## MISSOURI PUBLIC SERVICE COMMISSION

# STAFF REPORT COST OF SERVICE



# THE EMPIRE DISTRICT ELECTRIC COMPANY CASE NO. ER-2019-0374

Jefferson City, Missouri January 15, 2020

1	TABLE OF CONTENTS OF	
2	STAFF REPORT	
3	COST OF SERVICE	
4	THE EMPIRE DISTRICT ELECTRIC COMPANY	
5	CASE NO. ER-2019-0374	
6	I. Executive Summary	1
7	II. Background	3
8	III. Test Year/True-Up Period	3
9	IV. Rate of Return (Capital Structure, Cost of Debt, Cost of Equity)	4
10	A. Summary	4
11	B. Analytical Parameters	5
12	C. Current Economic and Capital Market Conditions	7
13	1. Economic Conditions	7
14	2. Capital Market Conditions	9
15	a. Utility Debt Markets	9
16	b. Utility Equity Markets	10
17	D. Empire Operations	11
18	E. Cost of Capital	12
19	1. Capital Structure	12
20	2. Embedded Cost of Debt	13
21	3. Cost of Common Equity	13
22	a. The Proxy Group	13
23	b. The Constant-growth DCF	14
24	c. The Inputs	14
25	d. The CAPM	16
26	F. Tests of Reasonableness	17
27	G. Conclusion	
28	V. Rate Base	
29	A. Plant in Service	
30	B. Depreciation Reserve	19
	n	

1	C. (	Cash Working Capital	19
2	D. 1	Prepayments	21
3	E. I	Materials and Supplies	22
4	F. C	Customer Advances	22
5	G. (	Customer Deposits	23
6	Н. 1	Fuel Inventories	23
7	I.	Accumulated Deferred Income Taxes ("ADIT")	24
8	J.	Vegetation Management Tracker Regulatory Asset	25
9	K. 1	latan and Plum Point Carrying Costs	25
10	L. 5	SWPA Hydro Reimbursement	27
11	VI. All	ocations	27
12	Α. (	Corporate Allocations	27
13	1.	Background	27
14	2.	Allocations	29
15	3.	Corporate Expenses	32
16	В. Ј	Jurisdictional Allocations	32
17	1.	Demand Allocation Factor	33
18	2.	Energy Allocation Factor	34
19	VII. Inc	come Statement	34
20	A. l	Rate Revenues	34
21	1.	Update Period Adjustment	36
22	2.	Normalization and Annualization of Billing Determinants	36
23	3.	Adjustments for Non-Missouri classes	37
24	4.	Rate Switching	38
25	5.	Customer Growth (Annualization)	38
26	6.	Annualization of Excess Facility Charge Revenues	39
27	7.	Large Power and Feed Mill and Grain Elevators Customer Annualization	39
28	8.	System Energy Losses	39
29	9.	Normal Weather	40
30	10.	Economic Development Riders	46
31	11.	Stub Period Tax Cut/Removal of Tax Impact	49

1	B. Ot	her Revenues	49
2	1.	FAC Revenues	49
3	2.	Unbilled Revenues	49
4	3.	Gross Receipts Revenues	50
5	4.	Renewable Energy Credits ("REC")	50
6	5.	Coal Fly Ash Revenues	50
7	6.	Miscellaneous Revenues	51
8	C. Ar	mortizations	51
9	1.	Amortization of Ice Storm Costs	51
10 11	2.	Southwestern Power Administration ("SWPA") Hydro Reimbursement and Amortization	51
12	3.	DSM Cost Recovery	52
13	4.	Amortization of Electric Plant	52
14	5.	Amortization of PeopleSoft Intangible Asset	52
15	6.	Amortization Expense	53
16	7.	Tornado Accounting Authority Order ("AAO") Amortization	53
17	8.	Iatan Carrying Costs Amortization	53
18	9.	Iatan and Plum Point O&M Tracker Regulatory Asset	54
19	10.	Amortization of Excess ADIT	54
20	11.	Stub Period Amortization	55
21	D. Fu	el and Purchased Power Expense	56
22	1.	Fixed Costs	56
23	a.	Fuel Adders	56
24	b.	Purchased Power – Capacity Charges	57
25	c.	Fuel Prices	57
26	d.	Coal Prices	58
27	e.	Natural Gas Prices	58
28	f.	Fuel Oil Prices	59
29	2.	Entergy Transmission Contract	59
30	3.	Heat Rate and Efficiency Testing	59
31	4.	Market Prices	60

