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APPENDIX 1

STAFF CREDENTIALS

for Ameren Missouri Case No. EA-2024-0237

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KIMBERLY K. BOLIN OF CREDENTIALS AND CASE PARTICIPATION

Present Position:

I am the Director of the Financial and Business Analysis Division of the Missouri Public Service Commission.

Educational Credentials and Work Experience:

I graduated from Central Missouri State University in Warrensburg, Missouri, with a Bachelor of Science in Business Administration, major emphasis in Accounting, in May 1993. Prior to working at the Commission, I was employed by the Missouri Office of the Public Counsel (OPC) as a Public Utility Accountant from September 1994 to April 2005. In April 2005, I began my employment with the Missouri Public Service Commission. In October 2019, I became manager of the Auditing Department of the Missouri Public Service Commission. I was promoted to the Division Director of the Financial and Business Analysis Division in March 2022. I have been employed by this Commission or by OPC as a Regulatory Auditor for over 25 years, and have submitted testimony on ratemaking matters numerous times before the Commission.

Case Participation

Company Name	Case Number	Testimony/Issues	Contested
			or Settled
Missouri-American Water Company	WR-2022-0303	Direct– COVID 19 AAO Amortization, Test Year/True-Up/Discrete AdjustmentsRebuttal- Bad Debt Tracker, Production Cost Tracker, Property Tax Tracker, Discrete Adjustments, Depreciation and 	Contested
Spire Missouri	GR-2022-0179	<u>Direct</u> – Short-term debt Rebuttal – Short-term debt	Pending Settlement
Evergy Missouri West	EF-2022-0155	Rebuttal– Winter Storm Uri, AffiliateTransactionsSurrebuttalTransactions, Tax Savings	Contested
Evergy Missouri	ER-2022- 0129/ER-2022- 0130	<u>Direct</u> – COVID AAO, Winter Storm Uri Jurisdictional Allocations <u>Rebuttal</u> - Trackers <u>Surrebuttal</u> – Winter Storm Uri Jurisdictional Allocations	Settled
The Empire District Electric Company	EO-2022- 0040/EO-2022- 0193	Rebuttal– ADIT and EADIT, Sharing of Costs, Decommissioning Costs, Winter Storm Uri AAO, Interest Earned on Capital SubaccountSurrebuttal– Asbury Environmental Asset/ARO, ADIT and EADIT	Contested
Ozarks Medical Center vs. Summit Natural Gas of Missouri, Inc.	GC-2022-0158	<u>Rebuttal</u> – Accounting Authority Order	Contested
The Empire District Gas Company	GR-2021-0320	<u>Direct</u> – Excess ADIT and Tax Tracker	Settled
The Empire District Electric Company	EU-2021-0274	<u>Rebuttal</u> – Winter Storm Uri AAO	Pending

Company Name	Case Number	Testimony/Issues	Contested
			or Settled
The Empire District Electric Company	ER-2021-0312	<u>Cost of Service Report</u> – ARO, Amortization of Excess ADIT, Regulatory Lag and Risk Mitigation <u>Rebuttal</u> – Business Risk, Paygo, AROs, Transmission Tracker <u>Surrebuttal</u> - Non-FAC Wind Revenues, ADIT and Excess ADIT, Iatan/PCB Environmental Costs, Market Price Protection Mechanism, Winter Storm Uri	Settled
Ameren Missouri	ER-2021-0240	Cost of Service Report – COVID-19 AAO Cost Recovery, Rate Switching Tracker, Allocation Factors, Company Owned Life Insurance, Equity Issuance Costs, Tracker Mechanisms Proposals Policy Surrebuttal – Normalization of COVID-19 Costs, Allocations, AMI Software	Settled
Ameren Missouri	GR-2021-0241	Cost of Service Report - COVID-19 AAO Cost Recovery, AMI-Software, Allocation Factors Surrebuttal – Normalization of COVID-19 Costs, AMI Software	Settled
Evergy Missouri Metro and Evergy Missouri West	ET-2021-0151	<u>Rebuttal Report</u> – Accounting	Contested
Spire Missouri	GR-2021-0108	<u>Cost of Service Report</u> – COVID-19 AAO Recovery <u>Surrebuttal</u> – Trackers	Settled
Missouri-American Water Company	WR-2020-0344	Cost of Service Report – Future Test Year, Credit Card Fee Expense, Amortization of Excess ADIT, COVID-19 AAO Recovery Rebuttal – Future Test Year, COVID-19 AAO Recovery, Amortization of Excess ADIT, Affiliate Transactions, AFUDC Rate Surrebuttal – Future Test Year, COVID-19 AAO, Tax Cut and Jobs Act of 2017, Outside Services, COVID Impacts on Revenue	Settled
Spire Missouri, Inc.	GU-2020-0376	<u>Rebuttal</u> – Accounting Authority Order, Lost Revenues	Settled

<u>Company Name</u>	Case Number	Testimony/Issues	<u>Contested</u>
Evergy Metro, Inc., d/b/a Evergy Missouri Metro and Evergy Missouri West, Inc. d/b/a Evergy Missouri West	EU-2020-0350	<u>Rebuttal</u> – Accounting Authority Order, Lost Revenue, Carrying Costs	or Settled Contested
Empire District Electric Company	ER-2020-0311	<u>Rebuttal</u> – Coal Inventory Adjustment <u>Surrebuttal</u> – Coal Inventory Adjustment	Settled
Empire District Electric Company	ER-2019-0374	Direct – Overview of Staff's Filing Cost of Service Report – Executive Overview, Test year/True-Up Period, Vegetation Management Tracker Regulatory Asset, Iatan and Plum Point Carrying Costs, Stub Period Tax Cut/Removal of Tax Impact, Tornado AAO, Rate Case Expense Sharing, Credit Card Fees, Clearing Accounts Rebuttal – Asset Retirement Obligations, AAO and Tracker Policy, Affiliate Transactions Surrebuttal/True-Up – Unamortized Balance of Joplin AAO, Credit Card Fees, Payroll Test year, Rate Case Expense Sharing, LED Lighting, Low-Income Pilot Program Amortization, Affiliate Transactions Supplemental – Jurisdictional Allocations, Rate Case Expense, Management Expense, Pension and OPEBs, Affiliate Transactions, Software Maintenance	Contested
Confluence Rivers Utility Operating Co., Inc.	WA-2019-0299	<u>Surrebuttal</u> – Quality of Service <u>Direct</u> – Net Book Value of Plant	Contested
Osage Utility Operating Co., Inc.	WA-2019-0185	Surrebuttal – Rate Base, Acquisition Incentive	Contested
Spire Inc.	GO-2019-0115 and GO-2019- 116	Staff Direct Report – Blanket Work Orders and Current Income Taxes	Contested
Empire District Electric Company and Liberty Utilities	AO-2018-0179	<u>Direct</u> – Moneypool <u>Surrebuttal</u> - Moneypool	Contested
Confluence Rivers Utility Operating Company, Inc.	WM-2018-0116 and SM-2018- 0117	<u>Direct</u> – Rate Base, Roy L Utilities	Settled

