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1	STATE OF MISSOURI
2	PUBLIC SERVICE COMMISSION
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5	TRANSCRIPT OF PROCEEDINGS
6	Evidentiary Hearing
7	December 3, 2007 Jefferson City, Missouri
8	Volume 2
9	In the Matter of the Joint) Application of Great Plains Energy)
10	Incorporated, Kansas City Power &) Light Company, and Aquila, Inc.,) Case No. EM-2007-0374
11	for Approval of the Merger of) Aquila, Inc., with a Subsidiary of)
12	Great Plains Energy Incorporated) and for Other Related Relief)
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14	NANCY M. DIPPELL, Presiding, SENIOR REGULATORY LAW JUDGE.
15	JEFF DAVIS, Chairman,
16	CONNIE MURRAY, LINWARD "LIN" APPLING,
17	TERRY JARRETT, COMMISSIONERS.
18	CONTINUING.
19	REPORTED BY:
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1 PROCEEDINGS
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- JUDGE DIPPELL: This is Case No.
- 3 TO-2001-467 in the matter of the investigation of the
- 4 state of competition in the exchanges of South -- I'm
- 5 sorry. Obviously I'm looking at the wrong paper. I'm
- 6 having a Monday.
- 7 MR. CONRAD: Let's go ahead and do that
- 8 one.
- 9 JUDGE DIPPELL: Okay. In the Matter of the
- 10 Joint Application of Great Plains Energy Incorporated,
- 11 Kansas City Power & Light Company and Aquila, Inc. for
- 12 approval of the merger of Aquila, Inc. with a subsidiary
- 13 of Great Plains Energy Incorporated and for other related
- 14 relief, Case No. EM-2007-0374.
- My name is Nancy Dippell. I'm the
- 16 Regulatory Law Judge assigned to this case, and we've come
- 17 here today for an evidentiary hearing. We're going to go
- 18 ahead and begin with entries of appearance. If we could
- 19 start with Staff.
- MR. THOMPSON: Thank you, your Honor.
- 21 Kevin Thompson, Steven Dottheim, Nathan Williams, Sarah
- 22 Kliethermes with the Staff of the Missouri Public Service
- 23 Commission, Post Office Box 360, Jefferson City, Missouri
- 24 65102.
- 25 JUDGE DIPPELL: And if we can just continue

- 1 along. Public Counsel?
- 2 MR. MILLS: On behalf of Office of the
- 3 Public Counsel and the public, my name is Lewis Mills,
- 4 Post Office Box 2230, Jefferson City, Missouri 65102.
- JUDGE DIPPELL: And just go back to you,
- 6 Mr. Lumley.
- 7 MR. LUMLEY: Thank you, Judge. Carl Lumley
- 8 appearing on behalf of Dogwood Energy, LLC, 130 South
- 9 Bemiston, Suite 200, Clayton, Missouri 63105.
- 10 MR. COFFMAN: Appearing on behalf of the
- 11 individuals described as South Harper Residents, I'm
- 12 John B. Coffman. My address is 871 Tuxedo Boulevard,
- 13 St. Louis, Missouri 63119.
- MR. CONRAD: And on behalf of Industrial
- 15 Intervenors, Ag Processing, SIEUA, which is shorthand for
- 16 the Sedalia Industrial Energy Users Association, and
- 17 Praxair, Inc, Stuart W. Conrad and David Woodsmall, both
- 18 with the law firm of Finnegan, Conrad & Peterson, 3100
- 19 Broadway, Suite 1209, Kansas City, Missouri 64111.
- JUDGE DIPPELL: Mr. Fischer, go ahead.
- 21 MR. FISCHER: On behalf of Great Plains
- 22 Energy Incorporated and Kansas City Power & Light Company,
- 23 let the record reflect the appearance of William G.
- 24 Riggins, Curtis Blanc, Carl Zobrist, Roger Steiner and
- 25 myself, James M. Fischer. Our addresses are on the

- 1 written entries of appearance.
- 2 MR. BOUDREAU: Let the record reflect the
- 3 appearance of Paul Boudreau and Jim Swearengen of the law
- 4 firm of Brydon, Swearengen & England, P.C., Post Office
- 5 Box 456, 312 East Capitol Avenue, Jefferson City,
- 6 Missouri, on behalf of Joint Applicant Aquila, Inc. Also
- 7 appearing today on behalf of Aquila, Inc. is Renee
- 8 Parsons, senior attorney with Aquila, 20 West Ninth
- 9 Street, Kansas City, Missouri 64105.
- 10 MS. DAVENPORT: On behalf of Black Hills
- 11 Corporation, Aimee Davenport and Paul DeFord with the law
- 12 firm of Lathrop & Gage, 314 East High Street, Jefferson
- 13 City, Missouri 65101.
- JUDGE DIPPELL: Mr. Steinmeier?
- MR. STEINMEIER: Please let the record
- 16 reflect the appearance of William D. Steinmeier and Mary
- 17 Ann (Garr) Young of William D. Steinmeier, PC, Jefferson
- 18 City, on behalf of the City of St. Joseph.
- 19 MR. COMLEY: Good morning, Judge Dippell.
- 20 Let the record reflect the entry of Mark W. Comley, Newman
- 21 Comley & Ruth, 601 Monroe, Suite 301, Jefferson City,
- 22 Missouri, on behalf of the City of Kansas City.
- 23 Also representing the City in this matter,
- 24 but not appearing today, are Willy E. Shepherd, Raymond L.
- 25 Gifford, Adam Peters and Amy M. Daniel of the Kamlet,

- 1 Shepherd and Reichert firm in Denver, Colorado. Their
- 2 address is 1515 Arapahoe, Suite 1600. Their zip code is
- 3 80202.
- JUDGE DIPPELL: Mr. Comley, are you only
- 5 for the City of Kansas City?
- 6 MR. COMLEY: Let me introduce Alicia Turner
- 7 who will be entering her appearance on another client that
- 8 may be of interest to the court.
- 9 MS. TURNER: On behalf of Cass County,
- 10 Missouri, let the record reflect the entry of Alicia
- 11 Embley Turner with Newman, Comley & Ruth. Business
- 12 address is 601 Monroe, Suite 301, Jefferson City, Missouri
- 13 65101. And also representing Cass County but not
- 14 appearing today are Debra Moore, Cass County Counselor,
- 15 Cass County Courthouse, 102 East Wall, Harrisonville,
- 16 Missouri 64701, and Cindy Reeves Martin, 408 SE Douglas,
- 17 lee's Summit Missouri 64063.
- 18 MS. ROBY: Good morning, your Honor. Debra
- 19 Roby with Jennings, Strouss & Salmon on behalf of the City
- 20 of Independence, Missouri, 1700 Pennsylvania Avenue,
- 21 Suite 500, Washington, D.C. 20005.
- 22 Also with me today is Dayla Bishop Schwartz
- 23 of the City of Independence, Missouri. Her contact
- 24 information has been given to the court reporter.
- 25 MR. STEWART: On behalf of the Missouri

- 1 Joint Municipal Electric Utility Commission, Charles Brent
- 2 Stewart, the law firm of Stewart & Keevil, and my address
- 3 has been given to the court reporter.
- 4 JUDGE DIPPELL: All right. Who have -- who
- 5 else do we have? Is there anyone else to make an entry of
- 6 appearance? I believe the only other party I had listed
- 7 was the U.S. Department of Energy. I see no one here for
- 8 them. The City of Lee's Summit? Did we get the City of
- 9 Lee's Summit? See no one here for them. And --
- 10 MR. FISCHER: I think there may be also
- 11 some local union representatives.
- 12 JUDGE DIPPELL: That's correct. Is there
- 13 anyone here for the unions? All right.
- 14 MR. BOUDREAU: Judge, I believe their
- 15 counsel said that they'll show up later in the
- 16 proceedings. I would anticipate the union's counsel to
- 17 show up sometime this morning.
- 18 JUDGE DIPPELL: All right. Obviously if
- 19 parties aren't here to present their statements or
- 20 evidence to the Commission, then they just miss their
- 21 opportunity.
- 22 All right. We had a Motion in Limine filed
- 23 requesting that the proceeding be limited in scope
- 24 basically, and I see there were some filings made in
- 25 response to that.

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1 MR. CONRAD: Judge, I guess as the moving
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- 2 party there, I have not seen the responses, so I don't
- 3 know --
- JUDGE DIPPELL: Mr. Conrad, could I get you
- 5 speak in your microphone a little bit?
- 6 MR. CONRAD: Sure. How's that? But I did
- 7 notice one typo that probably needs to be at least
- 8 corrected, and it appears on the second page of that
- 9 motion toward the end of paragraph 3 in the last sentence,
- 10 and I think it just needs to say any actions. I think the
- 11 rest of the motion that's probably pretty clear.
- 12 JUDGE DIPPELL: Okay. I'm going to --
- 13 since I'm not sure that the Commission has had a chance to
- 14 read all those responses, right now I'm going to wait to
- 15 rule on that until after opening statements at this point.
- 16 So the information in the Motion in Limine that's asked to
- 17 be excluded will be allowed in the opening statements.
- 18 MR. ZOBRIST: Judge, for the record,
- 19 Applicant Great Plains Energy and KCPL filed their
- 20 opposition last night, I think about six or seven o'clock,
- 21 and we'll do our best to distribute hard copies as soon as
- 22 we can this morning.
- JUDGE DIPPELL: Okay.
- 24 MR. COFFMAN: Your Honor, if it be
- 25 appropriate, my client would like to state their support

- of Mr. Conrad's in limine motion, just for the record.
- 2 JUDGE DIPPELL: And there was also a motion
- 3 from the Office of the Public Counsel filed on Saturday
- 4 regarding the declassification of some documents, some
- 5 deposition documents. Also in order to give the
- 6 Commission an opportunity to make a thoughtful review of
- 7 that motion and give the parties an opportunity to
- 8 respond, I'm not going to rule on that at this time.
- 9 Those documents will go ahead and be
- 10 treated as highly confidential. If they come up during
- 11 the course of this hearing or that information, if it --
- 12 if you can identify it, then if later that information is
- 13 declassified, it will make it easier to do so. But for
- 14 now, we're going to go ahead and consider that information
- 15 confidential. If that comes up in your opening
- 16 statements, you need to treat it as so.
- 17 And I will ask each of you to help me with
- 18 the confidential information. You'll need to let me know
- 19 if there's something that needs to be -- to go in-camera.
- 20 Also ask you to turn off your wireless devices, especially
- 21 when we're in-camera, because of the fact it can interfere
- 22 with our recording equipment.
- 23 And then finally as a housekeeping matter,
- 24 if each party would give me a business card preferably
- 25 with a cell phone and an e-mail address on it for one

- 1 contact point person for that party in case of weather
- 2 emergencies or other types of emergencies later. There is
- 3 some winter weather possibly in the next couple of weeks.
- 4 So that would be helpful at the first break or before the
- 5 end of the day, if you could give me one contact person
- 6 that I can get ahold of in case of emergencies.
- 7 We'll take the witnesses basically in the
- 8 order provided, and we'll try to work with witness
- 9 schedules, but ultimately it's up to the party to have
- 10 their witness available when they need to testify, and we
- 11 will try to follow the numbered exhibits that the parties
- 12 have provided as ordered. Also if you have witness --
- 13 other witness conflicts or transportation issues, you need
- 14 to let me know that as we go along.
- We'll also follow the order of opening
- 16 statements that was proposed, and so I believe we're ready
- 17 to go ahead and get started with that. Mr. Fischer?
- 18 MR. FISCHER: Mr. Riggins will present the
- 19 opening for Great Plains and Kansas City Power & Light.
- MR. COMLEY: Your Honor, before the opening
- 21 statements, let me ask the Commission, the City of Kansas
- 22 City would prefer to defer its opening in the interest of
- 23 time today and also for the sake of the Commission to the
- 24 time its witnesses appear next week. They're scheduled to
- 25 appear on the 12th, as I recall, and because of that, and

- 1 because Kansas City has limited its issues to a very
- 2 narrow group, I would ask on behalf of the City that I
- 3 could be excused from the hearing during the course of
- 4 this week. We may come in from time to time, but I have
- 5 no cross-examination for witnesses this week.
- JUDGE DIPPELL: So you're asking to not
- 7 only be excused, but also to defer your opening statement
- 8 until next week?
- 9 MR. COMLEY: Yes.
- 10 CHAIRMAN DAVIS: Judge, I think I'm going
- 11 to object. I'd like Mr. Comley to stay here.
- MR. COMLEY: I appreciate the
- 13 Commissioner's remarks. I think he's sensitive to the
- 14 fact I do have a child in college at the same time. I
- 15 would renew my request with gratitude.
- JUDGE DIPPELL: I'm going to ask you to go
- 17 ahead and make your opening statement today with the
- 18 others, and I'm not going to be -- I'm not going to stand
- 19 back at the door and keep people from coming and going as
- 20 they wish, but if something comes up, it's your party's or
- 21 your person's -- I'm not excusing anyone from the hearing.
- 22 Let me put it that way. If you're not here, you miss your
- 23 opportunities.
- MR. COMLEY: We certainly understand that
- 25 we would waive any cross-examination to the extent no

- 1 one's here. I'll speak up for Cass County as well. Cass
- 2 County does not have a witness sponsored in the case and
- 3 has not submitted a brief on the issues involved, and to
- 4 the extent our office is involved in that, we would also
- 5 ask leave with respect to Cass County. But in the event
- 6 that one of us is here, I suspect we probably should be
- 7 considered in the order of cross-examination, and Cass
- 8 County should be included.
- 9 JUDGE DIPPELL: All right.
- 10 MR. COMLEY: Thank you.
- 11 JUDGE DIPPELL: Is there anything else
- 12 before we begin with opening statements? Great Plains?
- MR. RIGGINS: Thank you and good morning.
- 14 May it please the Commission? I am Bill Riggins. I'm
- 15 general counsel for Kansas City Power & Light Company, and
- 16 I'm appearing here on behalf of Kansas City Power & Light
- 17 Company and Great Plains Energy.
- 18 JUDGE DIPPELL: Can you speak up just a
- 19 little bit, sir?
- 20 MR. RIGGINS: Sure. First of all, I'd like
- 21 to thank the other parties for their cooperation in
- 22 working with the company in regards to scheduling
- 23 conflicts with some of our witnesses, particularly
- 24 Mr. Chesser and Mr. Downey, with regards to the year-end
- 25 Great Plains Energy board of directors meeting which is

- 1 going on today and tomorrow. Mr. Chesser and Mr. Downey
- 2 are here, but it took some maneuvering of their schedules
- 3 both in terms of this hearing, we're changing a little
- 4 bit. So again, I just want to thank the parties for
- 5 working with us on that.
- 6 I'd like to take a few moments today and
- 7 preview for you what you will hear from our witnesses
- 8 during the next few days, and those topics will include
- 9 our rationale for the transaction, the financial impact of
- 10 the transaction on Great Plains, why we propose to
- 11 maintain KCPL and Aquila as separate subsidiaries for some
- 12 period of time after the transaction closes, and how those
- 13 subsidiaries will operate, the benefits to customers from
- 14 the transaction, and the standard by which this Commission
- 15 should view our request. I will also briefly summarize
- 16 our specific requests and respond briefly to the positions
- of some of the other parties in this case.
- 18 Aquila continues to suffer from its past,
- 19 and some parties in this case seem to assume that Aquila
- 20 and its investors can continue to operate indefinitely
- 21 under a construct of high cost, non-investment-grade debt
- 22 and rates that don't recover actual debt expense and other
- 23 costs. That assumption's unrealistic. That construct is
- 24 not sustainable. A weak, non-investment-grade utility
- 25 which is the status quo that some parties are attempting

- 1 to justify is not the best long-term interest of Aguila's
- 2 customers, its investors or the communities that it
- 3 serves.
- 4 Aquila did and does have a standalone plan,
- 5 and that standalone plan was included in the proxy
- 6 statement that their shareholders received before voting
- 7 on this transaction. But neither Aquila's board of
- 8 directors nor its shareholders viewed that standalone plan
- 9 as the best opportunity for the future. Instead, they
- 10 approved this transaction, as have numerous other federal
- 11 and state regulatory agencies.
- 12 An auction process demonstrated that the
- 13 Great Plains Energy and Black Hills proposal was superior
- 14 to other proposed transactions, and that shouldn't be
- 15 surprising because obviously Great Plains Energy is in a
- 16 unique position, a better position than any other
- 17 potential buyer to realize savings from the transaction,
- 18 and all you have to do to realize that that is true is to
- 19 look at this chart.
- The green service territory is Aquila's.
- 21 The blue is Kansas City Power and Light's. They fit
- 22 together like this (indicating). This is downtown Kansas
- 23 City, Missouri where both corporate headquarters are
- 24 located. This is the Iatan plant, Iatan 1 and Iatan 2
- 25 currently under construction in which both utilities are

- 1 partners.
- 2 The Great Plains board of directors
- 3 obviously has no interest in overpaying for Aquila, and
- 4 they authorized final offer \$4.54 a share. And although
- 5 some Aquila shareholders subsequently sued Aquila arguing
- 6 that that offer was too low, as I stated, shareholders for
- 7 both companies ultimately approved the transaction.
- It was true that, because of Aquila's
- 9 financial situation, Great Plains was uncomfortable with
- 10 the prospect of absorbing all of the company while
- 11 maintaining an investment grade rating. That's one reason
- 12 we decided to partner with Black Hills to achieve a more
- 13 optimal solution.
- 14 The Staff has alleged that the transaction
- 15 will seriously weaken the financial condition of Great
- 16 Plains Energy and Kansas City Power & Light. The only
- 17 statement offered in support of that proposition is that
- 18 Standard & Poor's put Great Plains on credit watch
- 19 following -- with negative implications following the
- 20 announcement of the transaction, and I think most of you,
- 21 however, are aware that this routinely happens in
- 22 acquisitions.
- 23 As our witnesses will testify, the fact of
- 24 the matter is that the overall risk profile of Great
- 25 Plains is expected to improve as a result of this

- 1 transaction because Great Plains will own a higher
- 2 percentage of regulated business and because it will
- 3 spread the business risk of its nuclear asset over a
- 4 broader asset and revenue base.
- 5 At the time we were considering the deal
- 6 and while we were negotiating it, one of the issues we
- 7 considered was whether to merge Aquila and KCP&L as part
- 8 of the transaction. It was obvious that there were some
- 9 short-term reasons not to merge the two. The first reason
- 10 and the most important one was the protection of Kansas
- 11 City Power & Light.
- 12 Aquila still has numerous significant
- 13 potential liabilities related to its trading operations.
- 14 Merging Aquila into KCP&L would have transferred those
- 15 potential liabilities to KCP&L. In addition, merging a
- 16 non-investment-grade utility into KCP&L could have
- 17 endangered KCP&L's credit rating.
- 18 Finally, we were concerned that merging the
- 19 two could have caused some parties to argue that KCP&L's
- 20 commission-approved regulatory plan was no longer binding.
- 21 Secondly, there were some operational
- 22 reasons not to immediately merge the two, the most
- 23 prevalent of which was the fact that KCP&L is in the SPP
- 24 and Aquila is not. Aquila's long-term status regarding
- 25 RTOs is uncertain at this point in part because of the

- 1 pending Commission proceeding that's addressing that
- 2 issue.
- 3 A third reason for not immediately merging
- 4 the two was that we assessed, and it turns out it was
- 5 correct, that the FERC's market power concerns would be
- 6 lessened if we didn't immediately merge the control areas
- 7 of the two companies.
- 8 And finally there were some administrative
- 9 closing issues. This is a complex three-way transaction
- 10 that involves separating Aquila's non-Missouri properties
- 11 from its Missouri properties, and for those non-Missouri
- 12 properties there are a large number of franchises and
- 13 contracts that need to be assigned, and frankly, closing
- 14 within the year to year and a half contemplated by the
- 15 merger agreement would have been difficult if, in addition
- 16 to all that work, we would have also had to have
- 17 transferred and assigned Missouri assets as well as
- 18 obtaining financing consents or arranging new financings
- 19 for outstanding issuances.
- 20 After we started looking at the savings, we
- 21 realized that most of the savings could be achieved out of
- 22 the transaction without actually merging Aquila and KCP&L,
- 23 and without having to deal with the short-term risks and
- 24 complications.
- 25 So as contemplated and as filed with this

- 1 Commission, after the transaction Aquila will remain as a
- 2 separate subsidiary of Great Plains with the assets, the
- 3 liabilities and the rate schedules that it has today. It
- 4 will be renamed for legal purposes. KCP&L employees,
- 5 including many former Aquila employees, will operate the
- 6 systems of both subsidiaries, and as is the case today,
- 7 they will use KCP&L's cost allocation manual, which is on
- 8 file with this Commission, to charge time and expense
- 9 between KCPL's current system, Great Plains and the former
- 10 Aquila system.
- 11 There have been some allegations made in
- 12 this case regarding this legal issue of corporate
- 13 structure and a related legal issue of corporate
- 14 governance, and those have been extensively addressed
- 15 multiple times in legal pleadings. So in terms of my
- 16 opening statement, all I'm going to say about that is that
- 17 it is true that many of the savings will come from
- 18 integrating various functions of KCPL and Aquila, but that
- 19 doesn't require the merger of KCPL and Aquila.
- 20 Bringing KCPL and Aquila under common
- 21 ownership is what enables those savings, and KCPL has, in
- 22 fact, requested the necessary approvals in their
- 23 application to integrate the operations.
- In addition, there is an allegation that
- 25 Great Plains somehow influenced KCP&L outside the

- 1 parameters of independent corporate governance, and I
- 2 think that that allegation at best demonstrates a lack of
- 3 understanding of fiduciary and statutory duties because
- 4 KCPL and Great Plains are not independent. Great Plains
- 5 is a sole owner and shareholder of KCP&L and, as such,
- 6 KCPL's directors, officers, employees owe their fiduciary
- 7 and statutory duties to Great Plains. It's a holding
- 8 company structure that the MPSC Staff supported and the
- 9 MPSC approved.
- 10 The most apparent benefit to customers from
- 11 this transaction is savings. The savings are significant.
- 12 There are economies of scale and efficiencies that will
- 13 ultimately result in lower costs of operation and rates
- 14 that will be lower than they would have been without the
- 15 transaction.
- I think it's significant that Public
- 17 Counsel witness Dittmer acknowledges that the acquisition
- 18 will produce significant savings, and, in fact, I don't
- 19 think any of the parties have really disputed that fact.
- 20 The major areas of cost reductions will occur in labor --
- 21 and that's with regard to management positions as opposed
- 22 to union positions; union positions won't be reduced as a
- 23 result of the transaction -- facilities, implementation
- 24 and automation of meter reading for Aquila customers,
- 25 strategic sourcing and procurement and a number of

1 specific integration projects that will either reduce the

- 2 purchased power expense or increase revenue.
- To estimate the savings, we used a
- 4 bottom-up process using functional teams from both
- 5 companies. We then hired an outside expert to review
- 6 those savings estimates, and he's filed testimony in this
- 7 case. He views them as conservative but consistent with
- 8 industry practice, and he also says they're more detailed
- 9 and better supported than most transactions with which he
- 10 is familiar.
- 11 Another benefit to customers from this
- 12 transaction is improved quality of service. KCPL has a
- 13 deserved reputation as one of the top utilities in the
- 14 country, if not the top utility in terms of reliability,
- 15 and that's been evidenced not only by our performance but
- 16 by several recent awards, and the policies and the
- 17 practices and the projects that got us there will be
- 18 extended to the Aquila system.
- 19 We expect improved customer service to
- 20 result from this transaction. Several key leaders at
- 21 Aquila who were instrumental in achieving Aquila's high
- 22 level of customer service have agreed to continue with the
- 23 merged entity. As I said, we plan to expand KCPL's
- 24 metering technology into Aquila's service territory.
- 25 In addition, we'll be extending the energy

- 1 efficiency programs that we're offering now that we have
- 2 under development to Aquila's customers. And finally, we
- 3 plan to continue a strong program of community service
- 4 that we both stress in our organizations, both through
- 5 financial contributions and through volunteer work.
- The standard that the Commission must use
- 7 in considering this request is whether it's -- whether it
- 8 is a net detriment to the public interest, and the public
- 9 interest requires balancing the interests of customers and
- 10 investors, and it requires looking at all the likely costs
- 11 and benefits, both short-term and long-term, and it
- 12 requires weighing all of those.
- 13 That's the analysis that we've presented to
- 14 you in our testimony and exhibits in this case. But some
- 15 parties to this case seem to have assumed a standard that
- 16 no company acquiring Aquila could ever meet because they
- 17 simply look at increases in cost in isolation and conclude
- 18 that the transaction is detrimental.
- 19 And this relates back to one of my first
- 20 points, which is that, once again, no potential buyer of
- 21 Aquila would be willing to continue to operate the company
- 22 under a scenario in which it's not recovering its costs.
- 23 In fact, any company acquiring Aquila would need
- 24 regulatory support.
- 25 We proposed in this case what we believe to

- 1 be reasonable regulatory support. We're proposing to
- 2 share savings for five years. Specifically we propose to
- 3 retain 50 percent of the savings for the first five years.
- 4 After the first five years, customers receive all the
- 5 benefits.
- In terms of numbers, 305 million during the
- 7 first five years will be subject to sharing, and of the
- 8 total 755 million in estimated savings, 603 million would
- 9 accrue to customers during the ten-year period covered by
- 10 our analysis. The net present value of those benefits to
- 11 customers is 341 million.
- 12 A proposal to share savings as a result of
- 13 a merger is not an unusual request to state commissions,
- 14 including this Commission in the past, and we believe it's
- 15 a reasonable proposal for the rising unit cost environment
- 16 that both companies are in.
- 17 Second, we've asked to recover transaction
- 18 and transition costs over a five-year period. Transaction
- 19 costs are incurred to complete the acquisition, and
- 20 they're necessary to create the benefits that investors
- 21 and customers will see because of the transaction. We
- 22 estimate those transaction costs at 95 million. They
- 23 include investment banker, consulting and legal fees,
- 24 severance and change of control items, of which Black
- 25 Hills will contribute 40 percent.

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1 I also think it's important to point out at
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- 2 this point that it seems that Staff is confusing the
- 3 distinction between transaction costs and acquisition
- 4 premium, and make it sound as if we're trying to recover
- 5 the latter. They're not the same thing. We're not
- 6 seeking to recover an acquisition premium. In fact, an
- 7 acquisition premium does not exist in this case.
- 8 In terms of transition costs, those, in
- 9 contrast to transaction costs, are the costs that will be
- 10 incurred to integrate the Great Plains and Aquila
- 11 operations and, again, without incurring these costs the
- 12 companies couldn't achieve the savings while at the same
- 13 time maintaining reliability or improving reliability for
- 14 KCPL and Aquila customers, and those transactions --
- 15 excuse me, transition costs are estimated at \$45 million.
- 16 We've also asked to recover actual interest
- 17 expense costs, and parties who are opposing this request I
- 18 believe have wrongly focused in isolation on one debt
- 19 issuance of \$500 million that carries a 14.875 percent
- 20 coupon. The fact is that post closing Great Plains will
- 21 be reducing Aquila's debt significantly. However, this
- 22 one issuance is likely the only material piece of
- 23 outstanding debt that we're not going to be able to
- 24 refinance economically because of high repurchase cost.
- 25 Any company acquiring Aquila would be faced with the same

- 1 issue.
- I would note, however, that because post
- 3 closing Aquila will achieve investment grade status, the
- 4 interest rate on that debt that I referenced is expected
- 5 to fall by 300 basis points, but it will still be
- 6 relatively high, and it will still be over the amount that
- 7 Aquila is currently recovering through rates.
- 8 But we believe that as a part of an
- 9 investment grade portfolio, that issuance should be viewed
- 10 in the context of an acquisition that will again produce
- 11 far greater savings than the cost associated with a single
- 12 debt issuance.
- 13 The final point I'd make about that is,
- 14 again, this is a short-term issue. That particular series
- of notes mature in 2012, which is about four years after
- 16 the transaction is expected to close, and after that, the
- 17 benefits of Aquila's ability to raise capital at
- 18 investment grade rates will accrue entirely to customers.
- 19 We also are requesting the opportunity to
- 20 use the additional amortization mechanism for Aquila in
- 21 future rate cases if necessary. The additional
- 22 amortization mechanism has not been used for Aquila
- 23 because it was designed to maintain investment grade
- 24 status and Aquila's not investment grade.
- 25 And certain parties are opposing this

- 1 request because they believe it will be used to enable
- 2 Aquila to achieve investment grade status, and that's
- 3 either a misunderstanding or a mischaracterization of our
- 4 request. We received confirmation from Standard & Poor's
- 5 and from Moody's that Great Plains Energy will remain
- 6 investment grade after the acquisition. Our request is to
- 7 use the additional amortization mechanism to support that
- 8 investment grade rating for Aquila, as is currently done
- 9 for KCP&L, primarily for the same investment, the retrofit
- 10 of Iatan 1 and construction of Iatan 2.
- In conclusion, as I was reviewing the
- 12 testimony and the Briefs of the parties the last couple of
- 13 days, it appears to me that the concerns of the other
- 14 parties are primarily centered around the short-term
- 15 impact that some of Great Plains Energy's cost recovery
- 16 requests may have on rates.
- 17 We've discussed a five-year time frame in
- 18 the context of shared benefits and the proposed time
- 19 period for recovery of transaction and transition costs,
- 20 but we've never suggested that a five- year time frame be
- 21 used exclusively to look at the costs and benefits of this
- 22 transaction. That would not tell the whole story because
- 23 the benefits of this acquisition will continue for many
- 24 years.
- 25 And I think that is perhaps the core task

- 1 that we are presenting to the Commission in this case,
- 2 finding the best way to work through short-term issues so
- 3 that we can build a stronger regional utility
- 4 headquartered in Kansas City, Missouri, that will bring
- 5 benefits to customers and communities and investors for
- 6 many years to come.
- 7 I thank you for your time and attention to
- 8 this important case.
- 9 JUDGE DIPPELL: Thank you. Aquila?
- 10 MR. BOUDREAU: May it please the
- 11 Commission? I'm going to do everybody a favor here and
- 12 try not to repeat too much of the topics that Mr. Riggins
- 13 has so ably addressed this morning. I will keep my
- 14 comments very short because I think he's done a nice job
- 15 of describing the various elements of the case before the
- 16 Commission.
- 17 He observed, I think, in his opening
- 18 comments a couple of observations about Aquila, and it is
- 19 true, as we all know and as you are quite familiar, that
- 20 Aquila has suffered some financial setbacks in recent
- 21 years, but those circumstances are largely behind it. As
- $\ensuremath{\text{22}}$ Mr. Riggins observed, the company did have a standalone
- 23 plan and its restructuring plan, as the company has
- 24 referred to it, has put it on the road to financial good
- 25 standing. So I think I would just like to point out that

- 1 it would not be appropriate, I think, to view this
- 2 transaction as the rescue of a troubled utility.
- 3 On the -- to the contrary, I think it is
- 4 rather justified on its own merits because of the natural
- 5 efficiencies and the synergies that can be realized from
- 6 bringing both of the operating subsidiaries of GPE under
- 7 the proposed structure under common ownership.
- 8 And I've circulated a map, which is a much
- 9 more stylized version of what Mr. Riggins used to make the
- 10 point, and I think the point is self apparent. If you
- 11 look at the service territories of these two companies, it
- 12 captures the simple logic of the transaction. It proposes
- 13 to consolidate two electric utilities in western Missouri.
- 14 The properties are contiguous, largely contiguous and in
- 15 some cases overlapping even within the city limits of the
- 16 city of Kansas City. This creates the best opportunity to
- 17 generate both savings and operational efficiency to
- 18 benefit customers.
- 19 Now, the merger provides the opportunity to
- 20 combine two utilities that have complimentary strengths,
- 21 and I think that's the point I'd like to emphasize, to
- 22 combine them into a single utility that provides long-term
- 23 benefits for customers. For example, with respect to
- 24 Aquila, Aquila has outstanding customer service that's
- 25 reflected in objective performance standards that are

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1 monitored by this Commission. It also has an operational
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- 2 expertise with respect to combustion turbine technology.
- 3 KCP&L, GPE's operating subsidiary, on the
- 4 other hand has an operational expertise with respect to
- 5 coal-fired generation and more depth of experience with
- 6 energy efficiency and renewables.
- 7 Now, this is not an exhaustive list, I'm
- 8 just using this to illustrate the point that these two
- 9 companies have strengths that they both bring to the
- 10 table.
- 11 Now, the testimony over the next two weeks
- 12 will show how the two companies, Aquila and Great Plains,
- 13 have been diligently working for the past several months
- 14 to identify best practices, to create a new utility that
- 15 can operate more efficiently and effectively in serving
- 16 customers than either of the current utilities can do on a
- 17 standalone basis.
- 18 You know as well as anybody and probably
- 19 better than most here in this room that we're in an era of
- 20 increasing investments and generation, which creates
- 21 upward pressure and rates for customers. The
- 22 opportunities to bring two utilities under the common
- 23 ownership of Great Plains and create opportunities for
- 24 substantial savings in efficiencies for customers will
- 25 help mitigate the increasing price environment, and this

- 1 is critical.
- 2 This transaction provides that, this
- 3 Commission with an opportunity to do exactly that. That's
- 4 all I have. Thank you.
- JUDGE DIPPELL: Thank you. Black Hills?
- MS. DAVENPORT: Your Honor, we will waive
- 7 opening statement.
- JUDGE DIPPELL: Staff?
- 9 MR. THOMPSON: May it please the
- 10 Commission? It is Staff's position that this is a bad
- 11 deal for ratepayers and a bad deal for Missouri and that
- 12 this Commission should reject the proposed transaction.
- 13 What you're going to hear over the next two
- 14 weeks is that this is a bad deal because, in Staff's view,
- 15 Great Plains has agreed to pay too much for Aquila, a
- 16 troubled company that comes complete with a very large
- 17 debt burden, subject to high interest rates. Rather than
- 18 agreeing to pay more than the assets of that company are
- 19 worth, Great Plains, in fact, should acquire Aquila at a
- 20 significant discount.
- 21 It's a bad deal because it will result in
- 22 higher rates. Missouri families will pay more for the
- 23 same services if this deal is allowed to go through. It's
- 24 a bad deal because ratepayers are going to be required to
- 25 shoulder the very high interest rates that Aquila is

- 1 subject to because of its losses in unregulated
- 2 enterprises. This is simply subsidization by ratepayers
- 3 of the unregulated failures that Aquila has engaged in.
- In the absence of this deal, Aquila's
- 5 ratepayers are shielded from paying those very high
- 6 interest rates because this Commission has used an imputed
- 7 cost of debt in setting Aquila's rates. That protection
- 8 will be lost if this deal goes forward.
- 9 It's a bad deal because ratepayers will be
- 10 required to pay additional subsidies in the form of
- 11 additional amortizations as part of Great Plains' scheme
- 12 to restore Aquila to investment grade.
- The ratepayers never stood to gain any
- 14 benefit from those unregulated adventures that Aquila
- 15 engaged in. Why should they shoulder the cost of the
- 16 failure of those enterprises?
- 17 It's also a bad deal because ratepayers
- 18 will be required to fund through artificially inflated
- 19 rates a payout of so-called synergy savings to
- 20 shareholders over a five-year period. This is
- 21 unprecedented. Ratepayers will put up hard money, by that
- 22 I mean a specific amount of money, in order to share with
- 23 the shareholders a forecast, predicted, estimated level of
- 24 synergy savings that may perhaps never be realized at the
- 25 predicted level and which, in any event, cannot be

- 1 accurately tracked or measured.
- 2 In your fairly recent decision concerning
- 3 Ameren's Metro East transaction, you used a cost/benefit
- 4 analysis to determine whether or not to approve that
- 5 transaction. You did that because that is what the
- 6 Missouri Supreme Court has said is required, and I refer
- 7 to the Utilicorp decision where the company that is now
- 8 Aquila acquired St. Joseph Power & Light.
- 9 So that is the analysis you must engage in
- 10 in this case. You must carefully add up the benefits in
- one column and the detriments in another and see which
- 12 column is greater in the end.
- 13 Staff suggests that the detriment column
- 14 will be greater. Staff's expert witness, Bob Schallenberg
- 15 has testified that the net detriment to ratepayers in this
- 16 case exceeds \$70 million annually over the first five
- 17 years following the closing of the transaction. Maurice
- 18 Brubaker, the expert witness of the Industrial
- 19 Intervenors, has testified that the net detriment exceeds
- 20 \$25 million annually.
- 21 Mr. Dittmer, the expert witness of the
- 22 Office of Public Counsel, has testified that the net
- 23 detriment to ratepayers in this case is nearly \$80 million
- 24 over the first five years. Those are large numbers to ask
- 25 people who are trying to raise families to reach into

- 1 their pocket and hand out to these companies.
- I suggest to you this is a very bad deal
- 3 for Missouri and you should reject it. Thank you.
- 4 JUDGE DIPPELL: Public Counsel?
- 5 MR. MILLS: Good morning. May it please
- 6 the Commission? Just sort of as a disclaimer before I
- 7 begin my opening statement, I'm going to talk about some
- 8 meetings that took place between utility executives and
- 9 Commissioners, and I want to make it clear for the record
- 10 that when I talk about Commissioners, I'm not including
- 11 Commissioner Jarrett. These meetings took place before
- 12 Commissioner Jarrett was appointed.
- 13 It's simply just awkward to talk about the
- 14 four Commissioners except not including Commissioner
- 15 Jarrett. So when I'm referring to Commissioners and the
- 16 meeting I'm going to talk about, I'm not including
- 17 Commissioner Jarrett, and I hope the record is clear from
- 18 this disclaimer that that's the case in my opening
- 19 statement.
- Now, typically in an opening statement I
- 21 would talk about the issues in the case, and I will
- 22 certainly do some of that. You've already heard a lot
- 23 about the issues this morning from the prior opening
- 24 statements of GPE, KCPL and Aquila, as well as
- 25 Mr. Thompson. Public Counsel's position on the major

- 1 issues is squarely in line with Staff's, so I will try to
- 2 repeat -- try not to repeat much of what Mr. Thompson
- 3 said. I didn't hear him say a single thing that I don't
- 4 wholeheartedly agree with.
- 5 Now, more in line with what I want to focus
- 6 on in my opening statement, the point is that you-all have
- 7 known about what the issues in this case are for longer
- 8 than I have or for longer than any of the parties except
- 9 for the applicants have.
- 10 According to the sworn testimonies of
- 11 utility executives, you met with the utility executives
- 12 last January and they told you what they needed out of
- 13 this deal, and it was critical to them that they walk away
- 14 from those meetings knowing that you-all had no objections
- 15 to the very ratemaking mechanisms that are now so hotly
- 16 contested.
- 17 Now, it is true that, as currently drafted,
- 18 your rules do not prohibit these kind of meetings. But I
- 19 think, at least I hope, that these meetings went far
- 20 behind -- far beyond the typical kind of meeting that you
- 21 have with the utility representative who's going to tell
- 22 you the details of some transaction, and they went far
- 23 beyond this in two respects.
- 24 First is the unprecedented level of detail
- 25 you were presented with. The CEOs told you not just about

