**Exhibit No.:** 

Issue(s)

Gas Procurement Mechanisms

Witness/Type of Exhibit:

Meisenheimer/Rebuttal

**Sponsoring Party:** 

Public Counsel

Case No.:

GT-2001-329

**REBUTTAL TESTIMONY** 

FILED
MAY 4 2001

**OF** 

Service Commission

# **BARBARA A. MEISENHEIMER**

Submitted on Behalf of the Office of the Public Counsel

**LACLEDE GAS COMPANY** 

Case No.: GT-2001-329

May 4, 2001

# BEFORE THE PUBLIC SERVICE COMMISSION OF THE STATE OF MISSOURI

In the matter of Laclede Gas Company's tariff	)	
filing to implement an experimental fixed price	)	Case No. GT-2001-329
Plan and other modifications to its gas supply	)	
incentive plan.	)	

#### AFFIDAVIT OF BARBARA A. MEISENHEIMER

STATE OF MISSOURI	)	
	)	SS
COUNTY OF COLE	)	

Barbara A. Meisenheimer, of lawful age and being first duly sworn, deposes and states:

- 1. My name is Barbara A. Meisenheimer. I am Chief Utility Economist for the Office of the Public Counsel.
- 2. Attached hereto and made a part hereof for all purposes is my rebuttal testimony consisting of pages 1 through 21 and Schedules BAM-1 through BAM-4.
- 3. I hereby swear and affirm that my statements contained in the attached testimony are true and correct to the best of my knowledge and belief.

Barbara A. Meisenheimer

Subscribed and sworn to me this 4th day of May, 2001.

Bonnie S. Howard, Notary Public

My Commission expires May 3, 2005.

#### REBUTTAL TESTIMONY

## OF BARBARA A. MEISENHEIMER

# LACLEDE GAS COMPANY TARIFF FILING TO MODIFY THE EXPERIMENTAL GAS INCENTIVE SUPPLY PROGRAM

CASE NO. GT-2001-329

### Introduction

Q. PLEASE STATE YOUR NAME, TITLE, AND BUSINESS ADDRESS.

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- A. Barbara A. Meisenheimer, Chief Utility Economist, Office of the Public Counsel, P. O.
   Box 7800, Jefferson City, Missouri 65102. I am also employed as an adjunct Economics
   Instructor for William Woods University.
- Q. PLEASE SUMMARIZE YOUR EDUCATIONAL AND EMPLOYMENT BACKGROUND.
- A. I hold a Bachelor of Science degree in Mathematics from the University of Missouri-Columbia (UMC) and have completed the comprehensive exams for a Ph.D. in Economics from the same institution. My two fields of study are Quantitative Economics and Industrial Organization. My outside field of study is Statistics. I have taught Economics courses for the following institutions: University of Missouri-Columbia, William Woods University, and Lincoln University. I have taught courses at both the undergraduate and graduate levels.

#### Q. HAVE YOU TESTIFIED PREVIOUSLY BEFORE THIS COMMISSION?

A. Yes, I have testified on numerous issues before the Missouri Public Service Commission.

(PSC or Commission)

#### Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?

- A. I am presenting Public Counsel's concerns and recommendations regarding the current and proposed Gas Procurement portion of Laclede Gas Company's (Laclede's or the Company's) Experimental Gas Incentive Supply Program (EGSIP or Program). Public Counsel witness James Busch will address our concerns and recommendations regarding the other three EGSIP mechanisms: Capacity Release, Transportation Discounts and Mix of Pipeline Services. Schedule EGSIP-Summary provides an outline of each component of the current EGSIP.
- Q. ARE YOU GENERALLY FAMILIAR WITH THE FIELDS OF ECONOMICS THAT ADDRESS THE APPROPRIATE DESIGN OF INCENTIVE PLANS?
- A. Yes, I am. The focus of my graduate work was the study of Quantitative Economics and Industrial Organization. These fields address the appropriate design of incentive plans through the application of "game theory." Game theory is a hybrid of mathematics and statistics that allows economists to model strategic interaction. Given assumptions regarding objectives, the level of risk aversion, the term of interaction, and the information available to individual economic agents, economists are able to evaluate the efficiency of incentive plans under various market conditions.

### Q. IN PREPARATION OF YOUR TESTIMONY, WHAT MATERIALS DID YOU REVIEW?

A. I have specifically reviewed the direct testimony of Kenneth Neises and Scott Jaskowiak filed in support of the proposed tariff, materials from cases GT-99-303 and GO-2000-395, and responses to OPC data requests.

# Laclede's Current Experimental Gas Procurement Mechanisms

- Q. PLEASE DESCRIBE THE CURRENT EXPERIMENTAL GAS PROCUREMENT MECHANISMS
  CONTAINED IN LACLEDE'S EGSIP.
- A. The Experimental Gas Procurement portion of the current EGSIP includes a fixed price mechanism and a benchmark cost mechanism.
- Q. PLEASE DESCRIBE THE CURRENT FIXED PRICE MECHANISM.
- A. The current fixed price mechanism was originally proposed by Laclede and approved by the Commission in GT-99-303. By design, it allows the Company through the use of fixed price futures contracts to profit from securing gas at prices below a fixed target price. The fixed target price is calculated as the five-year historic (summer or winter) aggregated New York Mercantile Exchange (NYMEX) price adjusted for any delivery month differential attributable to the specific delivering pipeline company. Under this mechanism, Laclede does not flow through to customers the full amount of the cost reductions. Instead, Laclede is permitted to retain a portion of the commodity cost discounts as excess profit. In other words, this mechanism provides a profit opportunity in excess of the normal profit opportunity afforded through a traditional rate case.

<sup>&</sup>lt;sup>1</sup> Laclede tariff P.S.C. MO. No. 5 Consolidated, Third Revised Sheet Nos. 26 – 27

The level of excess profit is based on the amount by which Laclede's actual price per MMBtu beats the fixed price target and the first of the month index price. The profit grid is illustrated below:

Table 1. Fixed Price Profit Scheme

If The Difference Between Laclede's Price Per MMBtu And The  Lower Of The Index Or The Fixed Target Price Is:	Laclede Retains
Less than or equal to 10¢	10% on all volumes
11¢ up to and including 20¢	20% on all volumes
21¢ up to and including 30¢ .	30% on all volumes
31¢ up to and including 40¢	40% on all volumes
More than 40¢	50% on all volumes

It is also important to note that there is no reciprocal provision reflected in the grid that would require Laclede to compensate consumers in the event that the Company's actual cost exceed the fixed price target on the appropriate first of the month index.

#### Q. HAS LACLEDE UTILIZED THIS FIXED PRICE MECHANISM?

A. No, despite the fact that Laclede originally proposed the mechanism, the Company has not used it. Instead, the Company has consistently pursued a procurement strategy that allows the prices its customers pay to follow the more volatile moving market index price for gas.

### Q. WHY MIGHT THE COMPANY CHOOSE NOT TO USE THIS MECHANISM TO FIX GAS COSTS?

A Laclede has repeatedly suggested that it views the threat of a prudence review as a reason not to purchase under fixed price contracts. Another reason may be that given the recent upward trend in gas futures prices it is likely that there was no possibility of securing actual prices that would be less than the historic based fixed price target. Therefore, there would be no opportunity to profit from pursuing a fixed price strategy. Despite the exact motivation, the result was that Laclede's customers had no fixed price protection to mitigate last winters unprecedented increase in gas costs.

#### Q. PLEASE DESCRIBE THE CURRENT BENCHMARK COST MECHANISM.

A. The benchmark cost mechanism allows Laclede to profit on volumes not secured under fixed price contracts. The mechanism establishes a dual component benchmark to which Laclede's actual cost performance is compared. Under this mechanism, profits are not determined on a per MMBtu basis. Instead, Laclede's actual total monthly cost of all volumes excluding fixed price volumes are compared to a monthly "cumulative benchmark" that reflects the demand and commodity cost for multiple supply sources.<sup>2</sup>

<sup>&</sup>lt;sup>2</sup> Laclede tariffs P.S.C. MO. No. 5 Consolidated, Third Revised Sheet Nos. 25, 26, 28

The general equation that describes the derivation of the benchmark is;

#### Cumulative Benchmark Cost Of Gas = 12 Months (Demand Component + Commodity Component)

#### Where;

- The Demand Component reflects a simple monthly average of annual demand cost. It is calculated by multiplying established "annual supply design requirement" volumes (33.2 Bcf for baseload, 70.4 Bcf for combination, 14.1 Bcf for swing) by a weighted average demand charge cost per unit. The weighted average demand charge is based on responses to Company issued requests for proposals (RFPs) for various regions and types of load. The calculation excludes the use of the highest 10% of bids.
- The Commodity Component is calculated as the product of on-system monthly sales volumes excluding those purchased on a fixed price basis and a weighted average cost of gas. The weighted average cost of gas is based on the *Inside FERC* first-of-month price indices for "Reliant Gas Transmissions-East" and "Trunkline-Louisiana" weighted 60% and 40% respectively.

