Your Partner for Municipal Water and Wastewater Solutions

Environmental Management Corporation helps communities deliver efficient, high-quality services to residents and businesses.

The growth and health of your municipality depends on the reliability and performance of your water and wastewater systems. EMC has been helping communities get the most out of these critical components of their infrastructure for almost 25 years.

EMC partners with municipalities to manage water and wastewater systems on a long-term basis. Our services span the entire municipal water cycle including:

- · Drinking water
- Wastewater
- · Biosolids and residuals
- Industrial pretreatment programs
- Customer service and billing

EMC manages, operates and maintains water and wastewater systems to maximize their efficiency and reliability. As your municipality grows, EMC will help you plan, manage and finance system upgrades and expansions.

Why Consider a Partnership?

Municipalities today are faced with the need to do more with less. Costs are increasing, service demands are growing and new revenue sources are increasingly difficult to find. Partnering with EMC is an innovative way for municipalities to ensure the costeffectiveness and performance of their water and wastewater systems.

Providing high-quality water and wastewater services at a reasonable, predictable price is key for economic development. EMC helps municipalities meet their current and future infrastructure needs by protecting existing assets and planning capital improvements to accommodate population growth, business growth and regulatory changes. Municipalities that partner with EMC get dependable operations with guaranteed, predictable long-term costs.







Missouri Public Service Commission



Types of Partnerships

Municipalities can partner with EMC in two ways:

- Under a contract management agreement, the water and wastewater systems employees are managed by EMC but continue to be employed by the municipality.
- Under a contract operations agreement, EMC employs and manages the water and wastewater systems staff.

EMC takes a flexible approach to staffing. We work closely with each of our customers to develop partnership agreements and staffing plans that best meet the municipality's needs.



Why Choose EMC?

Cost Savings – EMC has a proven track record of producing significant cost savings for our municipal partners. EMC applies new technologies and best operating practices to make your systems as efficient as possible and reduce costs for power, chemicals and residuals.

Performance – EMC stands behind our solutions by including performance guarantees, cost guarantees and risk sharing as part of our long-term partnership agreements.

Employees - As a services company, EMC's employees are our greatest asset. We offer numerous career paths within both EMC and our parent company, The BOC Group. EMC provides competitive compensation and benefits packages, and encourages our employees to pursue advanced training and certifications.

Control – Municipalities that partner with EMC retain ownership and control of their systems, including sole authority to set water and sewer rates. Our customers typically find they have more knowledge and therefore more control over their water and wastewater systems. EMC provides routine and detailed communications that keep our customers informed about the

performance and cost of their systems. Safety - Safety is EMC's highest priority and has been an integral part of our company culture throughout our 25-year history. Our safety programs help protect facility employees, contractors and property, as well as the surrounding community. The effectiveness of EMC's safety programs has been recognized by state and national agencies, and has resulted in a safety record that far outperforms the industry average.

Expertise – By partnering with EMC, municipalities can leverage our technical and operational resources. EMC stays current on technological advances and best operating practices for water and wastewater, while keeping abreast of ever-changing and increasingly complex environmental regulations. We share knowledge and lessons-learned across our broad and deep base of operations.

Involvement – EMC takes pride in supporting the communities in which we work. We support local businesses, community groups and charities. Our employees and their families live in the communities they serve, and have the same expectations as any other resident: to have economical, high-quality and reliable water and wastewater services.

EMC is part of The BOC Group, a global provider of water and wastewater treatment, steam, gases and other utilities.



1001 Boardwalk Springs Place O'Fallon, MO 63368 Tel: 636.561.9400 • www.emcinc.com

William R. Faulds

<u>Experience</u>

Industrial Projects

Design/Build Automated Composite Bumper Manufacturing Plant – Grand Rapids Michigan

\$115MM Plant to build first ever composite auto bumper (Azdel plastic/stainless steel fascia) including robotics, fixed and free conveyors, plating reconfiguration and all new stamping facilities.

