

Exhibit No.:  
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Capitalized Depreciation, Dues and Donations  
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Sponsoring Party: Liberty Utilities  
(Midstates Natural Gas) Corp.  
d/b/a Liberty Utilities  
Case No: GR-2018-0013  
Date Testimony Prepared: April 2018

**Before the Public Service Commission  
of the State of Missouri**

**Rebuttal Testimony**

**of**

**Charles Evans**

**On behalf of**

**Liberty Utilities (Midstates Natural Gas) Corp.  
d/b/a Liberty Utilities**

**April 2018**



REBUTTAL TESTIMONY  
OF  
CHARLES EVANS  
LIBERTY UTILITIES  
BEFORE THE  
MISSOURI PUBLIC SERVICE COMMISSION  
CASE NO. GR-2018-0013

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REBUTTAL TESTIMONY OF  
CHARLES EVANS  
LIBERTY UTILITIES  
BEFORE THE MISSOURI PUBLIC SERVICE COMMISSION  
CASE NO. GR-2018-0013

1 **I. WITNESS IDENTIFICATION**

2 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

3 A. My name is Charles Evans. My business address is 2751 North High Street,  
4 Jackson, Missouri.

5 **Q. ARE YOU THE SAME CHARLES EVANS WHO PREVIOUSLY FILED**  
6 **DIRECT TESTIMONY IN THIS PROCEEDING ON BEHALF OF**  
7 **LIBERTY UTILITIES?**

8 A. Yes, I previously submitted direct testimony on behalf of Liberty Utilities in this  
9 case.

10 **II. PURPOSE OF TESTIMONY**

11 **Q. WHAT IS THE PURPOSE OF YOUR REBUTTAL TESTIMONY IN THIS**  
12 **PROCEEDING?**

13 A. The purpose of my rebuttal testimony is to address a number of the  
14 recommendations made or positions taken by witnesses for the Staff of the  
15 Missouri Public Service Commission (“Staff”) on a number of discrete issues.  
16 These include recommendations that have been made regarding uncollectible  
17 expense, rate case expense, annualized revenue, and industry related dues.

18 **Q. WILL SOME OF THESE ISSUES ALSO BE ADDRESSED BY OTHER**  
19 **COMPANY WITNESSES?**

1 A. Yes, and I will identify who those witnesses are in my discussion of specific  
2 issues.

3 **III. RESPONSE TO SPECIFIC ISSUES**

4 **A. Uncollectible Expense**

5 **Q. WHAT IS YOUR UNDERSTANDING OF THE RECOMMENDATIONS**  
6 **BEING MADE BY THE STAFF RELATING TO UNCOLLECTIBLE**  
7 **EXPENSE?**

8 A. According to Staff's direct Cost of Service ("COS") Report "Staff traditionally  
9 determines the amount of uncollectable expense to include in rates by analyzing  
10 the actual net write-offs over a period of time." In this case, Staff has made an  
11 adjustment to reflect the actual net write-offs that occurred in the 12 months  
12 ending December 31, 2017. Staff also suggested that they disagree with the  
13 proposed bad debt expense tracker discussed in the direct testimony of Robert B.  
14 Hevert.

15 **Q. WHAT IS THE COMPANY'S POSITION REGARDING STAFF'S**  
16 **RECOMMENDATION?**

17 A. The Company believes Staff should use a longer period of time than 12 months in  
18 order to annualize uncollectible expense. Staff is proposing an annualized level  
19 of uncollectible expense of \$161,123. Staff's own analysis, however, shows that  
20 using a 2 year and 3 year average would result in uncollectible expense of  
21 \$269,932 and \$363,721, respectively. The Commission recently expressed the  
22 view (in the Spire rate cases) that a longer period of time to measure uncollectible  
23 expense was more appropriate than the kind of relatively short period of time

1 being recommended by the Staff in this case. As the Commission stated at page  
2 130 of its March 7, 2018 Amended Order in those cases: “A twelve-month period  
3 is not long enough to fairly represent bad debt write-off trends and to fairly  
4 project future expense. An average over at least three years normalizes unusual  
5 variances that can occur in a shorter period such as twelve months.” Accordingly,  
6 I would recommend a level of uncollectible expense that, like the one proposed by  
7 the Company, is much closer to the 3 year average and that also includes a factor-  
8 up for an increase granted in this case. Furthermore, the Company continues to  
9 believe that the fluctuation of costs in this account illustrate the need for a bad  
10 debt expense tracker as proposed in the direct testimony of Robert B Hevert.  
11 Company witness, Timothy Lyons will further address the Company’s need for a  
12 bad debt expense tracker. Additionally, it is the Company’s understanding that  
13 the Staff will address the trackers the Company has proposed in more detail in  
14 Staff rebuttal testimony. Accordingly, the Company reserves its right to respond  
15 in surrebuttal testimony to Staff’s arguments on this issue once Staff articulates  
16 them.

