

Exhibit No.:  
Issue: Operation of EFPP  
Witness: Scott E. Jaskowiak  
Type of Exhibit: Direct Testimony  
Sponsoring Party: Laclede Gas Company  
Case No.: GR-2001-329

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LACLEDE GAS COMPANY

GR-2001-329

DIRECT TESTIMONY

Of

SCOTT E. JASKOWIAK

February 2001

Exhibit No. 4  
Date 6/18/01 Case No. GT-2001-329  
Reporter KRM

**DIRECT TESTIMONY OF SCOTT E. JASKOWIAK**

1 Q. What is your name and address?

2 A. My name is Scott E. Jaskowiak, and my business address is 720 Olive Street, St.  
3 Louis, Missouri 63101.

4 Q. By whom are you employed and in what capacity?

5 A. I am employed by Laclede Gas Company ("Laclede" or "Company") in the  
6 position of Manager of Gas Supply.

7 Q. Please state your qualifications and experience.

8 A. I graduated from the University of Missouri, Rolla in 1985, where I received a  
9 Bachelor of Science in Chemical Engineering degree. In 1990, I received a  
10 Masters in Business Administration degree from St. Louis University. I joined  
11 Laclede Gas Company in 1985 and have held numerous positions in the  
12 Engineering, Facilities Management, and Construction and Maintenance  
13 departments of the Company. In 1993, I was appointed to Assistant to the Senior  
14 Vice President, Operations, Gas Supply and Technical Services. After the  
15 implementation of FERC Order 636 in November 1993, I held several positions in  
16 the Gas Supply Department until I was appointed to my present position of  
17 Manager of Gas Supply. My current responsibilities include the daily planning and  
18 administration of Laclede's gas supply portfolio and overseeing the daily  
19 administration of Laclede's Transportation customers.

20 Q. Have you previously submitted testimony before this Commission?

1 A. Yes. I presented testimony in Case Nos. GR-98-297, GO-98-484 and GT-99-303.

2 Q. What is the purpose of your direct testimony?

3 A. In his direct testimony, Mr. Neises provides an overview of the Company's Gas  
4 Supply Incentive Plan ("GSIP") and discusses a major modification that Laclede  
5 proposes to make to the GSIP. My testimony will provide additional details on this  
6 modification.

7 Q. What is the proposed modification?

8 A. The modification that the Company proposes to make to the GSIP is the addition of  
9 a mandatory, Experimental Fixed Price Program ("EFPP") under which the  
10 Company would be required to purchase natural gas futures contracts through the  
11 New York Mercantile Exchange ("NYMEX") when natural gas futures prices pass  
12 an appropriate price test ("Price Test").

13 Q. What is the purpose of this modification?

14 A. As Mr. Neises further explains, the purpose of the EFPP is to implement an  
15 experimental program that can be used to determine whether Laclede can achieve  
16 material savings for its customers through the use of fixed price contracts as an  
17 integral part of the Company's gas supply portfolio. The purchase of these  
18 contracts effectively fixes the commodity price on a portion of the Company's gas  
19 supply purchases.

20 Q. What would be the term of the EFPP?

21 A. The EFPP would have a term of three years.

22 Q. How many futures contracts would the Company be required to purchase if futures  
23 prices pass the Price Test?

1 A. The Company would purchase sufficient contracts to cover 2 million MMBtus per  
2 month for twelve consecutive months (the "Program Volumes"). Based on the  
3 current NYMEX natural gas futures contract, this is equivalent to 2,400 NYMEX  
4 contracts.

5 Q. What percentage of the Company's annual natural gas purchase requirements does  
6 this represent?

7 A. This volume represents slightly less than 30% of the Company's normal annual  
8 natural gas purchase requirements.

9 Q. You indicated that under the EFPP, the Company would purchase fixed price  
10 contracts if futures prices passed a Price Test. What criteria did the Company use  
11 in designing the Price Test?

12 A. The Company believes that an appropriate price test should trigger the purchase of  
13 futures contracts when prices have fallen below recently experienced prices and  
14 there is historical evidence to suggest that prices are not going to fall significantly  
15 lower in the near term. Furthermore, favorable price conditions must exist for  
16 sufficient time to allow the Company a reasonable opportunity to purchase such  
17 contracts at that price level.

