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MISSOURI PUBLIC SERVICE COMMISSION

CASE NOS.: EO-2023-0369/0370

SURREBUTTAL TESTIMONY

OF

KEVIN D. GUNN

ON BEHALF OF

**EVERGY MISSOURI METRO AND
EVERGY MISSOURI WEST**

**Kansas City, Missouri
August 2024**

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SURREBUTTAL TESTIMONY

OF

KEVIN D. GUNN

Case No. EO-2023-0369/0370

1

I. INTRODUCTION

2 **Q: Please state your name and business address.**

3 A: My name is Kevin D. Gunn. My business address is 1200 Main Street, Kansas
4 City, Missouri 64105.

5 **Q: Are you the same Kevin D. Gunn who filed direct testimony in these dockets
6 on April 29, 2024, and rebuttal testimony on July 9, 2024?**

7 A: Yes.

8 **Q: Who are you testifying for?**

9 A: I am testifying on behalf of Evergy Metro, Inc. d/b/a as Evergy Missouri Metro
10 (“Evergy Missouri Metro”), Evergy Missouri West, Inc. d/b/a Evergy Missouri
11 West (“Evergy Missouri West”) (collectively, “Evergy” or the “Company”).

12

II. OVERVIEW

13 **Q: What is the purpose of your surrebuttal testimony?**

14 A: The purpose of my testimony is to respond to the rebuttal testimony of several Staff
15 witnesses including Brad Fortson, Sarah Lange, and Jordan Hull, J Luebbert, as
16 well as to Office of Public Counsel ("OPC") witness Geoff Marke and Renew
17 Missouri witness Emily Piontek. I will address a variety of issues raised by those
18 witnesses, and provide support for why those arguments do not have merit and the
19 why the Company’s Missouri Energy Efficiency Investment Act (“MEEIA”) Cycle

1 4 proposal is a benefit to customers and should be approved. While I believe the
2 evidence in this case will demonstrate that we have met the burden for our
3 application and programs to be approved, and that the questions raised by the
4 Commission in the August 7, 2024, MPSC Agenda meeting have been and can be
5 addressed by our witnesses in this case, should the Commission not agree with my
6 conclusions, I respond to the Commissioner discussion during the August 7, 2024,
7 MPSC Agenda meeting and offer a responsive alternative path forward on the
8 Company's MEEIA 4 proposal.

9 **Q: What is your overall reaction to the rebuttal testimony of Staff and OPC?**

10 A: Staff and OPC have apparently decided that utility sponsored energy efficiency
11 programs should no longer exist. They generally assert that every aspect of the
12 Company's MEEIA 4 application is problematic and untenable. They suggest the
13 time for MEEIA has passed^{1[OO]2} the construct as it exists no longer works, the
14 MEEIA 4 proposal does not benefit all customers in a customer class, statutes now
15 prohibit parts of the MEEIA construct, the throughput disincentive mechanism is
16 broken and it is doubtful the programs ever provided the stated value in previous
17 cycle. Staff goes on to state a more appropriate alternative which is akin to

¹ EO-2023-0369/0370, Marke Rebuttal, p. 55.

² EO-2023-0369/0370, Lange Direct, pp. 37-40.

1 residential decoupling. I have previously addressed each of these claims in my
2 direct and rebuttal testimony.

3 **Q: Please provide a high-level reaction to Staff and OPC's issues.**

4 A: Staff and OPC's numerous allegations regarding Evergy's MEEIA 4 proposal
5 amounts to an effort to block the use of demand side programs as envisioned by
6 state policy codified in the MEEIA statute and prior Commission precedent. The
7 MEEIA statute and prior Commission Orders are clear that Demand Side
8 Management ("DSM") programs and the mechanisms like the ones proposed in this
9 filing are consistent with state policy. I would note that the majority of the
10 arguments made by Staff and OPC in this docket are not unique to the Evergy
11 proposal, but are also made in the Ameren MEEIA 4 File No. EO-2023-0136
12 docket. As I also previously stated in testimony, many of the issues raised by Staff
13 and OPC have existed in previous MEEIA cycles which were approved by the
14 Commission. In addition, our MEEIA 4 application is very similar to previous
15 programs that have been approved by the Commission. I will show why these
16 claims by Staff and OPC should be discounted by the Commission.

17 **III. RESPONSE TO AUGUST 7, 2024 COMMISSION AGENDA DISCUSSION**

18 **Q: Did you listen to the Commissioner discussion of File No. EO-2023-0136**
19 **regarding Ameren's MEEIA 4 proposal?**

20 A: Yes.

21 **Q: What are your takeaways from that discussion?**

22 A: While there are certainly differences between the Company's MEEIA 4 proposal
23 and Ameren's MEEIA 4 proposal, many of the contested issues raised by Staff and

1 OPC in the Ameren case are similar or the same in this case. The Company
2 understands that although there is not yet an Order issued in the Ameren case,
3 through the comments made during this Agenda meeting the Commission appears
4 to have endorsed positions similar to those raised by Staff and OPC. As such, I
5 interpret that many of the Commissioner comments would also be applicable to
6 Evergy and this case.

7 **Q: What is the Company's response to the feedback offered by Commissioners?**

8 A: First, the Company believes that with the appropriate framework such that the
9 MEEIA legislation and Commission MEEIA rules provide, and that the Company
10 has offered for well over a decade now as approved by the Commission, demand
11 side management programs such as demand response and energy efficiency can be
12 important tools in the State's resource adequacy toolbox. Our application reflects
13 the importance of these programs toward us meeting the capacity and energy needs
14 of our customers as detailed in our Integrated Resource Plan. Demand Side
15 Management programs can be more flexible and scalable resources than traditional
16 supply side generation, the dollars associated with implementing these programs
17 are all local spend in our communities and with our customers, and these programs
18 give individual customers tools to help control and reduce their bills. We strongly
19 disagree with many of the claims made by Staff and OPC, and my Surrebuttal
20 testimony endeavors to address the issues raised by the parties and discussed by
21 Commissioners at the Agenda meeting.

22 That being said, we did clearly hear the Commissioners' concerns with the
23 size and scope of the programs, particularly with energy efficiency programs and

1 some questions around their need with the federal funding that may be available for
2 some measures at some point in the future.

3 In an effort to find common ground that would resolve the issues in the
4 public interest, I attach Schedule KG-1 which contains an approach that Evergy
5 finds acceptable and, if accepted by the Commission, would be responsive to issues
6 we heard discussed during the Agenda discussion and allow MEEIA 4 to go
7 forward. This alternative is substantially scaled back from what Evergy's
8 customers have had available to them for over a decade. That said, it addresses
9 more pointedly the Commissioners' indicated areas of concern and approval of this
10 alternative would allow the Company, the Commission and stakeholders to
11 continue to have meaningful discussions regarding the future of demand response
12 in Missouri while maintaining important but limited and targeted energy efficiency
13 and more importantly meaningful demand response critical to the Company's
14 resource planning. For example, the alternative proposal includes a four-year
15 program for business and residential demand response programs that the Company
16 needs to help meet customer demand, with the earnings opportunity using AMI data
17 to verify demand response results based on actual annual reductions. In addition,
18 the proposal significantly reduces the overall energy efficiency programs and
19 targets benefits for low-income customers. The scaled back energy efficiency
20 programs also correspondingly reduce the throughput disincentive dollars
21 associated with such programs. The Company is proposing a modified on-bill
22 financing program which provides a similar service as PAYS while attempting to
23 address some of the barriers and challenges experienced with the specific PAYS

1 program to date. While the proposal still presents some challenges to Evergy's
2 future capacity needs, the Company believes it is an acceptable alternative to the
3 original MEEIA 4 proposal in light of concerns expressed by the Commissioners.

4 **Q. If Evergy is making an alternative proposal, what is the purpose of further
5 testimony on the original proposal?**

6 A. Fundamentally, Evergy believes that all of the programs proposed in its original
7 application meet both the letter and the spirit of the MEEIA statute and Commission
8 rules. They are cost effective, provide real benefits to ratepayers and appropriately
9 defer investments in supply side capacity resources. Therefore, we think it is
10 important to demonstrate that many of Staff's and OPC's arguments should not be
11 adopted by the Commission. So, we are providing testimony that directly address
12 those arguments that the Company believes are inaccurate and potentially
13 misleading. However, Evergy understands the concerns of the Commission and is
14 comfortable with the Commission adopting the Company's alternative proposal as
15 outlined above.

16 **IV. THE EVERGY PROPOSED MEEIA 4 PROGRAMS ARE COST EFFECTIVE**

17 **Q: How do you respond to the claim that the programs are not cost effective, and
18 the cost of programs to customers outweigh the net savings of the proposed
19 programs?**

20 A: First, Evergy's proposed MEEIA Cycle 4 DSM portfolio will generate an
21 anticipated \$296.7 million³ in net present value of net benefits for customers and

³ Net Present Value of TRC benefits for the four-year program implementation for both jurisdictions combined. Net Present Value of \$112.0 for MO Metro and \$184.7 million for MO West.

1 shows a cost-effective ratio of 2.89⁴ under the Total Resource Cost Test ("TRC").
2 That demonstrates real benefits to customers and, in reality, customers are spending
3 only pennies for the potential to save dollars with MEEIA.

4 The MEEIA statute states: "The commission shall consider the total
5 resource cost test a preferred cost-effectiveness test."⁵ The statute provides a goal
6 of achieving all cost-effective demand-side savings, and it defines that goal
7 specifically in terms of the TRC as the primary means of determining cost
8 effectiveness.⁶ The TRC of 2.89 demonstrates the benefits of the Plan exceed the
9 costs.⁷ Under the Commission rules 20 CSR 4240-20.094(4)(I), the Commission
10 "shall consider the TRC test a preferred cost-effective test" and "[f]or demand-side
11 programs and program plans that have a TRC test greater than one (1), the
12 [C]ommission shall approve demand-side programs or program plans, budgets, and
13 demand and energy savings targets for each demand-side program it approves,
14 provided it finds that the utility has met the filing and submission requirements of
15 this rule and demand-side programs - 1. Are consistent with a goal of achieving all
16 cost-effective demand-side savings; 2. Have reliable evaluation, measurement, and
17 verification plans; and 3. Are included in the electric utility's preferred plan or have
18 been analyzed through the integration process required by 4 CSR 240-22.060 to
19 determine the impact of the demand-side programs and program plans on the net
20 present value of revenue requirements of the electric utility."⁸ The TRC is the

⁴ The TRC ratio is 2.46 for Evergy Missouri Metro and 3.32 for Evergy Missouri West.

