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**BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF MISSOURI**

In the Matter of Union Electric Company  
d/b/a Ameren Missouri's Tariffs to  
Decrease Its Revenues for Electric Service

Case No. ER-2019-0335

Direct Testimony and Schedules of

**Maurice Brubaker**

on Cost of Service, Revenue  
Allocation and Rate Design

On behalf of

**Missouri Industrial Energy Consumers**

December 18, 2019



BRUBAKER & ASSOCIATES, INC.

Project 10842

MIEC Exhibit No. 453  
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File No. ER-2019-0335

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STATE OF MISSOURI )

COUNTY OF ST. LOUIS )

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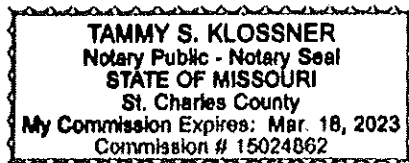
Affidavit of Maurice Brubaker


Maurice Brubaker, being first duly sworn, on his oath states:

1. My name is Maurice Brubaker. I am a consultant with Brubaker & Associates, Inc., having its principal place of business at 16690 Swingley Ridge Road, Suite 140, Chesterfield, Missouri 63017. We have been retained by the Missouri Industrial Energy Consumers in this proceeding on their behalf.
2. Attached hereto and made a part hereof for all purposes are my direct testimony and schedules which were prepared in written form for introduction into evidence in Missouri Public Service Commission Case No. ER-2019-0335.
3. I hereby swear and affirm that the testimony and schedules are true and correct and that they show the matters and things that they purport to show.

  
Maurice Brubaker

Subscribed and sworn to before me this 17<sup>th</sup> day of December, 2019.



  
Notary Public

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**Direct Testimony of Maurice Brubaker**

1    **Q     PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2    **A     Maurice Brubaker. My business address is 16690 Swingley Ridge Road, Suite 140,**  
3       **Chesterfield, MO 63017.**

4    **Q     WHAT IS YOUR OCCUPATION?**

5    **A     I am a consultant in the field of public utility regulation and President of Brubaker &**  
6       **Associates, Inc., energy, economic and regulatory consultants.**

7    **Q     PLEASE DESCRIBE YOUR EDUCATIONAL BACKGROUND AND EXPERIENCE.**

8    **A     This information is included in Appendix A to this testimony.**

9    **Q     ON WHOSE BEHALF ARE YOU APPEARING IN THIS PROCEEDING?**

10   **A     This testimony is presented on behalf of the Missouri Industrial Energy Consumers**  
11       **("MIEC"), a non-profit corporation that represents the interests of large consumers in**  
12       **Missouri rate matters.**

1 **INTRODUCTION AND SUMMARY**

2 **Q WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

3 A The purpose of my testimony is to present the results of an electric system class cost  
4 of service study for Ameren Missouri, to explain how the study should be used, and to  
5 recommend an appropriate allocation of any change in revenues.

6 **Q HOW IS YOUR TESTIMONY ORGANIZED?**

7 A First, I present an overview of cost of service principles and concepts. This includes a  
8 description of how electricity is produced and distributed as well as a description of the  
9 various functions that are involved; namely, generation, transmission and distribution.  
10 This is followed by a discussion of the typical classification of these functionalized costs  
11 into demand-related costs, energy-related costs and customer-related costs.

12 With this as a background, I then explain the various factors which should be  
13 considered in determining how to allocate these functionalized and classified costs  
14 among customer classes.

15 Next, I present the results of the detailed cost of service analysis for Ameren  
16 Missouri. This cost study indicates how individual customer class revenues compare  
17 to the costs incurred in providing service to them.

18 The cost of service analysis and interpretation are then followed by  
19 recommendations with respect to the allocation of revenues.

20 **Q PLEASE SUMMARIZE YOUR TESTIMONY AND RECOMMENDATIONS.**

21 A My testimony and recommendations may be summarized as follows:

- 22 1. Class cost of service is the starting point and most important guideline for  
23 establishing the level of rates that should be charged to customers.

- 1 2. Ameren Missouri exhibits significant summer peak demands as compared to  
2 demands in other months.
- 3 3. There are two generally accepted methods for allocating generation and  
4 transmission fixed costs that would apply to Ameren Missouri. These are the  
5 coincident peak methodology and the average and excess ("A&E") methodology.
- 6 4. Ameren Missouri utilizes, for its generation allocation, the A&E method using four  
7 class non-coincident peaks. While I believe use of the two predominant summer  
8 peaks is more conceptually correct, in this case the difference between the two  
9 allocation factors for every major class is insignificant. To minimize differences, I  
10 have elected to use Ameren Missouri's generation allocation factor.
- 11 5. The A&E methodology appropriately considers both class maximum demands and  
12 class load factor, as well as diversity between class peaks and the system peak.
- 13 6. In order to better reflect cost-causation, I have modified Ameren Missouri's  
14 treatment of the non-labor component of production non-fuel operation and  
15 maintenance ("O&M") expenses. Ameren Missouri allocates a larger proportion of  
16 non-fuel production O&M expense on energy than I believe is appropriate. Since  
17 these expenses are more a function of the existence of the generation facilities  
18 and the passage of time, I have instead classified and allocated them as a  
19 demand-related cost.
- 20 7. I also have calculated income taxes at current rates based on the taxable income  
21 of each class in order to recognize Ameren Missouri's actual total income tax  
22 liability at current rates, and the responsibility of each class for that liability.
- 23 8. The results of my class cost of service study are summarized on Schedule  
24 MEB-COS-4. As shown on line 25 of Schedule MEB-COS-4, the Residential class  
25 is producing a return below the system average. All other classes, except for the  
26 Small General Service class which is currently paying cost-based rates, are  
27 producing returns in excess of the system average.
- 28 9. Schedule MEB-COS-5 shows the adjustments that would need to take place  
29 (before factoring in any potential overall rate change) to move each customer class  
30 to cost of service. The Residential class would require an increase of 8.8%. All  
31 other classes would move down to cost of service if they received a rate decrease.
- 32 10. Schedule MEB-COS-6 shows class revenue adjustments required to move toward,  
33 but not all the way to, equal rates of return before considering any overall rate  
34 change. Page 1 shows the adjustments required to move 25% toward cost of  
35 service, and page 2 shows the adjustments to move 50% toward cost of service.  
36 I recommend that the adjustment be within the range of 25% to 50%. 25% should  
37 be the minimum movement, but if the rate decrease is substantially more than what  
38 Ameren Missouri has requested, movement closer to 50% could be accomplished.  
39 Any overall change in revenue should be applied as an equal percent to the  
40 revenues of all classes after making the interclass adjustments.

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1 11. For purposes of implementing the final rates in this case, all of the charges in the  
2 Large Primary Service Rate, except for the Low-Income Pilot Program Charge and  
3 the Energy Efficiency Program Charges, should receive the same percentage  
4 change.

5 **COST OF SERVICE PROCEDURES**

6 **Overview**

7 **Q PLEASE DESCRIBE THE COST ALLOCATION PROCESS.**

8 A The objective of *cost allocation* is to determine what proportion of the utility's total  
9 revenue requirement should be recovered from each customer class. As an aid to this  
10 determination, cost of service studies are usually performed to determine the portions  
11 of the total costs that are incurred to serve each customer class. The cost of service  
12 study identifies the cost responsibility of the class and provides the foundation for  
13 revenue allocation and rate design. For many regulators, cost-based rates are an  
14 expressed goal. To better interpret cost allocation and cost of service studies, it is  
15 important to understand the production and delivery of electricity.

16 **Electricity Fundamentals**

17 **Q IS ELECTRICITY SERVICE LIKE ANY OTHER GOODS OR SERVICES?**

18 A No. Electricity is different from most other goods or services purchased by consumers.

19 For example:

- 20 ▪ With limited exceptions, it cannot be stored; must be delivered as produced;
- 21 ▪ It must be delivered to the customer's home or place of business;
- 22 ▪ The delivery occurs instantaneously when and in the amount needed by the  
23 customer; and
- 24 ▪ Both the total quantity of electricity used over time by a customer (i.e., energy  
25 measured in kilowatthours ("kWh")) and the rate of use (i.e., demand, a.k.a. "power"  
26 measured in kW) are important, and both vary significantly from class to class.



1 These unique characteristics differentiate electric utilities from other service-related  
2 industries.

3 The service provided by electric utilities is multi-dimensional. First, unlike most  
4 vital services, electricity must be delivered to the place of consumption – homes,  
5 schools, businesses, factories – because this is where the lights, appliances,  
6 machines, air conditioning, etc. are located. Thus, every utility must provide a path  
7 through which electricity can be delivered. The utility must incur the cost of this  
8 pathway regardless of the customer's **demand** or **energy** requirements.

9 Second, even at the same location, electricity may be used in a variety of  
10 applications. Homeowners, for example, use electricity for lighting, air conditioning,  
11 perhaps heating, and to operate various appliances. At any instant, several appliances  
12 may be operating (e.g., lights, refrigerator, TV, air conditioning, etc.). Which appliances  
13 are used and when reflects the second dimension of utility service – the rate of  
14 electricity use or **demand**. The demand imposed by customers is an especially  
15 important characteristic because the maximum demands determine how much capacity  
16 the utility is obligated to provide.

17 Generating units, transmission lines and substations and distribution lines and  
18 substations are rated according to their maximum capacity, which is the maximum  
19 amount of electrical demand that can safely be imposed on them. (They are not rated  
20 according to average annual demand; that is, the amount of energy consumed during  
21 the year divided by 8,760 hours.) On a hot summer afternoon when customers demand  
22 9,000 megawatts ("MW") of electricity, the utility must have at least 9,000 MW of  
23 generation, plus additional capacity to provide adequate reserves, so that when a  
24 consumer flips the switch, the lights turn on, the machines operate and air conditioning  
25 systems cool our homes, schools, offices, and factories.

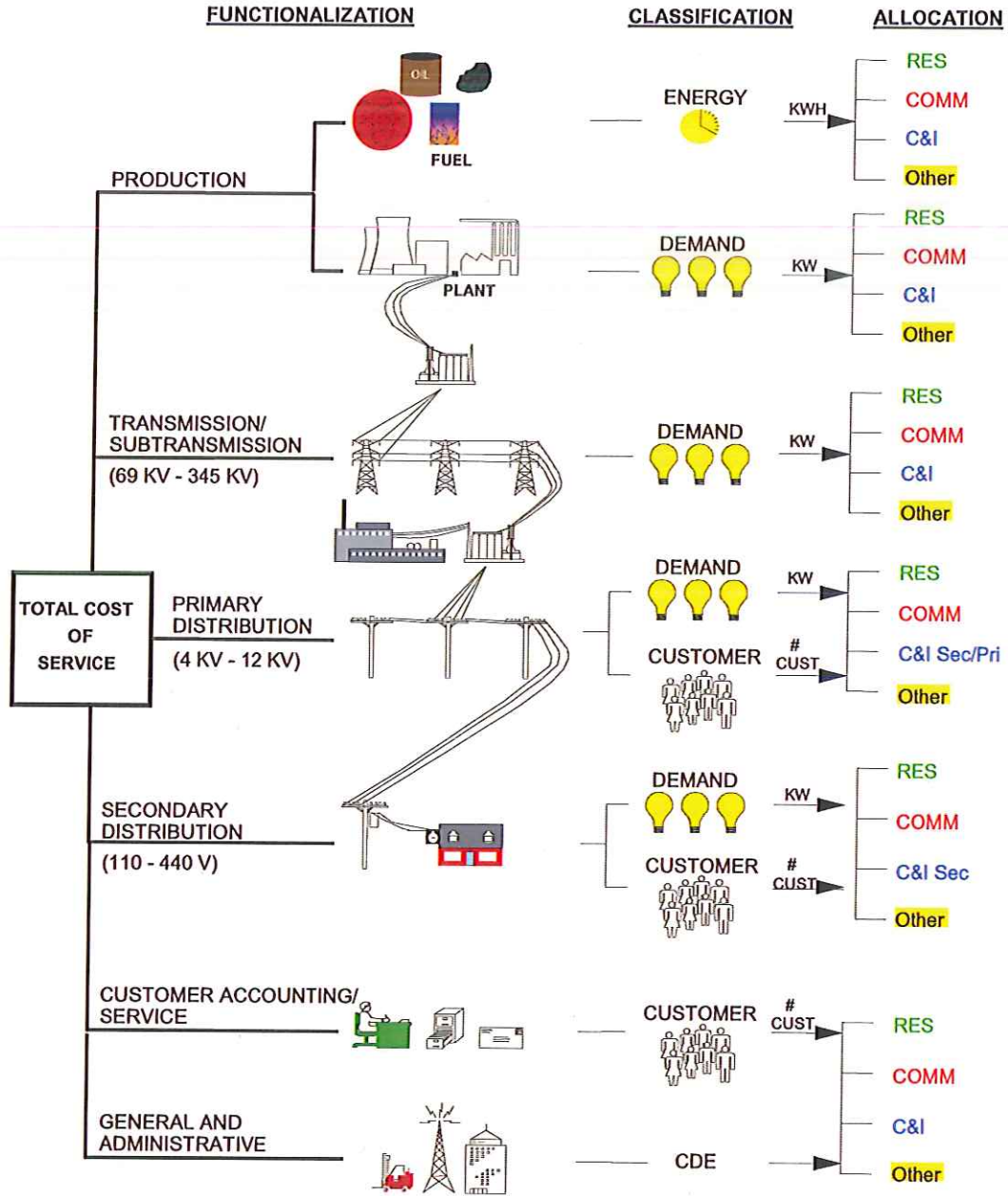
1           Satisfying customers' demand for electricity over time – providing **energy** – is  
2 the third dimension of utility service. It is also the dimension with which many people  
3 are most familiar, because people often think of electricity simply in terms of kWh. To  
4 see one reason why this isn't accurate, consider a more familiar commodity – tomatoes,  
5 for example.

6           The tomatoes we buy at the supermarket, say for about \$2.00 a pound, might  
7 originally come from Florida, where they are grown, for about 30¢ a pound. In addition  
8 to the cost of buying them at the point of production, there is the cost of bringing them  
9 to the state of Missouri and distributing them in bulk to local wholesalers. The cost of  
10 transportation, insurance, handling and warehousing must be added to the original 30¢  
11 a pound. Then they are distributed to neighborhood stores, which adds more handling  
12 costs as well as the store's own costs of light, heat, personnel and rent. Shoppers can  
13 then purchase as many or few tomatoes as they desire at their convenience. In  
14 addition, there are losses from spoilage and damage in handling. These "line losses"  
15 represent an additional cost which must be recovered in the final price. What we are  
16 really paying for at the store is not only the vegetable itself, but the service of having it  
17 available in convenient amounts and locations. If we took the time and trouble (and  
18 expense) to go down to the wholesale produce distributor, the price would be less. If  
19 we could arrange to buy them in bulk in Florida, they would be even cheaper.

20           As illustrated in Figure 1, electric utilities are similar, except that in most cases  
21 (including Missouri), a single company handles everything from production on down  
22 through wholesale (bulk and area transmission) and retail (distribution to homes and  
23 stores). The crucial difference is that, unlike producers and distributors of tomatoes,  
24 electric utilities have an obligation to provide continuous reliable service. The obligation  
25 is assumed in return for the exclusive right to serve all customers located within its

1 territorial franchise. In addition to satisfying the energy (or kWh) requirements of its  
2 customers, the obligation to serve means that the utility must also provide the  
3 necessary facilities to attach customers to the grid (so that service can be used at the  
4 point where it is to be consumed) and these facilities must be responsive to changes  
5 in the kilowatt ("kW") demands whenever they occur.

**Figure 1**  
**PRODUCTION AND DELIVERY OF ELECTRICITY**



1                                    **A CLOSER LOOK AT THE COST OF SERVICE STUDY**

2    **Q    PLEASE EXPLAIN HOW A COST OF SERVICE STUDY IS PREPARED.**

3    **A    To the extent possible, the unique characteristics that differentiate electric utilities from**  
4            other service-related industries should be recognized in determining the cost of  
5            providing service to each of the various customer classes. The basic procedure for  
6            conducting a class cost of service study is simple. In an allocated cost of service study,  
7            we identify the different types of costs (**functionalization**), determine their primary  
8            causative factors (**classification**) and then apportion each item of cost among the  
9            various rate classes (**allocation**). Adding up the individual pieces gives the total cost  
10           for each customer class.

11    **Functionalization**

12    **Q    PLEASE EXPLAIN FUNCTIONALIZATION.**

13    **A    Identifying the different levels of operation is a process referred to as**  
14            **functionalization.** The utility's investment and expenses are separated by function  
15            (production, transmission, etc.). To a large extent, this is done in accordance with the  
16            Uniform System of Accounts.

