BEFORE THE PUBLIC SERVICE COMMISSION OF THE STATE OF MISSOURI

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COMMENTS OF WESTINGHOUSE

Westinghouse supports the adoption of a national energy policy that strengthens energy security, anticipates and adapts to future energy needs, and promotes the development of sustainable energy sources while increasing the efficiency of energy use and promoting conservation. Furthermore, Westinghouse believes it is imperative to maintain and expand the transmission grid infrastructure based upon reasonable projections of increased demand and the need to maintain the nation's energy security.

Westinghouse is an American energy company with 14,000 employees doing business in 43 U.S. states and in 18 countries around the world. As a strategic partner of Ameren Missouri and the Missouri Electric Alliance and its customers, Westinghouse Electric Company is committed to the sustained success of Missouri's electric providers. In considering possible partners for the Small Modular Reactor (SMR) project, Westinghouse sought to collaborate with a utility employing a mixed generation portfolio and a strategic business plan to improve and enhance the state's transmission and generation infrastructure.

Westinghouse considers itself fortunate to have found a business partner in Ameren Missouri. Together, we are committed to bringing five Westinghouse SMRs to this state. Missouri's heartland location is ideal for developing a hub for modular manufacturing and distribution to a global export market, and the Callaway Energy Center offers an experienced, top of class nuclear operator with an unparalleled site for SMR deployment. Ameren Missouri has expertise to support and obtain the needed site permits and licenses; it offers low energy costs that can attract and support economic SMR manufacturing and supply chain development. And its sterling reputation as an employer of choice attracts the state's highly skilled labor pool.

In addition to these significant factors, the state-wide Missouri Electric Alliance offers a beneficial and unique feature among U.S. states in its organization as a single voice for all of Missouri's electricity providers. This coalition of providers provides a remarkable and differentiating support system for Westinghouse as it pursues long-term investments in Missouri.

Missouri is also home to an exceptional public university system and the availability of two test reactors. As a result of these unique assets with exceptional science and engineering programs, Missouri offers an exceedingly strong research and workforce development system to feed the development of a new industry supply chain.

Commission Requests for Information

With regard to each of the specific issues that the Commission asked interested stakeholders to address, Westinghouse provides the following comments:

A. The safety, adequacy and reliability of Missouri's current electric infrastructure;

As a result of Westinghouse's global reach, we understand the highly competitive nature of the marketplace. We compete with other companies and nation-owned enterprises to grow market share for our company products and services, just as Missouri competes with other states, regions and nations for economic development opportunities. Moreover, we understand how access to affordable, reliable energy factors into allowing regions and nations to grow, prosper, and improve the lives and prospects of its citizens.

As we have met Missouri leaders and talked with Missouri Electric Alliance members and come to understand the energy infrastructure and regulatory environment in this great state, we have gained knowledge of Missouri's electric system security and reliability.

To maintain and expand Missouri's competitive positioning, and for Missouri electric users to save potentially tens of millions of dollars in permitting fees, Missouri needs to be competitive on all fronts. Where our business interests meet with Missouri electric providers, it is especially important to signal the financial markets and energy sectors that Missouri is investing in the next generation technology infrastructure that will provide a secure, durable and low-cost electricity delivery system.

Westinghouse submits this testimony and respectfully urges the support and passage of ISRS as soon as possible. Streamlining regulations to make it more efficient and more affordable to do business in Missouri tells the world that you are ready for business – including small modular reactor business.

Westinghouse looks forward to working with Ameren Missouri, the Missouri Electric Alliance, and all of Missouri's energy leaders in the coming months and years.