<u>Company Name</u>	Case Number	<u>Testimony/Issues</u>	Contested or Settled
Spire Missouri Inc.	GO-2016-0332, GO-2016-0333, GO-2017-0201, GO-2017-0202 GO-2018-0309 and GO-2018- 0310	<u>Direct</u> – Removal of Plastic Main and Service Line Replacement Costs	Contested
Missouri-American Water Company	WR-2017-0285	Cost of Service Report– Pension/OPEBTracker, FAS 87 Pension Costs, FAS 106OPEBs Costs, Franchise TaxesRebuttal– Defined Contribution Plan,Cloud Computing, Affiliate TransactionRule (Water Utility)Surrebuttal– Rate Case Expense	Settled
Missouri-American Water Company	WO-2018-0059	<u>Direct</u> – ISRS Overview, Accumulated Deferred Income Taxes, Reconciliation	
Missouri Gas Energy and Laclede Gas Company	GO-2016-0332 and GO-2016- 0333	<u>Rebuttal</u> – Inclusion of Plastic Main and Service Line Replacements	Contested
Empire District Electric Company/Liberty Utilities	EM-2016-0213	Rebuttal– Overview of Transaction,Ratemaking /Accounting Conditions,Access to RecordsSurrebuttal– OPC RecommendedConditions, SERP	Settled
Hillcrest Utility Operating Company, Inc.	WR-2016-0064	<u>Direct</u> – Partial Disposition Agreement	Contested
Empire District Electric Company	ER-2016-0023	Requirement Report– RivertonConversion Project and Asbury Air QualityControl SystemDirect– Overview of Staff's RevenueRequirement Report and Overview ofStaff's Rate Design Filing	Settled
Missouri-American Water Company	WR-2015-0301	Report on Cost of Service– CorporateAllocation, District AllocationsRebuttal– District Allocations, BusinessTransformationSurrebuttal– District Allocations,Business Transformation, Service CompanyCosts	Settled

Company Name	Case Number	Testimony/Issues	Contested
			or Settled
Empire District Electric	ER-2014-0351	<u>Direct</u> – Overview of Staff's Filing	Settled
Company		<u>Rebuttal</u> - ITC Over-Collection, Cost of	
		Removal Deferred Tax Amortization, State	
		Flow-Through	
		Surrebuttal – Unamortized Balance of	
		Joplin Tornado, ITC Over-Collections,	
		Cost of Removal Deferred Tax	
		Amortization, State Flow-Through,	
		Transmission Revenues and Expenses	
Brandco Investments/ Hillcrest Utility Operating Company, Inc.	WO-2014-0340	<u>Rebuttal</u> – Rate Base and Future Rates	Settled
Lake Region Water &	WR-2013-0461	<u>Direct</u> – Overview of Staff's Filing	Contested
Sewer		Report on Cost of Service – True-Up,	
		Availability Fees, Sewer Operating	
		Expense, Sewer Equipment Maintenance	
		Expense	
		<u>Surrebuttal</u> – Availability Fees	
		<u>True-Up Direct</u> – Overview of True-Up Audit	
		<u>True-Up Rebuttal</u> – Corrections to True-	
		Up	
Empire District Electric	ER-2012-0345	<u>Direct</u> - Overview of Staff's Filing	Settled
Company		<u>Report on Cost of Service</u> – SWPA Hydro	
1 0		Reimbursement, Joplin Tornado AAO	
		Asset, SPP Revenues, SPP Expenses,	
		Regulatory Plan Amortization Impacts,	
		SWPA Amortization, Tornado AAO	
		Amortization	
		<u>Rebuttal</u> – Unamortized Balance of Joplin	
		Tornado AAO, Rate Case Expense, True-	
		Up and Uncontested Issues	
		Surrebuttal – Unamortized Balance of	
		Joplin Tornado AAO, SPP Transmission	
		Expense, True-Up, Advanced Coal	
		Investment Tax Credit	

Company Name	Case Number	Testimony/Issues	Contested
			or Settled
Missouri-American	WR-2011-0337	<u>Direct</u> – Overview of Staff's Filing	Settled
Water Company		Report on Cost of Service- True-Up	
		Recommendation, Tank Painting Tracker,	
		Tank Painting Expense	
		<u>Rebuttal</u> - Tank Painting Expense, Business	
		Transformation	
		Surrebuttal – Tank Painting Tracker,	
	NID 2010 0101	Acquisition Adjustment	<u> </u>
Missouri-American	WR-2010-0131	<u>Report on Cost of Service</u> - Pension/OPEB	Settled
Water Company		Tracker, Tank Painting Tracker, Deferred	
		Income Taxes, FAS 87 Pension Costs, FAS	
		106 – Other Post-Employment Benefits,	
		Incentive Compensation, Group Insurance	
		and 401(k) Employer Costs, Tank Painting	
		Expense, Dues and Donations, Advertising	
		Expense, Promotional Items, Current and	
Energine District Con	CD 2000 0424	Deferred Income Tax Expense	C - 441 - 1
Empire District Gas	GR-2009-0434	<u>Report on Cost of Service</u> – Prepaid	Settled
Company		Pension Asset, Pension Tracker	
		Asset/Liability, Unamortized Accounting	
		Authority Order Balances, Pension	
		Expense, OPEBs, Amortization of Stock Issuance Costs, Amortization of Accounting	
		Authority Orders	
		Direct – Overview of Staff's Filing	
		Direct - Overview of Start's Filling	
Laclede Gas Company	GT-2009-0056	Surrebuttal Testimony – Tariff	Contested
Missouri-American	WR-2008-0311	<u>Report on Cost of Service</u> – Tank Painting	Settled
Water Company	&	Tracker, Lobbying Costs, PSC Assessment	
	SR-2008-0312	Direct – Overview of Staff's Filing	
		<u>Rebuttal</u> – True-Up Items, Unamortized	
		Balance of Security AAO, Tank Painting	
		Expense, Fire Hydrant Painting Expense	
		Surrebuttal – Unamortized Balance of	
		Security AAO, Cedar Hill Waste Water	
		Plant, Tank Painting Expense, Fire Hydrant	
		Painting Expense	