Construction Management Wet/Blue Tannery – Waterloo Iowa

Manage the construction of \$11MM 6 Drum Greenfield Wet Blue Tannery

Bulk Chemical Storage Facility – Holland Michigan

Design/Build \$15MM Storage and Containment Facility including vapor collection and incineration for bulk pharmaceuticals manufacturer

Expedite Fast Track Design/Build Artificial Sweetener Plant - Holland Michigan

Expedite the schedule and remediate delays in the delayed mechanical and controls system for a Design/Build Artificial Sweetener Plant

Expedite Schedule Gravity Roof Drain Automotive Plant - Syracuse New York

Expedite the installation of gravity roof drain system for 750.000Ft2 Plant to replace failed underground system. Drains required reinforcing of structure and work over an operating facility. Lump Sum Project, 12 weeks behind schedule on arrival, finished ahead of original schedule with no additional cost.

Design/Build 150,000Tpa Anaerobic Digester - Newmarket Ontario

Managed the design and construction of \$20MM 150,000 Tonne per annum Anaerobic Digester using Proprietary German Technology

Design/Build 150,000Tpa Anaerobic Digester - Guelph Ontario

Managed the design and construction of \$20MM Anaerobic Digester using newly developed and licensed North American Technology

Numerous World Scale Furnace, Vessel and Process Installations for the Glass, Insulation, Foundry, Petroleum, Petro-Chemical, Chemical and Mining Industries throughout North America as well as overseas.

Water/Wastewater/Environmental Projects

Design/Build Industrial Wastewater Treatment Plant - San Antonio Texas

Project managed the completion of 400,000 gpd wastewater treatment plant for dairy and ice cream facility for a leading grocer. Project was left incomplete by major EPC contractor. Lead project through completion and technical lead on claims/counterclaims to resolve project contractual issues.

Design/Build Sewage Lift Station and Forcemain - St Charles Missouri

Produced Guaranteed Maximum Price Proposal for 45Mgd Lift Station and Three Miles Twin Barreled Forcemain (6mi 26"HDPE Pipe)

Design & Build 3.25Mgd Potable Water System - South Central Illinois

Produced Guaranteed Price Proposal for Design/Build of 3.25Mgd Potable Water Well Field, Treatment Plant and 17 Miles of 18" Transmission Main

Generator and High Service Pump Upgrade Potable Water System - St Charles Missouri

Prepare successful price proposal (under budget) to install emergency generators and new high service pumps and controls

Wastewater Plant Sludge Handling Upgrades - Evansville Indiana

Lead the preparation of a Guaranteed Maximum Price Estimate for \$7MM of Sludge Handling Improvements

Guaranteed Maximum Price Wastewater Treatment Plant – Evansville Indiana Lead the preparation of a Guaranteed Maximum Price Estimate for \$37MM of Greenfield Wastewater Treatment Plant

Guaranteed Maximum Price Wastewater Treatment Plant – Sullivan Indiana Lead the preparation of a Guaranteed Maximum Price Estimate for \$7MM Conversion of Lagoon Wastewater Treatment Plant

Project Procurement and Contracting Wastewater Plant – Seymour Indiana

Assist project management by preparing and negotiating contracts and purchase agreements for major equipment and construction services for \$15MM Wastewater Plant

Project Procurement and Contracting Wastewater Plant – New Albany Indiana Assist project management by preparing and negotiating contracts and purchase agreements for major equipment and construction services for \$15MM Wastewater Plant

Design/Build Tannery Industrial Wastewater Pretreatment Facility – Waterloo Iowa \$1MM Wastewater Treatment Facility Eagle Ottawa Wet Blue Tannery

Design/Build Tannery Industrial Wastewater Pretreatment Facility – Grand Haven Michigan \$1MM Wastewater Treatment Facility Eagle Ottawa Full Spectrum Tannery

Design/Build Industrial Wastewater Facility – Grand Rapids Michigan \$10MM Industrial Plating Wastewater Facility Bumper Manufacturer

Design/Build Industrial Wastewater Facility – Grand Rapids Michigan \$10MM Industrial Finishing Wastewater Facility Appliance Manufacturer

