Exhibit No.:

Issue:

Weather Normalization

Witness:

Allen Dutcher

Type of Exhibit:

Direct Testimony

Sponsoring Party:

Union Electric Company

Case Nos:

EM-96-149

MISSOURI PUBLIC SERVICE COMMISSION

Case No. EM-96-149

REBUTTAL TESTIMONY

OF

ALLEN DUTCHER

ST. LOUIS, MISSOURI April, 1999

> Date <u>17-1-99</u> Case No. <u>271-96-14</u>9 Reporter 72

MISSOURI PUBLIC SERVICE COMMISSION

STATE OF MISSOURI

| In the matter of the Application of Union Electric |) |
|--|----------------------|
| Company for an order authorizing: (1) certain |) |
| merger transactions involving Union Electric |) |
| Company; (2) the transfer of certain Assets, Real |) Case No. EM-96-149 |
| Estate, Leased Property, Easements and Contractual |) |
| Agreements to Central Illinois Public Service |) |
| Company; and (3) in connection therewith, certain |) |
| other related transactions. |) |
| AFFIDAVIT OF ALLEN I | DUTCHER |
| STATE OF MISSOURI) | |
|) SS. | |
| CITY OF ST. LOUIS) | |
| Allen Dutcher, being first duly sworn on his o | eath, states: |
| | |

- 1. My name is Allen Dutcher. I work in the City of Lincoln, Nebraska, and I am the Nebraska State Climatologist and Operations Climatologist for the High Plains Climate Center at the University of Nebraska.
- 2. Attached hereto and made a part hereof for all purposes is my Rebuttal Testimony consisting of pages 1 through 16, with Appendix A and including Schedules all of which testimony has been prepared in written form for introduction into evidence in Missouri Public Service Commission Case No. EM-96-149 on behalf of Union Electric Company.
- 3. I hereby swear and affirm that my answers contained in the attached testimony to the questions therein propounded are true and correct.

Affiant

Subscribed and sworn to before me this 3/5t day of March 1999.

DEBBY ANZALONE

Notary Public - Notary Seal STATE OF MISSOURI

St. Louis County

My Commission Emission

| 1 2 3 4 | | REBUTTAL TESTIMONY OF ALLEN DUTCHER |
|------------------|----------------|---|
| 5 6 7 8 | | UNION ELECTRIC COMPANY CASE NO. EM-96-149 |
| 9 | Q. | Please state your name and business address. |
| 10 | A. | My name is Allen Dutcher and I am employed by the University of Nebraska |
| 11 | in Lincoln, N | ebraska. My business address is High Plains Climate Center, 15 L.W. Chase |
| 12 | Hall, Univers | sity of Nebraska, Lincoln, Nebraska, 68583-0728. |
| 13 | Q. | What is your present position? |
| 14 | A. | I am the Nebraska State Climatologist and Operations Climatologist for the |
| 15 | High Plains (| Climate Center. |
| 16 | Q. | How long have you held your position and briefly describe your |
| 17 | responsibilit | ties? |
| 18 | A. | I became the acting State Climatologist in November 1990, and the official |
| 19 | State Climate | ologist in January of 1991. Since becoming the official State Climatologist in |
| 20 | 1991, I have | had the opportunity to work on a variety of projects including developing quality |
| 21 | control routin | nes for real-time electronic climate data retrieval, the continued development of |
| 22 | the Automate | ed Weather Data Network maintained by the High Plains Climate Center, |
| 23 | development | of an Internet climate data delivery system, modeling soil moisture conditions |
| 24 | throughout th | ne central High Plains, assisting in the development of evapotranspiration (water |
| 25 | use) budgets | for a variety of agricultural crops, and investigating climatic conditions that |
| 26 | have the pote | ential to impact crop yields up to 12 months prior to harvest. |

| 1 | Q. | Briefly describe your experience with the High Plains Climate Center? |
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| 2 | A. . | As an Operations Climatologist, I am responsible for providing climatic data |
| 3 | analysis for th | ne High Plains Climate Center ("HPCC"). My duties include acquiring climatic |
| 4 | data from var | ious monitoring networks located within the HPCC service region (CO, KS, |
| 5 | NE, ND, SD, | WY), disseminating climatic data to the general public, instituting quality |
| 6 | control techni | ques to guarantee climatic data accuracy, and developing climatic data products |
| 7 | for dissemina | tion to the general public. |
| 8 | Q. | What other climatology positions have you held? |
| 9 | A. | I have served as the president of the American Association of State |
| 10 | Climatologist | s, I am an active member of the Governor's Climate Assessment |
| 11 | and Response | e Committee, and I presently serve as an advisory member and contributor to |
| 12 | CropWatch, | which is an interdisciplinary publication addressing environmental factors that |
| 13 | impact crop y | rields. |
| 14 | Q. | What particular expertise do you have that is relevant to this matter |
| 15 | before the C | ommission? |
| 16 | A. | To my knowledge, I pioneered the application of an engineering technique |
| 17 | called "doubl | e mass analysis" to isolate variations in recorded temperature caused by the |
| 18 | change in sen | sors, and to identify and rationalize the bias inherent in such changes. |
| 19 | Significantly, | both the Staff and the Company used my pioneering application to determine |
| 20 | the appropria | te adjustment in this case. I will be presenting further applications of this |
| 21 | technique to | the climatology community at our annual conference to be held later this |
| 22 | summer. In s | simple terms, a double mass analysis compares, over time, the temperature |

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readings at the station in question with the temperature readings at surrounding stations. The 1 2 goal is to isolate any change in the way the station in question is monitoring the environment.

What is the purpose of your testimony? Q.

A. I will address the proper method for measuring the change in the recording of 5 surface air temperatures at Lambert Airport that resulted from the commissioning of the 6 Automated Surface Observation System ("ASOS") on May 15, 1996. I have examined the careful analysis of the Ameren Corporate Planning Department for adjusting the temperature 7 8 data recorded at Lambert since May 1996. I have concluded that the Ameren analysis is fully 9 consistent with established procedures and practices within the climatology community, and 10 it accurately measures the change that resulted from the commissioning of ASOS.

I have also considered the novel suggestion of the Missouri Public Service Commission Staff that Ameren realign the reams of historical data maintained from January 1, 1961 through May 15, 1996. As an initial matter, the massive task proposed by the Staff is a practical impossibility. There are countless variables -- moisture, wind, sunlight, proximity to buildings or other man-made objects, advances in technology, movements in the physical location of temperature-reading sensors, time of observation changes, observer changes, heat island effects due to industrialization, warming trends that track population shifts, etc. -- that affect the reliability over time of temperature readings at any given weather station. It is essential to note that documents reflecting the manifold changes at weather stations are often incomplete, especially at "second-order stations" or "cooperative observer sites," and, to a certain degree, such records simply do not exist.

Even if such records existed, and even if one diligently tried to account for the staggering number of variables that affect temperature readings, the fact is that temperature

- 1 measurements in the real world -- as opposed to a laboratory -- necessarily defy precision.
- 2 For example, a laboratory analysis conducted by the National Weather Service found that the
- 3 ASOS thermometer had a maximum error of +/- .9 ° F.