<u>Company Name</u>	Case Number	Testimony/Issues	Contested or Settled
Missouri Gas Utility, Inc.	GR-2008-0060	<u>Report on Cost of Service</u> – Plant-in Service/Capitalization Policy, Plant-in Service/Purchase Price Valuation, Depreciation Reserve, Revenues, Uncollectible Expense	Settled
Laclede Gas Company	GR-2007-0208	<u>Direct</u> - Test Year and True-Up, Environmental costs, AAOs, Revenue, Miscellaneous Revenue, Gross receipts Tax, Gas Costs, Uncollectibles, EWCR, AMR, Acquisition Adjustment	Settled
Kansas City Power and Light Company	ER-2006-0314	<u>Direct</u> - Gross Receipts Tax, Revenues, Weather Normalization, Customer Growth/Loss Annualization, Large Customer Annualization, Other Revenue, Uncollectible (Bad Debt) Expense, Payroll, A&G Salaries Capitalization Ratio, Payroll Taxes, Employer 401 (k) Match, Other Employee Benefits <u>Surrebuttal</u> - Uncollectible (Bad Debt) Expense, Payroll, A&G Salaries Capitalization Ratio, Other Employee Benefits	Contested
Missouri Gas Energy	GR-2006-0204	Direct - Payroll, Incentive Compensation, Payroll Taxes, Employee Benefits, Lobbying, Customer & Governmental Relations Department, Collections Contract	Settled

<u>Company Name</u>	Case Number	<u>Testimony/Issues</u>	Contested or Settled
Missouri Gas Energy	GU-2005-0095	<u>Rebuttal</u> - Accounting Authority Order <u>Surrebuttal</u> - Accounting Authority Order	Contested
The Empire District Electric Company	ER-2004-0570	Direct- Payroll	Settled
Missouri American Water Company & Cedar Hill Utility Company	SM-2004-0275	<u>Direct</u> - Acquisition Premium	Settled
Missouri Gas Energy	GR-2004-0209	<u>Direct</u> - Safety Line Replacement Program; Environmental Response Fund; Dues & Donations; Payroll; Customer & Governmental Relations Department Disallowance; Outside Lobbyist Costs <u>Rebuttal</u> - Customer Service; Incentive Compensation; Environmental Response Fund; Lobbying/Legislative Costs <u>True-Up</u> - Rate Case Expense	Contested
Osage Water Company	ST-2003-0562 / WT-2003-0563	<u>Direct</u> - Payroll <u>Rebuttal</u> - Payroll; Lease Payments to Affiliated Company; alleged Legal Requirement of a Reserve	Case Dismissed
Missouri American Water Company	WR-2003-0500	<u>Direct</u> - Acquisition Adjustment; Water Treatment Plant Excess Capacity; Retired Treatment Plan; Affiliated Transactions; Security AAO; Advertising Expense; Customer Correspondence	Settled
Empire District Electric	ER-2002-424	<u>Direct</u> - Dues & Donations; Memberships; Payroll; Security Costs <u>Rebuttal</u> - Energy Traders' Commission <u>Surrebuttal</u> - Energy Traders' Commission	Settled

<u>Company Name</u>	Case Number	Testimony/Issues	Contested or Settled
Laclede Gas Company	GR-2002-356	<u>Direct</u> - Advertising Expense; Safety Replacement Program and the Copper Service Replacement Program; Dues & Donations; Rate Case Expense <u>Rebuttal</u> - Gas Safety Replacement Program / Deferred Income Taxes for AAOs	Settled
Missouri-American Water Company	WO-2002-273	<u>Rebuttal</u> - Accounting Authority Order <u>Cross-Surrebuttal</u> - Accounting Authority Order	Contested
Environmental Utilities	WA-2002-65	Direct- Water Supply Agreement <u>Rebuttal</u> - Certificate of Convenience & Necessity	Contested
Warren County Water & Sewer	WC-2002-160 / SC-2002-155	<u>Direct</u> - Clean Water Act Violations; DNR Violations; Customer Service; Water Storage Tank; Financial Ability; Management Issues <u>Surrebuttal</u> - Customer Complaints; Poor Management Decisions; Commingling of Regulated & Non-Related Business	Contested
Laclede Gas Company	GR-2001-629	<u>Direct</u> - Advertising Expense; Safety Replacement Program; Dues & Donations; Customer Correspondence	Settled
Gateway Pipeline Company	GM-2001-585	<u>Rebuttal</u> - Acquisition Adjustment; Affiliated Transactions; Company's Strategic Plan	Contested
Empire District Electric	ER-2001-299	<u>Direct</u> - Payroll; Merger Expense <u>Rebuttal</u> - Payroll <u>Surrebutta</u> l- Payroll	Settled
Osage Water Company	SR-2000-556/ WR-2000-557	<u>Direct</u> - Customer Service	Contested
St. Louis County Water Company	WR-2000-844	Direct- Main Incident Expense	Settled

Company Name	Case Number	Testimony/Issues	Contested or Settled
Missouri American Water Company	WR-2000-281/ SR-2000-282	DirectWater Plant Premature Retirement;Rate Case Expense <u>Rebuttal</u> - Water Plant PrematureRetirement <u>Surrebuttal</u> - Water Plant PrematureRetirement	Contested
Laclede Gas Company	GR-99-315	<u>Direct</u> - Advertising Expense; Dues & Donations; Miscellaneous Expense; Items to be Trued-up	Contested
St. Joseph Light & Power	HR-99-245	<u>Direct</u> - Advertising Expense; Dues & Donations; Miscellaneous Expense; Items to be Trued-up <u>Rebuttal</u> - Advertising Expense <u>Surrebuttal</u> - Advertising Expense	Settled
St. Joseph Light & Power	ER-99-247	Direct - Merger Expense; Rate Case Expense; Deferral of the Automatic Mapping/Facility Management Costs Rebuttal - Merger Expense; Rate Case Expense; Deferral of the Automatic Mapping/Facility Management Costs Surrebuttal - Merger Expense; Rate Case Expense; Deferral of the Automatic Mapping/Facility Management Costs	Settled
Laclede Gas Company	GR-98-374	Direct- Advertising Expense; Gas Safety Replacement AAO; Computer System Replacement Costs	Settled
Missouri Gas Energy	GR-98-140	<u>Direct</u> - Payroll; Advertising; Dues & Donations; Regulatory Commission Expense; Rate Case Expense	Contested
Gascony Water Company, Inc.	WA-97-510	<u>Rebuttal</u> - Rate Base; Rate Case Expense; Cash Working Capital	Settled
Union Electric Company	GR-97-393	<u>Direct</u> - Interest Rates for Customer Deposits	Settled
St. Louis County Water Company	WR-97-382	<u>Direct</u> - Interest Rates for Customer Deposits, Main Incident Expense	Settled