17                    Referring to Figure 1, at the top level there is production. The next level is the  
18            extra high voltage transmission and subtransmission system (69,000 volts to 345,000  
19            volts). Then the voltage is stepped down to primary voltage levels of distribution –  
20            4,160 to 12,000 volts. Finally, the voltage is stepped down by pole and pad-mounted  
21            transformers at the "secondary" level to 110-440 volts used to serve homes,  
22            barbershops, light manufacturing and the like. Additional investment and expenses are  
23            required to serve customers at secondary voltages, compared to the cost of serving  
24            customers at higher voltage.

1           Each additional transformation requires additional investment, additional  
2 expenses and results in some additional electrical losses. To say that “a kilowatthour  
3 is a kilowatthour” is like saying that “a tomato is a tomato.” It’s true in one sense, but  
4 when you buy a kWh at home, you’re not only buying the energy itself but also the  
5 service of having it delivered right to your doorstep in convenient form. Those who buy  
6 at the bulk or wholesale level – like Large Transmission and Large Primary service  
7 customers – pay less because some of the costs to the utility are avoided. (Actually,  
8 the reason the utility does not bear these costs is that they are borne by the customer  
9 who must invest in the transformers and other equipment, or pay separately for some  
10 services.)

## 11 **Classification**

12 **Q     WHAT IS CLASSIFICATION?**

13 **A**     Once the costs have been functionalized, the next step is to identify the primary  
14 causative factor (or factors). This step is referred to as **classification**. Costs are  
15 classified as demand-related, energy-related or customer-related.

16           Looking at the production function, the amount of production plant capacity  
17 required is primarily determined by the peak rate of usage during the year (i.e., the  
18 demand). If the utility anticipates a peak demand of 9,000 MW it must install and/or  
19 contract for enough generating capacity to meet that anticipated demand (plus some  
20 reserve to compensate for variations in load and capacity that is temporarily  
21 unavailable).

22           There will be many hours during the day or during the year when not all of this  
23 generating capacity will be needed. Nevertheless, it must be in place to meet the peak  
24 demands on the system. Thus, production plant investment is usually classified to

1 demand. **Regardless of how production plant investment is classified, the**  
2 **associated capital costs** (which include return on investment, depreciation, fixed  
3 O&M expenses, taxes and insurance) **are fixed**; that is, **they do not vary with the**  
4 **amount of kWhs generated and sold.** These fixed costs are determined by the  
5 amount of capacity (i.e., kW) that the utility must install to satisfy its obligation-to-serve  
6 requirement.

7 On the other hand, it is easy to see that the amount of fuel burned – and  
8 therefore the amount of fuel expense – is closely related to the amount of energy  
9 (number of kWhs) that customers use. Therefore, fuel expense is an energy-related  
10 cost.

11 Most other O&M expenses are fixed and therefore are classified as  
12 demand-related. Variable O&M expenses are classified as energy-related.  
13 Demand-related and energy-related types of operating costs are not impacted by the  
14 number of customers served.

15 Customer-related costs are the third major category. Obvious examples of  
16 customer-related costs include the investment in meters and service drops (the line  
17 from the pole to the customer's facility or house). Along with meter reading, posting  
18 accounts and rendering bills, these "customer costs" may be several dollars per  
19 customer, per month. Less obvious examples of customer-related costs may include  
20 the investment in other distribution accounts.

21 A certain portion of the cost of the distribution system – poles, wires and  
22 transformers – is required simply to construct a system's electrical pathways that  
23 comply with local or national safety and reliability codes, and to attach customers to  
24 that system, regardless of their demand or energy requirements. This minimum or

1 "skeleton" distribution system may also be considered a customer-related cost since it  
2 depends primarily on the number of customers, rather than demand or energy usage.

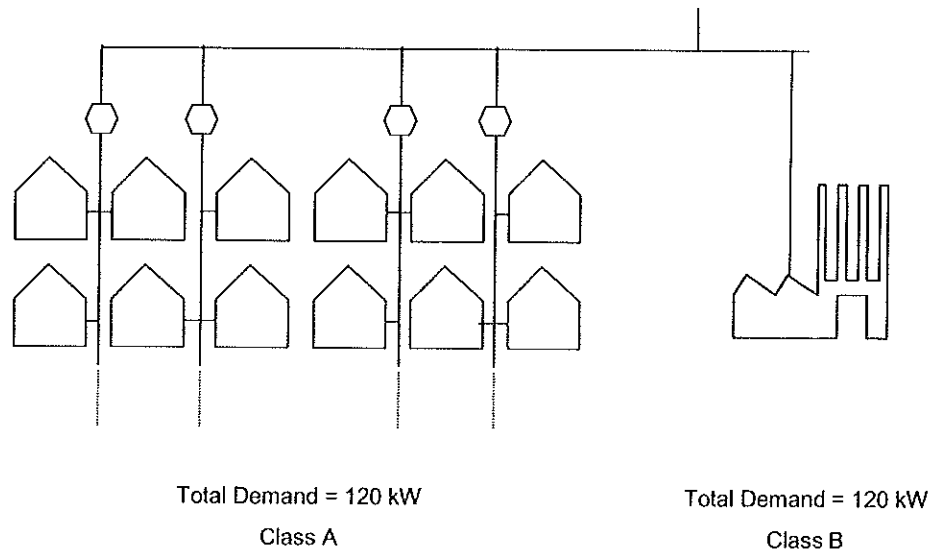
3 Figure 2, as an example, shows the distribution network for a utility with two  
4 customer classes, A and B. The physical distribution network necessary to attach  
5 Class A is designed to serve 12 customers, each with a 10 kW load, having a total  
6 demand of 120 kW. This is the same total demand as is imposed by Class B, which  
7 consists of a single customer. Clearly, a much more extensive distribution system is  
8 required to attach the multitude of small customers (Class A), than to attach the single  
9 larger customer (Class B), despite the fact that the total demand of each customer class  
10 is the same.

11 Even though some additional customers can be attached without additional  
12 investment in some areas of the system, it is obvious that attaching a large number of  
13 customers requires investment in facilities, not only initially but on a continuing basis  
14 as a result of the need for maintenance and repair.

15 To the extent that the distribution system components must be sized to  
16 accommodate additional load beyond the capacity of the system required by local or  
17 national safety and reliability codes, the balance is a demand-related cost. Thus, the  
18 distribution system is classified as both demand-related and customer-related.



**Figure 2**  
**Classification of Distribution Investment**



1 **Demand vs. Energy Costs**

2 **Q WHAT IS THE DISTINCTION BETWEEN DEMAND-RELATED COSTS AND**  
3 **ENERGY-RELATED COSTS?**

4 **A** The difference between demand-related and energy-related costs explains the fallacy  
5 of the argument that "a kilowatthour is a kilowatthour." For example, Figure 3 compares  
6 the electrical requirements of two customers, A and B, each using 100-watt light bulbs.

7 Customer A turns on all five of his/her 100-watt light bulbs for two hours.  
8 Customer B, by contrast, turns on two light bulbs for five hours. Both customers use  
9 the same amount of energy – 1,000 watthours or 1 kWh. However, Customer A utilized  
10 electric power at a higher rate, 500 watts per hour or 0.5 kW, than Customer B who  
11 demanded only 200 watts per hour or 0.2 kW.

12 Although both customers had precisely the same kWh energy usage, Customer  
13 A's kW demand was 2.5 times Customer B's. Therefore, the utility must install 2.5

1 times as much generating capacity, lines and substations for Customer A as for  
2 Customer B. The cost of serving Customer A, therefore, is much higher.

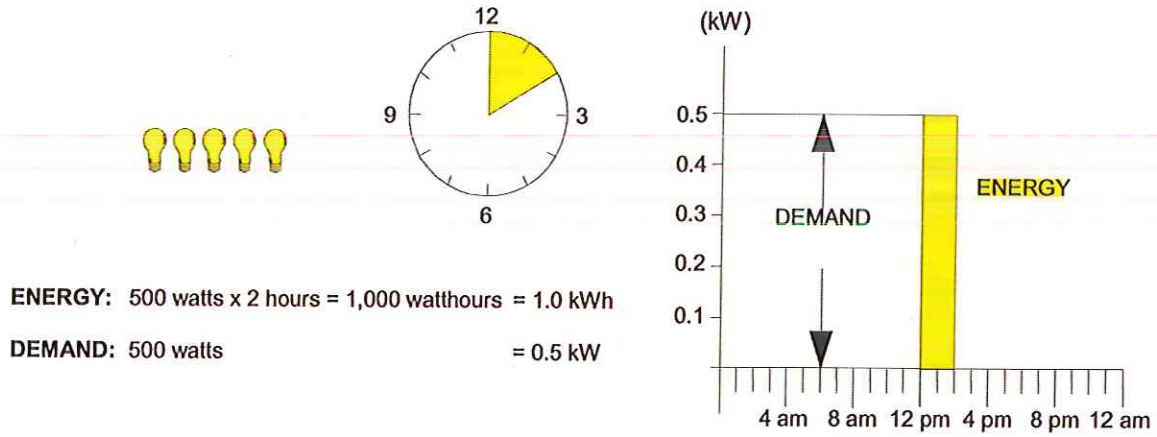
3 **Q DOES THIS HAVE ANYTHING TO DO WITH THE CONCEPT OF LOAD FACTOR?**

4 **A** Yes. Load factor is an expression of how uniformly a customer uses energy. In our  
5 example of the light bulbs, the load factor of Customer B would be higher than the load  
6 factor of Customer A because the use of electricity was spread over a longer period of  
7 time, and the number of kWhs used for each kW of demand imposed on the system is  
8 much greater in the case of Customer B.

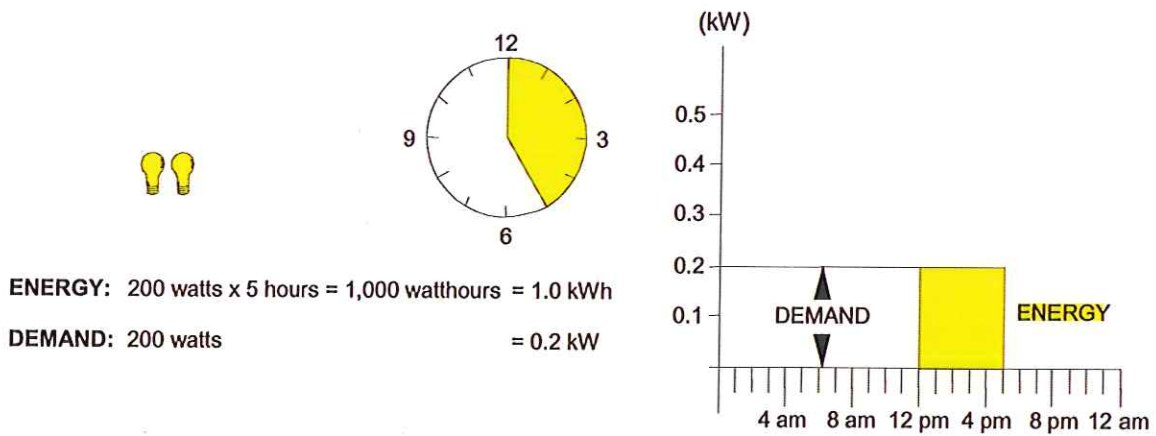
# Figure 3

## DEMAND VS. ENERGY

### CUSTOMER A



### CUSTOMER B



1           Mathematically, load factor is the average rate of use divided by the peak rate  
2 of use. A customer with a higher load factor is less expensive to serve, on a per kWh  
3 basis, than a customer with a low load factor, irrespective of the customer's size.

4           Consider also the analogy of a rental car which costs \$40/day and 20¢/mile. If  
5 Customer A drives only 20 miles a day, the average cost will be \$2.20/mile. But for  
6 Customer B, who drives 200 miles a day, spreading the daily rental charge over the  
7 total mileage gives an average cost of 40¢/mile. For both customers, the fixed cost  
8 rate (daily charge) and variable cost rate (mileage charge) are identical, but the average  
9 total cost per mile will differ depending on how intensively the car is used. Likewise,  
10 the average cost per kWh will depend on how intensively the generating plant is used.  
11 A low load factor indicates that the capacity is idle much of the time; a high load factor  
12 indicates a more steady rate of usage and a more efficient use of capacity. Since  
13 industrial customers generally have higher load factors than residential or commercial  
14 customers, they are less costly to serve on a per-kWh basis. Again, we can say that  
15 "a kilowatthour is a kilowatthour" as to energy content, but there may be a big difference  
16 in how much generating plant investment is required to convert the raw fuel into electric  
17 energy.

## 18 Allocation

19 **Q    WHAT IS ALLOCATION?**

20 **A**The final step in the cost of service analysis is the **allocation** of the costs to the  
21 customer classes. Demand, energy and customer allocation factors are developed to  
22 apportion the costs among the customer classes. Each factor measures the customer  
23 class's contribution to the system total cost.

1           For example, we have already determined that the amount of fuel expense on  
 2 the system is a function of the energy required by customers. In order to allocate this  
 3 expense among classes, we must determine how much each class contributes to the  
 4 total kWh consumption and we must recognize the line losses associated with  
 5 transporting and distributing the kWh. These contributions, expressed in percentage  
 6 terms, are then multiplied by the expense to determine how much expense should be  
 7 attributed to each class. The energy allocators for Ameren Missouri's retail customers  
 8 are shown in Table 1.

**TABLE 1**  
**Energy Allocation Factor**

<u>Rate Class</u>	<u>Energy Generated (MWh)</u>	<u>Allocation Factor</u>
	(1)	(2)
Residential	14,357,159	41.33%
Small GS	3,572,562	10.28%
Large GS/Small Primary	12,690,345	36.53%
Large Primary	3,931,269	11.32%
Lighting	187,950	0.54%
Total	34,739,285	100.00%

9           For demand-related costs, we construct an allocation factor by looking at the important  
 10 class demands. For purposes of discussion, Table 2 below shows the calculation of  
 11 the factor for Ameren Missouri. (The selection and derivation of this factor is discussed  
 12 in more detail on pages 22 to 29.)

1 Q DO THE RELATIONSHIPS BETWEEN THE ENERGY ALLOCATION FACTORS  
 2 AND THE DEMAND ALLOCATION FACTORS TELL US ANYTHING ABOUT CLASS  
 3 LOAD FACTOR?

4 A Yes. Recall that load factor is a measure of the consistency or uniformity of use of  
 5 demand. Accordingly, customer classes whose energy allocation factor is a larger  
 6 percentage than their demand allocation have an above-average load factor, while  
 7 customers whose demand allocation factor is higher than their energy allocation factor  
 8 have a below-average load factor.

9 These relationships are merely the result of differences in how electricity is  
 10 used. In the case of Ameren Missouri (as is true for essentially every other utility) the  
 11 large customer classes have above-average load factors, while the Residential and  
 12 Small GS customers have below-average load factors. (Load factors are presented in  
 13 Table 4, which is discussed later.)

<b>Rate Class</b>	<b>Production A&amp;E (MW) (1)</b>	<b>Allocation Factor<sup>2</sup> (2)</b>
Residential	3,702	50.17%
Small GS	856	11.60%
Large GS/Small Primary	2,231	30.23%
Large Primary	563	7.63%
Lighting	28	0.38%
Total	7,379 <sup>1</sup>	100.00%

Notes:  
<sup>1</sup> The 7,379 MW is the MO Jurisdictional peak.  
<sup>2</sup> Column (2) is the A&E-4NCP allocation factor.

1 Q THE RATES, WHEN EXPRESSED PER KWH, CHARGED TO LARGE GS/SMALL  
 2 PRIMARY AND LARGE PRIMARY CUSTOMERS ARE CURRENTLY LESS THAN  
 3 THE RATES CHARGED TO OTHER CUSTOMERS. DOES THE COST OF SERVICE  
 4 STUDY INDICATE THAT THIS IS APPROPRIATE?

5 A Yes. Table 3 shows the cost-based revenue requirement for each customer class.  
 6 Note that the cost, per unit, to serve the Large GS/Small Primary and Large Primary  
 7 customers is significantly less than the cost to serve the other customers. In fact,  
 8 similar relationships hold true on any electric utility system.

<u>Rate Class</u>	<u>Cost-Based Revenue</u>	<u>Energy Sales (MWh)</u>	<u>Cost per kWh</u>
	(1)	(2)	(3)
Residential	\$ 1,390,463	13,316,893	10.44 ¢
Small GS	294,975	3,313,708	8.90
Large GS/Small Primary	716,521	11,888,295	6.03
Large Primary	183,043	3,778,786	4.84
Lighting	36,239	176,390	20.54
Total	\$ 2,621,240	32,474,071	8.07 ¢

9 As previously discussed, the reasons for these differences are: (1) load factor;  
 10 (2) delivery voltage; and (3) size.