- 1 the structure of the merger with KCPL and Black Hills and
- 2 GPE, but also about the ratemaking treatment that they
- 3 absolutely needed you to grant.
- And second, from the CEO's point of view,
- 5 these were not just meetings to inform you. These
- 6 meetings were a litmus test. If they did not get the
- 7 reaction that they wanted from all of you, they may not
- 8 have gone forward with the deal or they may have
- 9 restructured it in a way that was more fair to ratepayers.
- 10 Ironically, it is only because it was so
- 11 absolutely critical to have the Commissioners not opposing
- 12 the ratemaking treatment that we will have the documents
- 13 in the record about these meetings with the Commissioners.
- 14 If GPE and Aquila had not needed so desperately to
- 15 reassure their boards that Commissioners were okay with
- 16 the anti-consumer regulatory treatments that are central
- 17 to this deal, we may never have known that these meetings
- 18 took place.
- 19 The Commissioners never provided notice in
- 20 this case, and it's only because they're reflected in the
- 21 board minutes and other company documents that we're able
- 22 to put together an outline of what went on and why.
- Now, many of these documents are still
- 24 classified as highly confidential. I hope the Commission
- 25 will quickly rule on the motions I filed yesterday to make

- 1 them public. But without getting into the highly
- 2 confidential information, here's a high level sketch of
- 3 the timeline of this merger. Mike Chesser met with Rick
- 4 Green in the spring of 2006 to informally discuss the idea
- 5 of acquisition or integration of the two operations.
- 6 Mr. Green told Mr. Chesser that a formal process of
- 7 putting Aquila up for sale would commence in a few months
- 8 and GPE would be welcome to participate in that process.
- 9 That process started in the summer of 2006.
- 10 Only a handful of potential buyers participated, and they
- 11 all quickly dropped out except for GPE. By the fall, only
- 12 GPE was left. Well, we may never know for sure why there
- 13 was so few to begin with and why they all dropped out so
- 14 quickly. It's a fair surmise that the others didn't see
- 15 much chance of getting approval for the kinds of novel
- 16 regulatory treatment that GPE is seeking and they couldn't
- 17 see any way to offer an acceptable price without them.
- 18 From the very beginning, as early as the
- 19 summer of 2006, GPE knew the Commissioners' response to
- 20 these regulatory treatment was a very important
- 21 consideration in deciding whether it would be able to move
- 22 forward with the merger. In fact, it was so important
- 23 that just last week Mr. Chesser couldn't even say that GPE
- 24 would have proceeded with the merger if he had gotten
- 25 negative feedback from the Commissioners when he met with

- 1 you-all to talk about these ratemaking issues.
- 2 So GPE and Aquila developed a plan to meet
- 3 with Commissioners to explain what these ratemaking
- 4 requests were going to entail and to judge Commissioner
- 5 reactions. As you know, these meetings were held last
- 6 January, just before the merger was announced.
- 7 Mr. Chesser and Mr. Downey met with each of you, except
- 8 for Commissioner Jarrett of course, and Mr. Green only met
- 9 with Chairman Davis.
- 10 As far as I know, there are no recordings
- 11 or transcriptions of these meetings, and so the public
- 12 will never know exactly what transpired. But what we do
- 13 know is the CEOs came away with positive feelings,
- 14 continued to work on ironing out details and announced the
- 15 merger publicly in early February 2007. The merger
- 16 application that started this case was filed in April of
- 17 2007.
- Now, with respect to the contested
- 19 ratemaking issues in this case, let me start out with the
- 20 synergies. As you know, the synergies are one of the
- 21 three or four big issues in this case. Public Counsel
- 22 asserts that GPE's estimates of synergies are overly
- 23 optimistic and don't include savings that could and should
- 24 be achieved even without this proposed merger.
- 25 Contrast these optimistic estimates of

- 1 synergies with the known transition and transaction costs
- 2 that GPE will ask for recovery of. The applicants have
- 3 proposed recovery of transaction costs that includes
- 4 payments to investment bankers, lawyers and the like.
- 5 Also included are change in control payments to Aquila
- 6 executives. The Commission has not historically allowed
- 7 recovery of transaction costs in merger transactions, and
- 8 if it approves this merger over the objections of every
- 9 expert who has objectively analyzed it, the Commission
- 10 should not approve them in this case.
- 11 Another of the novel ratemaking proposals
- 12 is the idea that you should allow Aquila post merger to
- 13 take advantage of the regulatory amortizations that KCPL
- 14 negotiated for in EO-2005-0329. There was, I'm sure, a
- 15 lot of give and take in that case before the regulatory
- 16 amortizations were agreed upon. In this case, GPE wants
- 17 to jump right to the take part of the give and take and
- 18 forego the give part entirely.
- 19 The Commission should, if it approves this
- 20 merger, decline to impose a poorly fleshed out
- 21 amortization proposal on Aquila's ratepayers.
- 22 Finally, the last big issue in terms of
- 23 ratemaking is the question of Aquila's high cost debt.
- 24 Aquila has for many years pledged to insulate its Missouri
- 25 ratepayers from Aquila's ventures into foreign markets to

- 1 the unregulated businesses. Aquila will readily concede
- 2 that one of the consequences of those ventures is very
- 3 high, relative to other utilities, cost of debt.
- 4 Aquila has even filed rate cases in which its filing was
- 5 based on a hypothetical, a lower than actual cost of debt.
- 6 This Commission has been very firm about
- 7 holding Aquila to that commitment and setting rates based
- 8 on a cost of debt consistent with an investment grade
- 9 utility rather than Aquila's cost of debt. You should not
- 10 abandon that practice now.
- 11 So where does that leave you? Mr. Riggins
- 12 referred to Aquila as a, quote, weak, non-investment grade
- 13 utility. If it's a weak, non-investment grade utility,
- 14 why is GPE paying retail? GPE is proposing to pay
- 15 Dillard's prices for an old, tired Salvation Army coat,
- 16 and GPE with KCPL construction activities can't
- 17 realistically absorb the difference between the Salvation
- 18 Army price tag and the Dillard's price tag.
- 19 If you approve the merger with the
- 20 ratemaking treatment proposed by the applicants,
- 21 ratepayers will absorb all these costs, and if you deny
- 22 the proposed ratemaking treatment and GPE goes forward
- 23 with the merger, KCPL will likely fall below investment
- 24 grade and this will create costs for ratepayers, create
- 25 risk for KCPL's current construction projects and future

- 1 projects. The only way out is for the Commission to deny
- 2 the approval. Thank you.
- JUDGE DIPPELL: Ag Processing?
- 4 MR. CONRAD: May it please the Commission?
- 5 I'm going to presume that when you call Ag Processing,
- 6 that you're calling the group?
- 7 JUDGE DIPPELL: I am, and I should have
- 8 said that in the beginning, that if I abbreviate the group
- 9 of clients that you represent, I am intending to include
- 10 all of those clients.
- MR. CONRAD: Well, I'll have a couple of
- 12 abbreviations, too, so I'll be happy to extend the
- 13 envelope.
- 14 This seems to present -- this package seems
- 15 to present a proposed marriage between what I've called
- 16 the Golden Child and Chucky. Now, we all know that Aquila
- 17 and Aquila's management have presented problems for this
- 18 Commission for the last several years. That does not,
- 19 however, justify solving those problems on the backs of
- 20 the ratepayers. You can pay too much to solve a problem.
- 21 First of all, it isn't you who would be
- 22 paying. Rather, it is the captive ratepayers and the
- 23 captive ratepayers of the Golden Child and of Chucky. And
- 24 then if it's all wrong, as Mr. Lewis -- Mr. Mills
- 25 eloquently states, you may end up screwing up both

- 1 companies by jeopardizing the financials of the Golden
- 2 Child.
- Now, there may be a way to solve Chucky's
- 4 problem but without doing so on the backs of the
- 5 ratepayers. Recall Mr. Riggins' statement that the Golden
- 6 Child needed what he calls regulatory support.
- 7 Now, let's translate that. That's called a
- 8 rate increase. Think about KCPL for a moment. In 2009,
- 9 per their regulatory plan, they will come in here, maybe a
- 10 little bit later, with a whopping big plant addition, and
- 11 they will want that plant investment to be reflected and
- 12 recovered in rates. This would saddle yet additional
- 13 costs onto the KCPL ratepayers, setting aside the issue of
- 14 the Aquila ratepayers.
- Now, our testimony through Mr. Brubaker
- 16 shows that it is a net detriment of roughly 20 to
- 17 \$25 million per year for the addition -- for the initial
- 18 five years. Now, you've heard Mr. Riggins, and he came
- 19 about as close as anybody could without saying it, but the
- 20 phrase that I want you to think about is pie in the sky by
- 21 and by. Oh, you're going to pay for the first five years,
- 22 oh, yes, we acknowledge that, says Mr. Riggins, but the
- 23 pie is out there, and oh, it is a good pie, but it is in
- 24 the sky and it is by and by. So don't look, don't look at
- 25 the man behind the curtain and don't look at the first

- 1 five years, and don't look at that. Look instead at this
- 2 beautiful pie out there. Oh, it's a juicy pie.
- 3 Well, the problem that you have with that
- 4 is the case that I believe I have referred to as AGP
- 5 versus Missouri Public Service Commission which Staff
- 6 counsel referred to as the UtiliCorp decision. Seems to
- 7 me to suggest that you have to do the math, as Staff
- 8 counsel suggested, but you can't look down the pike and
- 9 see a pie in the sky by and by and use that to punt and
- 10 solve your problem.
- 11 Now, I said earlier that there might be a
- 12 way to solve the Aquila problem. When we sat down to try
- 13 to solve KCPL's problem, we did it through a collaborative
- 14 process. To mention another utility that had a similar
- 15 problem, we sat down in a collaborative process and
- 16 apparently solved, maybe not terribly satisfactory to all,
- 17 but at least made a pass at solving Empire's problem. And
- 18 indeed Aquila came in after those two and said, oh, we
- 19 want one of those, too.
- 20 And I think people were more than happy to
- 21 have preserved Aquila's credit rating. After they thought
- 22 about it a little bit, they decided they didn't want to
- 23 preserve that. But we also did a financing package for
- 24 Aquila on a collaborative basis. No collaboration here.
- 25 None at all, save the potential collaboration to which

- 1 Mr. Mills refers, and that was not with the parties.
- 2 I would also suggest to you that the
- 3 package that is proposed and the way it is proposed may be
- 4 a question of legality. We've raised the issue about what
- 5 393.190 says. The KCPL plan, the regulatory plan was a
- 6 result of the collaborative process. That agreement does
- 7 not include financial protection to allow KCPL, Great
- 8 Plains Energy, they seem to use the terms interchangeably,
- 9 but KCPL got no protection under that plan to go out and
- 10 acquire other utilities, nor did GPE. That was to support
- 11 their credit metrics, and they may have been impacted by a
- 12 construction program.
- 13 That will not be the case for Aquila. It
- 14 will have to stand on its own, and any modification to
- 15 that plan will not be the plan that my client in that case
- 16 sought. And I do not believe as I stand here before you,
- 17 while this Commission has significant power, it does not
- 18 have the power to force parties to sign a new agreement.
- 19 That just is not going to happen. An attempt to modify
- 20 that may violate that package and allow the signatories to
- 21 walk away from it. So if you see that package as having
- 22 benefits for KCPL, think twice.
- The Commission may think that it cannot be
- 24 bound, but you will recall that in the language of the
- 25 regulatory plan approved for KCPL, there was language that

- 1 said the parties submit this to you for your unconditional
- 2 approval, and it was so approved. Now, it ended up being
- 3 with some dissents, but there was a majority in favor of
- 4 that. It does not follow that a year or so after this
- 5 Commission has the power to come back and change that
- 6 decision.
- 7 And again, Commission has great power, but
- 8 there are limits to it, and as the Commission and Aquila
- 9 found in the AGP case, there are some legal ones. And if
- 10 I were KCPL, I'd be kind of worried about those, because I
- 11 wouldn't want to have a deal approved -- the old joke is
- 12 that doctors take their mistakes down and bury them, and
- 13 we lawyers take ours down to the courthouse and record
- 14 them on public record.
- 15 It strikes me that if I were doing this
- 16 deal, I would want to have a clean deal that wasn't
- 17 subject to legal challenge, that wasn't about to be
- 18 shredded by the Western District of the Missouri Supreme
- 19 Court at some point in time.
- 20 Which takes me to my final point. Even the
- 21 claims of benefits here, which are illusory as best, as
- 22 Mr. Brubaker's testimony points out, are predicated upon a
- 23 business combination and an integration, that seems to now
- 24 be the word, approval of which has not been sought. There
- 25 appears to be an argument about what 393.190 requires. At

- 1 least one of you has -- well, perhaps two, and
- 2 Commissioner Clayton, who's not here, has substantial
- 3 experience in drafting legislation. When the Legislature,
- 4 when the General Assembly uses the terms director and
- 5 direct, I kind of think they know what they mean.
- 6 So you can't do an end run around this.
- 7 You can't merge companies and call it an integration. You
- 8 can't combine their operations and call it some other
- 9 label and thereby evade the consumer protection that we
- 10 have legislated here in 393.190.
- 11 In short, it is possible to pay too much to
- 12 solve a problem. It is particularly easy to fall into
- 13 that when you're paying it with somebody else's money.
- 14 Ratepayers must depend on this Commission to protect their
- 15 interests. I'll be blunt here. I usually am not accused
- 16 of being politically correct. The politics are not going
- 17 to favor an appointed commission or a governor who is
- 18 seeking reelection whose actions result in significant
- 19 additional rate increases and may well jeopardize the
- 20 financial status of one of the utilities that is regulated
- 21 by this Commission and serves a lot of Missourians.
- Thank you very much.
- 23 CHAIRMAN DAVIS: Mr. Conrad, can I ask you
- 24 a question?
- MR. CONRAD: You sure can, sir.

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1 CHAIRMAN DAVIS: Okay. Based on what we
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- 2 have seen and read so far, and then based on I think
- 3 something you said early on in your opening statement, can
- 4 you conceive of a set of conditions where this transaction
- 5 could be made palatable to the ratepayers? If the answer
- 6 is no, that's fine.
- 7 MR. CONRAD: The answer has to be at this
- 8 point no, but let me tack onto that this addendum: When
- 9 we first started out, Commissioner Davis, Chairman Davis,
- 10 to deal with what ultimately became the KCPL regulatory
- 11 plan, the answers there were pretty strongly no.
- 12 CHAIRMAN DAVIS: Right.
- MR. CONRAD: But through a long, perhaps,
- 14 very long, drawn-out process, not only did the parties
- 15 come to understand what the utility needed or felt that it
- 16 needed and through that process were able to validate that
- 17 or vet it, that seems to be the term now, but the utility
- 18 also was able to find out what the customers would do and
- 19 the structure of how they would agree to do it.
- 20 So in saying no, I'm really addressing the
- 21 direct question that you asked in the context of the
- 22 proposal that is before you.
- 23 CHAIRMAN DAVIS: Right.
- MR. CONRAD: I do not know, sir, honestly
- 25 what proposal might come out. I have been in this

- 1 business, though, for over 30 years, and I have seen very
- 2 few problems that are totally insoluble when we get a room
- 3 full of pretty active and intelligent and informed people
- 4 working on it. Is that a fair answer?
- 5 CHAIRMAN DAVIS: That is a fair answer, and
- 6 I have one question to follow up. Let me think just a
- 7 moment. Without divulging anything that may have been
- 8 said in the confidence of any proposed settlement
- 9 negotiations that might have happened, do you believe that
- 10 KCP&L, Aquila, Great Plains, that they have a plan B or a
- 11 plan C?
- 12 MR. CONRAD: Based on what I have heard, I
- 13 do not understand there to be one. We have not -- even
- 14 though that has been amply asked for, it's been asked for
- 15 from testimony, people have responded in the context of,
- 16 Mr. Chairman, this plan that's been proposed. I want to
- 17 be clear that we haven't been asked to opine on other
- 18 plans. We haven't been presented with other plans. We
- 19 certainly have not -- have not been involved in any kind
- 20 of a give and take process.
- 21 Whoever it was, whether it was counsel
- 22 Thompson or counsel Mills that said this is supposed to be
- 23 or should be a give and take as the regulatory plan was,
- 24 the applicant seem to have come in just on the take side.
- 25 There's not been a -- there's not been a back and forth.

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1 CHAIRMAN DAVIS: Okay. And so once again
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- 2 you've just echoed the sentiments of Mr. Schallenberg's
- 3 testimony, that there's no way for the -- for the
- 4 ratepayers to swallow a billion dollars worth of Aquila's
- 5 unregulated debt and this be a good deal for -- or to be
- 6 not detrimental to the ratepayers?
- 7 MR. CONRAD: Think what you're doing.
- 8 We've already got -- we know KCPL, this company with
- 9 Iatan 2, and that's been coming in little slices, but
- 10 there is a great big chunk yet to come. And then you put
- 11 this on top of it, I wouldn't -- I wouldn't want to be the
- 12 Governor, even though there might be some other perks.
- 13 CHAIRMAN DAVIS: Thank you, Mr. Conrad.
- 14 JUDGE DIPPELL: City of Independence?
- MS. ROBY: Your Honor, may it please the
- 16 Commission? The City of Independence has filed its
- 17 prehearing brief and its position is stated therein, so I
- 18 will keep this as brief as possible. We've limited our
- 19 issues to Issues 8 and 9 of the issues list, and those
- 20 issues deal primarily with what's missing in the
- 21 application.
- You've heard Staff and office of the
- 23 people's counsel get into the financials of this
- 24 application, and what has not been addressed fully is the
- 25 applicant's intent with respect to RTO participation and

- 1 joint dispatch and interconnection issues. You've heard
- 2 the companies talk about synergies that can be achieved
- 3 even though they're not proposing to merge the two
- 4 companies, they want to integrate them into -- under the
- 5 same ownership. Well, how can those synergies be achieved
- 6 without a clear plan on RTO participation? And in the
- 7 applicant's application, they're noncommittal on this
- 8 point.
- 9 They're not sure which way they want to go,
- 10 yet their testimony appears to slant towards participation
- 11 in Southwest Power Pool. KCP&L's already in the Southwest
- 12 Power Pool. Synergies can be achieved if Aquila
- 13 participates under the Southwest Power Pool. Now, that's
- 14 what they're implying in this proceeding, yet we know in a
- 15 separate proceeding before this Commission Aquila has
- 16 applied to become a member of the Midwest ISO.
- 17 Now, the company will say, well, the issues
- 18 in this case, seems like most of the Intervenors are
- 19 focusing on the short-term issues and we should look
- 20 beyond that and look at the long term. And we submit that
- 21 an RTO selection is no trivial matter. It is not a
- 22 short-term decision. It's not one where you flip a coin
- 23 and you decide which RTO do we want to become a part of.
- 24 The Southwest Power Pool is not the same as the Midwest
- 25 ISO. The Midwest ISO has different markets and operation

- 1 than the Southwest Power Pool. They have different
- 2 transmission plan and horizons. Southwest Power Pool has
- 3 a different transmission plan and horizons than Midwest
- 4 ISO. They have different transmission committees,
- 5 different transmission processes, different tariffs.
- 6 They're different provisions in each of the tariffs.
- 7 So the key issue here is, how can we
- 8 evaluate whether this application is not detrimental to
- 9 the public interest if we don't know what those plans are,
- 10 what those long-term plans are? There's no question that
- 11 there are costs and -- associated with the selection of an
- 12 RTO. The question is, what are those costs? What are the
- 13 benefits of joining the Midwest ISO versus the Southwest
- 14 Power Pool, and how do they affect this proposal when you
- 15 look at the two companies together?
- Those questions haven't been answered.
- 17 They've been noncommittal on those. They would have this
- 18 Commission approve the merger and then just deal with that
- 19 separately, deal with it at a later time. At that point,
- 20 the merger is not -- your ability to protect ratepayers
- 21 at that point is lessened by the fact that that decision
- 22 is already over.
- 23 Similarly, with joint dispatch, the
- 24 companies are noncommittal on that point. And at this
- 25 point they say, well, we're going to keep them in two

- 1 different control areas. We have no plans on joining
- 2 those operations together. Might deal with that down the
- 3 road, but again, they would have this Commission approve
- 4 that merger and then down the road, your ability to deal
- 5 with what the impacts of those joint operations are going
- 6 to be are going to hampered by the fact that that merger
- 7 is already through.
- 8 So we submit that at least on the RTO
- 9 question, that a decision on this application should be,
- 10 if not dependent upon the RTO issue in a separate
- 11 proceeding, at least should be delayed until that
- 12 proceeding has concluded since it is already going. Thank
- 13 you very much.
- 14 CHAIRMAN DAVIS: Real quick, can I ask her
- 15 one question?
- JUDGE DIPPELL: Sure.
- 17 CHAIRMAN DAVIS: Ma'am, I'm sorry, I don't
- 18 recall your name.
- 19 MS. ROBY: Debra Roby with Jennings
- 20 Strouss & Salmon.
- 21 CHAIRMAN DAVIS: Have you considered the, I
- 22 guess what is now floating around there as sort of the
- 23 MISO hybrid membership, is that part of your analysis, to
- 24 what's apparently on the table to maybe Mid America and
- 25 Duquene and maybe some other people that are on the

- 1 fringes of the MISO system?
- MS. ROBY: The City is evaluating what RTO
- 3 selection for the companies, how it may impact the City
- 4 and customers, and it's not foreclosing any particular
- 5 decision. It's not -- at this point in time, the City is
- 6 not taking a position that it should be Southwest Power
- 7 Pool over the Midwest ISO in this proceeding, but it is
- 8 something that should be explored.
- 9 CHAIRMAN DAVIS: And so you're not basing
- 10 it on any one Midwest ISO proposal?
- MS. ROBY: That's correct.
- 12 CHAIRMAN DAVIS: Thank you.
- MS. ROBY: Thank you.
- JUDGE DIPPELL: Dogwood Energy?
- MR. LUMLEY: Good morning, Commissioners.
- 16 Dogwood Energy is a subsidiary of Kelson Energy and it's
- 17 the owner of the 600 megawatt combined cycle generator
- 18 facility that's located in Pleasant Hill, Missouri, which
- 19 is within Aquila's service territory and it was formerly
- 20 known as the Aries facility. And in this proceeding
- 21 Dogwood has presented the testimony of Kelson vice
- 22 president Robert Jansen.
- In our testimony, we address two issues.
- 24 First, that the approval of the merger should be made
- 25 subject to the condition that Aquila join the Southwest

- 1 Power Pool RTO with current member Kansas City Power and
- 2 Light. Secondly, that the approval of the merger be
- 3 subject to the condition that Aquila and KCP&L consolidate
- 4 their balancing authority areas. The merger presents the
- 5 Commission with an unique opportunity to knock down
- 6 obstacles that have been created by Aquila's now stale
- 7 commitments to the Midwest ISO and require the sensible
- 8 outcome of Aquila joining the Southwest Power Pool where
- 9 KCP&L is already a member and Aquila already has close
- 10 association. Joint membership of Aquila and KCP&L in the
- 11 SPP in consolidation of their balancing authority areas
- 12 equals maximum efficiency and public benefit from the
- 13 merger. Including for Dogwood facility. The records
- 14 demonstrate that Southwest Power Pool is the clear choice
- 15 and that delay in this decision is not in the public
- 16 interest. As mentioned, Aquila's pending application to
- 17 join the Midwest ISO would subordinate the public interest
- 18 to outdated contractual obligations that do not bind this
- 19 Commission. In essence, they urge a BCS type decision
- 20 that uses complicated calculations and imaginations which
- 21 ignore the obvious correct choice. Aquila should join the
- 22 Southwest Power Pool. As part of the obvious fit that's
- 23 been presented to you today between KCP&L and Aquila that
- 24 both Mr. Riggins and Mr.
- 25 Boudreau referenced.

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1 Further the record shows that by requiring
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- 2 Aquila and KCP&L to consolidate their balancing authority
- 3 areas, the Commission will assure a greater public benefit
- 4 from the merger. Dogwood supports these two conditions in
- 5 addition to whatever other conditions the Commission
- 6 determines are appropriate in connection with its approval
- 7 of the merger. And we've explained our position in
- 8 greater detail in our prehearing brief and in Mr. Jansen's
- 9 testimony. Thank you.
- JUDGE DIPPELL: Just one moment, Mr.
- 11 Lumley, just so the record is clear, I'm a Tiger fan, but
- 12 I don't know what BCS stands for. Can you tell me?
- 13 MR. LUMLEY: Do you want the actual? The
- 14 actual is the bowl championship series, as a dues paying
- 15 member of the Mizzou community, it stands for something
- 16 else as well today.
- JUDGE DIPPELL: Thank you very much.
- 18 JUDGE DIPPELL: Missouri Joint Municipals.
- 19 MR. STEWART: May it please the Commission?
- 20 I'm Brent Stewart representing the Missouri Joint
- 21 Municipal Electric Utility Commission. This is a
- 22 organization political subdivision of the state of
- 23 Missouri that has 59 member municipalities that operate
- 24 their own municipally owned utilities, electric utility
- 25 systems, and out of that group, approximately half are

- 1 also members of the Missouri Electric Municipal Electric
- 2 Power Pool. We call it MOPEP. The -- my client's
- 3 interest in this proceeding is extremely limited. We have
- 4 intervened primarily to monitor, and at this stage of the
- 5 proceeding to let the Commission know that we are in
- 6 support of the positions taken by the city of Independence
- 7 and Dogwood Energy. We have filed one very brief piece of
- 8 testimony in this case by Mr. John Grotsinger who is our
- 9 chief engineer. I did not, your Honor, file an exhibit
- 10 list as a list contemplates more than one item, so just
- 11 for the record, I would let you know that Mr. Grotsinger's
- 12 cross surrebuttal testimony would be marked as Exhibit 800
- 13 per the pre -- the assignment of exhibit numbers, and I
- 14 would be presenting that testimony, offering that
- 15 testimony at the time Mr. Grotsinger takes the stand.
- 16 For concluding my opening statement, I
- 17 would just say that the Joint Municipal Utility Commission
- 18 concurs in the statements made by the city of Independence
- 19 and by counsel for Dogwood Energy, including his comments
- 20 about the big 12.
- 21 JUDGE DIPPELL: City of Kansas City?
- MR. COMLEY: May it please the Commission?
- 23 Currently Kansas City Power & Light and Aquila provide
- 24 service to the City of Kansas City under separate electric
- 25 franchise agreements. Because the proposed merger will

- 1 effectively unite KCP&L and Aquila as affiliated entities
- 2 with significant integration of operations between the
- 3 two, Kansas City proposes that the City itself should be
- 4 able to deal with the affiliated entities under a single
- 5 franchise agreement. The City has made this one of its
- 6 principal conditions upon approval of the merger.
- By way of background, the City's electric
- 8 franchise agreement with Aquila expired on December 31st,
- 9 2006. Although the City recently commenced negotiations
- 10 for a new franchise of Aquila, these negotiations have
- 11 been delayed, and once the transaction between Aquila and
- 12 Great Plains was announced, we have not had any
- 13 negotiations since.
- 14 The City and Aquila continued to operate
- 15 under the terms and obligations of the expired agreement.
- 16 The City's electric franchise agreement with KCP&L was
- 17 granted in 1881 and does not contain a term limit. The
- 18 KCPL agreement, which is less than two pages in length,
- 19 contains almost no information on how the parties intend
- 20 to operate and is truly antiquated.
- 21 While the City and KCPL negotiated an
- 22 ordinance in 1996 that would have served as an operational
- 23 agreement between the parties, KCP&L has failed to execute
- 24 that agreement. Accordingly, the original franchise
- 25 agreement still controls the relationship between the

- 1 parties. This arrangement stands in stark contrast with
- 2 municipal utility relations under modern franchise
- 3 agreements. Modern franchise agreements, which are no
- 4 longer executed for indefinite periods of time, include
- 5 terms and conditions that assure the quality and
- 6 reliability of electrical service as well as provision of
- 7 customer service through simplified billing and prompt
- 8 outage restoration.
- 9 Modern franchise agreements provide clear
- 10 definitions, time frames and procedures that reduce
- 11 potential for confusion or disagreement and promote
- 12 efficient and timely service, thereby reducing cost to
- 13 consumers. Finally, modern franchise agreements typically
- 14 incorporate requirements to municipalities and utilities
- 15 to implement renewable energy programs, establish basic
- 16 commitments to community development and include other
- 17 related provisions that reflect issues important to
- 18 utilities, local governments and consumers alike.
- 19 The possible existence of two utilities
- 20 acting under separate franchise agreements forces the City
- 21 to expend additional resources and taxpayer money in order
- 22 to manage its rights of way. City departments and
- 23 personnel must work to meet two separate sets of differing
- 24 obligations and responsibilities and must duplicate
- 25 efforts to monitor and manage two entities providing the

- 1 exact same type of service to its customers. The cost of
- 2 monitoring and coordination, not to mention confusion, is
- 3 likely to increase if there are two separate legal
- 4 entities with significantly integrated operations.
- 5 Thus, it's our argument that a unitary
- 6 franchise is a common sense solution that will ameliorate
- 7 these issues for the City and the combined utility.
- 8 KCP&L witness John Marshall has testified
- 9 from a community and communication perspective, since the
- 10 majority of KCPL customers live in the same metropolitan
- 11 area, the merger would enable more effective interaction
- 12 with them and a more coordinated role in supporting the
- 13 needs of our community. To the same extent, effective
- 14 interaction and coordination are vital elements to the
- 15 utilities' relationship with the City.
- 16 The condition of the uniform or the unitary
- 17 franchise is timely in this matter. Despite its
- 18 projections of hundreds of millions of dollars in
- 19 synergies resulting from the integration and consolidation
- 20 of KCP&L and Aquila's operations, KCP&L is asking the
- 21 Commission to ignore the practical effect of the
- 22 transaction on the City's management of its rights of way.
- 23 The franchise relationship between the utilities and the
- 24 City must change to properly reflect KCP&Ls plans for a
- 25 single experience for all customers.

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1 Accordingly, if the Commission should
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- 2 approve this transaction, it should condition its approval
- 3 on KCP&L/Aquila negotiating a single unitary franchise
- 4 with Kansas City, Missouri within nine months of
- 5 Commission approval of that merger.
- 6 The City views the Great Plains/Aquila
- 7 merger as providing an opportunity for the City and the
- 8 merged utility to reduce the City's energy use by ensuring
- 9 that city departments are on the appropriate tariffs.
- 10 KCP&L has stated that it intends to realize energy
- 11 efficiency through the offering of its affordability,
- 12 energy efficiency, and demand response programs within
- 13 Aquila's service territory, and augmenting this customer
- 14 service program with additional Aquila offerings is
- 15 appropriate.
- 16 The City's extremely interested in
- 17 achieving a greater level of energy efficiency that has
- 18 not been possible for the City in the past given its
- 19 service from two different providers. The City is one of
- 20 the largest customers of these utilities. It is critical
- 21 for the City to ensure that it is acquiring and utilizing
- 22 energy as efficiently as possible in the event that the
- 23 merger is approved.
- 24 The City should have the opportunity to
- 25 receive an aggregate rate for all of its uses or at the

- 1 very least take advantage of its consolidated purchasing
- 2 power, a comprehensive energy audit which addresses the
- 3 City's concerns and allow for the City and newly merged
- 4 utility to begin with a clean slate with regard to city
- 5 energy profile. Ultimately, an energy audit would result
- 6 in a reduction in taxpayer burden and increase the City's
- 7 role as a green citizen of the environment.
- 8 The City has asked that if approval of the
- 9 merger is granted, that a condition on performance of the
- 10 energy audit within six months be added.
- 11 The joint applicants' proposal currently
- 12 lacks specificity regarding rate integration, system
- 13 integration, customer service integration and a meaningful
- 14 commitment to compensate customers. Certain service
- 15 quality standards aren't maintained or improved as a
- 16 result of the merger. When regulated monopolies propose
- 17 mergers that allege significant synergies and cost
- 18 savings, it would be incumbent upon this Commission to
- 19 ensure that service quality to captive customers does not
- 20 deteriorate.
- 21 The joint application fails to establish
- 22 obligatory service quality standards that would put some
- 23 teeth into requirements that the utility meet minimum
- 24 service quality targets post merger. Customers should be
- 25 provided the safeguards to guarantee service quality, and

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1 in the event these safeguards are not met, the utility
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- 2 should be obligated to provide compensation for the
- 3 diminution in utility services.
- 4 The Commission should therefore require the
- 5 company as a condition of approval to file an application
- 6 for a quality service plan with the appropriate standards
- 7 and customer remedies within 90 days of the final decision
- 8 of this proceeding. While the City is not suggesting that
- 9 the joint applicants are doing anything wrong now, this
- 10 measure is being proposed to avoid any potential problems
- 11 in the future.
- 12 Regulatory guidelines, fines, awards and
- 13 penalties are best established when the utility has
- 14 additional motivation for compliance, such as during a
- 15 merger case that the utilities are strongly pursuing here.
- In the application Great Plains has
- 17 asserted substantial benefits to itself, its shareholders,
- 18 KCP&L's customers and Aquila's customers. Included in the
- 19 filing are requests for special regulatory treatment of
- 20 certain costs and revenues. In this instance, a better
- 21 approach is for customers to share in any improved cost
- 22 structure through a mechanism that annually evaluates the
- 23 earnings picture of the company, and earnings that are
- 24 realized in excess of the company's authorized rate of
- 25 return, then customers receive a portion of that excess.

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1 The Commission should therefore require the
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- 2 merged entities to commit to an earnings sharing mechanism
- 3 that timely returns excess earnings above an authorized
- 4 level to customers. An earnings sharing mechanism would
- 5 work like this: On an annual basis, KCP&L/Aquila would
- 6 file financial data with the Commission, and the
- 7 Commission Staff and other interested parties would have
- 8 an opportunity to review and validate the figures
- 9 supplied.
- 10 The procedure would be subject to contested
- 11 procedures. The more likely outcome is the parties to the
- 12 proceeding would come to some understanding of appropriate
- 13 costs and revenues and establish those amounts subject to
- 14 distribution to customers and the utility. The Commission
- 15 would then issue a decision ordering the merged entity to
- 16 return the proper portion of excess earnings to customers.
- 17 The most successful earnings sharing
- 18 mechanism would include a reverse taper for determining
- 19 rewards for customers and the utility. This method
- 20 utilizes the authorized return on equity, a threshold
- 21 above which excess earnings are either retained by the
- 22 utility or returned to customers.
- In light of the fact that the easiest
- 24 earnings to achieve are the next several dollars above the
- 25 authorized level, this reverse taper returns to customers

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1 a greater share of those dollars. After greater excess
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- 2 earnings are achieved, more is retained by the utility.
- 3 If the utility does not experience a period
- 4 of excess earnings during a particular year, this should
- 5 not imply that the earnings mechanism has no value as a
- 6 regulatory tool. While excess earnings may occur and
- 7 would be distributed under the years, the opportunity for
- 8 Staff and other parties to validate the utility's costs
- 9 and revenues following the annual filing provides an
- 10 additional regulatory benefit.
- 11 While Great Plains has briefly alluded to
- 12 the topic of rate integration in its testimony and
- 13 responses to discovery, its proposal lacks details and
- 14 discussions of timing, improved rate designs and improved
- 15 collection of customer data. The company should be
- 16 dealing now with notions of how this significant
- 17 transformation can be achieved with optimum result for the
- 18 company and its customers.
- 19 Rate integration can be an important step
- 20 toward a total company effort to improve electric system
- 21 operations and enhance utilization of generation and
- 22 transmission resources. Great Plains has stated it will
- 23 file cases for the separate operations of KCPL/Aquila
- 24 following the merger, but the savings associated with rate
- 25 integration should not be deferred to another day.

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1 The Commission should, therefore, order the
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- 2 company to file a proposal to integrate financial
- 3 operations and electric system operations into a cost
- 4 structure that can be comprehensively evaluated for
- 5 efficiencies and improved operations. Following a brief
- 6 period of tracking to evaluate data, the company should be
- 7 obligated to file a comprehensive rate case for its merged
- 8 operations within three years of the Commission's approval
- 9 of the merger if it is approved.
- The analysis of the new cost structure
- 11 should lead to more equitable assignment or allocations of
- 12 costs to the appropriate service territories and customer
- 13 classes of the new entity. The Commission does not need
- 14 to mandate a uniform rate structure designed throughout
- 15 the territories. Rationally justified differentials due
- 16 to geographic or other system differences should be
- 17 allowed.
- 18 In closing, I want to tell the Commission
- 19 that in general the City of Kansas City is in favor of
- 20 this merger. Nonetheless, you should take my -- you
- 21 should interpret my remarks to mean that the conditions we
- 22 have talked about just now in my remarks are important to
- 23 avoid any detriment to the public interest should the
- 24 Commission enter an order approving, and we would ask that
- 25 those conditions be part of the order.

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1 CHAIRMAN DAVIS: Mr. Comley, do all your
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- 2 arguments go away if the merger application is rejected?
- 3 MR. COMLEY: Yes, I think so. I think the
- 4 conditions that we are asking would be presuming that the
- 5 Commission did approve the merger. Of course, a great
- 6 deal of thoughtfulness has gone into the conditions that
- 7 we've asked for. I think that these are timely issues for
- 8 the City to bring to the Commission. Again, if the
- 9 Commission does not approve the merger, yes, these
- 10 conditions disappear.
- 11 CHAIRMAN DAVIS: Okay. Now, has Aquila's
- 12 franchise agreement with the City expired?
- MR. COMLEY: Yes, sir, it has. And the
- 14 City and Aquila are acting under the terms of that
- 15 agreement even though it has expired.
- 16 CHAIRMAN DAVIS: And KCPL's agreement is
- 17 for all perpetuity?
- 18 MR. COMLEY: That's what I understand.
- 19 We'll be offering copies of that franchise. It is for an
- 20 indefinite period of time.
- 21 MR. KEEVIL: Thank you, Mr. Comley.
- MR. COMLEY: Cass County has no opening
- 23 statement.
- 24 MS. PARSONS: If I may, just for
- 25 clarification purposes, this is Renee Parsons with Aquila.