<u>Company Name</u>	Case Number	<u>Testimony/Issues</u>	Contested or Settled
Associated Natural Gas Company	GR-97-272	Direct-Acquisition Adjustment; InterestRates for Customer Deposits <u>Rebuttal</u> -Acquisition Adjustment; InterestRates for Customer Deposits <u>Surrebuttal</u> -Interest Rates for CustomerDeposits	Contested
Missouri-American Water Company	WA-97-45	<u>Rebuttal</u> - Waiver of Service Connection Charges	Contested
Imperial Utility Corporation	SC-96-427	<u>Direct</u> - Revenues, CIAC <u>Surrebuttal</u> - Payroll; Uncollectible Accounts Expense; Rate Case Expense, Revenues	Settled
St. Louis Water Company	WR-96-263	Direct-Main Incident Repairs Rebuttal- Main Incident Repairs Surrebuttal- Main Incident Repairs	Contested
Steelville Telephone Company	TR-96-123	<u>Direct</u> - Depreciation Reserve Deficiency	Settled
Missouri-American Water Company	WR-95-205/ SR-95-206	Direct-Property Held for Future Use;Premature Retirement of Sewer Plant;Depreciation Study Expense; DeferredMaintenanceRebuttal-Property Held for Future Use;Premature Retirement of Sewer Plant;Deferred MaintenanceSurrebuttal-Property Held for Future Use;Premature Retirement of Sewer Plant;	Contested
St. Louis County Water Company	WR-95-145	RebuttalTank Painting Reserve Account;Main Repair Reserve AccountSurrebuttalMain Repair Reserve Account	Contested
Confluence Rivers	WR-2023-0006	<u>Direct</u> – Income Taxes <u>Surrebuttal</u> – Income Taxes	Contested

CREDENTIALS AND CASE PARTICIPATION OF MALACHI A. BOWMAN

PRESENT POSITION:

I am an Associate Engineer in the Engineering Analysis Department, Industry Analysis Division, of the Missouri Public Service Commission.

EDUCATIONAL BACKGROUND AND WORK EXPERIENCE:

In December 2020, I received a Bachelor of Science Degree in Mechanical Engineering from the University of Kansas. I worked as a Commercial Sales Engineer in the heating, ventilation, and air conditioning (HVAC) space for almost 3 years after receiving my degree. I joined the Commission Staff in March 2024.

Case Number	Utility	Testimony	Issue
ER-2021-0312	Empire District Electric Company	Staff Report	Renewable Energy Purchase Plan
EO-2024-0300	Evergy Missouri West	Staff Report	Renewable Energy Standard Compliance Report
EO-2024-0231	Union Electric Company	Staff Report	Renewable Energy Standard Compliance Plan

TESTIMONY FILED:

Francisco A. del Pozo

Education

2007	M. S., Agricultural Economics, Kansas State University, Manhattan.
2007	B.S., Forestry Engineering, Summa Cum Laude, La Molina National
	Agricultural University, Lima, Peru.

Professional Experience

2022 -	Regulatory Economist, Missouri Public Service Commission
2019-	Technical Advisor, AVCON Industries, Newton, Kansas.
2009-2017	Agricultural Economist, United States Department of Agriculture
	(Foreign Agricultural Service and Risk Management Agency),
	Washington DC and Kansas City, MO.
2007 - 2009	Congressional Hunger Fellow, United Nations Food and Agriculture
	Organization, Rome, Italy
2006	Economic Research Service of the United States Department of
	Agriculture (USDA), Summer Fellowship Program
2003-2006	Graduate Teaching/Research Assistant, Kansas State University
1997-2002	Program Manager, National Project on Watershed Management and
	Soil Conservation. Lima, Peru.
1996	Research Assistant, ADEFOR- Forestry Research Center. Cajamarca,
	Peru.

Case Number	Company	Issues
GA-2023-0441	Spire Missouri	CCN Case
GA-2023-0374	Spire Missouri	CCN Case
GO-2024-0180	Missouri American Water	Carbon Offset Innit. Case
GA2024-0100	Spire Missouri	CCN Case
GE-2023-0393	Spire Missouri	Tariff Rule Variation
GA-2023-0110	Spire Missouri	CCN
GR-2023-0038	Spire Missouri	C&I Custom Rebate Program
ER-2022-0337	Ameren Missouri	Electric Tariffs to Adjust to Revenues
GR-2021-0320	Liberty Utilities	Gas Rate Case
ER-2022-0129	Evergy Missouri Metro	Electric Rate Case

Recent Case Summary

Expert Professional Presentations and Publications

- Foreign Agricultural Service (USDA), Washington, DC July 2012 In the Matter of USDA review of proposals for several free trade agreements tariff lines, developed and presented results scenarios of the tariff rate quotas using computational econometric methods in Both English and Spanish languages during high level trade negotiation meetings with foreign government representatives from Panama, Colombia and CAFTA-DR groups.
- United Nations Food and Agriculture Organization, Rome, Italy (FAO) June 2009 In the Matter of the policy analysis to prevent trade disruptions during due to increase of agricultural commodities, presented a research on the linking trade barriers imposed by countries in the Western Hemisphere based on the case of Argentina's move to restrict agricultural exports during the 2008 food price crisis causing distortions on prices paid to local agricultural producers with the matrix serving as a key tool for the Regional Office for the Latin America and Caribbean Office of FAO.
- Agricultural Economics Department, Kansas State University. May 2007 Size of Entry in Food Economy Firms in the United States between 1977 to 1992," M.S. Thesis, Manhattan, Kansas.
- Forestry Department, La Molina National Agricultural University. June 1997 Determination of coefficient of sawing of plantations of Pinus in the Andean region

CREDENTIALS AND CASE PARTICIPATION OF SHAWN E. LANGE, PE

PRESENT POSITION:

I am a Senior Professional Engineer in the Engineering Analysis Department, Industry Analysis Division, of the Missouri Public Service Commission.

