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David M. Sommerer

Sponsoring Party:

MoPSC Staff

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GR-2009-0417

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June 2, 2011

MISSOURI PUBLIC SERVICE COMMISSION

UTILITY SERVICES DIVISION

DIRECT TESTIMONY

OF

DAVID M. SOMMERER

ATMOS ENERGY CORPORATION

CASE NO. GR-2009-0417

Staff Exhibit No. *16-NP*
Date *9-14-11* Reporter *SL*
File No. *GR-2009-0417*

*Jefferson City, Missouri
June, 2011*

**** Denotes Highly Confidential Information ****

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OF
DAVID M. SOMMERER
ATMOS ENERGY CORPORATION
CASE NO. GR-2009-0417

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DIRECT TESTIMONY
OF
DAVID M. SOMMERER
ATMOS ENERGY CORPORATION
CASE NO. GR-2009-0417

Q. Please state your name and business address.

A. David M. Sommerer, P.O. Box 360, Jefferson City, MO. 65102.

Q. By whom are you employed and in what capacity?

A. I am the Manager of the Procurement Analysis Department with the Missouri Public Service Commission (Commission).

Q. Please describe your educational background.

A. In May 1983, I received a Bachelor of Science degree in Business and Administration with a major in Accounting from Southern Illinois University at Carbondale, Illinois. In May 1984, I received a Master of Accountancy degree from the same university. Also, in May 1984, I sat for and passed the Uniform Certified Public Accountants examination. I am currently a licensed CPA in Missouri. Upon graduation, I accepted employment with the Commission.

Q. What has been the nature of your duties while in the employ of the Commission?

A. From 1984 to 1990, I assisted with audits and examinations of the books and records of public utilities operating within the state of Missouri. In 1988, the responsibility for conducting the Actual Cost Adjustment (ACA) audits of natural gas utilities was given to the Accounting Department (now referred to as the Auditing Department). I assumed

1 responsibility for planning and implementing these audits and trained available Staff on the
2 requirements and conduct of the audits. I participated in most of the ACA audits from early
3 1988 to early 1990. On November 1, 1990, I transferred to the Commission's
4 Energy Department. Until November of 1993, my duties consisted of reviews of various
5 tariff proposals by electric and gas utilities, Purchased Gas Adjustment (PGA) reviews, and
6 tariff reviews as part of a rate case. In November of 1993, I assumed my present duties of
7 managing a newly created department called the Procurement Analysis Department. This
8 Department was created to more fully address the emerging changes in the gas industry
9 especially as they impacted the utilities' recovery of gas costs. My duties have included
10 managing the five member staff, reviewing ACA audits and recommendations, participating
11 in the gas integrated resource planning project, serving on the gas project team, serving on the
12 natural gas commodity price task force, and participating in matters relating to natural gas
13 service in the state of Missouri. In July of 2006, the Federal Issues/Policy Analysis Section
14 was transferred to the Procurement Analysis Department. That group analyzes filings made
15 before the Federal Energy Regulatory Commission (FERC).

16 Q. What knowledge, skill, experience, training or education do you have in
17 these matters?

18 A. I have been assigned and testified in many PGA and ACA proceedings. I have
19 reviewed numerous ACA filings and have evaluated the purchasing practices of various
20 Local Gas Distribution Companies (LDC) in Missouri. I have also attended conferences and
21 seminars related to the natural gas futures market and other natural gas issues. In 2011, I
22 assisted in reviewing the National Regulatory Research Institute's paper on

1 Natural Gas Hedging at the request of Mr. Ken Costello, the paper's author. I have on several
2 occasions provided the Missouri Commission with natural gas supply and hedging overviews.

3 Q. Have you previously testified before this Commission?

4 A. Yes. A list of cases and issues in which I have filed testimony is included as
5 Schedule 1 of my testimony.

6 Q. Did you make an examination and analysis of the books and records of
7 Atmos Energy Corporation (Company or Atmos or LDC) in regard to matters raised in this
8 case?