Design/Build Industrial Wastewater Facility – Greenville Michigan \$4MM Industrial Finishing Wastewater Facility Appliance Manufacturer

Design/Build Industrial Wastewater Facility – Benton Harbor Michigan \$12MM Industrial Finishing Wastewater Facility Appliance Manufacturer

Design/Build Industrial Groundwater Treatment Facility - Flint Michigan

\$10MM Industrial Groundwater for oils, metals, VOC, SVOC and Chlorinated Solvents Treatment to NPDES for Automotive Manufacturer

Design/Build Industrial Groundwater Treatment Facility – Chelsea Michigan

Multi Million Dollar Industrial Groundwater Treatment to NPDES for Automotive Test Facility

Groundwater Bio Remediation Facility – Mears Michigan

\$4MM Reclaim, Collection and Aerobic Reactor to remediate Petroleum Contamination Michigan Department of Environmental Quality

Groundwater Remediation Facility – Richmond Virginia

\$15MM Reclaim, Collection and Air Strippers Facility to remediate Chlorinated Solvent and SVOC Contamination

Groundwater Remediation Facility – Sturgis Michigan

\$5MM Reclaim, Collection and Air Stripper Facility to remediate SVOC Contamination to NPDES

Groundwater Remediation Facility – Rockford Illinois

\$10MM Reclaim, Collection and Air Strippers Facility to remediate Chlorinated Solvent and SVOC Contamination for Defense and Aerospace Manufacturer to NPDES

Design/Build Upgrade of Industrial Wastewater Pretreatment Facility – Wixom Michigan

\$2MM Failsafe addition to Industrial Pretreatment Facility to overcome operator handicaps

Substrata Grouting, Groundwater Pretreatment – Belvidere Illinois

Pressure Grout fractured rock strata to limit contaminated groundwater incursion to foundation excavation for major stamping plant expansion. Collect and pretreat subsequent reduced groundwater for discharge to POTW

Multiple Unit Residential Facilities

Fifth Ward Elderly Housing – St Louis Missouri

92 Single Bedroom, 12 Two Bedroom Apartments and Common Areas Three Story "Stick Built"

Bentwood Town Homes – St Louis Missouri

Eighty Two Town House Residential Units

Webster University Student Housing – Webster Groves Missouri Conceptual MEPFP Estimate for 120 Bed Facility

University Student Housing – Central Kansas

Prepared D/B MEPFP package for 80 Bed Facility

Spring Green Lodge & Conference Center – Carbondale Illinois Prepared D/B MEPFP package for Hotel/Motel and Conference Center

Westmount Independent/Assisted Living Facility – London Ontario

160 Single Bedroom Units - Three Story Slab on Masonry, Wood Truss Roof Structures

Columbia Forest Long Term Care Center – Waterloo Ontario

180 Single Bedroom Units - Three Story Slab on Masonry, Wood Truss Roof Structures

South Campus Student Housing – University of Western Ontario – London Ontario 16 Story Cast-in-Place High Rise Student Housing Facility

High Rise Structures

South Campus Student Housing – University of Western Ontario – London Ontario 16 Story Cast-in-Place High Rise Student Housing Facility

Polysar Corporation – World Headquarters – Sarnia, Ontario \$36MM 18 – Story Class A Office Building

Manulife Center – Regional Headquarters – Edmonton Alberta \$125MM 36 – Story Class A Office Building

Alberta Law Courts – Provincial Justice Headquarters – Edmonton Alberta \$500MM Justice Center, Law Courts, Prosecutors Offices, Police Headquarters and Detention Facilities

WW Engineering & Science, Inc. - Corporate Headquarters and Lab - Grand Rapids, Michigan

\$6MM 80,000Ft2 Corporate Headquarters including 20,000Ft2 Analytical Laboratories

Catalytic Enterprises – Corporate Headquarters – Sarnia Ontario \$2MM 3 Story Steel Framed Corporate Headquarters

Shell Canada – Refinery Management Center – Sarnia Ontario \$3.5MM 3-Story Refinery Management Center

Dow Chemical Canada – National Headquarters, R&D and Engineering Center – Sarnia Ontario

