

Exhibit No.:

Issues: Greenwood Energy  
Center 1 & 2  
Lease

Witness: Glenn P. Keefe

Sponsoring Party: Missouri Public  
Service

Case No.: ER-2001-672

Before the Public Service Commission  
of the State of Missouri

Rebuttal Testimony

of

Glenn P. Keefe

**FILED<sup>3</sup>**  
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**BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF MISSOURI  
REBUTTAL TESTIMONY OF GLENN P. KEEFE  
ON BEHALF OF MISSOURI PUBLIC SERVICE,  
A DIVISION OF UTILICORP UNITED INC.  
CASE NO. ER-2001-672**

1 Q. Please state your name and business address.

2 A. My name is Glenn P. Keefe. My business address is 10700 East 350 Highway, Kansas  
3 City, Missouri 64138.

4 Q. By whom are you employed and in what capacity?

5 A. I am employed by UtiliCorp United Inc. ("UtiliCorp") as Vice President, Generation. I  
6 have responsibilities for the operation and maintenance of UtiliCorp's regulated  
7 generating assets. In Missouri, UtiliCorp currently conducts its regulated utility business  
8 though its Missouri Public Service ("MPS") and its St. Joseph Light & Power operating  
9 divisions.

10 Q. Briefly describe your education and work experience.

11 A. In 1973 I received a Bachelor of Science degree in Mechanical Engineering from the  
12 University of Missouri – Rolla. After receiving my degree, I joined the Missouri Public  
13 Service Company, which later became UtiliCorp, as Staff Engineer at the Sibley  
14 Generating Station. In 1974, I was promoted to Station Superintendent at the Ralph  
15 Green Generation Station in Pleasant Hill, Missouri. In 1976, I returned to the Sibley  
16 Generating Station as Operations Engineer. From 1979 through 1989, I served as  
17 Assistant Station Superintendent at the Sibley Generating Station and in 1989 was  
18 promoted to Station Superintendent. I have served in my current position of Vice  
19 President, Generation since 1997. My current responsibilities include supervision of the

1 operation and maintenance of 41 generating units at 15 different locations in Missouri,  
2 Kansas, and Colorado. This includes part ownership of the three units at the Jeffrey  
3 Energy Center operated by Western Resources and the Iatan Generating Station operated  
4 by Kansas City Power & Light. Included in my responsibilities is the overall supervision  
5 of the maintenance of utility turbines.

6 Q. What is the purpose of the rebuttal testimony you now are submitting to the Missouri  
7 Public Service Commission ("Commission")?

8 A. The purpose of my rebuttal testimony is to address and respond to certain statements and  
9 positions of the Commission Staff ("Staff"). Specifically, I am addressing direct  
10 testimony filed by Cary Featherstone, dated December 6, 2001, and involving the  
11 Greenwood Energy Center, specifically the lease of and rate treatment for Greenwood  
12 Units 1 and 2 (the "Greenwood Units"). A number of his assumptions, philosophical  
13 positions, and conclusions are incorrect. Therefore, his recommendations to the  
14 Commission also are incorrect and should not be followed.

15 Q. Did you file direct testimony on any issue in this proceeding?

16 A. No. UtiliCorp witness Stephen L. Ferry addressed the matter of the Greenwood leases at  
17 pages 24-26 of his direct testimony, and explained why purchasing the Greenwood units  
18 was the best option, placing the assets in an subsidiary of UtiliCorp and leasing the  
19 property to MPS as a cost savings for the customer.

20 [Source: Direct Testimony of Stephen L. Ferry, filed June 8, 2001.]

1 Q. Do you agree with the statements made in Mr. Ferry's testimony about UtiliCorp's  
2 purchase of the Greenwood Units and the lease of those Units to MPS?

3 A. I do.

4 Q. What issues do you wish to address on this topic?

5 A. Mr. Featherstone has several concerns with MPS's requested treatment of its actual costs  
6 relating to the Greenwood Units. Therefore, he recommends that rather than allowing  
7 MPS to recover its actual current costs relating to these units, the Commission instead  
8 should allow recovery of a smaller amount of costs, and should act as if MPS had  
9 purchased the Units at issue even though that did not occur. To demonstrate that Mr.  
10 Featherstone is wrong both as to his facts and as to his conclusions, I will address the  
11 following points in his testimony:

- 12 1. Treatment of the Greenwood Units in the Ratemaking Process  
13 2. Cost and Value of the Units  
14 3. Lease Payments

15 Q. Will your rebuttal testimony address all of the generating units at the Greenwood facility?

16 A. I will primarily address Units 1 and 2 and the costs relating to those Units. There are four  
17 separate combustion turbines located at the Greenwood Generating Station. As Mr. Ferry  
18 stated in his direct testimony, only the lease for Greenwood Units 1 and 2 has expired,  
19 and therefore MPS only is seeking the recovery of new costs as to those Units.

20 [Source: Direct Testimony of Stephen L. Terry, page 25.]

21 Q. Did Mr. Featherstone address the other two Greenwood units (Units 3 and 4) in his  
22 testimony as well?

1 A. Yes. Mr. Featherstone stated at page 16 of his testimony that the Commission should  
2 address the future rate treatment of Units 3 and 4. MPS is not seeking any change in the  
3 costs in its rates with respect to Units 3 and 4 since the lease cost for those units – which  
4 have been in place since the late 1970s and the full lease cost of which have been  
5 included in MPS's rates since that time – have not yet expired.

6 **BACKGROUND**

7 Q. Are any costs for Greenwood Units 1 and 2 currently included in MPS's rates?

8 A. Yes. At all times since MPS first began to lease these Units in the mid-1970s, MPS has  
9 requested, and this Commission has approved MPS's requests, to include in rates the  
10 actual costs MPS has incurred in leasing these Units from their owners.

11 Q. Is MPS proposing to continue this same rate treatment in the future – that is, is MPS  
12 proposing to continue including in rates the actual costs to MPS of leasing Greenwood  
13 Units 1 and 2?

14 A. Yes. The 25-year lease for Greenwood Units 1 and 2 expired in mid-2000, and MPS  
15 entered into a new, shorter-term lease for the Units at that time. The cost of leasing the  
16 Units is, of course, higher now than it was in the mid-1970s, just as the cost of leasing  
17 virtually any item of property such as a car or a house would be considerably higher, on a  
18 nominal dollar basis, than in the mid-1970s. Therefore, the annual lease costs that MPS  
19 is seeking approval to include in rates is greater than the costs of the 1970s-era lease.

20 [Source: Current Greenwood lease between Energy One Ventures and MPS, provided to  
21 Staff on MPSC 299, Supplement 1.]

22 Q. Mr. Featherstone states in his testimony that there is no executed lease between MPS and  
23 EnergyOne Ventures for the Greenwood Units. Is that true?

1 A. No. A new lease for the Units has been executed and was provided to Staff as a response  
2 to MPSC 299, Supplement 1. That lease is effective as of April 2000.

3 Q. Does Mr. Featherstone dispute MPS's need for the capacity and energy from Greenwood  
4 Units 1 and 2?

5 A. Not to my knowledge. I believe neither Staff nor any other party has ever argued that  
6 MPS and its customers do not need the capacity and energy provided by Greenwood  
7 Units 1 and 2. If a party did dispute the need of MPS and its customers for that capacity  
8 and energy, they would be wrong. MPS and its customers have a clear need for these  
9 Units, just as it has since the 1970s. If MPS did not continue to lease these Units, it  
10 would need to buy other generating units or enter into power purchase agreements for the  
11 capacity and energy. As far as I am aware, the only dispute concerning Greenwood Units  
12 1 and 2 is the proper rate treatment for them, and the amount of costs related to the  
13 Greenwood Units that should be included in MPS's rates.