⁵ Section 393.1075(4), RSMo.

⁶ Id.

⁷ Per MEEIA rules Low-income programs, such as Hard-to-Reach Homes and Pilots programs, do not have to meet a benefit-to-cost ratio greater than 1.0.

⁸ 20 CSR 4240-20.094(4)(I).

1 preferred cost effectiveness test for a reason – benefits are real and reduces revenue
2 requirements over time. The fact that the portfolio is cost-effective means that it is
3 providing total net benefits to all customers. Accordingly, the Commission should
4 approve the programs since the MEEIA Cycle 4 Plan portfolio meets the
5 requirements under the Commission's rules.

6 Second, the Integrated Resource Plan (“IRP”) further evaluates and
7 compares demand-side programs on an equivalent basis to supply-side and
8 renewable resources. It does this by using the minimization of the net present value
9 revenue requirement (“NPVRR”) of long-run utility costs as the primary selection
10 criteria, which serves the public interest and results in efficient and reasonable rates.
11 These cost-effectiveness metrics of the TRC — in concert with the rigor of the IRP
12 minimization of NPVRR — demonstrate how all customers save money in the long
13 run by investing in energy efficiency as opposed to other supply-side resource
14 choices necessary in the future to meet electricity demand.

15 Third, our planned DSM cumulative MEEIA 4 savings achieved as a
16 percent of retail sales is approximately 2.13% and 2.25% for MO Metro and MO
17 West, respectively. These figures highlight Evergy’s continued progress towards
18 reducing total energy usage for customers to better manage bills as outlined in the
19 MEEIA rules.

1 **Q: Even if proposed programs pass the TRC on the front end, Staff witness**
2 **Fortson claims that Evaluation, Measurement & Verification (“EM&V”) from**
3 **Cycle 3 show many programs were not cost effective and ended up costing the**
4 **ratepayers more money, citing an example that the TRC test for the EMM**
5 **Business Custom program from 2020 – 2023 was never above one, meaning**
6 **that program only cost ratepayers and never benefited them.⁹ How do you**
7 **respond?**

8 A: First, Mr. Fortson’s quote is misleading as a program scoring below a TRC of 1.0
9 doesn’t mean that “it only cost ratepayers and never benefitted them”¹⁰. It actually
10 means that a program, considering all the costs and benefits associated with that
11 specific test, showed the costs to be larger than the benefits, but as long as the score
12 isn’t zero which it wasn’t in this specific case, there were still demonstrated benefits
13 to the customer. In fact, there are specific terms in the MEEIA statute that say¹¹
14 customers can fund the remaining portion of the costs above and beyond what
15 would be cost effective if they so choose. This can happen if there are other benefits
16 to the customer that are not captured in the TRC test, like improved working
17 conditions, health considerations and environmental reasons among others.
18 Company witness File will expand more on the specifics of how the TRC test
19 results were a function of, among other things, a point in time in the industry as it
20 relates to incremental costs of equipment impacted due to inflation and supply chain

⁹ EO-2023-0369/0370, Fortson Rebuttal, pp. 21-22.

¹⁰ Id. at 21.

¹¹ 393.1075 RSMo – 4. “Nothing herein shall preclude the approval of demand-side programs that do not meet the test if the costs of the program above the level determined to be cost-effective are funded by the customers participating in the program...”

1 issues. Second, when MEEIA was passed, it was expected that this would happen
2 with some programs. MEEIA was designed to be iterative, so utilities could learn
3 from the programs and adjust on an ongoing basis. That is part of the reason why
4 there are no penalties associated with MEEIA, only incentives.

5 **Q: Staff has pointed out that a MEEIA Cycle is only 4 years and the Company**
6 **models for MEEIA savings over the 20-year horizon, and to achieve those**
7 **savings might take multiple MEEIA cycles.¹² Wouldn't this make MEEIA an**
8 **extreme cost when compared to the cost of new generation which can be**
9 **depreciated over the life of the plant which is a far longer than a MEEIA**
10 **Cycle?**

11 A: No. First of all, the recovery associated with a MEEIA cycle or programs is front
12 loaded over the four-year cycle, which means the funds are ready to redeploy to
13 future MEEIA programs. It might appear to be expensive for four years, but certain
14 energy efficiency programs have an average measure life that are much longer than
15 the four-year run of the program, and as a result the benefits and demand reduction
16 extend well beyond the four years where the costs are recovered. As additional
17 future MEEIA Cycles are put into place, the benefits associated with those future
18 programs are pancaking on top of the benefits from previously paid energy
19 efficiency programs. Company witness File illustrates an example of this in his
20 surrebuttal testimony which shows over the past 10 years about 75% of all demand
21 savings are associated with energy efficiency programs because of this point.

¹² EO-2023-0369/0370, Fortson Rebuttal, pp. 9-10.

1 This is also true for our residential demand response programs, such as
2 thermostats. The measure life of the ability to get performance over the thermostat
3 itself is a lot longer than one year. For the Business Demand Response (“BDR”)
4 program, the annual cost is for the annual participation and what it delivers for what
5 it delivers that year.

6 Furthermore, because of the longer measure life of benefits that are in the
7 energy efficiency programs, when the IRP models twenty years of MEEIA related
8 costs as inputs into the modeling, the 20-year window considered for the IRP does
9 not capture all the future year benefits, and therefore truncates the benefits
10 associated with the MEEIA programs. Even so, the IRP has repeatedly chosen
11 MEEIA programs as part of the preferred plan because they help reduce the overall
12 NPVRR.

13 Finally, as described by Company witness Cody VandeVelde, when
14 modeling for the impact of MEEIA programs in the IRP, an annual amount for both
15 the program costs and the earnings opportunity are included for each of the 20 years
16 modeled in the IRP. In other words, the IRP assumes that the MEEIA cycle will
17 be renewed beyond the initial four-year cycle and those costs (program related and
18 earnings opportunity) for future cycles are included in the model. With all of these
19 costs included over the 20-year planning horizon, the Company’s preferred plan
20 with DSM as part of the portfolio with other supply-side generation has an NPVRR
21 of \$250 million below that of the no DSM plan for Evergy Metro, and \$307 million
22 below that of the no DSM plan for Evergy Missouri West.¹³

¹³ File No. EO-2023-0369/0370, Cody VandeVelde Direct Testimony, pp. 8-9.

1 **V. ADMINISTRATIVE OVERHEAD COSTS ARE REASONABLE AND**
2 **APPROPRIATE**

3 **Q: Staff witness Jordan Hull and OPC witness Geoff Marke provide an overview**
4 **of recent Evergy MEEIA administrative overhead percentage spend and**
5 **suggests that if the Commission approves a MEEIA Cycle 4, administrative**
6 **overhead costs should be limited to 20 percent of the total program costs.¹⁴**

7 **How do you respond?**

8 A: It's become clear to me that the discussion of administrative overhead needs to have
9 two foundational concepts understood before any determination of the right level
10 or reasonableness. The first concept is to be clear about how the various
11 organizations and stakeholders in this case are defining administrative costs. The
12 second and just as important concept is to understand the nature of the how much
13 the program administrator is willing to pay to incent the customers for saving which
14 drives comparisons. So, if comparing MEEIA programs and DOE IRA programs
15 costs, you'll find different definitions and significantly different approaches to the
16 amounts of rebate the programs are willing to pay for the same energy savings.

17 Different organizations aren't using "administrative costs" in the same way
18 (e.g. defining the term exactly the same), so immediately there is not an apples-to-
19 apples comparison. For example, OPC witness Marke suggests that the Company's
20 administrative overhead is at least 43% and, inclusive of education costs, is closer
21 to 62% of the overall budget.¹⁵ Witness Hull seems to be highlighting the
22 administrative cost limits provided to Missouri Division of Energy as part of the

¹⁴ EO-2023-0369/0370, Hull Rebuttal, pp. 3-4; Marke Rebuttal, p. 24.

¹⁵ EO-2023-0369/0370, Marke Rebuttal, fn. 3, p. 5.

1 Federal DOE IRA program deployment.¹⁶ The definition of the Federal DOE
2 programs administrative costs simply don't match up with how stakeholders are
3 characterizing administrative costs from MEEIA program deployment including
4 definitions of how Evergy has been operating with and having prudence reviews
5 for over 10 years. This definition difference will cause incorrect comparisons.
6 Company Witness File will break down specific examples of the Federal DOE
7 guidance and how it correlates to MEEIA costs.

8 Second, setting aside the definition differences, it's also very important to
9 understand the approach to the objective of the program, specifically as it relates to
10 incentives and gaining energy savings. What that means is in the case of the DoE
11 IRA funds and Evergy MEEIA funds, the comparison doesn't work because the
12 approach to energy savings is significantly different. This is most evidenced by the
13 fact that the DOE IRA programs will pay for 50-80% of the WHOLE energy project
14 cost while Evergy's MEEIA program pays 50% of the INCREMENTAL cost of
15 just the efficient equipment upgrade. For example, for a residential HVAC upgrade
16 that might cost \$5,000 for equipment and installation, a qualified applicant in the
17 DOE program will receive 50-80% of that whole project cost, in the range of an
18 incentive of \$2,500 to \$4,000. In that same scenario, MEEIA pays 50% of the cost
19 difference of the efficient equipment compared to the code baseline. So, if the more
20 efficient equipment costs \$1,000 more than the code baseline unit, Evergy's
21 MEEIA rebate is \$500. This of course makes the MEEIA ratio look very different
22 from DOE in total incentives and incentive ratio compared to other costs. Utility

¹⁶ EO-2023-0369/0370, Hull Rebuttal, pp. 3-4.

1 programs across the industry have always incented on only incremental cost
2 because that's the incremental behavior and savings claimed - moving up in
3 efficiency from the baseline or code levels.