Profit from the cumulative benchmark mechanisms is based on the following grid;

Table 2. Benchmark Cost Profit Scheme

If	Laclede
104% of Benchmark>Actual Cost >Benchmark	Pays 0, Guaranteed No Prudence Review
110% of Benchmark> Actual Cost >104% of Benchmark	Pays 50% of (Actual Cost-104% Benchmark), Guaranteed No Prudence Review
Actual Cost > Benchmark	Pays 50% of (110%-104%) of Benchmark, Prudence Review of Actual Cost>110%
Benchmark > Actual Cost	Receives 50% of (Benchmark-Actual Costs)

Q.

#### HAS LACLEDE UTILIZE THE COST BENCHMARK MECHANISM?

- A. Yes, by default, this mechanism applies to all of its on-system volumes except those purchased on a firm fixed price basis.
- Q. How effective has this mechanism been in mitigating gas costs for consumers?
- A. Based on estimated EGSIP Gas Supply cost reductions and gas supply cost for the 1999/2000 ACA Period, it appears that the impact of this mechanism amounted to just over 4¢ per dollar spent on natural gas. Of the 4¢, Laclede kept half reducing the consumer impact to about 2¢ per dollar spent on gas. Keep in mind that this "savings" was determined based on an assumption that the alternative was to basically pay the moving market index price. It does not reflect the "savings" that might be achieved under other procurement strategies.
- Q. HOW HAS LACLEDE FAIRED UNDER THIS MECHANISM?
- A. Laclede retained just over \$5.0 million dollars from this mechanism for the 1999/2000 ACA period.
- Q. WHY HAVE THE GAS PROCUREMENT MECHANISMS BEEN SO INEFFECTIVE IN REDUCING CUSTOMER GAS COSTS?
- A. I believe that there are a number of contributing factors. With respect to the benchmark mechanism, the demand component of gas costs represents only a small fraction of the cost of gas, roughly 2-5%. The lion's share of the cost, 95-98% are instead attributable to the commodity component. Under the benchmark mechanism Laclede has some ability

to control reductions in the demand charge. However, under this scenario Laclede pays the going market price at delivery for the commodity component. Since Laclede has no control over the commodity component that constitutes the vast majority of costs, the benchmark mechanism provides no meaningful protection for customers.

### Q. PLEASE EXPLAIN THE OTHER CONTRIBUTING FACTORS.

Another reason I believe that the gas procurement mechanisms have proven ineffective is Α. that the design of the incentive plan yields little incentive for Laclede to act in a manner that promotes consumers' best interests. Economic theory suggests that when an "incentive planner" (the Commission) acting on behalf of the "principal" (the body of ratepayers) wants to design an incentive payment to induce an "agent" (Laclede) to take the best action from the view point of the principle (ratepayers) the design of the incentive payment must be "individually rational" and "incentive compatible" for the agent. (Laclede) To be individually rational for the agent (Laclede) an incentive structure must offer at least the "reservation price" (minimum payment) that would cause the agent (Laclede) to be willing to participate. The more risk averse the agent (Laclede), the higher the reservation price they would demand. Conversly, the higher the reservation price, the less likely that the net benefit from the incentive plan will justify the cost to the principal (ratepayers). To be incentive compatible, the structure of the incentive payments must be designed in a way that causes the agent (Laclede), when acting in its own best interest, to act in a manner that produces the principal's (ratepayer's) desired outcome. Unfortunately, the design of portions of the current EGSIP do not satisfy these constraints thus providing perverse incentives for Laclede to act in ways that do not achieve the desired outcomes for ratepayers. Recent natural gas price increases demonstrate that consumers would have been best served by a procurement strategy that

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included purchasing a reasonable measure of fixed price contracts, however, under the EGSIP Laclede was not persuaded to do so.

# Q. WHY DO YOU BELIEVE THE CURRENT FIXED PRICE MECHANISM IS NOT INCENTIVE COMPATIBLE?

The fixed price mechanism is not incentive compatible for two reasons. First, the A. Company fears a prudence review apparently believing that such a review is less likely if costs are left to float with a moving market index. Second, Laclede cannot profit from volumes purchased under the fixed price mechanism when those prices exceed the historic average. Given the unprecedented increase in prices during the past heating season, it was impossible for Laclede to beat the historic average. I would suggest that together with Laclede's probable concerns the plan contains perverse incentives that reduce the likelihood that Laclede would ever choose to purchase fixed price contracts. The longer Laclede waits to buy fixed price contracts during a downturn, the greater the percentage payoff from the fixed price mechanism. By holding out there is little threat that Laclede will loose the opportunity to profit since by default when such volumes are not purchased under a fixed price mechanism, they can still generate profit under the benchmark mechanism. For fiscal year 1999-2000, Laclede was operating at the 50% (highest possible) profit level allowed by the Benchmark mechanism. The Company appears to be maintaining that same level thus far in this fiscal year. It appears that under the current incentive plan for the foreseeable future Laclede has little if any incentive to acquire fixed price protection.

Α.

# Q. ARE YOU SUGGESTING THAT LACLEDE SHOULD NOT BE EXPECTED TO PURCHASE FIXED PRICE CONTRACTS?

- A. No. I am simply suggesting that the current mechanisms cannot be relied upon to induce the Company to diversify its portfolio by purchasing fixed price contracts. Reasonably well balanced fixed price incentive mechanisms may produce the desired results from other LDCs. However, Laclede appears to be to risk averse to accept what would be a reasonable level of risk and reward from a ratepayer perspective.
- Q. WHAT ARE PUBLIC COUNSEL'S RECOMMENDATIONS REGARDING THE CURRENT EXPERIMENTAL BENCHMARK GAS PROCUREMENT MECHANISM CONTAINED IN THE CURRENT EGSIP?
  - We strongly recommend that you terminate the Benchmark mechanism. As I have explained, this mechanism has been ineffective in lowering natural gas costs. The residential customer bill impact of the benchmark mechanism only amounted to about 2¢ per dollar spent on gas for the 1999-2000 fiscal year. Despite the miniscule cost reduction flowed through to customers, Laclede has retained 50% of all cost reductions which is the maximum allowable percentage. The primary reason that the Benchmark mechanism has been ineffective is because although Laclede may have limited control over the demand charge component (2%-5% of the benchmark costs), the remaining commodity component (95%-98% of the benchmark cost) continues to float with volatile moving market index prices. This mechanism also acts as a potentially profitable "catchall" for volumes not purchased under fixed contracts. Finally, and most importantly, when the Commission approved this mechanism it pre-approved various ranges around the Benchmark as being prudently incurred costs, eliminating any opportunity for parties such as the Public Counsel to review Laclede's purchases. Further, since there are no

volume limits on the Benchmark method it acts as a safe haven against prudence as long as actual cost are within the predetermined range around the Benchmark. Unfortunately, this rules out Public Counsel's ability to challenge a complete lack of fixed protection when markets were anticipated to rise. By terminating the Benchmark method, you will reinstate our ability to protect consumers by participating in regular and thorough reviews.

- Q. If the Commission retains the Benchmark mechanism what changes would you recommend?
- A. Public Counsel recommends that you eliminate the commodity component of the benchmark and allow the Company 25% of any positive difference between the annual demand cost benchmark and the Company's actual annual demand charge costs. This would more closely align the portion of costs that Laclede has some control over with portion of cost from which the Company can generate excess profit.
- Q. WHAT IS PUBLIC COUNSELS RECOMMENDATION REGARDING THE FIXED PRICE MECHANISM CONTAINED IN THE CURRENT EGSIP?
- A. Public Counsel recommends that the fixed price mechanism be eliminated. This mechanism has not been proven an effective tool for encouraging Laclede to purchase fixed price contracts. Furthermore, considering the recent price levels it is unlikely that Laclede or its customers could benefit from this mechanism in the forseeable future.