EDUCATIONAL BACKGROUND AND WORK EXPERIENCE:

In December 2002, I received a Bachelor of Science Degree in Mechanical Engineering from the University of Missouri, at Rolla now known as the Missouri University of Science and Technology. I joined the Commission Staff in January 2005. I am a registered Professional Engineer in the State of Missouri and my license number is 2018000230.

Case Number	Utility	Testimony	Issue
ER-2005-0436	Aquila Inc.	Direct	Weather Normalization
		Rebuttal	Weather Normalization
		Surrebuttal	Weather Normalization
ER-2006-0314	Kansas City Power &	Direct	Weather Normalization
	Light Company	Rebuttal	Weather Normalization
ER-2006-0315	Empire District	Direct	Weather Normalization
	Electric Company	Surrebuttal	Weather Normalization
ER-2007-0002	Union Electric Company d/b/a AmerenUE	Direct	Weather Normalization
ER-2007-0004	Aquila Inc.	Direct	Weather Normalization
ER-2007-0291	Kansas City Power &	Staff Report	Weather Normalization
	Light Company	Rebuttal	Weather Normalization
ER-2008-0093	Empire District Electric Company	Staff Report	Weather Normalization
ER-2008-0318	Union Electric Company d/b/a AmerenUE	Staff Report	Weather Normalization

TESTIMONY FILED:

Case Number	Utility	Testimony	Issue
ER-2009-0089	Kansas City Power & Light Company	Staff Report	Net System Input
ER-2009-0090	KCP&L Greater Missouri Operations Company	Staff Report	Net System Input
ER-2010-0036	Union Electric Company d/b/a AmerenUE	Staff Report	Net System Input
ER-2010-0130	Empire District	Staff Report	Variable Fuel Costs
	Electric Company	Surrebuttal	Variable Fuel Costs
ER-2010-0355	Kansas City Power & Light Company	Staff Report	Variable Fuel Costs
ER-2010-0356	KCP&L Greater Missouri Operations Company	Staff Report	Engineering Review- Sibley 3 SCR
ER-2011-0004	Empire District Electric Company	Staff Report	Variable Fuel Costs
ER-2011-0028	Union Electric Company d/b/a Ameren Missouri	Staff Report	Net System Input
ER-2012-0166	Union Electric Company d/b/a Ameren Missouri	Staff Report	Weather Normalization
		Surrebuttal	Weather Normalization
			Maryland Heights In- Service
ER-2012-0174	Kansas City Power & Light Company	Staff Report	Weather Normalization Net System Input Variable Fuel Costs
		Surrebuttal	Weather Normalization
ER-2012-0175	KCP&L Greater Missouri Operations Company	Staff Report	Weather Normalization Net System Input
		Surrebuttal	Weather Normalization
ER-2012-0345	Empire District	Rebuttal	Interim Rates
	Electric Company	Staff Report	Weather Normalization
EC-2014-0223	Noranda Aluminum v. Ameren Missouri	Rebuttal	Weather Normalization
EA-2014-0207	Grain Belt Express CCN	Rebuttal	Certificates of Convenience/Feasibility
		Surrebuttal	Analysis

Case Number	Utility	Testimony	Issue
ER-2014-0258	Union Electric Company d/b/a Ameren Missouri	Staff Report	Net System Input Variable Fuel Costs
ER-2014-0351	Empire District Electric Company	Staff Report	Net System Input Variable Fuel Costs
ER-2014-0370	Kansas City Power & Light Company	Staff Report	Net System Input Variable Fuel Costs
		True-up Direct	Variable Fuel Costs La Cygne In-service
EA-2015-0146	ATXI CCN	Rebuttal	Certificates of Convenience/Feasibility
ER-2016-0023	Empire District Electric Company	Surrebuttal Staff Report	Analysis Net System Input Variable Fuel Costs
		Surrebuttal	Variable Fuel Costs
ER-2016-0179	Union Electric Company d/b/a Ameren Missouri	Staff Report	Variable Fuel Costs
EA-2016-0385	Grain Belt Express CCN	Rebuttal	Certificates of Convenience/Feasibility
		Surrebuttal	Analysis
ER-2018-0145	Kansas City Power & Light Company	Staff Report	Variable Fuel Costs Market Prices
		Rebuttal	Variable Fuel Costs Market Prices
		True-up Direct	Variable Fuel Costs Market Prices
EA-2018-0327	ATXI CCN	Rebuttal	Certificates of Convenience/Feasibility Analysis
EA-2019-0021	Ameren CCN	Staff Report	Certificates of Convenience/Feasibility Analysis
EA-2019-0010	Empire District Electric Company CCN	Staff Report	Certificates of Convenience/Feasibility Analysis
EC-2020-0408	MLA v. Grain Belt Complaint	Staff Recommendation	Formal Complaint
EA-2021-0167	ATXI CCN	Staff Recommendation	Certificates of Convenience/Feasibility Analysis

Case Number	Utility	Testimony	Issue
EA-2021-0087	ATXI CCN	Staff Report	Certificates of Convenience/Feasibility Analysis
ER-2021-0240	Union Electric Company d/b/a Ameren Missouri	Staff Report	Variable Fuel Costs Atchison wind farm Construction Audit and in-service review
		Rebuttal	Atchison in-service and Variable Fuel Costs
ER-2021-0312	Empire District Electric Company	True-up Direct Staff Report	Variable Fuel Costs Transmission and Distribution Investment
EA-2022-0043	Evergy Metro and Evergy West Hawthorn Solar CCN	Staff Report	Certificates of Convenience/Feasibility Analysis
EA-2022-0099	ATXI CCN	Staff Direct Testimony	Certificates of Convenience/Feasibility Analysis
EA-2022-0244	Union Electric Company d/b/a Ameren Missouri	Staff Report	Certificates of Convenience/Feasibility Analysis
EA-2022-0245	Union Electric Company d/b/a Ameren Missouri	Staff Rebuttal Testimony	Certificates of Convenience/Feasibility Analysis
ER-2022-0337	Union Electric Company d/b/a Ameren Missouri	Direct Testimony Rebuttal Testimony Surrebuttal/True- up Direct	Variable fuel Costs Variable fuel Costs Variable fuel Costs
		True-up Rebuttal	Variable fuel Costs
EA-2022-0328	Evergy West	Staff Rebuttal Testimony	Certificates of Convenience/Feasibility Analysis
EA-2023-0017	GrainBelt Express	Staff Rebuttal Testimony	Certificates of Convenience/Feasibility Analysis