To realign nearly four decades of weather history would involve the analysis of literally thousands of pages of meteorological data. In addition, one would need to conduct in-person tours of each weather station site, interview all the personnel there, past and present, who have actively been involved in climate data acquisition, and inspect an array of historical records. This would be necessary, at a minimum, to determine how many sensor changes and/or physical station moves occurred at each weather station site, because all of this information may not be recorded and collected at a central location. In addition, one would need to analyze city records for the past four decades to gauge urban development throughout the St. Louis metropolitan area. This would be necessary, again at a minimum, to account for changes in the physical location immediately surrounding the stations, as well as to reflect additional heat generated by the city as a whole. At best, one could only hope to come up with a confident estimate of the annual heat island increase due to urban expansion.

I have reviewed the Staff's analysis, and I have concluded that it falls far short of what would be necessary, assuming it were possible, to re-write nearly four decades of weather history. The Staff's analysis is, in point of fact, riddled with fundamental, glaring flaws. To take just one example, the Staff purports to compare temperatures taken at Lambert Airport to temperatures taken at two other stations for the period 1960-1996. But one of the comparison stations did not even exist until 1975. These and other errors suggest a remarkable -- and profoundly unscientific -- inattention to detail. Purporting to cleanse the

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- 1 historical records of errors, the Staff has injected its own errors and biases into those records.
- 2 The Staff's analysis is, in short, totally unreliable.

old and new sites is about one mile.

- Q. Describe the new temperature recording system installed at Lambert

 4 Airport in June 1996.
- On May 15, 1996, the device for recording official temperature at the National 5 6 Weather Service St. Louis site switched to the ASOS at Lambert Airport. The implementation of ASOS resulted in both a physical station move and a temperature sensor 7 8 upgrade. The new sensors have undergone extensive environmental tests to insure accuracy, 9 and they also have better enclosures around them that increase the ventilation required to 10 obtain more accurate temperature readings. The physical move associated with the implementation of ASOS at Lambert Airport is significant. The new location is in close 11 12 proximity to airfield runways. The old location was near office buildings, which can have the 13 effect of reducing airflow, and parking lots, which can radiate heat. The distance between the
 - Q. Is there a side by side comparison of the temperature data recorded by the old temperature recording device versus the new temperature recording device?
 - A. Prior to the commissioning of any ASOS site, a one- to two-year test period is conducted by National Weather Service personnel to assess the accuracy of the new system and to train personnel on general maintenance procedures associated with the system. NWS personnel were to compile records generated by both the old and new monitoring systems during this pre-commission period. This data was not archived by the NWS in the ordinary course of business. Moreover, the National Climatic Data Center (NCDC), which is ordinarily assigned the task of maintaining climatic databases, does not have the St. Louis

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- ASOS pre-commission data in its archives. I am confident that if this data is ever located, it
 will demonstrate that the Ameren analysis was far more accurate than the Staff's analysis.
- Q. Absent a side by side comparison, how can temperature differences between old and new temperature recording systems at Lambert be quantified?
- A. As I described earlier, the double mass analysis can be used for this purpose -and indeed has been used by both parties before the Commission. When using double mass
 analysis, one calculates the daily differences between the site of interest and appropriate
 comparison sites. These differences are accumulated over time and plotted against the
 passage of time. If there is no change in the manner in which the station in question has
 monitored the environment, a linear function (straight line) will appear over time. If a change
 has occurred, then the plot will reflect this by a change in the slope of the line.

By calculating the change in the slope of the line after the introduction of a new monitoring system, a daily rate of change or bias can be calculated. It is then necessary to determine how to account for this bias. This analysis will capture both the bias introduced by the change in sensors at Lambert and the bias introduced by the change in sites, although it will not determine how much of the bias is attributable to each of these changes (and this information is, in any event, not really needed).

- Q. Describe your experience in using the double mass technique to quantify the temperature bias between different temperature recording stations.
- A. I have previously used the double mass technique to isolate the impact that the installation of an ASOS had at the Lincoln Municipal Airport for Lincoln Electric Systems.

 My analysis revealed a 1.9°F cooling bias that resulted from the introduction of ASOS and a

- 1 physical station move. Lincoln Electric adopted my analysis and incorporated it into its
- 2 weather normalization model.
- 3 Q. Have you reviewed the analysis of the ASOS temperature change at
- 4 Lambert Airport performed by the Ameren Corporate Planning Department?
- 5 A. Yes, I have.
- 6 Q. Please describe the method of analysis that Ameren conducted.
- A. Ameren selected six sites within a forty mile radius of the Lambert Station.
- 8 Their engineers then focused on the time period March 1996 through August 1997. Ameren
- 9 wisely removed certain data that, upon inspection, were revealed to be outside the upper and
- 10 lower limits of acceptability -- that is, statistical outliers. For example, if all the sites in the
- St. Louis area reported a temperature of 60°, and one site reported a temperature of 80°,
- 12 Ameren removed that erroneous reading. In the jargon of our field, Ameren put the data
- through a "statistical quality control check." Whenever possible, climatologists perform such
- a check to ensure, as far as possible, the reliability of their data.
- In the course of conducting its careful analysis, Ameren's engineers interviewed personnel at weather stations. This proved to be invaluable in ferreting out potentially unreliable data. In fact, the Company was able to relay information to me about station
- 18 moves and upgrades that I did not find in station history documentation. At the St. Louis
- 19 WSFO cooperative station, Ameren's engineers learned that the sensor technology had been
- 20 updated and its physical location had been moved from the Busch Wildlife Center to the
- 21 Missouri Research Park. Ameren's engineers prudently concluded that the St. Louis WSFO
- 22 was thus an inappropriate comparison station due to the location move, the sensor upgrade
- and the environment change.

| 1 | Amer | en then conducted a double mass analysis, comparing the reliable temperature |
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| 2 | readings at th | e six comparison sites it had selected to the readings at the Lambert site for the |
| 3 | relevant time | period. For example, against the St. Louis Science Center station, the Lamber |
| 4 | Airport statio | on changed by 2.2. degrees. Ameren's engineers averaged the six figures and |
| 5 | arrived at a fi | gure of 2.0° |
| 6 | Q. | Did you review Ameren's analysis? |
| 7 | A. | Yes, I reviewed it with great care. |
| 8 | Q. | Please describe your review. |
| 9 | Α. | I have inspected Ameren's EXCEL spreadsheet file containing their analysis |
| 10 | data and resu | ltant plots and have determined that they used the same data that I did in my |
| 11 | independent | study for Alton, St. Louis Science Center, St. Charles, and St. Charles 7 SW. I |
| 12 | extracted the | data from Ameren's spreadsheet and compared it to my data and it matched |
| 13 | perfectly for | maximum and minimum temperatures. |
| 14 | Q. | What is your opinion as to the reasonableness of this analysis? |
| 15 | Α. | Ameren's engineers did admirable work, completely consistent with the |
| 16 | highest stand | ards of my discipline. Ameren's engineers used the appropriate data; and they |
| 17 | correctly em | ployed the double mass analysis. I am confident that their results are accurate. |
| 18 | Q. | The Missouri Public Service Commission Staff has suggested that the |
| 19 | historical te | mperature data taken at Lambert from January 1, 1961 through May 15, |
| 20 | 1996 should | be adjusted to make it consistent with current readings taken after the |
| 21 | ASOS comn | nissioning. Have you reviewed the analysis of the Missouri Public Service |
| 22 | Commission | Staff? |
| 23 | A. | Yes, I have. |

Q. Please comment on the Staff's attempt to realign nearly four decades of weather data.

A. As I stated earlier, I reject the premise that it is possible to accurately realign weather history to reflect current conditions. Besides correcting for station moves, sensor changes, and observation changes, one must attempt to adjust for the growth of the St. Louis metropolitan area. As a city grows it generates additional heat that is captured within the climate records. It is impossible to fully determine what the annual rate of increase for the St. Louis heat island effect has been over the last 38 years. By rewriting weather history, one must completely alter the climate data that has already been reviewed and filtered through a statistical quality control check by the National Climatic Data Center, and thereby deemed "official." In effect, the Staff is purporting to create a new data set by changing more than thirty years of historical data. And if any station move, sensor change, or observation shift occurs in the future, the new data set must also be adjusted once again to reflect current conditions.