11 The Primary customers have a higher load factor, as shown in Table 4.  
 12 Consequently, the capital costs related to production and transmission are spread over

1 a greater number of kWhs than is the case for lower load factor classes, resulting in  
2 lower costs per kWh and hence lower rates.

<b>Rate Class</b>	<b>Energy Generated (MWh)</b>	<b>Production A&amp;E (MW)</b>	<b>Load Factor</b>
	<b>(1)</b>	<b>(2)</b>	<b>(3)</b>
Residential	14,357,159	3,702	44%
Small GS	3,572,562	856	48%
Large GS/Small Primary	12,690,345	2,231	65%
Large Primary	3,931,269	563	80%
Lighting	187,950	28	77%
Total	34,739,285	7,379	54%

3 In addition, these customers take service at a higher voltage level. This means that  
4 they do not cause the utility to incur the costs associated with lower voltage distribution.  
5 Losses incurred in providing service also are lower. Table 5 lists voltage level and  
6 composite loss percentages for the various classes. Losses are 7.81% at the  
7 secondary level and 4.04% at the primary level.



**TABLE 5**  
**Energy Loss Factors**

<b>Rate Class</b>	<b>Percent of Sales By Voltage Level</b>		<b>Composite Loss Percentage</b>
	<b>Secondary (1)</b>	<b>Primary &amp; Higher (2)</b>	
Residential	100%	0%	7.81%
Small GS	100%	0%	7.81%
Large GS/Small Primary	67%	33%	6.75%
Large Primary	0%	100%	4.04%
Lighting	100%	0%	6.55%

Source: Workpapers of Thomas Hickman  
Ameren Missouri Cost of Service Study, tabs A.F.1-- 4ncp and kWh's.

1           The per capita sales to the Primary class are also much greater than to the  
2 other classes, as shown in Table 6. Ameren Missouri sells over 59 million kWhs per  
3 Large Primary customer, but only about 12,500 kWhs per Residential customer, or  
4 4,700 times as much per Large Primary customer, as shown in Table 6. The  
5 customer-related costs to serve a Large Primary customer are not 4,700 times the  
6 customer-related costs to serve a Residential customer.

**TABLE 6**  
**Energy Sold Per Customer**

<u>Rate Class</u>	<u>Energy Sold (MWh)</u>	<u>Average Number of Customers</u>	<u>kWh Sold per Customer</u>
	(1)	(2)	(3)
Residential	13,316,893	1,063,621	12,520
Small GS	3,313,708	150,319	22,045
Large GS/Small Primary	11,888,295	10,692	1,111,887
Large Primary	3,778,786	64	59,043,537
Lighting	176,390	54,162	3,257
Total	<u>32,474,071</u>	<u>1,278,858</u>	25,393

1            These differences in the service and usage characteristics – load factor,  
2            delivery voltage and size – result in a lower per unit cost to serve customers operating  
3            at a higher load factor, taking service at higher delivery voltage and purchasing a larger  
4            quantity of power and energy at a single delivery point.

5            **Utility System Load Characteristics**

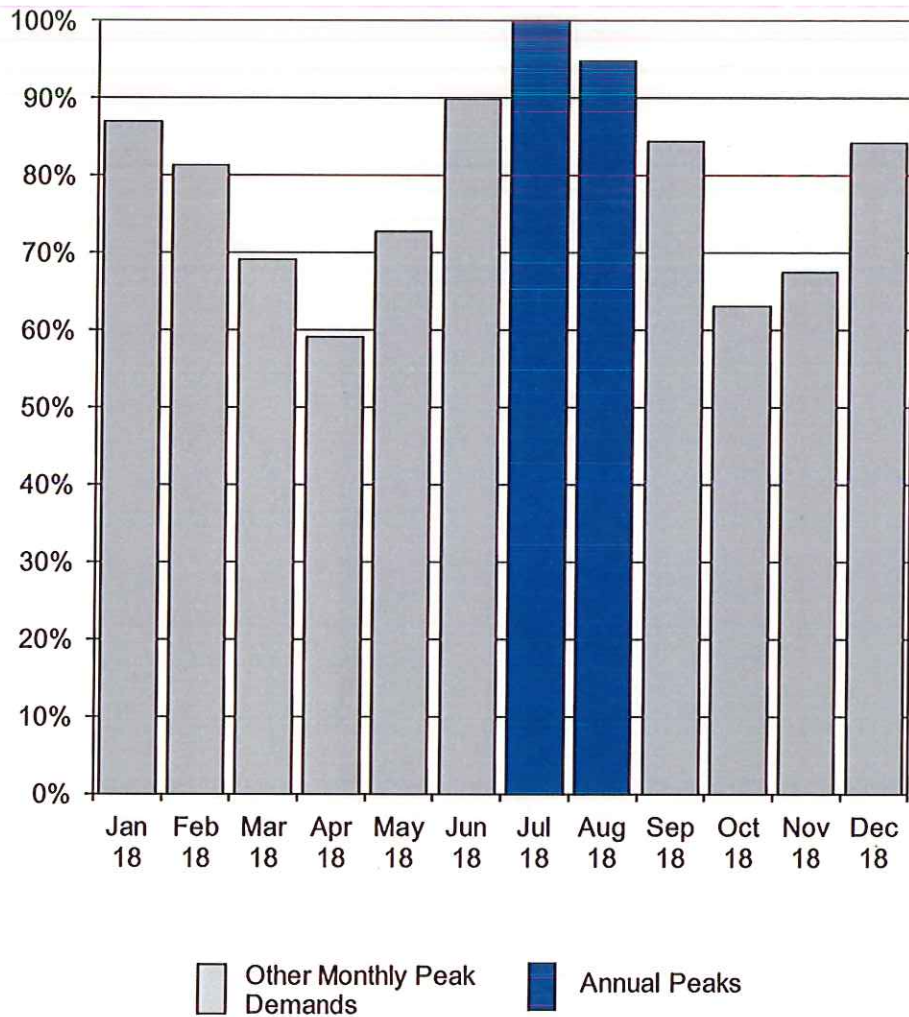
6            **Q        WHAT IS THE IMPORTANCE OF UTILITY SYSTEM LOAD CHARACTERISTICS?**

7            **A        Utility system load characteristics are an important factor in determining the specific**  
8            **method which should be employed to allocate fixed, or demand-related costs on a utility**  
9            **system. The most important characteristic is the annual load pattern of the utility.**  
10           **These characteristics for Ameren Missouri are shown on Schedule MEB-COS-1. For**  
11           **convenience, they are also shown here as Figure 4.**

**Figure 4**  
**AMEREN MISSOURI**  
**Case No. ER-2019-0335**

**Analysis of Ameren's (Missouri) Monthly Peak Demands  
as a Percent of the Annual System Peak  
(Weather Normalized and with Losses)  
For the Test Year Ended December 2018**

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- 1 This shows the monthly system peak demands for the test year used in the study. The
- 2 highlighted bars show the months in which the highest peaks occurred.

1           This analysis shows that summer peaks dominate the Ameren Missouri system.  
2           (This same information is presented in tabular form on Schedule MEB-COS-2.) The  
3           system peak occurred in July, with a just slightly lower peak demand in August. The  
4           peaks in June and January were 90% and 87%, respectively, of the annual peak. The  
5           monthly peaks occurring in the other months were substantially lower. These lower  
6           loads simply are not representative of peak-making weather and use of these lower  
7           demands as part of the allocation factor could distort the allocations and under-allocate  
8           costs to the most temperature-sensitive loads.

9   **Q    WHAT CRITERIA SHOULD BE USED TO DETERMINE AN APPROPRIATE**  
10   **METHOD FOR ALLOCATING PRODUCTION AND TRANSMISSION CAPACITY**  
11   **COSTS AMONG THE VARIOUS CUSTOMER CLASSES?**

12   **A**The specific allocation method should be consistent with the principle of cost-causation;  
13   that is, the allocation should reflect the contribution of each customer class to the  
14   demands that caused the utility to incur capacity costs.

15   **Q    WHAT FACTORS CAUSE ELECTRIC UTILITIES TO INCUR PRODUCTION AND**  
16   **TRANSMISSION CAPACITY COSTS?**

17   **A**As discussed previously, production and transmission plant must be sized to meet the  
18   maximum demand imposed on these facilities. Thus, an appropriate allocation method  
19   should accurately reflect the characteristics of the loads served by the utility. For  
20   example, if a utility has a high summer peak relative to the demands in other seasons,  
21   then production and transmission capacity costs should be allocated relative to each  
22   customer class's contribution to the summer peak demands. If a utility has predominant  
23   peaks in both the summer and winter periods, then an appropriate allocation method

1 would be based on the demands imposed during both the summer and winter peak  
2 periods. For a utility with a very high load factor and/or a non-seasonal load pattern,  
3 then demands in all months may be important.

4 **Q WHAT DO THESE CONSIDERATIONS MEAN IN THE CONTEXT OF THE AMEREN**  
5 **MISSOURI SYSTEM?**

6 A As noted, the Ameren Missouri load pattern has predominant summer peaks. This  
7 means that these demands should be the primary ones used in the allocation of  
8 generation and transmission costs. Demands in other months are of much less  
9 significance, do not compel the addition of generation capacity to serve them and  
10 should not be used in determining the allocation of costs.

11 **Q WHAT SPECIFIC RECOMMENDATIONS DO YOU HAVE?**

12 A The two most predominantly used allocation methods in the industry are the coincident  
13 peak method and the A&E demand method.

14 The coincident peak method utilizes the demands of customer classes  
15 occurring at the time of the system peak or peaks selected for allocation. In the case  
16 of Ameren Missouri, this would be one or more peaks occurring during the summer.

17 **Q WHAT IS THE A&E METHOD?**

18 A Unlike the coincident peak method which relies strictly on a class's relative contribution  
19 to one or more utility peaks, the A&E method is one of a family of methods that  
20 incorporates a consideration of both the maximum rate of use (demand) and the  
21 duration of use (energy). As the name implies, A&E makes a conceptual split of the  
22 system into an "average" component and an "excess" component. The "average"

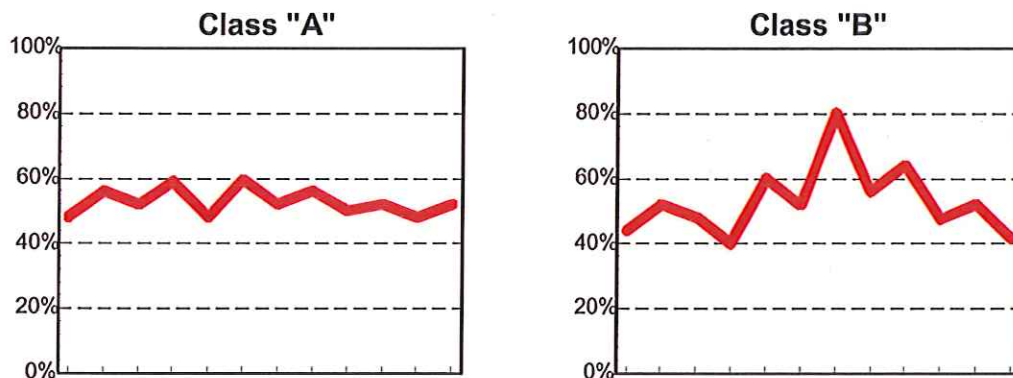
1 demand is simply the total kWh usage divided by the total number of hours in the year.  
2 This is the amount of capacity that would be required to produce the energy if it were  
3 taken at the same demand rate each hour. The system "excess" demand is the  
4 difference between the system peak demand and the system average demand.

5 Under the A&E method, the average demand is allocated to classes in  
6 proportion to their average demand (energy usage). The difference between the  
7 system average demand and the system peak(s) is then allocated to customer classes  
8 on the basis of a measure that represents their "peaking" or variability in usage.<sup>1</sup>

9 **Q WHAT DO YOU MEAN BY VARIABILITY IN USAGE?**

10 **A** As an example, Figure 5 shows two classes that have different monthly usage patterns.

**Figure 5**  
**Load Patterns**



11 Both classes use the same total amount of energy and, therefore, have the same  
12 average demand. Class B, though, has a much greater maximum demand<sup>2</sup> than

<sup>1</sup>NARUC Electric Utility Cost Allocation Manual, 1992, page 81.

<sup>2</sup>During any specified time period (e.g., month, year), the maximum demand of a class, regardless of when it occurs, is called the non-coincident peak demand.

1 Class A. The greater maximum demand imposes greater costs on the utility system.  
2 This is because the utility must provide sufficient capacity to meet the projected  
3 maximum demands of its customers. There also may be higher costs as a result of the  
4 greater variability in usage of some classes. This variability requires that a utility cycle  
5 its generating units in order to match output with demand on a real-time basis. The  
6 stress of cycling generating units up and down causes wear and tear on the equipment,  
7 resulting in higher maintenance cost.

8 Thus, the excess component of the A&E method is an attempt to allocate the  
9 additional capacity requirements of the system (measured by the system excess) in  
10 proportion to the "peakiness" of the customer classes (measured by the class excess  
11 demands).

12 **Q WHAT DEMAND ALLOCATION METHODOLOGY DO YOU RECOMMEND FOR**  
13 **GENERATION AND TRANSMISSION?**

14 **A** First, in order to reflect cost-causation the methodology must give predominant weight  
15 to loads occurring during the summer months. Loads during these months (the peak  
16 loads) are the primary driver that has caused, and continues to cause, the utility to  
17 expand its generation and transmission capacity, and therefore should be given  
18 predominant weight in the allocation of capacity costs.

19 Either a coincident peak allocation, using the demands during the peak summer  
20 months, or a version of an A&E allocation that uses class non-coincident peak loads  
21 occurring during the summer, would be most appropriate to reflect these  
22 characteristics. The results of both methods should be similar as long as only summer  
23 period peak loads are used. Like Ameren Missouri, I will make my recommendations  
24 based on the A&E method. It considers the maximum class demands during the critical

1 time periods, and is less susceptible to variations in the time of occurrence of the hour  
2 in which peaks occur – producing a somewhat more stable result over time.

3 Based on test year load characteristics, I believe the most appropriate allocation  
4 would be A&E using July and August system peaks. The allocation factors for all major  
5 classes under that approach are virtually identical to Ameren Missouri's A&E-4NCP  
6 allocation factors which focus on four months. (The Residential class is allocated  
7 slightly less costs with the A&E-4NCP method than with the A&E-2NCP method.)  
8 Because of the small difference, I have used Ameren Missouri's allocation factor in  
9 order to narrow the issues.

10 Schedule MEB-COS-3 shows the derivation of the demand allocation factor for  
11 generation using the four annual class non-coincident peaks.

12 **Q REFERRING TO SCHEDULE MEB-COS-3, PLEASE EXPLAIN THE**  
13 **DEVELOPMENT OF THE A&E ALLOCATION FACTOR.**

14 **A** Line 2 shows the average of the four months' non-coincident peaks (the highest  
15 demands, regardless of when they occur) for each class. Line 3 shows the annual  
16 amount of energy required by each class. Line 4 is the average demand, in kilowatts,  
17 which is determined by dividing the annual energy in line 3 by the number of hours  
18 (8,760) in a year. Line 5 shows the percentage relationship between the average  
19 demand for each class and the total system.

20 The excess demand, shown on line 6, is equal to the non-coincident peak  
21 demand shown on line 2 minus the average demand that is shown on line 4. Line 7  
22 shows the excess demand percentage, which is a relationship among the excess  
23 demand of each customer class and the total excess demand for all classes. Line 8 is  
24 the result of multiplying the annual load factor (53.74%) by each class's average



1 demand percent from line 5. Line 9 is the result of multiplying the quantity one minus  
2 the system load factor (46.26%) by each class's excess demand percent from line 7.

3 Finally, line 10 presents the composite A&E allocation factor, which is the sum  
4 of lines 8 and 9. As noted, it is determined by weighting the average demand  
5 responsibility of each class (which is the same as each class's energy allocation factor)  
6 by the system load factor, and weighting the excess demand factor by the quantity one  
7 minus the system load factor.

### 8 **Making the Cost of Service Study – Summary**

9 **Q PLEASE SUMMARIZE THE PROCESS AND THE RESULTS OF A COST OF**  
10 **SERVICE ANALYSIS.**

11 **A** As previously discussed, the cost of service procedure involves three steps:  
12 1. Functionalization – Identify the different functional “levels” of the system;  
13 2. Classification – Determine, for each functional type, the primary cause or causes  
14 (customer, demand or energy) of that cost being incurred; and  
15 3. Allocation – Calculate the class proportional responsibilities for each type of cost  
16 and spread the cost among classes.