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1 It is my understanding that we have reached an agreement
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- 2 with the City of Kansas City to delay any further
- 3 negotiations until December of 2008 after this docket is
- 4 resolved.
- 5 MR. COMLEY: I think that's correct.
- JUDGE DIPPELL: Thank you. Is there anyone
- 7 present with IBEW locals?
- 8 (No response.)
- 9 JUDGE DIPPELL: All right. Then City of
- 10 St. Joseph?
- 11 MR. STEINMEIER: The city St. Joseph waives
- 12 opening statement, your Honor. Thank you.
- JUDGE DIPPELL: City of Lee's Summit?
- 14 (No response.)
- JUDGE DIPPELL: No one from City of Lee's
- 16 Summit. Cass County has waived its opening. South Harper
- 17 residents?
- 18 MR. COFFMAN: My clients also waive an
- 19 opening statement.
- JUDGE DIPPELL: And is there anyone present
- 21 with the Department of Energy?
- (No response.)
- JUDGE DIPPELL: Okay. Seeing no one. Then
- 24 I believe, unless someone tells me otherwise, that that is
- 25 all of the opening statements. So we're at a convenient

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1 place, then, to take a little break. Let's break for 15
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- 2 minutes. Come back at 20 'til. Off the record.
- 3 (A BREAK WAS TAKEN.)
- 4 JUDGE DIPPELL: Let's go back on the
- 5 record. We took a break there, and the Chairman had a
- 6 brief discussion with the attorneys off the record, and I
- 7 want to go ahead and put that back on the record just to
- 8 make sure it's clear. He thought we were on the record,
- 9 but I'd already told the court reporter to stop recording.
- 10 So Mr. Chairman, did you want to ask your
- 11 question of Mr. Mills?
- 12 CHAIRMAN DAVIS: Judge, I guess what I
- 13 would like -- what I'd like to see here is I'd like to
- 14 see, one, if any of the parties have any objections to
- 15 declassifying Exhibits 17, 18 and 20 immediately, and then
- 16 I don't know, whatever you think is the appropriate time
- for -- because I don't believe there are any numbers
- 18 contained in those documents, but --
- 19 JUDGE DIPPELL: Okay. With regard to the
- 20 motion to declassify, the Chairman is talking about the
- 21 motion that has Exhibit 17, 18 and 20 from the
- 22 depositions. He was wondering if you can make a brief
- 23 review of that and see if there's anything objectionable
- 24 to declassifying in those three documents.
- 25 With regard to the rest of the documents,

- 1 I'm going to give the company a chance to respond before
- 2 we rule on that. I'm going to give the company until in
- 3 the morning, at the start of the hearing in the morning to
- 4 make a statement as to their other documents.
- 5 MR. CONRAD: Judge Dippell, first of all, I
- 6 think we're -- I didn't get a long time to study
- 7 Mr. Mills' motion, but the motion itself is not terribly
- 8 long. The understanding that I have is that there needs
- 9 to be justification for the application of the highly
- 10 confidential status in the first instance. It would seem
- 11 to suggest, then, that that justification existed already
- 12 and exists already.
- 13 I don't -- I don't know that I want to be
- 14 heard to say that the company shouldn't have or anybody
- 15 opposing the motion shouldn't have some opportunity to
- 16 respond to the motion, but I think the question really is,
- 17 and I think Mr. Mills' motion does make it clear, that
- 18 there was no written justification for the classification
- 19 of these documents in the first place. And it's a little
- late to come back and say, oh, by the way, now we're going
- 21 to supply that justification.
- I don't do a lot of practice anymore in
- 23 federal court, but I have -- I have been in courtrooms in
- 24 which federal judges have simply looked at a stack of
- 25 documents that somebody comes in and says, well, all of

- 1 those are highly confidential, and they'll look at two or
- 2 three and if they find that it's been overdesignated,
- 3 they'll declassify the entire stack on the basis that it's
- 4 been overly done. If there's a word or phrase or
- 5 something, that's really what we were about, rather than
- 6 just apply an HC stamp to the entire thing.
- 7 When we do testimony, and by your own
- 8 rules, we're expected to label a page as being HC that has
- 9 HC material on it, but we're also expected to identify the
- 10 specific number or phrase or word that is claimed to be
- 11 highly confidential. And it just seems to me that we need
- 12 to deal with that issue, and we need to deal with it
- 13 fairly quickly before we go very much further in this
- 14 hearing.
- We support Public Counsel's motion. I'm
- 16 trying to respond, I guess, in the context of your
- 17 suggestion that they have until tomorrow morning. I don't
- 18 know that that's a huge problem, but the further we get
- 19 into this proceeding before those things are ruled, I
- 20 guess my general concede, if you will, is that this is a
- 21 public service commission and this is a public utility and
- 22 the public's business ought to be done in the public view.
- JUDGE DIPPELL: I agree with those
- 24 statements, Mr. Conrad. However, as you realize, we are
- 25 not a federal court.

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1 MR. CONRAD: I understand.
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- 2 JUDGE DIPPELL: We are an administrative
- 3 agency and --
- 4 MR. CONRAD: Praise the Lord.
- 5 JUDGE DIPPELL: We try to make -- we want
- 6 to make sure this is all in the public interest, and we
- 7 don't want to declassify something that might hurt this
- 8 company or other companies or future negotiations just
- 9 because there was a rule that was maybe not complied with.
- 10 Let's make the punishment fit the crime. And I think they
- 11 need an opportunity respond. I think they do need to
- 12 respond in a manner that would say, these items need to be
- 13 kept confidential and these items don't, and explain why.
- MR. MILLS: Judge, if I may?
- JUDGE DIPPELL: Mr. Mills.
- MR. MILLS: Rather than simply
- 17 automatically giving them to tomorrow morning, could we
- 18 perhaps inquire of GPE, KCPL and Aquila whether they need
- 19 that much time and whether they object to declassifying
- 20 this information?
- JUDGE DIPPELL: Certainly. That's a very
- 22 good suggestion.
- MR. MILLS: They may very well be prepared
- 24 to address it right now, and I agree with Mr. Conrad, they
- 25 should be because they should have known at the time they

- 1 were designated why the stuff was highly confidential.
- 2 We're not asking them to look at it all and figure out why
- 3 it was confidential, but simply to reiterate why they
- 4 initially called it highly confidential. That really
- 5 shouldn't take very long. They may very well be prepared
- 6 and we can move forward.
- 7 JUDGE DIPPELL: Thank you, Mr. Mills.
- 8 That's a good suggestion, and I will ask GPE and Aquila to
- 9 respond to that.
- 10 MS. PARSONS: Your Honor, if I may? This
- 11 is Renee Parsons on behalf of Aquila. We didn't receive
- 12 the motion until yesterday, and we haven't had a chance to
- 13 go through it in detail, and to look at all of the
- 14 exhibits in detail to make a determination for specific
- 15 portions of it that may be declassified.
- In addition, we would like an opportunity
- 17 to respond in detail to the list of documents that have
- 18 been -- that Mr. Mills has requested to be declassified.
- 19 There's a big stack here. All of these materials include
- 20 board materials that were -- including board minutes,
- 21 board presentations, that contain financial information.
- 22 There's e-mails here that were sent to and from board
- 23 members.
- 24 And so we would have -- we do have an
- 25 objection to declassifying any of these documents at this

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1 point in time. I don't see any prejudicial value in -- I
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- 2 don't see any prejudice in continuing with the proceedings
- 3 without addressing the motion at this time. Mr. Mills
- 4 will have an opportunity to cross-examine any of the
- 5 witnesses over any of the material that's in here. We'd
- 6 just ask that it be done in-camera so that there is no --
- 7 none of the information is disseminated to the public.
- 8 But again, we would need an opportunity to
- 9 respond and we request an opportunity to respond if the
- 10 Commission would allow us to.
- JUDGE DIPPELL: GPE?
- 12 MR. ZOBRIST: On behalf of Great Plains
- 13 Energy and KCPl, we would agree with that position. There
- 14 should be an understanding that these documents were not
- 15 produced in response to a typical Data Request. They were
- 16 produced, my understanding is, in response to the document
- 17 request that was attached to the notice to take
- 18 depositions, and it was in the course of the depositions
- 19 that they were deemed to be highly confidential for
- 20 purposes of that examination.
- 21 We believe that either an HC designation or
- 22 a proprietary designation is appropriate because at this
- 23 time at least the Great Plains Energy documents were
- 24 written, the matter was subject to confidential
- 25 confidentiality agreements between the parties. Contract

- 1 negotiations were going on, if you will, settlement
- 2 discussions. And given the fact that the merger has not
- 3 been approved and may not be approved or may be subject to
- 4 conditions and the parties may choose to negotiate later
- 5 on, I think this would have a chilling effect upon
- 6 negotiations between Great Plains Energy and Aquila.
- 7 There would be no delay if we would begin examination of
- 8 these documents right now in closed session.
- 9 MR. CONRAD: Well, again, it's not my
- 10 motion, Judge, and I'll certainly defer to Mr. Mills, but
- 11 I think it deserves to be pointed out that the reason that
- 12 this is -- this is out there is because the content of
- 13 these documents has a tendency to reveal contacts between
- 14 the applicants, at the highest level the applicants and
- 15 the Commissioners who are deciding this case.
- And I think that the problem there is that
- 17 the public ought to know what's going on, and if there is
- 18 a basis for a Commissioner to recuse, I'm not saying there
- 19 is, I'm not saying there isn't, but if there's a basis,
- 20 then it would behoove us to deal with that right now
- 21 rather than after we're halfway in the proceeding and the
- 22 whole record has been -- has been contaminated by that.
- JUDGE DIPPELL: Well, this is the reason
- 24 that the Chairman suggested that you look at Exhibits 17,
- 25 18 and 20, those specifically involving those

- 1 communications. Mr. Mills?
- 2 MR. MILLS: I was just going to respond
- 3 briefly to Mr. Zobrist's characterization of the chilling
- 4 effect. I don't -- I don't see how there would be a
- 5 chilling effect because any of this information that's
- 6 discussed would be discussed in-camera, and the people
- 7 that are likely to be doing the negotiations have already
- 8 seen this information, will be in here during the
- 9 in-camera session, and whether or not it's public or
- 10 private, the negotiators and the parties involved will be
- 11 privy to it. So I don't think that's a valid argument for
- 12 not moving forward.
- 13 And furthermore, there are only seven
- 14 categories under the Commission's rule that could cause
- 15 this stuff to be designated as highly confidential. I
- 16 don't think it would be too much to ask for either Aquila
- 17 or GPE to point out which ones they think might apply and
- 18 why they would still apply to documents that may have been
- 19 subject to confidentiality agreement when the negotiations
- 20 were going on, but now that the merger has been announced,
- 21 the final documents are there and the regulatory treatment
- 22 is applied for, I don't think those confidentiality
- 23 agreements any longer apply.
- 24 MR. ZOBRIST: If I may respond on behalf of
- 25 Great Plains Energy and KCPL. There are some very

- 1 important parties who are not here in closed session, and
- 2 that is the investing public, that is Wall Street, that is
- 3 other third parties who could have a tremendous amount of
- 4 influence upon the future of this transaction.
- 5 I do believe that under the confidential
- 6 information rule 4 CSR 240-2.135, at least under the
- 7 proprietary information section, that there are items of
- 8 financial and business information that would be highly
- 9 confidential or proprietary, pardon me, proprietary, and
- 10 I'd be glad to go through those one at a time. I don't
- 11 have all those documents right in front of me right now.
- 12 Certainly there's nothing delaying the
- 13 proceedings right now if we want to continue in closed
- 14 session.
- JUDGE DIPPELL: Okay. I'm going to give
- 16 Great Plains and Aquila, KCPL, until in the morning to
- 17 review -- to respond in detail to the motions. With
- 18 regard to -- I don't believe I got the question answered,
- 19 though, with regard to those three specific items, can you
- 20 do a quick review of that and tell us, do you need more
- 21 time on that as well?
- 22 MS. PARSONS: Yes, we would need more time,
- 23 because that would also go to the reason why all of the
- 24 other documents that are attached to that motion would
- 25 also be confidential, and we would not want to declassify

- 1 any of those documents.
- 2 MR. COFFMAN: Your Honor?
- JUDGE DIPPELL: Mr. Coffman.
- 4 MR. COFFMAN: If I might ask for a point of
- 5 clarification. It doesn't seem unreasonable to give KCPL
- 6 a chance to designate certain materials. What does this
- 7 mean for today's proceeding? It seems to me that the
- 8 public certainly has a right to hear as much as can
- 9 possibly be open to the public as far as cross-examination
- 10 involving these documents, particularly as they relate to
- 11 the integrity of the Public Service Commission
- 12 proceedings.
- JUDGE DIPPELL: For today, they would be
- 14 treated as confidential. They would -- any examinations
- 15 would be in-camera for today until the motion is ruled
- 16 upon.
- 17 MR. COFFMAN: So there would need to be
- 18 another motion to declassify those materials?
- 19 JUDGE DIPPELL: No. If the motion should
- 20 prevail, then I would -- the Commission would declassify
- 21 those items. But yes, as far as today's transmission
- 22 goes, it would be in-camera. We could declassify the
- 23 transcript and so forth when that's completed. Let me -
- 24 I'm going to go off the record just briefly to poll the
- 25 Commissioners and then come back on to a witness.

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(AN OFF-THE-RECORD DISCUSSION WAS HELD.)

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JUDGE DIPPELL: On the record.
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                    CHAIRMAN DAVIS: Okay. For the record --
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    well, I guess for the record I've already stated my
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    position, that the documents should be declassified, and
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     certainly in light of the content of those documents, if
 7
    any of the parties make a motion or if any of the parties
     wish for me to recuse myself, then I will certainly do so.
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                    JUDGE DIPPELL: Okay. I'm going to go back
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     off the record just a moment.
11
                    (AN OFF-THE-RECORD DISCUSSION WAS HELD.)
12
                    JUDGE DIPPELL: Okay. Once again, my
     ruling is going to be that, with regard to the motion, I'm
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14
    going to rule on that tomorrow after Great Plains has had
     a chance to respond in detail, but with the exception
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    there are certain pages, specifically being pages -- or
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17
    Exhibits 17, 18 and 20, which deal with conversations with
18
     the Commission, which seems to be -- which is a concern
    for the Commissioners as well as the parties with regard
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     to the appearance of impropriety.
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                    And wanting that to be open, the
22
    Commission's ruling is going to be that, with regard to
23
     those three items, the specific parts of those regarding
    conversations with the Commissioners are going to be
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    made -- are going to be declassified. The other portions
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- 1 of those, including the attachments, are going to remain
- 2 classified until further ruling. Have I made that
- 3 completely unclear?
- 4 MR. BOUDREAU: I think it's unclear to me
- 5 because I'm not sure what portions you are talking about
- 6 specifically. I think one of the things that I was
- 7 interested in is to have an opportunity, depending on what
- 8 the Commission is ruling, to take a look at the documents
- 9 because not all of it necessarily -- I mean, deals with a
- 10 variety of topics. So perhaps I'm looking for a little
- 11 bit more guidance from the Commission about what portions
- 12 of the documents specifically you're referring to.
- JUDGE DIPPELL: And I'm going to
- 14 specifically get copies of the document and redact the
- 15 highly confidential portions and leave the other portions
- 16 available and we'll get that, it will probably be after
- 17 our lunch break. But in the meantime, I'm telling you
- 18 that the portions dealing with conversations with the
- 19 Commissioners is going to be considered public
- 20 information.
- Okay. The next issue was the witness
- 22 order.
- MR. ZOBRIST: Judge, we're prepared to put
- 24 Mr. Chesser and Mr. Downey on the stand. They are present
- 25 in the hearing room.

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1 JUDGE DIPPELL: And is there a problem with
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- 2 the other parties with those parties basically coming now
- 3 out of order compared to the way they were presented in
- 4 the issues list?
- 5 MR. MILLS: There certainly is some
- 6 problem. For one, I was prepared to go forward with
- 7 Mr. Empson and Mr. Green before we got to Mr. Chesser and
- 8 Mr. Downey. It would be difficult for me to rearrange my
- 9 questioning to do it the other way around.
- 10 And second, I never received any
- 11 notification that this change was in the works officially
- 12 until this morning. When I came in the hearing room this
- 13 morning, counsel for KCPL or GPE showed me a copy of an
- 14 e-mail that was sent, I believe, to the general delivery
- 15 e-mail address of Public Counsel at about seven o'clock
- 16 Friday evening. Of course, that didn't get forwarded to
- 17 me because it wouldn't get forwarded after hours.
- 18 GPE knew that there was a problem with
- 19 transmission because apparently it tried to go out earlier
- 20 in the day and didn't get to parties. I think if they
- 21 really wanted this to happen, they could have bothered
- 22 with a follow-up phone call over the weekend to make sure
- 23 everybody knew this was happening and had a chance to
- 24 prepare. I'm simply not very well prepared to move
- 25 forward with Mr. Chesser and Mr. Downey, who were

- 1 scheduled to be here on Wednesday. I don't have any
- 2 problem if the Commission wants to talk to them today with
- 3 doing that, so long as they are available again later in
- 4 the week if necessary.
- 5 JUDGE DIPPELL: Mr. Thompson, you look like
- 6 you had a response earlier? No?
- 7 MR. THOMPSON: I have a different issue to
- 8 bring to your attention.
- 9 JUDGE DIPPELL: Okay. Let's deal with this
- 10 one first.
- 11 MR. ZOBRIST: Well, as far as the inability
- 12 to get an e-mail to Mr. Mills, we certainly apologize for
- 13 any oversight. We thought that we had communicated that.
- 14 I apologize to Mr. Mills if we didn't place a phone call
- 15 to him. Last week he did participate in the depositions
- of Mr. Chesser and Mr. Downey, which lasted about four
- 17 hours apiece, so he's generally familiar not only with
- 18 Mr. Downey's prefiled testimony but what they testified to
- 19 in the depositions.
- The gentlemen are available today. I would
- 21 urge the Commission to go forward, and if we have an issue
- 22 that we need to deal with later and if they have to be
- 23 brought back, we'll certainly do that if that is the order
- 24 of the Commission.
- JUDGE DIPPELL: Mr. Conrad?

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1 MR. CONRAD: Yes. And forgive me for going
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- 2 a little bit out of order here, but we too did not get
- 3 this e-mail that seems to be floating around somewhere.
- 4 We did get it ahead of Mr. Mills. I think it showed up in
- 5 my box or in box sometime Saturday morning.
- JUDGE DIPPELL: Mr. Conrad, I need you
- 7 speak into the microphone.
- 8 MR. CONRAD: Yeah. It probably came in
- 9 sometime, showed up in my in box about Saturday morning.
- 10 It's certainly true that at the outset of this proceeding
- 11 your Honor indicated that we would go per the order, and
- 12 that's what we had to some extent prepared for. I
- 13 appreciate the fact that these gentlemen are here today
- 14 and would, I guess, endorse Mr. Mills' suggestion that if
- 15 they want to go forwarded to and the Commission wants to
- 16 talk to them today, that's fine, but I'd like to have an
- 17 opportunity to put some cross together on them, which in
- 18 the sequence of things we really didn't have.
- 19 I didn't attend, by the way. My associate
- 20 did, the then he immediately went to San Antonio.
- JUDGE DIPPELL: Okay. Are there any other
- 22 objections to the witness order?
- MR. BOUDREAU: I don't know if it's an
- 24 objection. Just an observation. I think the only reason
- 25 that Mr. Chesser and Mr. Downey were originally indicated

- 1 as being available or here on the 5th was because of some
- 2 availability issues, which have since been resolved. So
- 3 it seems to me in terms of order of evidence it makes
- 4 sense to do that.
- 5 As far as e-mails kind of rambling around
- 6 in ether, we didn't get these motions on declassification
- 7 until yesterday either.
- 8 JUDGE DIPPELL: Okay. I've had enough
- 9 fighting about the e-mail timing. The issue at hand is
- 10 who's going to be the first witness. Commissioners, do
- 11 you have a preference?
- 12 CHAIRMAN DAVIS: Judge, my recommendation
- 13 is you either follow the witness list that was set or, if
- 14 Mr. Mills wants to, given the allegations raised in his
- 15 motion, if he wants to take Mr. Green first and voir dire
- 16 Mr. Green, you know, I think you should give due deference
- 17 to Mr. Mills' request.
- 18 JUDGE DIPPELL: Commissioner Murray?
- 19 COMMISSIONER MURRAY: I don't disagree with
- 20 that.
- 21 JUDGE DIPPELL: Commissioner Appling?
- 22 COMMISSIONER APPLING: Not a problem with
- 23 me.
- JUDGE DIPPELL: Mr. Mills, would you prefer
- 25 Mr. Green go or would you prefer to wait until after the

- 1 Commission rules on your motion?
- 2 MR. MILLS: I certainly don't mind
- 3 following the order of witnesses that we agreed upon and
- 4 filed with the Commission. So far as I know, I have not
- 5 made any motion or any allegations at this point other
- 6 than a motion to declassify some of this information, and
- 7 that's based primarily on the fact that it doesn't seem to
- 8 have any reasonable basis that it be classified as
- 9 confidential and the fact that neither company provided
- 10 any reason according to the Commission's rules.
- 11 I understand that you're going to give them
- 12 some time, but really all they have to do is not figure
- out why it's confidential, but simply tell you why they
- 14 thought it was confidential when they marked it that way.
- 15 And that's the only motion I have outstanding, and there
- 16 really aren't any allegations in that.
- 17 JUDGE DIPPELL: Okay. We're going to go
- 18 forward with the order of witnesses that was proposed.
- 19 Mr. Dottheim?
- 20 MR. DOTTHEIM: Yes, Judge. I'd like to
- 21 clarify one thing, because the order of witnesses that was
- 22 agreed to, I put together the order of witnesses.
- JUDGE DIPPELL: Yes, Mr. Dottheim.
- MR. DOTTHEIM: And it was done, I was
- 25 working from a schedule as to availability, and I believe

- 1 the document that was filed late on Wednesday, the 21st,
- 2 indicated that very possibly parties would want to address
- 3 the order of witnesses, and I expected that last week that
- 4 the order of witnesses might be under some review.
- 5 I did not hear from anyone regarding the
- 6 order of witnesses myself until I had a conversation with
- 7 Mr. Fischer for KCPL on Thursday afternoon. And I myself
- 8 didn't receive the change proposed by the company in the
- 9 list of witnesses until Friday afternoon. There evidently
- 10 was some difficulty that KCPL was experiencing in having
- 11 the e-mail delivered because I was expecting it, did not
- 12 receive it. I called Mr. Fischer. It was sent out again.
- 13 I received it because it was forwarded specifically to me.
- 14 We received the two e-mails that were sent out 7 p.m.
- 15 Friday night, which possibly was the earliest that other
- 16 people may have received it.
- So I'm sorry, that may not add much
- 18 clarity, but when people talk about or when the Bench
- 19 refers to the order of witnesses that was agreed to, I
- 20 thought that last week hopefully earlier in the week there
- 21 might be some possibility for modifying the schedule of
- 22 witnesses.
- JUDGE DIPPELL: I appreciate that,
- 24 Mr. Dottheim. I appreciate how difficult it was to put
- 25 together that list given the number of conflicts that were

- 1 on it. So at this point we're not going to get to any of
- 2 the witnesses if we don't actually get one on the stand.
- 3 So I'm going to go forward with the order as it was
- 4 proposed. If you-all want to discuss over your lunch
- 5 break any changes and get people to agree to them, then we
- 6 can go forward with those changes.
- 7 MR. THOMPSON: Your Honor, if I could bring
- 8 one thing to your attention?
- 9 JUDGE DIPPELL: Yes, sir. You said you had
- 10 another issue.
- 11 MR. THOMPSON: I do, and it has nothing to
- 12 do with e-mails, lost or found. Staff at this time wants
- 13 to state that it fully supports the motion in limine filed
- 14 by Mr. Conrad on behalf of his several clients, and we
- 15 would urge you, Judge, to rule on that before we impanel
- 16 the first witness. Thank you.
- 17 JUDGE DIPPELL: Thank you for bringing that
- 18 up, Mr. Thompson. I am going to rule on Mr. Conrad's
- 19 motion. I appreciate -- I want to say that I appreciate
- 20 Mr. Conrad having filed his motion when he did because
- 21 that was the kind of motion that I had anticipated in the
- 22 procedural schedule when I encouraged the parties to do
- 23 so.
- 24 However, I believe this is a legal question
- 25 as to whether or not there is a merger, consolidation or

- 1 whatever, but it is a legal question that cannot be
- 2 answered without having the facts being heard. And,
- 3 therefore, we are not -- we're going to overrule the
- 4 motion and allow the synergies to be discussed.
- 5 MR. ZOBRIST: Judge, may I ask a point of
- 6 clarification? If we're proceeding with the list as
- 7 prepared by Mr. Dottheim, I believe the first witness
- 8 would be Chris Giles, and if that is so, if you would
- 9 indicate that, and then also advise me if Mr. Chesser and
- 10 Mr. Downey may be excused until Wednesday, because they
- 11 are here if anyone wants to, but if we're reverting
- 12 strictly speaking to the list of issues and the order of
- 13 witnesses, I just need to know that.
- MR. MILLS: If this may, and this I hope
- 15 will clarify things rather than muddy them further. My
- objection is not to having Mr. Chesser and Mr. Downey
- 17 testify today. I think had we greed to that up front, I
- 18 think that would make sense. That's when they should be
- 19 here. My only problem is I didn't find out that this was
- 20 happening until too late for me to prepare with them
- 21 today.
- I would be perfectly happy to try to get
- 23 ready over the lunch hour to cross Mr. Chesser and
- 24 Mr. Downey so that their trip won't be wasted. It may be
- 25 that all the other parties and the Bench is perfectly

- 1 ready to go forward with them, and I'll try to do the
- 2 same. I'm just hoping that in exchange for me doing that,
- 3 that GPE and KCPL will make them available when they were
- 4 scheduled to be available if there is further questions
- 5 for them.
- JUDGE DIPPELL: All right. Would that be
- 7 agreeable, Mr. Zobrist?
- 8 MR. ZOBRIST: I think so, Judge, but I
- 9 would want to know, for example, the nature of the issue
- 10 that Mr. Mills felt he was unable to inquire of the
- 11 witnesses. I think that sounds like a reasonable
- 12 solution. I just don't want to waste these gentlemen's
- 13 time. I appreciate Mr. Mills' comments to that effect.
- 14 JUDGE DIPPELL: I don't think their time
- 15 will be wasted.
- MR. ZOBRIST: No, no. I'm sorry. I just
- 17 meant sitting having a cup of coffee and not talking to
- 18 the Commissioners and answering questions.
- 19 JUDGE DIPPELL: I understand. We're going
- 20 to need all of the witnesses to remain flexible throughout
- 21 this hearing because, as you can see, sometimes things get
- 22 off to a slow start. So yes, let's go forward with
- 23 Mr. Giles first, just because that's what everybody was
- 24 prepared to do. Let's -- I'm not going to excuse those
- 25 witnesses now. Let's discuss it over the lunch hour and

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1 see if we can't get them on the stand still today, and
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- 2 with the caveat that they may be recalled on Wednesday
- 3 when they were expected to be here.
- 4 MR. ZOBRIST: So my question is, you want
- 5 Mr. Chesser and Mr. Downey to remain here because they may
- 6 go on right after lunch rather than going on right now?
- 7 JUDGE DIPPELL: Yes. Let's get started
- 8 with the first witness. Mr. Conrad?
- 9 MR. CONRAD: This is in the interest of
- 10 expedition. I understand your Honor's ruling with respect
- 11 to the motion in limine, and rather than have to go
- 12 through the process of up and down objection, objection,
- 13 objection, would your Honor grant me a continuing
- 14 objection along the same lines so we don't have to go
- 15 through that --
- JUDGE DIPPELL: Certainly.
- 17 MR. CONRAD: -- process each time and let
- 18 it be understood that it is subject to the objection?
- 19 JUDGE DIPPELL: Certainly. Let it be
- 20 stated for the record that Mr. Conrad has a continuing
- 21 objection to the -- similar to his notion in limine to any
- 22 evidence that comes in regarding the synergies and that
- 23 specific testimony, and that that continuing objection is
- 24 continually overruled.
- MR. CONRAD: Thank you.

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1 MR. ZOBRIST: Judge, one final point, and
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- 2 obviously we'll accommodate and follow your rulings.
- 3 Mr. Giles did present only surrebuttal testimony. If we
- 4 could take a break now, we could certainly make
- 5 Mr. Chesser and Mr. Downey available first and then
- 6 Mr. Giles right after that. I see Mr. Dottheim nodding.
- 7 It might be a little more in order to have the CEO of
- 8 Great Plains Energy and then the CEO of KCPL and then
- 9 Mr. Giles testify.
- JUDGE DIPPELL: Mr. Mills, any objection?
- MR. MILLS: I don't object to that.
- 12 JUDGE DIPPELL: So you're suggesting an
- 13 early lunch?
- 14 MR. ZOBRIST: Yes, your Honor.
- JUDGE DIPPELL: If we can get off on a
- 16 better start after lunch, let's just do that. Let's break
- 17 until 12:30.
- 18 MR. ZOBRIST: And go forward with
- 19 Mr. Chesser?
- JUDGE DIPPELL: And I will be here and you
- 21 all be here at 12:30, too?
- MR. ZOBRIST: And we will go forward with
- 23 Mr. Chesser at that time, Judge; is that correct?
- JUDGE DIPPELL: Yes. Off the record.
- 25 (A BREAK WAS TAKEN.)

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1 JUDGE DIPPELL: I passed out to the parties
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- 2 today the Bench's copy of Exhibit 17, 18 and 20 that are
- 3 the subject of the Motion to Declassify with all the
- 4 portions redacted except those dealing with the
- 5 conversations with the Commission. This is a preliminary
- 6 version subject to further declassification after ruling
- 7 on the motion. And is there comment?
- 8 MS. PARSONS: Yes, I would like to respond
- 9 if I could.
- 10 JUDGE DIPPELL: Okay.
- 11 MS. PARSONS: After reviewing what's been
- 12 redacted, I would also have an objection to leaving any
- 13 information regarding the KCC and communications with the
- 14 KCC. That's not the subject of these proceedings, and I
- 15 don't think relevant to these proceedings. So I would
- 16 also argue that that information should be redacted from
- 17 Exhibit 17, Exhibit 18 and Exhibit 19 -- excuse me,
- 18 Exhibit 20.
- JUDGE DIPPELL: Well, it's not being
- 20 admitted as evidence, so whether or not it's relevant will
- 21 come up later. Right now we're just talking about whether
- 22 or not it should be made public, and I see no reason to
- 23 keep conversations with the Kansas Corporation Commission
- 24 or that there were scheduled meetings with them public.
- 25 MS. PARSONS: And I would also argue that

- 1 some of the redacted material is still -- in this form is
- 2 still legible. I can still read many of the references
- 3 that have been crossed out. I would just encourage the
- 4 Commission to maybe black out those sections that have
- 5 been redacted.
- JUDGE DIPPELL: I will be happy to make my
- 7 lines thicker and blacker before this is -- I guess what
- 8 I'll do is submit this version with a short notice or
- 9 whatever about the ruling and just go ahead and submit it
- 10 to EFIS so that it's clear on the record what is redacted
- 11 for my preliminary ruling.
- 12 MS. PARSONS: Well, if I understand you
- 13 correctly, you're going to file your copy of this thin
- 14 line redacted version where some of the references can
- 15 still be read?
- 16 JUDGE DIPPELL: No. I would black it out
- 17 before I submitted it to EFIS.
- MS. PARSONS: Excuse me. I misunderstood.
- 19 JUDGE DIPPELL: I guess I'm saying, if you
- 20 can read the words there, I apologize. Please keep the
- 21 copies that you have to yourselves and not -- maybe I'll
- 22 ask you to return those all to me at the end of the day so
- 23 that I can make a better version where you can't read the
- 24 words, and I will file that in EFIS. You-all can make
- 25 your copies off of EFIS.

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1 All right. Until tomorrow's ruling, and I
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- 2 will remind the company to -- in your response, if there's
- 3 information that is proprietary instead of highly
- 4 confidential or that's your argument, then designate that
- 5 as such, and anything that is not falling under one of
- 6 those categories needs to be so specified so that it can
- 7 be made public. Okay. Let's go ahead and get started
- 8 with a witness.
- 9 MR. ZOBRIST: Great Plains Energy would
- 10 call Michael J. Chesser to the stand at the request of
- 11 Staff or simply make him available to Staff. I presume
- 12 you want to call him.
- 13 MR. WILLIAMS: Staff calls Michael Chesser.
- 14 JUDGE DIPPELL: Thank you.
- 15 (Witness sworn.)
- JUDGE DIPPELL: Thank you. Mr. Williams,
- 17 you may go ahead.
- 18 MICHAEL CHESSER testified as follows:
- 19 CROSS-EXAMINATION BY MR. WILLIAMS:
- Q. What is your name?
- 21 A. Name is Michael Joseph Chesser.
- 22 Q. And how do you spell your name?
- 23 A. C-h-e-s-s-e-r.
- Q. Who employs you and in what capacity?
- 25 MR. CONRAD: Judge, forgive me. I'm sorry,

- 1 I wasn't quick with my finger, but the question came up
- 2 over the break of witnesses that are called by Staff I
- 3 presume are being called adverse, as adverse witnesses.
- 4 That hasn't been stated, but I just -- if that's not the
- 5 case, I guess I'd like to know, A, and B, what order of
- 6 cross then are we using?
- 7 I had talked over the break with counsel
- 8 for GPE and counsel for Aquila as well as Mr. Dottheim for
- 9 Staff, and it was the sense that we would use the order of
- 10 cross that was set up for other Staff witnesses, with the
- 11 exception that -- excuse me, other GPE or Aquila
- 12 witnesses, with the exception that Staff would be -- would
- 13 be leading off, and I think that's -- that's kind of where
- 14 we left it. I throw it out before we get off into lala
- 15 land here. I apologize. I know you're trying to get to
- 16 witnesses.
- 17 JUDGE DIPPELL: No. That's fine. That's
- 18 fine. I was assuming that Mr. Chesser was appearing at
- 19 the request of Staff and so we would go in the order of
- 20 cross-examination as if he were a Staff witness. No.
- 21 MR. ZOBRIST: As if he were a Great Plains
- 22 Energy witness who prefiled testimony.
- JUDGE DIPPELL: Okay. Mr. Williams, is
- 24 that your understanding?
- 25 MR. WILLIAMS: That's fine, whatever the

- 1 parties want to do.
- 2 JUDGE DIPPELL: Except that Staff is
- 3 leading off. And for those of you who don't usually
- 4 practice before the Commission, we, after
- 5 cross-examination, have Commission questions, and then we
- 6 will have further cross-examination and then we allow
- 7 redirect. At that point, is this Staff's witness for
- 8 redirect?
- 9 MR. ZOBRIST: No. It's my witness for
- 10 redirect, Judge.
- 11 MS. PARSONS: Judge, we would ask to use
- 12 that same procedure for the Aquila witnesses Mr. Empson
- 13 and Mr. Green.
- JUDGE DIPPELL: Are you saying --
- MR. WILLIAMS: Staff's calling them as
- 16 witnesses as well.
- 17 JUDGE DIPPELL: For Staff. Okay. The ones
- 18 that Staff is calling. Do I have any objection to that
- 19 procedure?
- 20 MR. MILLS: I don't have an objection. I'm
- 21 not sure I understand it. Who does redirect, and they do
- 22 redirect without having done direct, is that how we're
- 23 going to do it?
- JUDGE DIPPELL: They're going to do
- 25 redirect instead of cross.

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1 MR. MILLS: At what point?
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- 2 JUDGE DIPPELL: At the end.
- 3 MR. MILLS: The very end. Okay. Got you.
- 4 JUDGE DIPPELL: And we'll just give
- 5 Staff -- when we get to cross, because Staff is starting
- 6 with their cross basically. Okay.
- 7 CHAIRMAN DAVIS: Can I -- did Mr. Chesser
- 8 prefile testimony?
- 9 MR. ZOBRIST: He did not.
- JUDGE DIPPELL: No.
- 11 CHAIRMAN DAVIS: Okay. I didn't have it,
- 12 so I was -- but we're treating as if he did; is that
- 13 correct?
- JUDGE DIPPELL: Yes.
- MR. WILLIAMS: Procedurally.
- JUDGE DIPPELL: We're going to treat the
- 17 Staff's questions now as if it were his prefiled
- 18 testimony.
- 19 MR. ZOBRIST: No. I'm sorry. The Staff is
- 20 the main cross-examiner, but instead of going last,
- 21 they're going first. So the order will be as if
- 22 Mr. Chesser had prefiled testimony, except Staff will go
- 23 first, but I still, as GPE's counsel, have the right to do
- 24 redirect at the end of Commissioner questions and full
- 25 cross-examination. That's my understanding.

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1 MR. CONRAD: And that then clarifies, I
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- 2 think, that Staff's examination here is in the nature of
- 3 cross-examination rather than direct.
- 4 JUDGE DIPPELL: Yes. Yes.
- 5 MR. CONRAD: Trying to avoid an objection.
- JUDGE DIPPELL: Thank you. Okay.
- 7 Mr. Williams, are you clear?
- 8 MR. WILLIAMS: I think I have a question
- 9 pending, but I'll go ahead and reask it.
- 10 JUDGE DIPPELL: Go right ahead.
- 11 BY MR. WILLIAMS:
- 12 Q. Who employs you and in what capacity?
- 13 A. Great Plains Energy is my employer, and I
- 14 serve as chairman of the board and chief executive
- 15 officer.
- 16 Q. What are your duties as CEO and chairman of
- 17 the board of Great Plains Energy?
- 18 A. My responsibility is to chart the long-term
- 19 strategy for the company, to hire, develop key executive
- 20 talent and to make sure that the key stakeholders, the
- 21 employees, the customers, the shareholders and the
- 22 community all receive significant value from the company.
- Q. What is the business purpose of Great
- 24 Plains Energy?
- 25 A. The purpose of Great Plains Energy, Great

- 1 Plains is a holding company, and its primary subsidiary is
- 2 Kansas City Power & Light. It also has a subsidiary
- 3 called Strategic Energy. So it's best expressed in the
- 4 business purposes of both of those entities.
- 5 For Kansas City Power & Light, the purpose
- 6 is to provide electric service to the customers across the
- 7 Kansas City service area that we -- that we serve, and in
- 8 the process to provide reliable power at the lowest
- 9 possible cost and at the same time provide support for the
- 10 economic growth of the region. In the case of Strategic
- 11 Energy, they -- they are competitive suppliers in states
- 12 where the market is not regulated, and they work on behalf
- 13 of commercial and industrial customers to purchase power
- 14 and, on their behalf, to make sure it's delivered in the
- 15 time, in the framework that they require.
- Q. When did Great Plains Energy first become
- 17 interested in acquiring Aquila?
- 18 A. I came on board in October of 2003, and
- 19 beginning in 2004 we began a long-term strategic review
- 20 for Great Plains Energy going forward. And in that
- 21 review, one of the natural things we looked at is were
- 22 there any combinations that would make sense that would
- 23 add value to our customers and our shareholders. A wide
- 24 variety of possible combinations were looked at, including
- 25 Aquila.