14 **TREATMENT OF UNITS IN RATEMAKING PROCESS**

15 Q. Does Mr. Featherstone advocate different rate treatment for the Greenwood Units than  
16 MPS has proposed?

17 A. Yes. Mr. Featherstone makes clear, beginning on page 16 of his testimony, that he  
18 believes Greenwood Units 1 and 2 should be rate-based and that MPS should recover  
19 costs based on the assumption that the Units were purchased by MPS and placed in rate  
20 base. He also asserts that upon the expiration of the existing lease for units 3 and 4, those  
21 Units should be rate-based as well.

22 Q. How do you respond?

1 A. Mr. Featherstone is proposing rate treatment for the Greenwood Units based on events  
2 that did not happen, and facts that are wrong. His assumptions do not reflect reality.

3 Q. Is Mr. Featherstone correct that the Greenwood Units should be rate based?

4 A. No. It was the proper decision, for both ratepayers and MPS, for MPS to continue to  
5 lease Greenwood Units 1 and 2 after the long-term lease for those Units expired in 2000.  
6 MPS firmly believed then, and continues to believe today, that leasing the Units rather  
7 than buying them at their market value when the lease expired will result in lower costs  
8 and less risk for MPS's ratepayers.

9 [Source: Data Request MPSC-236, Fern Engineering Report dated July 9, 1999; Data  
10 Request MPSC-236, Purchase Greenwood Turbines, Economic Analysis, UtiliCorp  
11 Power Service, December 1999.]

12 Q. Should the issue of rate-basing Units 3 and 4 be addressed by the Commission in this  
13 proceeding?

14 A. No, there is no reason for the Commission to address or decide whether Units 3 and 4  
15 should be rate-based. MPS is not requesting to change the existing cost recovery  
16 methodology for those Units, or the amount of costs for them that is now included in  
17 MPS's rates. As Mr. Ferry noted in his testimony, the lease cost for Units 3 and 4 will  
18 not change until the term of the original leases expire. These financial arrangements will  
19 continue as Mr. Featherstone recognizes (at page 10 of his testimony). The costs relating  
20 to those leases have consistently been subject to Commission review and have  
21 consistently been approved and included in MPS's rates since the late 1970's. There is  
22 no reason for the Commission to re-evaluate its prior decision allowing the lease costs to  
23 be included in MPS's rates.

1 Q. Why does Mr. Featherstone advocate rate-basing the Greenwood Units?

2 A. There apparently are three reasons for Mr. Featherstone's recommendation to rate-base  
3 Greenwood Units 1 and 2 (as well as, at some future time, Units 3 and 4). First, and  
4 based on a post-hoc analysis of the now-expired 25-year lease for Greenwood Units 1 and  
5 2, he concludes that it was a mistake for MPS, in the mid-1970s, to lease the Greenwood  
6 Units instead of buy them and put them in rate base. Second, he assumes that the future  
7 will be exactly like the past. Therefore, he asserts that because it was a mistake to lease  
8 the assets in the mid-1970s, it also would be a mistake to allow MPS to continue to lease  
9 the Greenwood Units today, and that to avoid that mistake the Commission should force  
10 MPS to rate-base the assets even though MPS does not own them. Third, Mr.  
11 Featherstone creates "savings" for ratepayers from his proposed rate-basing of the Units  
12 by urging that the Commission rate-base the Units at an arbitrary number he asserts is  
13 their "true" value. He asserts this value should be used even though the Units were sold,  
14 in an arms-length transaction between two unaffiliated parties, at a price almost 50%  
15 higher than the value he proposes.

16 Q. Are any of these assumptions, conclusions or recommendations correct?

17 A. No. Mr. Featherstone's conclusions, as well as the facts and assumptions he relies on for  
18 his conclusions, are wrong. The Commission should not accept them.

19 Q. As to the first of Mr. Featherstone's conclusions, why does he believe it was a mistake  
20 for MPS to have entered into a lease for the Greenwood Units in the mid-1970s?

21 A. At various points in his testimony, Mr. Featherstone dissects the original, now-expired  
22 lease between MPS and certain financial institutions for Greenwood Units 1 and 2 that  
23 were entered into in the mid-1970s, and he analyzes the benefits (or detriments) to

1 ratepayers of that lease. He concludes that, as events have turned out over the 25-year  
2 term of that lease, ratepayers would have been better off if MPS would have purchased  
3 these Units and placed them into rate base, rather than having leased them and recovered  
4 the lease costs through rates. As a result, at page 24 of his testimony Mr. Featherstone  
5 includes a question about whether there is a way of "correcting this costly past mistake of  
6 leasing rather than owning the Greenwood Units." In response, he states that while it is  
7 not possible to correct the past mistake, the Commission and MPS can avoid making the  
8 same mistake today by rate-basing the Greenwood Units rather than allowing MPS to  
9 recover its actual lease costs.

10 Q. Is Mr. Featherstone correct that it was a "mistake" for MPS to lease the Greenwood Units  
11 in the mid-1970s?

12 A. No, and apparently the Commission did not think it was a mistake either because, as Mr.  
13 Featherstone notes at page 10 of his testimony, the Commission approved the lease when  
14 it was entered into. Moreover, the Commission has considered and allowed MPS to  
15 recover the full cost of the lease in numerous MPS rate case orders since the mid-1970s.  
16 It is indeed odd for Mr. Featherstone now, after the end of the full term of the 25-year  
17 lease for Units 1 and 2, to allege that it was a mistake for MPS to have entered into the  
18 lease in the first place. Presumably he also thinks it was a mistake for the Commission to  
19 allow MPS to recover the costs of that lease as well, though to my knowledge, Staff never  
20 raised any such issue with the lease during its entire 25-year term.

21 Q. What were the conditions that caused MPS, in the mid-1970s, to determine that leasing  
22 the Greenwood Units would be more beneficial than buying generating units or entering  
23 into power purchase agreements?

1 A. In 1975, MPS decided to initially lease the Units for the simple reason that MPS did not  
2 have the cash to support buying such assets. MPS had gone through and was in a  
3 tremendous growth period.

4 Q. Please briefly describe the history leading up to the decisions to lease the Greenwood  
5 Units.

6 A. MPS had experienced dramatic growth during the 1960's and 1970's, and electric  
7 demand was continuing to increase. MPS had built the Ralph Green Units 1 & 2 in the  
8 mid 1950's – those units had a generating capacity of 22 MW each. Electrical growth  
9 continued to surpass demand and in 1960, the 44 MW Sibley Unit 1 was built. In 1962  
10 another 44 MW of generating capacity was added with Sibley Unit 2. During the mid-  
11 1960's, the Sibley Units were operating at maximum capacity and yet demand continued  
12 to grow. In 1969 Sibley Unit 3 went commercial. When additional peaking units were  
13 needed in the mid 1970's, MPS was still a small utility, and in light of the substantial  
14 capital commitments on generating assets in the most recent 10 or 15 years, simply did  
15 not have enough cash to finance buying or owning the Greenwood combustion turbines.  
16 Given those conditions and the general state of the electric industry at that time, the most  
17 viable and available option was to lease the needed generating capacity. The  
18 Commission understood that leasing not only was the best option for the customers and  
19 the company, it really was the only viable option available.

20 Q. Aside from the fact that leasing the Units was not a mistake because it was the only  
21 option available, how did customers fare over the 25-year term of the lease by MPS  
22 leasing rather than buying and rate-basing the Units?

1 A. Mr. Featherstone presents a spreadsheet (Schedule 2-1) to compare leasing and owning  
2 the Greenwood Units, and argues that the spreadsheet demonstrates customers would  
3 have been better off if MPS would have bought and rate-based the assets rather than  
4 leased them. He is wrong.

