

Exhibit No.:  
Issue(s): Expenses – bad debt,  
EPB, Severance, Radioactive waste  
disposal, software maintenance  
Witness: Benjamin Hasse  
Type of Exhibit: Rebuttal Testimony  
Sponsoring Party: Ameren Missouri  
File No.: ER-2024-0319  
Date Testimony Prepared: January 17, 2025

**MISSOURI PUBLIC SERVICE COMMISSION**

**FILE NO. ER-2024-0319**

**REBUTTAL TESTIMONY**

**OF**

**BENJAMIN HASSE**

**ON**

**BEHALF OF**

**UNION ELECTRIC COMPANY**

**D/B/A AMEREN MISSOURI**

**St. Louis, Missouri  
January, 2025**

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**DIRECT TESTIMONY**

**OF**

**BENJAMIN HASSE**

**FILE NO. ER-2024-0319**

**I. INTRODUCTION**

1  
2 **Q. Please state your name and business address.**

3 A. Benjamin Hasse, Union Electric Company d/b/a Ameren Missouri  
4 ("Ameren Missouri" or "Company"), One Ameren Plaza, 1901 Chouteau Avenue,  
5 St. Louis, Missouri 63103.

6 **Q. What is your position with Ameren Missouri?**

7 A. I am employed by Ameren Missouri as Manager, Regulatory Accounting  
8 and the Cost Allocation Manual ("CAM").

9 **Q. Please describe your educational background and employment**  
10 **experience.**

11 A. I received a Bachelor of Science degree and a Master's degree in  
12 Accountancy from Truman State University in 2013. I am a licensed Certified Public  
13 Accountant in the State of Missouri. From 2013 to 2015, I worked for KPMG in St. Louis,  
14 Missouri, as an auditor. From 2015 to 2019, I worked for Ameren Services Company  
15 ("AMS") in various finance roles including in the General Accounting and Financial  
16 Services Department. From 2019 to 2022, I worked for Ameren Missouri as the CAM  
17 Manager. My primary responsibility was Ameren Missouri's compliance with Missouri's  
18 affiliate transaction rules. From 2022 to present, I have been working for Ameren Missouri

1 as a Manager of Regulatory Accounting and continue my previous responsibilities as the  
2 CAM Manager.

## 3 II. PURPOSE OF TESTIMONY

4 **Q. What is the purpose of your rebuttal testimony?**

5 A. My rebuttal testimony responds to the following issues: (1) Bad Debt  
6 Expense (Staff witness Blair Hardin); (2) Exceptional Performance Bonus (Staff witness  
7 Jane Dhority); (3) Severance (Staff witness Jane Dhority); (4) Radioactive Waste Disposal  
8 (Staff witness Benjamin Burton); and (5) Software Maintenance (Staff witness Paul  
9 Amenthor).

## 10 III. BAD DEBT EXPENSE

11 **Q. Please describe Staff's adjustment for bad debt expense in this rate**  
12 **review?**

13 A. In this case, Staff has, without a valid reason, abandoned the methodology  
14 they have utilized in the four most recent Ameren Missouri rate cases<sup>1</sup> of utilizing actual  
15 net write-offs<sup>2</sup> over a 12-month period to determine the level of bad debt expense<sup>3</sup> to  
16 include in the revenue requirement and is instead proposing to normalize these costs using  
17 a three-year average.

18 **Q. What is your understanding of why Staff changed its historical**  
19 **methodology and instead proposed a three-year average for bad debt expense?**

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<sup>1</sup> In File Nos. ER-2022-0337, ER-2021-0240, ER-2019-0335, and ER-2016-0179.