Case Number	Utility	Testimony	Issue
EA-2023-0226	Ameren Missouri	Staff Memo	Certificates of Convenience/Feasibility Analysis
ET-2023-0249	Ameren Missouri	Staff Memo	Cogeneration and Net Metering rate
EA-2024-0286	Ameren Missouri	Rebuttal Testimony	Certificates of Convenience/Feasibility Analysis
EF-2024-0021	Ameren Missouri	Rebuttal	Financing Order Authorizing the Issue of Securitized Utility Tariff Bonds
ER-2024-0189	Evergy Missouri West	Rebuttal	Variable Fuel Cost

Credentials and Background of J Luebbert

I have a Bachelor of Science degree in Biological Engineering from the University of Missouri. My work experience prior to becoming of member of the Missouri Public Service Commission Staff includes three years of regulatory work for the Missouri Department of Natural Resources.

I am currently employed as the manager of the Tariff/Rate Design Department of the Industry Analysis Division of the Missouri Public Service Commission Staff. Prior to holding my current position, I was employed as Case Manager of the Commission Staff Division, Associate Engineer of the Engineering Analysis Department of the Industry Analysis Division, and as a Utility Engineering Specialist III in the Energy Resources Department of the Commission Staff Division. I have been employed at the Missouri Public Service Commission since March 2016 and am responsible for preparing staff recommendations and ensuring that Staff presents recommendations in a neutral, independent manner to inform the Commission of Staff's position and possible alternatives.

Case Number	Company	Issues
EO-2015-0055	Ameren Missouri	Evaluation, Measurement, and Verification
EO-2016-0223	Empire District Electric Company	Integrated Resource Planning Requirements
EO-2016-0228	Ameren Missouri	Utilization of Generation Capacity, Plant Outages, and Demand Response Program
ER-2016-0179	Ameren Missouri	Heat Rate Testing
ER-2016-0285	Kansas City Power & Light Company	Heat Rate Testing
EO-2017-0065	Empire District Electric Company	Utilization of Generation Capacity and Station Outages

Case Number	Company	Issues
EO-2017-0231	Kansas City Power & Light Company	Utilization of Generation Capacity, Heat Rates, and Plant Outages
EO-2017-0232	KCP&L Greater Missouri Operations Company	Utilization of Generation Capacity, Heat Rates, and Plant Outages
EO-2018-0038	Ameren Missouri	Integrated Resource Planning Requirements
EO-2018-0067	Ameren Missouri	Utilization of Generation Capacity, Heat Rates, and Plant Outages
EO-2018-0211	Ameren Missouri	Avoided Costs and Demand Response Programs
EA-2019-0010	Empire District Electric Company	Market Protection Provision
GO-2019-0115	Spire East	Policy
GO-2019-0116	Spire West	Policy
EO-2019-0132	Kansas City Power & Light Company	Avoided Cost, SPP resource adequacy requirements, and Demand Response Programs
ER-2019-0335	Ameren Missouri	Unregulated Competition Waivers and Class Cost Of Service
ER-2019-0374	Empire District Electric Company	SPP resource adequacy
EO-2020-0227	Evergy Missouri Metro	Demand Response programs
EO-2020-0228	Evergy Missouri West	Demand Response programs
EO-2020-0262	Evergy Missouri Metro	Demand Response programs
EO-2020-0263	Evergy Missouri West	Demand Response programs
EO-2020-0280	Evergy Missouri Metro	Integrated Resource Planning Requirements
EO-2020-0281	Evergy Missouri West	Integrated Resource Planning Requirements
EO-2021-0021	Ameren Missouri	Integrated Resource Planning Requirements
EO-2021-0032	Evergy	Renewable Generation and Retirements
GR-2021-0108	Spire Missouri	Metering and Combined Heat and Power
ET-2021-0151	Evergy	Capacity costs
ER-2021-0240	Ameren Missouri	Market Prices, Construction Audit, Smart Energy Plan, AMI
ER-2021-0312	Empire District Electric Company	Construction Audit, Market Price Protection, PISA Reporting
EO-2022-0193	Empire District Electric Company	Retirement of Asbury
ER-2022-0129	Evergy Missouri Metro	MEEIA annualization

Case Number	Company	Issues
ER-2022-0130	Evergy Missouri West	MEEIA annualization, Schedule SIL revenue and incremental costs
EF-2022-0155	Evergy Missouri West	Customer event balancing
EC-2022-0315	Evergy Missouri West	Compliance with Stipulation and Agreement, Commission Order, and Schedule SIL
GR-2022-0179	Spire Missouri	Compressed Natural Gas
EA-2022-0244	Ameren Missouri	Huck Finn Solar CCN
EA-2022-0245	Ameren Missouri	Boomtown Solar CCN
EA-2022-0328	Evergy Missouri West	Persimmon Creek CCN
ER-2022-0337	Ameren Missouri	Billing determinant adjustments
EA-2023-0286	Ameren Missouri	Solar CCNs
EO-2024-0002	Evergy Missouri West	Data retention
	Evergy Missouri Metro	
EO-2023-0136	Ameren Missouri	MEEIA program design, avoided costs
EO-2023-0369	Evergy Missouri Metro	MEEIA program design, tariffs
EO-2023-0370	Evergy Missouri West	

CREDENTIALS AND CASE PARTICIPATION OF BRODRICK NIEMEIER

Present Position:

I am an Associate Engineer in the Engineering Analysis Department, Industry Analysis Division, of the Missouri Public Service Commission.

Educational Background and Work Experience:

In December 2021, I received a Bachelor of Science Degree in Chemical Engineering from Missouri University of Science and Technology (UMR). I joined the Commission Staff in March 2022.