A simple question might be posed to those who now purport to undertake the task of realigning weather history: If the idea of altering historical weather data is appropriate, why was this not done when the Lambert Airport station was moved during the late 1970s, and twice during the 1980s? Of course, the answer is simple. No one thought it was, as a practical matter, *possible* to undertake this task. Accordingly, I reject the Staff's quixotic attempt to make corrections to the entire historical data base for Lambert Airport. Rather, Ameren should simply, as it has, incorporate the bias introduced by the commissioning of ASOS into their models on a prospective basis.

| 1 | Q: Is your point simply that it would be a lot of work to re-write nearly four |
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| 2 | decades of weather history? |
| 3 | That's only part of the problem. The threshold, and certainly insurmountable, |
| 4 | problem is that most of the data needed to align nearly four decades of weather history |
| 5 | simply does not exist. This point cannot be emphasized enough. The Staff is purporting to |
| 6 | make incredibly precise changes (in hundredths of degrees) to recorded temperature readings |
| 7 | as long ago as 1961. But in many cases, the data needed to make such adjustments (e.g., |
| 8 | records relating to changes in sensor technology and location) are not archived. Thus, there is |
| 9 | no way even to begin the monumental task allegedly undertaken by the Staff. |
| 10 | So, to be very clear: My problem with the Staff's analysis, at a fundamental level, is |
| 11 | two-fold. First, all of the data needed to re-write nearly four decades of weather history does |
| 12 | not exist. Second, even if all such records existed, which they emphatically do not, it would |
| 13 | be humanly impossible to sift through that mountain of data and make the precise |
| 14 | adjustments proposed by the Staff. It is, in short, no more possible to rewrite weather history |
| 15 | than it is to re-write history of any kind. |
| 16 | Q. How does the scientific climatology community view changing historical |
| 17 | climate data? |
| 18 | A. The climatology community rejects the novel, and ultimately futile, approach |
| 19 | now embraced by the Staff. Scientists that is, persons interested in accuracy use official |
| 20 | temperature records as the source for historical temperatures. If historical climate records are |
| 21 | altered, an artificial data base is created which no longer replicates the observations taken at a |
| 22 | particular site. The approach now suggested by the Staff would require continual adjustments |
| 23 | to historical climate records to account for the myriad of variables that impact temperature |

- 1 readings over time (technology changes, sensor moves, shifts in demography, creation of
- 2 man-made heat islands, etc.). Due to limitations in the precision of temperature readings, it
- 3 is, however, impossible to make tiny adjustments in temperature readings -- and to attempt to
- 4 do so is simply to inject a new, and possibly grave, source of error into the historical record.
- 5 Indeed, after each successive adjustment, there is an increase in the potential that the new
- 6 climatic data is equally far removed from the original measurements taken at the observation
- 7 site, and from a "true" reading of what the temperature "actually" was decades ago.
- By using a double mass technique, the historic climatic data base is
- 9 maintained, while only the most recent event requires a correction term applied to it. If a
- sensor change or station move should occur at Lambert Airport in the future, one only needs
- 11 to determine the effect of the most recent move and make the proper adjustments to all
- 12 climate records since the inception of the move. All climate records up to the most recent
- move can be maintained in their original form.
- Q. But what is your response to Dennis Patterson's claim that the Staff's
- 15 adjustments simply follow the methodology of the National Oceanographic and
- 16 Atmospheric Administration (NOAA) (p.5, lines 5-7)?
- 17 A. Most obviously, NOAA does not adjust historical climate data, as the Staff has
- attempted to do. Secondly, the Staff's analysis relies on estimated data to fill in the gaps
- 19 caused by the inevitably missing data. NOAA, in contrast, does not use any estimated data in
- 20 calculating monthly normals. The original NOAA methodology for the calculation of
- 21 normals was co-authored by the current Director of the NCDC in an article published in
- 22 1987, which makes this point very clear. See Karl and Williams, An Approach to Adjusting
- 23 Climatological Time Series for Discontinuous Inhomogeneities, 26 Journal of Climate and

- 1 Applied Meteorology 1744, 1755 (Dec. 1987)("[M]issing data in the original series were
- 2 estimated, but not used in the adjustment scheme.")(emphasis added).
- Q. In your review of the Staff's analysis, did the Staff properly undertake
- 4 the method it set for itself?
- A. No. Remarkably, the Staff purports to undertake a novel methodology that
- 6 would require an intense and meticulous review of reams of data, some of which may not
- 7 even exist -- and then the analysis actually produced by the Staff does not undertake such a
- 8 review, but rather is rife with obvious flaws and oversights.
 - Q. What are the flaws that you found in the Staff's analysis?
- 10 A. There are at least three very basic, and very fundamental flaws, with the
- 11 Staff's analysis.

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- First, the Staff purports to compare the temperature readings at Lambert Airport
- 13 against two other stations, St. Charles 7 SSW and the St. Louis WSFO, for the time period
- 14 1961-1996. But the St. Charles 7 SSW station did not even exist until 1975, and the St. Louis
- 15 WSFO station was discontinued in 1995, before the installation of the ASOS. One need not
- 16 be a scientist to understand that something that does not exist cannot be a point of
- 17 comparison. How this elementary point escaped the Staff is, frankly, difficult to fathom.
- 18 (Interestingly, it seems that the Staff made no effort whatsoever to review the data
- 19 from 1961 to 1977 (which it nonetheless claims was consistent with the post-ASOS period,
- 20 i.e. that there was no bias difference between the 1961-1978 time period and the post-ASOS
- 21 period). I, however, took the time to evaluate this unsubstantiated assumption. I conducted a
- double mass analysis between Lambert and St. Charles, determining that the average daily
- bias for the 1961-1978 time period was not consistent with the post-ASOS period. In fact,