17 **Q WHERE ARE YOUR COST OF SERVICE RESULTS PRESENTED?**

18 **A** The results are presented in Schedule MEB-COS-4. This cost of service study reflects  
19 results at present rates.

1 **Q REFERRING TO SCHEDULE MEB-COS-4, PLEASE EXPLAIN THE**  
2 **ORGANIZATION AND WHAT IS SHOWN.**

3 A Schedule MEB-COS-4 is a summary of the key elements and the results of the class  
4 cost of service study. The top section of the schedule shows the revenues, expenses  
5 and operating income based on my cost of service study.

6 The next section shows the major elements of rate base, and line 25 shows the  
7 rate of return at present rates for each customer class based on this cost of service  
8 study and Ameren Missouri's claimed revenues, expenses and rate base.

9 **Q HOW DOES YOUR STUDY DIFFER FROM THE ONE PRESENTED BY AMEREN**  
10 **MISSOURI?**

11 A There are differences in the classification of certain non-fuel generation O&M  
12 expenses.

13 In addition, I have calculated the income taxes at present rates based on the  
14 taxable income of each class, instead of allocating income taxes on rate base. This  
15 approach changes the rates of return at present rates, but (when applied consistently)  
16 does not change the amount of the increase or decrease required to move to cost of  
17 service.

18 **Q PLEASE ELABORATE ON THE DIFFERENT TREATMENT OF INCOME TAXES.**

19 A To determine the amount of income tax attributable to individual customer classes,  
20 Ameren Missouri allocates income taxes to classes based on each class's rate base  
21 as a percentage of total rate base. This calculation essentially assumes that each  
22 customer class is producing the system average rate of return. However, the rates of  
23 return earned from the different classes are not equal, so Ameren Missouri's approach

1 to allocating income taxes on rate base has the effect of over-allocating income taxes  
2 to classes whose rates of return are below average, and under-allocating income taxes  
3 to classes whose rates of return are above average. In my cost of service study, I have  
4 corrected for this problem by calculating income taxes separately for each customer  
5 class using a method that recognizes the pre-tax income and the appropriate income  
6 tax deductions for each class, and calculates the income tax obligation of each  
7 customer class as a function of its taxable income. This has the effect of increasing  
8 the income tax attributable to classes earning above the system average rate of return,  
9 and reducing the income taxes charged to customers earning less than the system  
10 average rate of return.

11 **Q DO YOU TAKE ISSUE WITH ANY OTHER ELEMENTS OF AMEREN MISSOURI'S**  
12 **CLASS COST OF SERVICE STUDY?**

13 A Yes. There are two other areas where there are differences. The first is the allocation  
14 of transmission costs, and the second is the classification of certain non-fuel generation  
15 O&M expenses.

16 **Q WHAT IS THE ISSUE WITH RESPECT TO THE ALLOCATION OF TRANSMISSION**  
17 **COSTS?**

18 A Ameren Missouri has allocated transmission costs using the 12 monthly coincident  
19 peaks. The transmission system must be built to meet the system peak demand, which  
20 occurs in the summer; it was not built to meet the average of the 12 monthly peak  
21 demands, some of which are significantly lower (as much as 40% lower) than the  
22 summer peak demand. In this respect, the transmission system is similar to the  
23 generation system, and should be allocated in a similar fashion.

1 **Q HAVE YOU MODIFIED AMEREN MISSOURI'S CLASS COST OF SERVICE STUDY**  
2 **TO IMPLEMENT THIS CHANGE IN THE ALLOCATION OF TRANSMISSION**  
3 **COSTS?**

4 A No. In looking at the difference in allocation factors and the dollar magnitude of change  
5 in class cost responsibility, I determined that the dollar amounts of change would not  
6 be material, and so in order to narrow the issues, I have simply used Ameren Missouri's  
7 allocation of transmission system costs.

8 **Q WHAT IS THE ISSUE WITH RESPECT TO THE CLASSIFICATION OF CERTAIN**  
9 **NON-FUEL GENERATION O&M EXPENSES?**

10 A The issue involves the classification of non-labor generation costs (other than fuel and  
11 purchased power) between the "fixed" category and the "variable" category. The  
12 categories of costs, broadly speaking, are non-labor costs in the generation operations  
13 cost category and the generation maintenance category. Classification is important in  
14 cost of service studies because fixed costs are allocated on the production demand  
15 allocation factor, while variable costs are allocated on the production energy allocation  
16 factor. These factors are significantly different among classes, so the issue of  
17 classification is very important.

18 **Q WHAT IS YOUR POSITION ON HOW THESE GENERATION COSTS OTHER THAN**  
19 **FUEL AND PURCHASED POWER SHOULD BE ALLOCATED?**

20 A It is my position that the vast majority of these costs do not vary in any appreciable way  
21 with the number of kilowatthours generated, but occur primarily as a function of the  
22 existence of the plants, the hours of operation and the passage of time. In fact, Ameren  
23 Missouri schedules the maintenance on its coal and nuclear generation units on a

1 "passage of time" basis, not on a "kWh generated" basis. I believe the most appropriate  
2 approach is to classify all of the generation O&M expense other than fuel and  
3 purchased power as a fixed cost. This is sometimes referred as the "expenses follow  
4 plant" basis. It is the basis that generally has been used in Missouri for classification  
5 and allocation of these costs.

6 **Q TO WHAT EXTENT DOES AMEREN MISSOURI TAKE A DIFFERENT APPROACH?**

7 A Historically, Ameren Missouri has classified significant amounts of both labor and non-  
8 labor costs as variable. In this case, Ameren Missouri has classified the labor  
9 component of generation O&M expense (except for fuel handling) as a fixed cost. This  
10 is consistent with the approach that I have used, and thus there is no longer a difference  
11 in the treatment of the labor component.

12 There does, however, remain some difference in the treatment of costs other  
13 than labor. Ameren Missouri has moved some of these other costs that it previously  
14 classified as energy-related into the fixed cost category, and I concur in this move.  
15 Thus, the remaining difference between my approach and Ameren Missouri's is  
16 approximately \$82 million with respect to generation non-labor O&M expense other  
17 than fuel and purchased power.

18 **Q WHERE ARE THE RESULTS OF MIEC'S COST OF SERVICE STUDY SHOWN?**

19 A The results at present rates are summarized on Schedule MEB-COS-4.

1 Q HAVE YOU PROVIDED THE DETAILED CALCULATIONS SUPPORTING YOUR  
2 CLASS COST OF SERVICE STUDY?

3 A Yes. I have included the full printout of the cost of service study summarized on  
4 Schedule MEB-COS-4 Attachment.

5 Q HOW DID YOU USE AMEREN MISSOURI'S COST OF SERVICE MODEL IN  
6 PRODUCING YOUR CLASS COST OF SERVICE STUDY?

7 A It was the starting point. The results of Ameren Missouri's allocation first were  
8 replicated by utilizing the data contained in its cost of service model. Many of Ameren  
9 Missouri's allocation factors and functionalizations and classifications have been  
10 utilized. The principal areas where I depart from Ameren Missouri and use a different  
11 approach were incorporated into the allocations. They previously have been explained  
12 in this testimony.

13 **ADJUSTMENT OF CLASS REVENUES**

14 Q WHAT SHOULD BE THE PRIMARY BASIS FOR ESTABLISHING CLASS REVENUE  
15 REQUIREMENTS AND DESIGNING RATES?

16 A Cost should be the primary factor used in both steps.

17 Just as cost of service is used to establish a utility's total revenue requirement,  
18 it should also be the primary basis used to establish the revenues collected from each  
19 customer class and to design rate schedules.

20 Factors such as simplicity, gradualism and ease of administration may also be  
21 taken into account, but the basic starting point and guideline throughout the process  
22 should be cost of service. To the extent practicable, rate schedules should be  
23 structured and designed to reflect the important cost-causative features of the service

1 provided, and to collect the appropriate cost from the customers within each class or  
2 rate schedule, based upon the individual load patterns exhibited by those customers.

3 Electric rates also play a role in economic development, both with respect to job  
4 creation and job retention. This is particularly true in the case of industries where  
5 electricity is one of the largest components of the cost of production.

6 **Q WHAT IS THE BASIS FOR YOUR RECOMMENDATION THAT COST BE USED AS**  
7 **THE PRIMARY FACTOR FOR THESE PURPOSES?**

8 **A** The basic reasons for using cost as the primary factor are equity, conservation, and  
9 engineering efficiency (cost-minimization).

10 **Q PLEASE EXPLAIN HOW EQUITY IS ACHIEVED BY BASING RATES ON COST.**

11 **A** When rates are based on cost, each customer pays what it costs the utility to provide  
12 service to that customer – no more and no less. If rates are based on anything other  
13 than cost factors, then some customers will pay the costs attributable to providing  
14 service to other customers – which in most cases is inequitable.

15 **Q HOW DO COST-BASED RATES FURTHER THE GOAL OF CONSERVATION?**

16 **A** Conservation occurs when wasteful, inefficient use is discouraged or minimized. Only  
17 when rates are based on costs do customers receive a balanced price signal upon  
18 which to make their electric consumption decisions. If rates are not based on costs,  
19 then customers who are not paying their full costs may be misled into using electricity  
20 inefficiently in response to the distorted rate design signals they receive.

1 Q WILL COST-BASED RATES ASSIST IN THE DEVELOPMENT OF  
2 COST-EFFECTIVE DEMAND-SIDE MANAGEMENT (“DSM”) PROGRAMS?

3 A Yes. The success of DSM (both Energy Efficiency (“EE”) and demand response  
4 programs) depends, to a large extent, on customer receptivity. There are many actions  
5 that can be taken by consumers to reduce their electricity requirements. A major  
6 element in a customer’s decision-making process is the amount of reduction that can  
7 be achieved in the electric bill as a result of DSM activities. If the bill received by a  
8 customer is based on an under-priced rate, the customer will have less reason to  
9 engage in DSM activities than when the bill reflects the actual cost of the electric service  
10 provided.

11 For example, assume that the relevant cost to produce and deliver energy is 8¢  
12 per kWh. If a customer has an opportunity to install EE or demand response equipment  
13 that would allow the customer to reduce energy use or demand, the customer will be  
14 much more likely to make that investment if the price of electricity equals the cost of  
15 electricity, i.e., 8¢ per kWh, than if the rate is 6¢ per kWh.

16 The importance of this concept is underscored by the large dollar amount  
17 associated with EE programs that will be incorporated into Ameren Missouri’s  
18 Integrated Resource Plan. The costs expended pursuant to the Missouri Energy  
19 Efficiency Investment Act (“MEEIA”) are expected to exceed \$500 million over the next  
20 six years. This is a significant commitment of dollars and a large amount of the cost is  
21 for programs associated with residential customers. Cost-based rates for residential  
22 customers will provide higher rewards to customers who implement these programs.  
23 Failure to fully price the residential rates, and to reflect the cost of EE programs in the  
24 residential rate, will diminish the likelihood that these programs will be successful.



1 Q HOW DO COST-BASED RATES ACHIEVE THE COST-MINIMIZATION  
2 OBJECTIVE?

3 A When the rates are designed so that the energy costs, demand costs and customer  
4 costs are properly reflected in the energy, demand and customer components of the  
5 rate schedules, respectively, customers are provided with the proper incentives to  
6 minimize their costs, which will in turn minimize the costs to the utility.

7 If a utility attempts to extract a disproportionate share of revenues from a class  
8 that has alternatives available (such as producing products at other locations where  
9 costs are lower), then the utility will be faced with the situation where it must discount  
10 the rates or lose the load, either in part or in total. To the extent that the load could  
11 have been served more economically by the utility, then either the other customers of  
12 the utility or the stockholders (or some combination of both) will be worse off than if the  
13 rates were properly designed on the basis of cost.

14 From a rate design perspective, overpricing the energy portion of the rate and  
15 underpricing the fixed components of the rate (such as customer and demand charges)  
16 will result in a disproportionate share of revenues being collected from large customers  
17 and high load factor customers. To the extent that these customers may have lower  
18 cost alternatives than do the smaller or the low load factor customers, the same  
19 problems noted above are created.

1 **Q ARE THERE CIRCUMSTANCES WHERE IT IS APPROPRIATE TO CONSIDER**  
2 **FACTORS OTHER THAN COST-BASED ALLOCATION?**

3 A Yes, when retention or attraction of load requires a discount and when other customers  
4 are better off if that load is served, even at a lower price. The impact on the state's  
5 economy may also be a factor to be considered.

6 **Revenue Allocation**

7 **Q PLEASE REFER AGAIN TO SCHEDULE MEB-COS-4 AND SUMMARIZE THE**  
8 **RESULTS OF YOUR CLASS COST OF SERVICE STUDY.**

9 A Small General Service customers are the closest to system average rate of return,  
10 while the Residential class is well below, and the Large Primary Service, Large General  
11 Service/Small Primary<sup>3</sup> and Lighting classes are above the system average rate of  
12 return.

13 **Q WHAT ADJUSTMENTS TO REVENUES WOULD BE REQUIRED AT PRESENT**  
14 **RATES TO MOVE ALL CLASSES TO COST OF SERVICE?**

15 A This is shown on Schedule MEB-COS-5. The first five columns summarize the results  
16 of the cost of service study at present rates, and are taken from Schedule MEB-COS-4.  
17 The remaining columns of Schedule MEB-COS-5 determine the amount of increase or  
18 decrease, on a revenue neutral basis, required to move each customer class to the  
19 average rate of return at current revenue levels. That is, it shows the amount of  
20 increase or decrease required to have every class yield the same rate of return, before  
21 considering any overall change in revenues. Note that the Residential class would

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<sup>3</sup>Although separate rate classes, the Large General Service and Small Primary rate classes are lumped together for the purpose of conducting the class cost of service study.

1 require an increase of about \$112 million, or 8.8%, in order to move to cost of service.  
2 All other classes would require a corresponding decrease. The decreases range from  
3 about 0.1% for the Small General Service class to 11.1% for the Large GS/Small  
4 Primary class.

5 **Q HOW DOES AMEREN MISSOURI PROPOSE TO ADJUST REVENUES?**

6 A Ameren Missouri proposes essentially an equal percentage across-the-board  
7 decrease.

8 **Q WOULD AMEREN MISSOURI'S ALLOCATION MOVE CLASS RATES CLOSER TO**  
9 **COST OF SERVICE?**

10 A No. Ameren Missouri's allocation would essentially maintain the status quo in which  
11 the Residential class is below cost of service, and other classes are above cost of  
12 service.

13 **Q DO YOU HAVE AN ALTERNATIVE RECOMMENDATION FOR ALLOCATION OF**  
14 **AMEREN MISSOURI'S REVENUE REQUIREMENT?**

15 A Yes. I will focus on adjustments to be made on a revenue neutral basis at present  
16 rates. After having made my recommended revenue neutral adjustments at present  
17 rates, any overall change in revenues allowed to Ameren Missouri can then be applied  
18 on an equal percentage across-the-board basis to these adjusted class revenues.

19 **Q PLEASE EXPLAIN YOUR SPECIFIC PROPOSAL.**

20 A My proposal is shown on Schedule MEB-COS-6, pages 1 and 2. Column 1 shows  
21 class revenues at current rates. Column 2 shows the proposed cost of service

1 adjustment. This adjustment on page 1 moves classes roughly 25% of the way toward  
2 cost of service, and the adjustment on page 2 moves 50% of the way toward cost of  
3 service. A movement in this range would not be unreasonable. Indeed, given the many  
4 years that the residential class has been under-priced, a failure to make a significant  
5 move toward cost-based rates would be unreasonable. The larger the overall decrease  
6 applied to Ameren Missouri, the larger the movement toward cost of service can be.

7 While some will want to talk about the impact on the Residential class of this  
8 approach, it is also important not to lose sight of the fact that by not moving all the way  
9 to cost of service, the other customer classes are continuing to unfairly benefit the  
10 residential class by bearing more of the burden of the revenue responsibility than they  
11 should. My recommendation of moving 25% to 50% of the way toward cost of service,  
12 which limits the Residential class revenue-neutral adjustment to between 2.2% and  
13 4.4% (as compared to the 8.8% increase required to move all the way to cost of service)  
14 is relatively moderate, and must be considered in light of the fact that other classes are  
15 being asked to continue to bear part of the revenue responsibility that rightly should be  
16 shouldered by the Residential class.