4 Company witness File addresses this topic of administrative costs and
5 comparison of DOE guidance in more detail but, in short, Evergy expenses to
6 deliver demand side programs are reasonable and appropriate and cost categories
7 have been agreed to by stakeholders specifically in the last two MEEIA Cycle
8 extensions. Furthermore, administrative and all non-incentive costs are included in
9 the TRC cost-benefit test, and the MEEIA Cycle 4 portfolio is shown to be cost-
10 effective under the TRC.

11 The Company believes that before any type of “cap” or review of
12 administrative costs, all the parties must agree on a standard set of definitions so
13 the percentage of costs can actually be determined. The Company believes that once
14 these definitions are agreed to, the Commission will see that the administrative
15 costs are much lower than either Staff or OPC suggest.

16 **VI. THE PORTFOLIO OF PROGRAMS ARE EFFECTIVELY MEETING**
17 **CUSTOMER NEEDS**

18 **Q: How do you respond to claims that some programs in the proposed portfolio**
19 **are underperforming or less cost effective than other programs?**

20 **A:** First, all non-income eligible programs are designed and budgeted to perform and
21 deliver cost effective savings. There are mechanisms in place in the MEEIA rules
22 that discuss how to handle program non cost effectiveness. Evergy continually tries
23 to optimize to programs that deliver the highest impact for the lowest cost and our
24 earnings opportunity incentive structure is aligned that way. With a fixed budget

1 and targets based on megawatt (“MW”) and megawatt-hour (“MWh”) achieved,
2 while balancing options for all customers, the optimal effort is put to programs that
3 can achieve the most MW and MWh for the dollars allotted.

4 Additionally, Evergy is in quarterly meetings and formal annual evaluation
5 (EM&V) processes when stakeholders can raise concerns about program
6 performance and effectiveness. There is ample time to discuss potential
7 suggestions to programs and identify areas to improve if programs are
8 underperforming. Customer participation levels may vary by program, and this can
9 be due to a variety of factors, such as program design, communication and level or
10 type of incentives. As such, there can be strategic reasons to keep lower customer
11 participation or lower benefit-to-cost ratio programs in place. For example, a utility
12 conducting a walkthrough energy assessment of a small business by itself will never
13 be cost effective. It is done because typically a small business customer won’t take
14 the time to evaluate all the options of cost-effective energy investments and they
15 need that first step done by DSM professionals. Then when presented with cost
16 effective measures, they will go through with the projects. All of those costs are
17 taken into account in our program and portfolio analysis.

18 That being said, there are a couple examples through the years of programs
19 that have not performed at the level we’d expect. In such cases, we work to identify
20 the barriers and make adjustments to adapt the program and improve performance
21 or discontinue. For example, we discontinued an appliance recycling program in
22 MEEIA Cycle 2 when a recycling vendor went bankrupt and we could not
23 efficiently replace them and maintain program performance. As another example,

1 we implemented Pay As You Save (“PAYS”) program in MEEIA 3 to provide on-
2 bill financing for customers to make energy efficiency improvements at their home
3 and it has continually struggled to be cost effective. Company Witness File will
4 explain more about the adjustments we’ve made to attempt to improve
5 performance, but as evidenced by our MEEIA Cycle 4 proposal, PAYS is not
6 included due to its lack of ability to achieve positive performance in our experience.
7 I would also like to reiterate that since we do not have perfect foresight, we know
8 that some of the programs will underperform. We propose programs that
9 demonstrate real customer benefits, but if customers do not take advantage of these
10 programs or if there is something wrong with the initial design, it is up to the
11 Company to adjust in the next MEEIA cycle or sooner if necessary.

12 Finally, I would also add that if the Company does not spend the MEEIA
13 investments prudently, the Commission always maintains oversight through the
14 prudence review places the risk on the Company for any imprudent spending.

15 **Q: How do you respond to the suggestion by OPC witness Marke that Time of**
16 **Use rates will produce energy and demand savings that dwarf any energy and**
17 **demand savings achieved from a portfolio of MEEIA programs?¹⁷**

18 A: OPC witness Marke does not provide any support for his claim. It’s unclear if he
19 is assuming some % of our customers are on a certain mix of all the TOU offerings,
20 but to date, the “one cent low differential” Residential Peak Adjustment rate is the
21 lion’s share of the customer base (75%+) and industry studies have shown¹⁸ that

¹⁷ EO-2023-0369/0370, Marke Rebuttal, pp. 11-12.

¹⁸https://www.brattle.com/wp-content/uploads/2021/05/17904_a_survey_of_residential_time-of-use_tou_rates.pdf - slide 18

1 that small of a differential won't drive any meaningful demand changes. In
2 addition, the EM&V process will be able to separately attribute what savings are a
3 result of TOU rates compared to those savings attributable to MEEIA programs.
4 This disaggregation of savings happen as we get more baseline information on
5 customer's usage patterns within the different TOU rates before and after being on
6 the rate as well as implementing energy savings measures.

7 Furthermore, as I stated in rebuttal testimony, we strongly believe that TOU
8 rates do not take the place of effective DSM programs. With MEEIA, the Company
9 is giving its customers additional tools (like thermostat controls, insulation and
10 efficient equipment) to manage their usage and better take advantage of TOU rates.
11 A rate is a price instrument that can shape behavior but it is best when paired with
12 physical equipment and controls. With over ten years of providing these programs,
13 participation by customers in these programs show they value the ability to better
14 manage their usage and control bills.

15 **VII. THE MARKET POTENTIAL STUDY STILL SHOWS SIGNIFICANT**
16 **OPPORTUNITY FOR MEEIA PROGRAMS**

17 **Q: As part of support for OPC witness Marke's suggestion that the time for**
18 **MEEIA programs as previously supported by the Commission has passed, he**
19 **points to "diminishing returns" in Evergy's "achievable" energy savings.¹⁹**
20 **How do you respond?**

21 **A:** While I would say it is true that some of the initial "low-hanging fruit" has been
22 captured from our successful programs through the years, there is still plenty of

¹⁹ EO-2023-0369/0370, Marke Rebuttal, pp. 2-3.

1 opportunity to drive savings and make a material impact on the Company’s IRP
2 and investment decisions. The impact that DSM can make is highlighted by the
3 MEEIA Cycle 4 programs being selected to be included in the 2024 IRP preferred
4 plan for being a cost-effective resource solution for our customers as described by
5 Company witness VandeVelde. In addition, the IRP document contains an entire
6 section on the potential study and what we see as the value for DSM as a long-term
7 resource.

8 Second, the market potential study is where you determine what’s possible
9 and realistic for energy efficiency. As regulations change and efficiency standards
10 increase, our market potential study captures those changes and they are reflected
11 in what the study shows as realistically achievable.

12 Third, we adapt our programs to account for these changes. Our programs
13 evolve and become more sophisticated as appropriate. For example, our demand
14 response programs were originally exclusively available in the summer months.
15 Following Winter Storm Uri, we changed the program tariffs to allow the ability
16 and flexibility to use the program if needed during the winter months as well. In
17 addition, our programs evolve within Cycles coinciding with the DSM potential for
18 changing efficiency standards and market trends. For example, in MEEIA Cycle 1
19 programs offered compact florescent light (“CFL”) lightbulbs and used heating,
20 ventilation and air conditioning (“HVAC”) SEER ratings of 14, but our MEEIA
21 Cycle 3 programs evolved to become more sophisticated as necessary and no longer
22 offered residential light emitting diode (“LED”) lighting by the end and required
23 HVAC replacements to have at least a SEER 16 rating. Company witness File

1 describes in his surrebuttal testimony how our MEEIA Cycle 4 proposal builds on
2 updates made from the MEEIA Cycle 3 extension years updates and includes
3 additional updates.

4 **VIII. FEDERAL FUNDS DO NOT REPLACE THE NEED FOR MEEIA**

5 **Q: Staff witness Kiesling²⁰ and OPC witness Marke suggest that the federal**
6 **funding from the Inflation Reduction Act of 2022 ("IRA") in both direct**
7 **rebates and tax breaks dwarf the amount available to ratepayers through**
8 **MEEIA, and will create free ridership with the MEEIA Cycle 4 programs.**
9 **How do you respond?**

10 A: As Company witness File described in Rebuttal testimony, we believe and the
11 Department of Energy has said²¹ that these federal programs are “allowed and
12 encouraged” to complement utility DSM initiatives. There are good benefits to
13 customers for “braiding funds” where federal and utility programs exist to
14 maximize impact.

15 In addition, some of the federal programs have limitations for who can
16 qualify, while Evergy’s MEEIA programs have availability for all Missouri
17 customers to participate. In fact, Evergy put together a table of expected interaction
18 of who can participate and what they can participate in to help visualize the
19 potential opportunities for the program coordination. Company witness File
20 includes this in his surrebuttal testimony along with more detail around the
21 interaction between the rebates available to customers.

²⁰ EO-2023-0369/0370, Kiesling Rebuttal, pp. 1-4, 7-9; Marke Rebuttal, pp. 23-24, 30, 42,

²¹ <https://www.energy.gov/scep/home-energy-rebates-frequently-asked-questions> (question 11)

1 Third, there are ways to appropriately account for attrition so MEEIA
2 programs are not claiming savings that may be caused by the federal programs.
3 These discussions are happening nationally and there are different solutions to
4 account for this issue. Just because an issue exists, does not mean it should be
5 viewed as unsolvable. As Company witness File describes in detail, there are
6 frameworks that Missouri can work through to deliver the benefits to customers
7 while appropriately attributing the savings, including our proposal for EM&V to do
8 the determination.

9 Finally, the assumption exists that customers will naturally take advantage
10 of the IRA. While those involved in the industry know about the benefits of the
11 IRA, it cannot be assumed that every customer will be able to take the maximum
12 benefit from the IRA. In many cases, they will look to Evergy's efficiency programs
13 before they even know what benefits exist under the IRA. This is especially true
14 with more vulnerable populations or specific populations like renters. These groups
15 are much less likely to be able to access information about available federal
16 programs. The Company can act as a trusted partner to these populations, which
17 can not only allow them to access federal programs, but to compliment those
18 programs with appropriate Company programs.

