

# Exhibit No. 12P

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**MISSOURI PUBLIC SERVICE COMMISSION**

**FILE NO. EA-2022-0245**

**SURREBUTTAL TESTIMONY**

**OF**

**STEVEN M. WILLS**

**ON**

**BEHALF OF**

**UNION ELECTRIC COMPANY**

**d/b/a Ameren Missouri**

**St. Louis, Missouri  
January, 2023**

**P**

## TABLE OF CONTENTS

I.	Purpose of Testimony .....	1
II.	Staff's Opposition to the Boomtown Project is Short-Sighted.....	2
III.	The Boomtown Facility is in the Public Interest and Meets the Criteria of the Tartan Factors .....	23
IV.	The Renewable Solutions Program is a Win-Win Proposition that Should be Approved by the Commission .....	37
V.	Miscellaneous Issues.....	48



1 will next address additional miscellaneous points raised by Staff witnesses Jane Dhority and  
2 Stahlman. Also related to the Program, I will respond to testimony from Missouri Industrial Energy  
3 Consumers ("MIEC") witness Maurice Brubaker, and Walmart witness Andrew Teague related to  
4 a couple of points they raise. Lastly, I will address developments since the case was filed, and  
5 since Supplemental Direct Testimony was filed, which may mean that the Company should  
6 ultimately utilize the Investment Tax Credit for the Boomtown project, because doing so is likely  
7 in customers' best interests, but also why the Commission need not address the ultimate tax strategy  
8 at this time.

9 **Q. Do you have any schedules supporting your Surrebuttal Testimony?**

10 A. Yes. See Confidential Schedule SMW-S1.

11 **II. Staff's Opposition to the Boomtown Project is Short-Sighted.**

12 **Q. What is your overall reaction to Staff's recommendation to reject the**  
13 **Company's application for a Certificate of Convenience and Necessity ("CCN") for the**  
14 **Boomtown Project?**

15 A. The perspective reflected in Staff's rebuttal testimony, and its recommendation to  
16 reject the Boomtown Project CCN, is short-sighted and completely ignores the realities and risks  
17 described in Ameren Missouri's witnesses' direct testimony, which are amplified by Company  
18 witness Ajay Arora's Surrebuttal Testimony. Staff takes an extreme and unreasonably narrow view  
19 of "need" and the public interest in its evaluation of the Boomtown resource that ignores the  
20 obvious reality facing Ameren Missouri and the state of Missouri specifically, as well as the region  
21 and the industry as a whole. As discussed further by witness Arora in his direct and surrebuttal  
22 testimonies, that reality is that risks arising from the retirement of significant Ameren Missouri  
23 coal-fired generation that has already happened and that will happen in just the next couple of

1 years, which are reflective of and amplified by the very significant scope and scale of industry-  
2 wide changes in the mix of generation resources serving the grid, demand immediate attention,  
3 planning, and action.

4           The need, of course, is to make an orderly transition from an aging generation fleet that is  
5 anchored by coal facilities that have served customers well with reliable energy for decades, but  
6 whose useful life is approaching an end and whose environmental impacts are creating ever-  
7 increasing pressure to retire the plants even sooner, to a new generating fleet – one that is cleaner  
8 and more sustainable – anchored by new renewable resources, backed with flexible, dispatchable  
9 capacity resources to ensure reliability. This transition from the "old fleet" to the "new fleet" in a  
10 relatively short period of time comes with myriad risks, a compelling need for diligent and careful  
11 planning, and requires a sustained and careful staging of many renewable resource projects to be  
12 built or acquired starting now and continuing over time so that they can be integrated into the fleet  
13 thoughtfully in order to ensure continued reliability of service to customers. Ameren Missouri has  
14 taken a prudent approach to how it transitions its fleet by first focusing on adding renewables  
15 specifically in compliance with the state's Renewable Energy Standard, while maintaining the  
16 existing fleet to provide reliable and affordable service to its customers. However, the pressure on  
17 the existing coal plants continues to build as they age and as illustrated by the significant  
18 acceleration of retirement of the Rush Island Energy Center, and the Company's longstanding  
19 position of maintaining a comfortable cushion of generation to handle extreme or unexpected  
20 events is rapidly changing. The remaining coal fleet (and natural gas generation for that matter –  
21 specifically the peaking units located in Illinois) are also approaching end of life, and the risk  
22 factors that could further accelerate their retirements are obvious, as discussed further in Company  
23 witnesses Arora's and Matt Michels' surrebuttal testimonies. Given that reality, inaction – taking a

1 wait and see approach to renewable additions – during such a dynamic period of transition with  
2 much less margin for error is, as Company witness Arora explains, far riskier and less responsible  
3 than taking thoughtful and proactive steps to add "no regrets" resources that will serve customers  
4 well with clean energy for decades to come.

5 **Q. Is the fact that generating portfolios are transitioning and must transition to**  
6 **much heavier reliance on renewable sources of generation a concept that should be familiar**  
7 **to the Commission at this point in time?**

8 A. Yes. The Commission, and quite literally everyone paying the slightest amount of  
9 attention to the energy industry, knows exactly what I just described – that the transition from the  
10 old coal-based fleet to the new fleet which is much more reliant on renewable resources is  
11 happening across the industry with increasing urgency, driven by myriad factors, including federal  
12 energy and environmental policy and regulation, maturation of very cost-competitive renewable  
13 technologies, customer and investor demands, and societal expectations. That the industry must  
14 transition and is in the process of doing so has been discussed – often as the primary focus – at  
15 virtually every energy-related conference in the last several years. There are countless articles  
16 written about this need in the trade press every single day. I recently googled the phrase "energy  
17 transition," and Google returned results including 696 million entries in a half second. Every one  
18 of the results I looked at – admittedly a small fraction of the full 696 million – talked about either  
19 renewables, decarbonization, electrification, energy efficiency, coal retirements, or some  
20 combination and/or extension of the above concepts. It is on virtually everyone's mind in the  
21 industry – everyone except, it would seem, Staff's – how to make this transition to a sustainable  
22 energy future in an orderly, responsible, and reliable fashion so that utilities, including Ameren  
23 Missouri, can continue to provide the reliable power our society depends on while recognizing and

1 achieving the environmental imperative to reduce carbon emissions. The time is clearly upon us  
2 where we need to be highly engaged – the utilities in the state and the Commission – in planning  
3 for and actually implementing the inevitable transition. As Company witness Mike Granowski  
4 testifies in his Surrebuttal Testimony, other state Commissions and utilities that are facing similar  
5 circumstances recognize that actual implementation now is needed. This Commission should too.

6 **Q. Is it broadly recognized that resource planning is of heightened importance as**  
7 **the transition accelerates?**

8 A. Absolutely. One need to look no further than the North American Electric  
9 Reliability Corporation ("NERC"), which sets mandatory reliability standards across the country.<sup>1</sup>  
10 NERC recognizes the ongoing transition – both the reality that is happening and the critical role  
11 that thoughtful long-term planning will play in managing it – in its recent 2022 Long-Term  
12 Reliability Assessment, which is also discussed by Company witnesses Arora and Michels. In the  
13 introduction of the Executive Summary of its report, NERC states:

14 The findings in this 2022 LTRA are vitally important to understand the reliability  
15 risks to the North American BPS as it is currently planned and as it is being shaped  
16 by government policies, regulations, consumer preferences, and economic factors.  
17 ***Energy systems and the electricity grid are undergoing unprecedented change on***  
18 ***a scope, scale, and speed that challenges the ability to foresee—and design for—***  
19 ***their future states.*** This report contains future energy sufficiency metrics that serve  
20 as guideposts for the reliability of the North American electric grid on its current  
21 trajectory. It also describes the relevant trends that are propelling the grid's  
22 transformation and have the potential to alter the ability of the BPS to service the  
23 energy needs of communities and industries in North America. (emphasis added)

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<sup>1</sup> From the NERC website: <https://www.nerc.com/AboutNERC/Pages/default.aspx>. NERC is a not-for-profit international regulatory authority whose mission is to assure the effective and efficient reduction of risks to the reliability and security of the grid. NERC develops and enforces Reliability Standards; annually assesses seasonal and long-term reliability; monitors the bulk power system through system awareness; and educates, trains, and certifies industry personnel. NERC's area of responsibility spans the continental United States, Canada, and the northern portion of Baja California, Mexico. NERC is the Electric Reliability Organization (ERO) for North America, subject to oversight by the Federal Energy Regulatory Commission (FERC) and governmental authorities in Canada. NERC's jurisdiction includes users, owners, and operators of the bulk power system, which serves nearly 400 million people.



1 Just a little bit later in the report, NERC states:

2 Effective regional transmission and *integrated resource planning processes are the key to*  
3 *managing the retirement of older nuclear, coal-fired, and natural gas generators in a*  
4 *manner that prevents energy risks* or the loss of necessary sources of system inertia and  
5 frequency stabilization that are essential for a reliable grid.<sup>2</sup>

6 It should be noted that, as discussed further by witness Michels' surrebuttal testimony, and  
7 completely consistent with this NERC statement about the important role of resource planning in  
8 ensuring a reliable transition, that the Company's case in this proceeding is firmly grounded in its  
9 ongoing resource planning process, with its most recent triennial Integrated Resource Plan ("IRP")  
10 and its updated Preferred Resource Plan as its foundation.

11 **Q. Does Staff's rebuttal acknowledge the importance of careful resource planning**  
12 **through the transition?**

13 A. No. Notably, and quite stunningly, Staff essentially ignores the entire concept of  
14 the fleet transition, and casually dismisses the entire resource planning process as just "a modeling  
15 exercise" that cannot be the basis for establishing the need for new resources.<sup>3</sup> Company witness  
16 Michels discusses how the development of a comprehensive IRP specifically, and the overall  
17 resource planning process, is far more than just a modeling exercise. It is, rather, the foundation of  
18 planning and then implementing the fleet transition that must take place. It considers multiple  
19 planning objectives, and includes a thorough risk analysis, which Staff also seems to ignore  
20 entirely. Further, the Company's process of developing its IRP has been enhanced in recent years

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<sup>2</sup> NERC Long Term Reliability Assessment, December 2022, at p. 7 (emphasis added).

<sup>3</sup> Fortson Rebuttal, p. 10, l. 9 – p. 11, l. 11.

1 to consider the very type of all-hours probabilistic reliability analysis that NERC identifies as a  
2 crucial part of the process of ensuring reliability through the transition.<sup>4</sup>

3 Staff instead focuses on a narrow conception of need – a standard that it never does fully  
4 articulate – but which it appears to premise on looking in isolation for the exact timing of a near-  
5 term projected capacity deficit in order to build a "just in time" resource to close the identified gap  
6 almost exactly when it emerges, as if there is enough certainty in these times of dynamic and rapid  
7 change that such an approach would be sufficient to ensure reliability. To the contrary, however,  
8 relying on such an approach would be irresponsible in a time marked by increasing risk to the  
9 reliability of the grid – risks the nature of which are discussed in detail by witnesses Arora and  
10 Michels, and are reflected throughout the NERC 2022 Long-Term Planning Assessment.