\$50MM 8-Story National Headquarters, R&D and Engineering Center

St Michael's Hospital – Victoria Wing Addition – Toronto, Ontario 5 Story Addition over existing 12 Story Hospital

Healthcare Facilities

Sparta Hospital Addition – Sparta Illinois New OR's, Recovery Rooms, Trauma Department, ER and Bio Lab and Administration Addition

Pike County Hospital Addition – Louisiana Missouri New ER, Trauma Rooms, Diagnostic Labs and PT/RT Facility

University of Alberta - Health Science Centre, Edmonton Alberta

World Scale Research – Teaching Hospital \$5.5M DI and DO Water Distribution System

McMaster University – Hamilton Health Science Centre, Hamilton Ontario World Scale Research – Teaching Hospital Green field construction entire research, treatment and teaching hospital

Waterloo Regional Cancer Centre – Kitchener Ontario

\$400MM Addition to Existing Regional Hospital including 4 Nuclear Medicine Suites, Chemo Treatment Facilities and 10,000Ft2 Oncological Laboratory.

University of Western Ontario – Dental Science Center – London, Ontario \$60MM, Six Story Addition, 30,000Ft2, Addition to College of Dentistry,

Westmount Long Term Care Center – London Ontario \$18MM New Facility

Columbia Forest Long Term Care Center – Waterloo Ontario \$30MM New Facility

St Michael's Hospital – Victoria Wing Addition – Toronto, Ontario 5 Story Addition over existing 12 Story Hospital

Laboratory Experience

University of Alberta – Health Science Centre, Edmonton Alberta World Scale Research – Teaching Hospital Green field construction included diagnostic, research and teaching laboratory facilities

McMaster University – Hamilton Health Science Centre, Hamilton Ontario World Scale Research – Teaching Hospital Green field construction included diagnostic, research and teaching laboratory facilities

Waterloo Regional Cancer Centre – Kitchener Ontario Regional Cancer Treatment Center – 10,000 Ft2 Oncological Laboratory

Royal Alexandra Hospital – Edmonton, Alberta 100,000 Ft2 Renovation to teaching Laboratories and Lecture Facilities

WW Engineering & Science, Inc – Analytical Laboratories – Grand Rapids MI 20,000 Ft2 Wet Chemistry, Metals, Organics Facility

Canada Composting Ltd – Analytical Laboratory, Newmarket ON 600 Ft2 Analytical Laboratory

SUBBOR - Eastern Power - Analytiacal & Research Laboratory Facilities, Guelph Ontario

2400 Ft2 Analytical & Research Facility with bench test and prototype capability for the development of Anerobic digestion technology.

University of Western Ontario – College of Dentistry Addition – Teaching Labs – London, ON 4 Teaching Laboratories approximately 1500 Ft2 Ea

Imperial Oil – Research Laboratories – Sarnia ON

60,000 Ft2 Petro-Chemical Research and Development and Analytical Laboratories

Dow Chemical Limited – Modeland Road research & Development Centre , Sarnia, ON 200,000 Ft2 World Scale Chemical and Plastics Research Center

Parke Davis – Bulk Chemical Research & Development Center, Holland, MI Revisions, Retrofit and Code Compliance for Bulk Pharmaceutical Research and Development Laboratory 100,000 Ft2

Truman State University – Teaching Laboratory Facility, Kirksville, MO Troubleshooting design and construction issues and vendor interface for integrated exhaust facilities.

Various Miscellaneous Analytical Laboratories – Industrial and Municipal WWTP and WTP plants throughout North America

All Three Major US Automotive Manufacturers

15 World Scale Automotive OEM Suppliers.

Wastewater and Water Treatment Facilities Ontario, Quebec, Nova Scotia, Newfoundland, Alberta, British Columbia, Michigan, Ohio, Iowa, Illinois, Indiana, Kentucky, New York, Virginia, Nebraska, US Virgin Islands, Germany, Italy.