# Q. IF THE COMMISSION WANTS TO RETAIN A FIXED PRICE MECHANISM WHAT CHANGES WOULD YOU RECOMMEND?

- A. Public Counsel continues to believe that the method proposed by Thomas Shaw on behalf of our office in GT-99-303 is a reasonable method for establishing a fixed price mechanism. The fixed price benchmark should be based on Inside FERC Gas Market Report's (IFGMR) first-of-the-month spot market index for the transporting pipeline for the month of delivery plus associated premium. If IFGMR does not report a spot market index for the transporting pipeline, a reasonable substitute could be the first-of-the-month spot market index published in Gas Daily or Natural Gas Intelligence. Public Counsel also believes it would be reasonable to include a \$0.055/MMBtu premium (i.e. adder) to the first-of-the-month spot market index. This \$0.055/MMBtu premium is intended to reflect the *firm* nature of service being provided by fixed price contracts while the spot market index generally represents *interruptible* (i.e. no guarantee of availability) purchases.
- Q. HOW DOES PUBLIC COUNSEL RECOMMEND CALCULATING THE FINANCIAL BENEFIT OR DETRIMENT ASSOCIATED WITH FIXED PRICE CONTRACTS?
- A. The difference between the fixed price and benchmark (i.e. first-of-the-month spot market index plus \$0.055/MMBtu premium) would be determined and multiplied by the actual purchase volumes. When the fixed price is below the benchmark rate, a financial benefit would occur. Likewise, if the fixed price is above the benchmark rate, a financial detriment has been incurred.

### Laclede's Proposed Modifications to Gas Procurement

- Q. PLEASE DESCRIBE LACLEDE'S PROPOSED REPLACEMENT FOR THE CURRENT FIXED PRICE MECHANISM.
- A. Laclede proposes to eliminate the existing fixed price mechanism, replacing it with an Experimental Fixed Price Program. (EFPP) Under the EFPP, Laclede would follow a mandatory rule for procuring gas through a fixed price mechanism. The EFPP would require Laclede to purchase fixed price contracts whenever a series of conditions are met. Conversely, the mechanism would prohibit Laclede from purchasing whenever the conditions are not satisfied. Laclede also proposes two exceptions to the purchasing rule. The maximum volumes covered under the fixed price mechanism would be 2,000,000 MMBtu per month for 12 months. This amounts to roughly 30% of the Company's expected volumes.
- Q. PLEASE DESCRIBE THE CONDITIONS UNDER WHICH LACLEDE WOULD BE REQUIRED TO PURCHASE FIXED PRICE CONTRACTS.
- A. The first condition for purchasing fixed price futures contracts is that the current NYMEX first-of-month 12-month futures strip (NYMEX FOM strip) price must be less than the NYMEX FOM strip price averaged over the previous 12-months. The second condition is that the first condition must have been satisfied for at least 12 out of the previous 24 months. Finally, the third condition is that during the five ensuing business days from when the first two conditions are met the NYMEX strip on each day must be equal to or less than the NYMEX FOM strip on the first day of the current month. Mr. Jaskowiak indicated in response to OPC data request No. 12 that the condition must be met for five consecutive business days to establish the fixed price. Weekends and

 holidays are not included in the triggering condition. On page 3 of his testimony he clarifies that favorable price conditions must exist for sufficient time to allow the Company a reasonable opportunity to purchase such contracts at that price level. If the three conditions were met Laclede would purchase fixed price contracts. During the last six months of an existing contract the Company would re-evaluate the pricing rule. If the rule were again satisfied the Company would buy fixed price contracts covering the first unprotected 12-month period.

#### Q. PLEASE DESCRIBE LACLEDE'S PROPOSED EXCEPTIONS TO THE PURCHASING RULE.

A. Laclede's first exception is that on a one-time basis Laclede would be required to acquire fixed price contracts if the NYMEX FOM strip price falls below \$3.75 for five consecutive days. The second exception is that on an ongoing basis Laclede would be prohibited from purchasing under a fixed price mechanism if the FOM strip price exceeds \$6.00.

#### Q. HOW LONG WOULD THE PURCHASING RULE BE IN EFFECT?

- A. According Laclede's EFPP proposal the purchasing rule would be in effect for three years.
- Q. Does Public Counsel have concerns regarding Laclede's fixed price proposal?
- A. Yes, Public Counsel has a number of concerns regarding Laclede's fixed price proposal.

  Our primary concern is that under the rigidly designed purchasing rule on a going forward basis the Company would be forced to forgo opportunities to secure fixed price

contracts that would produce reasonable price protection for customers. Schedule BAM-1 illustrates an expanded version of Schedule 1 attached to the direct testimony of Laclede witness Scott Jaskowiak. Schedule BAM-1 is based on the Company's method of applying the proposed purchasing rule. It is intended to demonstrate the impact of Laclede's method on the level of historic and future fixed price purchases over a longer time horizon than was presented in Mr. Jaskowiak's testimony. As illustrated in Schedule BAM-1, assuming Laclede's own method of applying the rule there would have been extended periods of time during which the proposed purchasing rule would prohibit the purchase of fixed price contracts. For example, no fixed price protection would have been purchased for the entire fiscal year ending September 1994 or September 1998. The Company would have been prohibited from purchasing gas irrespective of the potential opportunities in March 1993 and March 1997 to secure lower prices. Conversely, on a going forward basis, the condition requiring that for at least 12 of the previous 24 months the NYMEX FOM strip must be below its 12 month average could realistically prohibit fixed price purchases far into the future regardless of what the NYMEX FOM strip prices turn out to be. For example, as of May 2, 2001 the NYMEX FOM strip was below its 12 month average only once in the previous 24 months. Therefore, assuming that the price never falls below \$3.75 the Company would be prohibited from purchasing gas under the fixed price mechanism until at least the spring of 2002 and perhaps even longer.

UNDERLYING HIS ESTIMATE?

A.

Q. Mr. Jaskowiak estimates \$49.7 million as the historic savings that the EFPP would have produced over the period of fiscal years ending 1993-2000. Have you had an opportunity to review the data and assumptions

- A. Yes, I have. In addition to providing Public Counsel the underlying historical data, Mr. Jaskowiak has responded to my inquiries regarding some of the assumptions upon which his estimate is based.
- Q. What are your thoughts regarding the estimated \$49.7 million in "savings"?
  - First, I would like to clarify that Laclede did not rely on a historic average of strip prices in deriving the estimated savings for fiscal years 1993 and 1994. Schedule BAM-2 is an excerpt of the data Laclede used to derive the estimated savings. I have noted in italicized text the additions that I made to the information provided by Laclede for purposes of this explanation. The first of the month strip data was tracked beginning in the month of August 1990. The first 12-month average strip was reported in the month of August 1991. One of the conditions of the purchasing rule is that the current strip must be below the average for at least 12 of the previous 24 months. Based on the data provided, this condition could not even have been evaluated for an additional 24 months or until August of 1993. If I could direct your attention to the boxed column on Schedule BAM-2 you can see that March 1995 was the first month in which the "at least 12 out of 24 month" condition was satisfied. Clearly, if the stated assumptions of the purchasing rule were not met until March of 1995 the 1993 and 1994 "savings" estimates were based on additional assumptions. Laclede simply assumed that for the first month in which the

other assumption could be evaluated the "at least 12 out of 24 month" condition was met and the Company would be required to buy. Laclede made a similar assumption in determining that it would buy again in March of 1992, at a particularly advantageous price. The low price from the March 1992 purchase covered 92% of the fiscal year 1993 volumes. If Laclede had not made this assumption the estimated savings for both 1993 and 1994 would have been zero, reducing the total estimate by roughly 36% or \$17.7M.

Another problem with Mr. Jaskowiak's estimate is that the third condition contained in the Company's proposed rule was not met for even one of the months in which Laclede would have supposedly been required to buy. Therefore, according to the rule, Laclede would have never bought in those months, thus, the projected savings estimate is not accurate. Upon reviewing the data it does appear that for April of 1995 and January of 1999 all of the conditions were met. Adjusting Mr. Jaskowiak's numbers produces an estimate of \$10.76M.