17 **Q ARE THERE REASONS YOU BELIEVE THAT THE COMMISSION SHOULD MAKE**  
18 **A 50% MOVEMENT TOWARD COST OF SERVICE RATHER THAN SIMPLY A 25%**  
19 **MOVEMENT?**

20 **A** Yes. It is expected that Ameren's next rate case may be significant. Ameren has  
21 announced the addition of a significant amount of renewable energy resources, and  
22 the capital costs associated with these additions will be reflected in the next rate case.  
23 It is always more difficult for the Commission to move classes toward cost-based rates  
24 when the rate increase is much larger than it is when the rate increase is smaller or

1           where there is actually a rate reduction. For this reason, it may be easier for the  
2           Commission to make a larger movement toward cost-based rates in this case rather  
3           than making a smaller movement in this case as well as the next case.

4    **Q     DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?**

5    **A     Yes.**

## Qualifications of Maurice Brubaker

1    **Q    PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2    A    Maurice Brubaker. My business address is 16690 Swingley Ridge Road, Suite 140,  
3        Chesterfield, MO 63017.

4    **Q    PLEASE STATE YOUR OCCUPATION.**

5    A    I am a consultant in the field of public utility regulation and President of the firm of  
6        Brubaker & Associates, Inc. ("BAI"), energy, economic and regulatory consultants.

7    **Q    PLEASE SUMMARIZE YOUR EDUCATIONAL BACKGROUND AND EXPERIENCE.**

8    A    I was graduated from the University of Missouri in 1965, with a Bachelor's Degree in  
9        Electrical Engineering. Subsequent to graduation I was employed by the Utilities  
10       Section of the Engineering and Technology Division of Esso Research and Engineering  
11       Corporation of Morristown, New Jersey, a subsidiary of Standard Oil of New Jersey.

12            In the Fall of 1965, I enrolled in the Graduate School of Business at Washington  
13        University in St. Louis, Missouri. I was graduated in June of 1967 with the Degree of  
14        Master of Business Administration. My major field was finance.

15            From March of 1966 until March of 1970, I was employed by Emerson Electric  
16        Company in St. Louis. During this time I pursued the Degree of Master of Science in  
17        Engineering at Washington University, which I received in June, 1970.

18            In March of 1970, I joined the firm of Drazen Associates, Inc., of St. Louis,  
19        Missouri. Since that time I have been engaged in the preparation of numerous studies  
20        relating to electric, gas, and water utilities. These studies have included analyses of  
21        the cost to serve various types of customers, the design of rates for utility services, cost

**Maurice Brubaker**  
**Appendix A**  
**Page 1**

1 forecasts, cogeneration rates and determinations of rate base and operating income. I  
2 have also addressed utility resource planning principles and plans, reviewed capacity  
3 additions to determine whether or not they were used and useful, addressed  
4 demand-side management issues independently and as part of least cost planning, and  
5 have reviewed utility determinations of the need for capacity additions and/or  
6 purchased power to determine the consistency of such plans with least cost planning  
7 principles. I have also testified about the prudence of the actions undertaken by utilities  
8 to meet the needs of their customers in the wholesale power markets and have  
9 recommended disallowances of costs where such actions were deemed imprudent.

10 I have testified before the Federal Energy Regulatory Commission ("FERC"),  
11 various courts and legislatures, and the state regulatory commissions of Alabama,  
12 Arizona, Arkansas, California, Colorado, Connecticut, Delaware, Florida, Georgia,  
13 Guam, Hawaii, Illinois, Indiana, Iowa, Kentucky, Louisiana, Michigan, Missouri,  
14 Nevada, New Jersey, New Mexico, New York, North Carolina, Ohio, Pennsylvania,  
15 Rhode Island, South Carolina, South Dakota, Texas, Utah, Virginia, West Virginia,  
16 Wisconsin and Wyoming.

17 The firm of Drazen-Brubaker & Associates, Inc. was incorporated in 1972 and  
18 assumed the utility rate and economic consulting activities of Drazen Associates, Inc.,  
19 founded in 1937. In April, 1995 the firm of Brubaker & Associates, Inc. was formed. It  
20 includes most of the former DBA principals and staff. Our staff includes consultants  
21 with backgrounds in accounting, engineering, economics, mathematics, computer  
22 science and business.

23 Brubaker & Associates, Inc. and its predecessor firm has participated in over  
24 700 major utility rate and other cases and statewide generic investigations before utility  
25 regulatory commissions in 40 states, involving electric, gas, water, and steam rates and

**Maurice Brubaker**  
**Appendix A**  
**Page 2**

1 other issues. Cases in which the firm has been involved have included more than 80  
2 of the 100 largest electric utilities and over 30 gas distribution companies and pipelines.

3 An increasing portion of the firm's activities is concentrated in the areas of  
4 competitive procurement. While the firm has always assisted its clients in negotiating  
5 contracts for utility services in the regulated environment, increasingly there are  
6 opportunities for certain customers to acquire power on a competitive basis from a  
7 supplier other than its traditional electric utility. The firm assists clients in identifying  
8 and evaluating purchased power options, conducts RFPs and negotiates with suppliers  
9 for the acquisition and delivery of supplies. We have prepared option studies and/or  
10 conducted RFPs for competitive acquisition of power supply for industrial and other  
11 end-use customers throughout the United States and in Canada, involving total needs  
12 in excess of 3,000 megawatts. The firm is also an associate member of the Electric  
13 Reliability Council of Texas and a licensed electricity aggregator in the State of Texas.

14 In addition to our main office in St. Louis, the firm has branch offices in Phoenix,  
15 Arizona and Corpus Christi, Texas.

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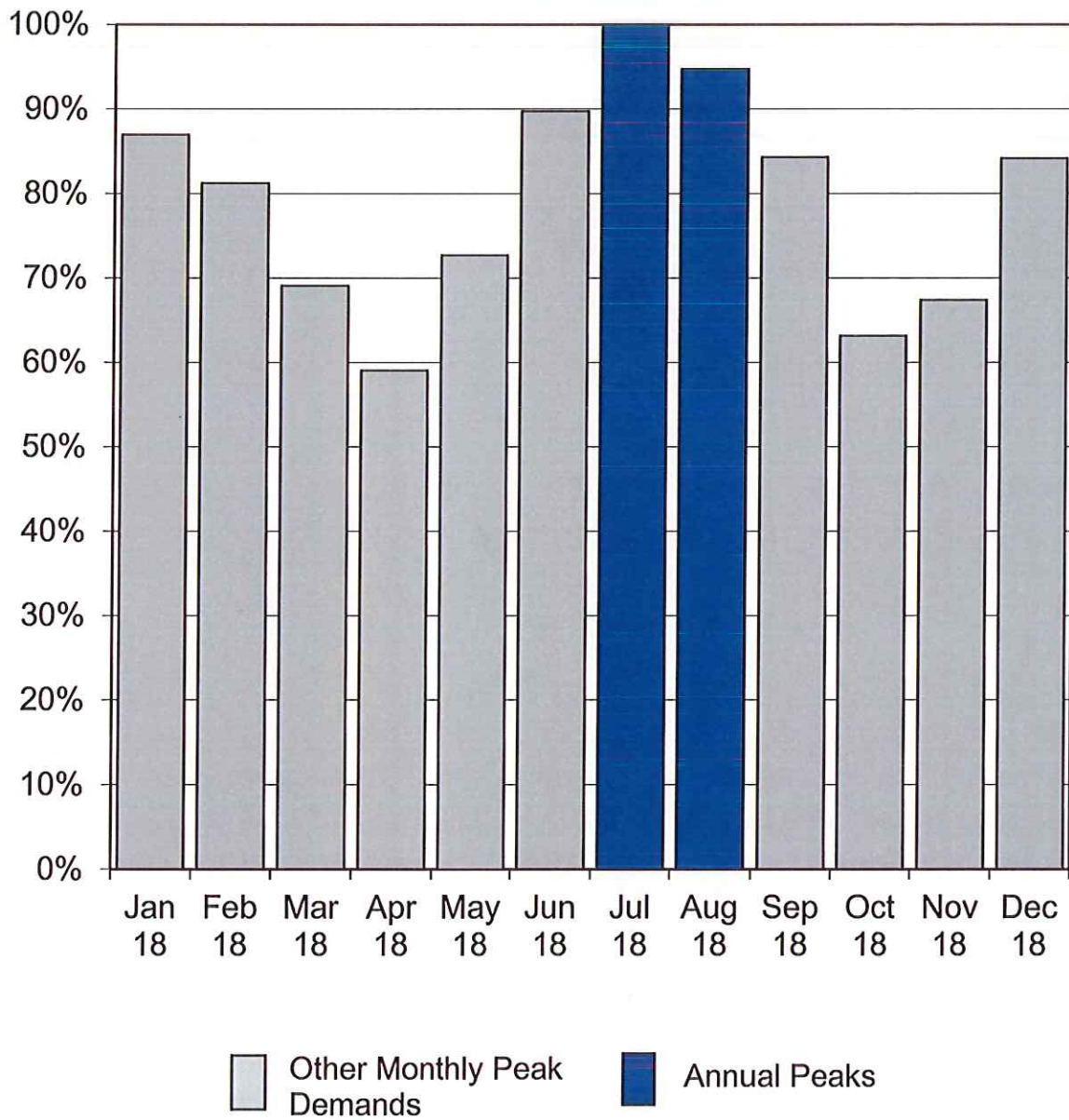
**Maurice Brubaker**  
**Appendix A**  
**Page 3**



**AMEREN MISSOURI**  
**Case No. ER-2019-0335**

**Analysis of Ameren's (Missouri) Monthly Peak Demands  
as a Percent of the Annual System Peak  
(Weather Normalized and with Losses)  
For the Test Year Ended December 2018**

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**AMEREN MISSOURI**  
Case No. ER-2019-0335

**Analysis of Ameren's Monthly Peak Demands  
as a Percent of the Annual System Peak  
(Weather Normalized and with Losses)  
For the Test Year Ended December 2018**

<u>Line</u>	<u>Description</u>	<u>Total Company MW</u> (1)	<u>Percent</u> (2)
1	January	6,417	87.0%
2	February	5,994	81.2%
3	March	5,098	69.1%
4	April	4,357	59.0%
5	May	5,364	72.7%
6	June	6,623	89.7%
7	July	7,379	100.0%
8	August	6,990	94.7%
9	September	6,221	84.3%
10	October	4,659	63.1%
11	November	4,971	67.4%
12	December	6,210	84.2%

Source: Ameren Missouri COS, System\_CP Worksheet

**AMEREN MISSOURI**  
Case No. ER-2019-0335

**Development of  
Average and Excess Demand Allocator  
Based on 4 Non-Coincident Peaks  
For the Test Year Ended December 2019**

<u>Line</u>	<u>Description</u>	<u>Missouri Total (1)</u>	<u>Residential (2)</u>	<u>Small Gen. Service (3)</u>	<u>Large G.S./ Sm Primary (4)</u>	<u>Large Primary (5)</u>	<u>Large Transmission (6)</u>	<u>Lighting (7)</u>
1	Missouri System Peak	7,379						
2	Avg of 4 Highest Monthly NCP Values	7,266	3,623	839	2,201	558	-	45
3	Energy Sales with Losses - MWh	34,739,285	14,357,159	3,572,562	12,690,345	3,931,269	-	187,950
4	Average Demand - kW	3,965.7	1,638.9	407.8	1,448.7	448.8	-	21.5
5	Average Demand - Percent	100.0%	41.3%	10.3%	36.5%	11.3%	0.0%	0.5%
6	Class Excess Demand - kW	3,282.0	1,983.6	430.7	752.0	109.7	-	6.0
7	Class Excess Demand - Percent	100.0%	60.4%	13.1%	22.9%	3.3%	0.0%	0.2%
Allocator:								
8	Annual Load Factor * Average Demand	0.537409	0.222102	0.055267	0.196317	0.060816	-	0.002908
9	(1-LF) * Excess Demand	<u>0.462591</u>	<u>0.279590</u>	<u>0.060703</u>	<u>0.105995</u>	<u>0.015458</u>	<u>-</u>	<u>0.000845</u>
10	Average and Excess Demand Allocator	1.000000	0.501692	0.115970	0.302312	0.076274	-	0.003752

Notes:

Line 4 equals Line 3 + 8.760

Line 6 equals Line 2- Line 4

System Annual Load Factor 53.74%

1 - Load Factor 46.26%

Source: Ameren Missouri COS, A.F.1-4NCP Worksheet.

**AMEREN MISSOURI**  
Case No. ER-2019-0335

**Electric Cost of Service Allocation Study**  
**at Present Rates**  
**Includes MIEC Classification Adjustments and MIEC's Alternative Income Tax Calculation**  
(Dollars in Thousands)

Line	Description	Missouri Total (1)	Residential (2)	Small Gen. Service (3)	Large G.S./ Sm Primary (4)	Large Primary (5)	Large Transmission (6)	Lighting (7)
1	Base Revenue	\$ 2,621,240	\$ 1,278,256	\$ 295,197	\$ 805,846	\$ 202,942	\$ -	\$ 38,999
2	Other Revenue	98,826	53,570	10,878	26,797	6,680	-	901
3	Lighting Revenue	-	-	-	-	-	-	-
4	System, Off-Sys Sales & Disp of Allow	311,519	128,884	32,071	113,921	35,291	-	1,352
5	Rate Revenue Variance	-	-	-	-	-	-	-
6	Total Operating Revenue	3,031,585	1,460,710	338,146	946,563	244,914	-	41,253
7	Total Prod, T&D, Cust and A&G Expense	1,611,626	794,952	174,735	489,033	137,337	-	15,568
8	Total Depreciation and Ammortization Expenses	610,101	337,078	70,615	155,502	36,721	-	10,185
9	Real Estate and Property Taxes	148,096	82,309	17,157	37,296	8,738	-	2,596
10	Income Taxes	52,366	1,826	6,023	35,014	8,044	-	1,458
11	Payroll Taxes	21,330	11,555	2,393	5,669	1,420	-	293
12	Federal Excise Taxes	-	-	-	-	-	-	-
13	Revenue Taxes	-	-	-	-	-	-	-
14	Total Operating Expenses	2,443,518	1,227,720	270,923	722,515	192,260	-	30,100
15	Net Operating Income	588,068	232,990	67,223	224,049	52,654	-	11,152
16	Gross Plant in Service	18,985,409	10,546,097	2,198,045	4,786,848	1,123,158	-	331,262
17	Reserves for Depreciation	8,595,769	4,870,694	998,101	2,076,415	482,342	-	168,216
18	Net Plant in Service	10,389,640	5,675,403	1,199,944	2,710,433	640,816	-	163,045
19	Materials & Supplies - Fuel	286,365	118,477	29,481	104,722	32,441	-	1,243
20	Materials & Supplies - Local	221,192	145,354	26,030	34,502	5,662	-	9,644
21	Cash Working Capital	(17,308)	(8,537)	(1,877)	(5,252)	(1,475)	-	(167)
22	Customer Advances & Deposits	(34,537)	(14,155)	(11,714)	(7,845)	(30)	-	(793)
23	Accumulated Deferred Income Taxes	(2,867,380)	(1,593,638)	(332,186)	(722,116)	(169,180)	-	(50,259)
24	Total Net Original Cost Rate Base	\$ 7,977,973	\$ 4,322,904	\$ 909,679	\$ 2,114,444	\$ 508,234	\$ -	\$ 122,713
25	Rate of Return	7.371%	5.390%	7.390%	10.596%	10.360%	0.000%	9.088%

**AMEREN MISSOURI**  
Case No. ER-2019-0335

**Electric Cost of Service Allocation Study**  
**at Present Rates**  
**Includes MIEC Classification Adjustments and MIEC's Alternative Income Tax Calculation**  
(Dollars in Thousands)