11 It is truly perplexing that Staff complains that the Company has not demonstrated need,  
12 and yet *completely ignores* the thorough and compelling testimony on the risks that exist to the old  
13 fleet – the age of and increasing environmental pressures on existing coal plants chief among them;  
14 and the risks to the new fleet – including the challenges of developing, financing, and executing a  
15 steady pipeline of utility-scale renewable energy construction projects all while competing for  
16 sites, materials, labor, capital, etc. with other utilities that are trying to accomplish the same  
17 objective. As the testimony of our witnesses demonstrates, Staff's suggestion that the Company  
18 has not articulated the need for the Boomtown resource is without merit.

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<sup>4</sup> Page 8 of the NERC 2022 Long-Term Reliability Assessment, in the section titled "Reducing the Risk of Insufficient Energy" states in pertinent part: "Resource planners and policymakers must pay careful attention to the pace of change in the resource mix as well as update capacity and energy risk studies (including all-hours probabilistic analysis) with accurate resource projections."

1           **Q.     Has the Commission ever specifically articulated that supporting development**  
2 **of renewable energy resources is in the public interest?**

3           A.     Yes. The Commission has increasingly recognized the benefits of renewables and  
4 is encouraging the utilities it regulates to make progress on the renewable front. As long as almost  
5 a decade ago, the sentiment was already coming through in Commission orders. In File No. EO-  
6 2013-0307, where the Company sought to make some changes to its earliest voluntary program  
7 for customers to engage with renewables – the Pure Power program – the Commission rejected  
8 the Staff's criticisms of the program, stating in its findings of fact:

9           Electricity generated from renewable resources such as solar, wind, geothermal,  
10 small and low-impact hydropower, and biomass has proved to be environmentally  
11 preferable to electricity generated from conventional sources such as coal, oil,  
12 natural gas, and nuclear, which can have detrimental effects on human health and  
13 the environment through air emissions and other problems.<sup>5</sup>

14           And later in its conclusions of law in the same order, the Commission said:

15           The Commission also concludes that the Pure Power Program furthers the policy  
16 goal of encouraging renewable energy. Renewable energy generation provides a  
17 direct benefit to the public because it can reduce the problems associated with  
18 conventional sources of electricity, such as coal, oil, natural gas, and  
19 nuclear....While the Commission highly encourages renewable energy generation,  
20 it acknowledges that programs such as the Pure Power Program can also provide a  
21 benefit to the public by supporting renewable energy.<sup>6</sup>

22           While the Commission was not explicitly looking at "need" in the Tartan Factor sense, as  
23 discussed later, the need to obtain the kinds of benefits that renewable energy brings, which were  
24 clearly recognized by the Commission, is one aspect of need that the Staff ignores.

25           A couple of years later, in File No. EA-2015-0146, an application by Ameren Transmission  
26 Company for a CCN for the Mark Twain transmission line, which was being proposed in part to

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<sup>5</sup> File No. EO-2013-0307, Report & Order, Eff. May 1, 2013, at p. 4, para. 9.

<sup>6</sup> Id. at pp. 14 – 15.

1 create greater transmission access for regional wind projects, the Commission's findings of fact  
2 and conclusions of law, respectively, included the following:

3 In addition, ATXI's analysis reflects supplies of wind power that would be enabled  
4 by Mark Twain and that can support the achievement of state renewable energy  
5 targets. Finally, Mark Twain would also reduce emissions of carbon dioxide ("CO")  
6 generated throughout the MISO footprint, as well as reduce emissions of nitrogen  
7 oxides ("NOx"), sulfur dioxide ("SO2") and mercury from sources within Missouri.  
8 In total, these impacts would provide substantial benefits to Missouri.<sup>7</sup>

9 ....and....

10 In this case, *the project is in the public interest because it is needed to:*

- 11 • Promote grid reliability
- 12 • Relieve congestion
- 13 • **Promote renewable energy**
- 14 • Meet local load serving needs
- 15 • Provide downward pressure on customer rates<sup>8</sup>

16 I do not believe any Missouri investor-owned utility was literally short capacity when those  
17 statements were made, but the Commission found a need because, among other things, the line  
18 promoted renewable energy.

19 Also in a 2015 docket, File No. EA-2015-0256 related to KCPL GMO's application to build  
20 a facility for a Community Solar program, the Commission's conclusions of law stated:

21 GMO's customers and the general public have a strong interest in the development  
22 of economical renewable energy sources to provide safe, reliable, and affordable  
23 service while improving the environment and reducing the amount of carbon  
24 dioxide released into the atmosphere. It is clear, solar power will be an integral part  
25 of this development, building a bridge to our energy future. The Commission can  
26 either act to facilitate that process or temporarily hinder it.<sup>9</sup>

27 Over Staff's objections, including that the facility was not needed, the Commission chose  
28 to facilitate the process by approving the application.<sup>10</sup>

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<sup>7</sup> File No. EA-2015-0146, Report & Order, Eff. May 27, 2016, at p. 14, para. 29.

<sup>8</sup> Id. at p. 38 (emphasis added).

<sup>9</sup> File No. EA-2015-0256, Report & Order, Eff. March 12, 2016, at p. 15.

<sup>10</sup> Id. at p. 18.

1           Next, in File No. EA-2016-0358, the Commission's order on remand in Grain Belt's CCN  
2 application for permission to construct a transmission facility designed to bring renewable energy  
3 into the state, the Commission stated:

4           Consistent with these state policies, this Commission has in the past expressed  
5 strong support for the “development of economical renewable energy sources to  
6 provide safe, reliable, and affordable service while improving the environment and  
7 reducing the amount of carbon dioxide released into the atmosphere.”<sup>11</sup>

8           The Grain Belt Project will lower energy production costs in Missouri under future  
9 energy scenarios developed by MISO and will have a substantial and favorable  
10 effect on the reliability of electric service in Missouri, particularly through its effect  
11 on wind diversity in the region. Geographic diversity in wind resources inevitably  
12 helps to reduce system variability and uncertainty in regional energy systems. **In  
13 addition, the Project will provide positive environmental impacts, since  
14 displacement of fossil fuels for wind power will reduce emissions of carbon  
15 dioxide, sulfur dioxide, and nitrogen oxide, and reduce water usage in  
16 Missouri.**<sup>12</sup>

17           *There can be no debate that our energy future will require more diversity in*  
18 *energy resources, particularly renewable resources. We are witnessing a*  
19 *worldwide, long-term and comprehensive movement towards renewable energy*  
20 *in general and wind energy specifically. Wind energy provides great promise as a*  
21 *source for affordable, reliable, safe, and environmentally-friendly energy. The*  
22 *Grain Belt Project will facilitate this movement in Missouri, will thereby benefit*  
23 *Missouri citizens, and is, therefore, in the public interest.*<sup>13</sup>

24           While not a case involving a request to build renewable generation, in File No. EO-2019-  
25 0067, et al., the Commission rejected allegations, including by the Staff, that Evergy was  
26 imprudent by applying renewable energy credits (“RECs”) to its own load in order to provide more  
27 renewable energy to its customers rather than selling those RECs for economic gain on behalf of  
28 those customers, saying:

29           The Commission finds that when made, KCPL’s decision not to sell the 722,628  
30 RECs was not imprudent in light of the circumstances then existing and considered,  
31 to wit: KCPL’s consideration of its customers’ wishes to retain their energy’s  
32 environmental attributes; KCPL’s consideration that selling the RECs would

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<sup>11</sup> File No. EA-2016-0358, Report & Order on Remand, Eff. April 19, 2019, at p. 45.

<sup>12</sup> *Id.* at p. 46 (emphasis added).

<sup>13</sup> *Id.* at p. 47 (emphasis added).

1 reduce from 25.15% to 19.39% the percentage of power customers were receiving  
2 from renewable energy sources; KCPL's consideration that the revenue  
3 opportunities in selling the RECs were very limited; KCPL's consideration that the  
4 credit to customers of approximately \$0.02 per month per 1,000kWh was *de*  
5 *minimis* and outweighed by KCPL's customers' desires to receive energy bundled  
6 with their corresponding renewable energy credits and thereby reduce their carbon  
7 footprint.<sup>14</sup>

8 And in the latest expression of support for Missouri utilities' development of renewable  
9 generation, Empire's application for a CCN to acquire wind generation facilities to serve its  
10 Missouri retail customers in File No. EA-2019-0010, the Commission included in its findings of  
11 fact the following:

12 Wind generation has benefits other than cost savings, including helping to diversify  
13 Missouri's energy generation mix, providing renewable energy, and providing local  
14 and state economic benefits such as property taxes, land lease payments, and jobs.

15 Wind generation also helps corporations in Missouri to perform more  
16 competitively, as there is an emergence of corporate customer interest in renewable  
17 energy and corporations are seeking increased options for purchasing renewable  
18 power.

19 An increased number of energy customers (individuals, businesses, and  
20 governments) are seeking renewable energy to meet their own sustainability goals.

21 Production of renewable energy in the state of Missouri can lower the state's  
22 dependence on imported fuels.<sup>15</sup>

23 ...and in its conclusions of law, stated:

24 It is the public policy of this state to diversify the energy supply through the support  
25 of renewable and alternative energy sources. The Commission has also previously  
26 expressed its general support for renewable energy generation because it provides  
27 benefits to the public.<sup>16</sup>

28 ...and...

29 The Commission finds that the Wind Projects will promote the public interest. In  
30 addition to the low cost generation that the Wind Projects will provide, these  
31 projects meet the policy goals, as identified by the Commission in the *Grain Belt*

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<sup>14</sup> File No. EO-2019-0067, et al., Report & Order, Eff. December 6, 2019, at p. 12, para. 17.

<sup>15</sup> File No. EA-2019-0010, Report & Order, Eff. June 29, 2019, at pp. 21 – 22, paras. 53 – 56.

<sup>16</sup> *Id.* at p. 32, para. G.

1           *Express Clean Line LLC* case, to diversify energy resources and develop  
2           “economical renewable energy sources”. Additionally, the Wind Projects are also  
3           important to satisfy the public interest in regard to the use of renewables, especially  
4           through the sale of RECs to non-residential customers as set out as a condition in  
5           the *Non-Unanimous Stipulation and Agreement* and adopted in this order as a  
6           condition of the certificates. Finally, the evidence showed that the Wind Projects  
7           will promote the public interest through the local and state economic benefits such  
8           as additional property taxes, land lease payments, and job creation.<sup>17</sup>

9           **Q.     What insights can be drawn from the foregoing Commission actions relating**  
10          **to renewables?**

11           A.     The Commission's consistently expressed view on renewables over a period of  
12          several years speaks for itself. The Commission has frequently recognized that promotion of  
13          renewable energy is in the public interest and importantly, that need is not as narrowly defined as  
14          Staff suggests. Indeed, the prior quotes show that the Commission views need and what is in the  
15          public interest more broadly than articulated by Staff witnesses Lange and Luebbert to include:  
16          reliability, promotion of renewable energy, positive environmental impacts, diversity of energy  
17          generation resources, customer desires for renewable energy, and local and state economic benefits  
18          (such as property taxes and job creation).