<u>Education</u>

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Hamilton Institute of Technology - 1967 Certified Civil/Structural Technologist Ontario Department of Education/Mohawk College - 1969 Certified Management Accountant Wayne State University - 1971 BComm University of Michigan - Flint Masters Courses Finance Law & Marketing Center for Professional Development - 1979 Project Management Institute - 1981 PMP American Bar Association - 1990 Certified Alternative Dispute Resolution State of Michigan Licensed Stormwater Operator Environmental Management Corporation 1001 Boardwalk Springs Place O'Fallon, Missouri 63368 636.561.9472 todd.thomas@emcstl.com

PROFESSIONAL EXPERIENCE

Environmental Management Corporation

<u>Vice President, Business Development, MO and IL Municipal Markets (2005-2006)</u> Responsible for growing and supporting EMC's municipal business in Missouri and Illinois. Develop partnership agreements for contract operation of municipal water and wastewater systems, including value-added projects, innovative staffing and financial solutions.

Director of Operations (2004-2005)

Oversaw the management, operation and maintenance of municipal water systems, wastewater systems and other public works functions for EMC's partnership agreements in Missouri and Illinois. Responsible for financial, safety and operational performance. Facilitated knowledge transfer between facilities with respect to best practices and technologies to continuously raise EMC's quality of service.

Program Manager (2002-2003)

Managed EMC's capital projects in Missouri and Illinois, including design, bidding, construction management and start-up.

Other Professional Experience

Operations Superintendent, MEMC (1996-2002)

Managed operation and maintenance of silicon wafer production facilities.

Plant Manager, BERCO (1993-1996)

Responsible for the operations, maintenance and management of furniture manufacturing facilities. Operations included wood shop, machining, polishing, painting, plating, assembly, shipping and receiving.

Division Engineer, Conoco Oil Company (1987-1996)

Managed engineering and construction projects for pipelines, pump stations, gasoline storage, crude oil storage, truck loading, rail loading and lubricant packaging.

EDUCATION

B.S., Civil Engineering, University of Missouri – Rolla M.B.A., Washington University in St. Louis