TITLE: NET ORIGINAL COST - PAGE 1

LINE #	ACCT #	ITEM	ALLOCATION BASIS	MISSOURI TOTAL (1)	RESIDENTIAL (2)	SMALL GEN SERVICE (3)	LARGE G.S./ SM PRIMARY (4)	LARGE PRIMARY (5)	LARGE TRANSMISSION (6)	LIGHTING (7)
1		<u>PRODUCTION</u>	A.F.1	\$ 5,392,483	\$ 2,705,363	\$ 625,366	\$ 1,630,213	\$ 411,307	\$ -	\$ 20,234
2										
3		<u>TRANSMISSION</u>								
4		LINES	A.F.2	\$ 612,773	\$ 303,176	\$ 66,479	\$ 192,528	\$ 50,032	\$ -	\$ 559
5		SUBSTATION	A.F.3	\$ 364,565	\$ 180,372	\$ 39,551	\$ 114,543	\$ 29,766	\$ -	\$ 332
6										
7		TOTAL TRANSMISSION		\$ 977,338	\$ 483,548	\$ 106,030	\$ 307,071	\$ 79,798	\$ -	\$ 891
8										
9		<u>DISTRIBUTION PLANT</u>								
10										
11	360	SUBSTATION LAND	A.F.8	\$ 22,184	\$ 11,325	\$ 2,553	\$ 6,658	\$ 1,515	\$ -	\$ 134
12	321	OTHER LAND	A.F.5	\$ 13,946	\$ 7,257	\$ 1,636	\$ 4,204	\$ 763	\$ -	\$ 86
13										
14	361-362	SUBSTATIONS	A.F.8	\$ 850,284	\$ 434,063	\$ 97,842	\$ 255,184	\$ 58,074	\$ -	\$ 5,121
15										
16	364	POLES TOWERS FIXTURES								
17		CUSTOMER	A.F.4	\$ 64,964	\$ 54,030	\$ 7,636	\$ 543	\$ 3	\$ -	\$ 2,751
18		HV	A.F.5a	\$ 10,149	\$ 5,204	\$ 1,173	\$ 3,014	\$ 696	\$ -	\$ 61
19		PRIMARY	A.F.5b	\$ 19,496	\$ 10,146	\$ 2,287	\$ 5,877	\$ 1,067	\$ -	\$ 120
20		SECONDARY	A.F.6	\$ 9,940	\$ 5,988	\$ 1,350	\$ 2,532	\$ -	\$ -	\$ 71
21		LIGHTING-DIRECT	DIRECT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
22										
23		SUBTOTAL		\$ 104,548	\$ 75,368	\$ 12,446	\$ 11,966	\$ 1,766	\$ -	\$ 3,003
24										
25	365	OVERHEAD CONDUCTOR								
26		CUSTOMER	A.F.4	\$ 753,807	\$ 626,938	\$ 88,604	\$ 6,302	\$ 38	\$ -	\$ 31,925
27		HV	A.F.5a	\$ 61,950	\$ 31,765	\$ 7,160	\$ 18,400	\$ 4,250	\$ -	\$ 375
28		PRIMARY	A.F.5b	\$ 214,169	\$ 111,454	\$ 25,123	\$ 64,559	\$ 11,717	\$ -	\$ 1,315
29		SECONDARY	A.F.6	\$ 11,245	\$ 6,774	\$ 1,527	\$ 2,864	\$ -	\$ -	\$ 80
30										
31		SUBTOTAL		\$ 1,041,169	\$ 776,931	\$ 122,413	\$ 92,125	\$ 16,005	\$ -	\$ 33,695
32										
33	366	UNDERGROUND CONDUIT								
34		CUSTOMER	A.F.4	\$ 121,023	\$ 100,654	\$ 14,225	\$ 1,012	\$ 6	\$ -	\$ 5,126
35		HV	A.F.5a	\$ 21,943	\$ 11,252	\$ 2,536	\$ 6,517	\$ 1,505	\$ -	\$ 133
36		PRIMARY	A.F.5b	\$ 158,015	\$ 82,232	\$ 18,536	\$ 47,632	\$ 8,645	\$ -	\$ 970
37		SECONDARY	A.F.6	\$ 69,685	\$ 41,979	\$ 9,463	\$ 17,748	\$ -	\$ -	\$ 495
38										
39		SUBTOTAL		\$ 370,666	\$ 236,117	\$ 44,760	\$ 72,910	\$ 10,157	\$ -	\$ 6,724
40										
41	367	UNDERGROUND CONDUCTORS								
42		CUSTOMER	A.F.4	\$ 177,928	\$ 147,982	\$ 20,914	\$ 1,488	\$ 9	\$ -	\$ 7,536
43		HV	A.F.5a	\$ 32,261	\$ 16,542	\$ 3,729	\$ 9,582	\$ 2,213	\$ -	\$ 195
44		PRIMARY	A.F.5b	\$ 232,314	\$ 120,897	\$ 27,251	\$ 70,029	\$ 12,710	\$ -	\$ 1,426
45		SECONDARY	A.F.6	\$ 102,451	\$ 61,718	\$ 13,912	\$ 26,093	\$ -	\$ -	\$ 728
46										
47		SUBTOTAL		\$ 544,955	\$ 347,139	\$ 65,806	\$ 107,192	\$ 14,932	\$ -	\$ 9,885

**AMEREN MISSOURI**  
Case No. ER-2019-0335

**Electric Cost of Service Allocation Study**  
**at Present Rates**  
**Includes MIEC Classification Adjustments and MIEC's Alternative Income Tax Calculation**  
(Dollars in Thousands)

TITLE: NET ORIGINAL COST - PAGE 2

LINE #	ACCT #	ITEM	ALLOCATION BASIS	MISSOURI TOTAL (1)	RESIDENTIAL (2)	SMALL GEN SERVICE (3)	LARGE G.S./ SM PRIMARY (4)	LARGE PRIMARY (5)	LARGE TRANSMISSION (6)	LIGHTING (7)
1										
2	368	LINE TRANSFORMERS								
3		CUSTOMER	A.F.15	\$ 158,926	\$ 138,031	\$ 19,508	\$ 1,388	\$ -	\$ -	\$ -
4		SECONDARY	A.F.6	\$ 145,705	\$ 87,775	\$ 19,785	\$ 37,109	\$ -	\$ -	\$ 1,036
5										
6		SUBTOTAL		\$ 304,631	\$ 225,806	\$ 39,293	\$ 38,497	\$ -	\$ -	\$ 1,036
7										
8	369-1	OVERHEAD SERVICES								
9		CUSTOMER	A.F.15	\$ (31,836)	\$ (27,650)	\$ (3,908)	\$ (278)	\$ -	\$ -	\$ -
10		SECONDARY	A.F.16	\$ (46,292)	\$ (32,862)	\$ (5,899)	\$ (7,531)	\$ -	\$ -	\$ -
11										
12		SUBTOTAL		\$ (78,128)	\$ (60,512)	\$ (9,807)	\$ (7,809)	\$ -	\$ -	\$ -
13										
14	369-2	UNDERGROUND SERVICES								
15		CUSTOMER	A.F.15	\$ 33,916	\$ 29,457	\$ 4,163	\$ 296	\$ -	\$ -	\$ -
16		SECONDARY	A.F.16	\$ 1,944	\$ 1,380	\$ 248	\$ 316	\$ -	\$ -	\$ -
17										
18		SUBTOTAL		\$ 35,860	\$ 30,837	\$ 4,411	\$ 612	\$ -	\$ -	\$ -
19										
20	370	METERS	A.F.7	\$ 52,168	\$ 30,368	\$ 10,140	\$ 9,367	\$ 955	\$ -	\$ 1,338
21										
22	371	CUSTOMER INSTALLATIONS	DIRECT	\$ (87)	\$ -	\$ -	\$ (44)	\$ (44)	\$ -	\$ -
23										
24	373	STREET LIGHTING	A.F.29	\$ 71,441	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 71,441
25										
26		SUBTOTAL - CUSTOMER DIST PLANT		\$ 1,286,546	\$ 1,068,327	\$ 155,630	\$ 12,903	\$ 1,011	\$ -	\$ 48,675
27		- DEMAND DIST PLANT		\$ 2,047,091	\$ 1,046,371	\$ 235,862	\$ 577,959	\$ 103,113	\$ -	\$ 83,786
28										
29		DISTRIBUTION TOTAL		\$ 3,333,637	\$ 2,114,698	\$ 391,492	\$ 590,862	\$ 104,124	\$ -	\$ 132,461
30										
31		GENERAL PLANT	A.F.35	\$ 454,203	\$ 246,053	\$ 50,952	\$ 120,711	\$ 30,240	\$ -	\$ 6,247
32										
33				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
34										
35				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
36										
37		SUBTOTAL PROD,T&D,GEN,COMMON PLANT		\$ 10,157,662	\$ 5,549,663	\$ 1,173,840	\$ 2,648,857	\$ 625,469	\$ -	\$ 159,834
38										
39		INTANGIBLE PLANT		\$ 233,867	\$ 126,691	\$ 26,235	\$ 62,154	\$ 15,570	\$ -	\$ 3,217
40		EE REGULATORY ASSET	EE tab	\$ 45,180	\$ 24,547	\$ 5,149	\$ 11,931	\$ 2,910	\$ -	\$ 642
41		REGULATORY ACCOUNT (PENSION AND OF	A.F.35	\$ 33	\$ 18	\$ 4	\$ 9	\$ 2	\$ -	\$ 0
42										
43		TOTAL NET PLANT		\$ 10,389,640	\$ 5,675,403	\$ 1,199,944	\$ 2,710,433	\$ 640,816	\$ -	\$ 163,045

**AMEREN MISSOURI**  
Case No. ER-2019-0335

**Electric Cost of Service Allocation Study**  
**at Present Rates**  
**Includes MIEC Classification Adjustments and MIEC's Alternative Income Tax Calculation**  
(Dollars in Thousands)

TITLE: NET ORIGINAL COST - PAGE 3

<u>LINE #</u>	<u>ACCT #</u>	<u>ITEM</u>	<u>ALLOCATION BASIS</u>	<u>MISSOURI TOTAL</u> (1)	<u>RESIDENTIAL</u> (2)	<u>SMALL GEN SERVICE</u> (3)	<u>LARGE G.S./ SM PRIMARY</u> (4)	<u>LARGE PRIMARY</u> (5)	<u>LARGE TRANSMISSION</u> (6)	<u>LIGHTING</u> (7)
1		MATERIALS & SUPPLIES - FUEL	A.F.11	\$ 286,365	\$ 118,477	\$ 29,481	\$ 104,722	\$ 32,441	\$ -	\$ 1,243
2		MATERIALS & SUPPLIES - LOCAL	A.F.18	\$ 221,192	\$ 145,354	\$ 26,030	\$ 34,502	\$ 5,662	\$ -	\$ 9,644
3		CASH WORKING CAPITAL	A.F.37	\$ (17,308)	\$ (8,537)	\$ (1,877)	\$ (5,252)	\$ (1,475)	\$ -	\$ (167)
4		CUSTOMER ADVANCES & DEPOSITS	A.F.12	\$ (34,537)	\$ (14,155)	\$ (11,714)	\$ (7,845)	\$ (30)	\$ -	\$ (793)
5		ACCUM DEFERRED INCOME TAXES	A.F.19	\$ (2,867,380)	\$ (1,593,638)	\$ (332,186)	\$ (722,116)	\$ (169,180)	\$ -	\$ (50,259)
6										
7		TOTAL NET ORIGINAL COST RATE BASE		\$ 7,977,973	\$ 4,322,904	\$ 909,679	\$ 2,114,444	\$ 508,234	\$ -	\$ 122,713

AMEREN MISSOURI  
Case No. ER-2019-0335

Electric Cost of Service Allocation Study  
at Present Rates

Includes MIEC Classification Adjustments and MIEC's Alternative Income Tax Calculation  
(Dollars in Thousands)

TITLE: OPERATING EXPENSES - PAGE 1

LINE #	ACCT.#	ITEM	ALLOCATION BASIS	TOTAL MISSOURI			RESIDENTIAL		SMALL GEN. SERVICE		LARGE G. S./SM PRIMARY		LARGE PRIMARY		LARGE TRANSMISSION		LIGHTING	
				LABOR (1)	OTHER (2)	TOTAL (3)	LABOR (4)	OTHER (5)	LABOR (6)	OTHER (7)	LABOR (8)	OTHER (9)	LABOR (10)	OTHER (11)	LABOR (12)	OTHER (13)	LABOR (14)	OTHER (15)
1		<u>OPERATING EXPENSES</u>																
2																		
3																		
4		<u>PRODUCTION</u>																
5		OTHER	A.F.1/EE	\$ 199,905	\$ 143,756	\$ 343,661	\$ 100,290	\$ 72,121	\$ 23,183	\$ 16,671	\$ 60,434	\$ 43,459	\$ 15,248	\$ 10,965	\$ -	\$ -	\$ 750	\$ 539
6		VARIABLE	A.F.11	\$ 3,980	\$ 710,284	\$ 714,263	\$ 1,647	\$ 293,864	\$ 410	\$ 73,124	\$ 1,455	\$ 259,747	\$ 451	\$ 80,466	\$ -	\$ -	\$ 17	\$ 3,084
7																		
8		SUBTOTAL		\$ 203,884	\$ 854,040	\$ 1,057,924	\$ 101,937	\$ 365,985	\$ 23,593	\$ 89,795	\$ 61,889	\$ 303,206	\$ 15,698	\$ 91,430	\$ -	\$ -	\$ 767	\$ 3,623
9																		
10		<u>SYSTEM REVENUE CREDITS</u>																
11		OFF-SYSTEM SALES	A.F.11	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
12		RENTALS	A.F.2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
13																		
14		SUBTOTAL		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
15																		
16		<u>TRANSMISSION</u>																
17		LINES	A.F.2	\$ 7,724	\$ 54,584	\$ 62,308	\$ 3,822	\$ 27,006	\$ 838	\$ 5,922	\$ 2,427	\$ 17,150	\$ 631	\$ 4,457	\$ -	\$ -	\$ 7	\$ 50
18		SUBSTATIONS	A.F.3	\$ -	\$ 58,623	\$ 58,623	\$ -	\$ 24,254	\$ -	\$ 6,035	\$ -	\$ 21,438	\$ -	\$ 6,641	\$ -	\$ -	\$ -	\$ 255
19																		
20		TOTAL TRANSMISSION EXPENSES		\$ 7,724	\$ 113,207	\$ 120,931	\$ 3,822	\$ 51,260	\$ 838	\$ 11,957	\$ 2,427	\$ 38,588	\$ 631	\$ 11,098	\$ -	\$ -	\$ 7	\$ 304
21																		
22																		
23		<u>DISTRIBUTION OPERATING EXPENSES</u>																
24																		
25																		
26	582	SUBSTATIONS	A.F.8	\$ 3,007	\$ 1,529	\$ 4,535	\$ 1,535	\$ 780	\$ 346	\$ 176	\$ 902	\$ 459	\$ 205	\$ 104	\$ -	\$ -	\$ 18	\$ 9
27																		
28	583-1	OVERHEAD LINES																
29		CUSTOMER	A.F.22	\$ 2,665	\$ 548	\$ 3,214	\$ 2,213	\$ 455	\$ 313	\$ 64	\$ 22	\$ 5	\$ 0	\$ 0	\$ -	\$ -	\$ 117	\$ 24
30		HV	A.F.23a	\$ 244	\$ 50	\$ 294	\$ 125	\$ 26	\$ 28	\$ 6	\$ 73	\$ 15	\$ 17	\$ 3	\$ -	\$ -	\$ 1	\$ 0
31		PRIMARY	A.F.23b	\$ 791	\$ 163	\$ 954	\$ 412	\$ 85	\$ 93	\$ 19	\$ 239	\$ 49	\$ 43	\$ 9	\$ -	\$ -	\$ 5	\$ 1
32		SECONDARY	A.F.24	\$ (85)	\$ (17)	\$ (103)	\$ (68)	\$ (14)	\$ (10)	\$ (2)	\$ (7)	\$ (1)	\$ -	\$ -	\$ -	\$ -	\$ 1	\$ 0
33		LIGHTING-DIRECT	A.F.25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
34																		
35		SUBTOTAL		\$ 3,616	\$ 744	\$ 4,360	\$ 2,682	\$ 552	\$ 424	\$ 87	\$ 326	\$ 67	\$ 60	\$ 12	\$ -	\$ -	\$ 124	\$ 26
36																		
37	583-2	OVERHEAD TRANSFORMERS																
38		CUSTOMER	A.F.20	\$ 1,477	\$ 797	\$ 2,274	\$ 1,283	\$ 693	\$ 181	\$ 98	\$ 13	\$ 7	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
39		SECONDARY	A.F.21	\$ 1,354	\$ 731	\$ 2,085	\$ 816	\$ 440	\$ 184	\$ 99	\$ 345	\$ 186	\$ -	\$ -	\$ -	\$ -	\$ 10	\$ 5
40																		
41		SUBTOTAL		\$ 2,831	\$ 1,528	\$ 4,359	\$ 2,099	\$ 1,133	\$ 365	\$ 197	\$ 358	\$ 193	\$ -	\$ -	\$ -	\$ -	\$ 10	\$ 5



AMEREN MISSOURI  
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Electric Cost of Service Allocation Study  
at Present Rates

Includes MIEC Classification Adjustments and MIEC's Alternative Income Tax Calculation

(Dollars in Thousands)