5 Q. Why is Mr. Featherstone wrong?

6 A. His spreadsheet needs to be separated into two parts, the first lease period (that is, the 25-  
7 year term of the original lease) and the second lease period (that is, the period of time  
8 beginning in 2000 upon the expiration of the original lease). His spreadsheet states that  
9 from June 1, 1975 through May 31, 2000, the lease cost was \$3,375,629 lower than the  
10 cost would have been if the Greenwood units had been put into rate base, thus saving  
11 ratepayers over \$3.3 million dollars over the 25 year period.

12 Q. Does Mr. Featherstone's spreadsheet contain all of the calculations necessary to evaluate  
13 leasing or buying the Greenwood Units?

14 A. No. MPS also uses an additional spreadsheet calculation to compute the effects of  
15 inflation. By using the consumer price index for the years 1975 through 2000, we can  
16 fairly compare any year from 1975 to 1999 to 2000 dollars. Using those figures, and  
17 based on 2000 dollars, the lease saved MPS's consumers \$9,922,449 from 1975 to 2000,  
18 compared to if MPS had owned the assets and rate-based them.

19 [Source: Schedule GPK3.]

20 Q. Is the future and the second portion of Mr. Featherstone's Schedule 2-1 spreadsheet  
21 accurate?

22 A. Unfortunately, no. The year 2000 marked the end of the original 25-year lease and the  
23 commencement of a new lease. The cost of the new lease must be, and was, established

1 based on the facts, costs and market conditions that existed at that time. No rational  
2 businessperson or regulator can simply assume, without any additional analysis, that it is  
3 appropriate merely to extrapolate the future from past numbers and events as if nothing  
4 has changed and as if no analysis or consideration of market conditions or other present  
5 facts is necessary. If only business planning and ratemaking were so easy! Instead, MPS  
6 and the Commission must look at current facts and market conditions; as a result, Mr.  
7 Featherstone's spreadsheet must be recomputed as well.

8 Q. What action does Mr. Featherstone propose to "correct" what he views as the 25-year old  
9 "mistake" of leasing the Greenwood Units instead of buying them?

10 A. Well, he says at page 24 of his testimony that "it is not possible to go back in time and  
11 restate for rate purposes what the cost would have been owning versus leasing the  
12 Greenwood Units." I agree. However, he then says that MPS and the Commission  
13 should avoid making this same "mistake" again by having MPS rate-base the assets now,  
14 instead of continuing to lease them.

15 Q. Do you agree with this approach?

16 A. No. First, as noted above, I do not agree that the original decision was a mistake.  
17 Second, and regardless whether or not it was a mistake, Greenwood Units 1 and 2 should  
18 not be rate-based now.

19 Q. Why not?

20 A. For several reasons. First of all, it is not appropriate for the Commission to base its rate  
21 orders on pretend facts rather than real facts. MPS does not own the Greenwood Units.  
22 It would be improper for the Commission to impute to rate base, assets that MPS does not  
23 own. Second, Mr. Featherstone's analysis that ratepayers would get a better deal in the

1 future if MPS were considered to have purchased the assets in 2000 and rate-based them,  
2 rather than allowing MPS to recover its actual lease costs, is mistaken and based on  
3 several faulty assumptions and allegations concerning the correct cost/value of those  
4 units

5 Q. You already have stated that you believe it would be improper for the Commission to  
6 rate-base an asset that MPS does not even own. Are there other reasons you believe it  
7 would be inappropriate for the Commission to adopt Staff's recommendation to treat the  
8 Greenwood Units as if they were owned and thus to rate-base them?

9 A. Yes. MPS firmly believed in 2000 upon the expiration of the original lease and continues  
10 to believe now that the best option for both MPS and its ratepayers is for MPS to control  
11 the assets but for the Units not to be purchased and placed into rate base. Staff apparently  
12 believes that the only reason MPS wishes to keep assets out of rate base is for the sole  
13 benefit of MPS and UtiliCorp stockholders. For example, on page 16 of his testimony,  
14 Mr. Featherstone states that MPS and UtiliCorp refused to consider placing the  
15 Greenwood Units in rate base solely due to the "regulatory climate" in Missouri.

16 Q. Is this an accurate statement?

17 A. No. MPS believes its decision, made in early 2000, to continue leasing the Units rather  
18 than to buy them was and is in the best interest of its ratepayers.

19 Q. Did the "regulatory climate" influence MPS's decision?

20 A. The regulatory climate was one reason MPS believed it was not in either ratepayers' or  
21 MPS's interest to own and rate-base the Greenwood Units. But Mr. Featherstone  
22 apparently is talking about a different "regulatory climate" than the one that influenced  
23 MPS's decision. Mr. Featherstone hints that MPS is afraid of the treatment it will receive

1 from this Commission in this or future rate cases if it were to rate-base the Greenwood  
2 Units. In fact, the “regulatory climate” that influenced MPS’s decision was its overall  
3 evaluation – at the time it was renegotiating the lease – of the status of electric  
4 deregulation in the United States and the general rates of return allowed on regulated  
5 assets. While retail access has not yet been introduced in Missouri and no one knows  
6 when or if it will be, it certainly cannot be denied that the wholesale and retail electric  
7 industries in the United States have undergone dramatic change over the last four or five  
8 years, particularly with respect to the treatment of generating assets and the ownership  
9 and control over those assets.

10 Q. So what does all of that have to do with MPS’s decision to continue leasing the  
11 Greenwood Units instead of buying them and putting them into rate base?

12 A. *Simply that, when viewed in the perspective of the time when MPS was making a*  
13 *decision whether to buy or lease the Greenwood Units, it believed then (and continues to*  
14 *believe today) that MPS and its customers will benefit from not taking on large, long-*  
15 *term capital commitments for generation capacity at a time of such great uncertainty in*  
16 *the electric market. As I will demonstrate below, the real value of the units was at least*  
17 *\$18 million, not the \$13 million advocated by Mr. Featherstone. Moreover, there was*  
18 *and is substantial uncertainty about both the regulatory structure of the electric industry*  
19 *and the future price of generation capacity. For MPS to take on the long-term capital*  
20 *commitment in 2000 (or at the current time) to purchase the Greenwood Units at market*  
21 *price would place both the company and its ratepayers at peril for years into the future.*

22 Q. Why?

1 A. No one can predict future energy prices or the value of generating assets. In the late  
2 1970s and early 1980s many utilities and state public service commissions believed they  
3 were accurately forecasting future energy prices and the future value of generating assets  
4 when the utilities entered into contracts with “qualifying facilities” (under PURPA) that  
5 contained power purchase rates set at what the Commissions believed were the utilities’  
6 “avoided costs” of producing energy. As everyone now knows, those estimates proved to  
7 be wildly wrong. Those contracts have resulted in utilities – and thus their ratepayers –  
8 paying prices for energy from QFs that have been far in excess of market rates. If future  
9 energy prices go down instead of up, which certainly is possible, MPS’s decision to lease  
10 the Greenwood Units for renewable 5-year terms rather than buy and rate-base them will  
11 be a wise decision for both MPS and its ratepayers. Even if energy prices and the cost of  
12 generating capacity go up in real dollars, there certainly is no guarantee – despite Mr.  
13 Featherstones’s allegations to the contrary – that rate-basing the Greenwood Units will be  
14 cheaper for customers than leasing them.

15 Q. Are there other reasons ratepayers will benefit from the current lease structure?

16 A. Yes. Because of the current uncertain electric regulatory environment, MPS believes it is  
17 not prudent to take on large capital investments. In other states where competition has  
18 been introduced, utilities and their state commissions have been forced to deal with  
19 enormous stranded cost problems resulting from the utilities having taken on – and the  
20 regulators having approved – large capital costs for generating facilities that then had to  
21 be treated as stranded costs when retail competition was implemented. Commissions,  
22 utilities and ratepayers have been forced to deal with these costs and issues in their  
23 restructuring processes, and the presence of stranded costs may have stunted the

1 development of retail competition in some states. By avoiding large long-term capital  
2 commitments for generation, MPS is seeking to avoid – for ratepayers, policymakers and  
3 MPS itself – creating large long-term costs that may present a stranded cost problem  
4 should the State of Missouri decide to embrace retail competition. Even though  
5 UtiliCorp realizes the state currently does not plan to do so, no one can predict the future.  
6 Certainly in 1996 no one could have predicted what has happened in the electric utility  
7 industry over the last five years, both on the federal and state levels.