The final point that I would like to make is that perhaps it would be more appropriate to label the schedule illustrating Laclede's estimated "savings" as "EFPP Impact On Prices As Opposed To Doing Absolutely Nothing." This would clarify that Laclede's 49.7M estimate was not developed in comparison to other price mitigation strategies that the Company could have pursued for protecting the relevant volumes. Suppose for a moment that we accept Laclede's \$49.7M 1993-2000 savings estimate at face value and compare it to the results of two alternative purchasing strategies. The first strategy is that Laclede voluntarily purchases in March for the following fiscal year. Schedule BAM-3 illustrates that the 1993-2000 savings for the buy in March strategy would be \$48.1M yielding a net saving of Laclede's proposal of 1.6M. Another method might be that Laclede voluntarily buys if the strip price has fallen for two consecutive months and either currently there is no contract or the Company is in the last six months of an existing contract. Schedule

BAM-4 illustrates that the 1993-2000 savings for the two declining month strategy would be \$60.28M yielding a net saving of Laclede's proposal of -10.58M.

# Q. HAVE YOU PERFORMED AN ANAYLISIS OF THE CUSTOMER BILL IMPACTS OF LACLEDE'S PROPOSAL?

A. Yes, I have. Table 3 below demonstrates the annual bill impact of Laclede's proposal assuming an annual average residential usage of 111.55 MMBtu and Program coverage for 30% of annual usage. The calculation for fiscal year 2001 assumes that the price of gas does not fall below \$3.75.

Table 3. Average Residential Bill Impacts

	1993-2000	1998-2000	2001
Program Volumes (Millions)	192	72	24
Claimed Savings For Fiscal Years (Millions)	\$49.7	\$5	\$0
Claimed Savings Per MMBtu	\$0.26	\$0.07	\$0.0
Average Annual Bill Impact	\$6.63	\$1.78	\$0.0

# Q. WHAT POLICY IMPICATIONS SHOULD THE COMMISSION CONSIDER WHEN EVALUATING LACLEDE'S PROPOSAL?

A. First, I believe that you should consider that by approving this type of mechanism the Commission will assume responsibility for mandating when and when not to buy fixed price protection for roughly 30% of Laclede's gas supply. If gas prices do not fall below \$3.75 before next winter, no matter what level gas prices reach you will have sanctioned Laclede's lack of price protection. If gas prices reach \$5.00, \$10.00 or even \$15.00 per

MMBtu, Laclede will be able to say, "Our hands were tied. The Commission forbade us from purchasing fixed price protection." While on the other hand, having approved this mechanism without prior knowledge of market trends, the Commission will be in the unenviable position of saying "We just didn't know this would happen." Further compounding an already bad situation, remember that volumes not covered by fixed price protection qualify as potentially profitable under the Benchmark gas procurement mechanism. If you approve a mechanism that forces Laclede not to buy when prices are rising, you will also be indirectly responsible for creating a situation in which Laclede can earn excess profit from those volumes. Good intentions aside, this would obviously be a bad public policy move. Public Counsel strongly recommends that you do not place yourselves or the public at the mercy of such an unpredictable mechanism.

Another implication of granting this type of pre-approval for Laclede's fixed price purchases is that if it offers an attractive outcome for Laclede it may also be attractive to other LDCs. Hard pressed to deny other LDCs something you approved for Laclede, in the event the program eventually produces undesirable outcomes you will have compounded problems that arise.

Keep in mind that if Laclede has confidence in this purchasing rule they can certainly follow it without your mandate. Absent a mandate to follow a rigid pricing rule, Laclede would retain the flexibility to alter the timing of transactions and the volumes purchased in respond to changing market conditions.

# Q. DO YOU BELIEVE THAT THE TYPE OF MICRO-MANAGEMENT PRESCRIBED BY THE FIXED PRICE PROGRAM WILL BENEFIT CONSUMERS IN THE LONG RUN?

- A. No, I do not. I am concerned that by imposing regulatory oversight further and further into the day to day management and operations of companies such as Laclede we are nurturing timidity in there decision making behavior.
- Q. THEORETICALLY, BY DENYING PRE-APPROVAL ARE A COMPANY'S DECISIONS SUBJECT
  TO PRUDENCE-BASED CHALLENGES?
- A. Yes, I do acknowledge that a company may face some exposure from regulatory review. However, in the context of a regulatory review, court decisions and Commission precedent ensure that any decision that a utility makes is afforded fair consideration by the Commission based on the circumstances that existed at the time the decision was made. Further protection from unreasonable disallowances is afforded by a company's ability to seek judicial review. While a company might prefer pre-approval regarding its purchasing practices, pre-approval is not necessary to ensure fair treatment.
- Q. PLEASE SUMMARIZE PUBLIC COUNSEL'S RECOMMENDATION REGARDING LACLEDE'S PURCHASING RULE.
- A. Just as we wouldn't recommend using your cruise control when your breaks don't work, we don't recommend that you approve this plan. For its three-year term the purchasing rule locks in a course of action that cannot be adjusted for hazards that arise along the way. You may require Laclede to buy when prices are anticipated to fall. You may prohibit the Company from buying when prices are anticipated to rise. You simply do not know the potential future impacts of this mechanism. Laclede has not submitted

Rebuttal Testimony of Barbara A. Meisenheimer

market forecasts that would provide you with any insight as to the anticipated outcomes this plan would produce. In the event that prices remain above \$3.75 for the next few months and then begin to rise through the winter, Laclede's customers will once again have no fixed price protection. However, in this instance customers will also have no opportunity of recourse before the Commission.

### Q. Does this conclude your testimony?

A. Yes, it does.

	Gas	Procurement Capped at 3% of	Indexed-Based Benchmark Cost of Gas	Revenues	
Mechanism		Fixed Price			
Current Treatment		GSIP			
	Condition	Profit Scheme	Condition		
		10% of difference amounts <= .10	104% of Benchmark> Actual Cost>Benchmark	Co. Pays C	
	Fixed Price <lower of<="" td=""><td>20% of difference amounts .10<x<=.20< td=""><td>Actual Cost between 104% and 110% of Benchmark</td><td>Co Pays 5</td></x<=.20<></td></lower>	20% of difference amounts .10 <x<=.20< td=""><td>Actual Cost between 104% and 110% of Benchmark</td><td>Co Pays 5</td></x<=.20<>	Actual Cost between 104% and 110% of Benchmark	Co Pays 5	
Mechanism Description	Five Year Seasonal	30% of difference amounts .20 <x<=.30< td=""><td>Actual Cost &gt; 110% of Benchmark</td><td>Co Pays 5</td></x<=.30<>	Actual Cost > 110% of Benchmark	Co Pays 5	
	Wholesale Price	40% of difference amounts .30 <x<=.40< td=""><td>Benchmark&gt;Actual Costs</td><td>Co. Recei</td></x<=.40<>	Benchmark>Actual Costs	Co. Recei	
		50% of difference amounts .40 <x< td=""><td></td><td></td></x<>			
			"The Cumulative Benchmark Cost of Gas= Demand Cor according to the proportion of volumes secured under var based on RFP responses by contract type and supply re- on-system volumes exclusive of those purchased on a fin indices for "Reliant Gas Transmission- East" and "Trunkli		

<del>.</del>		P	ipeline Related Com	ponents
	Capacity Release	Transporta	ation Discounts	
	GSIP			
Condition	Profit Scheme	Condition	Profit Scheme	
	10% of first 1.5M		30% of all amounts	
Consoits Roleans	+20% of amounts 1.5 <x<=2.5m< td=""><td>Transportation</td><td></td><td>Variatio</td></x<=2.5m<>	Transportation		Variatio
	+30% of amounts > 2.5M			(excluding
Olegiei Than 2010		Than 13M		requir
	Condition  Capacity Release Greater Than Zero	Condition   Profit Scheme	Capacity Release Transports  GSIP  Condition Profit Scheme Condition  10% of first 1.5M  +20% of amounts 1.5 <x<=2.5m 10%="" 2.5m="" amounts="" discounts="" greater="" greater<="" of="" td="" transportation=""><td>  Condition   Profit Scheme   Condition   Profit Scheme    </td></x<=2.5m>	Condition   Profit Scheme   Condition   Profit Scheme

	Other Revenue Issues						
Mechanism	Off-system Sales						
Current Treatment	Rate Case						
Mechanism Description	Lactede's revenue requirement in GR-99-315 reflects \$900,000 of annual revenue from off-system sales.						