17 **B. Rate Case Expense**

18 **Q. WHAT IS THE SECOND STAFF RECOMMENDATION THAT YOU**  
19 **WOULD LIKE TO ADDRESS?**

20 A. In its COS Report, Staff proposed a level of rate case expense to include in its  
21 cost-of-service calculation based on costs incurred through December 31, 2017.  
22 Staff proposes to update such expenses as they are incurred through the briefing  
23 process and normalize them over four years. Furthermore, Staff proposes a

1 sharing of rate case expense between shareholders and customers according to the  
2 percentage of the utility's rate increase that is ultimately awarded by the  
3 Commission.

4 **Q. WHAT IS THE COMPANY'S POSITION REGARDING THE SHARING**  
5 **MECHANISM?**

6 A. The Company does not believe there is any basis upon which it should be required  
7 to absorb any portion of the rate case expense it has incurred to conduct this  
8 proceeding.

9 **Q. HAS THE STAFF OR ANY OTHER PARTY ALLEGED THAT THE**  
10 **LEVEL OF RATE CASE EXPENSE INCURRED FOR THIS CASE IS**  
11 **EXCESSIVE OR UNREASONABLE?**

12 A. No. There has been no such assertion. Nor has any party alleged that the  
13 Company has, in any way, been imprudent in how it has managed its rate case  
14 expenses. Instead, the Staff is proposing that the Company simply be required to  
15 absorb a portion of its rate case expenses because such an approach is consistent  
16 with Staff's view of a Commission policy that has never been reflected in any  
17 Commission rule and that, based on the background provided by Staff's in own  
18 COS Report (see pages 70 – 71) seems to change from case to case.

19 **Q. ARE THERE UNIQUE REASONS THAT MAKE THE APPLICATION OF**  
20 **AN EXPENSE "SHARING" PROPOSAL PARTICULARLY**  
21 **INAPPROPRIATE IN THE CASE OF LIBERTY UTILITIES?**

22 A. Yes. It should be recognized that the approach taken by Liberty Utilities to  
23 address many of its rate case needs is to hire outside experts and counsel to

1 prepare and submit the testimony, accounting schedules, pleadings, and to  
2 otherwise carry out the various tasks necessary to conduct a rate case. This is  
3 done in lieu of retaining in-house employees year-round to perform such services.

4 **Q. DO YOU BELIEVE THIS APPROACH TO MANAGING RATE CASE**  
5 **EXPENSE IS REASONABLE AND PRUDENT?**

6 A. Absolutely. While I recognize that there are different philosophies and strategies  
7 relating to how the resources needed for a rate case should be satisfied, we believe  
8 that the approach Liberty Utilities has taken over the years is economical,  
9 efficient and right for us.

10 **Q. WHAT KIND OF IMPACT DOES THE STAFF'S SHARING PROPOSAL**  
11 **HAVE ON A COMPANY LIKE LIBERTY UTILITIES?**

12 A. Because the approach taken by Staff defines rate case expense as costs incurred  
13 for outside experts and witnesses, as opposed to in-house experts and witnesses, it  
14 effectively penalizes the Company for managing its rate case resources in this  
15 way. Put another way, if the Company met these resource needs with its own in-  
16 house employees, it would be permitted to recover all of the costs it incurs for  
17 managing a rate case, but because it chooses to use outside personnel for this  
18 purpose it is effectively penalized and required to absorb half of the cost.

19 **Q. CAN YOU CONCEIVE OF ANY REASON WHY SUCH DISPARATE**  
20 **TREATMENT IS APPROPRIATE?**

21 A. No. Such an approach simply and unreasonably discriminates against utilities like  
22 the Company based on artificial distinctions that bear no relationship to the  
23 reasonableness and prudence of the costs it is incurring to manage its rate case

1 activities. Even worse, such an approach effectively dictates to the Company that  
2 it must follow the in-house approach to resourcing rate cases or face a significant  
3 penalty for not doing so. I do not believe it is appropriate for the Staff or the  
4 Commission to substitute its judgment for the Company's on such a critical and  
5 sensitive strategy decision. The Company would never presume to tell the  
6 Commission Staff how it most resource personnel it uses on rate cases and I do  
7 not believe the Staff should effectively dictate such matters to the Company  
8 through the imposition of penalties when it chooses one approach over another.