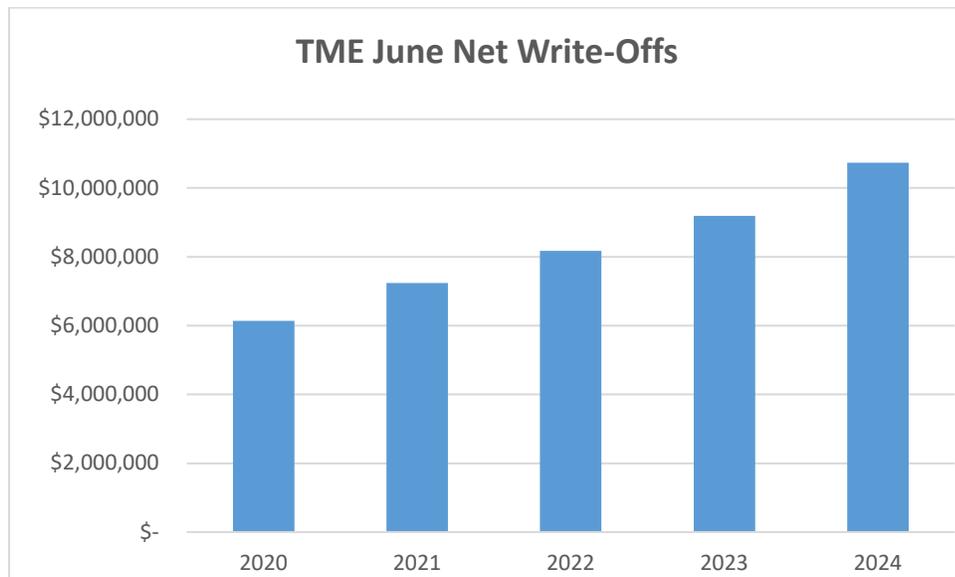
<sup>2</sup> Write-offs, net of recoveries.

<sup>3</sup> Referred to by Staff as "uncollectibles expense."

1           A.     Staff testifies that "an increase in uncollectible in 2023 due to economic  
2 factors and inflation rates"<sup>4</sup> is the reason why Staff claims a three-year average is more  
3 appropriate.

4           **Q.     Do you agree with Staff's position?**

5           A.     No. The level of bad debt expense the Company is experiencing is rising  
6 year after year. Utilizing Staff's own workpaper, the cost of net write-offs has risen in every  
7 year included in Staff's three-year average position. Furthermore, it has risen every year  
8 for the last five years, as shown in the graph (based on numbers in Staff's own workpapers)  
9 below.



10

11           It is inappropriate to propose a historical average for a category of cost that is  
12 consistently rising, as is true for bad debt. In a rising cost environment, the most recent  
13 year is the most appropriate historic level to include because the trend strongly suggests  
14 that during the time rates will be in effect, bad debt expenses will be higher than they were  
15 historically.

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<sup>4</sup> File No. ER-2024-0319, Blair Hardin Direct Testimony, p. 11, ll. 5-6

1           Furthermore, Staff's current position is contradictory to the testimony of Staff's lead  
2 auditor on this case, who argues that normalization adjustments are required when the test  
3 year contains an abnormal event.<sup>5</sup> Nothing in the graph above suggests the levels of bad  
4 debt expense in 2023 are abnormal and therefore require normalization. The inconsistency  
5 of Staff's position on bad debt expense can be seen further when contrasted with Staff's  
6 position on vegetation management and infrastructure inspection expense levels. When a  
7 cost is consistently trending down, as is the case for vegetation management and  
8 infrastructure inspection expense, Staff does not take a historical average approach for  
9 purposes of setting rates, but instead recommends inclusion of the latest 12-month period<sup>6</sup>  
10 in order to pass those savings on to customers.