Menth	NYMEX FOM strip AV	erage for preceding 12 months**	ts the NYMEX FOM strip below the average of the NYMEX FOM strips for the preceding 12 months?	How many times has Column D been "Yes" in last 24 consecutive months?	Purchase Rule If Approved*	Denotes A new Fiscal Year
Aug-90	1.758					
Sep-90 Oct-90	1.855 1.927					
Nov-90	1,905	30.50.0000 <b>10.00000</b>	esercimies reconstructions are assumed in	State of the second	. DEC. P. D. S.	il Sedisiph para no de contrato program program post persona processa de sobre tra contrato contrato es concern Il Sedisiph para no de contrato contrato program processa persona processa de sobre tra contrato contrato contra
Dec-90 Jan-91	1.853 1.658					
Feb-91	1.646					
Mar-91	1.711					
Apr-91 May-91	1.674 1.628					
Jun-91	1.578					
Jul-91	1.501	1.725	Yes			
Aug-91 Sep-91	1.585 1.650	1.710	Yes			
୍ଦି Od-91ି	1675	, 1 693 ( )	NAMES OF A PARTY OF A STATE OF A			
Nov-91 Dec-91	1.625 1.583	1.672 1.649	Yes Yes			
Jan-92	1.389	1.626	Yes			
Feb-92 Mar-92	1,412 1,402	1.604 1.584	Yes Yes			
Apr-92	1.524	1.559	Yes			
May-92	1.561	1.546	Na			
Jun- <del>9</del> 2 Jul-92	1.767 1.669	1.540 1.556	No No			
Aug-92	1.785	1.570	No			
Sep-92 % Oct-92	1.868 \$273 1.973	1,587 1,505	No No No (1884)			VANTO BOODERS : 54420 (545 ) . A VANTO SANTO I
Nov-92	1.929	1.630	No	GENERAL RODE GOVERNMENT STORY CONTRACTORS	Transfer the transfer of the selection o	Applications of the specific strategies of the management of the specific control of the specific cont
Dec-92	1.693	1.655	No Van			
Jan-93 Feb-93	1.661 1.828	1.664 1.687	Yes No			
Mar-93	1.905	1.722	No			
Apr-93 May-93	2.035 2.299	1.764 1.806	No No			
Jun-93	2.281	1.868	No			
Jul-93 Aug-93	2.294 2.277	1.911 1.963	No No	10 9	Den't Buy Den't Buy	
Sep-93	2.325	2.004	No	8	Don't Buy	]
Oct-93	2.238	2.042			Don't Buy	
Nov-93 Dec-93	2.220 2.095	2.064 2.088	No No	6 6	Don't Buy Don't Buy	
Jan-94	2.004	2.122	Yès	5	Don't Buy	
Feb-94 Mar-94	2.271 2.212	2.150 2.187	No No	4 3	Don't Buy Don't Buy	
Apr-94	2.201	2.213	Yes	3	Don't Buy	Commission Mandated Lack Of Fixed Price Protection
May-94	2.160	2.226	Yes	. 4	Don't Buy	Of Fixed Fix
Jun-94 Jul-94	2.128 2.208	2.215 2.202	Yes No	5 5	Don't Buy Don't Buy	(
Aug-94	2.086	2.195	Yes	6	Don't Buy	1
Sep-94 Oct-94	1.953 1.923	2.179 2.148	Yes XXXXXXVes	7 8 (3) (4) (8)	Don't Buy	
Nov-94	1.943	2.122	Yes	9	Don't Buy	gozon alauntu harangarunas dato isteritori inserta en
Dec-94 Jan-95	1.730 1.738	2.099 2.068	Yes Vec	10 10	Don't Buy	
Feb-95	1.604	2.046	Yes Yes	10	Don't Buy Don't Buy	)
Mar-95	1.680	1.991	Yes 🛌	<b>≠</b> 12	Buy	1000
Apr-95 May-95	1.842 1.816	1.946 1.916	Yes \		Don't Buy Don't Buy	1.680 1.680
Jun-95	1.882	1.888	Yes Price Test p	essed ( Provisions 15 re-both setisfied);	Don't Buy	1.680
Jul- <del>9</del> 5 Aug-95	1.705 1.699	1.867 1.825	Yes Futurer con	tracts are 16 or 12 months 17	Don't Buy Don't Buy	1.680 1.680
Sep-95	1.783	1.793	Yes	18	Don't Buy	1.680
Oct-95 Nov-95	1.768	1.779 x 1.770	Yes _	18 J • ( ) 0 S 5 S 5 S 5 S 5 S 5 S 5 S 5 S 5 S 5 S	Don't Buy 15.	1.680 1.680
Dec-95	1.823	1.755	No 🕈	<b>∱</b> 19	Buy Don't Buy	1.680
Jan-96	1.995	1.763	No During the	18 18 months that	Don't Buy	1.680
Feb-96 Mar-96	2.007 2.027	1.785 1.818	No the futures No by the Cor	contracts are held 18	Don't Buy Don't Buy	1.680 1.680
Apr-96	2.192	1.847	No Company :	The Price Test	Don't Buy	1.768
May-96 Jun-96	2.174 2.310	1.876 1.906	NO egain peats	ion and the 16 is required to15	Don't Buy Don't Buy	1.768 1.768
Ju <b>⊢9</b> 6	2.510	1.942	No purchase	tures for an 15	Don't Buy	1.768
Aug-96 Sep-96	2.216 1.996	2.009 2.052	No footnote(1		Don't Buy	1.768 1.768
Oct-96		2.052 2.070			Don't Buy	1.768 1.768
Nov-96	2.186	2.094	No	12	Don't Buy	1.768
Dec-96 Jan-97	2.413 2.356	2.129 2.178	No No	11 10	Don't Buy Don't Buy	1.768 1.768
Feb-97	2.152	2.209	Yes	10	Don't Buy	1.768
Mar-97	2.016	2.221	Yes	10	Don't Buy	1.768