18 Q. Could you please explain how the Price Test included in the EFPP is designed to  
19 satisfy these criteria?

20 A. Yes. Based on a review of historical natural gas prices, we concluded that  
21 incorporating the following three provisions in the Price Test would best satisfy  
22 these criteria:

1 (a) First, the NYMEX first of month strip ("NYMEX FOM strip") must be  
2 below the average of the NYMEX FOM strips for the preceding 12  
3 months; and  
4 (b) Second, condition (a) must be satisfied in at least 12 of the last 24  
5 months; and  
6 (c) Third, during the ensuing five business days from the time that  
7 conditions (a) and (b) are satisfied, the NYMEX strip on each day must  
8 be equal to or less than the NYMEX FOM strip on the first business day  
9 of the current month.

10 I have included in Schedule 1 to my direct testimony an illustration of how  
11 provisions (a) and (b) of the Price Test would work.

12 Q. Could you please explain Column A in Schedule 1?

13 A. Yes. In Schedule 1, Column A represents the NYMEX FOM strip for each month.

14 Q. What do you mean by the NYMEX FOM strip?

15 A. The NYMEX strip is simply the average of the NYMEX futures prices for the  
16 nearest 12 future months at any single point in time. For the purposes of the EFPP,  
17 the NYMEX FOM strip for any month is the NYMEX strip as determined by using  
18 the daily settlement prices on the first business day of such month.

19 Q. What do Columns B and C in Schedule 1 represent?

20 A. Column B in Schedule 1 represents the average of the NYMEX FOM strips for the  
21 preceding 12 months. As illustrated in Schedule 1, the Column B figure of \$2.122  
22 for January 1994 is simply the average of Column A for the preceding 12 month  
23 period beginning January 1993 and ending December 1993. When Column A is  
24 less than Column B, provision (a) above is satisfied, i.e., the NYMEX FOM strip is

1 below the average of the NYMEX FOM strips for the preceding 12 months.

2 Column C simply records the outcome of provision (a).

3 Q. When is provision (b) above satisfied?

4 A. Column D in Schedule 1 represents the number of times in the last 24 consecutive  
5 months that the NYMEX FOM strip would have been below the average of the  
6 NYMEX FOM strips for the preceding 12 months. In other words, it represents the  
7 number of times in the last 24 consecutive months that provision (a) has been  
8 satisfied. If this number is greater than or equal to 12, provision (b) above is  
9 satisfied. If both provisions (a) and (b) above are satisfied, as illustrated in bold in  
10 Schedule 1, and if provision (c) is also satisfied, natural gas prices have passed the  
11 Price Test and the Company would be required to purchase natural gas futures  
12 contracts through the NYMEX to cover the Program Volumes.

13 Q. Why does the Company believe that it is necessary to require that in at least 12 of  
14 the last 24 months the NYMEX FOM strip must be below the average of the  
15 NYMEX FOM strips for the preceding 12 months?

16 A. Based on a review of historical natural gas futures prices, it appears that natural gas  
17 prices tend to be cyclical in nature. The Company believes this is largely due to the  
18 large capital expenditures and long lead times required to explore for and produce  
19 new natural gas reserves. Requiring the above condition greatly increases the  
20 likelihood that prices will be fixed in the lower range of the natural gas price cycle.

21 Q. Would the EFPP end once prices pass the Price Test and the Company purchases  
22 futures contracts?

23 A. No. If during the last six months that futures contracts are held by the Company  
24 natural gas prices pass the Price Test again, the Company would again be required

1 to purchase natural gas futures contracts to cover the Program Volumes, starting  
2 after the last month that futures contracts are held by the Company. As illustrated  
3 in bold italics in Schedule 1, had the EFPP been in effect, this provision would  
4 have been satisfied in November 1995, and, consequently, futures contracts would  
5 have been purchased for the period from April 1996 through March 1997.