19           **Q.     Does Staff offer any acknowledgement that renewables are in the public**  
20          **interest?**

21           A.     Barely. Staff witnesses Luebbert and Stahlman pay lip service to the idea that Staff  
22          is not opposed to renewables, but there is clearly no commitment from Staff to work proactively  
23          to promote renewable development in furtherance of an orderly transition. Rather, any fair reading  
24          of Staff's rebuttal case demonstrates that Staff erects false barriers that can only serve to delay or  
25          obstruct the renewable transition. This is evident by the length Staff goes to in order to try to come  
26          up with reasons to reject the Company's CCN application. Staff does not merely make its case

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<sup>17</sup> Id. at p. 42.

1 based on its perception that the resource is not yet needed, but instead proceeds to meander through  
2 a variety of half-baked and sometimes contradictory arguments in the search for justification of its  
3 overall recommendation to reject the CCN.

4 **Q. In your opinion, are these points helpful to the Commission as it faces the**  
5 **incredibly important task of overseeing its electric utilities' transitioning their fleets to a**  
6 **generation mix with much heavier reliance on renewables, and doing so in a reliable and**  
7 **responsible manner?**

8 A. Absolutely not. These points in fact do a disservice to the Commission in trying to  
9 assess the need for Boomtown, in that they muddy the waters and create confusion, while adding  
10 little of substance to the discussion.

11 **Q. Please provide some examples of the Staff's arguments that effectively do little**  
12 **more than to create confusion or opposition around Boomtown, or renewables more**  
13 **generally.**

14 A. There are several examples of such arguments throughout the testimonies of  
15 witnesses Stahlman, Fortson, and Luebbert that I will touch on.

16 I will start with a poorly conceived argument made by Staff witness Stahlman in which he  
17 argues that the addition of Boomtown will not necessarily result in Ameren Missouri customers  
18 being served by cleaner resources.<sup>18</sup> The point is both wrong and nonsensical. Company witness  
19 Michels discusses the dynamics of the dispatch of generating units in MISO to demonstrate that  
20 the resource mix of MISO – which as Mr. Stahlman observes is what ultimately serves Ameren  
21 Missouri customers – necessarily becomes cleaner with the addition of renewables that displace  
22 fossil fueled generation in MISO's dispatch stack. This really should be obvious: the only progress

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<sup>18</sup> Michael Stahlman Rebuttal Testimony, at p. 2, ll. 8 – 10.



1 to a cleaner generation mix is to add cleaner generation and use it. The Commission itself has  
2 acknowledged as much, specifically, in the Grain Belt order in File No. EA-2016-0358 cited above  
3 (see the bolded text in the citation). But moreover, given that this case also involves a request to  
4 approve the Renewable Solutions Program witness Stahlman's point is even more inaccurate.  
5 Specifically, the argument that Ameren Missouri's customers will not be served by cleaner  
6 resources is fatally flawed in that it completely ignores the proposed Program, which will retire  
7 RECs on behalf of subscribing retail customers of the Company. As the Commission recognized  
8 in its findings of fact in its Report and Order in File No. EO-2013-0307, "[a] renewable energy  
9 credit ("REC") represents the property rights to the environmental, social and other non-power  
10 qualities of one megawatt hour of renewable energy generation."<sup>19</sup> Given that the Company is  
11 committed to retiring RECs from the Boomtown resource on behalf of its subscribing customers,<sup>20</sup>  
12 as the Commission itself recognizes, Ameren Missouri is clearly serving its customers – indeed  
13 those subscribing customers that desire renewable energy — with cleaner resources by developing  
14 Boomtown.

15 **Q. Please move on to your next example.**

16 A. Staff witness Stahlman makes another baffling point related to the Company's 2045  
17 net zero carbon emissions goal, essentially stating that, if the resource is developed now,  
18 "Boomtown will not be a part of that goal."<sup>21</sup> Staff's concern about whether Boomtown will help  
19 achieve this goal is contradictory with another Staff articulated position – Staff witness Luebbert's  
20 opposition to giving any consideration to the Company's corporate goals, in support of approval  
21 of a CCN. I will set that latter point aside for now other than to just observe the internal

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<sup>19</sup> File No. EO-2013-0307, Report & Order, Eff. May 1, 2013, at p. 4., para. 10.

<sup>20</sup> Proposed Rider RSP, Sheet No. 83.3, "Other Program Provisions and Terms," at para.2: "The RECs associated with the generation output of currently subscribed Program Resources will be retired on behalf of subscribed customers...."

<sup>21</sup> Michael Stahlman Rebuttal Testimony, at p. 10, l. 19.

1 inconsistency in Staff's arguments and will return to further discuss it later, but the Staff's implicit  
2 suggestion that waiting longer to develop renewable resources is a better way to achieve  
3 sustainability targets is obviously ridiculous and is just another example of Staff grasping at straws  
4 to find justification to reject the Boomtown CCN.

5 In order to make it, Staff witness Stahlman has to ignore the actual expected life of the  
6 Boomtown facility. Staff witness Stahlman says the facility's life will be approximately 20 to 30  
7 years, and then latches on to the shorter 20-year value to support the statement. To be clear,  
8 Ameren Missouri's expectations are for Boomtown to have a 30-year life,<sup>22</sup> which is reflected  
9 \*\*\*  
10 \_\_\_\_\_<sup>23\*\*\*</sup> and also in the analysis in our direct testimony, in the fact that the  
11 solar land leases that allow the facility to be built and operated have a term of 35 years,<sup>24</sup> and in  
12 the Company's proposed depreciation rates for solar facilities in its pending electric rate review,  
13 File No. ER-2022-0337. For Staff witness Stahlman to assume a 20-year life is already a stretch,  
14 and his statement that "Boomtown will not be a part of that [2045] goal" will be patently false if  
15 Boomtown achieves the life for which it is being designed. Under its expected life, Boomtown  
16 would contribute to that 2045 goal for approximately a decade.

17 But the even more obvious absurdity in Staff witness Stahlman's point is the implicit  
18 suggestion that emissions reductions prior to 2045 are valueless, when the opposite is obviously  
19 true. It is broadly accepted and understood that carbon emissions reductions that happen sooner

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<sup>22</sup> As stated in the Boomtown Decommissioning Plan provided in response to Staff Data Request 0034, "If properly maintained, the expected lifetime of a utility-scale solar facility is approximately 25 to 35 years with an opportunity for a project lifetime of 50 years or more with equipment replacement and repowering."  
<sup>23</sup>

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<sup>24</sup> With an ability to extend the term for up to an additional 20 years.

1 rather than later have a much more favorable impact on the environment. To suggest that we should  
2 wait to put the resource into service closer to the time when the Company's carbon reduction goal  
3 reaches net zero looks like semantic gamesmanship by Staff, which if relied upon in reality would  
4 have obvious negative implications when looked at through a sustainability lens. But beyond that,  
5 Staff witness Stahlman ignores that the referenced goal of net zero carbon emissions by 2045 is  
6 not the Company's only carbon reduction goal. To the contrary, the Company also has interim  
7 goals for a 60% reduction in emissions by 2030, and an 85% reduction by 2040. If Staff witness  
8 Stahlman were right that Boomtown will not contribute to the 2045 goal, and that were viewed as  
9 a reason to not pursue Boomtown at this time, his recommendation would at the same time hinder  
10 the achievement of those interim goals, and obviously result in more *cumulative* carbon emissions  
11 that would negatively impact the achievement of the overall objective of environmental  
12 sustainability. This point raised by Staff witness Stahlman, when viewed at all realistically, clearly  
13 and obviously supports beginning the transition now, rather than waiting until the final stage of  
14 sustainability targets arrives to even begin adding more clean resources.

15 **Q. Is Staff witness Stahlman's related claim that the Company is asking**  
16 **customers to fund its carbon reduction goals also not true?**

17 A. It is also not true. We are asking the Commission to grant a CCN for a resource  
18 Ameren Missouri needs to serve its customers, which will be reflected in revenue requirements as  
19 all of its other utility plant is, and yes, its rates will be set based on those revenue requirements.  
20 But that no more amounts to "customers funding" carbon reduction goals than do the revenue  
21 requirements associated with the other Company non-emitting facilities, such as the Callaway,  
22 Osage, Keokuk and O'Fallon Energy Centers.

1           **Q.     Please briefly address the remaining issues that you wish to highlight from**  
2 **Staff witness Stahlman's Rebuttal Testimony.**

3           A.     Staff witness Stahlman closes with a couple of other criticisms of the Boomtown  
4 Project arising from its location in the state of Illinois, which further illustrate Staff's approach of  
5 offering barriers to renewables beyond just its analysis of the need for the resource. The Illinois  
6 risks highlighted by Staff, as I will discuss below, are very remote relative to the risk of inaction  
7 in the face of the industry fleet transition that is occurring and the myriad risks to reliability and  
8 excessive cost exposure that Company witness Arora discusses in his Surrebuttal Testimony if we  
9 do not act now. Allowing such issues to hinder progress toward fleet transition does not represent  
10 a posture of support for renewables. Witness Stahlman refers to the recent Illinois legislation that  
11 is putting some of Ameren Missouri's peaking combustion turbine generators ("CTGs") under  
12 usage limitations, and forcing their eventual retirement sooner than they would probably have  
13 otherwise retired, presumably suggesting that the Boomtown resource could similarly be at risk  
14 since it is being built in Illinois. However, this perspective ignores the reality that the Illinois law  
15 that threatens the CTGs' continued operation is a major legislative effort to reduce carbon  
16 emissions (the legislation is even known as the "Climate and Equitable Jobs Act"). Given the  
17 political reality that supports renewable development in the state, along with the need for capacity  
18 in Illinois (MISO's zone 4),<sup>25</sup> the state's obvious preference for emissions free sources for that  
19 capacity, and Illinois' retail customers' unique exposure to energy and capacity market prices given  
20 the restructured status and deregulated power supply function of the industry in that state, the idea  
21 that the Illinois legislature will go on the offensive against renewable generation like Boomtown  
22 is simply not credible.

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<sup>25</sup> "2022 OMS-MISO Survey Results", June 10, 2022, Slide 10. See <https://cdn.misoenergy.org/20220610%20OMS-MISO%20Survey%20Results%20Workshop%20Presentation625148.pdf>

1 Staff witness Stahlman's last attempt to find a rationale to oppose the Company's CCN  
2 request is his observation that the cost for Ameren Missouri to potentially exit MISO would  
3 increase because of Boomtown's presence in Illinois. This is another weak argument presented in  
4 an attempt to bolster justification for Staff's recommendation. There is no expectation that Ameren  
5 Missouri ever will leave MISO. In fact, the Commission recently approved Ameren Missouri's  
6 membership in MISO on an indefinite basis.<sup>26</sup> While it is true that the Commission order approving  
7 that allows the Commission to reconsider if there is a material change in circumstances that  
8 changes the overall cost and benefit balance of the Company's participation in MISO,<sup>27</sup> there is no  
9 reason to believe that such a change is forthcoming. The barriers to leaving MISO are already  
10 significant. The benefits of having renewable generation in Illinois – by creating increasing  
11 geographic diversity of the Company's renewable fleet to capture the benefit of regional variations  
12 in weather – far outweigh any risks associated with an unlikely scenario where the Company sought  
13 to exit the MISO market.