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- 1 my analysis indicated at least five distinct slope changes within the 1961-1978 time period.
- 2 The last of these five distinct slope changes occurred in 1972. The subsequent 1972-1978
- 3 time period had an average daily minimum temperature bias that was .9°F cooler than the
- 4 post-ASOS period. In addition, the average daily maximum temperature bias for the 1972-
- 5 1978 time period was 1.18°F warmer than the post-ASOS period.)
- 6 Second, the two stations used by the Staff are what are called "cooperative stations."
- 7 The personnel at such sites are typically not trained professionals. When meteorologists
- 8 employ data from cooperatives, it should be basic procedure to filter that data through a
- 9 statistical quality control check. Readings flagged as statistical outliers are thereby discarded.
- 10 It is vital to conduct a statistical control check, especially when one is using only two
- 11 comparison sites. (Recall that each of these two stations, at various times, were not even in
- 12 existence. Recall also that Ameren used six comparison stations.) But the Staff apparently
- simply took as a given all the data from the cooperatives observer sites, and made (from what
- 14 I can tell) no effort whatsoever to remove erroneous data. When the double mass analysis is
- correctly applied, erroneous data is assigned a value of zero, and then removed so that there
- is no impact on the statistical derivation of slopes and slope changes.
 - Third, the time of observation at one of the stations selected by the Staff as a comparison point -- the WSFO station -- shifted over time. Time of observation shifts can impact the measurement of daily maximum and minimum temperatures. The Staff attempted to account for this change in observation time by developing its own time of observation bias by using 38-years of temperature data. It is unclear to me why a 38-year period was chosen when NCDC has already calculated the time of observation bias corrections for most

cooperative observer sites across the United States based upon the thirty-year 1961-90 normal

- 1 period. These bias corrections were developed to adjust cooperative observer sites to a
- 2 uniform midnight observation time. By doing this, cooperative stations can be compared to
- 3 first-order NWS sites that recorded daily maximum and minimum temperatures on a
- 4 midnight observation schedule. Since the station of concern between parties is located at
- 5 Lambert Airport and reports daily observations on a midnight schedule, there is no plausible
- 6 rationale for adjusting this data to a cooperative station observation time.
 - These are three errors that jump off the page and inevitably call into question the entire analysis undertaken by the Staff. By no means, however, is this intended as an exhaustive list. The slap-dash character of the Staff's analysis suggests countless other lapses. For example, it does not appear that the Staff troubled to actually visit the two stations it used as comparisons sites. Had it done so, it would have learned, as Ameren did, that there was a significant change in the physical location of the sensors at the WSFO cooperative station. In addition, temperature readings at the St. Charles 7 SSW station taken by a liquid and glass minimum thermometer were updated to an MMTS system. (When a station used as a comparison site employs new sensor technology, that changes the double mass output, and must be accounted for in any analysis.) Had the Staff learned of these critically important facts, it would then have been required to adjust the data from those stations accordingly. But the Staff did not undertake its analysis in the manner of careful scientists. Rather, it seems to have known the answer it wanted, and it was prepared to take short-cuts to get there.
- Q. In light of these flaws, what is the reliability of the results of the Staff's analysis?
 - A. From a scientific perspective, the Staff's analysis is worthless.

1 O: The Staff has retained Dr. Steven Oi Hu as an expert in this case. Have 2 you reviewed the testimony he last submitted? 3 A: Yes, I have. Are you the "Dutcher" referred to in Schedule 1-2 of Dr. Hu's testimony? 4 Q: 5 A: Yes, I am. Dr. Hu states on that Schedule that he is applying the double mass 6 analysis. As I stated earlier, I developed the application of that method of analysis to the 7 measurement of variations in recorded temperature. 8 In his testimony, Dr. Hu notes that there have been four location changes O: 9 at Lambert Airport in the past 38 years -- 1978, 1985, 1988, and 1996. He states that "two of the four location changes, ... 1978 and 1988, caused systematic warning 10 11 biases." (p.4, line 21) With regard to the ASOS change, Dr. Hu writes, "I found no bias 12 from the location change in June [sic] 1996." (p.6, lines 10-11) Please comment on 13 Dr. Hu's testimony. 14 A: My initial reaction was one of total puzzlement. In the climatology 15 community, there is no question -- no question whatsoever -- that ASOS introduces a cooling 16 bias. Dr. Thomas McKee of Colorado State University, perhaps the foremost expert on 17 ASOS temperature discrepancies in the country, conducted a study of over 140 stations in the 18 United States. He concluded that the average cooling bias was 1.3°. As I mentioned earlier, 19 my analysis of the commissioning of ASOS at the Lincoln Airport found a 1.9° cooling bias. 20 When ASOS replaced the old observation devices at Lambert Airport, the station location 21 was moved away from a cluster of buildings near an asphalt parking lot, and to a grassy area 22 located at the center of runways. This location change itself could be expected to produce a 23 cooling bias. Thus, Dr. Hu's suggestion that no cooling bias resulted from the

- 1 commissioning of ASOS in May 1996, together with the station location change, is
- 2 indisputably wrong.
- 3 Q. Does that complete your testimony?
- 4 A. Yes, it does.

UNION ELECTRIC COMPANY'S RESPONSES TO STAFF'S "CONDITIONS"

| | BRIEF DESCRIPTION OF STAFF'S | | | | | |
|----|---|---------------------------------------|--------------|------------------|---------------------|---|
| | NECESSARY CONDITION | SPONSORING STAFF WITNESS | PAGE NO(S). | UE WITNESS | PAGE NO(S). | BRIEF DESCRIPTION OF UE'S POSITION |
| 1 | Replace UE's Ratemaking Proposal with Staff's | Mark L. Oligschlaeger | 34 | Brandt | 3-4 | Adopt Company's proposal, or 50/50 sharing of |
| | | | | Birdsong | 12-19 | merger savings with gross-up for income taxes, |
| | | | | | | or extend ARP for five years. |
| _ | | | | | | |
| 2 | No Direct Recovery of "Merger Premium" | Charles R. Hyneman | 16 & 17 | Brandt | 4-6 | Shareholders should be reimbursed for the merger |
| | | | | Birdsong | 1-6, 12, 17, 19-20 | premium from merger savings. Reimbursement |
| | | | • | | | need not be by direct recovery. |
| 3 | 20 Year Amortization of Actual Transaction Costs | Thomas M. Imhoff | 5-6, & 14 | Brandt | 6 | Ten-year amortization is preferable. Twenty |
| | and Actual "Costs to Achieve" | | • | Baxter | 8 | years is punitive to shareholders. |
| | | | | Birdsong | 17 | |
| | | | | | | |
| 4 | Filing of Updated General Services Agreement | James D. Schwieterman | 5 | Brandt | 6 | UE will accept this condition. |
| | with Opportunity for Staff Review | | | Baxter | Supp. Dir., pp. 1-2 | |
| 5 | UE Acceptance of Changes to Joint Dispatch | Daniel I. Beck | Schedule 1 | Brandt | . 6-7 | UE will accept most of Mr. Beck's conditions on his |
| | Agreement | | | Borkowski | 9-10 | Schedule 1. See Note 1. |
| | | | | Legal Memorandum | | |
| A | Ameren or UE Will Not Seek to Overturn this | Legal Memorandum | Attachment 1 | Brandt | 7-11 | See Note 2. |
| • | Commission's Orders and Decisions on Affiliated | Jay W. Moore | 14 | Legal Memorandum | 7-(1 | See Hole 2. |
| | Transactions | James D. Schwieterman | 6 | Eagur Memoraria | | |
| | | Michael J. Wallis | 13-14 | | | |
| | | | | | | |
| 7 | Ameren or UE Will Not Seek to Overturn this | Legal Memorandum | Attachment 1 | Brandt | 7-11 | See Note 2. |
| | Commission's Orders and Decisions Regarding | Daniel I, Beck | Schedule 1 | Berkowski | | |
| | Electric Production | | | Legal Memorandum | | |
| | | | | B | | |
| ð | Ameren or UE Will Not Seek to Overtum this | Legal Memorandum Michael J. Wallis | Attachment 1 | Brandt | 7-11 | See Note 2. |
| | Commission's Orders and Decisions Regarding | Michael J. Walits | 12 | Borkowski | | |
| | Gas Supply, Storage and/or Transportation Service | | | Legal Memorandum | | |
| | Service | | | | | |
| 9° | Pre-Approval of Affiliated Transactions | Legal Memorandum | Attachment 1 | Brandt | 7-11 | See Note 2. |
| | (Optional and Not Endorsed by Staff) | | | Legal Memorandum | | |