Testimony Filed:

Case Number	Utility	Testimony	Issue
GE-2018-0193	Summit Natural Gas of Missouri	Staff Report	Meter Inspections
EA-2022-0244	Ameren Missouri	Rebuttal	Qualifications and Report Requirements
EO-2022-0320	Evergy Missouri West	Staff Report	Change of Provider
WA-2022-0361	Missouri American Water Company	Staff Report	Depreciation
WA-2023-0026	Confluence Rivers	Staff Report	Depreciation
WA-2023-0071	Missouri American Water Company	Staff Report	Depreciation
EO-2023-0105	Evergy Missouri West	Staff Report	Change of Provider
GE-2023-0196	Liberty (Empire) Gas	Staff Report	Meter Inspections
GE-2023-0354	Spire Missouri	Staff Report	Meter Inspections
EO-2024-0035	Evergy Missouri West	Staff Report	Change of Provider
EO-2024-0142	Evergy Missouri West	Staff Report	Change of Provider
EO-2024-0161	Evergy Missouri West	Staff Report	Change of Provider

EA-2023-0131	Liberty (Empire)	Staff Report	Application
	Electric		Requirements,
			Qualifications,
			Maintenance and
			Forced Outages, and
			Operating Plans
ER-2024-0189	Evergy Missouri	Direct, Rebuttal,	Fuel and Purchased
	West	True-up	Power Cost
GE-2024-0345	Summit Natural Gas	Staff Report	Meter Inspections
	of Missouri	_	_

Credentials and Background of Marina Stever

I have a Master's of Science in Environmental and Natural Resource Economics from the University of Rhode Island. Additionally, I hold a Bachelor's of Science in Business Administration with a concentration in Economics from the University of Central Missouri. My work experience prior to becoming of member of the Commission Staff includes two years as an Energy Analyst at Missouri's Department of Natural Resources- Division of Energy, as well as one year as an Economic Development Specialist at Missouri's Department of Economic Development.

I am currently employed as a Data Analyst in the Tariff/Rate Design Department of the Industry Analysis Division of the Missouri Public Service Commission Staff. I have been employed at the Missouri Public Service Commission since October 2023 and am responsible for preparing staff recommendations and ensuring that Staff presents recommendations in a neutral, independent manner to inform the Commission of Staff's position and possible alternatives.

Case Number	Company	Issues
ER-2024-0112	Ameren Missouri	RESRAM Rate Adjustment
ER-2024-0187	Ameren Missouri	MEEIA EEIC Rider Adjustment
GR-2024-0106	Liberty Midstates	General Rate Increase
GO-2024-0180	Spire Missouri	Carbon Offset Initiative
ER-2024-0319	Ameren Missouri	General Rate Increase
ER-2024-0189	Evergy West	General Rate Increase
EO-2025-0046	Liberty	DSIM Rider Rate Adjustment
EO-2023-0136	Ameren Missouri	MEEIA Regulatory Changes

Credentials and Background of

Seoung Joun Won, PhD

I am currently employed as a Regulatory Compliance Manager in the Financial Analysis Department of the Financial and Business Analysis Division of the Missouri Public Service Commission. I have been employed at the Missouri Public Service Commission since May 2010.

I received my Bachelor of Arts, Master of Arts, and Doctor of Philosophy in Mathematics from Yonsei University and my Bachelor of Business Administration in Financial Accounting from Seoul Digital University in Seoul, South Korea, and earned my Doctor of Philosophy in Economics from the University of Missouri - Columbia. Also, I passed several certificate examinations for Finance Specialist in South Korea such as Accounting Management, Financial Risk Manager, Enterprise Resource Planning Accounting Consultant, Derivatives Investment Advisor, Securities Investment Advisor, and Financial Planner.

Prior to joining the Commission, I taught both undergraduate and graduate level mathematics at the Korean Air Force Academy and Yonsei University for 13 years. I served as the director of the Education and Technology Research Center in NeoEdu for 5 years. Before starting my current position at the Missouri Public Service Commission, I had served as a regulatory economist in Tariff/Rate Design Department.

My current duties at the Commission include financial analysis of rate of return and cost of equity, valuation analysis on merger and acquisition, due diligence review and supporting economic and statistical analysis.

List of Previous Testimony Filed

Seoung Joun Won, PhD

Case Number	Company	Issue
EF-2025-0047	Union Electric Co., d/b/a Ameren Missouri	Financing Authority
ER-2024-0212	Union Electric Co., d/b/a Ameren Missouri	Financial Capability
WF-2024-0353	Missouri-American Water Company	Financing Authority
WA-2024-0325	Missouri-American Water Company	Financial Capability
ER-2024-0189	Evergy Missouri West, Inc. d/b/a Evergy Missouri West	Rate of Return, Capital Structure
GA-2024-0257	Spire Missouri, Inc. d/b/a Spire	Financial Capability
EO-2023-0448	Union Electric Co., d/b/a Ameren Missouri	Nuclear Decommissioning
GA-2024-0243	Spire Missouri, Inc. d/b/a Spire	Financial Capability
EA-2024-0147	Ameren Transmission Company of Illinois	Financial Capability
EA-2023-0131	Empire District Electric Company, d/b/a Liberty	Financial Capability
EF-2024-0192	Evergy Metro, Inc. d/b/a Evergy Missouri Metro	Financing Authority
WF-2024-0135	Liberty Utilities (Missouri Water) LLC d/b/a Liberty	Financing Authority
EF-2024-0099	Union Electric Co., d/b/a Ameren Missouri	Financing Authority
GA-2024-0100	Spire Missouri, Inc. d/b/a Spire	Financial Capability
EA-2023-0286	Union Electric Co., d/b/a Ameren Missouri	Financial Capability
GA-2023-0441	Spire Missouri, Inc. d/b/a Spire	Financial Capability