TITLE: OPERATING EXPENSES - PAGE 2

LINE #	ACCT #	ITEM	ALLOCATION BASIS	TOTAL MISSOURI			RESIDENTIAL		SMALL GEN. SERVICE		LARGE G. S./SM PRIMARY		LARGE PRIMARY		LARGE TRANSMISSION		LIGHTING	
				LABOR (1)	OTHER (2)	TOTAL (3)	LABOR (4)	OTHER (5)	LABOR (6)	OTHER (7)	LABOR (8)	OTHER (9)	LABOR (10)	OTHER (11)	LABOR (12)	OTHER (13)	LABOR (14)	OTHER (15)
1																		
2	584-1	UNDERGROUND LINES																
3		CUSTOMER	A.F.26	\$ 357	\$ 632	\$ 989	\$ 298	\$ 528	\$ 42	\$ 75	\$ 3	\$ 5	\$ 0	\$ 0	\$ -	\$ -	\$ 14	\$ 24
4		HV	A.F.27a	\$ 58	\$ 103	\$ 161	\$ 30	\$ 53	\$ 7	\$ 12	\$ 17	\$ 31	\$ 4	\$ 7	\$ -	\$ -	\$ 0	\$ 1
5		PRIMARY	A.F.27b	\$ 418	\$ 741	\$ 1,160	\$ 218	\$ 386	\$ 49	\$ 87	\$ 126	\$ 223	\$ 23	\$ 41	\$ -	\$ -	\$ 3	\$ 5
6		SECONDARY	A.F.28	\$ 187	\$ 331	\$ 517	\$ 113	\$ 200	\$ 25	\$ 45	\$ 47	\$ 84	\$ -	\$ -	\$ -	\$ -	\$ 1	\$ 2
7																		
8		SUBTOTAL		\$ 1,020	\$ 1,807	\$ 2,826	\$ 658	\$ 1,166	\$ 123	\$ 218	\$ 194	\$ 343	\$ 27	\$ 48	\$ -	\$ -	\$ 18	\$ 32
9																		
10	584-2	UNDERGROUND TRANSFORMERS																
11		CUSTOMER	A.F.20	\$ 781	\$ 154	\$ 935	\$ 678	\$ 134	\$ 96	\$ 19	\$ 7	\$ 1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
12		SECONDARY	A.F.21	\$ 716	\$ 141	\$ 857	\$ 431	\$ 85	\$ 97	\$ 19	\$ 182	\$ 36	\$ -	\$ -	\$ -	\$ -	\$ 5	\$ 1
13																		
14		SUBTOTAL		\$ 1,497	\$ 296	\$ 1,792	\$ 1,109	\$ 219	\$ 193	\$ 38	\$ 189	\$ 37	\$ -	\$ -	\$ -	\$ -	\$ 5	\$ 1
15	585	LIGHTING		\$ 792	\$ 462	\$ 1,254	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 792	\$ 462
16	586	METERS	A.F.7	\$ 4,334	\$ 648	\$ 4,982	\$ 2,523	\$ 377	\$ 842	\$ 126	\$ 778	\$ 116	\$ 79	\$ 12	\$ -	\$ -	\$ 111	\$ 17
17	587	CUSTOMER INSTALLATION	DIRECT	\$ 1,308	\$ (210)	\$ 1,098	\$ (610)	\$ 98	\$ -	\$ -	\$ 959	\$ (154)	\$ 959	\$ (154)	\$ -	\$ -	\$ -	\$ -
18																		
19		DIST OPERATING EXPENSE SUBTOTAL																
20		CUSTOMER A582-A587		\$ 9,614	\$ 2,780	\$ 12,394	\$ 6,995	\$ 2,187	\$ 1,474	\$ 382	\$ 823	\$ 135	\$ 80	\$ 12	\$ -	\$ -	\$ 242	\$ 65
21		DEMAND A582-A587		\$ 8,790	\$ 4,023	\$ 12,814	\$ 3,001	\$ 2,138	\$ 819	\$ 461	\$ 2,883	\$ 527	\$ 1,251	\$ 10	\$ -	\$ -	\$ 836	\$ 486
22	580	SUPERVISION & ENGR																
23		CUSTOMER	A.F.30	\$ 2,977	\$ 305	\$ 3,282	\$ 2,166	\$ 240	\$ 457	\$ 42	\$ 255	\$ 15	\$ 25	\$ 1	\$ -	\$ -	\$ 75	\$ 7
24		DEMAND	A.F.31	\$ 2,722	\$ 442	\$ 3,163	\$ 929	\$ 235	\$ 254	\$ 51	\$ 893	\$ 102	\$ 387	\$ 1	\$ -	\$ -	\$ 259	\$ 53
25																		
26		SUBTOTAL		\$ 5,699	\$ 747	\$ 6,446	\$ 3,095	\$ 475	\$ 710	\$ 92	\$ 1,148	\$ 117	\$ 412	\$ 2	\$ -	\$ -	\$ 334	\$ 60
27	581	DISPATCHING																
28		CUSTOMER	A.F.30	\$ 1,584	\$ 59	\$ 1,643	\$ 1,153	\$ 46	\$ 243	\$ 8	\$ 136	\$ 3	\$ 13	\$ 0	\$ -	\$ -	\$ 40	\$ 1
29		DEMAND	A.F.31	\$ 1,448	\$ 85	\$ 1,533	\$ 495	\$ 45	\$ 135	\$ 10	\$ 475	\$ 20	\$ 206	\$ 0	\$ -	\$ -	\$ 138	\$ 10
30																		
31		SUBTOTAL		\$ 3,032	\$ 143	\$ 3,176	\$ 1,647	\$ 91	\$ 378	\$ 18	\$ 611	\$ 22	\$ 219	\$ 0	\$ -	\$ -	\$ 178	\$ 12
32	588	MISCELLANEOUS																
33		CUSTOMER	A.F.30	\$ 3,432	\$ 7,686	\$ 11,117	\$ 2,497	\$ 6,046	\$ 526	\$ 1,055	\$ 294	\$ 372	\$ 28	\$ 33	\$ -	\$ -	\$ 86	\$ 179
34		DEMAND	A.F.31	\$ 3,138	\$ 11,122	\$ 14,260	\$ 1,071	\$ 5,911	\$ 292	\$ 1,274	\$ 1,029	\$ 2,563	\$ 447	\$ 29	\$ -	\$ -	\$ 298	\$ 1,345
35																		
36		SUBTOTAL		\$ 6,570	\$ 18,807	\$ 25,377	\$ 3,568	\$ 11,957	\$ 819	\$ 2,329	\$ 1,323	\$ 2,935	\$ 475	\$ 62	\$ -	\$ -	\$ 385	\$ 1,524
37																		
38																		
39																		
40																		
41																		
42																		

**AMEREN MISSOURI**  
Case No. ER-2019-0335

**Electric Cost of Service Allocation Study**  
**at Present Rates**  
**Includes MIEC Classification Adjustments and MIEC's Alternative Income Tax Calculation**  
(Dollars in Thousands)

TITLE: OPERATING EXPENSES - PAGE 3

LINE #	ACCT #	ITEM	ALLOCATION BASIS	TOTAL MISSOURI			RESIDENTIAL		SMALL GEN. SERVICE		LARGE G. S./SM PRIMARY		LARGE PRIMARY		LARGE TRANSMISSION		LIGHTING	
				LABOR (1)	OTHER (2)	TOTAL (3)	LABOR (4)	OTHER (5)	LABOR (6)	OTHER (7)	LABOR (8)	OTHER (9)	LABOR (10)	OTHER (11)	LABOR (12)	OTHER (13)	LABOR (14)	OTHER (15)
1																		
2	589	RENTS																
3		CUSTOMER	A.F.30	\$ -	\$ 151	\$ 151	\$ -	\$ 118	\$ -	\$ 21	\$ -	\$ 7	\$ -	\$ 1	\$ -	\$ -	\$ -	\$ 4
4		DEMAND	A.F.31	\$ -	\$ 218	\$ 218	\$ -	\$ 116	\$ -	\$ 25	\$ -	\$ 50	\$ -	\$ 1	\$ -	\$ -	\$ -	\$ 26
5																		
6		SUBTOTAL		\$ -	\$ 368	\$ 368	\$ -	\$ 234	\$ -	\$ 46	\$ -	\$ 57	\$ -	\$ 1	\$ -	\$ -	\$ -	\$ 30
7																		
8		DIST OPERATING EXPENSE SUBTOTAL																
9		CUSTOMER A590-589		\$ 17,607	\$ 10,980	\$ 28,587	\$ 12,810	\$ 8,638	\$ 2,700	\$ 1,508	\$ 1,508	\$ 532	\$ 146	\$ 47	\$ -	\$ -	\$ 443	\$ 256
10		DEMAND A580-589		\$ 16,098	\$ 15,889	\$ 31,988	\$ 5,487	\$ 8,445	\$ 1,500	\$ 1,820	\$ 5,279	\$ 3,662	\$ 2,291	\$ 41	\$ -	\$ -	\$ 1,531	\$ 1,921
11																		
12		TOTAL DIST OPERATING EXPENSES		\$ 33,705	\$ 26,869	\$ 60,575	\$ 18,307	\$ 17,083	\$ 4,200	\$ 3,328	\$ 6,787	\$ 4,194	\$ 2,437	\$ 88	\$ -	\$ -	\$ 1,975	\$ 2,177
13																		
14																		
15		<u>DISTRIBUTION MAINTENANCE EXPENSES</u>																
16																		
17																		
18	591-592	SUBSTATIONS	A.F.8	\$ 12,352	\$ 6,897	\$ 19,249	\$ 6,306	\$ 3,521	\$ 1,421	\$ 794	\$ 3,707	\$ 2,070	\$ 944	\$ 471	\$ -	\$ -	\$ 74	\$ 42
19																		
20	593	OVERHEAD LINES																
21		CUSTOMER	A.F.22	\$ 9,560	\$ 38,563	\$ 48,123	\$ 7,937	\$ 32,015	\$ 1,122	\$ 4,525	\$ 80	\$ 322	\$ 0	\$ 2	\$ -	\$ -	\$ 421	\$ 1,699
22		HV	A.F.23a	\$ 876	\$ 3,533	\$ 4,409	\$ 449	\$ 1,812	\$ 101	\$ 408	\$ 260	\$ 1,049	\$ 60	\$ 242	\$ -	\$ -	\$ 5	\$ 21
23		PRIMARY	A.F.23b	\$ 2,839	\$ 11,451	\$ 14,289	\$ 1,477	\$ 5,959	\$ 333	\$ 1,343	\$ 856	\$ 3,452	\$ 155	\$ 626	\$ -	\$ -	\$ 17	\$ 70
24		SECONDARY	A.F.24	\$ (305)	\$ (1,230)	\$ (1,535)	\$ (244)	\$ (985)	\$ (37)	\$ (148)	\$ (26)	\$ (105)	\$ -	\$ -	\$ -	\$ -	\$ 2	\$ 7
25		LIGHTING-DIRECT	A.F.25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
26																		
27		SUBTOTAL		\$ 12,970	\$ 52,316	\$ 65,286	\$ 9,619	\$ 38,801	\$ 1,519	\$ 6,128	\$ 1,170	\$ 4,718	\$ 216	\$ 871	\$ -	\$ -	\$ 446	\$ 1,798
28																		
29	594	UNDERGROUND LINES																
30		CUSTOMER	A.F.26	\$ 923	\$ 1,138	\$ 2,061	\$ 771	\$ 951	\$ 109	\$ 134	\$ 8	\$ 10	\$ 0	\$ 0	\$ -	\$ -	\$ 35	\$ 43
31		HV	A.F.27a	\$ 150	\$ 185	\$ 336	\$ 77	\$ 95	\$ 17	\$ 21	\$ 45	\$ 55	\$ 10	\$ 13	\$ -	\$ -	\$ 1	\$ 1
32		PRIMARY	A.F.27b	\$ 1,082	\$ 1,335	\$ 2,417	\$ 563	\$ 695	\$ 127	\$ 157	\$ 326	\$ 402	\$ 59	\$ 73	\$ -	\$ -	\$ 7	\$ 8
33		SECONDARY	A.F.28	\$ 483	\$ 595	\$ 1,078	\$ 291	\$ 359	\$ 66	\$ 81	\$ 122	\$ 151	\$ -	\$ -	\$ -	\$ -	\$ 3	\$ 4
34																		
35		SUBTOTAL		\$ 2,638	\$ 3,254	\$ 5,892	\$ 1,703	\$ 2,100	\$ 319	\$ 393	\$ 501	\$ 618	\$ 70	\$ 86	\$ -	\$ -	\$ 46	\$ 57
36																		
37	595	LINE TRANSFORMERS																
38		CUSTOMER	A.F.20	\$ 148	\$ 49	\$ 198	\$ 129	\$ 43	\$ 18	\$ 6	\$ 1	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
39		SECONDARY	A.F.21	\$ 136	\$ 45	\$ 181	\$ 82	\$ 27	\$ 18	\$ 6	\$ 35	\$ 12	\$ -	\$ -	\$ -	\$ -	\$ 1	\$ 0
40																		
41		SUBTOTAL		\$ 284	\$ 95	\$ 379	\$ 211	\$ 70	\$ 37	\$ 12	\$ 36	\$ 12	\$ -	\$ -	\$ -	\$ -	\$ 1	\$ 0
42																		
43	596	LIGHTING		\$ 406	\$ 135	\$ 541	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 406	\$ 135
44																		
45	597	METERS	A.F.7	\$ 770	\$ 134	\$ 904	\$ 448	\$ 78	\$ 150	\$ 26	\$ 138	\$ 24	\$ 14	\$ 2	\$ -	\$ -	\$ 20	\$ 3
46																		
47		DIST MAINTENANCE EXPENSE SUBTOTAL																
48		CUSTOMER A593-A597		\$ 11,402	\$ 39,885	\$ 51,287	\$ 9,286	\$ 33,087	\$ 1,399	\$ 4,691	\$ 227	\$ 356	\$ 15	\$ 5	\$ -	\$ -	\$ 476	\$ 1,746
49		DEMAND A593-A597		\$ 18,019	\$ 22,946	\$ 40,965	\$ 9,002	\$ 11,483	\$ 2,047	\$ 2,662	\$ 5,325	\$ 7,086	\$ 1,129	\$ 1,426	\$ -	\$ -	\$ 517	\$ 289

**AMEREN MISSOURI**  
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**Electric Cost of Service Allocation Study  
at Present Rates**

**Includes MIEC Classification Adjustments and MIEC's Alternative Income Tax Calculation**

(Dollars in Thousands)

TITLE: OPERATING EXPENSES - PAGE 4

LINE #	ACCT #	ITEM	ALLOCATION BASIS	TOTAL MISSOURI			RESIDENTIAL		SMALL GEN. SERVICE		LARGE G. S./SM PRIMARY		LARGE PRIMARY		LARGE TRANSMISSION		LIGHTING	
				LABOR (1)	OTHER (2)	TOTAL (3)	LABOR (4)	OTHER (5)	LABOR (6)	OTHER (7)	LABOR (8)	OTHER (9)	LABOR (10)	OTHER (11)	LABOR (12)	OTHER (13)	LABOR (14)	OTHER (15)
1																		
2	590	SUPERVISION & ENGR																
3		CUSTOMER	A.F.32	\$ 535	\$ 114	\$ 649	\$ 436	\$ 94	\$ 66	\$ 13	\$ 11	\$ 1	\$ 1	\$ 0	\$ -	\$ -	\$ -	\$ 22
4		DEMAND	A.F.33	\$ 846	\$ 65	\$ 911	\$ 422	\$ 33	\$ 96	\$ 8	\$ 250	\$ 20	\$ 53	\$ 4	\$ -	\$ -	\$ -	\$ 24
5																		
6		SUBTOTAL		\$ 1,381	\$ 179	\$ 1,560	\$ 858	\$ 127	\$ 162	\$ 21	\$ 261	\$ 21	\$ 54	\$ 4	\$ -	\$ -	\$ -	\$ 47
7																		
8	598	MISCELLANEOUS																
9		CUSTOMER	A.F.32	\$ 313	\$ 977	\$ 1,290	\$ 255	\$ 810	\$ 38	\$ 115	\$ 6	\$ 9	\$ 0	\$ 0	\$ -	\$ -	\$ -	\$ 13
10		DEMAND	A.F.33	\$ 495	\$ 582	\$ 1,056	\$ 247	\$ 281	\$ 56	\$ 65	\$ 146	\$ 174	\$ 31	\$ 35	\$ -	\$ -	\$ -	\$ 14
11																		
12		SUBTOTAL		\$ 808	\$ 1,539	\$ 2,346	\$ 502	\$ 1,091	\$ 95	\$ 180	\$ 152	\$ 192	\$ 31	\$ 35	\$ -	\$ -	\$ -	\$ 27
13		DIST MAINTENANCE EXPENSE SUBTOTAL																
14		CUSTOMER A590-A598		\$ 12,250	\$ 40,975	\$ 53,225	\$ 9,976	\$ 33,992	\$ 1,503	\$ 4,819	\$ 244	\$ 366	\$ 16	\$ 5	\$ -	\$ -	\$ -	\$ 512
15		DEMAND A590-A598		\$ 19,359	\$ 23,573	\$ 42,933	\$ 9,671	\$ 11,797	\$ 2,199	\$ 2,735	\$ 5,721	\$ 7,280	\$ 1,213	\$ 1,465	\$ -	\$ -	\$ -	\$ 565
16																		
17		TOTAL MAINTENANCE OPERATING EXPENSE		\$ 31,610	\$ 64,548	\$ 96,158	\$ 19,647	\$ 45,789	\$ 3,702	\$ 7,554	\$ 5,965	\$ 7,646	\$ 1,228	\$ 1,469	\$ -	\$ -	\$ -	\$ 1,067
18																		
19		TOTAL DISTRIBUTION EXPENSES		\$ 65,315	\$ 91,418	\$ 156,732	\$ 37,954	\$ 62,871	\$ 7,902	\$ 10,882	\$ 12,752	\$ 11,839	\$ 3,665	\$ 1,557	\$ -	\$ -	\$ -	\$ 3,042