Schedule 1 Page 1 of 3

UNION ELECTRIC COMPANY'S RESPONSES TO STAFF'S "CONDITIONS"

| BOILE | DESCRIPTION. | ヘビ きてんさだら |
|-------|--------------|-----------|

| | BRIEF DESCRIPTION OF STAFF'S | | | | | |
|----|---|--------------------------|-------------|----------------------------|-------------|--|
| | NECESSARY CONDITION | SPONSORING STAFF WITNESS | PAGE NO(S). | UE WITNESS | PAGE NO(S). | BRIEF DESCRIPTION OF UE'S POSITION |
| 10 | Access to Ameren's and Ameren Affiliates' and | Tom Y. Lin | 9 | Brandt | 11 | UE will accept this condition to the extent required |
| | Subsidiaries' Books and Records | Jay VV. Moore | 15 | Baxter | 14-15 | by rules finally established in Case No. 00-96-329. |
| | | Mark L. Oligschlaeger | 53-54 | Borkowski | 9-10, 27 | See Note 1. |
| | | Michael J. Wallis | 12-13 | Legal Memorandum | | |
| 11 | Ameren and Ameren Affiliates and Subsidiaries | Oaniel I. Beck | Schedule 1 | Brandt | 12 | UE will accept this condition to the extent required |
| | to Provide Answers and Access to Officers | Jay W., Moore | . 15 | Borkowski | 9-10, 27 | by rules finally established in Case No. OO-96-329. |
| | and Employees | Mark L. Oligschlaeger | 53-54 | Legal Memorandum | | See Note 1. |
| | | Michael J. Wallis | 12-13 | | | |
| 12 | Maintain Current Discovery Practices | Mark L. Oligschlaeger | 56 | Brandt Legal Memorandum | 13 | UE will accept this condition to the extent required by rules finally established in Case No. OO-96-329. See Note 1. |
| 13 | Accounting and Other Controls for Cost | Mark L. Oligschlaeger | 54-55 | Brandt | . 13 | UE will accept this condition to the extent required |
| | Allocations and Transfer Pricing | | | Baxter | 15 | by rules finally established in Case No. OO-96-329. See Note 1. |
| 14 | Ameren and UE Acceptance of Language | Michael J. Wallis | 11 | Brandt | 14 | UE will accept this condition. |
| • | Contained in Stipulation and Agreement from Case No. GR-93-106 | | | Borkowski | 27 | |
| 15 | UE to Continue to Provide Monthly | Jay W. Moore | 42 | Brandt | 14 | UE will accept this condition. |
| | Surveillance Reports | | | Baxter | 15-16 | |
| 16 | Quarterly Provision of Allocation | Mark L. Oligschlaeger | 56 | Brandt | 14 | UE will accept this condition. |
| | Information | | | Baxter | 15 | |
| 17 | Maintain Payroll Records on Merger | Thomas M. Imholf | 11 | Brandt | 14-15 | UE abjects to this condition. |
| | Related Activities Separately | | | 8axler | 9-11 | |
| 18 | Electronic Format of Data Required | Tom Y. Lin | 9 | Brandt | 15 | UE will accept this condition. |
| | under 4 CSR 240-20.080 | | | Borkowski | 6-7 | |

UNION ELECTRIC COMPANY'S RESPONSES TO STAFF'S "CONDITIONS"

BRIEF DESCRIPTION OF STAFF'S

| NECESSARY CONDITION | SPONSORING STAFF WITNESS | PAGE NO(S). | UE WITNESS | PAGE NO(S). | BRIEF DESCRIPTION OF UE'S POSITION |
|---|--------------------------|-------------|------------|-------------|--|
| 19 Electronic Format for After-the-Fact | Daniel I. Beck | Schedule 1 | Brandt | 15 | UE will accept this condition. |
| Resource Alfocation Data | | | Borkowski | ; 9-10 | |
| 20 Ameren to Provide Information Needed to | Jay W. Moore | 23-Jan | Brandt | 15-16 | UE will accept this condition. |
| Estimate Differentiated Required ROE | • | | Baxter | 15-16 | |
| 21 Prevention of Diversion of UE Management | Mark L. Oligschlaeger | 55 | Brandt | 16-17 | UE objects to the specifics of this condition. |
| Talent | | | | | |

Note 1: Acceptance of Conditions 5, 10, 11, 12 & 13 should be read in conjunction with the Company's Legal Memorandum to be filed on June 7, 1996.

Note 2: Descriptions of UE's positions on Conditions 6-9 will be provided in a Supplemental Schedule 1 which will be filled with the Legal Memorandum.

UNION ELECTRIC COMPANY CASE NO. EM-96-149

PUBLIC COUNSEL DATA REQUEST

REQUESTED FROM: Jim Cook

DATE REQUESTED: May 1, 1996

INFORMATION REQUESTED: Please provide separate responses to each of the following questions regarding the document entitled "June 15, 1995 Goldman Sachs Presentation to Union Electric" contained in UE's response to OPC DR No. 119:

- a) Explain why this document was not provided in response to Staff DR No. 5, which requested UE to "[p]lease provide a copy of all documentation used by UE to analyze and ultimately decide to merge with CIPSCO. Provide a copy of all related supporting documentation used by UE to determine a reasonable price for CIPSCO."
- b) Explain why this document was not provided in response to Staff DR No. 30, which requested UE to "[p]lease provide a copy of all preliminary estimates and calculations that UE determined to be the level of cost savings for the merger prior to the finalized \$590 million savings the Company is now proposing to the Commission."
- c) Explain why this document was not provided in response to OPC DR No.
- d) Explain why this document was not provided in response to OPC DR No. 531.
- e) Explain why this documents was not provided in response to OPC DR No. 535(d).
- f) Explain why this document was not provided in response to OPC DR No. 547.
- g) Which individual(s) at UE was (were) in possession of this document when Staff DR Nos. 5 and 30 were received by UE?

| REQUESTED BY: | Ryan Kind | |
|---|---|-------------------------------------|
| INFORMATION PROVID | ED: See attached. | · |
| information request i misrepresentations or on The undersigned agrees matters are discovered of the information provi | s accurate and nissions based upon to immediately info which would materia | |
| DATE RECEIVED: | · | SIGNED BY: Donald E. Brandt |
| | | TITLE Sr. Vice President, Finance & |
| | | Corporate Services |