11           Additionally, Staff's position on the Company's 2023 levels of bad debt expense is  
12 based on the flawed presumption that the same or new economic factors and inflation  
13 pressures don't or won't exist in 2024 or in the future. In fact, another Staff member testified  
14 to the opposite. Staff witness Seoung Joun Won states "Notably, the inflation rate for  
15 electric utility services remains high"<sup>7</sup> and "This trend is compounded by current concerns  
16 regarding sustained inflation rates exceeding the Fed's target of 2.0%."<sup>8</sup>

17           **Q. Did Staff propose any historic averaging in other recent Missouri rate**  
18 **cases related to its bad debt position?**

19           A. Not to my knowledge. In Evergy Missouri West's ("EMW") recent rate  
20 review (File No. ER-2024-0189), Staff witness Antonija Nieto's Direct Testimony cites

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<sup>5</sup> File No. ER-2024-0319, Lisa Ferguson Direct Testimony, p. 6, ll. 22-23

<sup>6</sup> File No. ER-2024-0319, Keith Majors Direct Testimony, p. 3, ll. 4-12

<sup>7</sup> File No. ER-2024-0319, Seoung Joun Won Direct Testimony, p. 14, l. 1

<sup>8</sup> File No. ER-2024-0319, Seoung Joun Won Direct Testimony, p. 13 ll. 14-15

1 "The method Staff and EMW use to normalize bad debts is unique<sup>9</sup> in that most recent  
2 experience of EMW is taken into account as opposed to a historical average."<sup>10</sup> In Liberty  
3 Utilities recent rate review (File No. GR-2024-0106), Staff witness Paul Amenthor  
4 proposes utilizing the test year levels of net write offs for setting rates.<sup>11</sup>

5 **Q. Does Staff support its three-year average approach in this case by**  
6 **testifying that there are economic and inflation pressures that are somehow only**  
7 **impacting Ameren Missouri customers and not Evergy's or Liberty's?**

8 A. No.

9 **Q. Why is it inappropriate to base current levels of bad debt expense on**  
10 **net write-offs from years prior to the test year?**

11 A. Bad debt expense is considered a function of revenues because it is strongly  
12 correlated to the amount of sales made by the Company, meaning that as the Company's  
13 sales revenue increases, so does the potential for write-offs. To further illustrate this  
14 relationship, as the number of customers served by the Company increases, so too will the  
15 number of customers unable to pay their bill. As the Company's rates increase, so too will  
16 the average write-off amount. It is inappropriate to base current levels of bad debt expense  
17 on net write-offs from years prior to the test year because the rates charged in those prior  
18 years are not the rates customers experience today.

19 Staff's proposal to utilize a three-year average of net write-offs to determine the  
20 level of bad debt expense to include in the revenue requirement ignores this relationship.

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<sup>9</sup> Staff and EMW's method is unique in that they both develop a bad debt ratio based on actual net write offs and billed revenue during a 12-month period and apply that result to their position in the case on weather normalized retail revenues.

<sup>10</sup> File No. ER-2024-0189, Antonija Nieto Direct Testimony, p. 3 ll. 6-7

<sup>11</sup> File No. GR-2024-0106, Paul Amenthor Direct Testimony, p. 2 ll. 9-15.

1 Since July 2021, the beginning of the three-year period utilized by Staff to average the  
2 Company's net write-offs, the Commission has approved approximately \$360 million of  
3 cumulative rate increases.<sup>12</sup> Given that bad debt expense is a function of revenues, it would  
4 be highly inappropriate to base current levels of bad debt expense on write-offs from a  
5 period when the Company's revenues were substantially lower.

6 **IV. EXCEPTIONAL PERFORMANCE BONUS**

7 **Q. Staff has proposed to normalize Exceptional Performance Bonus**  
8 **payouts based on a historical three-year average. Does the Company agree with**  
9 **Staff's approach?**

10 A. No. After five months of discovery in this case, Staff relied upon a  
11 workpaper from the Company's prior rate case, which only included calendar year  
12 Exceptional Performance Bonus ("EPB") payouts through 2022 to determine the three-year  
13 average. Staff did not even request this information for 2023 in time for it to be  
14 incorporated into Staff's direct testimony.<sup>13</sup> Had Staff requested and received the 2023 EPB  
15 payout data in time to allow it to make the appropriate calculation for Staff's direct  
16 testimony, Staff would have recognized that test year levels of \$752,350 are consistent with  
17 prior periods, as shown in the chart below, making a normalization adjustment  
18 inappropriate.