6 Q. Why does the Company believe it has developed an appropriate Price Test?

7 A. The Company has analyzed historical price data going back to the establishment of  
8 the NYMEX's natural gas futures contract. The Company's objective was to  
9 establish a mechanism that would reduce the volatility of natural gas prices and, at  
10 the same time, provide a reasonable opportunity to achieve savings for the  
11 Company's customers. The Company believes the proposed EFPP mechanism  
12 meets this objective. To illustrate why I believe it does, I have included in  
13 Schedule 2 to my direct testimony a table showing the effect the EFPP would have  
14 had on prices, had it been in effect in previous years.

15 Q. What would happen to any financial gains or losses associated with the futures  
16 contracts that the Company purchases under the EFPP?

17 A. The Company would pass through to its customers 100% of the difference between  
18 the average of the last 3 daily NYMEX settlement prices for the expiring futures  
19 contracts and the NYMEX FOM strip price that was associated with the purchase  
20 of such contracts.

21 Q. If prices fall rapidly to historical levels in the near future, isn't it possible that the  
22 EFPP mechanism might miss an opportunity to fix prices at this attractive level?

23 A. The Company is aware of this possibility. The Company is also aware that  
24 concerns might arise if the EFPP mechanism triggered fixed prices at too high a

1 level and prices subsequently declined. After careful consideration, the Company  
2 is proposing two overriding conditions for purchasing futures contracts that prevent  
3 these situations from occurring. First, the Company is proposing that the purchase  
4 of fixed price instruments under the EFPP be triggered automatically if the  
5 NYMEX strip at any day's settlement is less than or equal to \$3.75 per MMBtu for  
6 five consecutive business days. If this occurred, the Company would be required to  
7 purchase natural gas futures contracts for the Program Volumes and the Company  
8 would pass through to its customers 100% of the difference between the average of  
9 the last 3 daily NYMEX settlement prices for the expiring futures contracts and the  
10 \$3.75 price that was associated with the purchase of such contracts. This "must  
11 purchase condition" would increase the likelihood of locking in fixed prices if a  
12 significant short-term correction occurred. Second, the Company is proposing that  
13 the purchase of fixed price instruments under the EFPP be precluded if the  
14 NYMEX FOM strip is greater than \$6.00 per MMBtu. This restriction prevents the  
15 Company from locking in fixed prices at unacceptable levels.

16 Q. Assume that the Company was required to purchase futures contracts because the  
17 NYMEX strip was less than or equal to \$3.75. Assume further that if during the  
18 last six months that these futures contracts are held by the Company the NYMEX  
19 FOM strip does not pass provisions (a) and (b) of the Price Test but the NYMEX  
20 strip is again less than or equal to \$3.75 per MMBtu. Under these circumstances,  
21 would the Company again be required to purchase natural gas futures contracts to  
22 cover the Program Volumes, starting after the last month that futures contracts are  
23 held by the Company?



1 A. No. Once the Company purchased futures contracts as a result of the "must  
2 purchase condition," except for the reconciliation of any gains and losses from the  
3 purchase of such futures contracts, the "must purchase condition" would cease to  
4 exist. The "must purchase condition" was adopted to capture the opportunity that  
5 would be created by a significant short-term correction of the current elevated  
6 market. Once this situation occurred, the Company would use the Price Test in the  
7 EFPP mechanism to determine if additional purchases would be warranted.

8 Q. Doesn't the Company's existing GSIP contain a fixed price mechanism?

9 A. Yes. However, the existing mechanism does not require the Company to lock in  
10 fixed prices and furthermore, the mechanism is only triggered in the event prices  
11 fall below the five-year historical average price. After giving careful consideration  
12 to the effect that gas-fired power plants and other factors are having on gas prices,  
13 the Company no longer believes the existing fixed price mechanism is appropriate.

14 Q. Is the Company proposing to eliminate the existing fixed price mechanism and  
15 replace it with the EFPP?

16 A. Yes. The tariff sheets that have been submitted by the Company provide for both  
17 the elimination of the existing fixed price mechanism and the establishment of the  
18 EFPP.