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1 So I quess it's fair to say that we were
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- 2 evaluating alternatives all the way back to then. Now, in
- 3 this specific case, in terms of level of interest, the
- 4 interest was heightened in, I think it was spring of 2006
- 5 when it became clear that Aquila was going to look at
- 6 strategic alternatives themselves. So we began to engage
- 7 more intently in specific opportunity that Aquila
- 8 presented.
- 9 Q. When did Great Plains Energy first start
- 10 considering requesting sharing of synergies and a
- 11 regulatory amortization in connection with acquiring
- 12 Aquila?
- 13 A. During the process of our assessment of the
- 14 alternative during the summer, fall of 2006, we were
- 15 trying to develop a business model that would ensure that
- 16 we were able to deliver the value to all the stakeholders.
- 17 So we wanted to make sure we could show significant
- 18 savings to customers, maintain the financial integrity of
- 19 the company, and a significant construction program, and
- 20 we looked at what we thought would be a fair and
- 21 reasonable regulatory agreement around that, and we
- 22 identified those two items that you're talking about as
- 23 helping to achieve that balance.
- Q. And at that time, did you also identify
- 25 recovery of actual interest expense as opposed to some

- 1 imputed credit worthy interest expense?
- 2 A. Right. Those were the three primary areas,
- 3 the sharing synergy savings, providing amortization for
- 4 the significant capital investments that Aquila was going
- 5 to have to be making, and realizing interest savings.
- 6 MR. WILLIAMS: I'm going to need to get
- 7 some exhibits marked.
- JUDGE DIPPELL: All right.
- 9 MR. WILLIAMS: If it's been collated
- 10 properly, there should be eight here total.
- 11 JUDGE DIPPELL: And previously Staff had
- just previously marked Exhibit No. 100, correct?
- MR. WILLIAMS: Yes.
- 14 JUDGE DIPPELL: So your first exhibit
- 15 number is 101?
- MR. WILLIAMS: That's my understanding.
- 17 JUDGE DIPPELL: Mr. Williams, you've handed
- 18 us all a packet of eight different exhibits, but it's just
- 19 the first one?
- 20 MR. WILLIAMS: I'll break it down. Yes, it
- 21 will be the first one.
- 22 MR. ZOBRIST: Judge, I would note that
- 23 within these -- this group, Exhibit 101, there are at
- 24 least three exhibits that are currently HC. I believe
- 25 they all may be if they were using Mr. Chesser's

1 designation. Until the Commission rules on the motion of

- 2 Mr. Mills, I would request that that HC status be
- 3 maintained.
- 4 JUDGE DIPPELL: And it will be so,
- 5 Mr. Williams.
- 6 MR. WILLIAMS: Actually, the first exhibit
- 7 was Exhibit No. 26 during the depositions.
- 8 JUDGE DIPPELL: And is that -- so it's
- 9 Exhibit No. 101 for the hearing?
- 10 MR. WILLIAMS: And it's also currently
- 11 designated highly confidential.
- 12 MR. ZOBRIST: Judge, I want to make certain
- 13 I understand. Is this Exhibit 26 or is this Exhibit 101?
- JUDGE DIPPELL: It's Exhibit No. 101HC at
- 15 this moment.
- MR. MILLS: Wasn't there a piece of
- 17 prefiled testimony marked as Exhibit 101 or numbered as
- 18 Exhibit 101?
- JUDGE DIPPELL: Not unless Staff --
- MR. FISCHER: Marked as 100, I believe,
- 21 Judge.
- MR. MILLS: Okay. I thought the testimony
- 23 and the report was marked.
- 24 (EXHIBIT NO. 101 WAS MARKED FOR
- 25 IDENTIFICATION BY THE REPORTER.)

- 1 BY MR. WILLIAMS:
- 2 Q. Mr. Chesser, I've handed you a stack of
- 3 documents, and the first one has been marked for
- 4 identification as Exhibit No. 101HC. Without getting into
- 5 the content of that, what is that exhibit?
- 6 A. This says Exhibit 26 on here, right?.
- 7 Q. That was marked as a deposition exhibit at
- 8 a deposition taken on November 28th of this year.
- 9 A. All it says on the bottom of the page is
- 10 Exhibit 26, 11/28/07. Yes.
- 11 Q. What is the date of the exhibit?
- 12 A. July 19, 2006.
- 13 Q. And what is it?
- 14 A. It's a memo to the board of directors, and
- 15 it says regarding board call materials.
- 16 Q. And whose board of directors is the memo
- 17 directed to?
- 18 A. Great Plains Energy board of directors.
- 19 Q. And does this memorandum describe the
- 20 process that was being used in -- that's going to be
- 21 employed by Aquila in soliciting bids and reaching a
- 22 potential acquisition of Aquila agreement?
- 23 A. I think it represents a process that we
- 24 envisioned at the time.
- 25 Q. And does it indicate in the document

- 1 that -- I'm not sure we need to go into HC for this or
- 2 not. Turning to the last page of that document, is there
- 3 a discussion of what at that point in time Great Plains
- 4 Energy was contemplating in terms of its position on what
- 5 would be required in acquiring Aquila with regard to
- 6 regulatory matters such as -- let me back up.
- 7 Did it set out some assumptions that Great
- 8 Plains Energy had made regarding regulatory treatment for
- 9 making a decision about acquiring Aquila?
- 10 A. Yeah, it says for the --
- 11 MR. ZOBRIST: Mr. Chesser, the details are
- 12 HC. I think you can answer his question without going
- 13 into HC.
- 14 THE WITNESS: Right. Well, first of all,
- 15 I'd like to emphasize the first phrase. It says, for the
- 16 purposes of the attached analysis. We conducted in this
- 17 process a lot of different analysis, a lot of different
- 18 scenarios. So for the purpose of that particular analysis
- 19 that we were sharing with the board, we made these
- 20 assumptions around ROE, equity and sharing of synergies,
- 21 and it was intended to give them an order of magnitude
- 22 what the potential financial plan would look like.
- 23 BY MR. WILLIAMS:
- Q. And is there a statement in there that,
- 25 quote, the regulator's response to this plan and its

1 concepts will be critical to our final evaluation of the

- 2 transaction, close quote?
- 3 A. Yes.
- 4 Q. And does that immediately follow those
- 5 assumptions that were set out in the analysis?
- A. It does, but keep in mind there's no timing
- 7 on that. In other words, it will -- their response to the
- 8 plan, this concept will be critical to our final
- 9 evaluation whether we go forward with the transaction,
- 10 which has not been made at this point.
- 11 Q. And who is the memorandum from?
- 12 A. Chief financial officer.
- 13 Q. Chief financial officer of Great Plains
- 14 Energy?
- 15 A. Of Great Plains Energy.
- 16 Q. So this is a management memo to the board
- of directors of Great Plains Energy?
- 18 A. It was, and just to reiterate again, he was
- 19 communicating to the board was that, you know, here's an
- 20 analysis based on these assumptions, and that in the end,
- 21 the decision, the final decision to go forward with the
- 22 transaction would be dependent on regulatory treatment,
- 23 which I think is certainly appropriate.
- Q. Would you take a look at the next document
- 25 that I provided to you, and it's marked down at the bottom

- 1 as Exhibit No. 27, but for purposes of the proceedings
- 2 here today, it should be marked as Exhibit 102HC.
- 3 (EXHIBIT NO. 102HC WAS MARKED FOR
- 4 IDENTIFICATION BY THE REPORTER.)
- 5 BY MR. WILLIAMS:
- 6 Q. And without getting into the content of
- 7 that document, what is it?
- 8 A. It's a letter from James Metcalfe and
- 9 Raffiq Natthoo, and it is -- it's a letter to them from us
- 10 dated November 15, 2006, and as I recall, this is the
- 11 final bid that we submitted in accordance with the
- 12 guidelines they had set forth to us.
- 13 Q. I believe it's described as a final
- 14 nonbinding indication of interest?
- 15 A. Final nonbinding, yes.
- 16 Q. And what's the date of that correspondence?
- 17 A. November 15, 2006.
- 18 Q. And on the second page of the document,
- 19 does it describe a regulatory strategy?
- 20 A. Yes, it does.
- 21 Q. And does it address treatment of synergies?
- 22 A. Yes. It lays out a set of assumptions
- 23 around synergies.
- Q. Does it also lay out --
- 25 A. All three, the amortization and the

- 1 interest.
- 2 Q. And this correspondence was provided to
- 3 whom?
- 4 A. Provided to James Metcalfe of Lehman
- 5 Brothers and Raffiq Natthoo of the Blackstone Group.
- 6 Q. And who are they representing?
- 7 A. Aquila.
- 8 Q. And who is this correspondence from?
- 9 A. This letter was prepared -- signed by me
- 10 and prepared under my oversight.
- 11 Q. And turning back to the second page, under
- 12 the regulatory strategies section -- just a moment.
- 13 I've just checked with counsel for Great
- 14 Plains Energy, and my next question I think will elicit,
- 15 well, probably the question itself will contain HC
- 16 material and certainly the response. So I guess we need
- 17 to go in-camera for this.
- 18 JUDGE DIPPELL: All right. We can go ahead
- 19 and go in-camera, if I could ask those of you who are not
- 20 available to hear highly confidential information to leave
- 21 the room. I'll ask the attorneys to help me police that.
- 22 All right.
- 23 CHAIRMAN DAVIS: Judge, can I ask, is it
- 24 appropriate if we're going to be asking Mr. Chesser
- 25 questions, if we think that Mr. Green may later give

- 1 conflicting evidence, is it appropriate to have him here
- 2 in the room listening? Do the parties want to respond to
- 3 that at all?
- 4 MR. CONRAD: Customarily I think that's
- 5 referred to as the rule.
- 6 JUDGE DIPPELL: Can you speak up a little?
- 7 MR. CONRAD: Yeah. I think it's referred
- 8 to as the rule. I had raised that question at I believe
- 9 the outset of one set of depositions that I had attended
- 10 with respect to, I think, Mr. Empson and Mr. Green. It
- 11 certainly is no less appropriate here. I think the point
- 12 is well made by the Chairman. We ought not to have
- 13 witnesses --
- 14 MR. GREEN: I'll voluntarily leave.
- MR. CONRAD: Whether Mr. Green voluntarily
- 16 withdraws is not the question. It would be as ordered by
- 17 the Commission. I'll make the motion to request if that's
- 18 what we're looking for.
- 19 JUDGE DIPPELL: All right. Would there be
- 20 any objection to excusing -- I assume at this time we're
- 21 just talking about Mr. Green, excluding Mr. Green from the
- 22 testimony of Mr. Chesser?
- MR. CONRAD: Well, I don't know who else is
- 24 subject to this right now. If we're talking about
- 25 transactions along the line of what Chairman Davis was

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1 talking about, he may be the only one. If we're talking
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- 2 about other things, then there may be other Aquila
- 3 personnel that should not be here.
- 4 MR. BOUDREAU: I think it's routine in
- 5 Commission proceedings -- I'm not familiar with this.
- 6 This appears to be a new process. This is not a
- 7 deposition. This is the actual hearing. It's fairly
- 8 common practice for other witnesses to sit in and hear
- 9 what other witnesses are saying on the stand. So I don't
- 10 know why this would be a special circumstance. Both the
- 11 gentlemen have already been deposed. They're on record.
- 12 To the extent that anybody thinks that maybe there's
- 13 conflicting statements, the depositions are available for
- 14 that purpose. I'm not sure there's any reason to exclude
- 15 Mr. Green at this point.
- 16 MR. CONRAD: It's customarily done when you
- 17 have a trial without regard to whether there's been
- 18 discovery or interrogatories or depositions or what. If
- 19 you have witnesses who have purportedly observed the same
- 20 circumstances or have the same circumstance -- the same
- 21 sets of conversations, they don't deserve to hear what the
- 22 other guy says, just for the same reason that the
- 23 wonderful folks in the intelligent folks down in Aruba are
- 24 excluding the Kalpo brothers from Mr. Vandersloot.
- 25 MR. BOUDREAU: This is not a court of law,

- 1 as you pointed out. It's an administrative proceeding.
- 2 So -- and frankly, even in legal proceedings before courts
- 3 it's not --
- 4 MR. CONRAD: Your Honor, the truth is at
- 5 trial here.
- 6 MR. BOUDREAU: I would like to be able to
- 7 have my statements heard without interruption with the
- 8 same courtesy I did for Mr. Conrad.
- 9 Now, I haven't seen this process in any
- 10 other Commission proceedings. Like I said, both men have
- 11 been deposed. If there's conflicting statements that
- 12 somebody wants to confront them with, that opportunity is
- 13 already there, let's exclude him. If he chooses to leave,
- 14 that's one thing, but to exclude him as a matter of
- 15 protocol is unprecedented and inappropriate.
- 16 CHAIRMAN DAVIS: It's up to you, Judge.
- JUDGE DIPPELL: I agree that it's
- 18 unprecedented in Commission proceedings to exclude
- 19 witnesses, and these witnesses have previously been
- 20 deposed. So any potential conflicts in testimony should
- 21 be able to come out in that. So I'm not going to exclude
- 22 witnesses from the hearing at this time.
- 23 (REPORTER'S NOTE: At this point, an
- 24 in-camera session was held, which is contained in
- 25 Volume 3, pages 123 through 127 of the transcript.)

JUDGE DIPPELL: All right. Go ahead,

- 2 Mr. Williams.
- 3 BY MR. WILLIAMS:
- 4 Q. Can you turn to, I believe it's the last
- 5 document in the stack I provided you. It should be marked
- 6 as Exhibit 33, Great Plains Energy meeting of the board of
- 7 directors, October 8, 2007.
- 8 JUDGE DIPPELL: And Mr. Williams, I'm going
- 9 to ask -- I'm going to ask everyone to speak up and speak
- 10 into your microphones. When the fans kick on, we can't
- 11 hear up here.
- 12 BY MR. WILLIAMS:
- 13 Q. Do you see that document?
- 14 A. I'm getting there. It's not the last
- 15 document, but I see Exhibit 33.
- 16 Q. All right. And what is -- that would be
- 17 marked for purposes of this case as -- or this hearing as
- 18 Exhibit 103HC?
- 19 (EXHIBIT NO. 103HC WAS MARKED FOR
- 20 IDENTIFICATION BY THE REPORTER.)
- 21 BY MR. WILLIAMS:
- 22 O. And what is Exhibit 103HC?
- 23 A. It's the minutes of a special telephonic
- 24 meeting of the board of directors of Great Plains Energy
- 25 on October 8, 2007.

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1 Q. And are there statements attributed to you
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- 2 in that -- in those minutes?
- 3 A. Yes, there are.
- 4 Q. Would you turn to that paragraph that
- 5 begins with Mr. Chesser?
- A. Uh-huh.
- 7 Q. And would you read the last two sentences
- 8 of that paragraph, and it would begin with, he overviewed
- 9 several.
- 10 A. He overviewed several matters related to
- 11 assumptions underlying previous valuation analyses, adding
- 12 that none were material in nature, and also discussed the
- 13 possible implications of several regulatory scenarios.
- 14 Mr. Chesser noted that the recovery of Aquila's actual
- interest costs will be a key issue in the regulatory
- 16 process.
- 17 Q. Were those statements made with reference
- 18 to the acquisition of Aquila by Great Plains Energy?
- 19 A. Yes.
- 20 Q. And --
- 21 A. To my knowledge, yes.
- Q. Are these minutes accurate?
- A. You're asking me is that sentence accurate?
- Q. Is that what you did, in fact, say at that
- 25 point in time?

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1 A. I'm sorry. That -- I think he was talking
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- 2 about -- let's see. The sentence I just read is
- 3 attributed to Mr. Bassham, is it not, the way that's
- 4 worded?
- 5 Q. The first one?
- 6 A. Right.
- 7 Q. Apparently was attributed to Mr. Bassham?
- 8 A. Right. So the second one, Mr. Chesser
- 9 noted that the recovery of Aquila's actual interest costs
- 10 will be a key issue in the regulatory process.
- 11 Q. Is that accurate?
- 12 A. To my recollection, that's accurate.
- 13 Q. And it was Mr. Bassham who relayed the
- 14 information in the preceding sentence?
- 15 A. That's my understanding, that's my
- 16 recollection.
- 17 Q. And is that sentence accurate as well?
- 18 A. It rings true to me. He certainly will be
- 19 available to testify to you on what he meant by that, but
- 20 it's certainly -- it rings true to me.
- 21 Q. And who is Mr. Bassham again?
- 22 A. Mr. Bassham is the chief financial officer
- 23 of Great Plains Energy.
- Q. Would you turn to the exhibit that's marked
- 25 as Exhibit No. 29 for the purposes of the November 28,

- 1 2007 deposition?
- A = Uh huh
- 3 Q. Do you have that?
- 4 A. Exhibit 29, yeah.
- 5 MR. WILLIAMS: That would be for purposes
- of this hearing Exhibit No. 104HC?
- 7 (EXHIBIT NOS. 104HC WAS MARKED FOR
- 8 IDENTIFICATION BY THE REPORTER.)
- 9 JUDGE DIPPELL: That's correct.
- 10 MR. MILLS: I'm sorry. This exhibit was
- 11 not marked HC when it was provided to me. I don't know
- 12 that there's any reason to mark it HC now.
- 13 MR. ZOBRIST: I'm under the understanding
- 14 that all the documents we provided in response to the
- 15 Deposition Notice were provided as HC. And this
- 16 particularly has a vast amount of financial information.
- 17 It's clearly an HC document.
- 18 MR. MILLS: It's not marked as such, it was
- 19 not provided as such. As a result, it was not mentioned
- 20 in my document as one that I wanted to declassify because
- 21 there is no indication that it is classified.
- 22 MR. ZOBRIST: I have no objection to
- 23 Mr. Mills amending his motion, if that's what he chooses
- 24 to do. But all the documents that Great Plains Energy
- 25 provided in response to the notice of depositions of

- 1 Mr. Chesser and Mr. Downey were produced HC. We advised
- 2 Staff of that designation.
- 3 MR. MILLS: Whether or not that's the case,
- 4 they certainly didn't advise me or the court reporter or
- 5 the other people attending the deposition who have
- 6 received transcripts and received exhibits that are not
- 7 marked highly confidential.
- 8 MR. ZOBRIST: Well, I stated several times
- 9 during the deposition that all the exhibits were to be
- 10 considered as HC.
- 11 JUDGE DIPPELL: Have the transcripts of the
- 12 depositions been returned?
- MR. MILLS: They have.
- 14 MR. WILLIAMS: I have the originals right
- 15 here.
- MR. CONRAD: If you give me a moment, I'll
- 17 try to find this Exhibit 29 and see what's said about it.
- 18 MR. COFFMAN: Your Honor, I believe there
- 19 is precedent for the Commission treating a response to a
- 20 data request that's not designated as not HC.
- 21 JUDGE DIPPELL: I agree. I guess I'm --
- 22 I'm wanting to make sure that it was, in fact, not
- 23 designated.
- 24 MR. ZOBRIST: Well, Judge, I don't -- I
- 25 don't have a record cite from the deposition right now,

- 1 but clearly off the record I advised everyone at the
- 2 beginning of these depositions that all this material was
- 3 being produced to Staff as HC. I mean, I just suggest we
- 4 can take the time to look at that perhaps at the break.
- 5 I'd be glad to do that.
- JUDGE DIPPELL: I'm going to mark it once
- 7 again as HC. Consider this document as part of Mr. Mills'
- 8 Motion for Declassification, and you can argue the points
- 9 of whether or not it has already been made public to me in
- 10 the morning along with your response. So for now, it's
- 11 Exhibit 104HC.
- 12 MR. CONRAD: Well, I appreciate that,
- 13 Judge. I'm looking at page 6 of Mr. Chesser's deposition,
- 14 and a quote appears there from Mr. Zobrist. Just let
- 15 me -- let me just clarify that in response to paragraphs
- 16 of Mr. Chesser's Notice of Deposition, we have produced
- 17 additional documents that were contained within the
- 18 request that had not been produced earlier because they
- 19 had not been created or requested. We objected to a few
- 20 requests but produced no documents, some -- excuse me,
- 21 produced some documents in response to that, and we
- 22 advised Staff last week that we would not be reproducing
- 23 anything that we had previously produced to them.
- 24 That ends that quote, and there is no
- 25 mention of HC. Now, if Mr. Zobrist has some other

1 direction he wants to point us to at the deposition, I was

- 2 not there, so I'm looking at the deposition record.
- 3 MR. ZOBRIST: Well, I think Mr. Conrad is
- 4 correct, but I also think that a number of these materials
- 5 were previously provided by the company in response to
- 6 data requests, and I am absolutely positive that this
- 7 Exhibit 29 was produced by Great Plains Energy in the
- 8 course of this docket as an HC document.
- 9 JUDGE DIPPELL: Okay. I have marked this
- 10 $\,$ as HC, and I have said that I am going to include it in
- 11 Mr. Mills' motion and that you-all will respond to it and
- 12 that I will rule on it. I'm not ruling on it right now.
- 13 It is marked HC. Mr. Williams, continue.
- 14 BY MR. WILLIAMS:
- 15 Q. Is what's been marked as Exhibit No. 104HC
- 16 a presentation that Great Plains Energy management made to
- its board of directors on February 1, 2007?
- 18 A. Yes, it is.
- 19 Q. Do you know who made that presentation?
- 20 A. I believe that our chief financial officer,
- 21 Terry Bassham, made the presentation, but I can't remember
- 22 for sure.
- 23 Q. And on the -- this doesn't include the
- 24 entire presentation, does it?
- 25 A. I don't know. I mean, I see pages.

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1 Q. It appears to just include selected pages,
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- 2 does it not?
- 3 A. It's hard to say. It's hard to say,
- 4 because a lot of the pages aren't numbered. I can't say
- 5 whether it's the entire presentation that was made or not.
- 6 Q. Is there a page that has at the top of it
- 7 process update?
- 8 A. Yes, there is.
- 9 Q. And does it indicate a date that there was
- 10 a meeting between Great Plains Energy management and
- 11 regulators?
- 12 A. Yes, January 24.
- 13 Q. Do you know if that date's correct?
- 14 A. I do not know whether it was January 24th
- 15 or not. I don't -- I can't -- I don't have direct access
- 16 to my calendar of what happened that day. I think it was
- 17 around that time.
- 18 Q. Would you turn to that packet and see if
- 19 you find a document marked as Exhibit No. 31, which is all
- 20 or parts of a -- apparently a management presentation to
- 21 the Great Plains Energy board of directors on January 8th
- 22 of 2007?
- 23 A. Yes, I have that.
- MR. WILLIAMS: That would be Exhibit 105HC?
- 25 JUDGE DIPPELL: Sorry. Which exhibit

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1 number was that, Mr. Williams?
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- MR. WILLIAMS: I believe we're up to 105.
- 3 (EXHIBIT NO. 105HC WAS MARKED FOR
- 4 IDENTIFICATION BY THE REPORTER.)
- 5 JUDGE DIPPELL: But it was No. 31 at the
- 6 deposition?
- 7 MR. WILLIAMS: Correct.
- 8 JUDGE DIPPELL: Thank you.
- 9 MR. CONRAD: Your Honor, just so a record
- 10 is made, that document also, if I'm looking at the same
- one, does not bear an HC designation. I don't want to
- 12 replay that argument, but Mr. Mills can speak, but I do
- 13 object, frankly, to after the fact designation of these
- 14 materials. It creates a problem for other attorneys who
- 15 may receive these, make distribution of them, discuss them
- 16 with clients based on the absence of a designation as HC,
- 17 which is the sole responsibility of the party who has that
- 18 job under the rule. It is not, with all due respect, it
- 19 is not your Honor's responsibility to protect them from
- 20 their own failures. It is not my responsibility to assume
- 21 that everything everywhere in the case is HC and so
- 22 regarded, because at some point in time in the hearing
- 23 somebody may come up and say, oh, I forgot, and then the
- 24 RLJ decides, well, I'm going to allow you to redesignate
- 25 that. And whether or not you allow Mr. Mills to amend his

1 motion is between you and him, but I need that statement

- 2 on the record in the form of an objection.
- 3 MR. ZOBRIST: Judge, I would just say that
- 4 I think Staff will confirm that these last two documents
- 5 that are in controversy were produced by Great Plains
- 6 Energy to Staff in a highly confidential status.
- 7 Throughout the deposition indeed Mr. Williams had only one
- 8 copy because he stated it was Staff's position they would
- 9 not make extra copies and hand them to the deponent for
- 10 examination. So although Mr. Conrad is correct this
- 11 doesn't have an HC, I'm absolutely positive this was
- 12 produced by the company in an HC status to Staff.
- MR. CONRAD: That may very well be, your
- 14 Honor, but that's between Staff and the company. Staff
- 15 and the company are not the only parties in this case.
- 16 And that somehow seems to be forgotten in some of this
- 17 process. I know they seem to kind of like to regard it
- 18 that way, but that's not the case, and that's why we have
- 19 that rule that it is their responsibility to mark
- 20 documents that they want to be treated as HC or P so
- 21 marked. It's their responsibility. It is not the Bench's
- 22 responsibility. It is not the Commission Staff's
- 23 responsibility. It is not my responsibility. It is
- 24 solely theirs.
- 25 JUDGE DIPPELL: Mr. Conrad, I agree it is

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1 their responsibility. However, this Commission does have
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- 2 a responsibility to protect the public interest, and so if
- 3 that means that something has been messed up but we have
- 4 an opportunity to correct it, we will do so.
- 5 MR. WILLIAMS: Judge, if I may?
- JUDGE DIPPELL: I'm not finished
- 7 Mr. Williams.
- 8 If Mr. Mills -- this was also one of those
- 9 that you assumed, Mr. Mills, was not HC and needs to also
- 10 be included in the motion, I will do so.
- 11 MR. MILLS: Just so the record is clear, if
- 12 it is the Judge's intention to treat it at this point as
- 13 highly confidential, then yes, I would like to have it
- 14 included in my motion. I would like to seek the removal
- of the designation of highly confidential.
- JUDGE DIPPELL: And I agree that there is
- 17 certainly information that can be made public even if
- 18 there is some highly confidential information included in
- 19 it. Mr. Williams.
- 20 MR. WILLIAMS: What I was going to say is
- 21 it's my understanding that the information was provided by
- 22 the company with Staff's understanding that it was highly
- 23 confidential. We did create the exhibits that were used
- 24 at the depositions.
- JUDGE DIPPELL: I'm sorry?

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1 MR. WILLIAMS: Staff did create the copies,
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- 2 the copies that were used during the depositions, just for
- 3 point of clarification.
- 4 JUDGE DIPPELL: All right. Let's go
- 5 forward. It's marked as HC pending the motion.
- 6 BY MR. WILLIAMS:
- 7 Q. Exhibit 105HC is a copy of all or parts of
- 8 a management -- Great Plains Energy management
- 9 presentation to the Great Plains Energy board of directors
- 10 on January 8th of 2007 regarding the acquisition of
- 11 Aquila, is it not?
- 12 A. That's correct.
- 13 Q. Can you turn to the page that has at the
- 14 top visit with regulators, and it appears that it's page
- 15 11 of that presentation. Does that page reflect the
- 16 rationale of Great Plains Energy management for why there
- 17 was a need for conversations with regulators before doing
- 18 a final merger -- or acquisition agreement?
- 19 A. If you look at the page -- let me read this
- 20 first one. This page reflects the elements of regulatory
- 21 support that we believe were fair and would allow a
- 22 reasonable distribution of benefits between the customer
- 23 and the shareholder.
- Q. That was as of January 8th of 2007?
- 25 A. That's correct.

- 1 Q. And is it still Great Plains Energy's
- 2 position that these are the regulatory treatment that's
- 3 required or supported?
- 4 A. It's our position that this would
- 5 constitute fair treatment. It is not our position that
- 6 it's required for the combination of the two companies or
- 7 the merger. They're two separate issues there. You know,
- 8 the first is what we think would constitute fair
- 9 regulatory treatment based upon treatment that's been
- 10 given to utilities in similar situations around the
- 11 country and also based on some of the unique circumstances
- 12 here in Missouri. So yeah, that's one piece, would
- 13 constitute fair treatment, but it does not mean that every
- one of these has to be granted in the way that they're
- 15 described in order for the merger to make sense.
- 16 Q. These documents indicate that Great Plains
- 17 Energy management felt there was a need to have
- 18 conversations with regulators as -- they had that belief
- 19 there was a need for that as early as July of 2006. When
- 20 did they have those conversations?
- 21 A. As I said, my understanding is somewhere in
- 22 January, late January, at one time -- one document said
- 23 January 24th, but I seem to remember in the deposition
- 24 there was something else said January 27th. I can't
- 25 really remember which of the two dates it was, but we had

- 1 the conversation. We came down and met with the
- 2 regulators and the Staff of Missouri, then we went and met
- 3 with the regulators and the Staff at Kansas.
- 4 The purpose of both of those meetings was
- 5 to make sure that they fully understood the rationale for
- 6 the merger, the benefits of the merger and the structure
- 7 that we were asking for. We -- in those meetings, we
- 8 asked for no commitments, we received no commitments, but
- 9 it was important that we -- that they understand the ask,
- 10 and it was also our assumption that if there were any
- 11 significant objections that we were not aware of,
- 12 significant problems, significant issues that would impede
- 13 the merger, that they would -- that they were aware of
- 14 they would share with us. We didn't hear that. We didn't
- 15 hear anything significant, significantly negative. But we
- 16 did not receive any, you know. The depth of discussion
- 17 did not go to asking or receiving commitments.
- 18 Q. You said you were looking to see if there
- 19 were going to be any significant issues of which you were
- 20 not aware. What significant issues were there of which
- 21 you were aware?
- 22 A. We weren't aware of any significant issues.
- 23 We assumed that the benefits of this merger would speak
- 24 for themselves. The long-term savings for the customers
- 25 and the improvement in quality of service for the Aquila

- 1 customers we thought would be a significant -- significant
- 2 benefit of the merger that would be seen by all involved.
- 3 Q. Let me turn your attention to another one
- 4 of the documents I've provided you. It has down in the
- 5 lower right Exhibit No. 28 from the deposition. Is that a
- 6 data request that was response -- that was provided to the
- 7 Missouri Public Service Commission Staff in response to
- 8 Data Request 357?
- 9 A. Yes.
- 10 Q. And does that response indicate that you,
- 11 Bill Downey and Chris Giles met with individual Missouri
- 12 Public Service Commission and Kansas Corporation
- 13 Commission Commissioners on January 17, 2007 to inform
- 14 them of ongoing negotiations to acquire Aquila?
- 15 A. Yeah, that was -- that's the difference in
- 16 date I was referring to, two different dates.
- 17 MR. WILLIAMS: May I have that exhibit
- 18 marked as Exhibit No. 106, please?
- 19 THE WITNESS: But we met -- I can tell you
- 20 we met one time. It was either -- it was sometime in mid
- 21 to late January. I can't remember the exact date.
- 22 BY MR. WILLIAMS:
- 23 Q. And when was that data request response
- 24 provided, if you know?
- 25 A. Does it say on here?

- 1 Q. If you don't know, that's fine.
- 2 A. Yeah, I don't know.
- MR. MILLS: Judge, just as a housekeeping
- 4 matter, wouldn't this be 106HC? It was provided at the
- 5 deposition.
- JUDGE DIPPELL: It was a response to a data
- 7 request. Was it provided as HC in the Data Request?
- 8 MR. MILLS: I don't know, but it's my
- 9 understanding from our conversation today that everything
- 10 provided in the deposition was HC, and so --
- 11 JUDGE DIPPELL: That was not my ruling,
- 12 Mr. Mills.
- 13 MR. MILLS: No. I understood that to be
- 14 Mr. Zobrist's position that everything that he provided at
- 15 the deposition was HC. I'm trying to get clear whether or
- 16 not this or is not.
- 17 MR. ZOBRIST: To be clear, I don't think I
- 18 provided this at the deposition. Staff did. We have no
- 19 objection to this being marked as just Exhibit 106.
- JUDGE DIPPELL: This is Exhibit 106.
- 21 (EXHIBIT NO. 106 WAS MARKED FOR
- 22 IDENTIFICATION BY THE REPORTER.)
- 23 BY MR. WILLIAMS:
- Q. You should have also a Data Request
- 25 response from Great Plains Energy, Kansas City Power and

1 Light Company to Staff Data Request No. 318. Do you have

- 2 that document?
- 3 A. 319. 318.
- 4 Q. And who is it indicated provided that Data
- 5 Request response?
- 6 A. Information -- who provided it?
- 7 Q. Yes.
- 8 A. Says information provided by Tim Rush,
- 9 requested by Bob Schallenberg.
- 10 O. And who is Tim Rush?
- 11 A. Tim Rush is a director in our regulatory
- 12 department.
- 13 Q. Of Great Plains Energy?
- 14 A. Great Plains Energy.
- 15 Q. And does that Data Request response
- 16 indicate that no specific meetings were held as of at
- 17 least the date of that response with the Missouri Public
- 18 Service Commission or Kansas Corporation Commission to
- 19 discuss methodology, approach, measurement or details
- 20 regarding the cost and synergy of the proposed acquisition
- of Aquila by Great Plains Energy?
- 22 A. Yes, it does.
- Q. And is that response accurate?
- A. Of course, Mr. Rush will be a good person
- 25 to talk to about exactly what he meant, but the way I read

- 1 this, getting into any detail around the costs and the
- 2 synergies did not occur at the early stages.
- 3 Q. Have they occurred at any stage?
- 4 A. This Data Response was 5/27/2007. So I'm
- 5 not sure, you know, at what point we began to engage with
- 6 the Commission and the Staff. I don't know that.
- 7 Q. Well, what steps --
- 8 A. I don't remember those details.
- 9 Q. Let's go to the last Data Request response.
- 10 You should have another document that's a response to
- 11 Staff Data Request 319?
- 12 A. Right.
- 13 Q. Do you have that in front of you?
- 14 A. I do.
- 15 Q. And does it indicate that Kansas City Power
- 16 & Light Company has not met with anyone to discuss a
- 17 framework for regulatory plan related to the application
- in this case for Great Plains Energy to acquire Aquila?
- 19 A. Yes, it does.
- 20 Q. And is that response accurate?
- 21 A. Again, you'll have to talk to Mr. Rush
- 22 about what he meant by that. As I shared with you, we did
- 23 meet in January with the Commissioners and the Staff with
- 24 Missouri and Kansas prior to announcing our intent to
- 25 pursue the merger, and in that meeting we talked about the

- 1 general framework of what we were proposing at a high
- 2 level. So you know, it may be the framework he's talking
- 3 about is a more detailed framework, but I'm pretty sure
- 4 everybody knew that we had that one meeting.
- 5 Q. Can I have for purposes of identification
- 6 the data response to Staff Data Request 318 marked as
- 7 Exhibit 107 and the response to Data Request 319 marked as
- 8 Exhibit 108.
- 9 JUDGE DIPPELL: Yes, those are so marked.
- 10 (EXHIBIT NOS. 107 and 108 WERE MARKED FOR
- 11 IDENTIFICATION BY THE REPORTER.)
- 12 BY MR. WILLIAMS:
- 13 Q. We've gotten through a number of documents
- 14 that indicate that Great Plains Energy considered it very
- 15 important to get feedback from regulators, have we not?
- 16 A. I wouldn't use the word feedback. We
- 17 weren't looking for a specific feedback. What we were
- 18 looking -- we were intending to do was make sure, A, the
- 19 regulators understood the benefits of the deal and the
- 20 general framework of what we were going to be asking for
- 21 and why, and we -- I also wanted to make sure that if
- 22 there was any significant issues that might impact the
- 23 merger that we weren't aware of, that we would find out
- 24 about that. And again, we weren't asking -- we didn't ask
- 25 for any commitments. We just assumed that any significant

1 issues that would be -- that were there would be brought

- 2 up.
- 3 Q. How long have you worked for regulated
- 4 utilities?
- 5 A. Since 1971.
- 6 Q. Have you ever seen a regulatory
- 7 amortization such as the one that's been proposed in this
- 8 case and in any prior -- any before in your experience for
- 9 the past 30-plus years?
- 10 A. The first amortization like this that I've
- 11 seen occurred in KCP&L's stipulation, and it was a result
- 12 of a discussion that we had with many parties that was
- 13 intended to find a way for us to take on the risk and
- 14 provide the lowest cost power possible for our customers
- 15 by building a coal plant, and the same time give our
- 16 creditors assurance we maintain our debt rating, and so,
- 17 you know, coming out of that, those discussions, this
- 18 concept of regulatory amortization was developed, and it
- 19 seemed to work very well.
- The credit agencies have received it well.
- 21 It is keeping the costs of our borrowing low. It has
- 22 given us the assurances we need as we build this plan.
- 23 Since Aquila was a direct partner in this plant and also
- 24 in both Iatan 1 and Iatan 2, it seemed to us as they came
- 25 on board with Great Plains that those same benefits could

1 extend to their customers and our shareholders. That was

- 2 the basis for the ask.
- 3 Q. Are you referring to the -- what's been, I
- 4 think, described by this Commission as the Kansas City
- 5 experimental regulatory plan that came about as a result
- of a collaborative process by a number of affected
- 7 parties?
- 8 A. I am, yes.
- 9 Q. Was there a reason that you didn't engage
- 10 in such a collaborative process in this acquisition of
- 11 Aquila case where you're seeking to use that, a regulatory
- 12 amortization mechanism?
- 13 A. We took the same step here that we took
- 14 initially with the comprehensive energy plan. The first
- 15 thing that you need to identify if you're going to engage
- in a collaborative process is to make sure there's a
- 17 potential for a common ground between ourselves and the
- 18 Staff since they would be driving and have significant
- 19 influence over the process.
- 20 So we reached out to my -- as has been
- 21 reported back to me, we reached out to the Staff on
- 22 numerous occasions and asked if they would be willing to
- 23 sit down and in a similar kind of a way to look at what
- 24 would make sense that would be a fair balance -- a fair
- 25 deal for the shareholders and the customers and would

- 1 allow us to go forward.
- 2 Repeatedly the information I've gotten back
- 3 is the Staff's position was we paid too much for Aquila
- 4 and, therefore, if we weren't willing to reduce our price,
- 5 which we obvious -- already were contractually committed
- 6 to, then there would be no room for negotiation.
- 7 So based on that, we just did not see that
- 8 there was a potential for common ground. And the worst
- 9 thing you can do in a collaborative process is bring a
- 10 group of people in with the hope of reaching common ground
- 11 and, you know, having it not be achievable, having
- 12 people's position cast in concrete from the beginning. So
- 13 that's why we did not do it. We believe in collaboration.
- 14 We're ready, willing and able at any time to collaborate
- 15 around this process.
- 16 Q. Did you seek any input from any of the
- 17 parties that were going to be interested or affected by
- 18 the acquisition of Aquila prior to the January date where
- 19 you met with Commissioners?
- 20 A. Obviously up until that January date, we
- 21 were prohibited by the competitive process that we were
- 22 engaged in. We signed confidentiality agreements, and we
- 23 were prohibited from having dialog with anyone. That's
- 24 the nature. I don't know of a merger where people have
- 25 gone in and talked to the regulators while they were in

- 1 the process of a competitive bidding. So we came in at
- 2 the earliest possible time that we could to make the
- 3 regulators and the Staff, the Commissioners and the Staff
- 4 aware of this opportunity.
- 5 Q. When did you begin participating in the
- 6 competitive bidding process?
- 7 A. I think as we went back before the initial
- 8 process started, sometime in the July 2006 time frame.
- 9 Q. Does Great Plains Energy have an interest
- 10 in dividend income from its subsidiaries?
- 11 A. Great Plains Energy has an interest in
- 12 income from its subsidiaries. I'm not sure what you --
- 13 you know, how you would define dividend from an accounting
- 14 standpoint, but we're interested in having our
- 15 subsidiaries be profitable.
- 16 Q. How does Great Plains Energy get income
- 17 from its subsidiaries?
- 18 A. You'll have to discuss the mechanics of
- 19 that with our chief financial officer, Terry Bassham.
- 20 Q. Are you saying you don't know?
- 21 A. I have a general sense. I don't have the
- 22 specific mechanics. I know income flows up to the
- 23 corporate earnings statement. Those earnings are made
- 24 available to our shareholders.
- 25 Q. Does Great Plains Energy have an interest

- in providing dividends to its shareholders?
- 2 A. We have an interest in providing growth in
- 3 shareholder value to our shareholders. Comes in two
- 4 forms. Comes in the appreciation of the stock and also
- 5 dividends that we were to pay out.
- 6 Q. Does Great Plains Energy currently pay
- 7 dividends to its shareholders?
- 8 A. Yes, we do.
- 9 Q. How much do you pay on an annual basis?
- 10 A. Well, on a per share basis -- I'm trying to
- 11 think what the exact number is. It amounts to roughly a 5
- 12 to 5 and a half percent yield on stock.
- 13 Q. If the acquisition of Aquila closes, won't
- 14 there be more Great Plains Energy shares out there than
- 15 there are currently?
- 16 A. We're going to finance the deal with stock
- 17 and with debt, so there will be ultimately more shares,
- 18 and there will be more income available to provide a
- 19 return on those shares.
- 20 Q. Is Aquila currently paying any dividends on
- 21 its shares?
- 22 A. They have a different financial structure
- 23 right now. They are a combination of many companies, not
- 24 just Missouri Public Service. They have gas companies in
- 25 multiple states. They have residual financial issues. So

- 1 it's not directly comparable.
- 2 Q. I just asked whether Aquila's currently
- 3 paying a dividend on its shares.
- 4 A. I don't believe they are.
- 5 Q. Does Great Plains Energy plan on changing
- 6 the dividend its paying on its shares if it acquires
- 7 Aquila?
- 8 A. No, it does not. We intend to make the
- 9 dividend available to all Great Plains Energy
- 10 shareholders.
- 11 Q. What, if any, position do you hold at
- 12 Kansas City Power & Light Company and Strategic Energy?
- 13 A. Since KCP&L is a registered subsidiary of
- 14 Great Plains Energy, I'm Chairman of the Board of Kansas
- 15 City Power and Light. Strategic Energy is not a
- 16 registered subsidiary. They have a CEO who reports to me
- 17 as CEO of Great Plains.
- 18 Q. Do you know the value of the assets of
- 19 Great Plains Energy and its subsidiaries on a consolidated
- 20 basis?
- 21 A. You'll have to -- I don't know the exact
- 22 number on that.
- 23 Q. Do you know the amount of the liabilities
- 24 that Great Plains Energy and its subsidiaries have on a
- 25 consolidated basis?