8 Q. Are there still other reasons?

9 A. Yes. It has long been recognized that utilities and this Commission should act reasonably  
10 to ensure the financial health of utilities that serve the public. MPS's financial health will  
11 be better as a result of leasing the units rather than taking on large capital commitments  
12 right now. Not keeping our utilities in Missouri healthy will increase customer costs in  
13 the long run.

14 Q. Staff alleges that MPS did not evaluate whether it should purchase and rate-base the  
15 *Greenwood Units instead of continue to lease them. Is that true?*

16 A. No. MPS did consider purchasing the Greenwood Units and treating the investment as a  
17 rate base component. As part of its negotiation process with the owners of the Units prior  
18 to the expiration of the original 25-year lease, UtiliCorp and MPS investigated a variety  
19 of options, including MPS purchasing the Units and including the cost in rate base. In  
20 evaluating various options, UtiliCorp and MPS looked for the option that would combine  
21 the lowest reasonable cost with the lowest reasonable risk to ratepayers, while also  
22 providing flexibility to allow UtiliCorp and MPS to successfully navigate a highly  
23 uncertain future regulatory environment. At the time the decision was made to continue

1 leasing the units, retail competition seemed at least a reasonable possibility in the near  
2 future, and MPS simply did not want to assume the substantial risk of taking on millions  
3 of dollars in capital costs for new generation capacity.

4 [Source: MPSC-236, Purchase Greenwood Turbines, Economic Analysis, UtiliCorp  
5 Power Service, December 1999, and Supplement 1.]

6 Q. Would treating the costs of the Greenwood Units as if they were to be rate-based be fair  
7 to MPS?

8 A. No. In addition to all of the other reasons set forth in my testimony, forcing MPS to  
9 recover costs for the Greenwood Units as if they were owned and in rate base, rather than  
10 allowing MPS to recover the actual costs it is incurring to lease the Units would be unfair  
11 to MPS. It would force MPS and its shareholders to bear the difference in cost between  
12 rate-basing the assets and leasing them. And, it would give ratepayers the benefit of an  
13 asset being in rate base even though ratepayers would not be taking on the concomitant  
14 risk of a long-term commitment. The Commission would be giving ratepayers the benefit  
15 of a long-term commitment on a short-term basis, and would be forcing MPS to subsidize  
16 that difference in treatment. There simply is no basis for forcing MPS and its  
17 shareholders to provide that subsidy. In any event, the value of the Units that should be  
18 used if the Commission were to rate-base the assets is much higher than the value  
19 suggested by Mr. Featherstone, thus dramatically limiting or even eliminating any alleged  
20 benefit to ratepayers of rate-basing the assets.

**COST AND VALUE OF UNITS**

Q. You stated earlier that Mr. Featherstone had relied on faulty assumptions in arriving at the value of the Greenwood Units should they be included in rate base. What are those faulty assumptions?

A. He assumes, wrongly, that if the Greenwood Units were to be rate-based, the proper value for rate base purposes would be the "appraised value" of the Units. Even if he was relying on a correct and valid appraisal for this conclusion – and he is not – this conclusion would be mistaken in light of the fact that the marketplace has established the actual value of the Units. An unregulated business unit of UtiliCorp bought the Greenwood Units in 2000 after an arms-length negotiation and transaction with unaffiliated entities (that is, the financial institutions that previously owned the Units). EnergyOne Ventures, L.P. ("EOV") is the new owner of the beneficial interest in the trust.

Q. What is EOV?

A. EOV is a Delaware limited partnership formed on September 28, 1999. EOV is an energy services provider created to market commodity and related services to retail and wholesale markets. EOV's primary business activity at this time is selling natural gas in several states, including Missouri. EOV operates separately and independently from the regulated utilities of UtiliCorp.

Q. Who actually negotiated the final price with the original owners?

A. UtiliCorp conducted the actual negotiations. UtiliCorp had the greatest knowledge of the assets and their value in the market and thus conducted the negotiations. After negotiations were reaching their final stage, the decision was made for an unregulated

1 unit of UtiliCorp to purchase the Units and for MPS to continue leasing the Units from  
2 that unregulated entity.

3 Q. Were negotiations conducted on an arms-length basis?

4 A. While Mr. Featherstone criticizes what was paid for the Units, he does not – and cannot –  
5 argue that the parties to the transaction were affiliated in any way or that the transaction  
6 was negotiated or concluded on anything other than an arms-length basis. As a result,  
7 even if the Commission was to rate-base the Greenwood Units, and it should not, the  
8 correct value for doing so would not be the “appraised value” offered by Mr.  
9 Featherstone, but the actual market value as established in the year 2000.

10 Q. But Mr. Featherstone says that EOY paid far more for the Greenwood Units than their  
11 value, as established in a report completed by UtiliCorp’s own appraisers, Fern  
12 Engineering (\$6.5 million for Unit 1 and \$6.5 million for Unit 2). How can the higher  
13 purchase price possibly be justified?

14 A. Mr. Featherstone alleges that he is relying on the appraisal completed for UtiliCorp by  
15 Fern Engineering when he asserts that the value of the Units is \$6.5 million each. The  
16 report does not value the units at \$6.5 million each and more details of the Fern  
17 Engineering report will be discussed later. Even if that report says what Mr. Featherstone  
18 alleges – and it does not – reliance on the appraisal would be inappropriate in light of the  
19 fact that an actual arms-length purchase and sale transaction for the assets occurred in the  
20 open marketplace, and the result of that transaction was that the value of the Units is  
21 \$8,837,500 each.

22 Q. What evidence supports your testimony that this price represents a truly market-based  
23 transaction between non-affiliated parties?

1 A. Prior to EOV's purchase of the Greenwood Units, they were owned by entities (that is,  
2 PSEG Resources Inc., Ameren Services, and a company named ATEL in San Francisco)  
3 that were not and are not owned or otherwise affiliated with UtiliCorp, EOV or MPS. I  
4 believe there is no dispute about that matter, and therefore there should be no dispute that  
5 the purchase and sale transaction was between unaffiliated parties and the transaction was  
6 at arms length. Moreover, MPS has produced a substantial amount of documentation to  
7 Staff detailing the negotiation history of the purchase price for the Greenwood Units.  
8 That documentation demonstrates that the original owners of Greenwood Units initially  
9 were demanding a purchase price of at least \$13 million per Unit, while UtiliCorp was  
10 offering \$5 million per Unit. The fact that these third parties were demanding what they  
11 were as an initial negotiating position should demonstrate that UtiliCorp did not simply  
12 voluntarily agree to pay well in excess of the market value for the Units. The final  
13 purchase price was agreed upon after substantial back-and-forth negotiations.

14 Q. But what about Mr. Featherstone's allegation that the appraisal report of UtiliCorp's own  
15 appraiser valued the Units at only \$6.5 million each?

16 A. The appraisal report relied on by Mr. Featherstone does not support his conclusion. First,  
17 and since Mr. Featherstone is advocating that assets be purchased and rate-based rather  
18 than leased, we can look at the cost MPS would incur if it would have purchased  
19 generating facilities such as the Greenwood Units in the open market. As demonstrated  
20 by the Fern Engineering report, "Based on the above information if 4 gas turbine units  
21 were to be installed today with turbines of the same configuration and accumulated time  
22 the cost would be:

23

1     Unit #1

2     Base "B" model engine with new major inspection.....\$8,300,000  
3     Installation similar to Greenwood site with duel fuel and building enclosure...\$5,500,000  
4     Debit for cycles used (1256 cycles X \$1250).....-\$1,570,000  
5     Estimated value Unit 1.....\$12,230,000

6     Unit #2

7     Same as unit #1 except debit for cycles used (999 cycles X \$1250 = \$1,248,750 instead of  
8     \$1,570,000).....\$12,551,250

9     As a result, the true replacement value for the Greenwood Units, as demonstrated by the  
10    Fern Engineering report on which Mr. Featherstone purports to rely, is a total of  
11    \$24,781,250 for the two Units – not the \$13,000,000 suggested by Mr. Featherstone.