19 Q. Does this complete your testimony?

20 A. Yes.

# SCHEDULE 1 - ILLUSTRATION OF PRICE TEST MECHANISM

| "Column A" |                 | "Column B"  |         | "Column C"  |  | "Column D"  |  |
|------------|-----------------|---|---------|---|--|---|--|
|            |                 |   |         | Is the NYMEX FOM strip below the average of the NYMEX FOM strips for the preceding 12 months (Column A < Column B?) |  | How many times has Column C been "Yes" in last 24 consecutive months? |  |
| Month      | NYMEX FOM strip | Average of NYMEX FOM strips for preceding 12 months |         | "Yes/No"  |  | Futures bought at this fixed price                                    |  |
| Jan-93     | \$1.661         |   | \$1.664 | Yes   |  | 10  |  |
| Feb-93     | \$1.828         |   | \$1.687 | No  |  | 10  |  |
| Mar-93     | \$1.905         |   | \$1.722 | No  |  | 10  |  |
| Apr-93     | \$2.035         |   | \$1.764 | No  |  | 10  |  |
| May-93     | \$2.289         |   | \$1.806 | No  |  | 10  |  |
| Jun-93     | \$2.281         |   | \$1.868 | No  |  | 10  |  |
| Jul-93     | \$2.294         |   | \$1.911 | No  |  | 10  |  |
| Aug-93     | \$2.277         |   | \$1.963 | No  |  | 9   |  |
| Sep-93     | \$2.325         |   | \$2.004 | No  |  | 8   |  |
| Oct-93     | \$2.238         |   | \$2.042 | No  |  | 7   |  |
| Nov-93     | \$2.220         |   | \$2.064 | No  |  | 6   |  |
| Dec-93     | \$2.095         |   | \$2.088 | No  |  | 5   |  |
| Jan-94     | \$2.004         |   | \$2.122 | Yes   |  | 5   |  |
| Feb-94     | \$2.271         |   | \$2.150 | No  |  | 4   |  |
| Mar-94     | \$2.212         |   | \$2.187 | No  |  | 3   |  |
| Apr-94     | \$2.201         |   | \$2.213 | Yes   |  | 3   |  |
| May-94     | \$2.147         |   | \$2.226 | Yes   |  | 4   |  |
| Jun-94     | \$2.128         |   | \$2.214 | Yes   |  | 5   |  |
| Jul-94     | \$2.208         |   | \$2.201 | No  |  | 5   |  |
| Aug-94     | \$2.086         |   | \$2.194 | Yes   |  | 6   |  |
| Sep-94     | \$1.953         |   | \$2.178 | Yes   |  | 7   |  |
| Oct-94     | \$1.923         |   | \$2.147 | Yes   |  | 8   |  |
| Nov-94     | \$1.943         |   | \$2.121 | Yes   |  | 9   |  |
| Dec-94     | \$1.730         |   | \$2.098 | Yes   |  | 10  |  |
| Jan-95     | \$1.738         |   | \$2.067 | Yes   |  | 10  |  |
| Feb-95     | \$1.604         |   | \$2.045 | Yes   |  | 11  |  |
| Mar-95     | \$1.680         |   | \$1.989 | Yes   |  | 12  |  |
| Apr-95     | \$1.842         |   | \$1.945 | Yes   |  | 13  |  |
| May-95     | \$1.816         |   | \$1.915 | Yes   |  | 14  |  |
| Jun-95     | \$1.882         |   | \$1.888 | Yes   |  | 15  |  |
| Jul-95     | \$1.705         |   | \$1.867 | Yes   |  | 16  |  |
| Aug-95     | \$1.699         |   | \$1.825 | Yes   |  | 17  |  |
| Sep-95     | \$1.783         |   | \$1.793 | Yes   |  | 18  |  |
| Oct-95     | \$1.818         |   | \$1.779 | No  |  | 18  |  |
| Nov-95     | \$1.768         |   | \$1.770 | Yes   |  | 19  |  |
| Dec-95     | \$1.823         |   | \$1.755 | No  |  | 19  |  |
| Jan-96     | \$1.995         |   | \$1.763 | No  |  | 18  |  |
| Feb-96     | \$2.007         |   | \$1.785 | No  |  | 18  |  |
| Mar-96     | \$2.027         |   | \$1.818 | No  |  | 18  |  |
| Apr-96     | \$2.192         |   | \$1.847 | No  |  | 17  |  |
| May-96     | \$2.174         |   | \$1.876 | No  |  | 16  |  |
| Jun-96     | \$2.310         |   | \$1.906 | No  |  | 15  |  |
| Jul-96     | \$2.510         |   | \$1.942 | No  |  | 15  |  |
| Aug-96     | \$2.216         |   | \$2.009 | No  |  | 14  |  |
| Sep-96     | \$1.996         |   | \$2.052 | Yes   |  | 14  |  |
| Oct-96     | \$2.115         |   | \$2.070 | No  |  | 13  |  |
| Nov-96     | \$2.186         |   | \$2.084 | No  |  | 12  |  |
| Dec-96     | \$2.413         |   | \$2.129 | No  |  | 11  |  |
| Jan-97     | \$2.356         |   | \$2.178 | No  |  | 10  |  |
| Feb-97     | \$2.152         |   | \$2.209 | Yes   |  | 10  |  |
| Mar-97     | \$2.016         |   | \$2.221 | Yes   |  | 10  |  |
| Apr-97     | \$2.087         |   | \$2.220 | Yes   |  | 10  |  |
| May-97     | \$2.306         |   | \$2.211 | No  |  | 9   |  |
| Jun-97     | \$2.200         |   | \$2.222 | Yes   |  | 9   |  |
| Jul-97     | \$2.191         |   | \$2.213 | Yes   |  | 9   |  |
| Aug-97     | \$2.259         |   | \$2.186 | No  |  | 8   |  |
| Sep-97     | \$2.480         |   | \$2.190 | No  |  | 7   |  |
| Oct-97     | \$2.556         |   | \$2.231 | No  |  | 7   |  |
| Nov-97     | \$2.518         |   | \$2.268 | No  |  | 6   |  |
| Dec-97     | \$2.379         |   | \$2.295 | No  |  | 6   |  |
| Jan-98     | \$2.208         |   | \$2.293 | Yes   |  | 7   |  |
| Feb-98     | \$2.438         |   | \$2.280 | No  |  | 7   |  |
| Mar-98     | \$2.429         |   | \$2.304 | No  |  | 7   |  |

