious litigation for the Commission to consider yet again.  
3 In my opinion this would be by far the worst outcome for ratepayers because it would result  
4 in little meaningful savings along with wasted time, money, and opportunity.

5 **Q. Does this conclude your testimony.**

6 A. Yes.