AMEREN MISSOURI  
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Electric Cost of Service Allocation Study  
at Present Rates

Includes MIEC Classification Adjustments and MIEC's Alternative Income Tax Calculation  
(Dollars in Thousands)

TITLE: OPERATING EXPENSES - PAGE 5

LINE #	ACCT #	ITEM	ALLOCATION BASIS	TOTAL MISSOURI			RESIDENTIAL		SMALL GEN. SERVICE		LARGE G. S./SM PRIMARY		LARGE PRIMARY		LARGE TRANSMISSION		LIGHTING	
				LABOR (1)	OTHER (2)	TOTAL (3)	LABOR (4)	OTHER (5)	LABOR (6)	OTHER (7)	LABOR (8)	OTHER (9)	LABOR (10)	OTHER (11)	LABOR (12)	OTHER (13)	LABOR (14)	OTHER (15)
1																		
2																		
3		<u>CUSTOMER ACCOUNT EXPENSES</u>																
4																		
5	902	METER READING	A.F.7A	\$ 104	\$ 22,321	\$ 22,425	\$ 90	\$ 19,397	\$ 12	\$ 2,563	\$ 2	\$ 334	\$ 0	\$ 4	\$ -	\$ -	\$ 0	\$ 23
6	905	MISCELLANEOUS	A.F.7A	\$ 10	\$ 79	\$ 89	\$ 9	\$ 69	\$ 1	\$ 9	\$ 0	\$ 1	\$ 0	\$ 0	\$ -	\$ -	\$ 0	\$ 0
7	903	CUSTOMER RECORDS	A.F.40	\$ 9,581	\$ 6,359	\$ 15,940	\$ 7,604	\$ 4,765	\$ 546	\$ 789	\$ 1,332	\$ 771	\$ 9	\$ 5	\$ -	\$ -	\$ 91	\$ 29
8	904	UNCOLLECTIBLE ACCOUNTS	A.F.13	\$ -	\$ 8,529	\$ 8,529	\$ -	\$ 7,064	\$ -	\$ 566	\$ -	\$ 615	\$ -	\$ 55	\$ -	\$ -	\$ -	\$ 228
9	903	CREDIT AND COLLECTION	A.F.13	\$ 2,974	\$ 1,974	\$ 4,949	\$ 2,464	\$ 1,635	\$ 197	\$ 131	\$ 215	\$ 142	\$ 19	\$ 13	\$ -	\$ -	\$ 80	\$ 53
10		INTEREST ON SURETY DEPOSITS	A.F.12	\$ -	\$ 1,696	\$ 1,696	\$ -	\$ 695	\$ -	\$ 575	\$ -	\$ 385	\$ -	\$ 1	\$ -	\$ -	\$ -	\$ 39
11																		
12		SUBTOTAL		\$ 12,669	\$ 40,958	\$ 53,627	\$ 10,166	\$ 33,625	\$ 757	\$ 4,633	\$ 1,548	\$ 2,250	\$ 28	\$ 78	\$ -	\$ -	\$ 171	\$ 372
13																		
14	901	SUPERVISION	A.F.34	\$ 1,895	\$ 13	\$ 1,908	\$ 1,521	\$ 10	\$ 113	\$ 1	\$ 232	\$ 1	\$ 4	\$ 0	\$ -	\$ -	\$ 26	\$ 0
15																		
16		TOTAL CUSTOMER ACCOUNT EXPENSES		\$ 14,564	\$ 40,971	\$ 55,535	\$ 11,687	\$ 33,635	\$ 870	\$ 4,634	\$ 1,780	\$ 2,250	\$ 32	\$ 78	\$ -	\$ -	\$ 196	\$ 373
17																		
18		<u>CUSTOMER SERVICE &amp; SALES EXPENSES</u>																
19																		
20																		
21	08-1&90	RCS	DIRECT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
22	908-916	CUSTOMER SERVICES & SALES	A.F.34	\$ 9,615	\$ 13,486	\$ 23,101	\$ 7,715	\$ 11,072	\$ 574	\$ 1,525	\$ 1,175	\$ 741	\$ 21	\$ 26	\$ -	\$ -	\$ 129	\$ 123
23																		
24		SUBTOTAL		\$ 9,615	\$ 13,486	\$ 23,101	\$ 7,715	\$ 11,072	\$ 574	\$ 1,525	\$ 1,175	\$ 741	\$ 21	\$ 26	\$ -	\$ -	\$ 129	\$ 123
25																		
26	907-911	SUPERVISION	A.F.38	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
27																		
28		TOTAL CUSTOMER SERVICE & SALES EXPENSE		\$ 9,615	\$ 13,486	\$ 23,101	\$ 7,715	\$ 11,072	\$ 574	\$ 1,525	\$ 1,175	\$ 741	\$ 21	\$ 26	\$ -	\$ -	\$ 129	\$ 123
29																		
30		TOTAL PROD. T&D,CUST EXPENSES		\$ 301,103	\$ 1,113,121	\$ 1,414,224	\$ 163,115	\$ 524,823	\$ 33,777	\$ 118,794	\$ 80,023	\$ 356,625	\$ 20,047	\$ 104,189	\$ -	\$ -	\$ 4,141	\$ 8,690
31																		
32		<u>A &amp; G EXPENSES</u>																
33																		
34																		
35		EPRI	A.F.14	\$ -	\$ 5,476	\$ 5,476	\$ -	\$ 3,043	\$ -	\$ 634	\$ -	\$ 1,379	\$ -	\$ 323	\$ -	\$ -	\$ -	\$ 96
36		OTHER	A.F.35	\$ 52,296	\$ 139,630	\$ 191,926	\$ 28,330	\$ 75,641	\$ 5,867	\$ 15,663	\$ 13,899	\$ 37,109	\$ 3,482	\$ 9,296	\$ -	\$ -	\$ 719	\$ 1,921
37																		
38		SUBTOTAL		\$ 52,296	\$ 145,105	\$ 197,402	\$ 28,330	\$ 78,684	\$ 5,867	\$ 16,298	\$ 13,899	\$ 38,488	\$ 3,482	\$ 9,619	\$ -	\$ -	\$ 719	\$ 2,017
39																		
40		TOTAL PROD.T&D,CUST,A&G EXPENSES		\$ 353,399	\$ 1,258,226	\$ 1,611,626	\$ 191,445	\$ 603,507	\$ 39,644	\$ 135,091	\$ 93,921	\$ 395,112	\$ 23,529	\$ 113,809	\$ -	\$ -	\$ 4,861	\$ 10,707

**AMEREN MISSOURI**  
Case No. ER-2019-0335

Electric Cost of Service Allocation Study  
at Present Rates

Includes MIEC Classification Adjustments and MIEC's Alternative Income Tax Calculation  
(Dollars in Thousands)

TITLE: OPERATING EXPENSES - PAGE 6

LINE #	ACCT #	ITEM	ALLOCATION BASIS	TOTAL MISSOURI			RESIDENTIAL		SMALL GEN. SERVICE		LARGE G. S./SM PRIMARY		LARGE PRIMARY		LARGE TRANSMISSION		LIGHTING	
				LABOR (1)	OTHER (2)	TOTAL (3)	LABOR (4)	OTHER (5)	LABOR (6)	OTHER (7)	LABOR (8)	OTHER (9)	LABOR (10)	OTHER (11)	LABOR (12)	OTHER (13)	LABOR (14)	OTHER (15)
1		<u>DEPREC &amp; AMORTIZATION EXPENSES</u>																
2																		
3																		
4		DEPR-PRODUCTION PLANT	A.F.1	\$ -	\$ 334,136	\$ 334,136	\$ -	\$ 167,633	\$ -	\$ 38,750	\$ -	\$ 101,013	\$ -	\$ 25,486	\$ -	\$ -	\$ -	\$ 1,254
5		DEPR-COMMON PLANT	A.F.1	\$ -	\$ 2,259	\$ 2,259	\$ -	\$ 1,227	\$ -	\$ 257	\$ -	\$ 597	\$ -	\$ 146	\$ -	\$ -	\$ -	\$ 32
6		DEPR-TRANSMISSION PLANT	A.F.17	\$ -	\$ 32,542	\$ 32,542	\$ -	\$ 16,100	\$ -	\$ 3,530	\$ -	\$ 10,224	\$ -	\$ 2,657	\$ -	\$ -	\$ -	\$ 30
7		DEPR-DISTRIBUTION PLANT	A.F.18	\$ -	\$ 186,048	\$ 186,048	\$ -	\$ 122,259	\$ -	\$ 21,894	\$ -	\$ 29,020	\$ -	\$ 4,763	\$ -	\$ -	\$ -	\$ 8,111
8		DEPR-GENERAL PLANT	A.F.35	\$ -	\$ 55,116	\$ 55,116	\$ -	\$ 29,858	\$ -	\$ 6,183	\$ -	\$ 14,648	\$ -	\$ 3,670	\$ -	\$ -	\$ -	\$ 758
9																		
10		SUBTOTAL		\$ -	\$ 610,101	\$ 610,101	\$ -	\$ 337,078	\$ -	\$ 70,615	\$ -	\$ 155,502	\$ -	\$ 36,721	\$ -	\$ -	\$ -	\$ 10,185
11																		
12				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
13																		
14		TOTAL DEPREC & AMORTIZ EXPENSES		\$ -	\$ 610,101	\$ 610,101	\$ -	\$ 337,078	\$ -	\$ 70,615	\$ -	\$ 155,502	\$ -	\$ 36,721	\$ -	\$ -	\$ -	\$ 10,185
15																		
16																		
17		<u>OTHER</u>																
18																		
19																		
20		REAL ESTATE & PROPERTY TAXES	A.F.19	\$ -	\$ 148,096	\$ 148,096	\$ -	\$ 82,309	\$ -	\$ 17,157	\$ -	\$ 37,296	\$ -	\$ 8,738	\$ -	\$ -	\$ -	\$ 2,596
21		INCOME/CITY EARNINGS TAXES	A.F.29	\$ -	\$ 52,560	\$ 52,560	\$ -	\$ 28,480	\$ -	\$ 5,993	\$ -	\$ 13,930	\$ -	\$ 3,348	\$ -	\$ -	\$ -	\$ 808
22		RETURN	A.F.29	\$ -	\$ 587,099	\$ 587,099	\$ -	\$ 318,123	\$ -	\$ 66,943	\$ -	\$ 155,602	\$ -	\$ 37,401	\$ -	\$ -	\$ -	\$ 9,030
23		PAYROLL TAXES	A.F.35	\$ -	\$ 21,330	\$ 21,330	\$ -	\$ 11,555	\$ -	\$ 2,393	\$ -	\$ 5,669	\$ -	\$ 1,420	\$ -	\$ -	\$ -	\$ 293
24		ENVIRONMENTAL TAX	A.F. 1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
25																		
26		SUBTOTAL		\$ -	\$ 809,085	\$ 809,085	\$ -	\$ 440,466	\$ -	\$ 92,486	\$ -	\$ 212,497	\$ -	\$ 50,907	\$ -	\$ -	\$ -	\$ 12,728
27																		
28		TOTAL OPERATING & OTHER EXPENSES		\$ 353,399	\$ 2,677,412	\$ 3,030,811	\$ 191,445	\$ 1,381,052	\$ 39,644	\$ 298,192	\$ 93,921	\$ 763,112	\$ 23,529	\$ 201,437	\$ -	\$ -	\$ 4,861	\$ 33,620
29																		
30																		
31																		
32																		
33		TOTAL COST OF SERVICE		\$ 353,399	\$ 2,677,412	\$ 3,030,811	\$ 191,445	\$ 1,381,052	\$ 39,644	\$ 298,192	\$ 93,921	\$ 763,112	\$ 23,529	\$ 201,437	\$ -	\$ -	\$ 4,861	\$ 33,620

**AMEREN MISSOURI**  
Case No. ER-2019-0335

**Class Cost of Service Study Results  
and Revenue Adjustments to Move Each Class to Cost of Service  
Using MIEC's Modified ECOS at Present Rates**

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(Dollars in Thousands)

<u>Line</u>	<u>Rate Class</u>	<u>Base Revenues</u> (1)	<u>Current Rate Base</u> (2)	<u>Adjusted Operating Income</u> (3)	<u>Earned ROR</u> (4)	<u>Indexed ROR</u> (5)	<u>Income @ Equal ROR</u> (6)	<u>Difference in Income</u> (7)	<u>Revenue Increase</u> (8)	<u>Percent Increase</u> (9)
1	Residential	\$ 1,278,256	\$ 4,322,904	\$ 232,990	5.390%	73	\$ 318,647	\$ 85,657	\$ 112,206	8.8%
2	Small GS	295,197	909,679	67,223	7.390%	100	67,054	(169)	(222)	-0.1%
3	Large GS/Primary	805,846	2,114,444	224,049	10.596%	144	155,859	(68,190)	(89,325)	-11.1%
4	Large Primary	202,942	508,234	52,654	10.360%	141	37,463	(15,191)	(19,899)	-9.8%
5	Large Transmission	-	-	-	0.000%	0	-	-	-	0.0%
6	Lighting	<u>38,999</u>	<u>122,713</u>	<u>11,152</u>	9.088%	123	<u>9,045</u>	<u>(2,107)</u>	<u>(2,760)</u>	-7.1%
7	Total	\$ 2,621,240	\$ 7,977,973	\$ 588,068	7.371%	100	\$ 588,068	\$ -	\$ -	0.0%

**AMEREN MISSOURI**  
Case No. ER-2019-0335

**Cost of Service Adjustments for  
25% Movement Toward Cost of Service  
Using Modified ECOS at Present Rates  
(\$ in Millions)**

<u>Line</u>	<u>Rate Class</u>	<u>Current Revenues (1)</u>	<u>Move 25% Toward Cost Of Service<sup>(1)</sup> (2)</u>	<u>Adjusted Current Revenue (3)</u>	<u>Revenue-neutral Percent Increase in Current Revenue (4)</u>
1	Residential	\$ 1,278.3	\$ 28.1	\$ 1,306.3	2.2 %
2	Small GS	295.2	(0.1)	295.1	(0.0)%
3	Large GS/Primary	805.8	(22.3)	783.5	(2.8)%
4	Large Primary	202.9	(5.0)	198.0	(2.5)%
5	Large Transmission	-	-	-	0.0 %
6	Lighting	<u>39.0</u>	<u>(0.7)</u>	<u>38.3</u>	(1.8)%
7	Total	\$ 2,621.2	\$ -	\$ 2,621.2	0.0 %

(1) Increase to equal cost of service from column 8 of Schedule MEB-COS-5, times 25%.

**AMEREN MISSOURI**  
Case No. ER-2019-0335

**Cost of Service Adjustments for  
50% Movement Toward Cost of Service  
Using Modified ECOS at Present Rates  
(\$ in Millions)**

<u>Line</u>	<u>Rate Class</u>	<u>Current Revenues</u> (1)	<u>Move 50% Toward Cost Of Service<sup>(1)</sup></u> (2)	<u>Adjusted Current Revenue</u> (3)	<u>Revenue-neutral Percent Increase in Current Revenue</u> (4)
1	Residential	\$ 1,278.3	\$ 56.1	\$ 1,334.4	4.4 %
2	Small GS	295.2	(0.1)	295.1	(0.0)%
3	Large GS/Primary	805.8	(44.7)	761.2	(5.5)%
4	Large Primary	202.9	(9.9)	193.0	(4.9)%
5	Large Transmission	-	-	-	0.0 %
6	Lighting	<u>39.0</u>	<u>(1.4)</u>	<u>37.6</u>	(3.5)%
7	Total	\$ 2,621.2	\$ -	\$ 2,621.2	0.0 %

(1) Increase to equal cost of service from column 8 of Schedule MEB-COS-5, times 50%.