Footnote (1) - Fixed price as illustrated may deviate slightly from the forward 12 month NYMEX strip as a result of the forward price in the 12 to 18 month time horizon.

## SCHEDULE 2 - ILLUSTRATION OF EFPP IMPACT ON PRICES

| <u>Period</u> | <u>Percentage of<br/>Program Volumes<br/>Hedged</u> | <u>Average Price<br/>without EFPP<br/>Mechanism<br/>(\$/MMBtu)</u> | <u>Average Price<br/>with EFPP<br/>Mechanism<br/>(\$/MMBtu)</u> | <u>Average<br/>Price Savings<br/>of EFPP<br/>(\$/MMBtu)</u> | <u>Annual Savings on<br/>Program Volumes<br/>(\$Millions)</u> |
|---------------|---|--|---|---|---|
| Fiscal 1993   | 100%  | \$2.222  | \$1.402   | \$0.819   | \$19.7  |
| Fiscal 1994   | 0%  | \$2.055  | \$2.055   | \$0.000   | \$0.0   |
| Fiscal 1995   | 42%   | \$1.560  | \$1.600   | (\$0.040)   | (\$1.0)   |
| Fiscal 1996   | 100%  | \$2.364  | \$1.717   | \$0.647   | \$16.0  |
| Fiscal 1997   | 58%   | \$2.520  | \$1.972   | \$0.548   | \$13.0  |
| Fiscal 1998   | 0%  | \$2.361  | \$2.361   | \$0.000   | \$0.0   |
| Fiscal 1999   | 67%   | \$2.133  | \$2.040   | \$0.093   | \$2.0   |
| Fiscal 2000   | 33%   | \$3.211  | \$3.058   | \$0.153   | <u>\$4.0</u>  |
|               |   |  |   |   | \$53.7  |