Data Information Request from Office of Public Counsel to Union Electric Case No. EM-96-149

Information Requested:

Please provide <u>separate</u> responses to each of the following questions regarding the document entitled "June 15, 1995 Goldman Sachs Presentation to Union Electric" contained in UE's response to OPC DR No. 119:

- a) Explain why this document was not provided in response to Staff DR No. 5, which requested UE to "[p]lease provide a copy of all documentation used by UE to analyze and ultimately decide to merge with CIPSCO. Provide a copy of all related supporting documentation used by UE to determine a reasonable price for CIPSCO."
- b) Explain why this document was not provided in response to Staff DR No. 30, which requested UE to "[p]lease provide a copy of all preliminary estimates and calculations that UE determined to be the level of cost savings for the merger prior to the finalized \$590 million savings the Company is now proposing to the Commission."
- c) Explain why this document was not provided in response to OPC DR No. 527.
- d) Explain why this document was not provided in response to OPC DR No. 531.
- e) Explain why this document was not provided in response to OPC DR No. 535(d).
- f) Explain why this document was not provided in response to OPC DR No. 547.
- g) Which individual(s) at UE was (were) in possession of this document when Staff DR Nos. 5 and 30 were received by UE?

Information Provided:

Many investment bankers typically try to solicit the Company's business and make their qualifications known regarding equity underwriting, debt underwriting and mergers and acquisitions advisory work. One such investment banker, Douglas Kimmelmann of Goldman Sachs, happened to run into Don Brandt in the lobby of a hotel in New York on either May 11 or May 12, 1995. He asked for the opportunity to meet with D. E. Brandt and C. W. Mueller to discuss Goldman Sachs' expertise in the area of

mergers and acquisitions advisory work. The June 15 meeting was the date of this discussion. Union Electric had not asked Goldman to present anything specific at the meeting. The document presented was a Goldman Sachs marketing document, with no input from Union Electric. The document did not provide any information used by Union Electric in its negotiations with CIPSCO and it was not prepared for any negotiations with CIPSCO.

After negotiations began with CIPSCO, the Company decided to hire Goldman Sachs to help with the negotiations and evaluation of the proposed merger with CIPSCO. Goldman then prepared analysis and strategies to support UE in this negotiation. The June 15 booklet and analysis were not used in this analysis and advice.

With this background, the following are the answers to the specific questions in Data Request No. 670:

- a) DR 5 requested the "documentation used by UE to analyze and ultimately decided to merge with CIPSCO." The June 15, 1995 document was not used by UE to analyze or decide to merge with CIPSCO and, therefore, was not provided in response to this request.
- b) DR 30 requested "copies of all preliminary estimates and calculations that UE determined to be the level of cost saving for the merger." The June 15, 1995 document was not used by UE to determine the level of cost savings and, therefore, was not provided in response to this request.
- c) DR 527 requested a "copy of all documents created by UE or its agents, or CIPSCO or its agents, that contain descriptions or analyses of any adverse impact on UE shareholder that may be attributable to the merger." The June 15, 1995 document does not deal with the merger and, therefore, was not provided in response to this request. In addition, at the time the June 15, 1995 document was prepared, Goldman Sachs was not the agent of UE.
- d) DR 531 asks for copies of documents prepared by UE, created by UE or its agents for various purposes connected with the recovery of the merger premium. The June 15, 1995 document does not meet this definition and was not used by UE for these analyses. Therefore, it was not provided in response to this request.
- e) DR 535(d) requests documents that "contain descriptions or analyses of the potential dilution of the value of current shareholder holdings as a result of the merger." The June 15, 1995 document did not relate to the merger and, therefore, was not provided in response to this request.
- f) DR 547 requests studies, analyses, workpapers, calculations and other documents which where prepared "to determine a reasonable exchange ratio for purposes of any business combination with CIPSCO." The June

- 15, 1995 document was not prepared for or used for these purposes and, therefore, was not provided in response to this request.
- g) D. E. Brandt and G. L. Rainwater

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BEFORE THE PUBLIC SERVICE COMMISSION STATE OF MISSOURI

MISSOURI PUBLIC SERVICE COMMISSION INTERVIEW WITH CLIFFORD GREENWALT

TRANSCRIPT OF PROCEEDINGS

February 29, 1996



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General

Court

Reporters

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Schedule 3 Page 1 of 4

- l too I think the unfriendly arena is probably more difficult
- 2 with a regulated utility like this than it would be
- 3 otherwise. So, there's always that possibility, but we
- 4 were not all that concerned about a takeover.
- 5 Q. So, maybe to ask the question a different way,
- 6 UE -- the UE transaction was not a response to perhaps
- 7 another potential transaction in the marketplace that you
- 8 would have considered less favorable?
- 9 A. We did not have anyone that we were expecting
- 10 to come in and take us over, no.
- 11 Q. The documentation makes it clear that it was
- 12 CIPS that approached UE I guess at some point in June 1995
- 13 which started the chain of events which led to the ultimate
- 14 agreement. Had there been any previous discussions with UE
- 15 prior to June 1995 at your level or at other levels of the
- 16 company concerning merger and acquisition activities?
- 17 A. I don't know about other levels. There were
- 18 none authorized. Chuck and I have known each other for a
- 19 long time and we've been at industry meetings and we would
- 20 maybe have breakfast together or something like this and
- 21 just talk in general where the industry was headed. We
- 22 knew that both of our companies had -- a lot of the same
- 23 philosophical issues were the same. We were both low cost
- 24 companies and we were contiguous and we just talked in
- 25 general that if -- not knowing where the industry was going

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- 1 to go or if there was any interest on anybody's part, at
- 2 least we ought to give one another a call. That was
- 3 essentially all that was discussed on a very general basis
- 4 until we completed our analysis in June and we presented
- 5 that to our board of directors, and it was obvious to us
- 6 that UE was the number one choice if we wanted to do
- 7 anything. We were not at that point feeling desperate or
- 8 anything of that nature, but we decided with that
- 9 information that well, maybe have a conversation between
- 10 Chuck and me to go into more detail to determine if there
- 11 was interest on both parties, that we would do that and
- 12 perhaps see if there was anyinterest. That was essentially
- 13 what we did in the first part of June.
- Q. Okay. The sequence -- I think both yours and
- 15 Mr. Millers' testimony in Missouri mentioned the June 19th
- 16 meeting which I think he referred to as a luncheon meeting
- 17 which really kicked things off. What contacts were made
- 18 prior to June 19th?