14 **Q. What points are raised by Staff witness Fortson to which you wish to respond?**

15 A. Company witnesses Michels and Arora will respond in much more depth to Staff  
16 witness Fortson on the topic of the Company's IRP. But I would just start by highlighting that the  
17 primary concern witness Fortson articulates from a resource planning perspective - that the  
18 Company's resource plan may change over time - is not a reason at all to delay the renewable  
19 transition, but rather *it is a reason to pursue it now*. It is of course true that every resource plan  
20 does and will change over time - why else would the Commission's rules require triennial IRPs  
21 and annual updates? But it is no secret that the changes that have occurred to the Company's  
22 resource plan over the last several IRP cycles have generally been driven by increasing

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<sup>26</sup> Fourth Order Modifying 2012 Report and Order, File No. EO-2011-0128.

<sup>27</sup> Id.

1 environmental pressures on coal plants. The retirement dates of the Company's coal-fired energy  
2 centers have consistently moved forward over time, most recently and obviously with the move of  
3 Rush Island's planned retirement date from 2039 to 2025 (at the very latest), and now we are  
4 experiencing challenges to our gas-fired fleet that are expected to result in accelerated retirement  
5 of a number of those generators. The need identified in the IRP for renewables has consistently  
6 grown and accelerated in recent years. There is absolutely no reason to expect that trend to reverse  
7 itself and result in longer coal plant lives than what are currently planned or reduced renewable  
8 builds. But even if it did, and there was more time to achieve the renewable transition than the  
9 Company has portrayed, there is also plenty of opportunity to make corresponding adjustments to  
10 the plan. Staff witness Fortson observes the Company's statement that it may require as many as  
11 thirty renewable projects by 2040 to achieve the renewable transition, and questions what will  
12 happen if some of those projects are ultimately determined not to be needed through a future IRP.<sup>28</sup>  
13 The obvious answer is that – if that happens – some of the projects will not be built. The Company  
14 is not asking for the approval of thirty projects in this case; it is asking for approval of one 150-  
15 megawatt facility to begin a significant transition that is needed, even though the exact composition  
16 of the fleet's end state remains subject to adjustment as conditions warrant. These early projects in  
17 the transition plan are truly "no regrets" projects because it is obvious that the Company's  
18 generating fleet will soon consist of significantly more renewable generation capacity, including  
19 solar generation. Because of the significant and obvious forward-looking need for replacement  
20 capacity for the coal fleet in the foreground of the very visible horizon, there is extremely little  
21 risk that a facility will be developed in the next several years that does not fill a key role in the  
22 overall resource mix going forward. And there is increasing risk to reliability if the thoughtful

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<sup>28</sup> Brad Forston Rebuttal Testimony, at p. 8, ll. 2 – 10.

1 staggering of the resource additions is not pursued. All of that said, it is my expectation based on  
2 obvious trends in the energy landscape that when things change – as it is certain they will – they  
3 will change with a bias toward the need for more cleaner resources sooner rather than later, which  
4 further supports the need to start acquiring and/or building them now. But in any event, Boomtown  
5 can clearly be considered a "no regrets" start to the transition.

6 **Q. Staff witness Fortson suggests that the Company's use of words like**  
7 **"expected," "likely," "may," and "potential" in its IRP and risk analysis indicates that there**  
8 **is too much uncertainty in the need for future resources to justify building Boomtown.<sup>29</sup> How**  
9 **do you respond?**

10 A. Quite obviously, planning for the future needs of customers in an IRP involves  
11 trying to see into the future to ascertain the environment and energy landscape that will exist in  
12 that time. Uncertainty is *central to the entire resource planning process*, and the IRP is designed  
13 to systematically address uncertainty. The words used by the Company and highlighted by witness  
14 Fortson are words that reflect risk and uncertainty – the real risk and uncertainty that exists in the  
15 planning horizon. I suspect that if the Company specifically or utilities in general were to submit  
16 IRPs that claim that the plans reflected in them are certain to play out as stated in the IRP, Staff  
17 would (rightfully) criticize such statements. Staff witness Fortson , however, only identifies the  
18 risk posed by the existence of some level of uncertainty in any resource plan in a very one-sided  
19 manner – he only discusses the risk associated with building a resource that eventually may not be  
20 needed. This is an obvious theme, that Staff is risk averse, and therefore prefers to take a "wait and  
21 see" approach. Staff's position brings to mind the iconic line from an old Rush song, "if you choose  
22 not to decide, you still have made a choice".<sup>30</sup> As discussed in the Company's direct testimony and

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<sup>29</sup> *Id.*, at p. 6, l. 26 – p. 7, l. 2.

<sup>30</sup> *Freewill*, Lyrics: Neal Peart; Music: Geddy Lee and Alex Lifeson, *Permanent Waves Album – Rush* (1980).

1 further in the Surrebuttal Testimony of Company witness Arora, there is a very real and substantial  
2 risk associated with inaction. Doing nothing does not mitigate risk. To the contrary, in many  
3 circumstances it can exacerbate it, and at times, as I think is the case here, severely so. In a time  
4 period fraught with energy uncertainty<sup>31</sup> as the old fleet on which we have relied for so long retires  
5 and no longer provides a backstop for the reliability of the system, the risk of inaction is great –  
6 far greater than the risk of taking prudent, proactive steps to build out the new renewable fleet that  
7 we all know will be needed under any definition of the term "need." Boomtown is a first of many  
8 needed steps to reducing those forward-looking risks, rather than being a significant risk in and of  
9 itself.

10 **Q. Staff witness Fortson argues that an IRP should not be the justification for an**  
11 **individual resource, and that the IRP process is not designed to adjudicate disputes related**  
12 **to subjective IRP assumptions made by the utility. What is your reaction to this point?**

13 A. Company witness Michels will elaborate further, but this is a continuation of Staff's  
14 surprising trivialization of the IRP process, whereas reliability-focused entities like NERC  
15 emphasize it as the *key* to navigating the transition. When the need for new resources arises, as  
16 today, from a convergence of macro-level changes in the industry that are fundamentally reshaping  
17 both supply and demand in profound ways and in a relatively short period of time, there is no way  
18 to analyze need without it being grounded firmly in a comprehensive planning process like the  
19 IRP.

20 And regardless of claims Staff may make regarding the IRP process, which witness  
21 Michels' Surrebuttal Testimony demonstrates widely miss the mark, *this docket*, where the  
22 Company has put forward its IRP in support of its justification for a CCN, absolutely was an

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<sup>31</sup> Note that in NERC's 2022 Long-Term Reliability Assessment, and as discussed further by Company witnesses Michels and Arora, MISO is identified as having a capacity deficit in the immediate term that further grows over time.



1 opportunity for Staff (or any other party) to challenge the assumptions that make up the Company's  
2 justification for the transition – and consequently, Boomtown. But Staff took a pass on that  
3 opportunity. Instead of challenging the underpinnings of the Company's IRP analysis, including  
4 the robust discussion of the risks of delaying the transition, Staff dismissed the IRP process as just  
5 a "modeling exercise."<sup>32</sup> All of the relevant IRP information is at issue in this case, and Staff has  
6 done nothing to challenge the reasonableness or validity of any of it; indeed, Staff has simply  
7 ignored it. Staff's suggestions that the IRP should not be able to be relied on for the justification of  
8 a resource are totally without merit – especially when the Company put its IRP at issue in its direct  
9 testimony, and especially when the need identified by the Company for the resource it brought  
10 forward in this case is based on the obvious environment of rapid and transformational change  
11 occurring in the industry as a whole, the response to which demands the robust and systematic  
12 analytical approach that can only be found in the IRP.

13 **Q. Staff witnesses Fortson and Luebbert at various times directly state or imply**  
14 **that the Company's motivation for proposing the transition is simply to grow rate base at**  
15 **the expense of its customers, and that there is no commensurate benefit for customers. Is this**  
16 **a fair characterization?**

17 A. Absolutely not. The Company is motivated by its perfectly rational incentive, and  
18 statutory obligation, to ensure that we have the resources necessary to reliably meet our customers'  
19 needs in a time of heightened uncertainty in energy markets – just as is happening with utilities  
20 and in states all across the country. Moreover, although Staff dismisses the desires of customers  
21 for renewable energy, the Company is motivated to try to meet customers' needs/desires and to  
22 retain and attract new customers to the benefit of all customers. Staff's hollow allegation is

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<sup>32</sup> Brad Forston Rebuttal Testimony, p. 10, l. 9.

1 meritless and represents just another attempt to distract from the need for the resource and buttress  
2 its recommendation to reject the CCN application. Company witness Robert Dixon demonstrates  
3 quite clearly why it is not in the state's or our customers' interests to take Staff's point of view on  
4 this issue.

5 **III. The Boomtown Facility is in the Public Interest and Meets the**  
6 **Criteria of the Tartan Factors**

7 **Q. Staff witness Luebbert extensively discusses the Staff's perspective on the**  
8 **public interest in his rebuttal testimony. Please comment on his overall discussion of the**  
9 **public interest.**

10 A. Staff witness Luebbert's discussion of the public interest focuses almost entirely on  
11 the concept of the utility requesting permission to construct a resource that is not needed, based  
12 upon Staff's overly narrow view of what "need" means. Inasmuch as it is obvious that the  
13 Boomtown resource *is* needed, most of his discussion is moot. While I agree in principle with  
14 some of witness Luebbert's observations about the public interest, and disagree with some others,  
15 I will not necessarily address each and every argument. That is because the Company's case for  
16 the resource *is* predicated on need and therefore most of witness Luebbert's discussion simply does  
17 not apply to Boomtown. Furthermore, as explained above, witness Luebbert's narrow view of need  
18 ignores prior Commission pronouncements in support of renewable energy and the broader view  
19 of need and the public interest articulated in them.

1           **Q.     Staff witness Luebbert discusses the economic risks of the Project for**  
2 **customers and contrasts the Company with Independent Power Producers ("IPPs"), who**  
3 **have to bear that economic risk when developing a resource that they will take to market. Is**  
4 **this a valid comparison and concern?**

5           A.     No. And witness Luebbert's testimony itself highlights the reason that is the case.  
6 Luebbert observes:

7           Once the need is established and the project is determined to promote the public  
8 interest based upon the best information available at the time, it is reasonable for  
9 the ratepayers to assume the risk that the project selected is uneconomic. This  
10 assumption of risk is justified because absent the load of the ratepayers, the utility  
11 would not be obligated to invest in additional resources.<sup>33</sup>

12           This clearly demonstrates that witness Luebbert's opinion that the public interest would not  
13 be well served by the Commission granting a CCN for Boomtown is predicated on Staff's flawed  
14 *assumption* that there is no need for the resource, and that if the Commission disagrees and  
15 appropriately finds that the Boomtown resource is needed, it *is* reasonable for customers to assume  
16 the economic risks associated with it, just as they do and have with respect to all of the other  
17 resources used to serve them. Consequently, drawing such analogies with IPPs that do not have  
18 the same obligation to build needed resources to serve load is inappropriate.

19           **Q.     How should the Commission appropriately think about the public interest in**  
20 **this case, or really any CCN case related to the transition?**

21           A.     The Commission should continue to build on the statements it has made in the  
22 various orders that I cited above, where it has been increasingly recognizing the public policy  
23 benefits of renewables. As a threshold issue, the Commission must again explicitly recognize the  
24 obvious reality that it already has voiced in the italicized section of the Grain Belt order above,

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<sup>33</sup> J Luebbert Rebuttal Testimony, at p. 10, ll. 6 – 10.