9 **Q. IN ADDITION TO THESE CONCERNS ABOUT THE OVERALL**  
10 **MERITS OF STAFF'S PROPOSAL AS IT APPLIES TO THE COMPANY,**  
11 **DO YOU HAVE ADDITIONAL CONCERNS REGARDING HOW STAFF**  
12 **CALCULATED ITS ADJUSTMENT?**

13 A. Yes, Staff's current calculation using the sharing mechanism has a number of  
14 flaws. Because it is based on a ratio of the amount of rate increase requested  
15 versus the amount granted by the Commission, Staff's calculation as it currently  
16 stands penalizes the Company for the change in the corporate federal income tax  
17 recently signed into law. The calculation should be adjusted for any effect these  
18 or other tax effects from this law has on the Company's original revenue  
19 requirement or Staff's alternative proposal for a 50/50 sharing should be used, if  
20 any adjustment at all is made despite the Company's objections.. Furthermore,  
21 Staff's calculation needs to be adjusted to reflect the actual revenue requirement  
22 increase proposed. The calculation provided in Staff's current work papers uses  
23 an incorrect amount.



1 Finally, Staff has appropriately excluded the cost of the required depreciation  
2 study and the lead/lag study that was agreed to in the stipulation and agreement in  
3 the prior case, Case No. GR-2014-0152 from the sharing mechanism. However,  
4 Staff did not exclude from the sharing mechanism the cost of the Class Cost of  
5 Service Study (“CCOS”) which was also agreed to and approved by the  
6 Commission in Case No. GR-2014-0152. (See Revised Second Partial Stipulation  
7 And Agreement As To Certain Issues, p. 4, ¶ 5e. (filed September 20, 2014).  
8 The Company believes the cost of the CCOS study should also be excluded from  
9 any sharing mechanism, if ordered by the Commission.

10 **C. Capitalized Depreciation**

11 **Q. WHAT IS YOUR UNDERSTANDING OF THE RECOMMENDATIONS**  
12 **BEING MADE BY THE COMMISSION STAFF REGARDING**  
13 **CAPITALIZED DEPRECIATION?**

14 A. In the Company’s prior rate case (Case No. GR-2014-0152), the Commission  
15 authorized the capitalization of depreciation on certain accounts that contain  
16 equipment used for capital work.

17 **Q. HAD LIBERTY UTILITIES PREVIOUSLY CAPITALIZED**  
18 **DEPRECIATION ON SUCH ASSETS?**

19 A. No, in fact it was the Staff that raised the issue in Case No. GR-2014-0152 and  
20 recommended that the Company capitalize the depreciation on those assets used  
21 to perform capital work. In addition to recommending that the Company  
22 capitalize the depreciation on these assets going forward, the Staff also calculated  
23 the amounts that it believed should have been capitalized since Liberty Utilities’

1 retained ownership of the assets in August 2012 and restated the Company's plant  
2 in service and associated accumulated depreciation reserve balances. In addition,  
3 Staff removed a portion of the annualized depreciation expense related to the  
4 transportation and power-operated equipment in order to reflect the portion of the  
5 expense that was to be capitalized. (See page 74 of the Staff's Revenue  
6 Requirement Report in Case No. GR-2014-0152).

7 **Q. DID THE COMPANY SUBSEQUENTLY CAPITALIZE THE**  
8 **DEPRECIATION ON THE ASSETS USED TO PERFORM**  
9 **CONSTRUCTION WORK?**

10 A. Yes. Pursuant to its agreement to adopt this accounting treatment, the Company  
11 continued to capitalize depreciation on the assets used to perform capital work. .  
12 In addition to the equipment used to perform capital work, the Company also  
13 capitalized the depreciation on the facilities used to house the equipment for  
14 which depreciation had been capitalized. In this case, Staff is suggesting that the  
15 Company has capitalized too much depreciation rather than too little, and is  
16 proposing to remove the capitalization of depreciation on the buildings. .