12    There certainly is no way MPS could have purchased in the marketplace turbines of a  
13    comparable condition to the Greenwood Units at anything near Mr. Featherstone's  
14    proffered value/cost of \$6,500,000 per turbine. In fact, the value to MPS is considerably  
15    higher than the actual price at which the turbines were purchased from their previous  
16    owners.

17    [Source: Fern Engineering Report dated July 9, 1999.]

18    Q.    If the value of the Greenwood Units truly is much higher than the negotiated price, how  
19    did EOV manage to purchase the turbines at the price it did?

20    A.    Part of UtiliCorp's negotiating stance was to demonstrate how willing MPS was to let the  
21    Units go and replace them with other used turbines, new turbines, or power purchase  
22    contracts. If the leaseholder were to take the Units, MPS would have had both removal  
23    costs and reengineering costs for new units or used units if available. The Units were

1 more valuable to UtiliCorp than other comparable units that might have been available on  
2 the open market because we knew the units were well maintained and in good condition –  
3 indeed, MPS had been responsible for the maintenance of the units. By attempting to  
4 purchase capacity or other units on the open market, MPS would also have a possible risk  
5 of not obtaining additional generation in time before the following summer's peak  
6 demands.

7 [Source: Purchase Greenwood Turbines, Economic Analysis, UtiliCorp Power Service,  
8 December 1999; Fern Engineering Report, dated July 9, 1999.]

9 Q. What market condition variables impacted the negotiations?

10 A. Several market conditions variables were considered in UtiliCorp's negotiations to  
11 purchase the Greenwood Units. First, UtiliCorp was concerned about a repeat of the  
12 generation costs from the summer of 1999. Second, at the same time UtiliCorp was  
13 negotiating to purchase the Greenwood Units, it also was negotiating to renew the lease  
14 for the Units. There was no way of knowing, during the course of those negotiations,  
15 whether UtiliCorp would be successful in any of its negotiations, as these were arms-  
16 length transactions with the then-owners of the Units. Third, the owners of the Units  
17 would have had to market the Units and the time spent marketing the Units represented a  
18 risk to them. Fourth, at the time of final negotiations, the owners of the Units faced the  
19 opposite problem of marketing the Units in time for summer conditions in the Midwest  
20 or, alternatively, holding them for a year. Finally, if the Units were moved,  
21 environmental permitting would add to the relocation costs.

22 Q. Given all these factors, did EOV pay a fair price for the Greenwood Units?

1 A. Yes, EOV paid a fair price when it purchased the Greenwood Units. EOV of course  
2 would have preferred to pay less. But because the transaction was negotiated at arms-  
3 length, paying less was not an option. Every buyer in every arms length transaction  
4 would prefer to pay less rather than more; every seller would prefer that the buyer pay  
5 more. Because the buyer and seller have to agree if the transaction is to be consummated,  
6 they negotiate to reach a middle ground, and that is exactly what happened between  
7 UtiliCorp ( the negotiator) and the previous owners of the Greenwood Units. EOV in fact  
8 managed to purchase the Units at a price well below the initial sale prices offered by the  
9 previous third party owners of the Units.

10 Q. What about Mr. Featherstone's proposals to use the \$6,500,000 per unit figure contained  
11 in the Fern Engineering report, for purposes of rate-basing the Greenwood Units?

12 A. It would be both wrong and unfair to use that figure. At the end of the 25-year lease, the  
13 customers of MPS benefited from the lease arrangement by the amount of \$3,375,629  
14 actual dollars ( \$9,922,449 adjusted for inflation – Schedule GPK3). This value is from  
15 Mr. Featherstone's Schedule 2-1 of his testimony comparing purchase versus lease from  
16 a decision made and approved 25 years ago ( Revenue Requirement Plus Depreciation  
17 Minus Lease Payments). At the end of a lease, the equipment may be released for  
18 another period or purchased at a negotiated value. The market value of the Greenwood  
19 Units 1 & 2 has increased significantly over the past 25 years. The market value to MPS  
20 customers of Greenwood Units 1 and 2 is at least \$17,675,000. The original lease has  
21 ended and it is now time to face the reality of today's current market.

22 [Source: Fern Engineering Report dated July 9, 1999.]

1 Q. Are there other reasons as well that Mr. Featherstone is mistaken in urging the  
2 Commission to use a \$6.5 million value for each of the Greenwood Units?

3 A. Yes. Mr. Featherstone performed no independent review or analysis of the Greenwood  
4 Units, but rather obtained the \$6.5 million figure from Fern Engineering, Inc.'s  
5 evaluation of the Greenwood Units. However, a complete reading of Fern Engineering's  
6 report states that Fern Engineering obtained the \$6,500,000 per unit figure by contacting  
7 four different suppliers and comparing the costs of recent turbine acquisitions. The  
8 \$6,500,000 figure was obtained from one of the four suppliers contacted that had recently  
9 purchased an "as is" unit in Korea. The other three estimates ranged from \$9,500,000 to  
10 \$12,500,000.

11 [Source: Fern Engineering Report dated July 9, 1999.]

12 Q. Fern Engineering's report states that estimated \$6,500,000 turbine price is for a unit "as  
13 is". What does this phrase mean?

14 A. The "as is" is an indicator of the condition of the unit. Fern Engineering's report states  
15 that a unit of this type would have to be completely reconditioned at a cost of \$1,800,000  
16 for a total cost of \$8,300,000 (\$6,500,000 + \$1,800,000). Based on my experience as an  
17 engineer and working with overhauls of generation facilities, I know that purchasing a  
18 unit "as is" from a foreign country, and performing a regular overhaul (\$1,800,000) may  
19 not bring the unit up to standards for operation. Uncommon component cracks or  
20 unusual abuse may cost much more.

21 [Source: Fern Engineering Report dated July 9, 1999.]

22 Q. What is a fair price for the Greenwood Units?

1 A. EOV acquired the Units from the previous owners for \$8,837,500 per Unit, in an arms  
2 length transaction. This price is a fair. Fern Engineering valued Greenwood Unit 1 as  
3 installed at the facility at \$12,230,000 and for Unit 2 at \$12,551,250. The Greenwood  
4 Units have low hours and have been well maintained over the years, thereby justifying  
5 the cost.

6 Q. Did any other factors influence the negotiations?

7 A. Yes. During the summer of 1999, purchase power prices reached, in certain hours, prices  
8 of over \$3,000 per MWh above MPS's sale price of energy to retail customers. The risk  
9 of increasing costs was extremely high. At the time the Greenwood Units lease was  
10 expiring, MPS placed an extremely high value on obtaining reliable generating capacity  
11 and energy for its customers, at a reasonable price, but it also did not want to take on  
12 long-term capital commitments for capacity at potentially inflated prices. If these two  
13 units were not available during six hours of the high 1999 prices, the cost to MPS and  
14 ultimately to our customers would have been approximately \$2,160,000 (6 Hrs X 120  
15 MW X \$3,000 / MWhr). The lease came due in a "seller's market", thereby placing more  
16 pressure on UtiliCorp during negotiations with the previous owners.