1 that the industry is going through a transition. It must also acknowledge what NERC has clearly  
2 said - that navigating the transition requires careful planning – which the Commission should  
3 expect of the utilities in the state. To not recognize the reality of the transition, and to passively sit  
4 back while the energy landscape changes all around us, is simply not a responsible option. Given  
5 that recognition, assessment of the public interest should be guided by three pillars that all need to  
6 be balanced and achieved through the utility's transition plan: reliability, affordability, and  
7 sustainability.

8           These are the areas that will impact the customers and communities that the Commission's  
9 mission is to protect. Consequently, they are the areas that the Company has focused on in  
10 developing its transition plan.

11           **Q. Can you point to any examples where regulators, consumer advocates, and**  
12 **utilities have aligned on a recognition that the three pillars you identify as priorities for**  
13 **navigating the transition are an appropriate focus for utilities and regulators?**

14           A. Yes. The transition was explicitly recognized as the theme of the 2022 Critical  
15 Consumers Issues Forum ("CCIF"), a series of workshops and discussions where utility regulators  
16 from the National Association of Regulatory Utility Commissioners ("NARUC"), consumer  
17 advocates from the National Association of State Utility Consumer Advocates ("NASUCA"), and  
18 electric utility industry participants associated with the Edison Electric Institute ("EEI") engage in  
19 collaborative discussions related to current events in the industry. In fact, Commissioner Coleman  
20 is a member of the CCIF Advisory Committee. The 2022 series was titled: "The Customer-  
21 Centered Clean Energy Transition," and the first two "consensus principles" of the report from the

1 forum read:

2 a. While the pace is constantly changing given individual drivers and  
3 circumstances, the U.S. transition to clean energy is underway at various stages  
4 around the country, and it is expected to accelerate given ambitious public, private,  
5 and community clean energy goals across all sectors of the economy.

6 b. Such a transition will require significant investment, ongoing partnership, and a  
7 strategy to achieve clean energy objectives and serve customers' current and future  
8 energy needs reliably, affordably, cost-effectively, and equitably.<sup>34</sup>

9 Essentially, there is an understanding and explicit acknowledgement by this group, which  
10 represents regulators and major regulatory stakeholder groups from all over the nation and the  
11 industry, that the transition is upon us – it is not speculative – and that the industry is moving and  
12 "accelerating" toward a sustainable energy system powered by clean energy. Given that  
13 understanding, these regulatory stakeholders properly place their immediate focus on the reliability  
14 and affordability of the transition.

15 The CCIF consensus principles also reference the need to transition equitably. The  
16 Company's plan does so, in that achieving a balance that promotes reliability, affordability and  
17 sustainability should provide unique and impactful benefits to vulnerable communities and  
18 customers. In particular, the environmental benefits of achieving the Company's carbon reduction  
19 goals over time extend beyond just CO<sub>2</sub>, to other emissions that have been found to  
20 disproportionately impact communities based on racial and income-related factors.<sup>35</sup> Further, the  
21 existence of the Renewable Solutions Program, and the affordability benefits it brings to reduce  
22 the cost of the resource, are perhaps most important for those customers struggling to pay their  
23 utility bills.

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<sup>34</sup> "The Customer-Centered Clean Energy Transition", July 2022 Report, Page 3. See <https://cciforum.com/wp-content/uploads/CCIF-Customer-Centered-Clean-Energy-Transition-Report-July-2022.pdf>

<sup>35</sup> Thind, Tessum, Azevedo, and Marshall, Fine Particulate Air Pollution from Electricity Generation in the US: Health Impacts by Race, Income, and Geography, *Environ. Sci. Technol.* 2019, 53, 23, 14010–14019 (Nov. 2019).

1           **Q.     How does the Company's plan balance these pillars of reliability, affordability,**  
2 **and sustainability?**

3           A.     The Company balances these objectives through the use of its IRP process, which  
4 is discussed generally in Company witness Michels' surrebuttal testimony. But I will summarize  
5 here at a high level.

6           *Reliability* is inherently built into the IRP at its core. The plans that are evaluated against  
7 the planning objectives are all designed to result in enough generation capacity to meet the  
8 expected peak loads plus a reserve margin. But in its most recent IRP analysis, recognizing exactly  
9 what NERC pointed out in its 2022 Long-Term Reliability Assessment, the Company has  
10 undertaken enhanced reliability modeling that considers a probabilistic assessment of our ability  
11 to meet our customers' energy needs in all hours of the year. This has become critically important  
12 as the Company's generation length has greatly decreased under normal conditions, and may not  
13 exist at all in a variety of quite possible scenarios, as discussed in Company witnesses Arora's and  
14 Michel's surrebuttal testimonies.

15           *Affordability* is a primary focus of the IRP. The Company selects appropriate planning  
16 objectives, with the primary criteria focused on minimizing the net present value of revenue  
17 requirements – i.e., achieving the most affordable plan that will meet customers' energy needs.  
18 Remember, the Company's Preferred Resource Plan which calls for adding renewable energy  
19 resources starting now and continuing to steadily add them has the lowest net present value of  
20 revenue requirement of all of the IRP's alternative resource plans, including the plan that features  
21 the addition of capacity only when we are literally short (akin to Staff's wait and see approach). I  
22 would note that affordability is further enhanced in this particular case by the existence of the  
23 Renewable Solutions Program. The willingness of subscribing customers to pay a premium for the

1 right to claim the RECs from the resource is a significant affordability win since we need the  
2 resource regardless of the existence of the Program, yet the Program's existence in effect results in  
3 subscribers and not customers in general paying for a significant part of its cost.

4 ***Sustainability*** is achieved by the plan by meeting carbon emissions reduction goals of 60%  
5 by 2030, 85% by 2040, and net zero carbon emissions by 2045.

6 **Q. Are there other benefits of the Project besides reliability, affordability, and**  
7 **sustainability that also promote the public interest?**

8 A. Yes. Company witness Dixon explains the keen interest from Ameren Missouri's  
9 customers in receiving cleaner energy from their utility and the benefits meeting those customers'  
10 needs brings to the state in general, and to the Company's existing customers in particular. This  
11 was also recognized by the consensus principles in the CCIF report I mentioned above, with its  
12 emphasis on the fact that the clean energy goals exist "across all sectors of the economy." The  
13 strength of that statement is telling about the expectations that all types of customers are placing  
14 on their utilities. It has also been recognized by the Commission itself through a number of the  
15 orders I cited previously, including the Evergy FAC prudence review order and the Empire wind  
16 facility CCN order. Meeting the clearly expressed needs of our customers, when it can be done as  
17 here in a manner that does not negatively impact other customers, but rather benefits them, is  
18 squarely in the public interest.

19 That customers are interested in this resource speaks for itself, considering the 10  
20 customers that have signed contracts to pay a premium for a subscription to Boomtown, and the  
21 testimony of witnesses Teague of Walmart, and Brubaker of the Missouri Industrial Energy  
22 Consumers strongly supporting the CCN application and the Program. Further, the Company is in  
23 contact with many other customers that have expressed interest in future phases of Renewable

1 Solutions. Attached to my testimony as Confidential Schedule SMW-S1 is the attachment provided  
2 in response to OPC DR 2010, which lists customers that have communicated to the Company their  
3 potential interest in subscribing to a future phase of the Renewable Solutions Program. We fully  
4 expect demand to exist for at least one to two more comparably sized resources, demonstrating  
5 that we are still far from satisfying the total renewable demand that customers are currently  
6 expressing.

7 Staff is generally dismissive of customer sentiment as a factor supporting the approval of  
8 Boomtown. While I do not doubt Staff witness Luebbert's statement that he might be able to find  
9 some customers served by the Company that would prefer to continue to be served by fossil fuel  
10 resources indefinitely,<sup>36</sup> using this as a comparison to the customers demanding renewable energy  
11 is drawing a false equivalence. There are literally thousands of customers across all rate classes  
12 clamoring for access to clean energy. They are signing up and voluntarily paying premium rates  
13 to get clean power. The pressure from customers to provide clean power is not isolated pockets of  
14 individuals, but a broad-based demand that cuts across the entire customer base.

15 **Q. What do you make of Staff witness Luebbert's comments about Ameren**  
16 **Missouri's monopoly status?**

17 A. I would think that given that the Company is literally the only option for its  
18 customers to acquire the electricity they need, the Commission would prefer that the Company  
19 actually listen to its customers and try to meet their very clearly expressed needs, as we are doing.  
20 Especially when doing so aligns with the Company's Preferred Resource Plan, and it is done in a  
21 way where customers who are subscribing to our Program are contributing to the affordability of  
22 the resource to the benefit of non-subscribers.

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<sup>36</sup> J Luebbert Rebuttal Testimony, at p. 19, l. 18 – p. 20, l. 3.



1           **Q.     Please expand on the public interest benefits of Ameren Missouri meeting its**  
2 **customers' expressed needs for clean energy.**

3           A.     Company witness Dixon further explains the impact of the transition and the  
4 Program on economic development in the state of Missouri. By adding clean energy, we are  
5 enhancing our ability to attract new customers to the service territory – customers that are  
6 predicating their decisions on where to locate (or expand) their operations (and employment bases)  
7 at least in part on the ability of the utility to meet their clean energy goals. If new customers are  
8 attracted to the service territory by the availability of clean energy (or are at least not repelled from  
9 it by a lack of clean resources), and those new customers contribute revenues that exceed the  
10 marginal cost of serving them and cover some of the fixed costs of the system, that will lower  
11 electric rates for all customers and will represent another very tangible affordability benefit of the  
12 transition and of Boomtown for all customers.

13           The transition is also beneficial in terms of its impacts on the investors we (and the state in  
14 general) rely upon for the capital our state's utilities need to provide reliable service. Those  
15 investors are expressing increasing interest in investing in utilities with a sustainability plan. This  
16 is not a trivial matter. The sources of capital that enable our capital-intensive industry to function  
17 are serious about directing their funds to utilities that are making progress on sustainability – and  
18 competition for this capital is moving the needle on the transition for utilities across the country.  
19 Missouri utilities need to take meaningful near-term action on renewables to remain relevant to  
20 the investors with the capital they need. Staff argues that meeting corporate sustainability targets  
21 is not an appropriate consideration in determining the need for the Project. I do not totally disagree  
22 with Staff witness Luebbert that a corporate goal *in and of itself* does not establish need that

1 obligates customers to pay for a resource.<sup>37</sup> But fulfilling that corporate goal can be in the public  
2 interest for a variety of compelling reasons that lend additional support for the already otherwise  
3 justified need.

4 **Q. How can fulfilling a corporate goal promote the public interest?**

5 A. I can immediately think of two ways. First, where the corporate goal is aligned with  
6 broad investor sentiment – like the very real and strong sentiment that I just described exists on  
7 this topic – that may impact the cost and availability of capital to the utility -- achieving that goal  
8 can have tangible long-term affordability benefits to customers, allowing the utility greater access  
9 to capital, and possibly on more favorable terms than a utility that is not engaged in the transition.  
10 Company witness Granowski discusses Roland Berger's quantification of the potential financing  
11 cost implications of utility sustainability plans in his Surrebuttal Testimony. *See also* Schedule  
12 MM-D2 (Part 2) to Company witness Michels' Direct Testimony, which contains the entire Roland  
13 Berger report.