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1 A. I don't have the exact number on that.
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- 2 Q. Do you know who would have that number?
- 3 A. Terry Bassham, the chief financial officer.
- 4 Q. That would be to both questions?
- 5 A. Yes.
- 6 Q. Do you know the value of Aquila's assets?
- 7 A. I do not. I don't have the exact answer on
- 8 that.
- 9 Q. Do you know who would?
- 10 A. I would assume someone in Rick Green's area
- 11 would have that.
- 12 Q. Do you know the value of Aquila's regulated
- 13 utility assets in Missouri?
- 14 A. I don't have the specific number on that.
- 15 Q. Do you know the amount of Aquila's
- 16 liabilities?
- 17 A. I don't have the specific number on that.
- 18 Q. Which has a larger service area -- larger
- 19 electric service area in Missouri, Aquila or Kansas City
- 20 Power & Light Company?
- 21 A. Is that by volume or by number of
- 22 customers?
- Q. By geographic area.
- 24 A. By geographic area, I believe if you look
- 25 at the map, Aquila's is larger.

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1 Q. Do you know who serves more electric
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- 2 customers in Missouri, Aquila or Kansas City Power & Light
- 3 Company?
- 4 A. In Missouri? Probably Aquila.
- 5 Q. Does Great Plains Energy manage or operate
- 6 Kansas City Power & Light Company?
- 7 A. They oversee the operation of Kansas City
- 8 Power & Light. It's managed by the chief executive
- 9 officer and management team of KCP&L.
- 10 Q. Do Kansas City Power & Light Company
- 11 employees provide services to Great Plains Energy?
- 12 A. Yes, they do.
- 13 Q. Is there any written agreement that governs
- 14 their provision of services to Great Plains Energy?
- 15 A. To my knowledge, there is a cost transfer
- 16 agreement process. I think we referenced that earlier.
- 17 Q. Is that what you call a cost allocation
- 18 manual?
- 19 A. Cost allocation manual, yes.
- 20 Q. Is there any other document?
- 21 A. I don't know.
- 22 Q. Did Kansas City Power & Light Company agree
- 23 that it is incumbent upon Kansas City Power & Light
- 24 Company to take prudent and reasonable actions that do not
- 25 place its investment grade debt rating at risk as part of

- 1 its experimental regulatory plan in Missouri the
- 2 Commission approved in Case No. EO-2005-0329?
- 3 A. Yes, I believe that provision is in there.
- 4 Q. As part of its experimental regulatory plan
- 5 in Missouri, didn't Kansas City Power & Light Company
- 6 agree that any negative impact from its failure to be
- 7 adequately insulated from Great Plains Energy's business
- 8 risks as perceived by the debt rating agencies will not be
- 9 supported by its Missouri jurisdictional customers?
- 10 A. Say that -- say that one more time. I
- 11 thought I knew where you were going, but I dropped it at
- 12 the end.
- 13 Q. As part of its experimental regulatory plan
- 14 in Missouri, didn't Kansas City Power & Light Company
- 15 agree that any negative impact from its failure to be
- 16 adequately insulated from Great Plains Energy, Inc.'s
- 17 business risks as perceived by debt rating agencies will
- 18 not be supported by its Missouri jurisdictional customers?
- 19 A. I believe I understand what you're saying
- 20 there, and I think the answer to that is yes.
- 21 Q. Are the applicants in this case proposing
- 22 that if Great Plains Energy is authorized to acquire
- 23 Aquila, Aquila's actual debt interest costs is to be
- 24 included in Aquila's cost of service in post acquisition
- 25 rate cases?

- 1 A. That's the proposal.
- 2 Q. Are the applicants in this case proposing
- 3 that if Great Plains Energy is authorized to acquire
- 4 Aquila, regulatory amortization be available in future
- 5 rate cases to enable Aquila post acquisition to have
- 6 sufficient cash flow to maintain credit ratings during
- 7 periods of construction?
- 8 A. That's the proposal.
- 9 Q. Are you aware that the Missouri Public
- 10 Service Commission Staff took the position in Aquila's
- 11 last rate case that Aquila's rates for Aquila Network -
- 12 MPS should be based on the cost of five combustion
- 13 turbines on a site such as South Harper owned by Aquila
- 14 rather than the three combustion turbines Aquila actually
- installed plus purchased power agreements?
- 16 A. No, I'm not.
- 17 Q. Before you began working for Great Plains
- 18 Energy, where were you employed?
- 19 A. I was employed at a company called United
- 20 Water, Harrington Park, New Jerry, owned by Suez.
- 21 Q. What were your dates of employment at
- 22 United Water?
- 23 A. The -- I can give you estimated numbers
- 24 here. 2001 to 2003.
- 25 Q. And what was the nature of your duties when

- 1 you were employed at United Water?
- 2 A. I was chairman and chief executive officer.
- 3 Q. And before you were employed at United
- 4 Water, where were you employed?
- 5 A. I was employed at Great Plains Energy.
- 6 Q. Before?
- 7 A. I'm sorry. They are very similar. GPU,
- 8 which is an energy company headquartered in Barstan, New
- 9 Jersey, and the utility headquarters were in Redding,
- 10 Pennsylvania.
- 11 Q. What were your dates of employ there?
- 12 A. I was the chief executive officer at the
- 13 utility operations.
- 14 Q. I think you gave me what your job duties
- 15 were. What were your dates of employment?
- 16 A. 19 -- 2000 to 2000 and -- 1999 to 2001.
- 17 Q. Before I get too far afield, why was it
- 18 that you left United Water?
- 19 A. I left United Water because they had a
- 20 restructuring, and I left as a part of an employment
- 21 agreement during that restructure.
- 22 Q. Did you go directly from United Water to
- 23 employment with Great Plains Energy?
- 24 A. There was a window of time there. Probably
- 25 four or five months.

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1 Q. Four or five months that you didn't have
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- 2 employment or --
- 3 A. Right. I was between jobs, yeah.
- 4 Q. Then why did you leave GPU?
- 5 A. First Energy acquired GPU and I left as a
- 6 result of that merger.
- 7 Q. And did you immediately then became
- 8 employed by United Water?
- 9 A. I'd say there were maybe two to three
- 10 months in between.
- 11 Q. And have you already relayed -- well, what
- were your job duties at GPU?
- 13 A. GPU. I was the chief executive officer of
- 14 their utility operations.
- 15 Q. And what did you do as chief executive
- 16 officer?
- 17 A. Oversaw the planning, execution of electric
- 18 service to customers in Pennsylvania and New Jersey.
- 19 Q. And before you became employed by GPU,
- 20 where did you work?
- 21 A. I was the CEO of Itron.
- Q. What were your dates of employment at
- 23 Itron?
- 24 A. Dates of employment at Itron were 1998 to
- 25 1999.

- 1 Q. Why you did leave Itron?
- 2 A. And I was recruited to GPU to become chief
- 3 executive of their utility operations.
- 4 Q. What were your job duties at Itron?
- 5 A. I was chairman and CEO.
- 6 Q. And what did you do as chairman and CEO?
- 7 A. Oversaw the strategy development, execution
- 8 of the business, which was primarily automated meter
- 9 reading equipment.
- 10 Q. And by whom were you employed before you
- 11 began your employment with Itron?
- 12 A. I was employed by Atlantic Energy.
- Q. What were your dates of employment with
- 14 Atlantic Energy?
- 15 A. 1994 to 1998.
- 16 Q. What were your job duties at Atlantic
- 17 Energy?
- 18 A. I was chief operating officer of the
- 19 utility operations.
- Q. What was the nature of the utility
- 21 operations?
- 22 A. Utility operations were providing electric
- 23 service to the greater Atlantic City region.
- Q. Why did you leave Atlantic Energy?
- 25 A. Atlantic Energy was acquired by Delmarva

- 1 Power, and I left as a result of the merger.
- 2 Q. Voluntarily?
- 3 A. Voluntarily with an employment agreement.
- 4 Q. And before you became employed with
- 5 Atlantic Energy, who were you working for?
- 6 A. I was working with Baltimore Gas and
- 7 Electric.
- 8 Q. How long did you work for Baltimore Gas and
- 9 Electric?
- 10 A. 1971 to 1994.
- 11 Q. And when you left Baltimore Gas and
- 12 Electric in 1994, what was your job title?
- 13 A. Vice president of marketing.
- Q. What were your job duties?
- 15 A. Oversee the customer relations, large
- 16 customer relationships. We also had a gas service
- 17 business, and we also had a merchandising business,
- 18 Appliance sales. I oversaw all that.
- 19 Q. Why did you leave Baltimore Gas and
- 20 Electric?
- 21 A. For the opportunity to become chief
- 22 operating officer of Atlantic Electric.
- 23 Q. Did you have any earlier utility-related
- 24 experience?
- A. No, I do not.

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1 Q. So you've been involved in two mergers?
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- 2 A. I have, yes.
- 3 Q. Were you ever involved in the process post
- 4 merger?
- 5 A. No. Both of those mergers, they were -- I
- 6 was leaving as a result of the mergers. I was involved in
- 7 the planning but not the execution.
- 8 Q. Do you know if any commission in this
- 9 country has authorized a regulatory amortization as part
- 10 of authorizing the acquisition or merger of a regulated
- 11 utility?
- 12 A. I don't know if they have or not.
- 13 Q. What's your understanding of the regulatory
- 14 amortization that the applicants are seeking in this case?
- 15 A. My understanding is that in the event that
- 16 we were to -- we're in a rate case and we asked for -- we
- 17 were granted a rate increase that didn't provide
- 18 sufficient debt coverages to maintain the credit
- 19 quidelines, then we would be allowed to get additional
- 20 cash through rates, through this regulatory amortization
- 21 mechanism, which in effect would mean that we were getting
- 22 the cash today, but long-term that piece would not be in
- 23 rate base and we wouldn't earn a return on it. So it
- 24 would be a way to maintain our liquidity, but it wouldn't
- 25 be in anybody's best interests to use it if it wasn't

- 1 necessary.
- 2 Q. I believe you testified that you spoke with
- 3 Rick Green in the spring of 2006 about the possibility of
- 4 acquiring Aquila?
- 5 A. Yes, we had breakfast in the spring of
- 6 2006.
- 7 Q. At that point in time, were you considering
- 8 any of the synergy -- synergy sharing, actual interest
- 9 costs and regulatory amortization in connection with
- 10 acquiring Aquila?
- 11 A. No. We -- it was strictly at the level of
- 12 inquiring whether he would be interested in looking at the
- 13 potential benefits of bringing the two companies together.
- 14 We had no concept in mind what the framework would be. At
- 15 least I didn't.
- 16 Q. Was acquisition the only thought you had in
- 17 mind at that point?
- 18 A. No. We were obviously exploring from the
- 19 standpoint of we have, you know, very closely related
- 20 service areas, the potential obviously for reduced cost,
- 21 both of us going into a climate of increasing rates. Once
- 22 there's something we can do to bring the two companies
- 23 together, it would help us reduce those costs and allow,
- 24 you know, customer rates not to go up as much, and at the
- 25 same time potentially benefit our shareholders who share

1 in the savings, was that high level concept. Had nothing

- 2 to do with structure.
- 3 Q. Did Great Plains Energy and Aquila announce
- 4 the proposed acquisition of Aquila on February 7, 2007,
- 5 publicly announce it?
- A. As I said, earlier in February, I don't
- 7 know. I don't happen to recall the exact date.
- 8 Q. Was there a joint investor conference call
- 9 following the announcement?
- 10 A. Yes, there was.
- 11 Q. And in response to a question regarding
- 12 interacting with regulators on merger savings, did you
- 13 indicate that your approach to working with regulators was
- 14 not to come in with a hard and fast proposal and try to
- 15 sell them on it, but to sit down and look at all the
- 16 benefits that were being generated, the need to maintain
- 17 credit rating for finances and work with them in a give
- 18 and take mode and collaborate to come up with something
- 19 that is mutually agreeable to all?
- A. Absolutely.
- Q. What steps have you taken to work in a give
- 22 and take mode?
- 23 A. To move back to what I was talking about
- 24 earlier, from the beginning it was made clear to us, the
- 25 feedback I get, I had no direct conversations with Staff,

- 1 but feedback I've gotten from my people is that it was
- 2 made clear to us that without reducing the price of the
- 3 deal, then they didn't see any way that we would be able
- 4 to share savings, you know, change the formula for shared
- 5 savings, or change the way interest was treated, that none
- of those would be productive, would work for KCP&L, unless
- 7 we were willing to reduce the price, which, as I say, we
- 8 contractually weren't able to do. So it prevented us from
- 9 engaging in a collaborative process, which is something we
- 10 deeply believe in.
- 11 Q. But didn't you create the situation of not
- 12 being able to engage in a collaborative process by
- 13 entering into an agreement before seeking input from those
- 14 parties?
- 15 A. Again, contractually we were prevented from
- 16 seeking that input, and we were in a competitive bid
- 17 process. There were other players in the bid, and, you
- 18 know, we had signed a confidentiality agreement and there
- 19 was just no way that -- in all the experience I've had and
- 20 everything I've read, you know, people in the middle of
- 21 that kind of a process do not go and talk to the
- 22 regulators or staff or anybody else. You're violating
- 23 your confidentiality agreement. You're violating your
- 24 potential competitive position. At that stage, the bid
- 25 gets, you know, held very tightly.

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1 Q. If I understood your testimony correctly,
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- 2 you had an interest in Aquila well before you engaged in
- 3 the competitive bidding process, didn't you?
- A. No, I did not say we had an interest in
- 5 Aquila. I said we pursued -- we considered the
- 6 possibility of all sorts of possible combinations, Aquila
- 7 and other companies, as a possible growth strategy, but we
- 8 did not have, you know, an interest in that we were coming
- 9 forward making a specific proposal.
- 10 When I met with Rick in May, you know,
- 11 again, generally exploring is there a potential for
- 12 sharing the benefits between the two companies, you know,
- 13 if, you know, there's social considerations, there's all
- 14 sorts of things that take place in that kind of a
- 15 discussion that, you know, we were -- I was inviting him
- 16 to explore. And you know, that would have had to have
- 17 happened before I would be able to say I had an interest
- 18 in acquiring Aquila.
- 19 Q. But you didn't solicit from Missouri
- 20 regulators the input as to what it -- what their reaction
- 21 might be at that point in time, did you?
- 22 A. I will say this, that in -- I've had
- 23 reported back to me comments from Staff that they would --
- 24 you know, from a year before, that they would be
- 25 interested in seeing us do something to help strengthen

- 1 Aquila and make savings available to customers.
- Now, that was -- I had no direct
- 3 communications on that, but that had been -- conversations
- 4 have been reported back to me. So my general belief was,
- 5 that, you know, that Staff would be supportive.
- 6 Q. But you didn't follow up on those and find
- 7 out under what sorts of circumstances might be supportive
- 8 of something like that?
- 9 A. No. That's not how I've seen mergers
- 10 develop in the past. Typically the response from the
- 11 Staff is that they want to know something specific. The
- 12 devil's always in the details. Just talk about general
- 13 terms is not something that they are supportive of. And
- 14 as I said, in this case we couldn't collaborate around the
- 15 specific terms because we were prevented from doing that
- 16 by the confidentiality agreement.
- 17 Q. What are the details about the regulatory
- 18 amortization that you're proposing in this case?
- 19 A. You'll have to get into those details with
- 20 Terry Bassham, our chief financial officer.
- 21 Q. Are the applicants in this case proposing
- 22 that if Great Plains Energy is authorized to acquire
- 23 Aquila, the Commission assume there will be merger synergy
- 24 savings of about 305 million over five years and include
- 25 one-half the annualized amount in Aquila's cost of service

- 1 as 50 percent of merger synergy savings regardless of what
- 2 synergy savings are realized?
- 3 A. What we are projecting, as you'll hear
- 4 testimony on is that there are savings that go on into
- 5 perpetuity. The first five years, I think 305 is what's
- 6 being quoted. Out beyond that, I think we heard earlier
- 7 today 600 million over ten years, and then it continues
- 8 beyond that.
- 9 So, you know, one of the big issues that I
- 10 have is that this is a long-term investment. It's -- you
- 11 know, looking at only five years of payback would be
- 12 similar to building a base load coal plant and expecting
- 13 all the benefits to be paid back in five years. It
- 14 doesn't -- that's not the reason you make the investment.
- 15 You make the investment for the long-term benefits to flow
- 16 to the customers, and these benefits are just as real as
- 17 the lower prices coming out of a coal plant. So I think
- 18 that's a -- that's an important context to set.
- 19 Q. And again, my question is, is Aquila -- are
- 20 the applicants asking roughly 30 million be included in
- 21 Aquila's cost of service for merger synergy savings
- 22 regardless of what synergy savings are actually realized?
- 23 A. The approach that we've taken, and we're
- 24 open to other approaches, but the approach that we've
- 25 taken is, we've had teams do a detailed study of all ends

- 1 of the business from operations to power plant
- 2 optimizations to supply chain, and we developed what we
- 3 think is a very conservative estimate and very defensible
- 4 estimate which is savings are likely to develop.
- We also had that looked at, we've gone the
- 6 extra step and hired someone independent from the outside
- 7 who's seen a lot of these merger, and you'll hear
- 8 testimony from him later in the case, and had that
- 9 validated that these are very reasonable and achievable
- 10 savings. In fact, I believe he'll say that there's
- 11 likelihood the savings will be beyond that.
- 12 So our thought is rather than put a
- 13 tracking mechanism in, which can be very cumbersome and
- 14 bureaucratic, to take a conservative approach to
- 15 identifying the savings and agree on those up front, we
- 16 think that would be the most straightforward way to do it,
- 17 but we're open to other approaches.
- 18 Q. Well, have the parties agreed to those up
- 19 front?
- 20 A. That's -- that's what this proceeding is
- 21 about. The parties have said to me, have said to us, not
- 22 to me, to us, that engaging in those discussions would be
- 23 fruitless if we weren't willing to reduce the price.
- Q. What assurance are the applicants giving
- 25 the Commission that they will actually realize this

- 1 30 million per year that they're asking the Commission to
- 2 include in Aquila's cost of service for merger synergy
- 3 savings?
- A. Well, there's a couple of ways of looking
- 5 at it. First, of course, the estimate itself is
- 6 conservative. It clearly is in our best interests to
- 7 deliver those savings. If you look at our track record as
- 8 a company, we operate in a way to try to achieve top tier
- 9 performance in cost and service and reliability. So our
- 10 track record is obvious, such that we will achieve that.
- 11 We also have a process in place where each
- 12 of our officers have signed up to the pieces of the
- 13 synergies that they would be accountable to, and you know,
- 14 it would be part of their performance evaluation to
- 15 deliver their savings. Our board is also very interested
- 16 in making sure their savings are delivered, because to the
- 17 extent their savings are delivered, our costs are kept
- 18 lower, our rates are kept lower, and the quality of our
- 19 earnings to our customers is higher. So there's every
- 20 business reason to pursue that.
- 21 Q. Are the applicants in this case proposing
- 22 that if Great Plains Energy is authorized to acquire
- 23 Aquila, the Commission amortize the amount of about
- 24 95 million over five years for recovery of the transaction
- 25 cost for the acquisition and include the annualized amount

- in Aquila's cost of service for recovery in rates?
- 2 A. That is part of what I would call the cost
- 3 to build the power plant. It's the cost to be able to
- 4 reach the long-term savings that I talked about. We
- 5 are -- just as we would expect to recover the costs on
- 6 building a plant, we'd expect to recover the cost
- 7 associated with this transaction.
- 8 Q. I haven't asked how you would characterize
- 9 it. I just asked whether or not that's what the
- 10 applicants are requesting.
- 11 A. Well, yes, it is what we're requesting.
- 12 Q. Are the applicants in this case proposing
- 13 that if Great Plains Energy is authorized to acquire
- 14 Aquila, the Commission amortize the amount of about
- 15 45 million over five years for recovery of the transition
- 16 costs of the acquisition and include the annualized amount
- in Aguila's cost of service for recovery in rates?
- 18 A. Yes, we are.
- 19 Q. Didn't Great Plains Energy originally plan
- 20 in the summer of 2006 to have the issues of the use of
- 21 Aquila's actual debt cost for regulatory amortization for
- 22 meeting credit metrics, sharing of synergies and recovery
- 23 of transaction costs be addressed in an Aquila rate case
- 24 that would be pending at the same time Great Plains
- 25 Energy's request for authorization to acquire Aquila was

- 1 pending?
- 2 A. My recollection is that was one of the
- 3 options that we were looking at, but I can tell you I
- 4 had -- I approved no final strategy to propose that.
- 5 That's one of the options we were looking at. Again, what
- 6 we were trying to do was find a way to make sure that the
- 7 financials would lead to, you know, maintaining our
- 8 investment grade credit rating. We plan on bringing
- 9 Aquila to investment grade when we acquire them, and we
- 10 wanted to make sure that on a going forward basis we could
- 11 maintain that credit rating.
- 12 Q. And wasn't that an option that you relayed
- 13 to Aquila?
- 14 A. I did not personally, but my understanding
- 15 is that our transaction team led by Terry Bassham did have
- 16 conversations with Aquila around that option.
- 17 Q. And didn't Aquila oppose that option?
- 18 A. My understanding is that there was back and
- 19 forth discussions around the benefits and the risks. So I
- 20 mean, I can't say for sure. I have no firsthand knowledge
- 21 that they opposed it, but I know there was back and forth
- 22 discussion around benefits and risks.
- 23 Q. Did you participate in that discussion?
- A. No, I did not.
- 25 Q. Did you participate in the decision about

- 1 whether or not to pursue Aquila filing a rate case in
- 2 conjunction with the acquisition case?
- 3 A. As I said before, I was briefed on the
- 4 options that were being evaluated, but I did not, you
- 5 know, participate in any decision that said we need to --
- 6 we absolutely need to pursue a rate case. I just knew
- 7 that was one of the options on the table.
- 8 Q. Did you ever speak with anyone at Aquila
- 9 about it?
- 10 A. No, I did not.
- 11 MR. ZOBRIST: Judge, I'm going to object to
- 12 any further line of questioning on this particular issue
- 13 since it's not a part of the joint application or the plan
- of merger.
- MR. WILLIAMS: That's fine. I wasn't
- 16 planning on pursuing it any further.
- 17 MR. ZOBRIST: Then I'll withdraw the
- 18 objection.
- 19 BY MR. WILLIAMS:
- 20 Q. Is there a requirement that Kansas City
- 21 Power & Light Company and Aquila have common ownership
- 22 before the regulated utility operations in Missouri can be
- 23 merged?
- 24 A. Okay. Now, say that one more time.
- 25 Q. Sure. Is there a requirement that Kansas

- 1 City Power & Light Company and Aquila have common
- 2 ownership before their regulated utility operations in
- 3 Missouri can be merged?
- A. I don't understand the question. Maybe I
- 5 just don't have the legal insight to what you're asking.
- 6 Q. Well, in this case aren't you proposing
- 7 that Kansas City Power & Light Company and Aquila merge
- 8 their regulated utility operations in Missouri?
- 9 A. We're proposing that they integrate the
- 10 operations, that they be managed by a common management
- 11 structure, and that they integrate them in a way that they
- 12 can deliver the operational efficiencies, the supply chain
- 13 efficiencies, and power plant efficiencies I talked about
- 14 earlier.
- 15 Q. Let me try this question, then. Is there a
- 16 requirement -- is there any requirement that Kansas City
- 17 Power & Light Company and Aquila have common ownership
- 18 before the regulated utility operations in Missouri can be
- 19 integrated?
- 20 MR. ZOBRIST: I object. It calls for a
- 21 legal conclusion.
- 22 THE WITNESS: I don't know, is the answer
- 23 to that.
- JUDGE DIPPELL: I was going to sustain the
- 25 objection, but since the witness answered --

- 1 BY MR. WILLIAMS:
- 2 Q. Didn't Aquila and Kansas City Power & Light
- 3 Company seek to merge about ten years ago?
- A. As I say, I came here in 2003. What I know
- 5 is what I read in the newspapers, and I recall reading
- 6 something to that effect in the newspapers.
- 7 Q. Do you know if that merger closed?
- A. I don't believe it did, no.
- 9 Q. The applicants in this case are asserting
- 10 there will be many types of merger synergies if Great
- 11 Plains Energy acquires Aquila as proposed in this case,
- 12 are they not?
- 13 A. The applicants are asserting that there
- 14 will be many merger synergies --
- Q. Many types of merger --
- 16 A. Many types of -- yes.
- 17 Q. Wouldn't many of those same types of merger
- 18 synergies have been available ten years ago?
- 19 A. I don't know. I don't know what the
- 20 circumstance was ten years ago.
- 21 Q. Is it your position that quality of service
- 22 to ratepayers will be improved if Great Plains Energy
- 23 acquires Aquila?
- 24 A. I believe it will, yes.
- 25 Q. How will it be improved?

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1 A. Well, I think the one key thing to look at
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- 2 is our service reliability track record at KCPL, and that
- 3 comes from a whole series of processes and practices that
- 4 we have in place, both currently and in the future. So if
- 5 you think about the -- recently we had PA Consulting
- 6 Company come in and take a look at our operations along
- 7 with 150 other utilities around the country, and a
- 8 benchmark -- not just our track record, which is one of
- 9 the best in the country, but also the practices that we
- 10 have in place that will allow us to use future technology
- 11 and future communication with customers to proactively
- 12 identify potential problems, resolve them before they
- 13 happen.
- 14 And in that process they identified us to
- 15 be the No. 1 utility in the country in terms of not just
- 16 track record but our processes. We received the service
- 17 reliability award. And I think those practices and
- 18 processes will be able to be made available to Aquila
- 19 customers. So they will -- their service will be
- 20 improved. On the other hand, our understanding of how
- 21 Aquila processes customer inquiries, customer service
- 22 inquiries is top tier. They've done a very good job in
- 23 improving call times and, you know, responding to the
- 24 first time to customer requests, and I think our customer
- 25 call center will be able to learn from those, so I think

- 1 what -- KCPL and Aquila customers will see improved
- 2 quality of service.
- 3 Q. Does Kansas City Power & Light Company
- 4 operate utility property better than Aquila does?
- 5 A. In some areas, we work better. In other
- 6 areas, they work better.
- 7 Q. And assuming the acquisition takes place,
- 8 what do you plan to do on those areas where Aquila
- 9 operates better than Kansas City Power & Light Company and
- 10 Kansas City Power and Light Company operates better than
- 11 Aquila?
- 12 A. Yeah. We have the same employee teams that
- 13 are in place in helping us develop the synergies will be
- 14 used to identify best practices from both companies and
- 15 implement those best practices and net result will be, I
- 16 think we gave a couple of examples earlier, we'll probably
- 17 improve the operation of our combustion turbines. The
- 18 Aquila coal plant will probably operate more effectively
- 19 because of the process that KCPL has. So, you know,
- 20 coming out of this, there will be that kind of a win/win
- 21 assessment and implementation.
- 22 Q. Who makes the ultimate decision that Kansas
- 23 City Power and Light Company will file a rate case in
- 24 Missouri?
- 25 A. The recommendation to proceed with a rate

- 1 case is made by the CEO of KCP&L, and ultimately is
- 2 brought to the Great Plains Energy strategy team because
- 3 it obviously is a key strategic initiative for Great
- 4 Plains, and you know, I, as leader of that strategy team,
- 5 CEO of the company, make the ultimate decision.
- 6 Q. If Great Plains Energy acquires Aquila,
- 7 presently who is to be the person who ultimately decides
- 8 when Aquila will file a rate case in Missouri?
- 9 MR. ZOBRIST: Judge, I object. I think
- 10 that question is not relevant to this proceeding, when in
- 11 the future who's going to decide if a rate case is filed.
- MR. WILLIAMS: And I think management
- is clearly relevant in this proceeding.
- 14 JUDGE DIPPELL: I think the issue of future
- 15 rate cases is set out as one of the listed issues, so I'm
- 16 going to allow them to answer and overrule the objection.
- 17 THE WITNESS: I would plan to use the same
- 18 process that we use for KCP&L, which would be the
- 19 management of the utility operations would make that
- 20 judgment for both KCPL's territory and Missouri Public
- 21 Service's territory, and they would bring that to the
- 22 Great Plains strategy team, and we would -- ultimately I
- 23 would make the decision based on their recommendation.
- 24 BY MR. WILLIAMS:
- 25 Q. What is Great Plains Energy's strategic

- 1 intent?
- 2 A. We have a -- a diagram that demonstrates
- 3 that most effectively, and in effect, as you go around the
- 4 diagram is a circle with an item in the center. So as you
- 5 go around the circle, on the top left you have top tier
- 6 performance of both cost and service quality, and as you
- 7 come around that diagram, you have the comprehensive
- 8 energy plan, which is, in effect, increasing our -- the
- 9 assets of the company to meet the energy needs and the
- 10 environmental needs of the community.
- 11 You have, going down the other side of that
- 12 circle, you have the -- what we call the community,
- 13 political and regulatory process, which is the bill
- 14 credibility within the community and respect within the
- 15 community, trust within the community, and we do our job
- 16 there, then the -- the outgrowth of that will be
- 17 supportive regulation. We don't do our job there, then,
- 18 you know, the outgrowth would not be supportive.
- 19 So that's another key component. The
- 20 fourth component is growing the value of Strategic Energy,
- 21 and in the center of that circle is what we call winning
- 22 culture, and there what we're talking about is an engaged
- 23 collaborative culture with employees, with the community,
- 24 with the shareholders, so that, you know, we're unleashing
- 25 the greatest thinking power and the energy and potential

- of all of our stakeholders, so that's basically the
- 2 strategic intent.
- 3 Q. Where do utility customer rates fit within
- 4 Great Plains Energy's strategic intent?
- 5 A. The top tier in terms of cost, top tier in
- 6 terms of rates. Our rates are 20 percent below the
- 7 national average at this point in time.
- 8 Q. Have you had any utility merger involvement
- 9 beyond that to which you've already testified?
- 10 A. To my knowledge, no.
- 11 Q. Other than this case, have you ever been
- 12 involved in any utility merger activities in Missouri?
- 13 A. No.
- 14 Q. What assurance can you provide this
- 15 Commission that the merger synergy estimates provided by
- 16 applicants' witnesses in this case will be met or exceeded
- 17 within the time frames they set out?
- 18 A. Well, again, the greatest -- there's two
- 19 ways to achieve comfort. No. 1, is, you know, our
- 20 superior operating track record, that we have been able to
- 21 deliver significant improvements in cost and in terms of
- 22 reliability, there's reason to believe -- and since it is
- 23 inherently in our self interest to deliver that, there
- 24 would be no reason to believe we'd continue to pursue that
- 25 with all -- with all of our efforts.

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1 Secondly, I think the nature of the
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- 2 estimates as I talked about earlier are very conservative,
- 3 and as you'll hear from the expert testimony, there is
- 4 actually a very strong probability that more savings than
- 5 what we're asking to share will develop and materialize
- 6 over time. So conservative nature of our approach and our
- 7 track record in producing operating results would be the
- 8 two assurances.
- 9 Q. Who suffers the consequences if those
- 10 estimated merger synergy levels are not achieved and
- 11 reflected in future rate cases?
- 12 A. I think all the stakeholders suffer the
- 13 consequences. I think, obviously, the customers' rates
- 14 would be higher. If customers rates are higher, our
- 15 treatment, the treatment of our shareholders is not going
- 16 to be as strong. Like I said, our returns and profits
- 17 won't be as strong if customer rates are higher than they
- 18 need to be, and the community as a whole suffers from the
- 19 economic development of the community. So I think, you
- 20 know, all the stakeholders suffer in that situation, which
- 21 is why we would make sure it didn't happen.
- 22 Q. In your synergies savings proposal, why
- 23 aren't all the costs to achieve subtracted from synergies
- 24 before being split 50/50?
- 25 A. Just a way of looking at the sharing of the

- 1 benefits, equitable sharing of benefits between the
- 2 customer and the shareholder. And I can tell you that, as
- 3 I say, this is a long-term investment with long term
- 4 payoff, so, you know, many more benefits are -- the
- 5 investment period are going to apply to the customer than
- 6 to the shareholder, but we feel like it's fair that the
- 7 shareholders' benefits -- or the shareholder does benefit
- 8 in some way to compensate them for the added risk that's
- 9 been taken more than the merger.
- 10 Q. What has Great Plains Energy done to
- 11 initiate a collaborative process involving stakeholders
- 12 with the goal of developing an appropriate regulatory
- 13 amortization for Aquila if Great Plains Energy acquires
- 14 Aquila?
- 15 A. Again, I'll go back to the same approach.
- 16 The -- we intended to reach out and collaborate around all
- 17 the issues that we've been asking, and, you know, as we
- 18 reached out, it came back to us that if we weren't willing
- 19 to reduce our price, there wasn't any potential for common
- 20 ground, and with no potential for common ground, we
- 21 thought it would be counterproductive to try to engage in
- 22 a collaborative process.
- Q. When has Great Plains Energy met with
- 24 Missouri Public Service Commission Staff to discuss
- 25 methodology approach, measurement, or details regarding

- 1 the costs and synergies of the proposed acquisition of
- 2 Aquila by Great Plains Energy?
- 3 MR. ZOBRIST: Judge, that's been asked and
- 4 answered. That was a subject of, I believe, an hour and a
- 5 half ago on Data Requests and responses from the company.
- JUDGE DIPPELL: I'm sorry, Mr. Williams,
- 7 would you repeat your question?
- 8 MR. WILLIAMS: When has Great Plains Energy
- 9 met with Public Service Commission Staff to discuss
- 10 methodology approach, measurement, or details regarding
- 11 the costs and synergies of the proposed acquisition of
- 12 Aquila by Great Plains Energy?
- 13 JUDGE DIPPELL: I think there was a general
- 14 question about when they had met with Staff. I don't
- 15 think it was quite that specific. I'm going to overrule
- 16 the objection. Go ahead. You may answer the question.
- 17 THE WITNESS: My answer to that is, I don't
- 18 know. I know that it happened. I don't know the time
- 19 frame exactly when it happened. Chris Giles, who is the
- 20 head of our regulatory, would be able to give you specific
- 21 timetable on that information.
- 22 BY MR. WILLIAMS:
- 23 Q. Didn't you testify in your deposition last
- 24 week that if Great Plains Energy acquires Aquila, Aquila
- 25 will not seek recovery from ratepayers of commodity

- 1 trading market manipulation -- let's try that again.
- 2 Didn't you testify at your deposition last
- 3 week that if Great Plains Energy acquires Aquila, Aquila
- 4 will not seek recovery from ratepayers of commodity
- 5 trading market manipulation claims?
- A. I believe it was a four-hour testimony, a
- 7 lot of questions. I mean, that certainly -- as I hear you
- 8 say the question, that would be my intent. But anything
- 9 that's not related to Missouri customers would not be
- 10 passed on to -- or would not be sought for recovery from
- 11 the Aquila ratepayers.
- 12 Q. Well, let me ask this question then. If
- 13 Great Plains Energy acquires Aquila, will Aquila seek
- 14 recovery from ratepayers of commodity trading market
- 15 manipulation claims?
- 16 A. Any claims that are not related to employee
- 17 ratepayers -- I mean to Missouri ratepayers, would not be
- 18 sought for recovery from Missouri ratepayers. That's the
- 19 best way I can answer that question.
- 20 Q. Would that include commodity trading market
- 21 manipulation claims?
- 22 A. If they -- to my knowledge, none of that is
- 23 related to Missouri ratepayers. Therefore, that -- we
- 24 would not seek recovery from that through rates. I think
- 25 I'm getting to what you are asking there.