1	5.	Planned and Forced Outages	60
2	6.	Contract Prices and Energy	61
3	7.	Variable Fuel Expense	61
4	E. Pa	yroll and Benefits	62
5	1.	Payroll, Payroll Taxes and 401K	62
6	2.	Payroll Benefits	63
7 8	3.	FASB Accounting Standards Codification ("ASC") 715-60 (formerly FA Other Post-Employment Benefit Costs ("OPEBs")	· ·
9 10	4.	Accounting Standards Codification ("ASC") 715-30 (Formerly FAS 87 a Pension Costs	
11	5.	Incentive Compensation	66
12	a.	Short Term Incentive Plans	66
13	b.	Long Term Incentive Plan ("LTIP")	68
14	6.	Supplemental Executive Retirement Plan ("SERP")	69
15	F. Sc	outhwest Power Pool Revenues and Expenses	69
16	1.	SPP Transmission Revenues	69
17	2.	SPP Transmission Expenses	69
18	3.	Ancillary Services Market Revenue and Expense	70
19	4.	Miscellaneous SPP Related Revenues and Expenses	70
20	G. O <sub>I</sub>	perations and Maintenance ("O&M") Normalized Adjustments	70
21	1.	Iatan 1	71
22	2.	Asbury	71
23	3.	Riverton	71
24	4.	Riverton 12 O&M Tracker	72
25	5.	State Line Combined Cycle ("SLCC") and State Line Common	72
26	6.	State Line 1	72
27	7.	Energy Center and Ozark Beach	73
28	H. Ot	ther Expenses	73
29	1.	Rate Case Expense	73
30	2.	Rate Case Expense Sharing	73
31	3.	Dues and Donations	76

1	4.	Edison Electric Institute ("EEI") Dues	77
2	5.	Insurance Expense	77
3	6.	Customer Deposit Interest Expense	78
4	7.	Property Tax Expense	78
5	8.	Uncollectible/Bad Debt Expense	79
6	9.	Advertising Expense	79
7	10.	Software Maintenance Expense	80
8	11.	Lease Expense	80
9	12.	Public Service Commission Assessment	81
10	13.	Injuries and Damages and Workers' Compensation	81
11	14.	Postage	82
12	15.	Credit Card Fees	82
13	16.	Outside Services	82
14	17.	Weatherization Program	82
15	18.	Low Income Pilot Program	84
16	VIII. Inco	ome Taxes	85
17	A. C	urrent and Deferred Income Tax	85
18	1.	Current Income Taxes	85
19	2.	Deferred Income Taxes	86
20	IX. Rene	ewable Energy	87
21	A. R	enewable Energy Standard ("RES")	87
22	B. So	olar Rebates	88
23	X. Deprec	ciation	89
24	A. D	epreciation Study	89
25	B. C	learing Accounts	90
26	XI. Fuel	Adjustment Clause ("FAC")	90
27	A. Po	olicy	90
28	B. H	istory	91
29	C. C	ontinuation of FAC	92
30	D. R	evising the Base Factor	95
31	E. A	dditional Reporting Requirements	99
	II .		

1	F. FAC Voltage Adjustment Factors and Loss Study	100
	XII. Customer Service	
3	A. Overview Since Merger with Liberty Utilities	
4	B. Credit Card Fees	103
5	XIII. Isolated Adjustment – Retirement of Asbury	105
6	XIV. Appendices	107

#### Recommendations

The Commission has previously approved requests to eliminate credit card convenience fees with the utility absorbing credit card processing services in the cost of service. <sup>95</sup> As discussed in Section VII.H., subsection 15 of this Report sponsored by Staff witness Kimberly K. Bolin, Staff is recommending in this case that convenience fees for customers paying bills by credit card be eliminated, with the cost of processing such payments to be included in the Company's cost of service. If the Commission approves this treatment, Staff recommends that the Company be ordered to track performance and savings to the Company and its customers from this initiative. Staff further recommends that Empire be required to monitor the level of customers using the credit card option, along with other questions such as: Have the number of payments by credit card increased? If so, by how much? Has eliminating a fee to pay by credit card resulted in savings to the customer and/or to the Company? If so, how much? How will the Company inform customers that there is no fee to pay their bill by credit card? Staff witness Kimberly K. Bolin is sponsoring the adjustments proposed by Staff in regard to inclusion in cost of service of customer credit card payment processing costs.