17 Q. Were the Greenwood Units 1 & 2 purchased at a reasonable cost?

18 A. Yes. If MPS had decided in early 2000 to build new generation to replace the  
19 Greenwood Units, the cost would have been approximately \$275 per KW, or about \$17  
20 million to replace each Unit. This cost would have been even higher a year or so later  
21 (maybe \$350 per KW), but has dropped back somewhat in the last several months. If the  
22 Units had been replaced with refurbished generation, and based on my knowledge of the  
23 industry and the marketplace, I believe the cost would have been between \$11,000,000

1 and \$14,000,000 per unit. The refurbished equipment would be "EA" standards with  
2 increased rating of 70 MW each. This would translate to \$157 – 200 per KW. The  
3 purchased cost of \$17,675,000 (\$8,837,500 per unit) or \$142 per KW is a reasonable  
4 cost.

5 [Source: Fern Engineering Report of July 9, 1999.]

6 Q. Finally, what do you think of Mr. Featherstone's suggestions that the Commission  
7 consider rate-basing the Greenwood Units at their "original cost" with a full depreciation  
8 reserve identified along with current depreciation expense, or to rate base the Units at the  
9 full newly acquired cost with the full accumulated depreciation reserve level and current  
10 depreciation expense?

11 A. I already have explained why it would be inappropriate to second-guess 25-year old  
12 decisions by MPS and this Commission approving and allowing into rates the original  
13 lease of the Greenwood Units. Mr. Featherstone's proposals appear to be an effort to go  
14 back and undo 25-year old decisions, and undo them in a way that works solely to the  
15 detriment of MPS. Moreover, these statements by Mr. Featherstone are inconsistent with  
16 his own testimony at page 24, where he says that "it is not possible to go back in time and  
17 restate for rate purposes what the cost would have been owning versus leasing the  
18 Greenwood Units." I agree, and the Commission should not attempt to do so by imputing  
19 to MPS and its rates a depreciation reserve that was never created, for assets that MPS  
20 did not own and does not now own.

**LEASE PAYMENTS**

Q. Mr. Featherstone states on page 11 of his testimony states "The lease payment "negotiated" between Missouri Public Service and UtiliCorp's EnergyOne Ventures in the first year of the new lease is \$3,127,954." Is this an accurate statement?

A. No. UtiliCorp negotiated the lease payment and the possible purchase of the Greenwood Units with the original financial institution owners of the Greenwood Units. In the latter portion of the negotiations, UtiliCorp offered to those owners \$8,200,000 per Unit to buy the Units and an annual rental price of \$3,000,000. The lease owner counter-offered \$9,350,000 per unit and an annual rental price of \$3,600,000. No additional reduction was offered after that involving the annual rental cost. The final purchase price for the units was \$8,850,000 per unit. The lease payment calculated was a declining annual periodic lease paid quarterly over five years. The average cost of the lease over the five-year period was \$2,866,310 per year. The lease cost of the original 25-year lease was a constant \$1,106,260 per year. So the current lease requires an annual payment of more money, in nominal dollars, than the original lease, but this current lease payment is reasonable considering the consumer price index over the past 25 years. In fact, the original annual lease payment of \$1,106,260, escalated at the CPI, would today be \$3,508,000 – less than the annual lease payment (that is, \$3,062,542) in the Greenwood Unit 1 and 2 lease now in effect.

Q. Was the Commission Staff aware of UtiliCorp's plan to have an unregulated unit of UtiliCorp purchase the Greenwood Units and lease them to MPS?

A. Yes. The arrangement was discussed through the regular Integrated Resource Plan Power Supply Update, including at the March 24, 2000 meeting with the Staff.

1 Q. How does the lease cost per MW to MPS in the current lease compare to other  
2 alternatives by which MPS could have obtained its needed capacity and energy?

3 A. The lease cost of \$3,062,542 for the first year for 124.2 MW of generating capacity  
4 represents a capacity cost of \$24.66 per Kw-yr or \$2.05 per KW-mo. The cost of  
5 Greenwood Units 1 & 2 was compared as a Rate Base asset to establish a reasonable  
6 lease payment.

7 [Source: Data Request MPSC-234; Schedule 4]

8 Q. Mr. Featherstone states that he believes the lease payment in the current lease is inflated  
9 and improper because it was the result of negotiations between two UtiliCorp affiliates  
10 and thus was the result of "affiliate abuse." Do you agree?

11 A. Absolutely not. As I already have explained, the lease cost that is set forth in the  
12 currently-effective lease for Greenwood Units 1 and 2 basically was not arrived at  
13 through negotiations between two UtiliCorp entities, but through negotiations between  
14 MPS and the previous, non-affiliated owners of those Units. During the last negotiations  
15 with those unaffiliated owners, MPS was proposing an annual lease payment of  
16 \$3,000,000, and the owners were proposing an annual lease payment of \$3,600,000.  
17 Those owners initially had demanded an annual lease payment of more than \$4.7 million.  
18 So the annual lease payment now in effect is only \$62,542 higher than MPS's offer to the  
19 third party owners, and is more than \$1.6 million lower than the annual lease payment  
20 originally demanded by those owners. I do not understand, and do not believe, that this  
21 annual lease payment can be maligned as being an unfair amount not reflecting market  
22 realities.

23 Q. But isn't it true that the current lease is between two affiliated entities?

1 A. It is true that the lease now in effect is between MPS and a trust whose beneficial interest  
2 is owned by EOV. However, as I already have described, the annual payment required  
3 by that lease really represents the low point of the final negotiations between UtiliCorp  
4 and the previous unaffiliated third party owners of the Units.

5 Q. Are there other reasons you believe the lease payments set forth in the current lease are  
6 reasonable?

7 A. Yes. As I have explained above, the true market value of the Greenwood Units is the  
8 price at which EOV obtained them, not the arbitrary value assigned by Mr. Featherstone.  
9 In fact, the value to MPS and its ratepayers is even higher than the purchased price of the  
10 Units, as I have demonstrated. As a result, the lease payments are reasonable and MPS  
11 should be allowed to recover the full amount of them in its rates.

12 Q. Does MPS have any additional calculations for the Commission to consider in evaluating  
13 the cost of the current lease for Greenwood Units 1 and 2?

14 A. Yes. Four spreadsheets will be supplied with this testimony. The schedules are  
15 described as follows:

16 Schedule GPK1 – Calculations of old lease payment compared to rate base option from  
17 1975 to 2000; This is essentially the same as Mr. Featherstone's spreadsheet.

18 Schedule GPK2 – Calculations of new lease payment compared to rate base option.

19 Schedule GPK3 – Calculations of old lease viewed with a consumer price index  
20 establishing all old lease payments adjusted to equivalent 2000 dollars and future lease  
21 payments as proposed by the company based on an index increase average at 3.957 %  
22 increase per year. The future index was calculated as the average of the last 7 years. The  
23 years 2000 and beyond, must be separated from the old years, new values and

1 depreciation must be calculated to reflect the realities of the situation. The new  
2 spreadsheet (Schedule GPK2), for the years 2000 through 2014, using some of the same  
3 assumptions from the first spreadsheet to remain consistent but attaches new values and  
4 applicable depreciation, shows that leasing the Units would cost more than the cost of  
5 ownership by \$2,161,621 in actual dollars (Schedule GPK2). If converted to 2000  
6 dollars, the difference would be \$2,042,222. If we net these two amounts from the first  
7 25 years with the next 15 years, then the ratepayer has still benefited by \$1,214,010 in  
8 actual dollars, and by \$7,880,227 in 2000 adjusted dollars (Schedule GPK3).