	<b>Test Year</b>	<b>2023</b>	<b>2022</b>	<b>2021</b>
<b>EPB Expense</b>	\$ 752,350	\$ 789,398	\$ 638,420	\$ 736,729

<sup>12</sup> In File No. ER-2022-0337 and ER-2021-0240.

<sup>13</sup> The Company received data request No. 0310.1 on December 2, 2024, just one day before Staff's direct testimony was due. Staff had approximately five months to ask this data request, which as noted deals with a topic that has been examined in prior Ameren Missouri rate reviews.





1

**VII. SOFTWARE MAINTENANCE EXPENSE**

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**Q. Staff adjusted software maintenance expense for contracts that expired**

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**on or before June 30, 2024. Do you agree with this adjustment?**

4

A. No. While Staff reviewed a sample of existing contracts and noted that some

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of them expired during the test year, Staff sought no discovery of and made no adjustment

6

to increase the revenue requirement for the many renewed or new agreements that replaced

7

or supplemented those expired contracts. Staff's narrow focus on software maintenance

8

contracts at a single point in time misses the reality of how the Company maintains its

9

software. The Company's software maintenance program has over a hundred underlying

10

contracts that have varying execution and expiring dates. Individual contracts are expiring,

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being renewed, or being established constantly. Staff's methodology to remove costs based

12

on a snapshot of our existing contracts at a point in time is flawed in theory and it produces

13

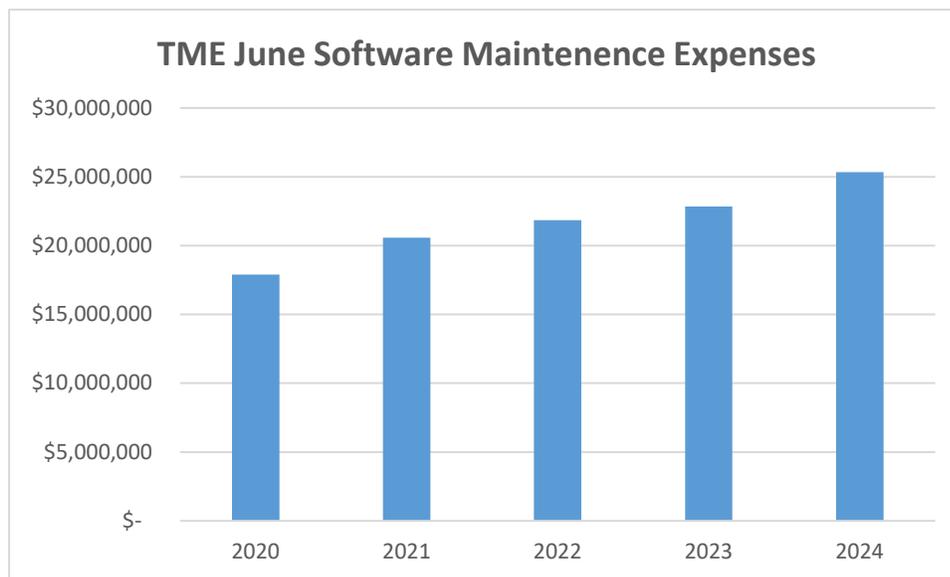
a false result in that it makes it appear that the Company's software maintenance costs are

14

declining just because one set of contracts expired. As can be seen in the graph below, the

15

Company's software maintenance costs have risen in each of the past five years.



16

1           In fact, seven of the eight individual contracts that underlie Staff's adjustment are  
2 related to expired contracts that have already been renewed and the Company will continue  
3 to incur the associated costs. This clearly demonstrates that Staff's methodology is flawed  
4 and should be rejected.

5           **Q.     Does this conclude your direct testimony?**

6           A.     Yes, it does