17 **Q. WHAT IS THE COMPANY'S POSITION REGARDING THE STAFF'S**  
18 **PROPOSAL TO ELIMINATE THE CAPITALIZATION OF THE**  
19 **DEPRECIATION ON BUILDINGS USED TO HOUSE EQUIPMENT**  
20 **THAT HAS RECEIVED SIMILAR TREATMENT?**

21 A. The Company disagrees with Staff's adjustment. It strongly believes that the very  
22 same theory which justifies capitalizing the equipment used to perform capital  
23 work also justifies capitalization of the depreciation expense on the buildings

1 housing that equipment. . Specifically, by housing equipment used for capital  
2 work, the building, just like the equipment, plays a critical role in prolonging the  
3 life of these assets. This capitalization of depreciation expense is also consistent  
4 with the capitalization of other expenses, including wages, salaries and benefits  
5 that are incurred by employees who work on capital projects. In effect, such an  
6 approach is a more complete way of allocating all of the overheads, including  
7 building structure depreciation expenses that are incurred in connection with  
8 capital work. The Company believes such a wholistic approach is entirely  
9 reasonable, and there is no logical basis for excluding the depreciation component  
10 of such costs.

11 **Q. IS THERE A VALID BASIS FOR CAPITALIZING THE DEPRECIATION**  
12 **EXPENSE OF ONE ASSET, NAMELY EQUIPMENT, THAT PERFORMS**  
13 **THIS KIND OF FUNCTION, BUT NOT ANOTHER ASSET, THE**  
14 **BUILDING, THAT ALSO PERFORMS THIS FUNCTION?**

15 A. I do not believe so. In fact, I believe drawing such artificial distinctions is  
16 inconsistent with how the Commission's generally expects the costs of  
17 performing a particular function to be calculated. For example, under the  
18 Commission's affiliate transactions rule, utilities are required under most  
19 circumstances to price out services or products based on the "fully distributed  
20 cost" incurred to produce such services or products. This fully distributed cost  
21 concept, in turn, requires "recognition of all costs incurred directly or indirectly  
22 used to produce a good or service". This comprehensive approach to recognizing  
23 all costs of the costs relating to performing a particular function is also reflected

1 as a basic allocation principle in cost allocation manuals and other protocols used  
2 to allocate costs.

3 **Q. IS THE COMPANY'S CAPITALIZATION OF DEPRECIATION**  
4 **EXPENSE ON THE BUILDINGS THAT ARE MAINTAINED TO HOUSE**  
5 **THE EQUIPMENT USED ON CAPITAL PROJECTS CONSISTENT**  
6 **WITH THIS FULLY DISTRIBUTED COST PRINCIPLE?**

7 A. Yes, it is. Staff's approach, on the other hand, capitalizes depreciation expense  
8 only for a portion of the costs incurred to perform this capital work, rather than all  
9 costs. I do not see a basis for taking such an incomplete approach for determining  
10 what depreciation expenses should be included and ultimately capitalized in  
11 connection with performing the same capital-related function of prolonging the  
12 life of other assets. Accordingly, I believe Staff's adjustment should be rejected.

13 **D. Certain Dues & Membership Disallowances**

14 **Q. ARE THERE ANY OTHER STAFF RECOMMENDATIONS YOU**  
15 **WOULD LIKE TO ADDRESS?**

16 A. Yes. Staff proposed certain disallowances to FERC 930.2 that we feel are  
17 inappropriate. These are costs associated with the Missouri Energy Development  
18 Association and the American Gas Association.

19 **Q. WHY DOES THE COMPANY BELIEVE THESE COSTS SHOULD BE**  
20 **INCLUDED?**

21 A. Staff made an adjustment to disallow 100% of MEDA costs on the basis that it is  
22 for lobbying. As mentioned in the rebuttal testimony of Jill Schwartz, when the  
23 amount pertaining to MEDA is expensed, the portion related to lobbying is

CHARLES EVANS  
REBUTTAL TESTIMONY

1           booked below the line. The portion that is booked to 930.2 is the portion not  
2           related to lobbying and should be allowed for recovery. Staff also made an  
3           adjustment to dues paid to the American Gas Association. While the Company  
4           agrees that an adjustment should be made for the lobbying portion of AGA dues,  
5           we would seek clarification on the support for the proposed disallowance of  
6           5.39% and reserve the right to address this issue in surrebuttal testimony once  
7           such clarification is received.

8    Q.    **DOES THIS CONCLUDE YOUR REBUTTAL TESTIMONY?**

9    A.    Yes, it does.

**AFFIDAVIT OF CHARLIE EVANS**

STATE OF MISSOURI    )  
                                  ) ss  
COUNTY OF CAPE GIRARDEAU)

On the 11th day of April, 2018, before me appeared Charlie Evans, to me personally known, who, being by me first duly sworn, states that he is Manager of Special Projects of Liberty Utilities – Central Region and acknowledges that he has read the above and foregoing document and believes that the statements therein are true and correct to the best of his information, knowledge and belief.



Charlie Evans

Subscribed and sworn to before me this 11th day of April, 2018.



Notary Public

My commission expires: 5-02-2020.