19 **IX. THE IRP IS MORE THAN JUST A MODELING EXERCISE AND**
20 **ASSUMPTIONS ARE PART OF ALL RESOURCE DECISIONS**

21 **Q: Is the IRP a dependable planning process or just a modeling exercise based on**
22 **a bunch of assumptions?**

23 **A:** Company witness VandeVelde responds at length to how the IRP is not just a
24 modeling exercise, but is the fundamental vehicle for how the Company evaluates

1 long-term integrated planning. We rely on the IRP’s analysis and outputs of the
2 IRP to make our resource decisions – both additions and/or retirements. The
3 Commission has very prescriptive rules which lays out a robust process and
4 structure that we follow.

5 As part of the Company's 2024 IRP, Evergy set forth its preferred resource
6 plan. The Company's preferred plan is generally aligned with the DSM savings
7 intended to be produced under the MEEIA Cycle 4 Plan. In its IRP, Evergy also
8 developed and analyzed an alternative plan without continued implementation of
9 MEEIA programs. As I previously stated, this shows that including the level of
10 DSM selected in preferred plans has an NPVRR of \$250 million below that of the
11 no DSM plan for Evergy Metro, and \$307 million below that of the no DSM plan
12 for Evergy Missouri West. Further, as described in more detail by Company witness
13 VandeVelde, Evergy has recently studied an IRP model alternative resource plan
14 that includes specific MEEIA Cycle 4 level of DSM (for years 2025 – 2028, not the
15 full 20-year planning period). These results also show customer savings compared
16 to the no DSM plan in the form of lower 20-year NPVRR – approximately \$110
17 million lower for Metro and approximately \$290 million lower for Missouri West.

18 **Q: Aren’t the benefits identified for the MEEIA portfolio based on a lot of**
19 **assumptions over the 20-year horizon, and can we trust that they will actually**
20 **materialize?**

21 A: The IRP by its nature uses many planning assumptions, as is the nature of planning
22 process looking 20 years out into the future. The assumptions utilized for the IRP
23 which includes DSM programs as part of the preferred plan are also relevant and

1 similar for making the decision to invest in a supply side resource. However, I
2 would suggest that investing in a four-year MEEIA program provides more
3 flexibility in the event that long-term forecast assumptions change than the aspects
4 of building and operating a plant resource which, once built, will be in operation
5 for many years. In addition to the value of maintaining flexibility, and fortunately
6 for the Commission, Evergy has a strong history of 10+ years for delivering third
7 party verified energy and demand savings for our customers.

8 **X. THERE ARE REAL AVOIDED COSTS WITH BOTH ENERGY EFFICIENCY**
9 **AS WELL AS DEMAND RESPONSE MEEIA PROGRAMS**

10 **Q: Do you agree with Staff that no costs are avoided with Evergy’s MEEIA Cycle**
11 **4 proposal?²²**

12 A: No. Our most recent 2024 IRP triennial filing shows that the combined Evergy
13 Missouri Metro and Evergy Missouri West Preferred Plans outline over 1.6
14 gigawatts of new generation nameplate capacity additions. Absent the incremental
15 DSM that this MEEIA Cycle 4 plan proposes, Evergy’s load would be higher than
16 with MEEIA programs and the Company would need to develop even more supply-
17 side resources than what is outlined in the 2024 IRP preferred plan. These supply
18 side resources may be significantly more expensive for existing ratepayers than the
19 cost of the MEEIA 4 programs.

20 Company witness VandeVelde provides extensive testimony showing that
21 for years 2025 - 2028 during MEEIA Cycle 4, the IRP RAP+ plan requires about
22 240 MW less of accredited supply side resource additions for Evergy Missouri

²² EO-2023-0369/0370, Fortson Rebuttal, pp 6-8.

1 Metro and 270 MW less of accredited supply side resource additions for Evergy
2 Missouri West, compared to each company's plan with no DSM.²³

3 **Q: Do you agree with Staff that the modeling should look at what the benefits are**
4 **and costs avoided only within the four-year timeframe of MEEIA Cycle 4 as**
5 **opposed to looking across the 20-year planning horizon?**

6 A: No. In order to treat demand-side resources economically-equivalently to supply-
7 side resources, as mandated in the Commission's Rule at 20 CSR 4240-22.060(4),
8 Evergy continues to believe that DSM should be studied throughout the full 20-
9 year planning horizon. As I indicated in my Direct testimony, if we are not looking
10 at DSM programs as long-term resources than we should not be doing the MEEIA
11 programs. As we look to add more supply side resources, such as a gas plant or
12 renewables it would not make any sense to only look at them using a four-year
13 planning cycle. The statute tells us to look at these resources in the same way so
14 using the 20-year planning cycle is the most appropriate way of accounting for these
15 resources. Accounting for them on the 20-year cycle doesn't mean that the
16 programs will last for two years, it only means that we are taking them into account
17 through the entire planning cycle.

²³ File No. EO-2023-0369/0370, Cody VandeVelde Direct Testimony, pp. 7-8.

1 **Q: How do you respond to Staff’s claims that the Company did not use the**
2 **appropriate generation type to calculate the cost-of-new-entry or “CONE” for**
3 **avoided cost?²⁴**

4 A: The Company’s generation type used to determine CONE for avoided costs is
5 appropriate, and Company witness VandeVelde responds to Mr. Fortson in his
6 Surrebuttal testimony.

7 **Q: Do you agree with Staff witness Luebbert’s premise that the first step to**
8 **designing a compliant MEEIA portfolio is the identification of investments**
9 **that can be reduced, deferred or avoided in order to benefit all ratepayers?²⁵**

10 A: No. This looks at MEEIA in isolation and ignores the entirety of our portfolio.
11 Simply looking at isolated resources is not the way we do our resource planning or
12 our capacity planning. If MEEIA goes away, that does not mean that we would
13 then simply put an additional resource on the system. The model looks holistically
14 when determining various alternative resource plans. As Company witness
15 VandeVelde describes, if MEEIA Cycle 4 were not approved, we would likely file
16 a change of plan to the preferred plan and likely implement the No DSM alternative
17 resource plan.

18 **Q: Are energy efficiency programs really needed, or can MEEIA achieve the**
19 **majority of its avoided costs and savings through demand response?**

20 A: Energy efficiency programs are an important part of the MEEIA portfolio. The two
21 program types, while quite different in outcomes complement each other and funnel
22 into each other greatly. For example, we’ve had multiple customers use Business

²⁴ EO-2023-0369/0370, Fortson Rebuttal, p. 8.

²⁵ EO-2023-0369/0370, J Luebbert Direct Testimony, p. 29.

1 Demand Response incentives as a way to fund energy efficiency upgrades for their
2 facilities, like some customers investing in system controls to help better facilitate
3 during events and year-round operations. This is a least cost resource and a
4 significant contributor to capacity reductions as part of our integrated resource
5 planning. Company witness File describes in detail how unlike certain demand
6 response programs, demand savings energy efficiency programs accumulate over
7 time and create the largest percentage of demand savings from the MEEIA Cycle
8 portfolios over the past ten years

9 It's also important to understand the technical nature of EE and DR as it
10 relates to how our IRP and MEEIA value them for cost effectiveness and resource
11 selection in the IRP. Demand Response has great value from capacity avoidance,
12 but it must be "purchased every year" in order to add value. Energy efficiency is a
13 "point in time investment" that provides value over many years after the initial utility
14 incentive. As I previously stated earlier in my testimony, energy efficiency
15 programs have longer measure lives which continue to create benefits savings well
16 into the future past the timeframe for the specific MEEIA cycle. Over the last 10
17 years, energy efficiency programs have accounted for approximately 75 percent of
18 the cumulative demand savings compared to demand response programs. Company
19 witness file describes this in further detail.

1 **XI. PROPOSED MEEIA PROGRAMS ARE THOUGHTFULLY DEVELOPED**
2 **AND BASED ON OVER 10 YEARS OF MANAGING SUCCESSFUL**
3 **PROGRAMS**

4 **Q: Do you agree with Staff witness Luebbert’s assertion that Evergy’s request for**
5 **approval, at a high level, is a request for approval to spend ratepayer dollars**
6 **based upon conceptual ideas of programs that are not fully developed, with**
7 **Evergy retaining the ability to create and modify details of those programs**
8 **after receiving approval from the Commission?**²⁶

9 A: No. Evergy’s proposed MEEIA Cycle 4 programs are not half-baked concepts for
10 which we want to experiment with ratepayer dollars. Evergy has been providing
11 MEEIA programs to our customers for over 10 years. We have a team of
12 professionals who have a history of developing, implementing and managing a suite
13 of programs. All stakeholders have meticulously developed MEEIA rules²⁷ specific
14 to what is to be provided in a MEEIA portfolio request for approval in front of the
15 Commission, to which Evergy has adhered time and time again throughout the 3
16 different cycles and 10+ years. Additionally, Evergy has had similar level of detail
17 in approved proposal and ongoing flexibility within parameters in the previous
18 cycles, to which a third-party evaluator and Staff oversight auditor have reviewed
19 for process and impacts thoroughly. Additionally, PSC Staff of course has multiple
20 opportunities to review the costs incurred as part of their bi-annual prudence
21 reviews as required by the MEEIA rules.

²⁶ EO-2023-0369/0370, Luebbert Rebuttal, p. 4.

²⁷ 20 CSR 4240-20.094 (4).

1 **XII. THE EVERYG PROPOSED THROUGHPUT DISINCENTIVE**
2 **MECHANISM IS APPROPRIATE AND CONSISTENT WITH MEEIA**
3 **STATUTES AND RULES**

4 **Q: How do you respond to Staff and OPC witness concerns raised in rebuttal**
5 **testimony with the throughput disincentive mechanism?²⁸**

6 A: Company witness Jones responds to some of the additional comments raised by
7 Staff witness Poudel to support how the Company’s NTD mechanism properly
8 accounts for the time-dependent impact on energy savings for when a customer
9 uses energy and Staff suggestions as being unnecessarily complex. As Company
10 witness Jones described in her testimony, we continue to use the methodology for
11 determining the throughput disincentive (“TD”) agreed to in MEEIA Cycle 3,
12 modified with the additional segmentation of residential savings and TD based on
13 the TOU peak, off-peak, and super off-peak classifications reflected in each
14 jurisdiction’s residential rate structures. My rebuttal testimony also provided
15 reasons why Staff’s position related to the existing TD mechanism is wrong and
16 why Staff’s proposed alternative should not be adopted.