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1 Q. How were Aquila's creditworthy net issues
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- 2 directly involved with Missouri ratepayers?
- 3 A. I think it would be -- there would be
- 4 better witnesses than me to give you the details on how
- 5 one affects the other. In general terms, I think it's,
- 6 you know, as I look at the Missouri Public Service
- 7 customers, it's hard for me to draw a direct line. There
- 8 may be a general impact, but I can't give you a direct
- 9 line on that.
- 10 Q. And hopefully this is going to be my last
- 11 question. Does Kansas City Power & Light Company plan to
- 12 improve the productivity of its Missouri electric
- 13 operations if Great Plains Energy does not acquire Aquila?
- 14 A. We continuously, every year look to improve
- 15 products that's invested in our track record.
- MR. WILLIAMS: Judge, I'd like to go ahead
- 17 and offer Exhibits 101 through 105HC as well as 106, 107
- 18 and 108.
- 19 JUDGE DIPPELL: Would there be any
- 20 objection to Exhibit No. 101HC? I understand that we have
- 21 an ongoing objection to all of these with regards to the
- 22 highly confidential status.
- MR. MILLS: Other than that, no objection
- 24 to its admission.
- 25 MR. ZOBRIST: Judge, I don't believe that

- 1 Great Plains Energy or KCPL have objections to the
- 2 admission of any of the exhibits that have been discussed
- 3 with Mr. Chesser, except for, again, the HC
- 4 declassification issue.
- JUDGE DIPPELL: Let me ask just generally,
- 6 then, are there any objections to 101 through 108?
- 7 MR. ZOBRIST: None by Great Plains Energy/
- 8 KCPL.
- 9 JUDGE DIPPELL: Other than the highly
- 10 confidential. All right. Seeing no objections, I will
- 11 receive Exhibits 101HC, 102HC, 103HC, 104HC and 105HC at
- 12 least as those are designated now, 106, 107 and 108 into
- 13 the record.
- 14 (EXHIBIT NOS. 101HC, 102HC, 103HC, 104HC
- AND 105HC, 106, 107 and 108 WERE RECEIVED INTO EVIDENCE.)
- MR. ZOBRIST: Judge, might this be a good
- 17 time to take a break?
- 18 JUDGE DIPPELL: That was going to be my
- 19 next statement. We're going to take a short break this
- 20 time, though, come back in ten minutes, that will be about
- 21 13 minutes to the hour.
- 22 CHAIRMAN DAVIS: Judge, when we go back on
- 23 the record, can I ask Mr. Chesser a few questions just to
- 24 follow up on Mr. Williams' testimony? I think they're
- 25 timely enough, I'd like to get to them. It may prompt the

- 1 other parties to ask a couple of questions.
- 2 JUDGE DIPPELL: That'll be fine. When we
- 3 begin, we'll start with the Chairman's questions. We can
- 4 go ahead and go off the record.
- 5 (A BREAK WAS TAKEN.)
- JUDGE DIPPELL: Let's go ahead and go back
- 7 on the record, and we were going to return from the break
- 8 with questions from the Chairman.
- 9 OUESTIONS BY CHAIRMAN DAVIS:
- 10 Q. Good afternoon, Mr. Chesser.
- 11 A. Good afternoon.
- 12 Q. Okay. Real quickly, I believe you told
- 13 Mr. Williams that there were roughly \$600 million worth of
- 14 synergies to be achieved. Do you recall making that
- 15 statement?
- 16 A. Yes, over a ten-year period.
- 17 Q. Over a ten-year period?
- 18 A. Right.
- 19 Q. Okay. And KCP&L in this case is seeking to
- 20 recover half those proposed synergies over the first five
- 21 years, correct?
- 22 A. That's correct.
- 23 Q. Now, what is -- and I'm going to try to do
- 24 this without asking a question that would require us to go
- 25 in a highly confidential -- I'm going to try to do this

- 1 without having to go into closed proceedings.
- 2 Aquila's debt alone that you would be
- 3 asking the ratepayers to take on in this case is
- 4 substantially more than any of the synergies that you have
- 5 recognized or listed for the first ten years, correct?
- A. I'm trying to think of how to answer that.
- 7 I don't have the -- I don't have the financials in front
- 8 of me about how it all breaks down.
- 9 Q. Can somebody provide --
- 10 A. Sure.
- 11 Q. Can somebody provide Mr. Chesser with a
- 12 copy of, I believe it's Mr. Cline's supplemental direct
- 13 testimony, and I would refer you to Attachment 6, MWC-6.
- 14 A. I need to get something else also if I may
- 15 from my seat.
- Q. Go ahead.
- 17 MR. FISCHER: I'm sorry, Mr. Chairman,
- 18 what schedule did you refer to?
- 19 CHAIRMAN DAVIS: MWC-6, Cline's
- 20 supplemental direct testimony. Mr. Fischer, do I need to
- just hand him my document?
- 22 MR. FISCHER: No, sir. I've got it. I'm
- 23 sorry. There's just a lot of schedules here.
- 24 CHAIRMAN DAVIS: I don't want MC-5. I want
- 25 him to look at MC-6.

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1 MR. FISCHER: I'm there just about, Judge.
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- 2 Is it 2 of 25 pages, is that what you have?
- THE WITNESS: That's MWC-7.
- 4 CHAIRMAN DAVIS: I'm looking at MWC-6?
- 5 THE WITNESS: I've got it.
- 6 CHAIRMAN DAVIS: You've got it?
- 7 THE WITNESS: I've got it.
- 8 MR. FISCHER: Sorry for the delay.
- 9 BY CHAIRMAN DAVIS:
- 10 Q. Now, there are two totals listed on that
- 11 page, correct, Mr. Chesser?
- 12 A. That's correct.
- 13 Q. The one in the middle of the page?
- 14 A. Right.
- 15 Q. Is that roughly the correct number that we
- 16 are supposed to assume that that's the amount of Aquila
- 17 debt that you'll be asking the ratepayers to assume?
- 18 A. I don't believe it is, and again,
- 19 Mr. Bassham and Mr. Cline will be able to give you more
- 20 insight into this, but my understanding is in the process
- 21 of acquiring Aquila, we will be retiring much of that debt
- 22 and financing with additional equity. So that in effect,
- 23 I think the only surviving debt will be the \$500 million,
- 24 not the 1.08 billion. But, again, I think they'll be able
- 25 to give you more detail on that. That's my understanding.

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1 Q. Okay. So what's going to happen to that
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- 2 other amount which -- what's going to happen to everything
- 3 but that 500 million?
- 4 A. That will be retired in the process of the
- 5 acquisition.
- 6 Q. Okay. And who's paying for that?
- 7 A. My understanding is that we will issue
- 8 equity and probably some lower cost debt to handle that.
- 9 So you have to talk with Mr. Bassham or Mr. Cline to get
- 10 the exact breakdown. But some of that will be replaced by
- 11 equity, and it will be shareholders who are making that
- 12 investment for the possibility of getting a return on the
- 13 investments that will be made.
- Q. Okay. Mr. Chesser, let me ask this
- 15 question another way, and if we need to go to HC, I guess
- 16 we need to go to HC, but what price, what is the total
- 17 price that KCP -- or that GXP, KCP&L, whoever, what is the
- 18 total price that they are paying for this transaction?
- 19 A. It's on a per share basis, \$4.50.
- 20 Q. What is the --
- 21 A. I don't have the exact absolute dollar
- 22 value.
- Q. Okay. Well, can you look at Mr. Cline's
- 24 Schedule 4?
- 25 A. Schedule 4. Okay. MWC-4.

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1 Q. Okay. First full paragraph under the
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- 2 heading Scenario 2.
- 3 A. Right.
- 4 Q. You don't know what happened to Scenario 1,
- 5 do you?
- 6 A. No.
- 7 Q. So you don't know. Okay.
- 8 A. No.
- 9 Q. Do you know if there were Scenarios 3 and 4
- 10 or 5 or more?
- 11 A. I don't know.
- 12 Q. You don't know?
- 13 A. I don't know.
- Q. So Mr. Cline, he'll have to answer that?
- 15 A. He'll have to answer that for you.
- 16 Q. Okay. First full paragraph under Scenario
- 17 2, last sentence, line 4 of that paragraph, does that
- 18 number contained in that sentence reflect the total
- 19 transaction cost, to the best of your knowledge?
- 20 A. Says total transaction cost. Okay. We
- 21 don't want to get into the detail.
- 22 Q. Including assumed debt?
- 23 A. Yeah. Let me read this, make sure.
- I believe that includes obviously the total
- 25 cost including what we will then get compensated from

- 1 Black Hills.
- 2 Q. Okay. So that includes the compensation
- 3 from Black Hills?
- 4 A. Right.
- 5 Q. And, in essence, the compensation from
- 6 Black Hills is kind of a wash, though, it goes in, it
- 7 comes out, correct?
- 8 A. Right. But it makes that last number in
- 9 terms of the impact on KCP&L a lot lower.
- 10 Q. But that is the total transaction cost,
- 11 right?
- 12 A. Right. That's my -- to the best of my
- 13 knowledge.
- 14 Q. And then you've got to subtract the Black
- 15 Hills cash and the Black Hills assets, correct?
- 16 A. Right.
- 17 Q. So -- and then paragraph 2 there, is that
- 18 number roughly fair to say what the Black Hills
- 19 contribution is there?
- 20 A. Yes.
- 21 Q. Okay. Now, what value -- first of all, to
- 22 the best of your knowledge, did Lehman Brothers, or -- I'm
- 23 sorry, I'm -- my recollection --
- A. Blackstone.
- 25 Q. Yes. Did Lehman Brothers or Blackstone

- 1 Group put a valuation on the remaining assets to this
- 2 transaction?
- 3 A. I believe I remember seeing that in the
- 4 proxy.
- 5 Q. Okay. And do you recall what that
- 6 valuation was?
- 7 A. There was a range.
- Q. A range?
- 9 A. And I believe it was anywhere from 3.80 to
- 10 4.20 on a stand-alone basis.
- 11 Q. Okay. So who's going to make up the
- 12 difference?
- 13 A. The difference will be the enabled savings
- 14 that the shareholders will -- will have access to over the
- 15 long-term, as well as the growth opportunities the
- 16 shareholders have access to over the long-term.
- 17 Q. Okay. But --
- 18 A. And I think, as I say, other witnesses will
- 19 be able to talk you through that. I think you'll be able
- 20 to see where, you know, the net value of \$4.50 a share
- 21 provides, you know, if you look at it on future earnings
- 22 projections, future growth opportunities, it -- you'll see
- 23 where we'll be able to achieve a reasonable rate of
- 24 earnings growth and at the same time maintain debt
- 25 coverages. And we had our investment bankers that helped

- 1 us, you know, think that through.
- 2 Q. But those investment bankers are getting
- 3 paid for the transaction, too, correct?
- 4 A. Both sets of such investment bankers are
- 5 getting paid for the transaction.
- Q. I guess, Mr. Chesser, you're the CEO, and
- 7 I'm just asking you if you can construct for me a scenario
- 8 whereby you can add up the value of these properties
- 9 combined with any amount of synergies that you -- that has
- 10 been listed by KCP&L in this filing to get to a number
- 11 that is equal to the transaction costs as listed in, I
- 12 guess, Mr. Cline's Exhibit 4, when you either -- when you
- 13 try to make the apples to apples comparison?
- 14 A. Well, the best thing I can say is we work
- 15 the financial models. We took into account the equity
- 16 that we would have to raise, the debt that we would have
- 17 to refinance. We looked at what that would result in in
- 18 terms of earnings growth over the, you know, certainly
- 19 longer than a five-year period. I think we looked out
- 20 over a ten-year period, and we looked at what the net
- 21 present value -- we hooked at a number of different ways
- 22 of getting -- assessing that 4.54. One is net present
- 23 value of future earnings. That's one standard that they
- 24 use. We also looked at times EBITDA multiples relative to
- 25 the market. We believe that --

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1 Q. Okay. I'm not -- I'm not asking you if
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- 2 this is a good deal for KCP&L or Aquila shareholders.
- 3 A. Okav.
- 4 Q. And are you -- first of all, are you
- 5 familiar with what the Commission's standard is for
- 6 approving this transaction?
- 7 A. Yes, no harm to the KCPL or Aquila
- 8 customers, as I understand it.
- 9 Q. Okay. And so hypothetically speaking, if
- 10 we -- if we assume, you know, that these, you know, the
- 11 assets are worth, you know, say \$1.6 billion, if you
- 12 assume that that is the case, and then you subtract out
- 13 the cash to Aquila shareholders, the GPE stock, the
- 14 transaction and restructuring costs, the transition costs
- 15 and the Aquila debt that GPE is going to have to assume,
- 16 and if you're asking the ratepayers to back that up, how
- 17 does that equation ever get back to zero for the
- 18 ratepayers?
- 19 A. I honestly believe as you -- as we can go
- 20 through those details with you, which I don't -- I'm
- 21 probably not the best person to do today, but as I've
- 22 looked at the numbers, take into account all these costs,
- 23 a difference between market rate and Aquila debt, whatever
- 24 that would be, I think we're going to be able to reduce
- 25 that, the 14 percent debt down to 11 percent.

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1 Q. Right. And that's factored in on Cline's
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- 2 Schedule 6, but there's still -- there's still a limit to
- 3 the amount that you can restructure that debt to?
- 4 A. Well, you can bring it down to 11 instead
- 5 of whatever.
- 6 Q. Right. And that's already factored in in
- 7 Mr. Cline's testimony?
- 8 A. Right. But if you take that all into
- 9 account, you take the added interest costs, you take the
- 10 transaction costs, the transition costs and the split
- 11 savings, and you use, and this is, I think, critical as I
- 12 said before, you have to use a longer time frame than five
- 13 years. You have to look out over, you know -- it goes
- 14 into perpetuity. As an example, we used ten years as a
- 15 time frame to look at this over, because this is an
- 16 investment very much like building a power plant where you
- 17 make the investment in the short term and the benefits
- 18 accrue for many years.
- 19 Q. Okay. But isn't -- isn't the -- the debt
- 20 service on, you know, a billion dollars worth of
- 21 unregulated activity that you're asking -- I mean, it's my
- 22 impression that you're asking the ratepayers to pick that
- 23 up, and I guess I'm asking you is, can you put paper -- or
- 24 pencil to paper and can you construct a scenario for me on
- 25 that blackboard that shows that a scenario where

- 1 ratepayers actually come out ahead financially? Because
- 2 even if you go over ten years, you know, and assume
- 3 that -- assuming you -- that all of KCP&L's numbers are
- 4 valid, I still can't construct a scenario to get the
- 5 ratepayers back to even over the ten-year period.
- 6 A. I'm very confident we can do that, and I
- 7 really think the best person to do that would be the
- 8 people that are closest to the numbers are Terry Bassham,
- 9 our chief financial officer, Mike Cline. I'm very
- 10 confident they'll be able to go through a ten-year period
- 11 and add all those costs up and address all of those, you
- 12 know, debt cost and debt issues that you're talking about,
- 13 and you'll see, not only even, you'll see a significant
- 14 benefit to both KCP&L and Aquila customers.
- 15 Q. Okay.
- A. We'll be happy to do that.
- 17 Q. Now, real quick, and that -- Aquila's
- 18 shareholders -- let me just -- they get \$1.80 a share? Is
- 19 that correct, do you recall? Is that roughly correct?
- 20 A. I'm trying to work the numbers here with
- 21 you without all the numbers in front of me. I don't
- 22 remember the exact.
- Q. Okay. Do you know how many Aquila
- 24 shareholder -- how many Aquila shares are outstanding?
- 25 A. No. I mean, as I say, I don't have those

- 1 numbers at my fingertips.
- Q. Okay. Do you remember what any of the big
- 3 round numbers are?
- A. Sure. They're \$4.50 a share, is what I
- 5 remember.
- 6 Q. Okay. And is that -- let me see if I can
- 7 do some math here. So you said 4.80 a share?
- 8 A. 50 cents.
- 9 O. \$4.50 a share?
- 10 A. Actually, I believe it's 4.54. I think
- 11 that's it.
- 12 Q. So if it's 4.54, and if there are roughly,
- 13 what, 375 million shares out there, is that right? Does
- 14 that sound --
- 15 A. I don't know the exact number.
- 16 Q. But you have no reason to doubt that
- 17 that's --
- 18 A. No. I'm willing to go along with it for
- 19 you.
- 20 Q. You're willing to go along with it for
- 21 purposes of --
- 22 A. Discussion.
- 23 Q. I'm trying to see if I can get to a number
- 24 that you can recognize here. I come up with about
- 25 \$1.7 billion. Does that number sound right? Does that

- 1 number ring any bells?
- 2 A. Well, it's pretty close, yeah.
- 3 Q. Okay. So now, who -- and of that 4.54
- 4 split, now then, some of that cash to Aquila shareholders
- 5 and the rest is in GPE equity; is that correct?
- A. That's correct.
- 7 Q. Okay. So who's paying the 600 -- and I'm
- 8 sorry, I don't even know if that's a highly confidential
- 9 number or not. But who's paying the cash to the Aquila
- 10 shareholders?
- 11 A. Most of the cash is coming from the sale of
- 12 the gas properties.
- 13 Q. Okay. All right. And then the GPE stock,
- 14 how does that shake out?
- 15 A. That's --
- 16 Q. So are you saying that you know you're
- 17 going to issue roughly more than a billion dollars worth
- 18 of equity and are Missouri ratepayers going to be expected
- 19 to pay the same dividends on that equity that they are
- 20 currently paying?
- 21 A. Yeah. We're asking for a return -- I
- 22 believe the new company will be -- have a roughly
- 23 55 percent equity ratio, and we're expecting that, you
- 24 know, similar returns will be gotten to KCPL, would be
- 25 gotten at Aquila. I mean, that's one scenario. As I say,

- 1 we're talking about ranges of possibilities here.
- 2 Q. Okay. So having had the opportunity to
- 3 review Ms. Cheatum's testimony, Mr. Dittmer's testimony,
- 4 Mr. Schallenberg's testimony, Mr. Cline's testimony,
- 5 Mr. Bassham's testimony, you know, do you have another --
- 6 do you have another planning -- what is KCP&L's -- KCP&L
- 7 or GPE's intentions if this Commission just rejects this
- 8 proposal?
- 9 A. There's two pieces to that answer, if I
- 10 could. First piece is the proposal as we presented it,
- 11 and I look forward to having people lay out to you the
- 12 benefits to the Missouri, to Aquila and KCPL customers,
- 13 the proposal as we presented it has significant benefits
- 14 for both sets of customers, and what we're proposing for
- 15 the shareholders is a sharing of those benefits.
- Q. But it's just the sharing over the first
- 17 five years, correct?
- 18 A. Exactly. But the benefits to the customer
- 19 go out, you know, in perpetuity. So I'm just saying, this
- 20 is one, you know, effort that we've made to show what a
- 21 reasonable balance between benefit to the shareholder and
- 22 benefit to the customer would be.
- Now, the second part to your question, if
- 24 we don't get that, if we get something different, some
- 25 different form, some higher or lower amount, you know,

- 1 we're not saying that we're not going forward with the
- 2 deal. So there's two pieces here. One, what is the fair
- 3 allocation of benefits between shareholder and customer,
- 4 and then the other issue is, does the deal move forward or
- 5 not.
- And we would have to take what we've got,
- 7 work it through the financial models to see if it
- 8 continued to make sense for the shareholder. A lot has
- 9 changed. So we're asking for in the way of amortization
- 10 -- by the way, I think amortization helps customers and
- 11 the shareholder.
- 12 Interest costs recovery and shared
- 13 synergies is just our step at what would be a fair
- 14 distribution. As I said all along, this is -- we've tried
- 15 to convey to Staff, we're open to discussing what a better
- 16 distribution of that would be.
- 17 Q. Are you open to assuming all of the -- are
- 18 you open to GPE assuming all of Aquila's unregulated debt
- 19 for whatever interest rates you can get?
- 20 A. As I say, there's three pieces to that pie,
- 21 and I'd like to talk about all three of them. In other
- 22 words, if we give here versus give there, there's an issue
- 23 of transaction costs and transition costs and how they're
- 24 recovered. I think we have to look at it as a package,
- 25 but we're open to considering any one of those or all of

- 1 those elements.
- 2 Q. Are you waiting for someone to come make
- 3 you an offer?
- 4 A. Well, no. What I said is, and as
- 5 frequently -- recently as this weekend, we've gone back to
- 6 the Staff and we've said, you know, we'd like to discuss
- 7 options around this, talk about some of these options that
- 8 I talk about, and the feedback that we've gotten
- 9 consistently is, we don't see a way you can make it work
- 10 for the -- for KCP&L unless you drop the price, unless you
- 11 drop the purchase price, and we're -- it's not worth
- 12 negotiating on any of these other items unless we're
- 13 willing to drop the purchase price. Of course, we're
- 14 contractually not allowed to do that. So we think --
- 15 Q. Should we just reject this proposal that's
- 16 before us and then wait to see if the asking price gets
- 17 lower?
- 18 A. No. No. I think the asking price is
- 19 fixed. I think the things that we're asking for in the
- 20 way of interest recovery, synergy sharing, those are all
- 21 open for negotiation.
- 22 Q. Okay. Mr. Chesser, what is your mental
- 23 impression of what happens to Aquila if we just outright
- 24 reject this deal?
- 25 A. My sense is there would be -- it would be

- 1 problematic for them in a couple of different ways. They
- 2 have significant investment requirements going forward,
- 3 both Iatan units. They will have to have environmental
- 4 investments in their coal units, they have significant
- 5 growth going on in their service area. And for them to
- 6 raise that amount of money in a scenario where they're not
- 7 investment grade I think would be problematic.
- 8 I think it could result in continued higher
- 9 interest costs, and I think it would be a problem for
- 10 their shareholders to continue to support that without it
- 11 being recovered in rates. So I think you would see an
- 12 upward pressure on rates in that way. And I think that,
- 13 you know, the pressure on service quality would be there
- 14 as well, frankly. So I think when they come with us, I
- 15 think their rates would be overall lower over the
- 16 long-term, significantly lower, and service quality would
- 17 be better.
- 18 Q. But you're saying that long-term?
- 19 A. Ten years, and I think five years, you
- 20 know, service quality would improve very quickly, and
- 21 rates would be -- I mean, I'd be willing to --
- Q. Mr. Chesser, I'm going to cut you off
- 23 there. I'll let your counsel, he can let you talk as long
- 24 as you want to.
- 25 A. Okay.

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1 Q. But if this is -- if this deal is so good,
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- 2 why can't one of the parties here advocating for any
- 3 consumer interest or the Staff recognize it?
- 4 A. I really don't know the answer to that. To
- 5 me, it clearly has benefits. Hopefully the case we
- 6 present to you this week will demonstrate that. But
- 7 again, we remain willing to talk, collaborate on any of
- 8 these points, but the one thing that we are contractually
- 9 not able to do at this point is reduce the purchase price.
- 10 We think there's plenty of value in here for the customer
- 11 and the shareholder at this purchase price.
- 12 Q. And in terms of the intangible value, you
- 13 know, improved customer service, you know, maybe we won't
- 14 have anything happen like South Harper again, can you --
- 15 can you put a dollar value on that? Do you think that's
- 16 worth, I don't know, \$100 million over ten years?
- 17 A. You certainly -- I'd say the way I would
- 18 look at that from a customer perspective is the risk of
- 19 negative impacts would be lower. So we're a strong
- 20 regional utility with a demonstrated track record, working
- 21 with the community would result in, you know, a lower risk
- 22 of adverse impacts, and it is hard to assign a dollar
- 23 value to that, but I certainly think it is a -- it
- 24 certainly is a subjective item on top of the financial
- 25 benefits I believe we're going to be able to demonstrate

- 1 to you.
- Q. And it's going to be -- it's going to be in
- 3 live testimony. It's not already encompassed in the
- 4 direct, the rebuttal or the surrebuttal testimony that
- 5 we've already seen filed here?
- 6 A. When you say it's going to be --
- 7 Q. Whatever you're hoping to prove to me?
- 8 A. Oh, the financials, yes. I believe we can
- 9 do that in live testimony, yeah. That's our -- that's our
- 10 purpose in this hearing is to demonstrate that. The only
- 11 thing that I ask is that we not get to this idea of we're
- 12 going to -- you have to make investments today and they
- 13 have to get paid back in five years, because I think that
- 14 this is very much like other long-term investments we make
- 15 as a utility. This is an investment for long-term
- 16 benefits, and the financial benefits --
- 17 Q. But you'd also recognize that there are
- 18 also long-term costs?
- 19 A. Absolutely.
- 20 Q. Associated --
- 21 A. Absolutely, and we have to net present
- 22 value all of that, too, you know. You just don't make it
- 23 absolute dollars.
- Q. Okay. Well, you've -- we see the net
- 25 present value of 340 million in your -- that's been

- 1 referenced in your prehearing brief here?
- 2 A. Right.
- 3 Q. What's -- what's the net present value of
- 4 the Aquila debt?
- 5 A. Well, one thing I'll say about the Aquila
- 6 debt --
- 7 Q. Do you know what the net present value of
- 8 that debt is, yes, no --
- 9 A. I can characterize it.
- 10 Q. -- maybe?
- 11 A. Can I characterize it?
- 12 Q. You can characterize it as being more or
- 13 less than that net present value of 341 million.
- 14 A. Well, the debt retires in 2012, the part
- 15 that's not going to be refinanced during the purchase is
- 16 going to retire in 2012. It becomes due in 2012. That's
- 17 when we can refinance to a competitive rate, assuming
- 18 we're an investment grade company. So it's a cost of
- 19 carrying that debt between now and 2012 that's a real cost
- 20 to the customer.
- 21 Q. Okay.
- 22 A. And the cost of carrying that debt, you
- 23 know, today it's 14 and a half percent. When it comes --
- Q. And best you can get is to --
- 25 A. 11 percent.

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1 Q. 11 percent, and that will be carried out to
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- 2 2012?
- 3 A. It's the difference between 7, which is
- 4 market rate, and 11 for four years, or five, yeah, four
- 5 years.
- 6 Q. Okay.
- 7 A. So that's -- that cost has to go into the
- 8 cost column.
- 9 Q. Right.
- 10 A. Along with transaction costs and the
- 11 transmission costs, and then we have to on the benefit
- 12 column have this \$346 million net present value, and I
- 13 believe that if you -- we can demonstrate to you that the
- 14 benefits are going to significantly outweigh the costs.
- Q. What happens if you don't do that?
- 16 A. They're going to have to first explain to
- 17 me why they can't, because I have seen it and it's -- it
- 18 works, but if not -- but I honestly believe that we'll be
- 19 able to do that. Now, again, you know, once we do that,
- then the question is, well, what's fair and reasonable?
- 21 How do these benefits get split between the customer and
- 22 the shareholder, and that's -- that's another large part
- 23 of the case, but we have to make that first hurdle, I
- 24 agree with you.
- 25 Q. Let me ask you this: If this merger

- 1 acquisition is not approved, what is your mental
- 2 impression of what happens to Aquila in 2012 when that
- 3 debt comes due?
- A. That's a -- that's a big projection. I
- 5 believe in 2012 they will be faced with significant
- 6 capital requirements, you know, environmental investments
- 7 and growth investments, and I believe, you know, a company
- 8 their size will have trouble maintaining investment grade
- 9 credit, meeting those requirements. Therefore, I think
- 10 their --
- 11 Q. They're not investment grade now?
- 12 A. I mean reaching investment grade credit,
- 13 keeping interest rates low. So I think their rates will
- 14 be up higher, and I think their -- the financial risk of
- 15 the enterprise will be significant. I mean, that's how
- 16 I -- you're asking me for my judgment.
- 17 Q. But I quess if we go back to this whole --
- 18 this whole idea of additional risk, this is additional
- 19 risk that Aquila management assumed on their own?
- 20 A. Right.
- 21 Q. So ratepayers aren't responsible for that
- 22 risk currently?
- 23 A. Correct. Correct. But I guess this is a
- 24 different --
- 25 Q. You're not -- you're not -- you're not

1 saying that people should -- that companies should receive

- 2 extra compensation for risks they voluntarily assume, are
- 3 you?
- 4 A. No, I am not saying that.
- 5 CHAIRMAN DAVIS: All right, Judge. I'm
- 6 done for the time being, but I'm probably going to have a
- 7 lot more questions for Mr. Chesser after the other
- 8 parties.
- 9 JUDGE DIPPELL: All right. Are there --
- 10 would any of the other Commissioners like to ask questions
- 11 at this time or shall I proceed with cross-examination?
- 12 COMMISSIONER MURRAY: Proceed on my behalf.
- 13 JUDGE DIPPELL: All right. Let's go ahead
- 14 then and return to our cross-examination. I guess we'll
- 15 begin with Public Counsel. No. I'm sorry. We begin with
- 16 Aquila; is that correct?
- 17 MR. BOUDREAU: Thank you. No questions.
- JUDGE DIPPELL: And Black Hills?
- MR. DeFORD: No questions, your Honor.
- JUDGE DIPPELL: And I'm assuming Department
- 21 of Energy, the Unions and Dogwood Energy are still absent?
- 22 Can you come forward? I'll let you go ahead and make your
- 23 entry of appearance.
- 24 MS. WILLIAMS: Jane Williams from the law
- 25 firm Blake & Uhliq, and I represent the five IBEW unions

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1 here today. You want me to name their numbers?
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- JUDGE DIPPELL: No. That's fine. I'll let
- 3 you make a written entry of appearance for the court
- 4 reporter later.
- 5 MS. WILLIAMS: Okay. Thank you.
- 6 JUDGE DIPPELL: And you didn't have any
- 7 cross-examination?
- 8 MS. WILLIAMS: I do not. Thank you.
- 9 JUDGE DIPPELL: Joint Municipals? Are they
- 10 gone, too? City of St. Joe? City of Lee's Summit? City
- of Independence? City of Kansas City? Cass County?
- 12 South Harper residents?
- MR. COFFMAN: No questions, thank you.
- 14 JUDGE DIPPELL: Ag Processing, et al?
- MR. CONRAD: Judge, I need to inquire, I
- 16 guess to begin with, when we had broached this topic
- 17 before, before this gentleman took the stand, there was
- 18 indication he was going to be reoffered on Wednesday at
- 19 the original time. Is that still the plan or --
- JUDGE DIPPELL: There was an indication
- 21 that if necessary he could be recalled. Are you telling
- 22 me that you're not prepared to question him?
- MR. CONRAD: Well, the problem is that I
- 24 have some -- I have some notes here but they're not
- 25 thorough. I've just been able to do them while the -- the

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1 examination was going on. I could ask a few questions on
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- 2 those, but it may spawn others, and I have -- I haven't
- 3 had a chance yet to look through this stack of exhibits.
- 4 We just got these.
- 5 JUDGE DIPPELL: I understand.
- 6 MR. CONRAD: Just a day or about a day and
- 7 a half ago. So you tell me, what's your pleasure?
- 8 JUDGE DIPPELL: I would prefer you ask the
- 9 questions that you can ask now, Mr. Conrad, and then if
- 10 you feel you haven't had a sufficient time, you let me
- 11 know, and after we're finished with the cross-examination
- 12 so forth I'll let you know whether we need to call
- 13 Mr. Chesser back.
- MR. CONRAD: Well, okay. I guess if that's
- 15 how we're going to leave it, then perhaps I had better
- just say I need to reserve them until Wednesday, because
- 17 to me, it's not the Bench's choice, it's mine as to how I
- 18 represent my client.
- JUDGE DIPPELL: I believe I'm the one
- 20 that's controlling the process here today, Mr. Conrad.
- 21 MR. CONRAD: That's right, ma'am, but I'm
- 22 the one that can make objections to it, and I made an
- 23 objection earlier this morning and that was the
- 24 accommodation that was agreed to.
- 25 JUDGE DIPPELL: Well, at this time I'm

- 1 going to overrule your objection from this morning and
- 2 tell you that if you would like to cross-examine this
- 3 witness, you may do so right now. If at the end of that
- 4 cross-examination you feel that you haven't had a fair
- 5 opportunity, please let me know. Then I will, at the end
- of the cross-examination, determine whether we need to
- 7 call him back for further questions on Wednesday.
- 8 CHAIRMAN DAVIS: Judge, I'm going to
- 9 object. I think at some point you need to pull this in.
- 10 These parties obviously didn't have notice, and I don't
- 11 know that I feel comfortable with you directing Mr. Conrad
- 12 to proceed if he says he's not adequately prepared to do
- 13 so.
- JUDGE DIPPELL: Well, then, Mr. Conrad, do
- 15 you feel that you're not adequately prepared, is that what
- 16 you're telling me?
- MR. CONRAD: Yes, ma'am, that is the
- 18 objection I made earlier which you now overruled on the
- 19 record.
- JUDGE DIPPELL: Well, I'm reconsidering
- 21 that objection in light of the Chairman's statements.
- 22 Mr. Mills, are you prepared to do your
- 23 cross-examination?
- 24 MR. MILLS: Judge, as I said earlier, I am
- 25 prepared to do some cross-examination. I think it will

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1 probably be that I'm -- certainly if Mr. Chesser is going
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- 2 to be recalled on Wednesday anyway, I imagine I will have
- 3 more given more time to prepare, but I do have some ready
- 4 to go now and I'm willing to go forward with it.
- 5 MR. ZOBRIST: Judge, my only concern is two
- 6 bites at the apple. And I appreciate the Chairman's point
- 7 about if we have parties that are unprepared, but, I've
- 8 not consulted with my witness, but I understand everybody
- 9 needs to have a fair opportunity to ask him questions, but
- 10 I really don't want to offer everybody two bites at the
- 11 apple.
- 12 JUDGE DIPPELL: I don't either. I want to
- do whatever's most expedient, and it appears at this time
- 14 that that would be to just recall Mr. Chesser on Wednesday
- 15 when everyone was expecting him to be here in the first
- 16 place.
- 17 THE WITNESS: That's fine.
- JUDGE DIPPELL: So at this point --
- 19 MR. MILLS: Can I ask for a clarification?
- 20 Does that mean that if I'm -- if there's any chance that I
- 21 might have more questions on Wednesday, I shouldn't even
- 22 start now, is that where we are, or should I start now?
- JUDGE DIPPELL: I think we'll just wait
- 24 until Wednesday.
- MR. MILLS: Okay.

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1 JUDGE DIPPELL: If there's a chance that
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- 2 they may have more questions.
- 3 THE WITNESS: Judge, I would like to
- 4 apologize for messing up the schedule.
- JUDGE DIPPELL: Mr. Chesser, that's fine.
- 6 THE WITNESS: I made an effort to -- I
- 7 thought this was better. Okay.
- JUDGE DIPPELL: It's not your fault.
- 9 Do you have something else, Mr. Zobrist?
- 10 MR. ZOBRIST: I have no redirect. Unless
- 11 the Commissioners have questions, I guess it's Staff's
- 12 witness, I don't want to impugn Mr. Williams.
- JUDGE DIPPELL: We haven't completed his
- 14 cross-examination. If there's going to be further
- 15 cross-examination on Friday, you can --
- MR. ZOBRIST: Wednesday.
- JUDGE DIPPELL: I'm sorry, Wednesday. I'll
- 18 confuse it even more.
- 19 MR. ZOBRIST: May Mr. Chesser be excused
- 20 until Wednesday then, with the exception --
- 21 JUDGE DIPPELL: Are there any additional
- 22 questions from the bench before I excuse Mr. Chesser until
- 23 Wednesday? Commissioner Murray?
- 24 COMMISSIONER MURRAY: I might just go ahead
- 25 and ask a couple.

- 1 QUESTIONS BY COMMISSIONER MURRAY:
- 2 Q. Mr. Chesser, I'm having a little problem
- 3 understanding the structure that's being proposed here.
- 4 Is that better?
- 5 A. That's better. Yes. Thank you.
- 6 Q. The synergies that are contemplated are
- 7 from the consolidation of -- or the integration of KCP&L
- 8 and Aquila; is that correct?
- 9 A. The integration of the operations of KCP&L
- 10 and Aquila, yes.
- 11 Q. And is there not some integration of assets
- 12 as well?
- 13 A. Well, the assets will be owned either by
- 14 KCPL or Aquila under Great Plains, as I understand it.
- 15 Q. You're not asking to merge KCP&L and
- 16 Aquila?
- 17 A. Right, just integrate the operations.
- 18 Q. And how will the costs be allocated between
- 19 the two entities for ratemaking purposes?
- 20 A. The -- we have this cost control -- I can
- 21 never remember the name.
- MR. ZOBRIST: Cost allocation.
- 23 THE WITNESS: Cost allocation agreement
- 24 where people keep their time and they focus on whether
- 25 they're spending time working on Aquila facilities or time

1 working on KCP&L facilities, and then, when in the case of

- 2 back office like accounting or whatever, they're
- 3 distributed, they allocate their time between the two
- 4 facilities. We do that today. We -- it's a method that
- 5 we -- our people know, we have confidence in them, we
- 6 believe will work and be able to be tested.
- 7 BY COMMISSIONER MURRAY:
- 8 Q. And as the two entities exist today with
- 9 the ownership structure that we have today, could there be
- 10 the same kind of integration?
- 11 A. I think you need to have a common ownership
- 12 and a common management oversight to decide on what
- 13 operating practice you're going to use on a power plant,
- 14 what call center practice you're going to use in a call
- 15 center. You really need to have that common ownership,
- 16 common management to implement the changes. These are
- 17 cultural changes and they're not easy to make, and you
- 18 need to -- I've never seen a situation where two companies
- 19 can share decision-making responsibility and make
- 20 something like that work effectively.
- 21 Q. So the decision-making responsibility will
- 22 be at the parent level?
- 23 A. Decision-making responsibility will be at
- 24 the KCPL -- in other words, the way -- I don't know if you
- 25 have an organization structure in your front of you, but

- 1 you have --
- 2 Q. I've seen it.
- 3 A. KCPL, you have KCPL central operations.
- 4 You have KCPL regional operations. The management of both
- 5 of them will be identical. It will be the person who's
- 6 now CEO of KCPL, Bill Downey. So they will be
- 7 operationally, the CEO of KCPL will be calling the shots
- 8 for all those operations, and there will be joint
- 9 integrated operations. And then dispatching crews,
- 10 managing the fleet of power plants. It will be
- 11 transparent to our employees, it will be transparent to
- 12 our customers. In their eyes, they'll be dealing with one
- 13 KCPL, the distinction here is really a legal distinction.
- 14 It's not an operational distinction.
- 15 Q. And what -- why should we allow two
- 16 nonmerged entities, even if they have common ownership, to
- 17 integrate their operations?
- 18 A. Well, as I say, I think the benefits there
- 19 for both groups of customers will be significant, and
- 20 that's what we have to demonstrate to you, that it's --
- 21 the cost will be lower, the rates will be lower than they
- 22 otherwise would be, and the quality of service will be
- 23 better. That's the real driving force for the
- 24 integration.
- 25 Q. You indicated when you were -- I believe

- 1 you were speaking to Chairman Davis earlier that the price
- 2 is not -- purchase price is not subject to negotiation but
- 3 the other elements are, for example, the sharing
- 4 percentages. Now, if -- if those items are open for some
- 5 changes to be made to the proposal, wouldn't Great Plains
- 6 Energy be subjecting itself to weakening its financial
- 7 status?
- 8 A. That's -- that was a point that I was
- 9 making earlier. We would have to look at what we
- 10 ultimately were able to agree to, work that through our
- 11 financial models to make sure that it wasn't impacting the
- 12 credit rating for either KCPL or the new organization.
- 13 And we believe at this point those are two different
- 14 issues; one is what's fair and reasonable, and the other
- 15 is what's needed to maintain the financial integrity of
- 16 the new company. So we're not saying that unless we get
- 17 all this, we can't maintain the financial integrity. So I
- 18 hope that answers your question.
- 19 COMMISSIONER MURRAY: Thank you. I think
- 20 that's all I'm going to ask right now.
- 21 THE WITNESS: Great. Thank you.
- 22 JUDGE DIPPELL: Thank you. Commissioner
- 23 Appling, did you have anything?
- 24 COMMISSIONER APPLING: No questions.
- 25 JUDGE DIPPELL: Commissioner Jarrett?