Month	NYMEX FOM strip E	Average for preceding 12 months**.	is the NYMEX FOM strip below the average of the NYMEX FOM strips for the preceding 12 months?	How many times has Column D been "Yes" in last 24 consecutive months?	Purchase Rule If Approved*	Denotes A new Fiscal Year
Арг-97	2.087	2.220	Yes	10	Don't Buy	
May-97	2.306	2.211	No	9	Don't Buy	)
Jun-97	2.200	2.222	Yes	9	Don't Buy	
Jul- <del>9</del> 7	2.191	2.213	Yes	9	Don't Buy	
Aug-97	2.259 2.490	2.186 2.190	No No	8	Don't Buy Don't Buy	
Sep-97 Oct-97	2.490 2.556	2.190 2.231	No No	energi (partie de la composition de la		
Nov-97	2.518	2.268	ionaliais di disciplina al 100 sub contre decembro No	6	Don't Buy	Control of the Contro
Dec-97	2.379	2.295	No	6	Don't Buy	
Jan-98	2.208	2.293	Yes	7	Don't Buy	Commission Mandated Lack
Feb-98	2.438	2.280	No	7	Don't Buy	Of Fixed Price Protection
Маг-98	2.429	2.304	No	7	Don't Buy	/ S
Арг-98	2.581	2.338	No	7	Don't Buy	
May-98	2.412	2.380	No	7	Don't Buy	
Jun-98	2.384	2.388	Yes	8 8	Don't Buy	
Jul-98 Aug-98	2.508 2.276	2.40 <del>4</del> 2.430	No Yes	g g	Don't Buy Don't Buy	
Sep-98	2.178	2.432	Yes	9	Don't Buy	
○ Oct-98	2.308	2,406		\$498\$\$EEEE10\$\$\$Q	Don't Buy	
Nov-98	2.298	2.385	Yes	11	Don't Buy	A MARIAN I KANDA KATA DA MARIAN MARIA
Dec-98	2.070	2.367	Yes	<b>4</b> 12	Buy	
Jan-99	2.100	2.341	Yes "∖	/ 13	Don't Buy	( 2.070
Feb-99	2.012	2.332		sted ( Provisions 13 se both satisfied) 13	Don't Buy	2.070 2.070
Mar-99 Apr-99	1.997 2.226	2.296 2.260	Yes (a) and (b) at Yes (Fub.res.com)		Don't Buy Don't Buy	2.070
May-99	2.431	2.231	No purchased for	r 12 months.	Don't Buy	2.070
Jun-99	2.473	2.232	No	12	Don't Buy	2.070
Jul-99	2.426	2.240	No	11	Don't Buy	2.070
Aug-99	2.576	2.233	No	11	Don't Buy	2.070
Sep-99	2.675	2.258 2.299	No No	11 623 2846 811 6 22 28 68 68	Don't Buy	2.070 2.070
Oct-99 Nov-99	2,677 2,649	2.330	No	11	Don't Buy  Don't Buy	2.070
Dec-99	2.413	2.359	No	11	Don't Buy	2.070
Jan-00	2.365	2.388	Yes	11	Don't Buy	`
Feb-00	2.654	2.410	No	11	Don't Buy	
Mar-00	2.907	2.464	No	11	Don't Buy	
Apr-00	2.960	2.539	No	11	Don't Buy	
May-00 Jun-00	3.207 3.946	2.601 2.665	No No	11 10	Don't Buy Don't Buy	
Jui-00	3.818	2.788	No	10	Don't Buy	
Aug-00	3.871	2.904	No	9	Don't Buy	
Sep-00	4.382	3.012	No	8	Don't Buy	
Oct-00		3.164			Don't Buy 💯 🦠	
Nov-00	4.277	3.334	No	6	Don't Buy	
Dec-00	5.361	3.470	No	5	Don't Buy	Commission Mandated Lack
Jan-01	5.768 5.603	3.716 3.9 <del>9</del> 9	No No	4	Don't Buy	Of Fixed Price Protection
Feb-01 Mar-01	5.313	3.999 4.245	Na No	2	Don't Buy Don't Buy	>
Apr-01	5.151	4.446	No	1	Don't Buy	/
May-01	4.849	4.628	No	1	Don't Buy	
Jun-01	?	?	?	?	Don't Buy	
Jul-01	?	?	?	?	Don't Buy	
Aug-01	? ?	? ?	?	7 ?	Don't Buy	
Sep-01 Oct-01		7.11.13			Don't Buy Don't Buy	
Nov-01			~~~~~~~~~~. ?	**************************************	Don't Buy	
Dec-01	?	?	?	?	Don't Buy	
Jan-02	?	?	?	7	Don't Buy	
Feb-02	?	?	?	?	Don't Buy	<i>}</i>
Mar-02	?	?	?	?	Don't Buy	
Apr-02	?	7	7	?	Don't Buy	<del>-</del>

<sup>&</sup>quot;This Schedule is intended to show the impact on purchasing practices assuming that Laclede's proposal is approved excluding the "one time" requirement to buy if the price falls below \$3.75 per MMBtu
"\*Due to rounding the values in this column may vary slightly from those shown in Schedule 10f Mr. Jaskowiak's direct testimony.