17 **Q: OPC witness Marke also claims that the Company’s throughput disincentive**
18 **program overstates benefits and over collects revenues.²⁹ Do you agree?**

19 A: No. The TD mechanism component is an important underpinning of these MEEIA
20 programs. I’d like to call the Commission’s attention back to the MEEIA statute
21 language as a guide for understanding benefits and revenues and not Dr. Marke’s
22 mischaracterizations of the issue. OPC witness Marke also takes exception that the
23 proposed net-to-gross (“NTG”) is higher than the current NTG used by Everyg.

²⁸ EO-2023-0369/0370, Poudel Rebuttal, pp. 1-5; Marke Rebuttal, pp. 5, 41-45.

²⁹ EO-2023-0369/0370, Marke Rebuttal p. 41.

1 However, the current NTG is based on a settled amount agreed by Evergy as it
2 relates to a one-year extension agreement. Company witness File describes in
3 testimony why the proposed NTG is appropriate for MEEIA 4. Furthermore,
4 Evergy doesn't get paid for things that are not attributed to the actions of the
5 programs. The TD proposed for MEEIA Cycle 4 is trued up using actual EM&V
6 savings of program results in the EM&V that accounts for the net to gross.

7 The Commission should approve the Company's proposed Net Throughput
8 Disincentive Mechanism since it is reasonable and consistent with the throughput
9 disincentive established in the MEEIA 3 Cycle, with modifications to account for
10 Time of Use rates not in effect for Evergy's Missouri customers.

11 **XIII. THE RISK AND REWARDS ASSOCIATED WITH THE PROPOSED**
12 **EARNINGS OPPORTUNITY ARE APPROPRIATELY ALIGNED**

13 **Q: Staff and OPC suggest the Company should not receive an EO for its**
14 **MEEIA Cycle 4 proposal.³⁰ How do you respond?**

15 A: Under MEEIA, Missouri statutes state that the Commission shall provide timely
16 earnings opportunities associated with cost-effective measurable and verifiable
17 efficiency savings.³¹ Similar to the earning opportunity for the first three years of
18 MEEIA Cycle 3, the Company is proposing the earning opportunity be based on
19 four performance metrics, which must be verified through the EM&V process for
20 measurable and verifiable energy savings. Evergy's proposed Earnings
21 Opportunity is consistent with Section 393.1075.3(3) RSMo. To approve certain
22 energy efficiency or demand response programs with no EO means the programs

³⁰ EO-2023-0369/0370, Fortson, pp. 19-20; Marke Rebuttal, p. 51.

³¹ Section 393.1075(3) RSMO.

1 are not aligned with the statute and Evergy would not do the energy efficiency or
2 demand response programs. The Company’s proposal meets the criteria set forth in
3 Commission rules and statutes and should be approved by the Commission.

4 **Q: On page 22-23 of his rebuttal testimony, Staff witness Fortson asserts that**
5 **MEEIA was never intended to be a “blank check.”³² Is Evergy application**
6 **and MEEIA Cycle 4 an open-ended blank check as Mr. Fortson asserts?**

7 A: No, MEEIA is not a blank check. MEEIA programs are not just some arbitrary
8 programs proposed by a utility, but are integrated into the Company’s planning
9 processes. The market potential study helps identify the realistic level of DSM
10 savings that can be achieved in Evergy’s service territory, and this is an important
11 input into the Company’s Integrated Resource Planning (“IRP”) process that
12 determines which resources and amount of resources are needed to most cost
13 effectively meet the needs of our customers. The construct of MEEIA and how it
14 is supposed to work is clearly laid out in statute and Commission rules. Mr. Fortson
15 quotes an excerpt from a Commission Order in an Ameren MEEIA Cycle 2 docket
16 to suggest parallel arguments with Evergy’s MEEIA 4 application.³³ However,
17 there are two problems with this argument.

18 First, our Company’s proposal has different facts from that example and the
19 Company has shown that it is able to defer supply side investment because of
20 MEEIA programs. It’s non-sensical to suggest that if a Company is building supply
21 side investment that is proof that MEEIA programs are ineffective. For reasons I
22 laid out in my Direct testimony, we are in an unprecedented time of economic

³² EO-2023-0369/0370, Fortson Rebuttal, pp. 22-23.

³³ Id. at 22-23.

1 development growth and have significant capacity needs. While we still need to
2 build new supply side resources, MEEIA programs reduce the amount we need to
3 build or push out the timeframe for when we need to make that investment, and our
4 IRP clearly shows this impact. As demonstrated by the Commission’s recent
5 Resource Adequacy Summit, the Company has to be proactive in making sure that
6 it has sufficient capacity to meet not only the needs of today, but future needs. To
7 do that, the Company needs to take an “all of the above” approach, using the correct
8 mix of supply side and demand side investments. Demand side investments can
9 absolutely help fill the gap as the Company moves towards adding dispatchable
10 capacity resources to its system.

11 Second, as I also described in my Direct testimony, in more recent cases³⁴
12 the Commission has clearly stated that the benefits that determine an earnings
13 opportunity associated with MEEIA programs are broader than just the deferral of
14 supply side investment.

15 **Q: OPC witness Marke suggests that based on the Company’s proposal the return**
16 **for Evergy’s MEEIA Cycle 4 approaches 45% of a \$213 million investment.³⁵**
17 **Is this an appropriate characterization?**

18 A: Absolutely not. First of all, he states that Evergy suggests an EO of \$39,982,690
19 over four years to meet our MEEIA targets.³⁶ To clarify, the combined Companies’
20 EO target at 100 percent is \$31,986,152, which reflects 15% of the total budget
21 spend. The referenced dollar amount by Dr. Marke is the maximum amount the EO

³⁴ EO-2023-0369/0370, Kevin Gunn Rebuttal, pp. 5-6.

³⁵ EO-2023-0369/0370, Marke Rebuttal p. 48.

³⁶ Id. at 48.

1 (before adjustments reflecting TD EM&V, including NTG) cannot go above during
2 the cycle.

3 Second, he estimates the throughput disincentive amount to be \$57 million,
4 when our filed proposal states an estimated TD of approximately \$39 million.³⁷

5 Third, and most importantly, he characterizes the throughput disincentive
6 as “earnings.” Throughput disincentive is not utility earnings or a direct cost. The
7 EO component of MEEIA is what relates to utility earnings. TD also is not related
8 to whether capital investment is deferred or reduced. TD refers to the financial
9 disincentive that utilities face when it comes to offering energy efficiency programs
10 because utilities make money by selling more electricity, but energy efficiency
11 programs aim to reduce kWh sales. TD just makes the utility whole and gets us
12 back up to the zero mark. If there were not MEEIA programs, customers would
13 have used those kWh and the Company would have received that revenue. Evergy
14 would not actively pursue programs that destroy its revenue sources, unless there
15 is a mechanism to account for that lost revenue, such as the TD mechanism, and
16 make the Company neutral as to whether it promotes such programs. This is the
17 one of the pillars that the Commission attempted to create in the original MEEIA
18 rules: cost recovery for programs, incentives for implementing programs and a
19 mechanism for recovery of lost revenue for asking our ratepayers to buy less of our
20 product. The TD mechanism does not create earnings opportunity for the Company,

³⁷ Based on \$22.6 million for MO Metro and \$16.5 million for MO West. These estimates assume a 24-month gap between the effective date of rate cases currently being considered in each jurisdiction and succeeding cases in each jurisdiction.

1 it only avoids destruction of revenue from reduced kWh energy sales it would have
2 otherwise received had the Company not promoted energy efficiency programs.

3 **Q: OPC witness Marke’s suggests that this MEEIA portfolio largely amounts to**
4 **a “convoluted wealth transfer to shareholders, contractors, evaluators, and**
5 **Evergy Missouri management.”³⁸ Dr. Marke and Staff witness Fortson both**
6 **assert that the Company invests no shareholder dollars in MEEIA and that**
7 **ratepayers are the sole funder of any MEEIA program.³⁹ If no shareholder**
8 **dollars are being spent on MEEIA programs, how can the risk and reward**
9 **relationship be in sync and offering an EO be appropriate?**

10 A: MEEIA states that “It shall be the policy of the state to value demand-side
11 investments equal to traditional investments in supply and delivery infrastructure
12 and allow recovery of all reasonable and prudent costs of delivering cost-effective
13 demand-side programs.”⁴⁰ Staff and OPC suggest if shareholders are not spending
14 dollars on MEEIA programs, then offering an EO is not treating demand-side
15 investments equal to traditional investments in supply and delivery infrastructure
16 where the utility spends shareholder dollars and earns a return on that investment.
17 However, while on the surface it might seem like a simple and logical comparison
18 to make, it does not in any way reflect the risk and reward comparisons between
19 the two options.

³⁸ EO-2023-0369/0370, Marke Rebuttal, p. 52.