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1 COMMISSIONER JARRETT: No.
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- 2 CHAIRMAN DAVIS: I've got more questions,
- 3 Judge.
- 4 JUDGE DIPPELL: Mr. Chairman.
- 5 FURTHER QUESTIONS BY CHAIRMAN DAVIS:
- 6 Q. So Mr. Chesser, what issues are negotiable
- 7 for you?
- 8 A. The package.
- 9 Q. The package?
- 10 A. Package.
- 11 Q. The package is negotiable?
- 12 A. The package is negotiable.
- 13 Q. Okay. And without divulging any
- 14 attorney/client communications, Mr. Chesser, do you really
- 15 believe that this Commission has the authority to order
- 16 amortizations to support Aquila in a construction project
- 17 without the unanimous consent of all parties to the case?
- 18 A. I have been advised that you do, but I'm
- 19 not a legal expert.
- 20 Q. You've been advised -- you've been advised
- 21 that you do -- we do?
- 22 A. That you do.
- Q. Was your mental impression of that advice,
- 24 was it certain, was it rock solid?
- 25 A. It was sufficiently strong to have that be

- 1 a part of the proposal, so I -- there's no guarantees on
- 2 any of this, but I -- I consider it to be highly likely
- 3 that you had the authority to do it.
- 4 Q. And to the best of your knowledge, had it
- 5 ever been done in Missouri prior to the KCPL regulatory --
- 6 experimental regulatory plan?
- 7 A. Well, as I indicated earlier, I don't know
- 8 where it's been done anywhere prior to the experimental
- 9 regulatory plan.
- 10 Q. Okay. So if what you're saying is true,
- 11 then Empire Electric and Aquila could have come in and
- 12 asked for it previously in rate cases and they chose not
- 13 to, correct?
- 14 A. That would be my assumption, yeah. I mean,
- 15 I think we've plowed new ground there, and the reason --
- 16 can I --
- 17 Q. Sure.
- 18 A. The reason I felt like there was a good
- 19 chance for acceptance is because it has strong benefits
- 20 for everybody. It's not just the ratepayer that is -- I
- 21 mean the shareholders benefiting from that. It's the
- 22 ratepayer, because it keeps long-term borrowing costs
- 23 down. That was, I think, one of the attractions to all
- 24 the parties, they saw that amortization really, the way it
- 25 worked, kept long-term rates down. So I believed it would

- 1 be -- this would be something that would be good for
- 2 everybody, not just for the shareholder.
- 3 Q. And you can't understand why they're just
- 4 not jumping all over it here?
- 5 A. I believe that keeping the price where it
- 6 is, there is room for a win/win out of this, to create a
- 7 package that will help, you know, give everybody what they
- 8 need, maintain the financial integrity of the company, and
- 9 to prove to you that, you know, there's significant
- 10 long-term benefits for the customers, and I don't
- 11 understand why they're not willing to engage in that
- 12 without having a requirement you have to reduce the
- 13 purchase price.
- Q. Do you think it could be because they don't
- 15 feel that the law and the facts are on your side?
- 16 A. Well, as applied to amortization?
- 17 Q. As applied to the whole transaction in
- 18 general?
- 19 A. I -- it's a puzzle to me why -- since there
- 20 are precedents around the country on shared savings, it
- 21 would be a puzzle to me why that wouldn't be seen as
- 22 something to negotiate around.
- Q. Okay. Mr. Chesser, are you familiar with
- 24 Schedule 14A that was filed by Aquila with the Securities
- 25 Exchange Commission on March 7th of this year?

- 1 A. No, I'm not.
- 2 Q. Okay. So you don't know what -- what
- 3 Blackstone, Lehman Brothers and Evicore had to represent
- 4 about the -- the value of Aquila?
- 5 A. I think I said earlier that I have a
- 6 general range in my mind.
- 7 Q. Okay. And is that a -- is that a public
- 8 number?
- 9 A. I think it is. It was in the proxy
- 10 statement.
- 11 Q. Okay. And what was that -- what was that
- 12 number again?
- 13 A. Again, this is just what's in my mind, this
- isn't fact in front of me, but in my mind, it's 3.80 to
- 15 4.20, somewhere in that area.
- Q. And are those --
- 17 A. On a stand-alone basis. That's -- that's
- 18 cents per share.
- 19 Q. Okay. Cents?
- A. Dollars.
- Q. Cents per share?
- 22 A. Dollar and cents per share.
- Q. Okay. Okay. So what was the range again?
- \$3.80 per share to what?
- 25 A. I apologize. I turned this off, so -- a

- 1 lot of people will tell you that is my pet peeve. Let me
- 2 turn this off for good.
- 3 Q. Take your time, Mr. Chesser.
- 4 A. I'm trying. Okay. So it's dollars and
- 5 cents per share.
- Q. And what was that number, 3.80?
- 7 A. To 4.20 that's the range I have in my mind.
- 8 Q. To \$4.20 per share?
- 9 A. Uh-huh.
- 10 Q. Okay.
- 11 A. On a standalone basis.
- 12 Q. On a standalone basis. So that excludes
- 13 the Black Hills properties, correct?
- 14 A. No. I think on a standalone it included
- 15 the Black Hills properties.
- Q. Okay. So -- I'm just trying to do the math
- 17 again here. If we just -- let's say we take the midpoint
- 18 of \$4 times 375 million shares, roughly. I'm going to say
- 19 that gets us to 1.5 billion. Is -- does that sounds like
- 20 a good enough number for --
- 21 A. Sounds a ballpark.
- 22 Q. That's a ballpark number?
- 23 A. Uh-huh.
- Q. Okay. And then you assume that the cash in
- 25 and the assets for Black Hills, you know, are more or less

- 1 a wash, you know, so you've got -- you're basically
- 2 getting a billion and a half in assets and the
- 3 transaction, the time you figure out that you're paying
- 4 .50 a share, that gets to 1.7 billion, plus roughly what
- 5 is it, 90 million in transaction costs, 45 million in
- 6 transition costs, and then assuming another substantial
- 7 sum of -- of debt, and that number far outweighs the value
- 8 of the company, doesn't it, Mr. Chesser?
- 9 A. I'm not sure you can add all that on as you
- 10 were doing that. In other words --
- 11 Q. Okay. Well, I'm adding it all up together,
- 12 and you tell me why that's not correct.
- 13 A. Feels to me like the -- we're paying, as
- 14 you say, 1.7 billion. They assessed it, it was
- 15 1.5 billion, according to your numbers.
- Q. Right. That's --
- A. So that's \$200 million in difference.
- 18 Q. That's the cash?
- 19 A. Yeah, that's the value of the assets.
- 20 Q. Okay.
- 21 A. So that's \$200 million in differential in
- 22 value. Then the question is, how can the combined company
- 23 create that \$200 of additional -- \$200 million of
- 24 additional value?
- 25 Q. I mean, how do you get around the billion

- 1 dollars of additional Aguila debt that's going to have to
- 2 be refinanced, it looks like even by Cline's testimony is
- 3 still going to be out there at a substantial interest
- 4 rate?
- 5 A. Well, as I said, half a billion dollars of
- 6 it will get refinanced at time of purchase, so now you're
- 7 left with the other half.
- 8 Q. Okay. But can you --
- 9 A. And the other half is -- goes down to
- 10 11 percent for a four-year period.
- 11 Q. Right. But ratepayers aren't on the hook
- 12 for that debt right now, are they?
- 13 A. So part of -- one of the requests that we
- 14 have is that you would -- we're asking that we collect the
- 15 difference between market, which is 7 percent, and
- items in the package that we've asked for.
- 18 Q. Okay. So then who's going to be servicing
- 19 that debt thereafter?
- 20 A. It will get brought down to -- it will be
- 21 investment grade company, and that will then get
- 22 refinanced down to investment grade, 7 percent. It's just
- 23 the provisions only go out to 2012.
- Q. And can you guarantee that?
- 25 A. My understanding is, yeah, I mean, the

- 1 contract as it's set up says that that requirement for
- 2 interest rate will expire in 2012.
- Q. Okay.
- 4 A. That's my understanding.
- 5 Q. The requirement for that interest rate will
- 6 expire?
- 7 A. In 2012.
- 8 Q. In 2012. But do you know what interest
- 9 rates are going to be in 2012?
- 10 A. Well, all I'm saying is at that point we'll
- 11 be able to go down to a market-based rate, just as all of
- 12 our other debt would be. Customers will not be paying any
- 13 premium rate at that point.
- Q. Okay. But as of right now, Missouri
- 15 ratepayers are locked in at 7 percent on that debt?
- 16 A. Right.
- 17 Q. Correct?
- 18 A. Right.
- 19 Q. So are you saying that in 2012, when and if
- 20 that debt gets refinanced and it's at a higher interest
- 21 rate than 7 percent that Missouri ratepayers should bear
- 22 those costs?
- 23 A. Again, I'm not sure what would happen in
- 24 Aquila stand alone. My sense was that the understanding
- 25 was that ratepayers should not be penalized for above

- 1 market interest costs. So in 2012, they'll have the
- 2 opportunity to pay, to refinance that at market interest
- 3 costs. It might be lower. It might be 6 percent, or it
- 4 might be higher, but it will be market. They say there
- 5 won't be any penalty from the unregulated operations.
- 6 Q. Okay. So if I understand your position
- 7 correctly, it's that just you want the ratepayers to pick
- 8 up the tab on the interest on that 500 million for the
- 9 next four years?
- 10 A. Four years.
- 11 Q. And then you're going to refinance it, and
- 12 if it -- if it gets refinanced at less than 7 percent,
- 13 then ratepayers will benefit from a lower cost of service,
- 14 but if it gets refinanced at more than 7 percent, then
- 15 they are on the hook for that additional -- that
- 16 additional sum of money, right?
- 17 A. That's -- they would be paying market rate,
- 18 and I'm not sure how the current deal is. I'm not sure
- 19 that that 7 percent is in perpetuity or just goes for
- 20 the -- until those notes expire in 2012. That might be
- 21 the case.
- 22 Q. In GXP's analysis, did you look and see
- 23 what the effect of an Aquila bankruptcy would have?
- 24 A. Before the integration or after the
- 25 integration? We didn't consider after --

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1 Q. Either. I'm intrigued now.
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- 2 A. We didn't consider it after, because we
- 3 didn't think that would be --
- Q. Okay. So if you -- what did you consider
- 5 in the premerger that if Aquila would have gone bankrupt,
- 6 what would happen then, would you --
- 7 A. We have a clause in there that says if
- 8 there's a material adverse impact, which I think a
- 9 bankruptcy would qualify for, then we would not be
- 10 required to pay the breakup fee as part of the merger. So
- 11 that's the way -- we wouldn't go forward with the merger
- 12 if they had that material adverse impact, which I think a
- 13 bankruptcy would --
- Q. Okay. But that's really not the question I
- 15 was trying to get at. Let me ask this another way. Has
- 16 GXE, KCP&L, to the best of your knowledge, then, done any
- 17 analysis as to what the value of Aquila would be in a
- 18 bankruptcy setting? Would it be the same as, you know,
- 19 that, you know, provided by Blackstone, Lehman Brothers
- 20 and Evercore in the -- I think it's Schedule 14A filed
- 21 with the SEC?
- 22 A. We haven't done that specific analysis, I
- 23 think, to answer that question.
- Q. You haven't done that?
- 25 A. We haven't. We have done scenarios around

- 1 what if, you know, earnings go up or down, affected by
- 2 external events. We haven't done any -- taken it all the
- 3 way to the point where they're actually in bankruptcy.
- 4 Q. And Mr. Chesser, I've heard you testify
- 5 here earlier that -- that everything is negotiable, so I
- 6 understand that, and that's why I'm going to ask you this
- 7 question one more time. Do you have a plan B or C, and if
- 8 so, what is it?
- 9 A. We honestly don't have a plan B or C. Our
- 10 plan is to talk about what is a fair distribution of the
- 11 benefits between the customers and the shareholders.
- 12 Q. Okay. And can I cut you off there.
- 13 Mr. Zobrist or Mr. Fischer can --
- 14 Okay. I hear you talking about the fair
- 15 distribution of the purported benefits, but what I -- but
- 16 what I don't hear you addressing is a fair distribution of
- 17 the proposed liabilities. Would you care to respond to
- 18 that?
- 19 A. Well, that's one of the reasons why I think
- 20 that the shareholders for the most part are deserving to
- 21 share some of the benefits, because I think they hold the
- 22 bag on the liabilities. You know, there are issues that
- 23 are not yet resolved that we take on as part of this
- 24 merger. We need to be in a -- you know, it's our job --
- 25 Q. But aren't you voluntarily assuming that

- 1 risk by entering into a merger with Aquila?
- 2 A. We are, and in return for assuming that
- 3 risk, I think the shareholder needs to get a return on
- 4 that -- that -- taking on that risk. I mean, it is -- the
- 5 risks are not enormous. We feel like we've bounded them.
- 6 They're manageable. But we do think therein lies the
- 7 argument of why the shareholders should share in some of
- 8 these benefits.
- 9 Q. Okay. But what about the liabilities?
- 10 A. The liabilities -- okay. Go ahead.
- 11 Q. Okay. So you've got the ratepayers picking
- 12 up the tab for the interest on \$500 million for the next
- 13 four plus years until 2012?
- 14 A. Right.
- 15 Q. You've got the ratepayers, I'm assuming,
- 16 picking up the tab for another 5 to \$600 million in
- 17 liabilities through refinancing or whatever that will
- 18 occur here in the near future, or is that just anything
- 19 above 7 percent?
- 20 A. Well, no. You're talking about the
- 21 other -- are you talking about for that same 500 million?
- A. No there's two?
- 23 A. Right.
- Q. There's a big round -- there's a big round
- 25 number that's --

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1 A. Right.
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- Q. -- that's -- that's in the, I guess the ten
- 3 digit range?
- 4 A. Right. So again --
- 5 Q. Count the digits?
- 6 A. Black Hills cash goes to help us retire
- 7 some of that debt.
- Q. Okay.
- 9 A. And then some of the equity we will show
- 10 will retire some of that debt. So it gets down to the --
- 11 to the \$500 million we were talking about earlier.
- 12 Q. Mr. Chesser, I guess we're -- you I know,
- 13 I'm just from Mars and you're just from Venus or
- 14 something, because I just don't think that we're having a
- 15 meeting of the minds here concerning, you know, there --
- 16 obviously -- I mean, it's -- this looks like it's a good
- deal for shareholders, but I'm still having difficulty
- 18 coming to the -- to the realization or to the -- that
- 19 there's a -- anything but a detriment to the ratepayers
- 20 here in this case. So is there anything else in your
- 21 testimony here that you haven't said yet that can offer me
- 22 any reassurance, or have you already said it all?
- 23 A. Well, let me summarize. If you take a look
- 24 at the costs, take a ten-year time frame, take a look at
- 25 the costs on one side, of the benefits on the other, the

- 1 shared savings up through five years and then all the
- 2 benefits belong to the customer after that, I believe
- 3 we'll be able to demonstrate to you conclusively that the
- 4 benefits outweigh the costs, and that will come in future
- 5 testimony.
- 6 Q. All right. And last -- and last but not
- 7 least, so that other than the purchase price and what
- 8 you're paying, everything else is on the table, correct?
- 9 A. Everything else is on the table.
- 10 Q. Okay. So hypothetically speaking, then,
- 11 you know, it still seems like to me that you're waiting
- 12 for this Commission to either tell you no, or waiting for
- 13 Mr. Schallenberg and Mr. Conrad, Mr. Mills, Mr. Coffman,
- 14 Mr. Williams and everybody else here to come up with a
- 15 counter proposal, and is --
- 16 A. Let me --
- 17 Q. Is that what you're waiting on?
- 18 A. Can I just -- the thing that worked in the
- 19 collaborative plan the first time we went through it was
- 20 we sat around a table and neither one had a formal
- 21 proposal or formal flag in the stand. We talked about
- 22 different issues and what would be a possibility for a
- 23 win/win. Let me give you an example. Let's say that
- 24 there was concern about whether all the synergies could be
- 25 achieved year one, that kind of thing would get brought to

- 1 the table, and we'd say, well, how would we deal with
- 2 that? Well, maybe we can phase in the synergies instead
- 3 of factoring it in year one. So it's a back and forth
- 4 dialog where people are committed to try to come up with
- 5 -- something that, you know, in that case it could be a
- 6 win/win for the shareholder and the customer.
- 7 So we're absolutely open to that. And
- 8 rather than one party or the other come forward with the
- 9 first offer, my suggestion is the parties sit down at a
- 10 table and engage like we did before.
- 11 Q. And is it your recollection, your mental
- 12 impression that you as the moving party in this case have
- 13 the burden of proof?
- 14 A. I believe that we need to be able to
- 15 demonstrate conclusively to the Commission that there is
- 16 no detriment in this case to the customers, and I have
- 17 confidence we can do that.
- 18 Q. Okay. So you're acknowledging that you do
- 19 have the burden of proof in this case, correct?
- 20 A. That's my mental impression, as you say.
- 21 Q. Okay. All right. So if anything else
- 22 needs to be said to any of these parties, it's also your
- 23 burden to go ask them to meet with you, correct?
- A. Absolutely. Yeah. Absolutely.
- 25 Q. Yeah. Okay. All right. So if they do

1 nothing and this thing goes down in flames, then they're

- 2 not really responsible, are they?
- A. Repeat that one more time.
- 4 Q. I said if they do nothing and this proposal
- 5 goes down in flames, they're not really responsible, are
- 6 they?
- 7 A. I can commit to you now, we will go back
- 8 again and ask to engage, but we have asked that. We will
- 9 ask it again. I would say if they -- if they won't engage
- 10 with us, that's the point of frustration.
- 11 CHAIRMAN DAVIS: Thank you, Judge. I don't
- 12 know. You may -- I think it would be appropriate given
- 13 the late hour that if attorneys want the opportunity to
- 14 respond to any of the Commissioner questions today, I
- 15 think it would be appropriate to offer them a timely
- 16 opportunity to do so.
- 17 JUDGE DIPPELL: I was thinking the same
- 18 thing, given that the questions are fresh in your minds.
- 19 COMMISSIONER MURRAY: Judge, may I --
- JUDGE DIPPELL: Commissioner Murray, go
- 21 ahead.
- 22 COMMISSIONER MURRAY: -- may I ask another
- 23 question or two?
- JUDGE DIPPELL: Go ahead.
- 25 COMMISSIONER MURRAY: Thank you. I think I

- 1 can make this short.
- THE WITNESS: Sure.
- 3 FURTHER QUESTIONS BY COMMISSIONER MURRAY:
- Q. And you've probably explained this before,
- 5 but in that Aquila had committed to hold ratepayers
- 6 harmless for their below investment grade rating due to
- 7 nonregulated activities, how does the lowering of the
- 8 interest rate because of achieving investment grade status
- 9 benefit the ratepayers, and at what point in time will
- 10 they see that benefit?
- 11 A. I think -- my understanding is that the --
- 12 Aquila had committed to carry the above market debt and
- 13 only collect market rates. It was not my understanding
- 14 that was in perpetuity.
- 15 Q. It was your understanding that was until
- 16 2012?
- 17 A. 2012, yes.
- 18 Q. So you're saying that the ratepayers will
- 19 begin to benefit in 2012?
- 20 A. Yeah.
- 21 Q. But isn't it also possible that the credit
- 22 ratings of both KCP&L and Aquila could be negatively
- 23 affected by this transaction?
- A. I believe that it's going to be positively
- 25 affected as opposed to negatively. I think our business

- 1 risks will go down. One of the key elements for a
- 2 business risk in a credit rating is the percent of your
- 3 total assets that are nuclear. So here we will actually
- 4 have a lower percent of nuclear assets, and I believe that
- 5 the, you know, the growth in the Aquila service area, the
- 6 increased revenue, you know, the new company, the strong
- 7 regional new company will be bigger, stronger, less risky
- 8 and that our credit rating will, you know, my hope would
- 9 be our credit risk score would improve as a result of
- 10 that.
- 11 Q. You just said the strong regional new
- 12 company. What entity are you referring to now?
- 13 A. I consider -- I think in terms of the
- 14 strong regional utility that has Aquila properties, Aquila
- 15 assets, KCPL assets, it's very similar to the company when
- 16 I was at GPU where we had Metropolitan Edison, we had
- 17 Pennsylvania Electric, all companies that had been
- 18 separate companies, the assets and rates were different,
- 19 but we operated as a combined entity. So this -- there's
- 20 a precedent for this. This is not unprecedented and we've
- 21 got all the synergies who operate as a combined entity.
- Q. Without being a merged entity?
- 23 A. Right.
- 24 COMMISSIONER MURRAY: Thank you.
- 25 JUDGE DIPPELL: Okay. Commissioner

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1 Appling, anything further from you?
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- 2 COMMISSIONER APPLING: I'm going to let it
- 3 go.
- 4 JUDGE DIPPELL: Commissioner Jarrett?
- 5 COMMISSIONER JARRETT: No.
- JUDGE DIPPELL: All right. Would there be
- 7 any cross-examination based on questions from the Bench
- 8 from Aquila?
- 9 MR. BOUDREAU: Just a point of
- 10 clarification. Mr. Chesser's going to be back on
- 11 Wednesday?
- 12 JUDGE DIPPELL: He's going to be back on
- 13 Wednesday, and there may very well be additional
- 14 Commission questions after the additional cross-
- 15 examination.
- MR. BOUDREAU: That goes, I guess, to my
- 17 follow up. Could I reserve the opportunity to see how
- 18 that plays out? I understand that it may be some
- 19 advantage to do it while it's timely and fresh, but if
- 20 it's okay with you, I'd like to reserve that option.
- JUDGE DIPPELL: That's fine.
- MR. COFFMAN: Is that intended to be first
- 23 thing Wednesday morning?
- JUDGE DIPPELL: That's the way I had it on
- 25 my schedule, yes.

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1 THE WITNESS: I'm at your disposal.
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- 2 JUDGE DIPPELL: Thank you. Would there be
- 3 anything today from Black Hills based on questions from
- 4 the Bench?
- 5 MR. DeFORD: None, your Honor.
- JUDGE DIPPELL: Anything from the unions?
- 7 MS. WILLIAMS: No, your Honor.
- JUDGE DIPPELL: Dogwood Energy, they're
- 9 absent. Joint Municipals? I believe the cities and Cass
- 10 County are all absent at this time. South Harper
- 11 residents?
- MR. COFFMAN: No, thank you.
- JUDGE DIPPELL: Ag Processing?
- MR. CONRAD: Sir, the question?
- JUDGE DIPPELL: Any further
- 16 cross-examination based on the questions from the Bench or
- 17 would you like to reserve 'til Wednesday?
- MR. CONRAD: I would, please.
- JUDGE DIPPELL: Public Counsel?
- MR. MILLS: I'd like to go now, thank you.
- 21 CROSS-EXAMINATION BY MR. MILLS:
- 22 Q. Mr. Chesser, you had some questions from
- 23 Chairman Davis about the balancing of shareholder and
- 24 ratepayer interest. Do you recall those?
- 25 A. Yes.

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1 Q. When do you expect the first benefits to
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- 2 turn up in ratepayers' pockets?
- 3 A. My -- again, the Chairman talked about
- 4 mental impressions, so I'll give you my mental impression
- 5 of how this will play out. I think there will be benefits
- 6 ands costs during the first five years, such that they
- 7 were, you know, costs may be a little bit more than the
- 8 benefits, but they will be roughly in balance, and then
- 9 after the five year period, I think there will be a large
- 10 stream of benefits.
- 11 Q. Okay. Let me back up then. Do you believe
- 12 that, absent this merger, Aquila's rates would be higher
- or lower over the next say five years?
- 14 A. It's hard for me to speculate on what's
- 15 going to come out of the rate case, but they may be
- 16 marginally higher, but they would be significantly lower
- in the long-term.
- 18 Q. What do you mean by the long-term?
- 19 A. Perpetuity.
- 20 Q. Beginning when? When will they begin to be
- 21 lower?
- 22 A. The mental image I have is after the
- 23 sharing mechanism stops in the first five years and all
- 24 the benefits start flowing to the shareholder -- I mean to
- 25 the customer, at that point they would be lower, and they

- 1 would stay lower.
- 2 Q. So you think benefits will begin to -- will
- 3 begin to outweigh costs after five years; is that correct?
- 4 A. I think they would roughly be in balance
- 5 after -- in the first five years. There may be a marginal
- 6 higher depending on how you look -- how you calculate it,
- 7 but beyond that, I think they would be significantly in
- 8 the category of benefitting the ratepayer.
- 9 Q. Let's ask the same question for KCPL
- 10 ratepayers. Will rates for KCPL ratepayers in the first
- 11 five years be higher or lower because of the merger?
- 12 MR. ZOBRIST: I just want to object. I'm
- 13 going to object to the witness asking questions, but is
- 14 the presumption no rate cases are filed or we follow the
- 15 schedule of rate cases in the regulatory plan? In other
- 16 words, is the question, will they be higher than what they
- 17 might ordinarily be with the rate cases planned or would
- 18 they be less than they're expected to be?
- MR. MILLS: I don't know if that's an
- 20 objection or not. Did you understand my question?
- 21 MR. ZOBRIST: I object to lack of
- 22 foundation because I don't think it's a clear question.
- 23 THE WITNESS: Let me clarify. I was
- 24 answering, not absolutely whether --
- 25 JUDGE DIPPELL: Just a moment, Mr. Chesser.

- 1 I have an objection pending. I believe that the question
- 2 that Mr. Mills was asking was relevant to questions from
- 3 the Commissioners. So if that's your objection, it's
- 4 overruled.
- 5 BY MR. MILLS:
- Q. You can go ahead and answer.
- 7 A. First of all, the context is I'm answering
- 8 higher than they otherwise might be, not in the absolute
- 9 sense, because there is embedded rate increases that will
- 10 happen as a result of construction.
- 11 Q. I understand.
- 12 A. So are they higher or lower than they
- 13 otherwise might be? And I'm trying to think through how
- 14 that would be accounted for. Again, my sense sitting here
- 15 is that both sets of customers would have costs and
- 16 benefits that were roughly equivalent -- costs may be
- 17 slightly higher than the benefits during the first five
- 18 years, not a material difference, and then beginning year
- 19 ten, I mean, year five, significant benefits flow to both
- 20 sets of ratepayers.
- 21 Q. And when you say costs and benefits in the
- 22 first five years, are you talking about dollar benefits or
- 23 are you talking about benefits in terms of service quality
- 24 or --
- 25 A. Dollar.

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1 Q. You're talking about dollar benefits.
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- 2 Okay.
- 3 A. The service benefits on top of that would
- 4 be -- will begin, you know, year one.
- 5 Q. Do you know what the term accretive means?
- A. Yes, I do.
- 7 Q. When will the transaction be accretive for
- 8 GPE shareholders?
- 9 A. I believe we projected being accretive,
- 10 slightly accretive in year two.
- 11 Q. So that would be 2009?
- 12 A. Right.
- 13 Q. So in terms of benefits beginning to flow
- 14 to shareholders, that will come in 2009, after approval
- 15 sometime in 2008?
- 16 A. But it will end at the end of that
- 17 five-year period. That's my point.
- 18 Q. The benefit to shareholders will end at the
- 19 five years period?
- 20 A. The financial benefit will end at the
- 21 five-year period because you have -- I mean, as you're
- 22 calculating them, the shared savings only gets shared over
- 23 five years, and after that, all the benefits go to the
- 24 ratepayer.
- MR. MILLS: I'd like have an exhibit

- 1 marked.
- JUDGE DIPPELL: All right.
- JUDGE DIPPELL: I believe Public Counsel's
- 4 next Exhibit No. is 202.
- 5 JUDGE DIPPELL: Dare I ask, is this public?
- 6 MR. MILLS: This is public.
- 7 (EXHIBIT NO. 202 WAS MARKED FOR
- 8 IDENTIFICATION BY THE REPORTER.)
- 9 BY MR. MILLS:
- 10 Q. Mr. Chesser, do you recognize what's been
- 11 marked as Exhibit 202?
- 12 A. Yes, I do.
- 13 Q. Is this a presentation that you gave to the
- 14 Edison Electric Institute a little less than a month ago
- or I should say you and in combination --
- 16 A. Yeah, in combination with others.
- 17 Q. And the others are?
- 18 A. Bill Downey, I believe, and Shiid Mallik
- 19 (phonetic).
- 20 Q. And both of those individuals are direct
- 21 reports to you?
- 22 A. Yes.
- 23 Q. Can you show me where in this exhibit that
- 24 it shows that the benefits to KCPL shareholders stops
- 25 after five years?

- 1 A. The benefit of the merger?
- 2 Q. Yes.
- 3 A. Right. Okay. I don't think it
- 4 differentiates. I don't think it lays out the benefits of
- 5 the merger that I know of. If you look at the last page,
- 6 it says Great Plains standalone for earnings range.
- 7 Q. Can you turn to the third page of the
- 8 exhibit under the bullet enhanced shareholder returns?
- 9 A. Uh-huh.
- 10 Q. Does that indicate that the Aquila
- 11 acquisition is expected to be accretive 2009 and beyond?
- 12 A. Yes.
- 13 Q. Does it also indicate that the combined
- 14 KCPL equivalent rate base is anticipated to grow to
- 15 5.6 billion by 2010?
- 16 A. Right.
- 17 Q. And if you will look at the last page of
- 18 the exhibit, does the last bullet on the last page say
- 19 Aquila transaction is anticipated to be accretive to this
- 20 path in 2009 forward?
- 21 A. Yes.
- MR. MILLS: Judge, with that I'd like to
- 23 offer Exhibit 202 into the record.
- JUDGE DIPPELL: Would there be any
- 25 objection to Exhibit No. 202?

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1 MR. ZOBRIST: No objection.
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- 2 JUDGE DIPPELL: Seeing none, I will receive
- 3 it into evidence.
- 4 (EXHIBIT NO. 202 WAS RECEIVED INTO
- 5 EVIDENCE.)
- 6 BY MR. MILLS:
- 7 Q. Mr. Chesser, one of the last things I think
- 8 you talked about with Chairman Davis was GPE's or KCPL's
- 9 or both companies' willingness to sit down and talk with
- 10 other parties. Do you recall that?
- 11 A. Yes.
- 12 Q. If you were to take up that action now,
- 13 would you be willing to suspend the hearings while these
- 14 negotiations were taking place and reschedule them at a
- 15 later time?
- 16 A. For a period of time. We have an
- 17 obligation to try to get this merger approved in a
- 18 reasonable time frame. But if there were fruitful
- 19 opportunities to do that without the criteria you had to
- 20 -- we had to reduce the purchase price, for a reasonable
- 21 period of time, I would be willing to do that.
- 22 MR. MILLS: Those are all the questions I
- 23 have in response to the questions from the Bench most
- 24 recently.
- 25 JUDGE DIPPELL: All right, then. What

1 about Staff, is there further cross-examination based on

- 2 questions from the Bench?
- 3 MR. WILLIAMS: No.
- 4 JUDGE DIPPELL: And does Great Plains have
- 5 redirect based on those questions from the Bench?
- 6 MR. ZOBRIST: Not at this time, Judge.
- 7 JUDGE DIPPELL: All right. Seeing nothing
- 8 further, then, for Mr. Chesser, I'm going to let him step
- 9 down for today and ask him to return Wednesday morning.
- 10 THE WITNESS: I will.
- JUDGE DIPPELL: Yes, Mr. Zobrist?
- MR. ZOBRIST: My thought is, since it's
- 13 about 4:30 and although Mr. Downey is here, it would be --
- 14 I'm doing this without consulting with Mr. Downey, but I'm
- 15 thinking perhaps bring both Mr. Chesser and Mr. Downey
- 16 back on Wednesday, if that was your thought, Mr. Giles was
- 17 to have been, I think, our first tendered witness, and if
- 18 the Commission chose, we could proceed with him, but I
- 19 would just like to hold Mr. Downey until Wednesday since a
- 20 number of the parties indicated they were not prepared to
- 21 cross-examine him.
- JUDGE DIPPELL: I think that is a
- 23 reasonable way to proceed given that it's almost 4:30 now.
- 24 Would there be any problem, and I'm going to kind of look
- 25 over here at the court reporter, with going a little late

- 1 today? Okay. What we might do then is go ahead with
- 2 Mr. Giles.
- MR. ZOBRIST: Could we take a short break,
- 4 Judge?
- 5 JUDGE DIPPELL: Okay. This is my thought
- 6 and I'll let you-all discuss it after a short break, that
- 7 we go ahead with Mr. Giles, we try stay a little bit late,
- 8 make up a little bit of our time today so that we're not
- 9 here forever. And are there any other procedural process
- 10 concerns or questions before we take a short break?
- 11 All right, then, let's go ahead and take a
- 12 ten-minute break there about, come back at 20 'til.
- 13 (A BREAK WAS TAKEN.)
- 14 (EXHIBIT NO. 15NP AND HC WAS MARKED FOR
- 15 IDENTIFICATION BY THE REPORTER.)
- JUDGE DIPPELL: Let's go ahead and go back
- 17 on the record. We were going to talk a little bit about
- 18 the rest of the procedure for today and starting tomorrow
- 19 and so forth. Mr. Boudreau, were you wanting to say you
- 20 had --
- 21 MR. BOUDREAU: I had a question. As usual,
- 22 it's a self interest in terms of basis for it. I need a
- 23 little bit of clarification. We're still expected to file
- 24 a response to Public Counsel's motion tomorrow morning, so
- 25 we have that homework assignment in front of us, so I

- 1 wanted to get some guidance from you, No. 1, about when
- 2 the motion ought to be filed in terms of do we have an
- 3 hour, a time in mind tomorrow; and No. 2, keep that in
- 4 mind in terms of how late we go tonight. We do need to
- 5 retire and take care of that bit of business.
- 6 JUDGE DIPPELL: All right. Yeah. I wasn't
- 7 planning on going really late tonight. Six would be as
- 8 late as I would have us go. Is 8:30 all right for a start
- 9 time tomorrow? All right. We plan to start at 8:30, and
- 10 I would expect your response by 8:30. So would there be
- 11 any problems with --
- MR. ZOBRIST: Judge, I was going to say
- 13 that if we choose to just make an oral presentation, or
- 14 are you requiring us to have a written presentation?
- 15 JUDGE DIPPELL: I would like you to go ahead
- 16 and do it in writing if you can. It was originally
- 17 supposed to be in writing.
- MR. CONRAD: We'll waive your oral
- 19 presentation.
- 20 MR. ZOBRIST: Thank you.
- 21 JUDGE DIPPELL: Also, I have -- I have my
- 22 version of everyone's exhibit list with the prenumbered
- 23 exhibits on it, if that would be helpful to the parties,
- 24 I'd be happy to make you copies of that. All right. And
- 25 I passed out the version of the notice with the thickened

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1 black lines, and I won't tell you what my secretary said
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- 2 about that, but -- and that was -- I filed that in EFIS.
- 3 And Mr. Zobrist, earlier I believe I
- 4 misunderstood your objection. You were making an
- 5 objection to foundation and I'm just going to overrule
- 6 that, too.
- 7 Okay. Let's go ahead and just get started
- 8 with Mr. Giles and then we'll see how it goes about 5:30
- 9 to 6:00. If there's a breaking point in there somewhere,
- 10 we'll stop.
- 11 MR. RIGGINS: Judge, just as a preliminary
- 12 matter, I think Mr. Giles is actually the first witness
- 13 who prefiled testimony and those pieces have been marked
- 14 as Exhibits 15HC and 15NP.
- 15 In some previous cases the parties
- 16 sometimes dispensed with the formalities of asking all the
- 17 form and foundation questions as a means to save a little
- 18 bit of hearing room time. It doesn't matter to me which
- 19 way we do it, but I just thought I'd raise the question
- 20 since this is the first opportunity that we've had to
- 21 discuss it.
- JUDGE DIPPELL: Would anyone have an
- 23 objection to waiving those preliminary questions? We will
- 24 assume that the witness is finding the information to be
- 25 true and accurate, and I'll assume if you have any

- 1 corrections you'll bring those up. All right, then.
- 2 MR. CONRAD: I don't think we do, just to
- 3 be clear. It's just who are you, did you prepare this --
- 4 JUDGE DIPPELL: Correct.
- 5 MR. CONRAD: -- under your direction and
- 6 supervision, if I were to ask you the same questions I
- 7 asked you a few minutes ago in the hall, would your
- 8 answer's be the same?
- 9 JUDGE DIPPELL: That's correct, Mr. Conrad.
- 10 MR. CONRAD: That's fine. I often make the
- 11 same suggestion and I do think it -- when you have a bunch
- 12 of witnesses, it does save some time. Thank you.
- 13 (Witness sworn.)
- JUDGE DIPPELL: With that, Mr. Riggins, do
- 15 you have any corrections or are you ready to tender him?
- MR. RIGGINS: I don't believe so.
- 17 Mr. Giles is available for cross-examination on his
- 18 surrebuttal testimony.
- 19 JUDGE DIPPELL: Okay. Mr. Giles is not one
- 20 of the witnesses that Staff is calling?
- 21 MR. RIGGS: No.
- 22 JUDGE DIPPELL: I had that written down
- 23 wrong. I'm sorry. All right, then. Cross-examination by
- 24 Aquila?
- 25 MS. PARSONS: We have no cross for

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1 Mr. Giles.
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- JUDGE DIPPELL: Black Hills?
- MR. DeFORD: No questions.
- 4 JUDGE DIPPELL: The unions?
- 5 MS. WILLIAMS: No questions, your Honor.
- JUDGE DIPPELL: And I believe Department of
- 7 Energy, Dogwood Energy, Joint Municipals and the cities
- 8 and Cass County are all absent. Anything from South
- 9 Harper residents, who I also do not see their attorney?
- 10 Ag Processing?
- 11 MR. CONRAD: Very quick.
- 12 CHRIS GILES testified as follows:
- 13 CROSS-EXAMINATION BY MR. CONRAD:
- 14 Q. Mr. Giles, do you know a Mr. Bassham?
- 15 A. I didn't hear you.
- Q. Do you know a Mr. Bassham?
- 17 A. Yes.
- 18 Q. And what position does he hold with your
- 19 company?
- 20 A. Mr. Bassham is the chief financial officer
- 21 of Kansas City Power & Light and Great Plains Energy.
- Q. Would you consider him to be fairly
- 23 knowledgeable with respect to the structure of this
- 24 transaction?
- 25 A. I would.

- 1 Q. Indeed, would you agree that he was the
- 2 primary negotiator of the transaction?
- 3 A. I would agree with that, to the best of my
- 4 knowledge he was, yes.
- 5 MR. CONRAD: Thank you, that's all, your
- 6 Honor.
- 7 JUDGE DIPPELL: Public Counsel?
- 8 MR. MILLS: Just a couple.
- 9 CROSS-EXAMINATION BY MR. MILLS:
- 10 Q. Mr. Giles, why wasn't an actual merger of
- 11 Aquila and KCPL into a single utility proposed?
- 12 A. I believe Mr. Riggins listed several items
- in his opening statement regarding that.
- 14 Q. And I don't recall those. Do you know what
- 15 they are?
- 16 A. I have his opening statement. I can reread
- 17 them if you would like.
- 18 Q. Do you know of them independently or are
- 19 you just relying on what Mr. Riggins said?
- 20 A. I am familiar with them.
- 21 Q. Okay.
- 22 A. And I know what he wrote and I agree with
- 23 what he wrote.
- Q. If you can please tell me what they are.
- A. Would you like for me to read these?

