

Experience of Billie S. LaConte

Ms. LaConte joined Drazen Consulting Group, Inc. in May of 1995 as a consultant. She has worked on cases involving the electric, gas and oil pipeline industries and sanitary systems.

This work has included electric restructuring issues, power cost forecasting, cost of service analysis and revenue requirement issues. She has testified at several electric restructuring hearings in Alberta, Canada, sanitary sewer system hearings in Missouri and electric rate hearings in Iowa.

Drazen Consulting Group offers economic, strategic planning and regulatory consulting services to clients that include industrial utility users, municipalities, schools, hospitals, utilities and government agencies. The founding firm (Michael Drazen and Associates) was established in 1937.

The firm's work covers all aspects of utility regulation (and deregulation), including revenue requirements, cost of capital, cost analysis, pricing, valuation, performance-based regulation and industry restructuring.

Ms. LaConte has a degree of Bachelor of Arts in Mathematics from Boston University in Boston, Massachusetts and a degree of Master of Business Administration from Washington University in St. Louis, Missouri.

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**Missouri Public
Service Commission**

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