14 Second, where those goals are otherwise aligned with federal policy or very broadly held  
15 societal sentiment, achieving them promotes the public interest. Given that the Company's  
16 sustainability goals align with achieving the federal government's commitments under the Paris  
17 Climate Agreement, achieving the goals also promotes the public interest in that regard and  
18 positions the Company well to respond to any federal legislative or regulatory changes that are  
19 implemented in furtherance of those federal commitments.

20 So, while I agree that corporate goals are not inherently an indicator of need, achievement  
21 of the Company's sustainability targets will still promote the public interest through the potential  
22 for increased economic activity in the state that not only creates employment in local communities,

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<sup>37</sup> J Luebbert Rebuttal Testimony, at p. 22, ll. 4 – 5.

1 but has tangible affordability benefits for customers, and by creating alignment with federal  
2 priorities that are likely to influence future federal policy and regulation.

3 **Q. Given that Staff's view of the public interest is informed by its misguided**  
4 **conclusion that there is no need for Boomtown, and that you have articulated that the public**  
5 **interest will be advanced by recognizing the need to transition in a way that prioritizes**  
6 **reliability, affordability, and sustainability, how should the Commission evaluate the Tartan**  
7 **factor criteria, including the question about whether the Project is needed?**

8 A. There seems to be little dispute about the first two Tartan factors. Staff and OPC  
9 agree that the Company is qualified to operate the proposed resource and it has the financial  
10 wherewithal to develop/acquire it. The third factor related to the economic feasibility question  
11 should be settled, presuming the need for the resource has been established as I argue it has, given  
12 the robust competitive request for proposal process that the Company used to ensure a cost  
13 competitive project from the market. That brings us to the factor that is most in dispute – the need  
14 for the resource.

15 **Q. Does the Tartan decision support Staff's extremely narrow viewpoint as to**  
16 **what "need" means?**

17 A. No. Not by my reading of it.

18 **Q. Please explain.**

19 A. Tartan involved a request for an area certificate covering new natural gas service to  
20 several communities in southern Missouri, for which new gas distribution infrastructure would  
21 need to be built to provide the service. The communities in question were relying on propane or  
22 other sources of fuel at the time, and the Commission engaged in a fairly robust discussion of  
23 "need" in that case. That discussion strongly suggests that Staff's viewpoint about what constitutes

1 "need" is far different than what the Commission viewed as "need" in the decision that we all  
2 routinely point to – Tartan – in every CCN case.

3 **Q. How did the Commission define "need" in the Tartan decision?**

4 **A.** The Commission found need from a variety of perspectives, including based on the  
5 communities' "preference" for natural gas, the positive economic development impacts that  
6 granting the CCN would promote, and the potential for lower energy costs for consumers. By  
7 doing so, it clearly did not anchor itself to one criterion (like Staff's "there is no need until you are  
8 or are about to literally be short capacity") in deciding whether a need existed. Indeed, the  
9 Commission's statement in that decision of what need ("necessity" to be more specific) means  
10 strongly suggests that the way that Staff views need in this case does not comport with the Tartan  
11 factor upon which Staff places so much stock.

12 The Commission said that '[t]he term 'necessity' does not mean 'essential' or 'absolutely  
13 indispensable', but that an additional service would be an improvement justifying its cost."<sup>38</sup> I do  
14 not see how one can square Staff's view that in effect the Company literally must wait until it is on  
15 the edge of not having sufficient resources to serve its customers – i.e., until the resource becomes  
16 'absolutely indispensable' – in order to invest in new renewables – with the Commission's own  
17 definition of what necessity is, and is not. The totality of Staff's rebuttal testimony indicates that it  
18 is saying that unless the resources are 'absolutely indispensable' to meet an immediately impending  
19 capacity shortfall there is no need. This is obviously not required by the standard, nor is it prudent  
20 to require when the evidence in the case demonstrates that delaying the resource will result in  
21 unacceptable reliability risks, higher long-term revenue requirements, and practical challenges in  
22 meeting customers' long-term needs. It is also clear that a needed resource does not need to be

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<sup>38</sup> Report and Order, *In re Tartan Energy Co, LLC.*, Case No. GA-94-127 (Sept. 16, 1994), quoting the Missouri Court of Appeals statement of the legal standard applicable to certificate applications under Section 393.170, RSMo.

1 subjected to an economic litmus test to prove that it will "pay for itself," but rather that its cost is  
2 justified by the benefits that it provides.<sup>39</sup>

3 **Q. Turning back to the factors the Commission found established "need" in the**  
4 **Tartan case, do you see any relevance of those factors to the question of "need" in this case?**

5 A. Yes. While we need the resource irrespective of us being able to use it to support  
6 the Program, the Commission in Tartan found that the preference of the communities bore on the  
7 question of need. Why then would the preference of customers like those who want to participate  
8 in the Program, or customers generally who clearly want to see Ameren Missouri provide more  
9 energy via renewables, not also bear on the question of need? And consider the Commission's  
10 reliance, in part, on economic development as a consideration relevant to its need determination.  
11 As one can see from Company witness Dixon's surrebuttal testimony, economic development  
12 considerations strongly support the need to add more renewables to Ameren Missouri's generation  
13 portfolio.

14 **Q. Are you saying that customer preference and economic development are the**  
15 **reason why Boomtown facility should be built?**

16 A. Not for those reasons alone, but the point is that Staff says under the Tartan factors  
17 need does not exist, but then goes on to adopt a definition of need that is inconsistent with the  
18 approach the Commission itself took in that case. The facility does not need to be "absolutely  
19 essential" to avoid a capacity shortfall today. It can – and does - meet the very compelling need to  
20 mitigate the myriad risks Mr. Arora discusses, and it can also be justified as needed, at least in

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<sup>39</sup> The fact that the resource is needed and therefore not subjected to an economic litmus test obviates the need to rebut Staff witness Stahlman's Figure 4, which purports to show that revenue requirements could be higher with Boomtown than they would without it. As Staff witness Luebbert has observed, for a needed resource, it is reasonable for customers to bear this risk.

1 part, because customers want it and because it has economic development or other benefits. The  
2 Tartan decision fully supports that.

3 In the case of the fleet transition, the risk mitigation it provides, in particular, is clearly an  
4 'improvement justifying its costs'.<sup>40</sup> Reliable power is an essential in modern society. The need for  
5 the resources that will make up the new fleet is obvious as the coal facilities reach the end of their  
6 useful lives, and the risks to reliability arising from the nature of the transition from old fleet to  
7 new fleet support a finding of need to proactively build out the new fleet while there can be some  
8 overlap with the old resources to mitigate the risks identified by Company witness Arora.  
9 Reliability of service is just too critical to today's customers and economy to base the decision of  
10 need on only a point estimate of the exact moment when a capacity shortage emerges, when both  
11 qualitative and quantitative risk analysis from the IRP – including hourly probabilistic modeling  
12 as recommended by NERC – suggest that additional resources are needed to ensure reliability  
13 throughout the transition.

14 Transitioning prudently and proactively to mitigate these risks is an improvement justifying  
15 its cost.

16 **Q. Those appear to be compelling reasons that establish that adding more**  
17 **renewable generation now is needed. Are there any other considerations that demonstrate**  
18 **the need?**

19 A. I certainly could stop right there, and I believe that need would be established.  
20 However, there are also practical considerations identified by Company witness Arora that must  
21 be taken into consideration when assessing need as well. As described in witness Arora's  
22 testimony, the nature of renewable development requires a large number of individual projects to

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<sup>40</sup> *Tartan, supra.*

1 achieve the level of total capacity additions that will eventually be required to replace the old  
2 fossil-fueled fleet. It is, from a practical operational and project management perspective,  
3 impossible to execute on the number of unique projects that will ultimately be needed all at the  
4 same time. A sustained investment approach that brings projects on ratably over time is essential  
5 from a practical perspective. That process needs to begin now. Facilitating a transition that actually  
6 can be executed is also an improvement justifying its cost.

7 **Q. The final Tartan factor simply asks if the CCN is in the public interest. Is the**  
8 **transition generally, and Boomtown specifically, in the public interest?**

9 A. Yes, as I discussed at length above. The Commission has already stated in multiple  
10 settings that promoting renewables generally is in the public interest. It is appropriate now for the  
11 Commission to fully acknowledge that facilitation of the transition – a transition that will and must  
12 happen, in an orderly manner that balances the three pillars of reliability, affordability, and  
13 sustainability – as the Company's transition plan does, as evidenced by the robust resource  
14 planning effort reflected in the Company's IRP – is squarely in the public interest.

15 It is also in the public interest to meet customers' expectations for cleaner energy, to create  
16 an environment that promotes economic development in the state, to align with investor  
17 preferences that will likely have a favorable impact on the Company's access to and cost of capital  
18 over time, and to align with federal priorities that are likely to continue to influence future energy  
19 and environmental policy and regulation.

20 The Boomtown Project is needed, is in the public interest, and meets all of the Tartan factor  
21 criteria.





1 resources now irrespective of the approval of the Program. Recall the quote from Staff witness  
2 Luebbert's testimony that I cited earlier, which I will replicate here for ease of reference:

3           Once the need is established and the project is determined to promote the public  
4           interest based upon the best information available at the time, it is reasonable for  
5           the ratepayers to assume the risk that the project selected is uneconomic. This  
6           assumption of risk is justified because absent the load of the ratepayers, the utility  
7           would not be obligated to invest in additional resources.<sup>41</sup>

8           This concept, which I fully agree with, suggests that the prudent costs and the benefits of  
9           the resource are just and reasonable to include in the revenue requirement of all customers, since  
10          all customers need the resource to contribute to their ongoing reliable service. Without the  
11          existence of the Program, customers would be responsible for the full revenue requirement of the  
12          resource and would be exposed to all risks associated with the potential variation in costs or  
13          revenues of the resource (other than any risks absorbed by the Company through the normal  
14          operation of regulatory lag).

15          Now enter the subscribers, who, incidentally, benefit simply because they get access to the  
16          renewable energy that they desire. In doing so, the subscribing customers pay the Renewable  
17          Resource Charge and also receive the Renewable Benefits Credit, as described in detail my Direct  
18          Testimony. The rates for these components are grounded in cost analysis performed prior to the  
19          Program enrollment process, based on the best information available at that time. The net of these  
20          two components of the Program rate structure will be added to the subscribing customer's bill (on  
21          top of everything the subscriber would normally pay under its base service classification tariff)  
22          and will produce incremental Program revenue that will contribute to covering the cost of the  
23          resource, offsetting costs that would otherwise be borne by non-subscribers. As this dynamic  
24          clearly demonstrates, the Program improves affordability by reducing the cost of the resource that

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<sup>41</sup>J Luebbert Rebuttal Testimony, at p. 10, ll. 6-10.

1 will be borne by non-subscribers. As described in Company witness Forsberg's Supplemental  
2 Direct Testimony in this case, the Program is expected to contribute a net benefit of approximately  
3 \$12 million on a net present value basis,<sup>42</sup> all of which reduces non-subscribing customer costs  
4 associated with Boomtown.