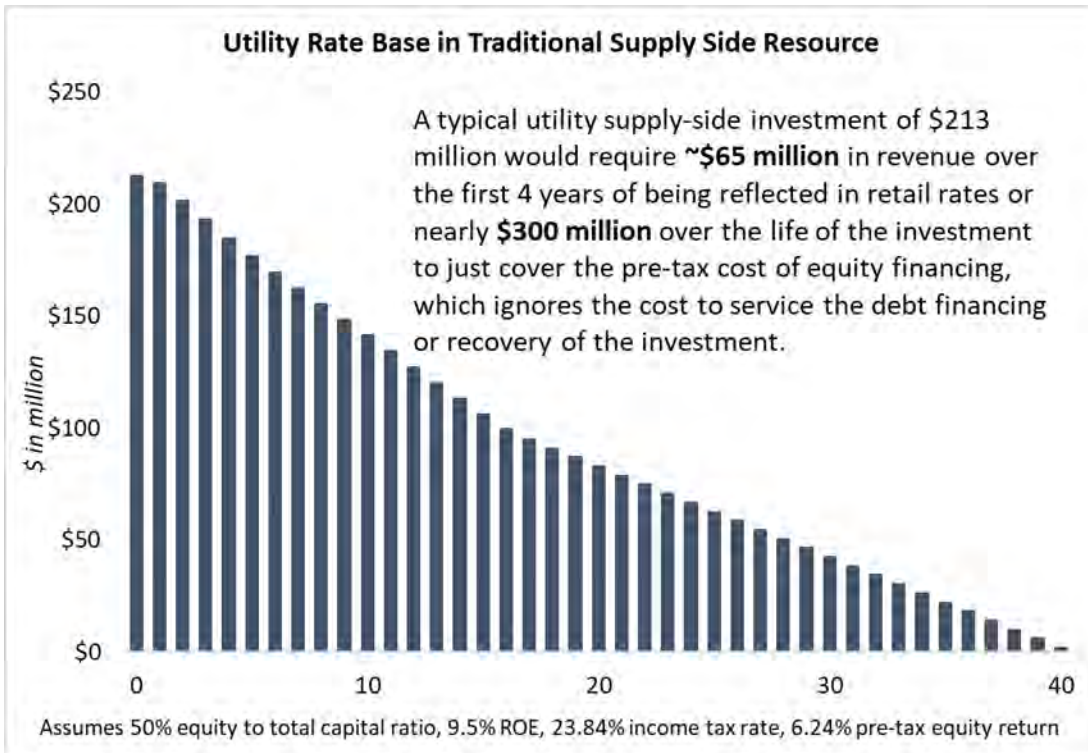
³⁹ EO-2023-0369/0370, Marke Rebuttal, p. 5; Fortson Rebuttal, p. 19.

⁴⁰ Section 393.1075(3), RSMo.

1 **Q: Please explain.**

2 A: EO does not equate to a return and the EO request does not come close to reflecting
3 an equivalent equity return. If customers did not see value in energy efficiency, and
4 instead required additional supply-side resources to serve their higher energy needs,
5 the required funding of the equity return alone would dwarf the EO request. Table
6 1 below illustrates the annual rate base of a \$213 million investment in a supply-
7 side resource. The pre-tax equity alone (what Staff and OPC are trying to equate
8 to the EO) would be \$65 million over the first 4 years, which is more than double
9 the EO requested. This \$65 million excludes the additional cost to service the debt
10 financing and cover the depreciation of the investment. Over the life of the supply-
11 side investment, the pre-tax equity alone would be nearly \$300 million.

12 **Table 1**



13

1 Instead of comparing the EO to an equity return for energy efficiency
2 programs, the risk associated with the potential range of outcomes of the programs
3 should provide an incentive to achieve the desired results – a performance-based
4 return as allowed by Missouri statute. As previously stated, every MEEIA program
5 cycle has gone under multiple prudency reviews and performance has been
6 measured and results verified through the EM&V process agreed to by all parties.
7 Unlike a supply-side resource that goes through a prudency review during the first
8 inclusion of retail rates, every MEEIA cycle goes through a prudency review with
9 performance of the programs continually evaluated and audited. With each of these
10 multiple year program and budget approval cycles, prudency reviews and EM&V
11 results, there is risk of disallowance and that the utility does not achieve
12 performance-based earnings results. In contrast, once the Company makes the
13 investment in a supply side resource and concludes the rate review to put it into
14 rates, there is no more risk of disallowance; there are no additional prudency
15 reviews, it's a set return, no arguing over risk of disallowance every year.

16 Energy efficiency, inclusive of the EO, is consistently selected by the IRP
17 models as the lowest cost resource for supply planning, and it helps derisk
18 anticipated environmental considerations. We have continued to advocate for
19 energy efficiency programs, inclusive of the EO, because they are an economic
20 means of preventing or delaying additional supply-side resource additions and our
21 customer want the programs and see value in the programs. In addition, DSM
22 programs are more flexible and scalable resources, the dollars associated with
23 implementing these programs are all local spend in our communities and customers,

1 and additionally provide tools for individual customers to control and reduce their
2 bills.

3 **Q: Do you agree with Mr. Fortson claim that in the event the Company achieves**
4 **the maximum EO above the targeted EO, it is the equivalent to over-**
5 **earnings?**⁴¹

6 A: No. In our proposal a MW achieved is a MW achieved in terms of earnings
7 opportunity. In other words, there is not escalation in the amount received per MW,
8 but more MW achieved equals more earnings. The same would be true in the
9 difference between putting in a 100 MW facility or 150 MW facility. The ROE
10 doesn't change between the two, but just the total return dollars because the scale
11 is larger. The same is true with Evergy's proposed EO schedule.

⁴¹ On pages 19 and 20 of his testimony Staff witness Fortson states the Company has proposed EO performance bonuses that are essentially a maximum EO above the targeted EO. If the Commission approved return that the utility receives on actual shareholder investments is exceeded, it is considered an over-earning of the utility. Therefore, any EO above that which is targeted is equivalent to an over-earnings.

1 **Q: Staff witness Fortson suggests if the Commission decided against his**
2 **recommendation and considers MEEIA program budget as an “investment”**
3 **by the Company, the return or earnings opportunity should be commensurate**
4 **with the return that the utility receives on actual shareholder investments.⁴²**
5 **OPC witness Marke recommended that if the Commission approves the**
6 **Company’s MEEIA 4 application under his alternative proposal, the**
7 **Commission set the earnings opportunity on a percentage of Evergy**
8 **Missouri’s overall budget, calculated using half of its authorized return on**
9 **equity at the time, assuming its self-imposed goals have been met⁴³ How do**
10 **you respond to these suggestions?**

11 **A:** Both recommendations are inappropriate and do not recognize the difference
12 between how an EO is determined compared to a utility’s ROE. I previously
13 addressed this difference above in my testimony and why it is not appropriate to
14 suggest they should be similar. Staff witness Fortson’s recommendation appears
15 to be based on a percentage of spend. OPC witness Marke’s recommendation is
16 just an arbitrary number and not reflective of the MEEIA statutory language. The
17 EO is tied to the performance-based ratemaking of MEEIA, where earnings is only
18 based on what we deliver, unlike shareholder dollars that fund capital investments
19 where the ROE is tied to the cost of capital to fund those projects.

⁴² EO-2023-0369/0370, Fortson, p. 19.

⁴³ EO-2023-0369/0370, Marke Rebuttal, p. 51.

1 **XIV. THE EM&V PROCESS WORKS AND IS AN IMPORTANT PART OF**
2 **MEEIA**

3 **Q: Dr. Marke recommends that the Commission abandon the use of EM&V in**
4 **his alternative proposal.⁴⁴ Do you agree?**

5 A: No. Evergy is proposing an EM&V in MEEIA Cycle 4 similar to the approach
6 used repeatedly by the Commission in past MEEIA cycles. The MEEIA construct
7 is a kind of performance-based ratemaking, and a robust EM&V is an important
8 part of the construct to capture results of the program. The idea behind MEEIA is
9 that we are actually creating tangible benefits for customers, and our IRP is
10 counting on these results to materialize. The EM&V is conducted by third party
11 experts with oversight from Staff utilizing standard industry protocols pared with
12 actual Evergy customer billing data and AMI consumption data to validate energy
13 and demand savings. Also because of this, as opposed to the one-year extension
14 where EO is based on percentage spend of programs, the EO that Evergy is
15 proposing for MEEIA 4 is based on energy and demand savings. As such, we need
16 to measure the performance so the EO is paid based on what is delivered.

17 **Q: Should the EM&V be completed by a single independent, Commission-**
18 **approved consultant with no utility oversight as Dr. Marke suggests⁴⁵ if the**
19 **Commission does approve an EM&V?**

20 A: No. Company witness File testified in Rebuttal how the multi-step EM&V process
21 with multiple stakeholder involvement is independent and is not unduly influenced
22 by the utility. The information needed for the EM&V comes from the utility

⁴⁴ EO-2023-0369/0370, Marke Rebuttal, pp. 52-55.

⁴⁵ EO-2023-0369/0370, Marke Rebuttal, p. 47.

1 because the utility is the entity running the programs, similar to other DSM
2 programs run by utilities around the country. The Commission retains oversight of
3 the EM&V process and the oversight ensures that the EM&V process is consistent
4 with the rules. During the Company's implementation of the Plan, the Commission
5 will retain its authority and ensure the Company's financial incentives are aligned
6 with the customers using energy more efficiently.

7 Furthermore, this suggestion by OPC witness Marke assumes the
8 Commission's rules will allow an independent contractor with no utility oversight.
9 The issue conflicts with 20 CSR 4240-20.093(8) which provides in part: "[e]ach
10 electric utility shall hire an independent contractor to perform and report EM&V of
11 each commission approved demand-side program in accordance with 4 CSR 240-
12 20.094 Demand-Side Programs."

13 **XV. UTILITY MANAGED PROGRAMS ARE EFFECTIVE AND CONSISTENT**
14 **WITH STATE POLICY**

15 **Q: Do you agree with OPC witness Marke's suggestion that because of third-**
16 **party aggregators of retail choice ("ARCs"), this MEEIA docket represents**
17 **the first opportunity in which a free-market alternative should supersede a**
18 **proposed MEEIA program (business demand response) that has historically**
19 **been controlled by a natural monopoly?⁴⁶**

20 **A:** No, not at all. In his Rebuttal testimony, Company witness Brian File provides
21 extensive testimony to the distinction between business demand response and
22 ARCs operating in the wholesale energy market and how business demand response
23 works for the vertically integrated retail market:

⁴⁶ EO-2023-0369/0370, Marke Rebuttal, pp. 4, 8.

1 As a vertically integrated utility operating in the SPP which does not
2 have a capacity market, Evergy as the load serving entity, not ARCs,
3 is responsible for meeting resource adequacy requirements. Evergy
4 is offering Business Demand Response to provide a resource
5 adequacy resource to the overall annual peak capacity requirements
6 needed to avoid penalties from SPP.

7 Under the current SPP process, we produce data to SPP each year
8 related to our retail demand response program results to certify our
9 load reductions, while wholesale demand response programs like
10 those administered by ARCs can provide energy and ancillary
11 service benefits and are valued by SPP for those distinct services,
12 wholesale demand response programs do not count towards
13 Evergy's resource adequacy requirements.