Staff Expert/Witness: Dana R. Parish

### XIII. Isolated Adjustment – Retirement of Asbury

Ordinarily, appropriate ratemaking practice calls for measurement of all of the major components of utility cost of service (revenues, expenses, rate base) at a consistent point in time for ratemaking purposes (generally the true-up audit cut-off date for a rate case). However, the Commission has recognized there may be exceptions to this general rule, and for a long time has allowed parties to argue for inclusion in utility rates of "isolated adjustments" for events occurring after the true-up period. The Commission has stated that, for an isolated adjustment to be considered, the underlying event must have a known and measurable financial impact, and that inclusion in rates of the isolated adjustment would not inappropriately affect the overall matching in time of utility revenues, expenses and rate base.

In its direct testimony filed on August 14, 2019, Empire stated that it planned to retire the Asbury generating plant by no later than June 30, 2020, which was approximately five months

<sup>95</sup> Case No. GR-2017-0215 & GR-2017-0216, "In the Matter of Spire Missouri, Inc.'s Request to Increase Its Revenues for Gas Service."

after the true-up cut-off date that was later ordered in this proceeding. Empire did not include any adjustments reflecting the retirement of Asbury in its case. However, Empire stated in its testimony that an AAO was an option that could be used to address changes in operations and maintenance ("O&M") expense due to the retirement of the plant, for potential reflection of the changes in Asbury O&M expense in its next general rate case.

In Case No. EA-2019-0010, Empire's application for certificates of convenience and necessity to acquire interest in three wind project holding companies, Empire entered into a stipulation and agreement calling for use of an AAO to measure the changes in the types of Asbury capital costs, expenses and revenues that have been included in Empire's cost of service that Empire will no longer incur after retiring Asbury. However, in its Report and Order in that proceeding, the Commission did not approve that provision as it stated that it was too early to issue an AAO for the retirement of Asbury because the sale or retirement of the unit was not certain at that time. The Commission also said there was not sufficient evidence to show the sale or retirement would be extraordinary in nature, and thus eligible for an AAO. The Commission said when the retirement or sale of the unit did occur, parties could present proposals for deferrals of some or all Asbury costs and savings as part of a formal request for an AAO.

On November 13, 2019, Empire filed in this case an updated Asbury informational notice stating that the retirement of Asbury would occur no later than March of 2020. After this notice and further discussions with Empire, Staff has learned that Empire is planning on retiring the Asbury plant no later than March 1, 2020. The test year in this case is the 12 months ending March 31, 2019, updated through September 30, 2019, with a true-up audit cut-off date of January 31, 2020. The planned retirement of Asbury is outside of the true-up period by approximately one month.

Staff recommends that isolated adjustments to certain rate base related financial impacts of the retirement of the Asbury plant be included in this case. The amount of these adjustments will be known and measurable at the time of the Asbury retirement, well before the operation-of-law date in this proceeding. Accordingly, Staff intends to adjust plant-in-service and the accumulated depreciation reserve to reflect the retirement of the Asbury plant. Staff also intends to remove Asbury depreciation expense from this case. In addition, Staff will also remove any fuel inventory associated with Asbury from rate base. These adjustment amounts will be quantified and supported in Staff's surrebuttal/true-up testimony filing scheduled for March 27, 2019.

Empire's O&M expenses will also be affected by the retirement of Asbury, but many of these cost changes may not be fully known and measurable within the pendency of this rate case. For that reason, Staff recommends that a tracker mechanism be ordered by the Commission in this case to quantify the changes in the amounts of O&M expenses incurred by Empire associated due to the retirement of Asbury, with the tracked amount potentially includable in rates in Empire's next general rate proceeding. The items to be tracked include the portion of the change in Asbury net fuel/purchased power expense not flowing through the FAC, Asbury maintenance expense, and Asbury payroll expense and payroll related benefits.

9 Staff Expert/Witness: Kimberly K. Bolin

### XIV. Appendices

- **Appendix 1 Staff Credentials**
- 12 Appendix 2 Support for Staff Cost of Capital Recommendation