5         Beyond contributing to the cost of the resource, the Program also reduces certain economic  
6 risks of the resource that otherwise would be borne by non-subscribers. The way that happens is  
7 slightly more complex, but very intuitive once one understands the mechanics of the Program. To  
8 illustrate, I must rehash certain details of the charge and credit structure which were discussed in  
9 my Direct Testimony. Recall that the Renewable Resource Charge is a fixed rate – essentially  
10 locking in what a subscriber will pay to cover the estimated cost of the resource for their  
11 subscription term. The credit, however, is dependent on the output of the resource. If the resource  
12 generates more energy than expected, the subscriber will receive a larger credit, but if the resource  
13 generates less than energy expected, the subscriber will receive a smaller credit. This variation in  
14 the Program credit ties the benefits received by the subscriber to the benefits generated by the  
15 resource to which they are subscribing. Because the credit is a function of resource output, that  
16 output ends up impacting the amount of net revenue from the Program, and therefore the non-  
17 subscriber benefit provided by the resource through the Program, in direct proportion to the change  
18 in resource output.

19         Next, let's think about the non-subscriber impact from variations in the resource output  
20 level that will occur in the revenue requirement (or through the Fuel Adjustment Clause, depending  
21 on timing), irrespective of the Program. If the resource generates more energy than expected, the  
22 revenue requirement of non-subscribers will be lower due to the increased volume of energy

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<sup>42</sup> Lindsey Forsberg Supplemental Direct Testimony, at p. 6. ll. 8 – 9.

1 available from the resource that is available to sell off-system.<sup>43</sup> And conversely, if the resource  
2 generates less than expected, off-system sales would decline, and the revenue requirement would  
3 increase.

4 The effects of changes in resource output levels on the underlying revenue requirement and  
5 on program revenues are largely offsetting, reducing the variation in the eventual revenue  
6 requirement experienced by non-subscribers from unexpected changes in resource output. The  
7 example in Table 1 below illustrates this effect, with assumed market prices of energy and a variety  
8 of levels of annual resource output:

<b>Table 1 - Impact of Variation in Resource Output on Non-Subscribers with and Without the Renewable Solutions Program</b>			
<b>Case</b>	<b>Low Generation</b>	<b>Base</b>	<b>High Generation</b>
Customer Subscriptions (kW)	150,000	150,000	150,000
Renewable Resource Rate	\$8.27	\$8.27	\$8.27
		\$14,886,00	
Subscriber Charges	\$14,886,000	0	\$14,886,000
Net Capacity Factor	24.9%	25.8%	26.7%
Renewable Energy to Subscriber (kWh)		339,012,00	
Renewable Benefits Rate	327,580,200	0	350,443,800
	\$0.0388	\$0.0388	\$0.0388
		\$13,153,66	
Subscriber Credits	\$12,710,112	6	\$13,597,219
Net Revenue from Subscribers (to Benefit of Non-subscribers)	\$2,175,888	\$1,732,334	\$1,288,781
Assumed Market Price of Generation	\$0.0350	\$0.0350	\$0.0350
Market Revenue (to Benefit of Non-subscribers)	\$11,465,307	\$11,865,42	\$12,265,533
		0	
<b>Impact of Variation in Generation vs. Base Assumed Level on Non-Subscribers without Program</b>	<b>-\$400,113</b>	N/A	<b>\$400,113</b>
<b>Impact of Variation in Generation vs. Base Assumed Level on Non-Subscribers with Program</b>	<b>\$43,441</b>	N/A	<b>-\$43,441</b>

<sup>43</sup> This could also be manifest as reduced purchased power as the generation from the resource displaces energy that would otherwise have to be purchased from the market, but either way the revenue requirement effect is the same.

1           Note in Table 1, which steps through the calculation of program revenues and market  
2 revenues, both of which directly impact the revenue requirement attributable to non-subscribers at  
3 various levels of resource output, how the variation in Program revenues and market revenues are  
4 always in opposite directions, and of similar magnitude,<sup>44</sup> such that any volatility in non-subscriber  
5 revenue requirements from the resource is *always* reduced. Essentially, this structure, and the  
6 contribution of the subscribers, mitigates, if not eliminates, economic uncertainty associated with  
7 unexpected changes in resource output, to the benefit of non-subscribers.

8           **Q.     Given the facts that the Program unambiguously reduces both the economic**  
9 **cost and risk of the resource to the benefit of non-subscribers, what risks exist that Staff and**  
10 **OPC's recommendation for shareholders to share in risk could apply to?**

11           A.     There are none. If the Commission adopted Staff or OPC's proposal, the only way  
12 it could try to do so would be to require the Company to assume the contractual obligations of the  
13 subscribers – the net program payments that a subscriber has voluntarily taken on, or the risk of  
14 resource output variation that subscribers otherwise assume – in the event that a customer left the  
15 Program. But even that would ignore the fact the Program has transferability provisions that would  
16 allow a new subscriber to step in, and termination fees that would require the terminating customer  
17 to buy out its subscription.

18           **Q.     Would the Company willingly go forward with the Program if the Commission**  
19 **required it to assume those risks, that are not otherwise borne by the Company when related**  
20 **to a resource that is needed?**

21           A.     No. The affordability benefits to non-subscribers would be lost.

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<sup>44</sup> The actual magnitude will depend on how the level of market prices compares to the applicable Renewable Benefits Rate. It is possible for these to offset nearly perfectly if market prices are near the Renewable Benefits Rate.

1           **Q.     Staff witness Cunigan also proposes some additional conditions on approval**  
2 **of the Program related the future transition of the Program resource from providing service**  
3 **to subscribers. Are these conditions appropriate?**

4           A.     No, they are inappropriate. First, Staff witness Cunigan suggests that there should  
5 be a re-evaluation of need for the resource at the end of the fifteen-year period that it is serving  
6 subscribers, prior to it being reflected in the revenue requirement for the remainder of its life.  
7 Second, witness Cunigan suggests that when the Program ends, some kind of re-evaluation of how  
8 the Company's investment in and operation of the facility should be treated in the revenue  
9 requirement should be undertaken.<sup>45</sup> Third, he suggests that the Company be required to in effect  
10 reprove that the facility is fully operational and used for service when the Program ends.<sup>46</sup> Each  
11 of these conditions is unnecessary and inappropriate, given the need for the resource now.

12           **Q.     Why are these conditions unnecessary and inappropriate?**

13           A.     In recommending these conditions, Staff again ignores that the Company's request  
14 for the CCN in this case is premised on need for the resource now, and that this case would have  
15 been filed regardless of whether or not the Program exists and that, as just discussed, the existence  
16 of the Program and its operation for 15 years can only *benefit* all customers. If the Commission  
17 were to find that the resource is not needed, and impose the conditions that Staff witness Cunigan  
18 recommends, it would, just as would the imposition of risk sharing during the term of the Program,  
19 mean that the Company is unwilling to go forward with the Program at all.

20           To reiterate: the question in this case is whether Staff's overly narrow definition of "need"  
21 is appropriate, and consistent with (a) the Commission's prior clear expressions of support for  
22 renewable energy generation, (b) the Commission's recognition of the fact that utilities do need to

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<sup>45</sup> Cedric Cunigan Rebuttal Testimony, at p. 6, ll. 17 – 21.

<sup>46</sup> *Id.*, at p. 6, ll. 14 – 16.

1 transition to greater reliance on renewables and less on fossil fueled resources, and (c) the  
2 Commission's recognition of the public interest benefits of renewables in general. The question is  
3 not whether the resource is needed for the Program and thus should be subjected to special  
4 conditions. The resource is needed. The Program makes funding that need less costly for all  
5 customers. It is that simple, no matter how complicated Staff seeks to make it.

6 **Q. Are there any other win-win type benefits associated with the Program besides**  
7 **the clear subscriber/non-subscriber dynamic you described above?**

8 A. Yes. To illustrate this point, I would draw on an observation from the Company's  
9 CCN application to build the Huck Finn resource which was required for Renewable Energy  
10 Standard ("RES") compliance, and for which a Stipulation and Agreement was recently filed with  
11 the Commission.<sup>47</sup> In Staff's recommendation to approve the CCN for the Huck Finn facility, Staff  
12 recommended a condition that the Company be required to sell any excess RECs from the facility  
13 that it did not need for RES compliance, so long as a market for them existed. The Company agreed  
14 to that condition for limited application to RES compliance assets, largely because the amount of  
15 excess RECs that cannot be utilized for RES compliance is expected to be relatively small, if there  
16 are any.

17 That said, the problem with selling excess RECs into the market on a broader scale beyond  
18 doing so if there are excess RES compliance RECs is that, if the Company sells those RECs to  
19 utilities or customers outside of its service territory, then one of Staff's stated concerns in this case  
20 – that the Company will not be serving its customers with clean renewable resources – would  
21 actually become true, as applied to the renewable facility whose RECs were sold. Those RECs –  
22 the title to the renewable attributes of that resource – would leave the service territory, and with it,

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<sup>47</sup> File No. EA-202-0244.

1 so would any legitimate claim that the Company's load was served by cleaner resources. This  
2 would clearly be a negative, given the items I discussed about the public interest above. Customers  
3 of the Company who are interested in being served by renewable resources would not be, and the  
4 economic development benefits of a more sustainable fuel mix attracting customers as discussed  
5 by Company witness Dixon could not materialize. Investors that care about the amount of clean  
6 energy utilities are providing when they decide whether to invest in them and at what cost would  
7 not favor the Company, with potential negative impacts over time on availability and cost of  
8 capital.

9           It is not just a legal issue, either, but a practical one in terms of overall "greening" of the  
10 generation mix in the region. Selling the RECs could be achieved by selling to a different utility  
11 that is subject to a renewable energy standard in their own state. Those RECs that offer compliance  
12 for that utility might cause it to forego investment in its own new renewable generation facilities  
13 that they would otherwise need, and the overall amount of renewables on the regional grid would  
14 not be increased as a result of the Company's actions (it would just move those renewables to a  
15 different location and utility ownership).

16           All of that said, Staff's recommendation in the Huck Finn case – that the Company sell its  
17 excess RECs – surely reflected the fact that Staff values the economic contribution that the  
18 revenues from those RECs provide to improve affordability for the Company's customers.

19           That is where the additional win-win<sup>48</sup> of the Renewable Solutions Program comes into  
20 play. In the Program, the Company is able to monetize the RECs through subscriber net revenues  
21 and create affordability benefits for all customers, while also serving its own load (subscribers'  
22 load, which is retail load of the Company) with renewable power that meets local customers'

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<sup>48</sup> In addition to the fact that it lowers revenue requirement for all customers in all cases.