14 **Q: Do you agree with OPC Witness Marke's characterization that Evergy's**
15 **business demand response program requires ratepayer subsidies given the**
16 **market alternative(s) that exists with ARCs?⁴⁷**

17 A: No. First, Evergy's business demand response programs are cost effective
18 programs. Second, Company witness File describes in his testimony why the
19 incentive levels vary between the ARC and MEEIA demand response programs.
20 They differ for very good reasons, because the product associated with the offerings
21 are very different:

22 Evergy operates its BDR Program to mitigate its system peak load
23 and accredits the program with the SPP, resulting in a reduced need
24 to procure alternative capacity; accordingly, incentive rates should
25 be aligned with the present value of avoided capacity costs, ensuring
26 that program costs (including but not limited to incentive payments)
27 do not exceed the program benefits calculated for all ratepayers.

28 Alternatively, ARC programs presently operating in the market are
29 implemented to deliver ancillary services to the SPP Integrated
30 Marketplace in exchange for market revenues. Accordingly, while
31 agreements may vary depending on a given ARC's business model,
32 it is anticipated that ARC incentive rates are primarily aligned with
33 the present market clearing prices for ancillary services in SPP.

⁴⁷ EO-2023-0369/0370, Marke Rebuttal, p. 10

1 If Evergy ends its business demand response programs, it will change the
2 results of the IRP and we will need to build more capacity, and those higher costs
3 will be paid by Evergy retail customers.

4 **Q: Staff witness Lange suggests that demand response programs can and**
5 **should be done outside of MEEIA.⁴⁸ How do you respond?**

6 A: While there were certain tariffs in effect to do demand response programs prior to
7 MEEIA, these were created and effectuated prior to the statute and ensuing rules
8 that explicitly contemplate the value of demand response under MEEIA. Ms.
9 Lange ignores the fact that MEEIA was created as a legislative directive to align
10 utility incentives with demand side management goals. Without the statute, the
11 reasons for a utility to include demand response for customers as a tariff outside
12 of MEEIA is significantly weakened. Specifically, the cost recovery and return
13 on investment of a DR tariff outside of MEEIA does not compare to that of
14 building traditional generation to serve the same purpose of capacity for resource
15 adequacy. They are no longer on the same playing field.

⁴⁸ EO-2023-0369/0370, Lange Direct, p. 6.

1 **Q: OPC witness Marke offers up an entirely different two-year alternative option**
2 **for the Commission’s consideration, which does not include an EM&V, results**
3 **in a limited Earnings Opportunity, and results in a statewide MEEIA program**
4 **rather than utility-specific MEEIA programs.⁴⁹ Do you agree with his**
5 **assertion that this alternative achieves the intent of the MEEIA statute, §**
6 **393.1075 RSMo.?**

7 A: No, I do not. This proposal in a sense would end MEEIA as it exists today. His
8 proposal is an attempt to change the intent of state policy, which is clearly laid out
9 in the MEEIA statute. While Marke may bring out issue worthy of some future
10 discussion, that discussion is more appropriate for the Missouri General Assembly.
11 Quite simply, what he proposes would require the MEEIA statute be changed. His
12 proposal cannot be implemented under the MEEIA statute and should not be
13 considered by the Commission.

14 **XVI. PROPOSED MEEIA TARIFFS ARE APPROPRIATE AND CONSISTENT**
15 **WITH PRIOR APPROVED TARIFFS AND INDUSTRY NORM**

16 **Q: Staff witness Luebbert asserts that the proposed MEEIA tariffs contain**
17 **language that is inappropriately vague, which provides an unreasonable**
18 **amount of discretion to Evergy, hindering the ability of Staff, intervenors, and**
19 **ultimately the Commission from successfully challenging the prudence of**
20 **decisions.⁵⁰ How do you respond?**

21 A: The tariffs proposed for MEEIA 4 are consistent with the tariffs currently in place
22 for the MEEIA Cycle 3 Plan. Company witness File provides further support for

⁴⁹ EO-2023-0369/0370, Marke Rebuttal, pp. 53-55.

⁵⁰ EO-2023-0369/0370, Luebbert Rebuttal, pp. 3-8.

1 why the level of detail provided is appropriate. As he describes, customers do not
2 go to the tariffs to learn about and understand how a program or rate works.
3 Customers go to the Company web site, where the Company places information
4 and forms with all the relevant details. In addition, specific details ordered by the
5 Commission related to a program or rate will be memorialized in the Order and
6 associated filings or stipulations and agreements to also support Staff's prudence
7 reviews. Company witness File also describes how the Company's proposed
8 MEEIA 4 tariffs are in line with the norm for the level of detail provided in tariffs
9 used by other utilities across the industry.

10 **XVII. THE PROPOSED VARIANCES ARE APPROPRIATE**

11 **Q: Staff witness Fortson suggests the Commission should not approve the**
12 **variances requested by the Company.⁵¹ How do you respond?**

13 **A:** Mr. Fortson identifies that the Company has requested for 16 variances. As stated
14 in Section 7.2 of the initial filing, the primary reason for the majority (14 of 16) of
15 variances are related to Throughput Disincentive. Since the time of the MEEIA 4
16 application, it has been discovered these 14 variances were a remnant of a MEEIA
17 Cycle 3 rule variance before the MEEIA rules were subsequently updated. With
18 the current MEEIA rules (092 / 093 / 094), these TD variances are not needed.
19 Company witness File addresses the remaining 2 variances in the application
20 related to (promotional practices) and avoided cost definition that are still valid and
21 requested.

⁵¹ EO-2023-0369/0370, Fortson Rebuttal, p. 24.

1 **XVIII. OTHER ISSUES RAISED IN REBUTTAL ARE NOT RELEVANT FOR**
2 **THIS MEEIA PROCEEDING**

3 **Q: Lange states that she is not opposed to requiring Evergy to provide “well-**
4 **developed plans to better align revenue recovery with cost-causation through**
5 **rate design in future rate cases, but any such rates should be based on a**
6 **reasonable calculation of costs. . .”⁵² She also states that it is necessary that**
7 **Evergy develop the ability to acquire and retain the data necessary for**
8 **reasonable annualization and normalization of revenues and billing**
9 **determinants for any such rate plans.⁵³ Does Evergy have the ability to**
10 **acquire and retain the data necessary for reasonable annualization and**
11 **normalization of revenues and billing determinants in rate cases. Finally,**
12 **Lange also encourages that critical peak pricing mechanisms be included in**
13 **any such analysis or planning, and that any such analysis or planning consider**
14 **subdividing the non-summer billing season to include different rates for winter**
15 **season months versus spring and fall months.”⁵⁴ How do you respond to these**
16 **various suggestions?**

17 **A:** All of these issues raised by Ms. Lange are issues to be addressed in a rate case.
18 They are not relevant to the issues currently before the Commission on the
19 Company’s request and are not appropriate to be considered in the context of this
20 MEEIA proceeding, and should not entertained by the Commission here.

⁵² EO-2023-0369/0370, Lange Rebuttal, p, 3.

⁵³ Id.

⁵⁴ Id.

1 **XIX. RESPONSE TO RENEW MISSOURI REBUTTAL TESTIMONY**

2 **Q: Do you agree with the overall recommendation by Renew Missouri in this**
3 **docket based on filed rebuttal testimony?**

4 A: Yes. Based on Renew Missouri witness Emily Piontek’s rebuttal testimony, my
5 understanding is that Renew Missouri’s overall recommendation is for the
6 Commission determine that Evergy’s application is in accordance with the MEEIA
7 statute and that the proposed demand-side investments are reasonable, prudent, and
8 cost-effective. She urges the Commission to approve all the proposed MEEIA
9 Cycle IV programs that pass the Total Resource Cost Test (“TRC”), as well as the
10 Company’s proposed Income-Eligible programs. She also encourages that the
11 Commission should recognize the opportunity presented by the IRA that makes
12 investing in energy efficiency even more affordable for the company’s customers
13 when paired with the proposed MEEIA incentives, and especially, the critical
14 importance of the company’s Low Income Single Family and Multi Family
15 Programs to energy affordability for disadvantaged households. In support of the
16 recommendation, Renew Missouri witness Piontek refutes the Staff and OPC
17 position that Evergy’s MEEIA Cycle IV portfolio only benefits program
18 participants and is redundant to the company’s other income-eligible programs and
19 to state and federal non-utility energy efficiency programs. She also emphasizes the
20 essential role of the utility in implementing energy efficiency and reducing barriers
21 to residential technology adoption, including by subsidizing the cost to participants.
22 In addition, she points out that avoiding new generation due to MEEIA demand
23 side programs is not a condition for approval of the MEEIA application in response

1 to related criticisms from OPC and Staff. These points have been addressed and
2 supported throughout the Company’s Direct and Rebuttal testimonies.

3 **Q: Does Renew Missouri raise any other issues for the Commission to consider?**

4 A: Yes. First, Ms. Piontek also provides recommendations for Evergy’s proposed
5 Income-Eligible programs stemming from Renew Missouri’s involvement in the
6 Energy Efficiency for All coalition.⁵⁵ Company witness File responds to these
7 recommendations.

8 Second, Renew Missouri supports Dr. Marke’s recommendation that the
9 fixed customer charge should not be raised during the period covered by MEEIA
10 Cycle IV at minimum. I have previously addressed in my rebuttal testimony why
11 this recommendation is inappropriate to consider for this docket.

12 Third, Ms. Piontek recommends that Evergy to make aggressive, full use of
13 its cutting-edge AMI infrastructure and for the Commission to order Evergy in the
14 current rate case (ER-2024-0189) to continue experimenting with TOU rates
15 (including by way of the default rate suggested by OPC) with the goal of
16 complementing – not replacing – its MEEIA initiatives.⁵⁶

17 **Q: How do you respond to this third point listed above?**

18 A: This MEEIA docket is not the appropriate place to offer testimony for the
19 Commission to consider in a completely separate Commission case. As such, the
20 Commission should not entertain this recommendation in this MEEIA proceeding.

⁵⁵ File No. EO-2023-0369/0370, Emily Pointek Rebuttal Testimony, pp. 1-4.

⁵⁶ pp. 16-17.