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1 Q. Well, if that's the way you would like to
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- 2 answer my question, that would be fine. What Mr. Riggins
- 3 said in his opening statement is not a matter of record in
- 4 this case. It's not evidence. So to the extent that he
- 5 said it, if you agree with it, and you read it into the
- 6 record, then it can become evidence.
- 7 A. I was just wondering whether I can
- 8 paraphrase.
- 9 Q. Paraphrase is fine.
- 10 A. He lists about four items in his opening
- 11 statement. The first one was, it was important protection
- 12 for Kansas City Power & Light based on the numerous
- 13 significant potential liabilities related to Aquila.
- 14 He also indicated that there was an
- 15 operational issue in that KCPL is in the SPP and Aquila is
- 16 not. There's some debate about that issue of which my --
- 17 whether Aquila will join MISO or SPP and that matter's
- 18 before the Commission now.
- 19 His third item was that potential concerns
- 20 with FERC market power would be lessened if we didn't
- 21 merge the control areas of the two companies. And
- 22 finally, he listed a series of administrative closing
- 23 issues that had to do with contracts and various other
- 24 assignments and finances.
- 25 Q. Okay. With respect to the question of a

- 1 FERC finding of market power issues, on what was -- what
- 2 are the advantages to the present structure -- presently
- 3 proposed structure as opposed to the straightforward
- 4 merger with respect to market power issues?
- 5 A. Well, under a merger, we probably would
- 6 have had to merge the control areas, and that was the
- 7 reason why we didn't, or that's the issue with FERC. As
- 8 it turns out, FERC approved the transaction as we filed
- 9 it, and frankly, I'm not sure there is a significant
- 10 concern from FERC about market power issues. To err on
- 11 the side of caution, we took the approach we did.
- 12 Q. Was there some concern that some parties to
- 13 the regulatory plan would view that, view a
- 14 straightforward merger as a reason to void the regulatory
- 15 plan?
- 16 A. I believe Mr. Riggins mentioned that, and
- 17 that also was a subject of debate, whether that would, in
- 18 fact, occur, and it was a concern as well.
- 19 Q. Do you think that's a significant concern?
- 20 A. Significant in the sense of what? I'm not
- 21 sure I understand the question.
- 22 Q. Do you think it's a significant risk that
- 23 parties to the regulatory plan would take that view?
- 24 A. I don't know that I would consider it a
- 25 significant risk.

- 1 Q. Did you talk to any of the parties to the
- 2 regulatory plan to find out if they would take that view?
- 3 A. No. As Mr. Chesser indicated earlier, I
- 4 was under a confidentiality agreement. I did not discuss
- 5 it with anyone.
- 6 MR. MILLS: Those are all the questions I
- 7 have right now, thank you.
- JUDGE DIPPELL: Thank you. Staff?
- 9 CROSS-EXAMINATION BY MR. DOTTHEIM:
- 10 Q. Good afternoon, Mr. Giles.
- 11 A. Good afternoon.
- 12 Q. Mr. Giles, the questions that Mr. Mills
- 13 just asked you, the -- the reasons for which GPE fashioned
- 14 the transaction in the manner it did, not as a merger of
- 15 Aquila and KCPL, who made that decision, or what
- 16 individuals made the decision as far as the ultimate
- 17 structure of the transaction?
- 18 A. I don't know. I know people that were
- 19 involved, but I don't know who made the ultimate decision.
- Q. Who are the people who were involved that
- 21 you can identify?
- 22 A. Mark English is the general counsel for
- 23 Great Plains Energy, and I believe he was involved. I
- 24 believe Bill Riggins, as well as Terry Bassham, CFO, John
- 25 Marshall, senior vice president. There may have been

- 1 others. I was in a few meetings where we discussed the
- 2 structure. I was not present in all of them.
- 3 O. Did those individuals have a name where
- 4 they were referred to as a regulatory team or group?
- 5 A. Not that I recall.
- Q. Was there a group that worked specifically
- 7 on the transaction itself with Aquila?
- 8 A. There were a series of individuals that
- 9 worked on the transaction. I'm not sure there was a
- 10 specific group. Terry Bassham was the primary focal point
- 11 for the company on the transaction. There were others
- 12 involved at various points in time. I was involved on
- 13 several occasions, not in every case, but on many.
- 14 Q. Mr. Giles, can you identify what
- 15 approximate date was your earliest involvement?
- A. My earliest involvement?
- 17 Q. Yes, your earliest involvement in the
- 18 process that ultimately led to the transaction which is
- 19 the subject of this proceeding?
- 20 A. It would have been right before we made the
- 21 first indication of a bid.
- 22 Q. And can you identify a date?
- 23 A. I can't in particular a date, but it was
- 24 sometime in the early summer, mid summer of 2006. May
- 25 have even been as early as the spring. I'm not sure.

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1 Q. Were there others who were working on the
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- 2 matter at an earlier date than that?
- A. I don't believe so.
- 4 Q. Mr. Giles, you're an employee of KCPL?
- 5 A. That's correct.
- Q. You're not an employee of GPE, are you?
- 7 A. No, I'm not.
- 8 Q. What are your responsibilities regarding
- 9 regulation in Missouri for KCPL?
- 10 A. I am the officer in charge of all
- 11 regulatory activities for Kansas City Power & Light, both
- 12 Missouri, Kansas and FERC.
- 13 Q. What is the status of the proceeding in the
- 14 state of Kansas before the Kansas Corporation Commission
- 15 where GPE/KCPL/Aquila are seeking authorization of the
- 16 transaction?
- 17 A. The schedule in Kansas is behind the
- 18 schedule in Missouri about roughly a month. Hearings are
- 19 scheduled in Kansas City in mid January. The process is
- 20 still in the discovery stage at this point.
- 21 Q. Has the Kansas Staff and the Intervenors
- 22 filed their cases in Kansas as yet?
- A. No, they haven't.
- Q. When are they scheduled to file?
- 25 A. I believe it's around the middle of

- 1 December. I don't know the date specific offhand.
- 2 Q. Is the date that the Kansas Staff and other
- 3 parties in Kansas are scheduled to file their cases after
- 4 the hearings conclude in Missouri?
- 5 A. I believe that's the case.
- 6 Q. Is that a schedule that GPE, KCPL and
- 7 Aquila wanted in Kansas, or accepted in Kansas because of
- 8 other parties wanting that schedule?
- 9 A. KCPL and GPE agreed to that schedule. We
- 10 certainly were attempting to get an earlier schedule. Our
- 11 intent was to have hearings in December, and similar to
- 12 the schedule that we're working with here, it was our
- 13 intent to have them almost simultaneously. We weren't
- 14 able to accomplish that primarily because the Kansas Staff
- 15 felt like they needed some additional time with Black
- 16 Hills.
- 17 Q. Is the Kansas Corporation Commission other
- 18 than the Missouri Public Service Commission the only
- 19 remaining regulatory agency left to make a determination
- 20 respecting the pending transaction?
- 21 A. I don't believe that's the case. I believe
- 22 Colorado is still pending. I don't believe that an Order
- 23 has actually been issued in Colorado, and I'm not sure of
- 24 the status of all the other states.
- 25 Q. Is there still a possibility or is there in

1 the procedural schedule in Kansas any time available for

- 2 negotiations of a possible settlement?
- 3 A. I don't believe there was a scheduled
- 4 settlement conference or prehearing conference related to
- 5 settlement in Kansas. My understanding is that the Staff
- 6 and Black Hills have had some discussions and just as
- 7 recently as last week was informed by our attorney that we
- 8 may need to discuss with Kansas as soon as next week.
- 9 Q. If you are able to negotiate a resolution
- 10 in Kansas, and again, I realize I'm asking you about a
- 11 resolution which I'm not providing you any details of, but
- 12 if you could take this as a hypothetical, if you're able
- 13 to reach a resolution in Kansas and reach some agreement,
- 14 would you envision that you would offer those same terms
- 15 in Missouri?
- 16 A. I can't speculate. The two are very
- 17 different from the standpoint of KCPL and Aquila. Aquila
- 18 has -- will have no remaining territory in Kansas, and
- 19 acquisition is of a Missouri utility. So the
- 20 circumstances are certainly quite a bit different.
- Q. Presently, is the transaction that's before
- 22 the Kansas Corporation Commission a mirror image as far as
- 23 the components of the transaction that's pending before
- 24 the Missouri Commission?
- 25 A. No.

- 1 O. What are the differences?
- 2 A. Two differences that come to mind, and
- 3 these may be the only two, the amortization provision is
- 4 not required in Kansas, and the interest on debt was not a
- 5 part of our Kansas request. I believe the other
- 6 components are the same, to the best of my recollection.
- 7 Q. Mr. Giles, if I recall your surrebuttal
- 8 testimony correctly, I think you indicate that you've been
- 9 in the employ of Kansas City Power & Light since the mid
- 10 '70s?
- 11 A. That's correct.
- 12 Q. In your time with Kansas City Power &
- 13 Light, do you recall Kansas City Power & Light ever
- 14 seeking to engage in a merger with any other utility?
- 15 A. Yes.
- 16 Q. Could you identify that situation or
- 17 situations?
- 18 A. Well, I've been involved to some degree or
- 19 another in the potential acquisition of Kansas Gas and
- 20 Electric by Kansas City believe, in the late '80s, perhaps
- 21 early '90s. I was involved to some extent in the
- 22 UtiliCorp Kansas City Power & Light merger during the mid
- 23 '90s. I was involved in two West Star mergers between
- 24 West Star and Kansas City Power and Light. Those occurred
- 25 after the UtiliCorp merger proposal, and those were

- 1 probably in the '97 to '98 time frame.
- 2 Q. None of those merger activities ever were
- 3 consummated, were they?
- A. No, they weren't.
- 5 Q. So in your time with Kansas City Power &
- 6 Light from the mid '70s on, you and the company in general
- 7 don't have any experience regarding the consummation of a
- 8 merger, do you?
- 9 A. No.
- 10 Q. You've never been involved in an effort to
- 11 track actual merger synergies, over time, have you, Mr.
- 12 Giles?
- 13 A. No, I have not.
- 14 Q. The additional amortization arrangement
- 15 that Kansas City Power & Light presently enjoys is the
- 16 result of a collaborative effort that resulted in a
- 17 Stipulation & Agreement in the KCPL regulatory plan; is
- 18 that correct?
- 19 A. The amortization was developed and agreed
- 20 to in that stipulation. I would not say that it's not a
- 21 tool that can be used outside of the stipulation.
- 22 Q. Do you recall approximately how long it
- 23 took to negotiate the KCPL regulatory plan?
- 24 A. I don't recall exactly. It was at least 12
- 25 months. I expect it would be a little longer than that.

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1 Q. Would you agree that the additional
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- 2 amortization arrangement is set out in some detail in the
- 3 Stipulation & Agreement in Case No. EO 2005-0329?
- 4 A. Yes.
- 5 Q. The additional amortization that GPE, KCPL,
- 6 Aquila are proposing in this proceeding is not set out in
- 7 comparable detail in any testimony or schedules, is it, in
- 8 this proceeding?
- 9 A. I'm not sure I understand what you mean by
- 10 comparable detail?
- 11 Q. There are attachments which provide
- 12 examples as far as how to calculate the metrics that are
- 13 involved in the additional amortization in the Stipulation
- 14 & Agreement in Case No. EO-2005-0329. Do you recall that?
- 15 A. Yes.
- 16 Q. Is there any documentation of a comparable
- 17 nature relating to the additional amortization that's
- 18 proposed in this proceeding that has been filed by GPE,
- 19 KCPL, Aquila?
- 20 A. No, there was no need to.
- 21 Q. Mr. Giles, there have been two rate cases
- 22 that have effectuated the Stipulation & Agreement in Case
- 23 No. EO-2005-0329; is that correct?
- A. There's been one rate case that an Order's
- 25 been issued.

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1 Q. And -- excuse me. I usually remember the
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- 2 Case No.s. That's Case No. ER-2006-0314?
- 3 A. That's correct.
- 4 Q. And there's a -- another case which is
- 5 pending before the Commission which is?
- A. That's correct.
- 7 Q. Which is Case No. ER-2007-0271? Excuse
- 8 me, I think it's 0291?
- 9 A. I'm not sure of the number, but yes, I -- I
- 10 will accept that.
- 11 Q. In those two proceedings, have there been
- 12 disputes amongst the parties regarding the implementation
- 13 of the additional amortization?
- 14 A. I wouldn't characterize them as disputes.
- 15 I would characterize them as a differing interpretation of
- 16 the document, but I wouldn't characterize them as
- 17 disputes.
- 18 Q. So even with the detail that was provided
- 19 respecting the additional amortizations in the Stipulation
- 20 & Agreement in Case No. EO-2005-0329, there have been
- 21 differing interpretations regarding the determination of
- 22 the additional amortization, has there not?
- 23 A. There has been one that I'm aware of in the
- 24 current case that's pending. I don't believe there's been
- 25 any other disputes or interpretations.

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1 Q. Mr. Giles, do you know if -- if the
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- 2 Commission imposed an additional amortization for Aquila
- 3 as GPE, KCPL and Aquila have proposed, whether the parties
- 4 to the KCPL regulatory plan Stipulation & Agreement would
- 5 be free to make arguments against the Aquila additional
- 6 amortization that they had forgone regarding the KCPL
- 7 additional amortizations?
- 8 A. I presume they would. I have no reason to
- 9 think otherwise.
- 10 Q. Mr. Giles, I'd like to direct you to your
- 11 surrebuttal testimony, which has been marked as Exhibit 15
- 12 C, and I'd like to direct you to --
- JUDGE DIPPELL: Mr. Dottheim, let me
- 14 interrupt a moment. In my rush to get the witness
- 15 testifying, we forgot to actually offer and admit the
- 16 exhibit, which was part of the preliminary questions. But
- 17 I didn't want to give the parties an opportunity to miss
- 18 their objections, so let me -- I assume Mr. Riggins is
- 19 going to offer that?
- MR. RIGGINS: Yeah, you're right, Judge.
- 21 That was an oversight on my part. The past couple cases
- 22 I've been involved in, we waited until the witness
- 23 testified all the times they were going to testify to
- 24 offer it, and I forgot this time we're only using Mr.
- 25 Giles once. So, is that true? Is he going to be back?

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1 MR. MILLS: He's on the list a lot.
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- JUDGE DIPPELL: That wasn't the procedure I
- 3 was --
- 4 MR. RIGGINS: So I guess I did know what I
- 5 was doing, which was to wait until his final testimony,
- 6 whatever point that occurs in the proceeding to offer it.
- 7 JUDGE DIPPELL: Is that the procedure that
- 8 the parties were expecting to use?
- 9 MR. MILLS: I didn't have any expectations.
- 10 That certainly is fine with me, and Mr. Giles testifies on
- 11 a number of issues, and there may be parties that are
- 12 interested in some of the other issues that aren't here
- 13 now, that may have objections.
- JUDGE DIPPELL: Okay. We'll just -- I'll
- 15 hold the offering of exhibits 'til the last time the
- 16 witness appears then -- I'm sorry to interrupt Mr.
- 17 Dottheim. Go right ahead.
- 18 BY MR. DOTTHEIM:
- 19 Q. Pardon me a moment. Mr. Giles, again, if I
- 20 could direct you to your surrebuttal testimony that's been
- 21 marked Exhibit 15HC and NP and the portion I'm going to
- 22 refer you to is NP. I'd like to refer you to page 12, and
- 23 starting at line 6.
- 24 A. I don't believe I have the NP version with
- 25 me.

- 1 Q. Okay. Well, they should be --
- 2 A. They should be about the same.
- 3 Q. Yes. They should be. If you've got the
- 4 HC, then of course the HC is just identified with the
- 5 double asterisk and the underlining.
- 6 A. Okay.
- 7 Q. And I'm just directing you to page 12,
- 8 starting at line 6, which is not either highly
- 9 confidential or proprietary, to that portion of your
- 10 surrebuttal where you take issue with the statement in the
- 11 Staff report that the Aquila additional amortization will
- 12 not be used to support acknowledge prudent improvements in
- 13 infrastructure.
- JUDGE DIPPELL: Mr. Dottheim, can I get you
- 15 to speak into your microphone?
- MR. DOTTHEIM: I'm sorry.
- 17 BY MR. DOTTHEIM:
- 18 Q. Is that correct, that you address at that
- 19 portion of your surrebuttal testimony, you take issue with
- 20 the statement in the Staff report that the Aquila
- 21 additional amortization will not be used to support
- 22 acknowledge prudent improvements in infrastructure?
- 23 A. That's correct.
- Q. Mr. Giles, are you aware that questions
- 25 have been raised regarding the Aquila capacity expansion

1 program relating to the sales of the Aries unit and the

- 2 construction of gas fired capacity?
- A. No, I'm not.
- 4 Q. Mr. Giles, the Wolf Creek generating
- 5 station is a nuclear generating unit, is it not?
- 6 A. It is.
- 7 Q. And you're familiar with how debt rating
- 8 agencies view the business risk of owning a nuclear
- 9 generating unit?
- 10 A. To some extent.
- 11 Q. Do debt rating agencies view utilities
- 12 which own nuclear generating units as having a greater
- 13 risk than those that do not?
- 14 A. I think generally that's the case.
- 15 Q. Mr. Giles, I asked you earlier regards a
- 16 group which I termed the regulatory team, and in
- 17 particular I think it was directing you towards the -- the
- 18 present transaction that's pending before the Commission.
- 19 Is there a group that's referred to as the regulatory
- 20 team?
- 21 A. I'm not familiar with that term. We have a
- 22 regulatory team that's my department. It can be referring
- 23 to my regulatory team or some other team, I'm not familiar
- 24 with it.
- 25 Q. Was there a group or an individual who was

- 1 principally responsible for determining the regulatory
- 2 elements of the price that GPE offered to Aquila?
- A. I believe the team you're referring to
- 4 would be the team I mentioned earlier, that we all had
- 5 input, and I particularly had some input into assumptions
- 6 that we should model, and we modeled various assumptions
- 7 based on certain elements that we might request, and I had
- 8 input into that process and was a party.
- 9 Q. Did that team meet with members of the
- 10 Missouri Commission Staff or the Kansas Commission Staff
- 11 to see if their input for the development of
- 12 recommendations regarding GPE, KCPL's possible acquisition
- 13 of Aquila?
- 14 A. Prior to the actual transaction, we did
- 15 not, and as Mr. Chesser indicated and which I am also
- 16 aware, we were all under confidentiality agreements. That
- 17 was a bidding process, it would not have been possible to
- 18 have such meetings prior to the transaction.
- 19 Q. And that team did not meet with any other
- 20 groups that are generally thought of as stakeholders in
- 21 regulatory matters such as stakeholders who participated
- 22 in the negotiations of the KCPL regulatory plan that was
- 23 filed in Case No. EO-2005-0329?
- A. No, for the same reasons I stated earlier.
- 25 Q. Mr. Giles, is there any precedent in

- 1 Missouri, and I mean P-R-E-C-E-D-E-N-T, any precedent in
- 2 Missouri for the various components of the GPE/KCPL/Aquila
- 3 proposed transaction, for example, the 50 percent of
- 4 merger synergies being reflected in KCPL's Aquila's
- 5 revenue requirement on a going forward basis?
- 6 MR. RIGGINS: At this point I'd like to
- 7 interpose an objection, your Honor. I tried to give my
- 8 friend Mr. Dottheim some deference here, but Mr. Giles
- 9 testifies on four distinct issues in this case that are
- 10 responsive to the witnesses of other testimonies filed by
- 11 the Staff and filed by the city, I believe, of Kansas
- 12 City, and he does not testify as to the appropriateness of
- 13 our sharings proposal. He does testify to the
- 14 amortization piece of the regulatory plans. I certainly
- don't object to questions about that piece of the
- 16 regulatory plan, but I think the other pieces are outside
- 17 the scope of his testimony.
- JUDGE DIPPELL: Mr. Dottheim?
- 19 MR. DOTTHEIM: Well, Mr. -- Mr. Giles was
- 20 listed as a policy witness, and in fact, if you -- and I
- 21 say policy witness, if you turn to the cover page of his
- 22 -- of his testimony, where it shows issue, it says policy.
- 23 It doesn't say additional amortizations. It says policy.
- 24 I think KCPL was interested in having Mr. Giles appear at
- 25 the very beginning of the hearings as a policy witness,

- 1 which addresses the full panoply of the issues in the
- 2 case, and I think the various components of the proposed
- 3 transaction would be involved.
- 4 MR. RIGGINS: If I may refer your Honor to
- 5 page 2 of Mr. Giles' prefiled testimony, where he responds
- 6 to the question, what is the purpose of your testimony,
- 7 and he specifically rebutting Staff and city of Kansas
- 8 City, Missouri witnesses on four distinct issues. I
- 9 recognize it says policy on the front page of his
- 10 testimony, I suppose you could argue that the additional
- 11 amortization piece of our regulatory request for example,
- 12 is policy. I wouldn't dispute that, but I still don't
- 13 see how the label applied to his testimony or where he's
- 14 slotted in the order of witnesses can open him up to being
- 15 cross-examined on testimony that he never filed.
- MR. DOTTHEIM: Well --
- JUDGE DIPPELL: Go ahead, Mr. Dottheim.
- MR. DOTTHEIM: And -- well, also it's --
- 19 item 4 is the city of Kansas City concerning the
- 20 possibility of adopting an earnings sharing mechanism. Of
- 21 course, that's not the merger synergies that is
- 22 specifically asked for, but again, Mr. Giles was listed
- 23 and --
- JUDGE DIPPELL: Mr. Dottheim, would you
- 25 repeat your question for me?

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1 MR. DOTTHEIM: Yes. I asked Mr. Giles, as
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- 2 best I recall, whether he could identify -- or maybe I
- 3 should ask that the court reporter read my question back?
- 4 JUDGE DIPPELL: That would be fine.
- 5 (THE REQUESTED TESTIMONY WAS READ BY THE
- 6 REPORTER.)
- 7 JUDGE DIPPELL: Okay. I will overrule the
- 8 objection. I believe that Mr. Dottheim's question is
- 9 sufficiently broad to cover the policy area that Mr. Giles
- 10 has been testifying to. If he doesn't know about the
- 11 synergy side of things, then he can -- he can state he
- 12 doesn't know. You can answer the question, Mr. Giles.
- 13 THE WITNESS: I don't recall what
- 14 Commission Orders have actually authorized certain
- 15 components of merger regulatory plans. I do know that in
- 16 all the merger activity I've been involved in over the
- 17 years and all of the mergers I've observed come before the
- 18 Commission, they're all each unique to each individual
- 19 circumstance, and they're certainly unique in terms of
- 20 time frame of when those particular mergers were being
- 21 reviewed by the Commission.
- 22 And to give you a couple of examples, I do
- 23 know of Staff testimony that supports 50 percent sharing.
- 24 I believe it was Mr. Oligschlaeger testified in the
- 25 St. Joe Light & Power case where Aquila was acquiring

- 1 St. Joe Light & Power. It's my belief that no matter
- 2 which merger or which time frame one views, you're always
- 3 looking to see how you can construct the benefits for
- 4 shareholders, the benefits for customers, and balance
- 5 those, and that's -- that's the uniform precedent that
- 6 I've observed, whether there's any particular aspect, I
- 7 wouldn't say there is any precedent.
- 8 MR. DOTTHEIM: First, in further response
- 9 to Mr. Riggins' objection, if I could refer the Bench
- 10 to --
- JUDGE DIPPELL: Mr. Dottheim, you won.
- 12 MR. DOTTHEIM: Well, there is specific --
- 13 there's specific -- Mr. Giles does have specific testimony
- 14 on synergies savings on page 5 of his testimony.
- JUDGE DIPPELL: Okay. I assume you're
- 16 about to ask more questions about that?
- 17 MR. DOTTHEIM: I'd like to have marked for
- 18 purposes of identification a couple of exhibits.
- 19 JUDGE DIPPELL: All right. I believe
- 20 Staff's next exhibit number is No. 109.
- 21 (EXHIBIT NO. 109 WAS MARKED FOR
- 22 IDENTIFICATION BY THE REPORTER.)
- 23 MR. DOTTHEIM: And I'd like to have a
- 24 second exhibit marked as 110.
- JUDGE DIPPELL: All right.

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1 (EXHIBIT NO. 110 WAS MARKED FOR
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- 2 IDENTIFICATION BY THE REPORTER.)
- 3 BY MR. DOTTHEIM:
- 4 Q. I've asked to be marked as Exhibit 109
- 5 Staff's Data Request 9, which Mr. Giles, you have a copy
- of Staff Data Request No. 9 which has been marked as
- 7 Exhibit 109?
- 8 A. Yes, I do.
- 9 Q. And I've also asked to be marked as Exhibit
- 10 110, excuse me, yes, it's 110, Staff's Data Request 10,
- 11 Mr. Giles, you have a copy of Staff Data Request 10, which
- 12 is marked as Exhibit 110?
- 13 A. I do.
- 14 Q. And Exhibit 109, the question is: What
- 15 precedent does GPE, KCPL rely upon to support its request
- 16 to retain 50 percent of its estimated synergy savings for
- 17 five years through future KCPL and Aquila rates, and the
- 18 response is, GPE, KCPL do not rely upon any precedent.
- 19 The request to retain 50 percent of its estimated synergy
- 20 savings for five years is based on the overall plan to
- 21 make the merger work for all stakeholders where benefits
- 22 are provided to ratepayers and costs of the merger are
- 23 recovered. Have I read that correctly?
- 24 A. Yes.
- 25 Q. And Exhibit 110, that question, Data

- 1 Request 10, the question is: What precedent does GPE/KCPL
- 2 rely upon to support its proposed methodology to separate
- 3 costs to achieve for 100 percent recovery from ratepayers
- 4 from synergy savings of which 50 percent are to be
- 5 retained by the regulatory, excuse me, by the regulated
- 6 utility? Response: GPE/KCPL do not rely upon any
- 7 precedent to support its methodology. The request for
- 8 recovery of the cost to achieve and sharing of synergy
- 9 savings is based on the overall plan to make the merger
- 10 work for all stakeholders where benefits are provided to
- 11 ratepayers and costs of the merger are recovered. Have I
- 12 read that correctly?
- 13 A. Yes.
- 14 Q. I'd like to offer Exhibit 109 and 110 at
- 15 this time.
- JUDGE DIPPELL: Would there be any
- 17 objection to Exhibit No. 109?
- MR. RIGGINS: None from GPE and KCPL.
- 19 JUDGE DIPPELL: Seeing no objection, I'll
- 20 receive it into evidence.
- 21 (EXHIBIT NO. 109 WAS RECEIVED INTO
- 22 EVIDENCE.)
- JUDGE DIPPELL: Would there be any
- 24 objection to Exhibit No. 110? Seeing none, then I will
- 25 receive that into evidence.

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1 (EXHIBIT NO. 110 WAS RECEIVED INTO
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- 2 EVIDENCE.)
- 3 BY MR. DOTTHEIM:
- 4 Q. Mr. Giles, I asked you if you were aware of
- 5 any precedents respecting in particular the company's GPE,
- 6 KCPL, Aquila's proposal for retention of 50 percent of the
- 7 merger synergies in the proposed transaction before the
- 8 Commission. Are you aware of any precedent respecting the
- 9 GPE/KCPL/Aquila proposal respecting recovery of the
- 10 transaction costs?
- 11 MR. RIGGINS: Again, I'd like to interpose
- 12 an objection, your Honor, once again, Mr. Giles does not
- 13 direct -- excuse me. Mr. Giles does not address that
- 14 issue in his testimony. He addresses the amortization
- 15 issue, the affiliated transactions issue, the issue around
- 16 whether GPE, KCPL have requested appropriate authority to
- 17 operate as planned and finally some issues raised by the
- 18 city of Kansas City, Missouri around earnings sharing
- 19 mechanism in a rate case, he doesn't address the recovery
- 20 of transaction and transition costs, and once again I
- 21 would ask that the scope of his cross-examination be
- 22 restricted to the scope of his testimony.
- JUDGE DIPPELL: Mr. Dottheim, can you point
- 24 me to where he discusses that in his testimony?
- 25 MR. DOTTHEIM: Well, again, my response in

- 1 particular is he has been characterized as a policy
- 2 witness.
- JUDGE DIPPELL: I don't believe that
- 4 Mr. Giles addresses transaction costs in his testimony.
- 5 And even though he's characterized as a policy witness, I
- 6 believe those policy matters are limited to the ones in
- 7 his testimony, so I'm going to sustain that objection.
- 8 BY MR. DOTTHEIM:
- 9 Q. Mr. Giles, it is true, is it not, that \$500
- 10 million is the amount of merger synergies that GPE,
- 11 KCPL/Aquila identified for the five-year period 2008 to
- 12 2012 in the direct testimony that was filed in this
- 13 proceeding?
- 14 A. I don't know. I don't think so. I don't
- 15 believe that's the correct number.
- 16 Q. Do you know the amount of merger synergies
- 17 that was identified by GPE/KCPL/Aquila in the supplemental
- 18 direct testimony that was filed in this proceeding?
- 19 A. I believe those numbers were 305 million
- 20 the first five years and an additional 302 million during
- 21 the second five years; you can you check my numbers, but I
- 22 believe that's what I recall.
- Q. May I approach the witness?
- JUDGE DIPPELL: Yes.
- 25 BY MR. DOTTHEIM:

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1 Q. Mr. Giles, I'm going to hand you the three
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- 2 ring binder that contains company's GPE/KCPL/Aquila direct
- 3 testimony in this proceeding, and I've turned to
- 4 Mr. Robert T. Zabors' direct testimony, his schedule
- 5 RTZ-1, and I'd like to direct you to the right most
- 6 column, shows total for nonfuel synergies, and ask you if
- 7 he shows \$500 million listed as the merger savings?
- 8 A. This is not the exhibit I was referring to.
- 9 I did not prepare this exhibit, so you should probably ask
- 10 that of Mr. Zabors.
- 11 Q. The exhibit you referred me to, the \$305
- 12 million is in the supplemental direct, is it not, is what
- 13 you were referring to?
- 14 A. I believe that's the case.
- 15 Q. And that exhibit is also a schedule of
- 16 Mr. Zabors'?
- 17 A. Yes.
- 18 Q. So you don't recognize or recall
- 19 Mr. Zabors' schedule in his direct testimony, but you do
- 20 recall his schedule in his supplemental direct?
- 21 A. That's correct.
- 22 Q. But it does on that page RTZ-1 show
- 23 \$500 million savings, merger savings, nonfuel O&E, does it
- 24 not?
- 25 A. As I indicated, I don't know what this

- 1 schedule is. I didn't prepare it, and I'm not going to
- 2 testify to the numbers on it.
- 3 Q. Did you prepare Mr. Zabors' schedule in his
- 4 supplemental direct which you've referred to?
- 5 A. I did not prepare it, but I was much more
- 6 involved in its preparation and I'm familiar with those
- 7 numbers.
- 8 Q. Mr. Giles, you're an employee of KCPL,
- 9 which you indicated, which I asked you one of the very
- 10 first questions earlier this afternoon. Are you
- 11 testifying on behalf of KCPL, KCPL and GPE, KCPL and GPE
- 12 and Aquila or some combination of those three companies?
- 13 A. I'm testifying on behalf of KCP&L.
- 14 Q. Mr. Giles, I just a short while ago
- 15 referred you to the company's direct filing, and then the
- 16 company's supplemental direct filing. Could you explain
- 17 why the company made a supplemental direct filing?
- 18 A. Yes. The initial filing was based in large
- 19 part on the valuation and the early discussions held with
- 20 Aquila and the supplemental direct was a follow-up, a more
- 21 thorough review of all the synergies.
- 22 Q. Was the supplemental direct filing in any
- 23 way related to the early prehearing conference that was
- 24 held on May 9th of this year?
- 25 A. I don't recall that that was the driver of

- 1 the update.
- 2 Q. Does the supplemental direct testimony
- 3 cover more subjects than were covered in the direct
- 4 testimony filing?
- 5 A. I don't recall.
- 6 Q. Are there witnesses filed in the
- 7 supplemental direct testimony who did not file direct
- 8 testimony?
- 9 A. I believe so, but I'm not sure.
- 10 Q. Mr. Giles, is there any reason why you
- 11 didn't file any direct or supplemental direct testimony?
- 12 A. No particular reason.
- 13 Q. May I have a moment, please?
- 14 BY MR. DOTTHEIM:
- 15 Q. Mr. Giles, earlier you indicated you're
- 16 familiar with Mr. Zabors' supplemental direct filing, did
- 17 you not?
- 18 A. Yes, I did.
- 19 Q. May I approach the witness?
- JUDGE DIPPELL: Yes.
- JUDGE DIPPELL: Staff's next exhibit
- 22 number?
- 23 MR. DOTTHEIM: This is actually a schedule
- 24 of Mr. Zabors' from his supplemental direct. It says
- 25 Schedule RTZ-8.

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1 JUDGE DIPPELL: So you don't need it marked
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- 2 as an exhibit?
- MR. DOTTHEIM: No. In fact, the Bench, the
- 4 Commissioners, Judge, you should have a copy of this,
- 5 anyone who has Mr. Zabors' supplemental direct testimony
- 6 should have a copy. I wanted to ask Mr. Giles some
- 7 questions, and I didn't know whether --
- JUDGE DIPPELL: That's fine.
- 9 MR. DOTTHEIM: People might have this
- 10 schedule or not, so I ran copies.
- 11 JUDGE DIPPELL: Mr. Giles, have you had an
- 12 opportunity to look at that?
- 13 THE WITNESS: Sorry, I didn't know you were
- 14 waiting on me.
- JUDGE DIPPELL: That's the reason I
- 16 interrupted.
- 17 BY MR. DOTTHEIM:
- 18 Q. Mr. Giles, do you recognize the schedule
- 19 RTZ-8, five-year synergy detail?
- 20 A. Yes, I do.
- 21 Q. And again, that is a schedule from
- 22 Mr. Zabors' supplemental direct testimony, and if I could
- 23 direct you to the bottom of the right hand corner, there's
- 24 a number 305, \$305 million. Is that the number which you
- 25 previously referred to as far as merger savings?

- 1 A. Yes, it is.
- 2 Q. And I was hoping you might be able to help
- 3 me understand the company's proposal on -- on merger
- 4 savings. If the company's proposal on merger savings is
- 5 accepted by the Commission where let's take for example,
- 6 in the year 2009, the column 2009, at the bottom of the
- 7 column, 56, 56 million is shown. Assuming there is a rate
- 8 case in 2009, would half of that number, 50 percent of the
- 9 merger savings, which the company would be able to retain,
- 10 would \$28 million be added to the revenue requirement for
- 11 KCPL and Aquila to reflect that component of the merger
- 12 transaction?
- 13 A. I don't want to complicate my answer, but
- 14 assuming perfect ratemaking, yes. When I say perfect
- 15 ratemaking, I'm talking timing differences between test
- 16 years and filing of the case, et cetera, but assuming 56
- 17 million in 2009, our proposal would be 50 percent of that,
- 18 28 million would be added to the cost of service. That's
- 19 correct.
- 20 Q. And the company's proposal is no merger
- 21 savings tracking because that is recognized as being
- 22 problematic, that these numbers be accepted as they are;
- 23 is that correct?
- A. Well, we've indicated in testimony, not my
- 25 particular testimony as Mr. Chesser indicated earlier, we

- 1 have not proposed a tracking mechanism in this case. We
- 2 are going to be tracking these synergies internally.
- 3 Whether or not there could ever become an agreement on how
- 4 we might track to satisfy all the parties, I don't know.
- 5 But as it stands, you're correct in your assessment.
- 6 Q. And in 2009, if there are not \$56 million
- 7 in merger savings regardless of that, \$28 million is still
- 8 added to the KCPL/Aquila revenue requirement, correct?
- 9 A. I think you're getting into a legal
- 10 question or at least I interpret it as a legal question,
- 11 and I don't know how to answer that legal question.
- 12 Q. Well, I won't -- I won't pursue that, then.
- 13 But then you're indicating that possibly counsel for KCPL,
- 14 GPE, Aquila might be able to answer that because you think
- 15 it's a legal question?
- 16 A. I would think so, yes.
- 17 JUDGE DIPPELL: Mr. Dottheim, do you still
- 18 have extensive cross-examination to go for Mr. Giles?
- 19 MR. DOTTHEIM: I don't know that I'd say
- 20 it's extensive, but I still have more cross, your Honor.
- JUDGE DIPPELL: I had indicated earlier that
- 22 we would wrap up at 6:00 tonight, so if this is a good
- 23 place to break, then we'll go ahead and break and continue
- 24 with your cross-examination of Mr. Giles in the morning.
- 25 I do have copies of, I hope, on the printer, of the

- 1 exhibit list that I made up that was a master exhibit of
- 2 the ones you provided, I'll be happy to share those with
- 3 the parties this evening if you'd like them. We'll begin
- 4 tomorrow at 8:30. Anything further before we go off the
- 5 record?
- 6 MR. BLANC: Just one scheduling question,
- 7 your Honor. We have a number of witnesses obviously
- 8 scheduled for today that we didn't get to, but I was going
- 9 to inquire of the Commission and the other parties if
- 10 there would be any objections to once we completed those
- 11 witnesses, beginning with John Marshall and Robert Zabors,
- 12 once we've completed the witnesses who were schedule for
- 13 today?
- 14 JUDGE DIPPELL: Okay. Who were originally
- 15 scheduled for Wednesday?
- 16 MR. BLANC: Correct. Who we may not get to
- 17 until Wednesday realistically?
- 18 MR. CONRAD: I'm not sure what the question
- 19 is?
- 20 JUDGE DIPPELL: The question is, after
- 21 Mr. Giles and the other Mr. Green and Mr. Empson and
- 22 Mr. Fleener and Mr. Kemp, if we could start with
- 23 Mr. Zabors and Mr. Marshall who aren't scheduled to appear
- 24 'til Wednesday. That would be skipping a substantial
- 25 number of witnesses who were supposed to appear tomorrow.

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I'm seeing puzzled looks and I'm feeling
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- 2 that after today's confusion, that I would prefer to just
- 3 stick to the list unless there is a specific conflict that
- 4 someone can bring up that because of the schedule is going
- 5 to cause a problem. I think from this point unless you
- 6 guys can agree to it outside of in here, I'd rather just
- 7 stick to the schedule.
- 8 Mr. Conrad?
- 9 MR. CONRAD: Please check me. We've got
- 10 green, Empson, Fleener. This would be tomorrow?
- MR. DOTTHEIM: And Kemp.
- MR. CONRAD: And Kemp, but first you have
- 13 to finish Mr. Giles.
- 14 JUDGE DIPPELL: That's correct. Those were
- 15 the witnesses that were to appear today.
- MR. CONRAD: So we're basically just
- 17 sliding --
- 18 JUDGE DIPPELL: We're just going to slide
- 19 them until we run into a conflict.
- 20 MR. CONRAD: Just so I've got a list,
- 21 that's like you, I get -- I guess I get puzzled easily.
- 22 JUDGE DIPPELL: Okay. Any other procedural
- 23 questions? Order of witnesses, anything like that?
- (No response.)
- JUDGE DIPPELL: All right. Then return

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1 tomorrow morning at 8:30. We'll go off the record.
                  WHEREUPON, the hearing of this case was
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    recessed until December 4, 2007.
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1	CERTIFICATE
2	STATE OF MISSOURI)) ss.
3	COUNTY OF COLE)
4	I, Kellene K. Feddersen, Certified
5	Shorthand Reporter with the firm of Midwest Litigation
6	Services, and Notary Public within and for the State of
7	Missouri, do hereby certify that I was personally present
8	at the proceedings had in the above-entitled cause at the
9	time and place set forth in the caption sheet thereof;
10	that I then and there took down in Stenotype the
11	proceedings had; and that the foregoing is a full, true
12	and correct transcript of such Stenotype notes so made at
13	such time and place.
14	Given at my office in the City of
15	Jefferson, County of Cole, State of Missouri.
16	
17	Kellene K. Feddersen, RPR, CSR, CCR Notary Public (County of Cole)
18	My commission expires March 28, 2009.
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