CERTIFICATIONS AND ASSOCIATION MEMBERSHIPS

American Society of Civil Engineers Engineer in Training

EMC AWARDS

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	Location				
Customer	City	State	Award	Year(s)	
Lity of Evansville	Evansville IN		EPA Clean Water Act Recognition Award for National Operations and	2002	
			Maintenance, Large Secondary - 1st Place, Region 5		
City of Evansville	Evansville	IN	EPA Clean Water Act Recognition Award for National Operations and	2002	
			Maintenance, Large Secondary - 2nd Place	1	
Lity of Evansville	Evansville	IN	EPA Pretreatment Excellence Award Nomination	1996	
City of Evansville	Evansville	IN	Indiana Water Pollution Control Association (IWPCA) Laboratory	1999	
,			Excellence Award	1	
City of Evansville East	Evansville IN		IWPCA Safety Award	1996, 1997, 1998, 1999, 2000,	
				2001, 2002, 2003	
City of Evansville West	Evansville	IN	IWPCA Safety Award	1996, 1997, 1998, 1999, 2000,	
			,	2001, 2002, 2003	
City of Evansville East	Evansville	IN	Water Environment Federation (WEF) George W. Burke Jr. Safety Award	1996	
2107 21 2121321100 2000					
City of Evansville West	Evansville	IN	Water Environment Federation (WEF) George W. Burke Jr. Safety Award	2002	
		1	, , , , , , , , , , , , , , , , , , , ,		
City of Fort Wayne	Fort Wayne	IN	IWPCA Safety Award	2001, 2002, 2003	
City of Jeffersonville	Jeffersonville		IWPCA Safety Award	1996, 1997, 1998, 1999, 2000,	
any organication				2001, 2002, 2003	
City of Jeffersonville	Jeffersonville		Southern Indiana Operators Association Plant of the Year	1996	
City of Jeffersonville	leffersonville		Southern Indiana Plant of the Year, Class III & IV	1996	
	Jeffersonville	-	WEF George W. Burke Jr. Safety Award	1998	
		IN	IWPCA Safety Award	1995, 1996, 1997, 1998, 1999,	
City of Seymour	Seymour		INTER Salety Award		
<u></u>		IN		2000, 2001, 2002, 2003	
City of Seymour	Seymour		Most Improved Plant Award from Southern Indiana Operators Association		
	-	IN	Outstanding Service Award presented to two operators	·	
City of Seymour	Seymour Vincennes	IN	IWPCA Laboratory Excellence Award	1998, 1999, 2000	
City of Vincennes		IN	IWPCA Safety Award	1996, 1997, 1998, 1999, 2000,	
City of Vincennes	Vincennes		THE CA Salety Award		
<u></u>		1		2001, 2002, 2003	
City of Vincennes	Vincennes		WEF George W. Burke Jr. Safety Award	1997, 2001 1996, 1997, 1998, 1999, 2000,	
Town of Sellersburg	Sellersburg	IN	IWPCA Safety Award		
	6 11 11 11		AVEE Conner MC Durlie to Sector A and	2001, 2002, 2003	
Town of Sellersburg	Sellersburg	1N	WEF George W. Burke Jr. Safety Award	····	
City of Mt. Vernon	Mt. Vernon	IL III	WEF George W. Burke Jr. Safety Award	1992	
City of Mt. Vernon	Mt. Vernon	IL.	Nomination for Best Operated Wastewater Treatment Facility by Illinois	1994, 1996, 1998	
			Association of Water Pollution Control Operators		
City of Mt. Vernon	Mt. Vernon	11_	Plant of the Year Nomination		
City of Mt. Vernon	Mt. Vernon	IL III	USEPA rated wastewater treatment facility exceptionally operated		
City of Lincoln	Lincoln	IL.	Nominated three times for Plant of the Year	2001	
City of Lincoln	Lincoln	11,	WEF George W. Burke Jr. Safety Award	2001	
Town of Monmouth	Monmouth	IL	Project Award for Public-Private Partnership from National Council for	2000	
	<u> </u>	<u> </u>	Public-Private partnerships	2002	
City of Havana	Havana	IL.	Best Rural Water Supply in Illinois from Illinois Rural Water Association,	2003	
			2003		
City of Oregon	Oregon	IL.	Fluoridation Award		
Village of Brighton	Brighton	IL	Nominated for Plant of the Year		
City of St. Charles	St. Charles	MO	WEF George W. Burke Jr. Safety Award	1995	
City of St. Charles	St. Charles	MO	Nominated by Missouri Department of Natural Resources for biosolids	1999	
			management		
		B			
City of St. Charles	St. Charles	MO	Nominated twice by USEPA for the National Pretreatment Excellence		

Customer	State	Population	Facility Size	Scope of Services
Bourbonnais	Illinois	15,200	N/A	 O&M of wastewater collection system Administration of inflow/infiltration and industrial pretreatment programs
Brighton	Illinois	2,400	0.3 MGD (wastewater) 0.1 MGD (water)	 O&M of water treatment and distribution systems O&M of wastewater collection and treatment systems Customer billing Public works, including streets, alleys, and parks Grounds and vehicle maintenance
East Dubuque	Illinois	1,995	I.2 MGD	 Contract management of wastewater treatment plant Training
Principia College (Elsah)	Illinois	N/A	0.067 MGD (total)	O&M of two treatment plants
Elwood	Illinois	2,000	I.5 MGD (wastewater) 0.75 MGD (water)	 O&M of water treatment and distribution systems O&M of wastewater collection and treatment systems
Galena	Illinois	4,000	I.0 MGD (wastewater) 2.5 MGD (water)	 O&M of water treatment and distribution systems O&M of wastewater collection and treatment systems
Godfrey	Illinois	16,300	2.2 MGD	 O&M of wastewater collection and treatment system, including lift stations Administration of industrial pretreatment program Customer billing and collections
Havana	Illinois	3,610	3.0 MGD (wastewater) I.0 MGD (water)	 O&M of water treatment and distribution systems O&M of wastewater collection and treatment systems Public works, including streets and tras
Lincoln	Illinois	15,000	3.15 MGD	 O&M of wastewater collection and treatment system Sludge management and disposal Engineering
Litchfield	Illinois	7,200	2.14 MGD	 O&M of wastewater treatment system Sludge management and disposal Training Regulatory Agency Liaison