.855 .927 .905 .853	\$1.758 \$1.855 \$1.927 \$1.905 \$1.853	8/1/90 9/1/90 10/1/90 11/1/90 12/1/90	**************************************		First of month strip prices tracked starting August 1990.			This column indicates the actual measure of the number of times in the previous 12 months that the first-of month strip was below the average based on the data provided by Laclede.				of times in first-of mor was not av assumption protection	the previous oth strip was railable, Lack on that they w for future twe	garding the number 12 months that the below the average and made the initial told have bought period in the month period in the	
.658	\$1.658	1/1/91	\$1.658	<u> </u>									this month		
.646	\$1.646	2/1/91	\$1.646	-	1991 first										
.711	\$1.711	3/1/91	\$1.711		previous 1	2					\			1	
1.674	\$1.674	4/1/91	\$1.674	month a	verage						`	\		Ì	
1.628	\$1.628	5/1/91	\$1.628			\								l	
1.578	\$1.578	6/1/91	\$1.578	Law		1.0	•			ifstrip	ifstrip			1	
1.501	\$1.501	7/1/91	\$1.501	Low	Low mid		Avg	High	history	gretavg≂	lessavg=1			7	
1.585	\$1.585	8/1/91	\$1.585	\$1.501	\$1.725	\$1.725	\$1.725	\$1.927	•		1				
.650	\$1.650	9/1/91	\$1.650	\$1.501	\$1.606	\$1.710	\$1.710	\$1.927	-		1		1		
I.675 I.625	\$1.675	10/1/91	\$1.675	\$1.501	\$1.597	\$1.693	\$1.693	\$1.927	-		1				
1.583	\$1.625 \$1.583	11/1/91	\$1.625	\$1.501 \$1.501	\$1.587	\$1.672	\$1.672	\$1.905	-		1		3		
1.389		12/1/91	\$1.583	\$1.501	\$1.575	\$1.649	\$1.649	\$1.853	•		1				
1.412	\$1.389 \$1.412	1/1/92	\$1.389	\$1.501	\$1.564	\$1.626	\$1.626	\$1.711	•		1				
1.402	\$1.412	2/1/92 3/1/92	\$1.412	\$1.389	\$1.496	\$1.604	\$1.604	\$1.711	•		1		6		
1.524	\$1.524	4/1/92	\$1.402	\$1.389 \$1.389	\$1.487	\$1.584	\$1.584	\$1.711	•		1				
1.561	\$1.561		\$1.524	\$1.389	\$1.474	\$1.559	\$1.559	\$1.675	0.400		1		1 5	-	
.767	\$1.767	5/1/92 6/1/92	\$1.561 \$1.767		\$1.468 \$1.465	\$1.546	\$1.546	\$1.675	0.100	1		1			
.669	\$1.669	7/1/92	\$1.767 \$1.669	\$1.389 \$1.389	\$1.465 \$1.473	\$1.540 \$1.556	\$1.540	\$1.675	0.182	1		l	5	-	
.785	\$1.785	8/1/92	\$1.785	\$1.389	\$1.473 \$1.480		\$1.556	\$1.767	0.250	1		ŀ	4		
.868	\$1.765	9/1/92	\$1.765	\$1.389	\$1.480 \$1.488	\$1.570 \$1.587	\$1.570 \$1.587	\$1.767 \$1.785	0.308	1			3		
.973	\$1.973	10/1/92	\$1.973	\$1.389	\$1.488	\$1.605	\$1.587 \$1.605	\$1.785 \$1.868	0.357	1					
.929	\$1.929	11/1/92	\$1.929	\$1.389	\$1.630			\$1.868	0.400			1	1 1		
.693	\$1.693	12/1/92	\$1.693	\$1.389	\$1,655	\$1.630 \$1.655	\$1.630	\$1.973	0.438	1				-	
.661	\$1.661	1/1/93	\$1.661	\$1.389	\$1.664	\$1.664	\$1.655	\$1.973	0.471	1					
.828	\$1.828	2/1/93	\$1.828	\$1.402	\$1.545	\$1.687	\$1.664	\$1.973	0.444		1				
.905	\$1.905	3/1/93	\$1.905	\$1.402			\$1.687	\$1.973	0,474	1				•	
.035	\$2.035	4/1/93	\$2.035	\$1.524	\$1.562	\$1,722	\$1.722	\$1.973	0.500	1					
.299	\$2.299	5/1/93		\$1.524	\$1.644	\$1,764	\$1.764	\$1.973	0.524	1				•	
.281	\$2.281	6/1/93	\$2.299 \$2.281		\$1.684	\$1.806	\$1.806	\$2.035	0.545	1					
.294	\$2.294			\$1.661	\$1.764	\$1.868	\$1.868	\$2.299	0.565	1				_	
		7/1/93	\$2.294	\$1.661	\$1.786	\$1.911	\$1.911	\$2.299	0.583	1		10	1	_	
2.277 2.325	\$2.277 \$2.325	8/1/93	\$2.277	\$1.661 \$1.661	\$1.963	\$1.963	\$1.963	\$2.299	0.625	1		9		-	
238	\$2.325 \$2.238	9/1/93 10/1/93	\$2.325 \$2.238	\$1.661 \$1.661	\$2.004	\$2.004	\$2.004	\$2.299	0.667	1		8		-	
.220	\$2.238 \$2.220			\$1.661 \$1.661	\$2.042	\$2.042	\$2.042	\$2.325	0.708	1		7		•	
.095	\$2.220 \$2.095	11/1/93	\$2.220	\$1.661	\$2.064	\$2.064	\$2.064	\$2.325	0.750	1		6		-	
.004	\$2.095	12/1/93 1/1/94	\$2.095 \$2.004	\$1.661	\$2.088	\$2.088	\$2.088	\$2.325	0.792	1		5			
				\$1.661	\$2.122	\$2.122	\$2.122	\$2.325	0.792	_	1	5			
2.271	\$2.271	2/1/94	\$2.271	\$1.828	\$1.989	\$2.150	\$2.150	\$2.325	0.833	1		4	1 1	•	
.212 .201	\$2.212	3/1/94	\$2.212	\$1.905	\$2.046	\$2.187	\$2.187	\$2.325	0.875	1	_	3	1 1	_	
.147	\$2.201 \$2.147	4/1/94 5/1/04	\$2.201	\$2.004	\$2.108	\$2.213	\$2.213	\$2.325	0.875		1	3	1 1	_	
.128	\$2.147	5/1/94	\$2.147	\$2.004	\$2,115	\$2.226	\$2.226	\$2.325	0.833		1	4	4		
.208		6/1/94	\$2.128	\$2.004	\$2.109	\$2.214	\$2.214	\$2.325	0.792		1	5	3		
.086	\$2.208 \$2.086	7/1/94	\$2.208	\$2.004	\$2,103	\$2.201	\$2.201	\$2.325	0.792	1	_	5	4		
		8/1/94	\$2.086	\$2.004 \$2.004	\$2.099	\$2.194	\$2.194	\$2.325	0.750		1	6	3	_	
.953 .923	\$1.953 \$1.923	9/1/94 10/1/94	\$1.953		\$2.091	\$2.178 \$2.147	\$2.178	\$2.325	0.708		1	7			
.943	\$1.943	11/1/94	\$1.923 \$1.943	\$1.953 \$1.923	\$2.050 \$2.022	\$2.147 \$2.121	\$2.147	\$2.271	0.667		1	8	9		
730	\$1.730	12/1/94	\$1.730	\$1.923	\$2.022 \$2.010	\$2.121	\$2,121	\$2.271 \$2.271	0.625		1	9			
738	\$1.738	1/1/95	\$1.738	\$1.730	\$1.899	\$2.098 \$2.067	\$2.098	\$2.271	0.583		1	10			
604	\$1.604	2/1/95	\$1.604	\$1.730	\$1.888	\$2.067 \$2.045	\$2.067 \$2.045	\$2.271	0.583		1	10			
.680	\$1.680	3/1/95	\$1.680	\$1.604	\$1.797	\$1.989	\$1.989	\$2.271	0.542		1	11	6	-	
842	\$1.842	4/1/95	\$1.842	\$1.604	\$1.797	\$1.969	\$1.989	\$2.212	0.500		1	12	₹ 5		
816	\$1.816	5/1/95	\$1.842	\$1.604	\$1.775	\$1.945		\$2.208	0.458		1	13			
882	\$1.882	6/1/95	\$1.882	\$1.604	\$1.746	\$1.888	\$1.915 \$1.888	\$2,208	0,417		1	14	1 6		First month that
705	\$1.705	7/1/95	\$1.705	\$1.604	\$1.746	\$1.867	\$1.888 \$1.867	\$2.208 \$2.208	0.375 0.333		1	15	6	-	the "at least 12
.699	\$1.699	8/1/95	\$1.699	\$1.604	\$1.715	\$1.825	\$1.825	\$2.206	0.333		1 1	16			24" condition w
783	\$1.783	9/1/95	\$1.783	\$1.604	\$1.698	\$1.625	\$1.793	\$1.953	0.250		1	17			met based on ti
.818	\$1.818	10/1/95	\$1.818	\$1.604	\$1.691	\$1.779	\$1.779	\$1.953	0.250	1	J ,	18			data provided.
768	\$1.768	11/1/95	\$1.768	\$1.604	\$1.687	\$1,770	\$1.770	\$1.943	0.208	'	1	18 19			1
.823	\$1.823	12/1/95	\$1.823	\$1.604	\$1.680	\$1.755	\$1.775	\$1.882	0.208	1	'				L
.995	\$1.995	1/1/96	\$1.995	\$1.604	\$1.684	\$1.763	\$1.763			1		19			
.007	\$2.007	2/1/96	\$2.007	\$1.604	\$1.694	\$1.785		\$1.882	0.250	1		18	4		
.027	\$2.027	3/1/96	\$2.007	\$1.680	\$1.749		\$1.785	\$1.995	0.250	1		18	3		
.192	\$2.027	4/1/96	\$2.027	\$1.699		\$1.818 \$1.847	\$1.818	\$2.007	0.250	1		18	3		
.174	\$2.132	5/1/96	\$2.174	\$1.699	\$1.773 \$1.788	\$1.847 \$1.876	\$1.847	\$2.027	0.292	1		17	1 1		
.310	\$2.174	6/1/96	\$2.174	\$1.699 \$1.699	\$1.788 \$1.906	\$1.876 \$1.006	\$1.876	\$2.192	0.333	1		16			
.510	\$2.510	7/1/96	\$2.510	\$1.699 \$1.699	\$1,906 \$1,942	\$1.906 \$1.942	\$1.906	\$2.192	0.375	1		15		-	
216	\$2.216	8/1/96	\$2.216	\$1.699	\$1.942 \$2.009	\$1.942	\$1.942	\$2.310	0.375	1		15			
	\$1.996	9/1/96	\$1.996	\$1.768	\$2.009	\$2.009 \$2.052	\$2.009 \$2.052	\$2.510	0.417	1		14		-	
996								\$2.510	0.417		1	14		0	