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- 19 A. As I said, at industry meetings.
- 20 Q. More specifically, the couple weeks before
- 21 that were there just phone conversations back and forth?
- 22 A. There was no contact other than I called Chuck
- 23 and I said -- I think Chuck was out of town at a meeting.
- 24 I said when you get back maybe we ought to have lunch
- 25 together and just kick around in more detail some of the

| | 1 | things | that | might | be | of | interest | to | both | companies. |
|--|---|--------|------|-------|----|----|----------|----|------|------------|
|--|---|--------|------|-------|----|----|----------|----|------|------------|

- 2 Q. Your testimony states in June of '95 a series
- 3 of discussions occurred between us which ultimately
- 4 resulted in a meeting on June 19, 1995, with Mr. Miller and
- 5 me. The series of discussions, you're basically talking
- 6 about phone messages and so on?
- 7 A. I'm talking about industry meetings, maybe a
- 8 breakfast meeting where we talk about things in general.
- 9 The only other thing that led up to the June 19th meeting,
- 10 as I said, was my just calling Chuck and saying when you
- 11 get back maybe we ought to get together. The series of
- 12 meetings or discussions would have been, as a matter of
- 13 fact, probably in Phoenix in 1995 and until I called Chuck
- 14 we probably didn't have any discussions.
- 15 Q. In any case, what you're saying is the serious
- 16 discussions --

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- 17 A. Over a period of time.
- 18 Q. The serious specific discussions over this
- '19 transaction started June 19th?
- 20 A. Yes.
- 21 Q. The negotiations which took place from that
- 22 point on, I think your testimony mentions I guess the
- 23 structure of the merged company, board of director
- 24 composition and other issues as being very important.
- 25 First of all, talking about the structure, you all have

MISSOURI PUBLIC SERVICE COMMISSION

INTERVIEW OF CHARLES W. MUELLER
President & CEO
Union Electric Company
1901 Chouteau
St. Louis, Missouri

TRANSCRIPT OF PROCEEDINGS

February 13, 1996



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Schedule 4 Page 1 of 3

- 1 perhaps, look at them every year. CIPS always came up as
- 2 the best candidate. And there was nothing rigorous about
- 3 how often we did it. It was just something that we would
- 4 say we better re-analyze this as something changed, and
- 5 CIPS always came up as the best candidate.
- 6 Q. Once again, prior to the middle of last year,
- 7 did you ever approach CIPS and say hey, let's talk about
- 8 what's there or what could be there?
- 9 A. No. The only thing was I had known Cliff
- 10 Greenwald for several years. We go to the Edison Electric
- 11 Institute COE conferences together, have served on the
- 12 board of directors of that, so I did get to know him some
- 13 and we've had discussions on where the industry is going.
- 14 They were mentioned in the press several times as a
- 15 possible candidate of PSI, Public Service Indiana or
- 16 however you characterize them. We talked about
- 17 diversification and our lack of interest in diversification
- 18 and how others have had problems with diversification. So,
- 19 we saw, I think, a common thread that we may fit well
- 20 together, but we never did say to them hey, would you merge
- 21 with us or anything like that and they never said that to
- 22 us. It really didn't happen until he called me to set up a
- 23 luncheon and that was the June 19th luncheon where we
- 24 actually reached a meeting of the minds where a merger
- 25 might be feasible and we ought to set up some teams to look

- 8 -

CONCANNON & JAEGER

- 1 at it and perhaps proceed.
- Q. So, the initial meeting was with CIPS then in
- 3 this particular transaction?
- A. I would characterize it as a phone call. What
- 5 we were doing -- They were looking at utilities around them
- 6 and they had had discussions. I don't know to what extent,
- 7 but they did talk to some people and did not like what they
- 8 saw apparently. They came to us. They had talked to their
- 9 board before they talked to us on June 19th to get the go
- 10 ahead to talk to us. But that was the first indication we
- ll had and the first time we said hey, let's merge and the
- 12 first time they said the same thing.
- MR. MOORE: Do you know if they were
- 14 approached by anyone else that they were interested in?
- 15 A. I don't really know how it came about. I
- 16 haven't pried into it, so I really don't know.
- MR. FEATHERSONE: Do you know why CIPS seemed
- 18 to be anxious in seeking a merger?
- 19 A. I think they saw themselves as being too small
- 20 to survive in the long-term. They're a very financially
- 21 strong company, but at their size I've been told by their
- 22 CEO that he thought they could have gone along for another
- 23 three, four or five years as they were but that they would
- 24 not survive.
- Q: (By Mr. Oligschlaeger) From there, from the

- 9 -

CONCANNON & JAEGER

MISSOURI PUBLIC SERVICE COMMISSION
JEFFERSON CITY
STATE OF MISSOURI

INTERVIEW OF DONALD E. BRANDT

March 28, 1996



Concanno & Jaeger General Court Reporter

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Schedule 5 Page 1 of 9

- You end up owning 47 or 48 percent of Wolf Creek,
- 2 and not the controlling interest, the operating side of
- 3 Wolf Creek. We, as a company, don't like owning portions
- 4 of plants, and we certainly don't like the idea of owning a
- 5 portion of a nuclear plant when we're not in charge, and
- 6 most of the growth in KCPL's service territory is in the
- 7 Kansas side, and perceived as a negative there, and the
- 8 service territories aren't contiguous. I'm sure there are
- 9 several other negatives.
- 10 MR. KIND: Just to follow up on the alternative
- 11 regulation plan, and I'm just sort of wondering about any
- 12 thoughts that UE might have had as the approval of the
- 13 alternative regulation plan was pending, at the same time
- 14 that you were undergoing some merger discussions, and I
- 15 have a copy of the plan here, and the commission issued an
- 16 order July 21, approving it, and that order came into
- 17 effect ten days later on August 1.
- 18 I'm just wondering if you or if anyone else in
- 19 the company that you know of were involved in any
- 20 discussions that perhaps the other parties of the
- 21 alternative regulation plan or the commission should be
- 22 advised of your merger discussions, prior to the commission
- 23 actually approving the plan or, you know, becoming
- 24 effective?

1

25 A. Well, when we had the hearing up there --

- 1 MR. OLIGSCHLAEGER: I think it was July 18th or
- 2 somewhere within that vicinity.
- A. At that point in time, one, we were no where
- 4 close to having the deal done.
- 5 MR. MOORE: My recollection was the hearing was
- 6 ten days to two weeks after, I guess, the first contact of
- 7 that luncheon between Greenwald and Miller, because I have
- 8 dealt with this issue with the commissioners and things of
- 9 that nature too, so that's my recollection.
- 10 MR. OLIGSCHLAEGER: Okay. It happened while I
- 11 was on vacation. I know that.
- 12 A. Regardless of what date it was, we didn't get
- 13 anything going. The meeting between Greenwald and Miller
- 14 was on the 19th, and I don't recall the specific dates, but
- 15 we didn't have an investment banker, and we didn't have a
- 16 law firm. I know it took two or three weeks. Goldman was
- 17 the first one we brought in. They didn't show up the next
- 18 day. That was another week or two, ten days down the
- 19 road. The law firm of Lipton we brought in.
- Nobody did anything seriously for a good two to
- 21 three weeks, other than we started talking about potential
- 22 synergies, and we didn't get into that in too detail until
- 23 we brought Deloitte and Touche in.
- 24 And Bill Jarvico and I -- Jim Cook was at the
- 25 hearing.also. We talked about it, and we had these