Case Number	<u>Company</u>	Issue
EF-2023-0425	Evergy Metro Inc., d/b/a Evergy Missouri Metro	Financing Authority
SA-2023-0435	Missouri-American Water Company	Financial Capability
WA-2023-0434	Missouri-American Water Company	Financial Capability
GA-2023-0389	Spire Missouri, Inc. d/b/a Spire	Financial Capability
GA-2023-0374	Spire Missouri, Inc. d/b/a Spire	Financial Capability
GF-2023-0280	Liberty Utilities (Midstates Natural Gas) Corp. d/b/a Liberty	Financing Authority
WA-2023-0345		Einen siel Canability
WA-2025-0545	Missouri-American Water Company	Financial Capability
EA-2023-0226	Union Electric Co., d/b/a Ameren Missouri	Financial Capability
LA-2025-0220	Sinon Electric Co., d/0/a Americi ivissouri	Thiancial Capability
EA-2023-0017	Grain Belt Express LLC	Financial Capability
	I I I I I I I I I I I I I I I I I I I	
GA-2023-0038	Spire Missouri, Inc. d/b/a Spire	Financial Capability
EF-2022-0151	Union Electric Co., d/b/a Ameren Missouri	Financing Authority
EA-2022-0328	Evergy Missouri West, Inc.	Financial Capability
	d/b/a Evergy Missouri West	
ER-2022-0337	Union Electric Co., d/b/a Ameren Missouri	Rate of Return, Capital Structure
		-
EA-2022-0245	Union Electric Co., d/b/a Ameren Missouri	Financial Capability
EA 2022 0244	Union Electric Co. d/k/o Amoron Missouri	Eineneiel Conshility
EA-2022-0244	Union Electric Co., d/b/a Ameren Missouri	Financial Capability
EA-2022-0234	NextEra Energy Transmission Southwest, LLC	Financial Capability
LA 2022 0234	TextEra Energy Transmission Southwest, ELC	T manetar Capability
GR-2022-0179	Spire Missouri, Inc., d/b/a Spire	Rate of Return,
		Capital Structure
GF-2022- 0169	Spire Missouri, Inc.	Financing Authority
		-

Case Number	<u>Company</u>	Issue
EF-2022-0164	Union Electric Co., d/b/a Ameren Missouri	Financing Authority
WF-2022-0161	Missouri-American Water Company	Financing Authority
ER-2022-0130	Evergy Missouri West, Inc., d/b/a Evergy Missouri West	Rate of Return, Capital Structure
ER-2022-0129	Evergy Metro Inc., d/b/a Evergy Missouri Metro	Rate of Return, Capital Structure
EF-2022- 0103	Evergy Missouri West, Inc.	Financing Authority
WF-2022-0066	Missouri American Water Company	Financing Authority
WF-2021-0427	Raytown Water Company	Financing Authority
GR-2021-0320	Empire District Gas Company	Rate of Return, Capital Structure
ER-2021-0312	Empire District Electric Company	Rate of Return, Capital Structure
GR-2021-0241	Union Electric Co., d/b/a Ameren Missouri	Rate of Return, Capital Structure
ER-2021-0240	Union Electric Co., d/b/a Ameren Missouri	Rate of Return, Capital Structure
GR-2021-0108	Spire Missouri, Inc.	Rate of Return, Capital Structure
EA-2021-0087	Ameren Transmission Company of Illinois	Financial Capability
EA-2020-0371	Union Electric Co., d/b/a Ameren Missouri	Financial Capability
SR-2020-0345	Missouri American Water Company	Rate of Return, Capital Structure
WR-2020-0344	Missouri American Water Company	Rate of Return, Capital Structure
EF-2020-0301	Evergy Missouri Metro	Financing Authority

Case Number	<u>Company</u>	Issue
WR-2020-0264	Raytown Water Company	Rate of Return, Capital Structure
WR-2020-0053	Confluence Rivers Utility Operating Company, Inc.	Rate of Return, Capital Structure
HM-2020-0039	Veolia Energy Kansas City, Inc. AIP Project Franklin Bidco	Merger and Acquisition
EO-2019-0133	KCP&L Greater Missouri Operations Company, Evergy Metro	Business Process Efficiency
EO-2019-0132	Kansas City Power & Light Company, Evergy Metro	Business Process Efficiency
GR-2019-0077	Union Electric Co., d/b/a Ameren Missouri	Weather & Normalization, Net System Input
GO-2019-0059	Spire West, Spire Missouri, Inc.	Weather Variables
GO-2019-0058	Spire East., Spire Missouri, Inc.	Weather Variables
ER-2018-0146	KCP&L Greater Missouri Operations Co.	Weather & Normalization, Net System Input
ER-2018-0145	Kansas City Power & Light Co.	Weather & Normalization, Net System Input
GR-2018-0013	Liberty Utilities (Midstates Natural Gas) Corp.	Weather Variables
GR-2017-0216	Missouri Gas Energy (Laclede), Spire Missouri, Inc.	Weather Variables
GR-2017-0215	Laclede Gas Co., Spire Missouri, Inc.	Weather Variables

Case Number	<u>Company</u>	Issue
ER-2016-0285	Kansas City Power & Light Co.	Weather & Normalization, Net System Input
ER-2016-0179	Union Electric Co., d/b/a Ameren Missouri	Weather & Normalization, Net System Input
ER-2016-0156	KCP&L Greater Missouri Operations Co.	Weather & Normalization, Net System Input
ER-2016-0023	Empire District Electric Company	Weather & Normalization, Net System Input
ER-2014-0370	Kansas City Power & Light Co	Weather & Normalization, Net System Input
ER-2014-0351	Empire District Electric Company	Weather & Normalization, Net System Input
ER-2014-0258	Union Electric Co., d/b/a Ameren Missouri	Weather & Normalization, Net System Input
EC-2014-0223	Noranda Aluminum, Inc., et al, Complaint v. Union Electric Co., d/b/a Ameren Missouri	Weather Variables
GR-2014-0152	Liberty Utilities (Midstates Natural Gas) Corp.	Weather Variables
GR-2014-0086	Summit Natural Gas of Missouri, Inc.	Weather Variables
HR-2014-0066	Veolia Energy Kansas City, Inc.	Weather Variables, Revenue
GR-2013-0171	Laclede Gas Co.	Weather Variables
ER-2012-0345	Empire District Electric Company	Weather Variables, Revenue

Case Number	<u>Company</u>	Issue
ER-2012-0175	KCP&L Greater Missouri Operations Co.	Weather Variables
ER-2012-0174	Kansas City Power & Light Co.	Weather Variables
ER-2012-0166	Union Electric Co., d/b/a Ameren Missouri	Weather Variables, Revenue
HR-2011-0241	Veolia Energy Kansas City, Inc.	Weather Variables
ER-2011-0028	Union Electric Co., d/b/a Ameren Missouri	Weather Variables, Revenue
ER-2011-0004	Empire District Electric Company	Weather Variables, Revenue
GR-2010-0363	Union Electric Co., d/b/a Ameren Missouri	Weather Variables
ER-2010-0356	KCP&L Greater Missouri Operations Co.	Weather Variables
ER-2010-0355	Kansas City Power & Light Co.	Weather Variables, Revenue

Work Related Publication

Won, Seoung Joun, X. Henry Wang, and Henry E. Warren. "Climate normals and weather normalization for utility regulation." *Energy Economics* (2016).