\$2.186	\$2.186	11/1/96	\$2.186	\$1.768	\$1.931	\$2.094	\$2.094	\$2,510	0.500	1	1	12	I 1	0
\$2.413	\$2.413	12/1/96	\$2.413	\$1.823	\$1.976	\$2.129	\$2.129	\$2.510	0.542	1		11	1 1	Ö
\$2,356	\$2.356	1/1/97	\$2.356	\$1.995	\$2.087	\$2.178	\$2,178	\$2.510	0.583	1		10	l i	ő
\$2.152	\$2.152	2/1/97	\$2.152	\$1.996	\$2.102	\$2.209	\$2.209	\$2.510	0.583	•	1	10	1 1	0
\$2,016	\$2.016	3/1/97	\$2.016	\$1.996	\$2,108	\$2.221	\$2.221	\$2.510	0.583		1	10	2	Ö
\$2.087	\$2.087	4/1/97	\$2.087	\$1.996	\$2.108	\$2.220	\$2.220	\$2.510	0.583		i	10	2	Ö
\$2.306	\$2.306	5/1/97	\$2.306	\$1,996	\$2.103	\$2.211	\$2.211	\$2.510	0.625	1		9	3	o
\$2,200	\$2.200	6/1/97	\$2.200	\$1.996	\$2.109	\$2.222	\$2.222	\$2.510	0.625	•	1	g	3	o
\$2.191	\$2.191	7/1/97	\$2.191	\$1.996	\$2.104	\$2.213	\$2.213	\$2.510	0.625		1	9	4	0
\$2.259	\$2.259	8/1/97	\$2.259	\$1.996	\$2.091	\$2.186	\$2.186	\$2.413	0.667	1	' 1	8	5	0
\$2,490	\$2,490	9/1/97	\$2,490	\$1.996	\$2.093	\$2.190	\$2.190	\$2.413	0.708	1	i	7	4	0
\$2.556	\$2.556	10/1/97	\$2.556	\$2.016	\$2.123	\$2.231	\$2.231	\$2.410	0.708	1		7	3	
\$2.518	\$2.518	11/1/97	\$2.518	\$2.016	\$2.142	\$2.268	\$2.268	\$2.556	0.750	1		6	2	0
\$2.379	\$2.379	12/1/97	\$2.379	\$2.016	\$2.156	\$2.295	\$2.295	\$2.556	0.750	1		6		0
\$2.208	\$2.208	1/1/98	\$2.208	\$2.016	\$2.154	\$2.293	\$2.293	\$2.556		•			2	0
\$2.438	\$2.438	2/1/98	\$2.438	\$2.016	\$2.148	\$2.280			0.708		1	7	1	0
\$2.429	\$2.439	3/1/98	\$2.429				\$2.280	\$2.556	0.708	1		7	1	0
\$2.581	\$2.581		-	\$2.016	\$2.160	\$2.304	\$2.304	\$2.556	0.708	1		7	1	0
\$2.383		4/1/98	\$2.581	\$2.087	\$2.213	\$2.338	\$2.338	\$2.556	0.708	1		7	1	0
	\$2.383	5/1/98	\$2.383	\$2.191	\$2.285	\$2.380	\$2.380	\$2.581	0.708	1		7	1	0
\$2.384	\$2.384	6/1/98	\$2.384	\$2.191	\$2.289	\$2.386	\$2.386	\$2.581	0.667		1	8	1	0
\$2.508	\$2.508	7/1/98	\$2.508	\$2.191	\$2.296	\$2.401	\$2,401	\$2.581	0.667	1		8	2	0
\$2.276	\$2.276	8/1/98	\$2.276	\$2.208	\$2.318	\$2.428	\$2.428	\$2.581	0.625		1	9	1	0
\$2.178	\$2.178	9/1/98	\$2.178	\$2.208	\$2.319	\$2.429	\$2.429	\$2.581	0.625		1	9	2	0
\$2.308	\$2.308	10/1/98	\$2.308	\$2.178	\$2.291	\$2.403	\$2.403	\$2.581	0.583		1	10	3	0
\$2.298	\$2.298	11/1/98	\$2.298	\$2.178	\$2.280	\$2.383	\$2.383	\$2.581	0.542		1	11	4	0
\$2.070	\$2.070	12/1/98	\$2.070	\$2.178	\$2.271	\$2.364	\$2.364	\$2.581	0.500		1	12	5	12
\$2,100	\$2.100	1/1/99	\$2.100	\$2.070	\$2.204	\$2.338	\$2.338	\$2.581	0.458		1	13	5	0
\$2.012	\$2.012	2/1/99	\$2.012	\$2.070	\$2.200	\$2.329	\$2.329	\$2.581	0.458		1	13	6	0
\$1.997	\$1.997	3/1/99	\$1.997	\$2.012	\$2.153	\$2.294	\$2.294	\$2.581	0.458		1	13	6	0
\$2.226	\$2.226	4/1/99	\$2.226	\$1.997	\$2.127	\$2.258	\$2.258	\$2.581	0.458		1	13	6	0
\$2.431	\$2.431	5/1/99	\$2.431	\$1.997	\$2.113	\$2.228	\$2.228	\$2.508	0.458	1		13	6	0
\$2.473	\$2.473	6/1/99	\$2.473	\$1.997	\$2.115	\$2.232	\$2.232	\$2.508	0.500	1		12	5	0
\$2.426	\$2.426	7/1/99	\$2.426	\$1.997	\$2.118	\$2.240	\$2.240	\$2.508	0.542	1		11	4	0
\$2.576	\$2.576	8/1/99	\$2.576	\$1,997	\$2.115	\$2.233	\$2.233	\$2.473	0.542	1		11	3	0
\$2.675	\$2.675	9/1/99	\$2.675	\$1.997	\$2.127	\$2.258	\$2.258	\$2.576	0.542	1		11	2	0
\$2.677	\$2.677	10/1/99	\$2.677	\$1.997	\$2.148	\$2.299	\$2.299	\$2.675	0.542	1		11	1	0
\$2.649	\$2.64 <del>9</del>	11/1/99	\$2.649	\$1.997	\$2.330	\$2.330	\$2.330	\$2.677	0.542	1		11	0	0
\$2.413	\$2.413	12/1/99	\$2.413	\$1.997	\$2.359	\$2.359	\$2.359	\$2.677	0.542	1		11	Ó	Ō
\$2.365	\$2.365	1/1/00	\$2.365	\$1.997	\$2.388	\$2.388	\$2.388	\$2.677	0.542		1	11	o	ō
\$2.654	\$2.654	2/1/00	\$2.654	\$1.997	\$2.204	\$2.410	\$2.410	\$2.677	0.542	1		11	1	ŏ
\$2.907	\$2.907	3/1/00	\$2.907	\$1.997	\$2.230	\$2.464	\$2.464	\$2.677	0.542	1		11	1	ŏ
\$2.960	\$2.960	4/1/00	\$2.960	\$2.226	\$2.383	\$2.539	\$2.539	\$2,907	0.542	1		11	i	ŏ
\$3.207	\$3.207	5/1/00	\$3,207	\$2.365	\$2.483	\$2.601	\$2.601	\$2.960	0.542	1		11	i	ō
\$3.946	\$3.946	6/1/00	\$3.946	\$2.365	\$2.515	\$2.665	\$2.665	\$3.207	0.583	i		10	1	Ö
\$3.818	\$3.818	7/1/00	\$3.818	\$2.365	\$2,576	\$2.788	\$2.788	\$3.946	0.583	i		10	l i	0
\$3.871	\$3.871	8/1/00	\$3.871	\$2.365	\$2.904	\$2,904	\$2.904	\$3.946	0.625	i		9	Ö	ō
\$4.382	\$4.382	9/1/00	\$4.382	\$2.365	\$3.012	\$3.012	\$3.012	\$3.946	0.667	i		8	ő	0
\$4.841	\$4.841	10/1/00	\$4.841	\$2.365	<b>\$</b> 3.154	\$3.154	\$3.154	\$4.382	0.708	i	1	7	0	0
			J	7=.000	<b>,</b>	¥01107	40.104	<b>→</b> ¬.002	0.700	1	ı		,	U

### March Purchasing Rule Example

Period	Percentage of Program Volumes Hedged	V	verage Price vithout EFPP Mechanism (\$/MMBtu)	ı	verage Price with EFPP Mechanism (\$/MMBtu)	Α	verage Price Savings of EFPP (\$/MMBtu)	inual Savings on ogram Volumes (\$Millions)
Fiscal 1993	100%	\$	2.22	\$	1.65	\$	0.57	\$ 14
Fiscal 1994	100%	\$	2.06	\$	2.06	\$	(0.00)	\$ (0)
Fiscal 1995	100%	\$	1.56	\$	1.95	\$	(0.39)	\$ (9)
Fiscal 1996	100%	\$	2.36	\$	1.85	\$	0.51	\$ 12
Fiscal 1997	100%	\$	2.52	\$	2.02	\$	0.50	\$ 12
Fiscal 1998	100%	\$	2.36	\$	2.22	\$	0.14	\$ 3
Fiscal 1999	100%	\$	2.13	\$	2.21	\$	(0.08)	\$ (2)
Fiscal 2000	100%	\$	3.21	\$	2.45	\$	0.76	\$ 18
							•	\$ 48.13

Period	Percentage of Program Volumes Hedged	W	verage Price vithout EFPP Mechanism (\$/MMBtu)	į	verage Price with EFPP Mechanism (\$/MMBtu)	verage Price Savings of EFPP (\$/MMBtu)	nual Savings on ogram Volumes (\$Millions)
Fiscal 1993	100%	\$	2.22	\$	1.65	\$ 0.58	\$ 14
Fiscal 1994	100%	\$	2.06	\$	2.09	\$ (0.03)	\$ (1)
Fiscal 1995	100%	\$	1.56	\$	2.02	\$ (0.46)	\$ (11)
Fiscal 1996	100%	\$	2.36	\$	1.62	\$ 0.74	\$ 18
Fiscal 1997	100%	\$	2.52	\$	1.90	\$ 0.62	\$ 15
Fiscal 1998	100%	\$	2.36	\$	2.31	\$ 0.05	\$ 1
Fiscal 1999	100%	\$	2.13	\$	2.18	\$ (0.05)	\$ (1)
Fiscal 2000	100%	\$	3.21	\$	2.15	\$ 1.06	\$ 25
						•	\$ 60.28