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EMC Municipal Customers – Operation and Maintenance				Ind Maintenance
Customer	State	Population	Facility Size	Scope of Services
Monmouth	Illinois	10,000	3.5 MGD (wastewater, total) 3.0 MGD (water)	 O&M of water treatment and distribution systems O&M of wastewater collection system and two treatment plants Sludge management and disposal Capital project management Public works including streets, right-of- way authority, and solid waste Customer billing and collections Regulatory agency liaison
Mt. Vernon	Illinois	17,000	5.0 MGD	 O&M of wastewater treatment system (design-build-operate) Sludge management and disposal Administration of industrial pretreatment program Training Regulatory agency liaison
Oregon	Illinois	4,800	0.625 MGD (wastewater) 3.5 - 5.0 MGD (water)	 O&M of water treatment and distribution systems O&M of wastewater collection and treatment systems
Pittsfield	Illinois	4,231	I.5 MGD	 O&M of wastewater treatment system, including lift stations
Port Byron	Illinois	1,600	0.2 MGD (water) 0.3 MGD (wastewater)	 O&M of water treatment and distribution systems O&M of wastewater collection and treatment systems Public works, including streets
Quincy	Illinois	40,300	12 MGD	 O&M of wastewater treatment system, including lift stations, airport lagoon, and CSO facilities Administration of industrial pretreatment program Sludge management and disposal for water and wastewater treatment systems
Lake and Forest Club (Brownstown)	Indiana	320	0.075 MGD	O&M of wastewater treatment system

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	and Maintenance			
Customer	State	Population	Facility Size	Scope of Services
Evansville (East and West Treatment Plants)	Indiana	126,272	38.6 MGD (total)	 O&M of wastewater collection and treatment systems, including CSO facilities and lift stations Administration of industrial pretreatment program Sludge management and disposal Customer service and billing Engineering
Deerwood Environmental (Greenville)	Indiana	26	0.015 MGD	O&M of wastewater treatment system
Jeffersonville	Indiana	26,000	5.2 MGD	 O&M of wastewater collection and treatment systems, including lift stations Administration of industrial pretreatment program
Ligonier	Indiana	4,500	I.5 MGD	 O&M of wastewater collection and treatment systems, including lift stations Administration of industrial pretreatment program
New Albany	Indiana	2,695	6.8 MGD	 O&M of wastewater collection and treatment systems, including lift stations Administration of industrial pretreatment program
Rushville	Indiana	6,500	2.0 MGD (wastewater) I.5 MGD (water)	 O&M of water treatment and distribution systems O&M of wastewater collection and treatment systems
Seymour	Indiana	15,500	4.3 MGD	 O&M of wastewater collection and treatment systems, including lift stations Administration of industrial pretreatment program
Sullivan	Indiana	4,663	2.0 MGD	 O&M of wastewater collection and treatment systems, including lift stations Public works including streets, trash, and recycling
California	Missouri	3,465	I.75 MGD	 O&M of wastewater treatment plant Sludge management and disposal Administration of industrial pretreatment program

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EMC Municipal Customers – Operation and Maintenance				
Customer	State	Population	Facility Size	Scope of Services
Rockwood School District (Eureka)	Missouri	N/A	0.05 MGD (total)	 O&M of three wastewater treatment package plants
Jefferson County Water Authority (Festus)	Missouri	10,000	3.0 MGD (water)	 O&M of water treatment system Customer billing
St. Charles (Mississippi River Facility and Missouri River Facility)	Missouri	55,000	I2.5 MGD (total)	 O&M of wastewater collection system and two wastewater treatment plants, including 13 lift stations (design-build- operate) Administration of industrial pretreatment program Sludge management and disposal Training Capital project management

Acronyms:

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O&M- operation and maintenance

MGD – million gallons per day

EMC Municipal Customers



PROPRETARY AND CONFIDENTIAL

EMC