1 **XX. CONCLUSION**

2 **Q: Do you have any final comments about the Staff and OPC’s approach**
3 **recommended in their rebuttal testimony?**

4 **A:** The Company believes that with the appropriate framework such that the MEEIA
5 legislation and Commission MEEIA rules provide, and that the Company has
6 offered for well over a decade now as approved by the Commission, demand side
7 management programs such as demand response and energy efficiency can be
8 important tools in the State’s resource adequacy toolbox. In order for it to make
9 sense for an investor-owned utility to promote such programs, the MEEIA
10 framework anticipates a reasonable earnings opportunity as well as a throughput
11 disincentive to account for lost revenues associated with any suite of programs.

12 Our application reflects the importance of these programs toward us
13 meeting the capacity and energy needs of our customers as detailed in our
14 Integrated Resource Plan. Demand Side Management programs can be more
15 flexible and scalable resources than traditional supply side generation, the dollars
16 associated with implementing these programs are all local spend in our
17 communities and with our customers, and these programs give individual
18 customers tools to help control and reduce their bills.

19 That being said, we did clearly hear the Commissioners’ concerns shared at
20 the recent MPSC August 7 Agenda meeting, and offer an alternative proposal with
21 Schedule KG-1 to address areas of concerns raised by Commissioners. This
22 alternative is substantially scaled back from what Evergy’s customers have had
23 available to them for over a decade, but would allow, if accepted by the
24 Commission, a level of MEEIA 4 programs to go forward.

1 Q: **Does that conclude your testimony?**

2 A: Yes, it does.

Evergy MEEIA Cycle 4 - Alternative Proposal Executive Summary

Schedule KG-1

Alternative Offer (Aug 2024)	Total Program Budget		Earnings Opportunity at Target		Throughput Disincentive Estimate		Cumulative MW Target		Cumulative MWh Target	
	Total	% of Original		% of Original		% of Original		% of Original		% of Original
Hard to Reach Homes (2-years)										
Income Eligible Multi-Family										
Mod Income On Bill Financing										
KC LILAC	\$12,600,000		\$1,386,000		\$3,501,901		2.82		20,880	
Urban Heat Island (3-years*)	\$2,564,990		\$282,149		\$0		0.01		-	
Whole Business Efficiency (2-years)										
Standard - Non Lighting Only	\$7,300,000		\$1,095,000		\$1,997,961		6.59		31,410	
EE Subtotal	\$22,464,990	15%	\$2,763,149	13%	\$5,499,862	14%	9.42	10%	52,290	13%
Home Demand Response (4-years)	\$26,219,909									
Business Demand Response (4-years)	\$38,945,628									
DR Subtotal	\$65,165,537	100%	\$11,195,153	100%	\$715,207	100%	220.67	100%	5,105	100%
Total	\$87,630,527	41%	\$13,958,302	44%	\$6,215,069	16%	230.09	73%	57,395	14%

*Dollars in UHI budget are consistent with 11-16-23 Commission approved S&A from EO-2019-0132

Original Plan (Apr 2024)	Total Program Budget		EO @ Target		TD Estimate		Cum MW Target		Cum MWh Target	
EE Subtotal	\$148,075,474		\$20,790,999		\$38,323,295		95.8		396,217	
DR Subtotal	\$65,165,537		\$11,195,153		\$715,207		220.7		5,105	
Total	\$213,241,011		\$31,986,152		\$39,038,502		316.5		401,322	

Evergy MEEIA Cycle 4 - Alternative Proposal Details

Schedule KG-1

combined jurisdiction budget and savings details

			Total MWh Savings				Total MW Savings					
			2025	2026	2027	2028	Total	2025	2026	2027	2028	Total
Hard-to-Reach Homes	Income Eligible Program	Low Income Multi-Family	4,633	4,633			9,265	0.58	0.58			1.16
Hard-to-Reach Homes	Income Eligible Program	Moderate Income Single Family with On-Bill Financing Optio	5,807	5,807			11,615	1.41	1.41			2.82
Hard-to-Reach Homes	Hard-to-Reach Energy Education Program	KC-LILAC	-	-			-	-	-			-
HTR Total			10,440	10,440			20,880	1.41	1.41			2.82
UHI	UHI Mitigation Program		-	-	-			0.00	0.01			
Business	Whole Business Efficiency Program	Business Comfort	3,769	3,769			7,537	1.09	1.09			2.17
Business	Whole Business Efficiency Program	Business Products	8,878	8,878			17,756	1.64	1.64			3.28
Business	Whole Business Efficiency Program	Business Operational	3,058	3,058			6,116	0.57	0.57			1.14
WBE Total			15,705	15,705			31,410	3.3	3.3			6.59
Residential	Home Demand Response Program	Residential Smart Thermostat (Legacy)	-	-	-	-		-	-	-	-	
Residential	Home Demand Response Program	Residential Smart Thermostat (MEEIA 4)	383	341	408	266	1,399	26	23	28	18	94.50
Business	Business Demand Response Program	Business Smart Thermostat (Legacy)	-	-	-	-		-	-	-	-	
Business	Business Demand Response Program	Business Smart Thermostat (MEEIA 4)	535	477	570	372	1,955	0	0	1	0	1.83
Business	Business Demand Response Program	Curtailment Agreements	-	-	-	-		120	140	140	123	
Business	Business Demand Response Program	Advanced Demand Response	480	428	511	334	1,752	0	0	0	0	1.68
Demand Response	Demand Response Energy Education Program		-	-	-	-		-	-	-	-	
DR Programs			1,398	1,246	1,489	972	5,105	147	164	169	141	
Alternative Plan Total			27,543	27,391	1,489	972		152	168	169	141	

Evergy MEEIA Cycle 4 - Alternative Proposal Details
Schedule KG-1

combined jurisdiction budget and savings details

			Total Budget					Total Incentive Budget					Total Non-Incentive Budget				
			2025	2026	2027	2028	Total	2025	2026	2027	2028	Total	2025	2026	2027	2028	Total
Hard-to-Reach Homes	Income Eligible Program	Low Income Multi-Family	\$2,720,000	\$2,720,000			\$5,440,000	\$1,632,000	\$1,632,000			\$3,264,000	\$1,088,000	\$1,088,000			\$2,176,000
Hard-to-Reach Homes	Income Eligible Program	Moderate Income Single Family with On-Bill Financing Opti	\$3,550,000	\$3,550,000			\$7,100,000	\$2,662,500	\$2,662,500			\$5,325,000	\$887,500	\$887,500			\$1,775,000
Hard-to-Reach Homes	Hard-to-Reach Energy Education Program	KC-LILAC	\$30,000	\$30,000			\$60,000	\$30,000	\$30,000			\$60,000	\$0	\$0			\$0
	HTR Total		\$6,300,000	\$6,300,000			\$12,600,000	\$4,324,500	\$4,324,500			\$8,649,000	\$1,975,500	\$1,975,500			\$3,951,000
UHI	UHI Mitigation Program		\$990,330	\$857,580	\$717,080		\$2,564,990	\$704,000	\$625,250	\$507,750		\$1,837,000	\$286,330	\$232,330	\$209,330		\$727,990
Business	Whole Business Efficiency Program	Business Comfort	\$1,449,340	\$1,449,340			\$2,898,680	\$1,140,888	\$1,140,888			\$2,281,777	308,452	308,452			616,903
Business	Whole Business Efficiency Program	Business Products	\$1,852,174	\$1,852,174			\$3,704,348	\$943,144	\$943,144			\$1,886,287	909,031	909,031			1,818,061
Business	Whole Business Efficiency Program	Business Operational	\$348,486	\$348,486			\$696,972	\$128,907	\$128,907			\$257,815	219,579	219,579			439,157
	WBE Total		\$3,650,000	\$3,650,000			\$7,300,000	\$2,212,939	\$2,212,939			\$4,425,879	1,437,061	1,437,061			2,874,121
Residential	Home Demand Response Program	Residential Smart Thermostat (Legacy)	\$4,096,137	\$4,014,215	\$3,933,930	\$3,855,252	\$15,899,535	\$818,136	\$801,773	\$785,738	\$770,023	\$3,175,670	\$3,278,001	\$3,212,441	\$3,148,193	\$3,085,229	\$12,723,864
Residential	Home Demand Response Program	Residential Smart Thermostat (MEEIA 4)	\$1,817,866	\$2,259,280	\$3,079,269	\$3,163,959	\$10,320,374	\$1,419,192	\$1,471,932	\$1,903,248	\$1,599,264	\$6,393,636	\$398,674	\$787,348	\$1,176,021	\$1,564,695	\$3,926,738
Business	Business Demand Response Program	Business Smart Thermostat (Legacy)	\$112,815	\$110,625	\$108,480	\$106,378	\$438,297	\$22,594	\$22,142	\$21,699	\$21,265	\$87,701	\$90,221	\$88,483	\$86,781	\$85,112	\$350,597
Business	Business Demand Response Program	Business Smart Thermostat (MEEIA 4)	\$129,668	\$135,420	\$173,700	\$149,200	\$587,989	\$117,576	\$111,236	\$137,424	\$100,832	\$467,068	\$12,092	\$24,184	\$36,276	\$48,368	\$120,921
Business	Business Demand Response Program	Curtailment Agreements	\$7,960,715	\$9,270,396	\$9,305,692	\$8,139,340	\$34,676,143	\$4,798,363	\$5,587,019	\$5,608,272	\$4,906,770	\$20,900,424	\$3,162,352	\$3,683,377	\$3,697,420	\$3,232,570	\$13,775,719
Business	Business Demand Response Program	Advanced Demand Response	\$668,971	\$596,257	\$712,600	\$465,371	\$2,443,199	\$185,971	\$165,757	\$198,100	\$129,371	\$679,199	\$483,000	\$430,500	\$514,500	\$336,000	\$1,764,000
Demand Response	Demand Response Energy Education Program		\$200,000	\$200,000	\$200,000	\$200,000	\$800,000	\$50,000	\$50,000	\$50,000	\$50,001	\$200,001	\$100,000	\$100,000	\$100,000	\$100,000	\$400,000
	DR Programs		\$14,986,172	\$16,586,193	\$17,513,672	\$16,079,500	\$65,165,537	\$7,411,832	\$8,209,860	\$8,704,481	\$7,577,527	\$31,903,699	\$7,524,340	\$8,326,333	\$8,759,191	\$8,451,974	\$33,061,839