9 Schedule GPK4 – Greenwood Units 1 and 2 Revenue Requirement.

10 Q Does this conclude your testimony?

11 A Yes, it does.

**Greenwood Analysis**

Date	lease pymt	depr rate	ann depr	accum depr	net plant BV	ROR	Rate base	Rev. Req	Rate payer savings / (excess)
11482874		0.036363636			11,482,874				
1975	553,130	0.03636	243,552	243,552	11,239,322	10.5450%	691,359	934,911	381,780.57
1976	1,106,260	0.03636	417,517	661,069	10,821,805	10.5450%	1,141,159	1,558,677	452,416.63
1977	1,106,260	0.03636	417,517	1,078,586	10,404,288	10.5450%	1,097,132	1,514,649	408,389.43
1978	1,106,260	0.03636	417,517	1,496,104	9,986,770	12.2578%	1,224,158	1,641,676	535,415.63
1979	1,106,260	0.03636	417,517	1,913,621	9,569,253	12.4622%	1,192,539	1,610,057	503,796.75
1980	1,106,260	0.03636	417,517	2,331,138	9,151,736	12.7066%	1,162,874	1,580,392	474,131.75
1981	1,106,260	0.03636	417,517	2,748,656	8,734,218	12.7066%	1,109,822	1,527,340	421,079.50
1982	1,106,260	0.03636	417,517	3,166,173	8,316,701	14.5124%	1,206,953	1,624,470	518,210.24
1983	1,106,260	0.03636	417,517	3,583,690	7,899,184	15.2414%	1,203,946	1,621,464	515,203.51
1984	1,106,260	0.03636	417,517	4,001,207	7,481,667	15.2414%	1,140,311	1,557,828	451,568.02
1985	1,106,260	0.03636	417,517	4,418,725	7,064,149	15.2414%	1,076,675	1,494,193	387,932.54
1986	1,106,260	0.03636	417,517	4,836,242	6,646,632	15.2414%	1,013,040	1,430,557	324,297.06
1987	1,106,260	0.03636	417,517	5,253,759	6,229,115	15.2414%	949,404	1,366,922	260,661.58
1988	1,106,260	0.03636	417,517	5,671,277	5,811,597	15.2414%	885,769	1,303,286	197,026.10
1989	1,106,260	0.03636	417,517	6,088,794	5,394,080	15.2414%	822,133	1,239,651	133,390.62
1990	1,106,260	0.03636	417,517	6,506,311	4,976,563	14.8936%	741,189	1,158,707	52,446.65
1991	1,106,260	0.03636	417,517	6,923,829	4,559,045	14.8936%	679,006	1,096,523	(9,736.71)
1992	1,106,260	0.03636	417,517	7,341,346	4,141,528	14.8936%	616,823	1,034,340	(71,920.06)
1993	1,106,260	0.03636	417,517	7,758,863	3,724,011	14.8936%	554,639	972,157	(134,103.42)
1994	1,106,260	0.03636	417,517	8,176,380	3,306,494	14.8936%	492,456	909,973	(196,286.78)
1995	1,106,260	0.03636	417,517	8,593,898	2,888,976	14.8936%	430,273	847,790	(258,470.13)
1996	1,106,260	0.03636	417,517	9,011,415	2,471,459	14.8936%	368,089	785,607	(320,653.49)
1997	1,106,260	0.03636	417,517	9,428,932	2,053,942	14.8936%	305,906	723,423	(382,836.84)
1998	1,106,260	0.03636	417,517	9,846,450	1,636,424	12.0446%	197,101	614,618	(491,641.93)
1999	1,106,260	0.03636	417,517	10,263,967	1,218,907	12.0446%	146,812	564,330	(541,930.22)
2000	460,942	0.03636	173,966	10,437,932	1,044,942	12.0446%	52,441	226,407	(234,535.20)
	<u>27,564,312</u>		<u>10,437,932</u>				<u>20,502,011</u>	<u>30,939,944</u>	<u>3,375,631.81</u>

**Greenwood Analysis**

Date	lease pymt	depr rate	ann depr	accum depr	net plant BV	ROR	Rate base	Rev. Req	Rate payer
2000	1,824,640	0.03636	243,552	10,681,484	801,390	12.0446%	56,306	299,858	(1,524,782.46)
2001	3,051,641	0.03636	417,517	11,099,002	383,872	12.0446%	46,236	463,753	(2,587,887.80)
2002	2,920,819	0.03636	417,517	11,516,519	(33,645)	12.0446%	(4,052)	413,465	(2,507,354.09)
2003	2,789,997	0.03636	417,517	11,934,036	(451,162)	12.0446%	(54,341)	363,177	(2,426,820.37)
2004	2,659,175	0.03636	417,517	12,351,553	(868,679)	12.0446%	(104,629)	312,888	(2,346,286.66)
2005	1,085,278	0.03636	417,517	12,769,071	(1,286,197)	12.0446%	(154,917)	262,600	(822,677.95)
	<u>14,331,550</u>		<u>2,331,138</u>				<u>(215,398)</u>	<u>2,115,741</u>	<u>(12,215,809.33)</u>
2005	1,443,076		417,517	13,186,588	(1,703,714)	12.0446%	(205,206)	212,311	(1,230,764.50)
2006	2,419,335		417,517	13,604,105	(2,121,231)	12.0446%	(255,494)	162,023	(2,257,311.75)
2007	2,266,709		417,517	14,021,622	(2,538,748)	12.0446%	(305,782)	111,735	(2,154,974.01)
2008	2,135,887		417,517	14,439,139	(2,956,265)	12.0446%	(356,070)	61,447	(2,074,440.26)
2009	2,005,065		417,517	14,856,656	(3,373,782)	12.0446%	(406,359)	11,158	(1,993,906.51)
2010	812,732		417,517	15,274,173	(3,791,299)	12.0446%	(456,647)	(39,130)	(851,861.77)
	<u>11,082,804</u>		<u>2,505,102</u>				<u>(1,985,557)</u>	<u>519,545</u>	<u>(10,563,258.80)</u>
2010	758,222		417,517	15,691,690	(4,208,816)	12.0446%	(506,935)	(89,418)	(847,640.02)
2011	1,743,421		417,517	16,109,207	(4,626,333)	12.0446%	(557,223)	(139,706)	(1,883,127.27)
2012	1,612,599		417,517	16,526,724	(5,043,850)	12.0446%	(607,512)	(189,995)	(1,802,593.52)
2013	1,481,777		417,517	16,944,241	(5,461,367)	12.0446%	(657,800)	(240,283)	(1,722,059.78)
2014	1,350,955		417,517	17,361,758	(5,878,884)	12.0446%	(708,088)	(290,571)	(1,641,526.03)
2015	540,186		417,517	17,779,275	(6,296,401)	12.0446%	(758,376)	(340,859)	(881,045.28)
	<u>7,487,160</u>		<u>2,505,102</u>				<u>(3,795,934)</u>	<u>(1,290,832)</u>	<u>(8,777,991.90)</u>
lease total	60,465,826		17,779,275	17,779,275			14,505,123	32,284,398	(28,181,428.22)
rate base	<u>32,284,398</u>								
diff	<u>28,181,428</u>								

# Greenwood Analysis

price paid \$ 8,672,110 for unit 1 and same for 2  
quarterly lease pymts of \$ 390,994 for each unit