- 1 preliminary discussions, and we were concerned about the
- 2 appearance of it. If we did come out with something, we
- 3 didn't know if we were going to come out with a merger at
- 4 all, or if it was going to come out.
- We knew it was going to be a number of weeks down
- 6 the road, but it could have been August, September,
- 7 October. It could have gone on for several more months,
- 8 but there were some pretty strict security law requirements
- 9 about people you need to know, and you take on some pretty
- 10 erroneous responsibilities.
- We kind of concluded, and Bill Jarvice and I put
- 12 it in legalese. But the bottom line on it, we sit down and
- 13 tell essentially a group of a dozen or so people.
- 14 Theoretically, you could have narrowed it down further than
- 15 that, but by the time you end up with all the commissioners
- 16 and the key staff people, you have a dozen to twenty
- 17 people, local counsel, all the intervenors, and Bob Johnson
- 18 had an obligation to inform all his clients.
- So you have a small group of two or three hundred
- 20 of your closest friends that you need to know before you
- 21 get it over with, and they are all in possession of this
- 22 knowledge, and they have a potential significant impact on
- 23 the transaction. If that information leaks out, it shoots
- 24 the price of CIPSCO stock through the roof, and then you
- 25 are sitting there trying to argue with CIPSCO and the

- 1 bankers, well, you know, this isn't where your stock price
- 2 should be, and they are arguing about the leaked
- 3 information.
- 4 The bottom line is, the premium cost or whatever
- 5 you want to call it, would do nothing but go up, or
- 6 potentially kill the merger, and then you blow \$600 million
- 7 worth of savings over the next ten years.
- 8 MR. MOORE: For the record, the report and order
- 9 says the commission by order, issued June 16, 1995 gave
- 10 notice to the stipulation and established an intervention
- 11 date. In the same order, the commission scheduled a
- 12 hearing on July 19, 1995 for presentation of the
- 13 stipulation, so that would have been, I guess, a month
- 14 after the meeting with Mr. Greenwald and Mr. Miller.
- MR. KIND: I interpret you had a concern about
- 16 advising others that there was a possibility that a merger
- 17 would occur. I guess, you would have even had concerns
- 18 with just advising the other parties or the commission that
- 19 something unusual was in the works, and we really would
- 20 like to just defer consideration of this alternative
- 21 regulation for a while, that would have had similar
- 22 concerns?
- 23 A. I'm not sure of your question.
- Q. It seemed like you were saying that you were very
- 25 reluctant to state to the other parties or commission that

- 1 you were considering a merger, but did you think of other
- 2 possibilities, like, just stating to the other parties or
- 3 the commission that we just would like to put this on hold
- 4 for unstated reasons right now?
- 5 A. No, we didn't. Basically, from the discussions
- 6 that we had with the staff, and then obviously, Bill
- 7 Jarvice, and I was from our side, the essence of the deal
- 8 was to put it all together, and we would have it done, but
- 9 then it was the iterations of legalese after that.
- Say, it came to you on the 19th of July that we
- 11 have something big in the works. Would you put this off
- 12 for a couple, three, or four months.
- At that point in time, and again, correct me if I
- 14 am wrong, the reading I got from the discussions was that
- 15 they wanted to fix the sharing period of July 1 through
- 16 June 30, but then it became obvious we didn't have anything
- 17 in June, and we were going to lock in the July date, so I
- 18 think really the time was of the essence and unrealistic to
- 19 point out that we have something big in the hopper, and we
- 20 can't tell you anything more than that is somewhat
- 21 unrealistic.
- 22 MR. MOORE: I reviewed the transcript of the
- 23 hearing, and none of the commissioners asked if there was a
- 24 merger in the works. Commissioner Kenslow did ask if there
- 25 were any activities that were going to affect capital

- 1 structure. Don's answer was, no, which in reality, none of
- 2 this does affect capital structure. That's the only
- 3 questionable question I saw on the transcript review.
- A. We thought a lot about it, and we essentially
- 5 reviewed how we would answer questions, and it wasn't an
- 6 attempt to evade or to hide anything from anybody, but a
- 7 simple matter of, we couldn't tell anybody about it,
- 8 without risking blowing the whole thing up, and we think
- 9 that the risk of that was significantly greater than the
- 10 other risk in the proceeding.
- 11 You have got literally, as Jay says, as of July
- 12 19, that's about the time frame, we couldn't have had the
- 13 bankers and the lawyers. The bankers maybe in two weeks
- 14 and the lawyers maybe in a week or so, and we didn't even
- 15 have a draft of the document.
- We were still talking about whether it was even
- 17 feasible, and if it's feasible, what do you have to do, and
- 18 structure withholding companies, and all what have you. It
- 19 wasn't like we had the hearing on the 19th, and now it's
- 20 the merger three days later.
- MR. COOK: At that point, all of our secretaries
- 22 didn't know what we were doing, and spouses got stories of
- 23 why we were working late. They may or may not have
- 24 believed it. It was an uncomfortable position, because we
- 25 could not let anybody know, just the people that we were

- 1 working with daily, and yet, obviously, it was a concern
- 2 that the commission or somebody might ask about that, and
- 3 we didn't see any way that we could even suggest that there
- 4 was something going on to anybody in the commission.
- 5 A. At that time and through the end of the merger,
- 6 no one inside or outside, particularly outside, could be
- 7 brought into the loop, unless it was specifically -- They
- 8 had to talk to Chuck Miller and me, and we basically sat
- 9 down and we got a form, and they signed it. Basically,
- 10 they were being asked to work on this project in
- 11 confidentiality, and essentially, they would be fired if
- 12 they breathed a word to anybody.
- 13 MR. MOORE: We asked this guestion of Gary
- 14 yesterday. In your opinion, did the incentive plan have
- 15 any affect on the merger or the desire to proceed and go
- 16 through with the purchase of CIPSCO at this point in time,
- 17 where two years prior, you did not proceed?
- 18 A. No, I don't think it did. It's kind of a matter
- 19 of their looking, and we were looking at doing something
- 20 that is essentially permanent, whereas, this is a three
- 21 year deal, and yes, we would like to see some form of it
- 22 continued, and maybe it would or wouldn't, but regardless,
- 23 it's a three year point in time, essentially, compared to
- 24 something that is relatively permanent.
- 25 MR. FEATHERSTONE: Did your merger savings

- 1 sharing proposal consider the incentive plan in any way?
- 2 Was it affected by the fact that you had an existing
- 3 incentive plan with the grid?
- A. No. Other than I talked about earlier that the
- 5 savings plan may be a vehicle to facilitate moving or
- 6 allocating those savings.
- 7 Q. At least in a couple of years?
- 8 A. Yes. I mean that's the key thing. We couldn't
- 9 let that be a driving force or something like that, knowing
- 10 that the most might have been a year and nine months or two
- 11 years max. In all likelihood, to be a year or a year and a
- 12 few months.
- 13 MR. KIND: I'm going to go on to another
- 14 subject. Yesterday during our interview with Gary
- 15 Rainwater, we discussed Goldman Sachs' analysis and Goldman
- 16 Sachs' presentation to the board last August, and I believe
- 17 that Mr. Rainwater indicated that at the time of the
- 18 Goldman Sachs analysis, UE believed that a 50/50 sharing of
- 19 the savings was adequate to keep shareholders whole, and
- 20 that then UE's view changed at a later time, and I'm just
- 21 paraphrasing, of course, the conversation from yesterday.
- MR. COOK: You're just paraphrasing. I'm not
- 23 sure if the term adequate was used.
- 24 A. If Gary said that, Gary was wrong. If he did say
- 25 that, that was his opinion, and it wasn't the company's or