1 demand for renewables and also helps align with investor preferences that may impact cost and  
2 availability of capital. A utility does not have to pick and choose between the economic gain of  
3 selling the RECs versus a cleaner energy profile to serve its load when it sells the RECs as a  
4 bundled product to its own customers that value that product. Under the Program's framework,  
5 Missouri load is served by renewables *and* Missouri non-subscribing customers realize an  
6 affordability benefit. Given this dynamic, I cannot fathom any conceivable reason why the  
7 Commission would wish the utility to sell its RECs, but not allow them to sell those RECS to its  
8 own interested retail customers through a program like Renewable Solutions. It is a true win-win.<sup>49</sup>

9 **Q. Staff criticizes the Program over the fact that the subscriber rates are fixed in**  
10 **advance for the full 15-year term of the Program. Is that a valid criticism of the Program?**

11 A. No. Without fixing the price to the subscribers, the Program would not exist, and  
12 non-subscribers would realize no affordability benefit at all. The Company listened carefully to its  
13 potential subscribing customers in designing the Program. And while we heard from the eventual  
14 subscribers that they are committed enough to renewables to put their money where their mouth is  
15 and pay to contribute to new renewable development, we also heard what is otherwise obvious,  
16 that they are still economically rational businesses. It is clear to me and clear to the Company that  
17 they would not sign up to make voluntary commitments that would increase their cost, if they did  
18 not have a clear expectation of what that cost would be.

19 I have mentioned that the pricing of the Program is cost based – and it is. It was based on  
20 the best cost information available at the time that enrollment was solicited. But it is also based on

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<sup>49</sup> Perhaps Staff would say, as Cunigan did, that if the RECs are retired on behalf of subscribers, they cannot be used for RES compliance "if they are needed." That is certainly true but the Company has planned for and implemented/is implementing the resources it needs for RES compliance (see the Huck Finn project, discussed earlier). It does not make sense to discard the benefits from the Program for all customers on some unlikely and speculative need for RECs from Boomtown for RES compliance, when the resource is not being built for that purpose.



1 a balancing of interests, where there was a recognition by the Company that subscribers were  
2 making a real and long-term financial commitment that they do not have to make, and which  
3 benefits non-subscribing customers. Any attempt to build in rate adjustments or true-ups that  
4 would change the cost to them would I am sure "kill the deal."<sup>50</sup> In order to secure the affordability  
5 benefits, the Company needed to provide a predictable Program cost for subscribers. And that is  
6 okay. Because, as I have said repeatedly above, at the rates reflected in the Program tariff, there is  
7 a virtual guarantee that subscribers will make a favorable contribution, both to the cost of and the  
8 risk associated with the resource. That is the win-win. And it is clearly just and reasonable.

9 **Q. Dr. Marke, of OPC, also criticizes the proposed Program, suggesting that the**  
10 **cost of service data used to establish the benefit credit is stale and should be reviewed in a**  
11 **rate case. How do you respond to Dr. Marke's assertion?**

12 A. In much the same way as to Staff's claim that I just addressed. The cost of service  
13 data was used to come up with a rate that is grounded in costs. But the ultimate test of the  
14 reasonableness of the rate is the contribution that subscribers that are subject to it make to  
15 affordability, and the fact that it was at a level that attracted enough willing subscribers to create  
16 that affordability benefit. If Dr. Marke's proposal to remove the issue from this case was accepted,  
17 subscribing customers would all have the ability to terminate their contracts and leave the Program,  
18 potentially taking all of the affordability benefits with them, and away from non-subscribers. The  
19 rate is a reasonable one because it fairly balances the interests of the parties it impacts, and so there  
20 is little benefit to over-analyzing the precision of the cost data used to create it, despite the fact  
21 that the Company would obviously stand behind that cost data if anyone had chosen to challenge  
22 it in the five months this case has been pending.

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<sup>50</sup> Under the Renewable Solutions Program Agreements signed by the subscribing customers, such a change allows them to terminate their subscriptions.

1           **Q. Staff also casually dismisses the impact of subscribers' contributions to**  
2 **affordability in their testimony, saying that the net revenues from the Program are "only"**  
3 **expected to be approximately 5% of the cost of the resource. What is your response?**

4           A. I am genuinely surprised that Staff would essentially scoff at millions of dollars of  
5 voluntary contributions from subscribers, which reduce the cost of the resource to the benefit of  
6 all customers. Given the Staff's stated concern about the cost of the resource/transition, and the  
7 obvious public interest in managing the affordability of the transition, the Company will happily  
8 seek out opportunities to save its (non-subscribing) customers millions of dollars. I would hope  
9 the Commission will do the same.

10           **Q. Staff witness Stahlman also criticizes the Program on the grounds that it may**  
11 **prevent the subscribers from actions that they might otherwise take to install solar behind**  
12 **the meter, which he argues could have benefits that reduce congestion or losses. Is this a valid**  
13 **reason to reject the Program?**

14           A. No. The Program does not prevent anyone that wants to install solar at their site  
15 from doing so, it simply gives customers more choices for how to meet their renewable energy  
16 needs. But that said, if a customer that signed up for the Program did so in lieu of a decision they  
17 might otherwise make to install solar behind their meter, the impact is not as clear cut as Staff  
18 implies. Staff witness Stahlman points to two potential benefits of greater proliferation of  
19 customer-owned solar behind the meter. But the true cost/benefit equation of behind-the-meter  
20 solar is far more complicated than just the two factors he identifies. Most significantly, with respect  
21 to the impact on affordability of service, behind-the-meter solar reduces utility sales at the retail  
22 rate, which include a significant contribution to the fixed costs of the system. When those  
23 contributions to covering the fixed cost of the system go away due to the customer-owned

1 generation offsetting retail sales, those fixed costs must be shifted to other customers, who will see  
2 higher rates as a result.

3 **V. Miscellaneous Issues**

4 **Q. Staff witness Dhority recommends the Company specifically delineate within**  
5 **each FERC account with unique general ledger coding and/or record into sub-accounts, all**  
6 **revenues, investments, and expenses associated with the Boomtown Solar Project and**  
7 **Renewable Solutions Program. How do you respond to witness Dhority's recommendation?**

8 A. Staff has made the same or similar recommendations in several other cases that  
9 involve voluntary or subscription programs with the presumed or announced intent to recommend  
10 to the Commission that it remove any costs that would otherwise be borne by non-subscribing  
11 customers from the determination of revenue requirements in future rate proceedings.<sup>51</sup> As I have  
12 explained above, there is simply no risk to non-subscribers as a result of the Program and there is  
13 a clear non-subscriber need for the Project. Accordingly, there is no basis for the Company to share  
14 in risk, as I have already discussed, and therefore no need to perform the detailed calculations  
15 witness Dhority suggests to determine the extent to which the Program has provide revenues that  
16 fully and precisely cover the cost of the resource. As a result, witness Dhority's recommendation  
17 would place a burden and cost on the Company for no reason

18 To the extent that there was ever some other interest that resulted in a need to understand  
19 the match between Program revenues and the costs of the resource, it would be very possible to  
20 ascertain that at the time needed. That is because the Company does utilize managerial accounting  
21 to track its revenues, costs, and investments in a way that would provide Staff much of what it is  
22 seeking. The Company plans to utilize the same standards as it applies today in its managerial

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<sup>51</sup> Cedric Cunigan Rebuttal Testimony, at p. 6 ll. 11-13.

1 accounting for the Program and Project. The exception being that transactions indirectly related to  
2 a project or program are not allocated within the Company's general ledger. If Staff desires to  
3 calculate such a comparison which includes any indirect allocations in the future, they can easily  
4 do so through appropriate discovery and analysis. This further demonstrates it is unnecessary for  
5 the Commission to order Staff's recommendation and the recommendation should be rejected.

6 **Q. Staff witness Luebbert urges the Commission not to make any prudence**  
7 **determination about the resource if it approves the CCN request.<sup>52</sup> How do you respond?**

8 A. That it is an odd point for him to make, given that the Company did not ask for any  
9 such determination.

10 **Q. Walmart witness Teague supports the Company's CCN application and the**  
11 **Program, but requests that the tariff be clarified to reflect the fact that RECs will be retired**  
12 **on behalf of participants. Does this clarification need to be made?**

13 A. No. But not because I disagree in principle with witness Teague, but simply because  
14 the tariff already does what he is asking. I can only assume that Mr. Teague missed the tariff  
15 provision that already exists to accomplish exactly what he is asking for. Item 2 under the section  
16 "Other Program Provisions and Terms," on tariff sheet 83.3 clearly states:

17 The RECs associated with the generation output of currently subscribed Program  
18 Resources will be retired on behalf of subscribed customers, and shall not be used  
19 for any other purposes during the term of subscription including for the Company's  
20 compliance with RES requirements.

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<sup>52</sup> J Luebbert Rebuttal Testimony, at p. 3 ll. 19-21.

1           **Q.     MIEC witness Brubaker supports the Company's request for a CCN and the**  
2 **Program. But he suggests that the Program price should be lowered to provide some of the**  
3 **value of enhanced production tax credits available under the Inflation Reduction Act**  
4 **("IRA") to subscribers. What is your response?**

5           A.     As I mentioned in response to several Staff and OPC criticisms, the Program pricing  
6 was established using the best information available at the time that enrollments were solicited.  
7 But the Program was not designed to true-up subscriber costs precisely to experienced costs (and  
8 benefits in the case of the IRA tax credits). If subscribers were to realize a lower Program rate  
9 every time the net costs of the Program declined, they would also need to be subject to increases  
10 if the Program costs increased. The deal that was struck was fair, in that it provided the pricing  
11 certainty that subscribers needed to evaluate their subscriptions, and I do not believe it is  
12 appropriate to change those rates now.

13           **Q.     The Surrebuttal Testimony of Company witnesses Arora and Forsberg**  
14 **describe increases in costs that are now expected to be incurred to complete the Boomtown**  
15 **project relative to expectations when the case was filed. Do you think the Program rates**  
16 **should be increased to reflect those higher potential costs?**

17           A.     No. For the exact same reasons I just expressed in response to MIEC witness  
18 Brubaker. The pricing is reasonable because of the contribution that subscribers will make toward  
19 the affordability of the resource, and the Program design never contemplated, nor would it benefit  
20 for it to contemplate, changing the rates in an attempt to chase a precise match of the Program  
21 charge and the cost of the resource. I do not think MIEC witness Brubaker would want the rates to  
22 go up to reflect these higher costs, and I do not think Staff or OPC would want rates to go down  
23 to provide more of the IRA tax benefits to subscribers. That suggests to me that the price should

1 remain where it is. It clearly balances multiple interests, and has attracted enough participation to  
2 meaningfully contribute to the affordability of Boomtown for the Company's non-subscribing  
3 customers.

4 **Q. Given the other updates witness Forsberg provided related to the changes in**  
5 **costs and tax credit circumstances, is the Company changing its request in this proceeding**  
6 **at all from its updated request filed with its Supplemental Direct testimony in this case?**

7 A. No. Company witness Forsberg indicates that the tax strategy for Boomtown is in  
8 flux, as the Company continues to learn about the IRA, and the eventual costs of the resource. It  
9 is not necessary to settle on a tax strategy now, and we should wait to do so until all of the  
10 information that will be relevant to determining the best strategy to reduce costs for customers is  
11 available. So, while the Company indicated it no longer is seeking approvals to utilize tax equity  
12 in this case, and now it appears that there is at least some possibility that tax equity could be  
13 beneficial, the Company is not reinstating its request for those approvals. Should additional  
14 information become available that verifies that tax equity will reduce the revenue requirement of  
15 Boomtown, the Company will return to the Commission at that time to request whatever approvals  
16 may be needed.

17 **Q. Does this conclude your Surrebuttal Testimony?**

18 A. Yes, it does.

**EA-2022-0245**

**Schedule SMW-S1 is  
Confidential  
in its entirety**

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