Date	lease pymt	depr rate	annual depr. Exp	accum depr	net plant BV	ROR	Rate base	Rev. Req	Rate payer savings / (excess)
17344220		0.036363636			17,344,220				
2000	3,228,929	0.04950	858,539	858,539	16,485,681	12.0446%	1,985,634	2,844,173	(384,755.96)
2001	3,091,143	0.04950	858,539	1,717,078	15,627,142	12.0446%	1,882,227	2,740,766	(350,377.70)
2002	2,953,358	0.04950	858,539	2,575,617	14,768,603	12.0446%	1,778,819	2,637,358	(315,999.43)
2003	2,815,572	0.04950	858,539	3,434,156	13,910,064	12.0446%	1,675,412	2,533,951	(281,621.16)
2004	2,677,786	0.04950	858,539	4,292,694	13,051,526	12.0446%	1,572,004	2,430,543	(247,242.89)
2005	2,540,000	0.04950	858,539	5,151,233	12,192,987	12.0446%	1,468,596	2,327,135	(212,864.63)
2006	2,402,214	0.04950	858,539	6,009,772	11,334,448	12.0446%	1,365,189	2,223,728	(178,486.36)
2007	2,264,428	0.04950	858,539	6,868,311	10,475,909	12.0446%	1,261,781	2,120,320	(144,108.09)
2008	2,126,642	0.04950	858,539	7,726,850	9,617,370	12.0446%	1,158,374	2,016,913	(109,729.82)
2009	1,988,857	0.04950	858,539	8,585,389	8,758,831	12.0446%	1,054,966	1,913,505	(75,351.56)
2010	1,851,071	0.04950	858,539	9,443,928	7,900,292	12.0446%	951,559	1,810,097	(40,973.28)
2011	1,713,285	0.04950	858,539	10,302,467	7,041,753	12.0446%	848,151	1,706,690	(6,595.02)
2012	1,575,499	0.04950	858,539	11,161,006	6,183,214	12.0446%	744,743	1,603,282	27,783.25
2013	1,437,713	0.04950	858,539	12,019,544	5,324,676	12.0446%	641,336	1,499,875	62,161.51
2014	1,299,927	0.04950	858,539	12,878,083	4,466,137	12.0446%	537,928	1,396,467	96,539.78
	<u>33,966,425</u>		<u>12,878,083</u>				<u>18,926,720</u>	<u>31,804,803</u>	<u>(2,161,621.38)</u>

lease total 33,966,425  
rate base 31,804,803  
difference 2,161,621

# Greenwood Analysis

Date	Difference from Schedule _____	CPI index	equivalent 2000 dollars	
1975	381,781	53.8	1,221,982	
1976	452,417	56.9	1,369,177	
1977	408,389	60.6	1,160,473	
1978	535,416	65.2	1,414,089	
1979	503,797	72.6	1,194,956	
1980	474,132	82.4	990,843	
1981	421,080	90.9	797,689	
1982	518,210	96.5	924,723	
1983	515,204	99.6	890,743	
1984	451,568	103.9	748,412	
1985	387,933	107.6	620,836	
1986	324,297	109.6	509,525	
1987	260,662	113.6	395,123	
1988	197,026	118.3	286,795	
1989	133,391	124.0	185,241	
1990	52,447	130.7	69,100	
1991	(9,737)	136.2	(12,310)	
1992	(71,920)	140.3	(88,273)	index
1993	(134,103)	144.5	(159,810)	increase
1994	(196,287)	148.2	(228,074)	3.7
1995	(258,470)	152.4	(292,051)	4.2
1996	(320,653)	156.9	(351,922)	4.5
1997	(382,837)	160.5	(410,745)	3.6
1998	(491,642)	163.0	(519,391)	2.5
1999	(541,930)	166.6	(560,146)	3.6
2000	(234,535)	172.2	(234,535)	5.6
	<u>3,375,632</u>		<u>9,922,449</u>	
				avg = 3.957143
				3.957143
2000	(384,756)	172.2	(384,756)	
2001	(350,378)	176.2	(342,507)	
2002	(315,999)	180.1	(302,115)	
2003	(281,621)	184.1	(263,459)	
2004	(247,243)	188.0	(226,430)	
2005	(212,865)	192.0	(190,928)	
2006	(178,486)	195.9	(156,859)	
2007	(144,108)	199.9	(124,140)	
2008	(109,730)	203.9	(92,690)	
2009	(75,352)	207.8	(62,439)	
2010	(40,973)	211.8	(33,317)	
2011	(6,595)	215.7	(5,264)	
2012	27,783	219.7	21,778	
2013	62,162	223.6	47,863	
2014	96,540	227.6	73,042	
	<u>(2,161,621)</u>		<u>(2,042,222)</u>	
grand total	1,214,010		7,880,227	

# GREENWOOD #1 & #2 REVENUE REQUIREMENT

Capacity in MW 124  
Purchase Price - \$x1,000 17,850

Capital Cost - \$/kw \$ 144  
In Service Date 2000  
Service Life in Years 14.5  
Equity Percentage 39.58%  
Debt Percentage 60.42%  
Return on Equity 10.75%  
Debt Cost 7.8%  
Blended Capital/Discount Rate 9.0%  
Income Tax Rate: 39.0%  
General Inflation Rate 2.5%

	Net Plt	ROE	Debt	Depr	Inc Tx	Annual Revenue Required	Monthly Revenue Required		Proposed lease payment	
							Rate Base \$/kw-mo.	Levelized Lease \$/kw-mo.		
2000	143.95	6.12	6.78	9.93	2.39	25.23	2.10	1.623	\$ 3,127,954.25	1st renewal
2001	134.02	5.70	6.32	9.93	2.22	24.17	2.01	1.623	\$ 2,997,132.20	
2002	124.10	5.28	5.85	9.93	2.06	23.12	1.93	1.623	\$ 2,866,310.14	
2003	114.17	4.86	5.38	9.93	1.89	22.06	1.84	1.623	\$ 2,735,488.09	
2004	104.24	4.44	4.91	9.93	1.73	21.01	1.75	1.623	\$ 2,604,666.04	
2005	94.31	4.01	4.44	9.93	1.57	19.95	1.66	1.623	\$ 2,473,843.99	2nd renewal
2006	84.39	3.59	3.98	9.93	1.40	18.90	1.57	1.623	\$ 2,343,021.93	
2007	74.46	3.17	3.51	9.93	1.24	17.84	1.49	1.623	\$ 2,212,199.88	
2008	64.53	2.75	3.04	9.93	1.07	16.79	1.40	1.623	\$ 2,081,377.83	
2009	54.60	2.32	2.57	9.93	0.91	15.73	1.31	1.623	\$ 1,950,555.77	
2010	44.67	1.90	2.11	9.93	0.74	14.68	1.22	1.623	\$ 1,819,733.72	possible 3rd
2011	34.75	1.48	1.64	9.93	0.58	13.62	1.14	1.623	\$ 1,688,911.67	
2012	24.82	1.06	1.17	9.93	0.41	12.57	1.05	1.623	\$ 1,558,089.62	
2013	14.89	0.63	0.70	9.93	0.25	11.51	0.96	1.623	\$ 1,427,267.56	
2014	4.96	0.21	0.23	9.93	0.08	10.46	0.87	1.623	\$ 1,296,445.51	
NPV of Payments							\$13.11	\$13.11		

**BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF MISSOURI**


In the matter of Missouri Public Service     )  
of Kansas City, Missouri, for authority     )  
to file tariffs increasing electric rates     )  
for service provided to customers in the     )  
Missouri Public Service area                 )

Case No. ER-2001-672

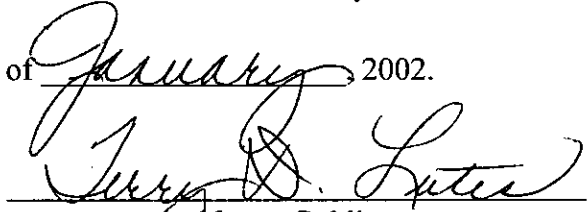
County of Jackson     )  
                                   )     ss  
State of Missouri     )

**AFFIDAVIT OF GLENN P. KEEFE**

Glenn P. Keefe, being first duly sworn, deposes and says that he is the witness who sponsors the accompanying testimony entitled "Rebuttal Testimony of Glenn P. Keefe;" that said testimony was prepared by him and under his direction and supervision; that if inquiries were made as to the facts in said testimony and schedules, he would respond as therein set forth; and that the aforesaid testimony and schedules are true and correct to the best of his knowledge, information, and belief.

  
Glenn P. Keefe

Subscribed and sworn to before me this 7th day of January, 2002.

  
Notary Public

My Commission expires:

8-20-2004