9 A. Yes. I have examined all the records provided by Atmos in the context of the
10 issues I am addressing in this case. Since Atmos controls almost all the documentation
11 relevant to this issue, my opinion is subject to the information provided by the Company but it
12 is dependent on the Company to provide all relevant material.

13 **BACKGROUND**

14 Q. Please provided a background for this case.

15 A. The Procurement Analysis Department (Staff) reviewed
16 Atmos Energy Corporation's 2008-2009 Actual Cost Adjustment (ACA) filings, in
17 Case No. GR-2009-0417, for the former territories of Associated Natural Gas (ANG),
18 (Areas B, K and S), United Cities Gas (Areas P and U) and Greeley Gas (Area G). In the
19 context of this testimony, the term Local Distribution Company or LDC is referring to Atmos
20 Energy Corporation, the regulated utility. Staff's analysis consisted of a review and
21 evaluation of the Company's billed revenues and its natural gas costs for the period of
22 September 1, 2008, to August 31, 2009. A comparison of billed revenue recovery with actual
23 costs will yield either an over-recovery or under-recovery of the ACA costs.

1 Staff performed an examination of Atmos' gas purchasing practices to determine the
2 prudence of the Company's purchasing decisions. Staff also conducted a hedging review to
3 determine the reasonableness of the Company's hedging plans for this ACA period. Staff
4 conducted a reliability analysis of the Company's estimated peak day
5 requirements and capacity levels to meet those requirements. Staff's Recommendation in
6 Atmos Energy Corporation's 2008-2009 Actual Cost Adjustment was filed
7 December 30, 2010 and is attached as Schedule 2.

8 **EXECUTIVE SUMMARY**

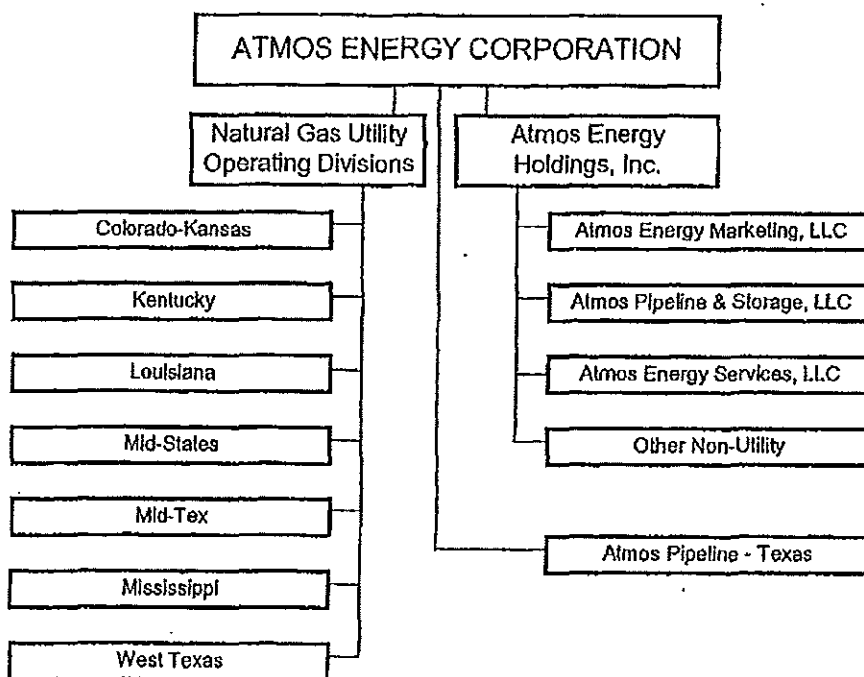
9 Q. Please provide an executive summary.

10 A. The issues in this case have been resolved with the exception of Staff's
11 proposed disallowance regarding Atmos' transactions with its affiliated marketing company.
12 Staff proposes an adjustment of (\$319,374.48) for the Hannibal area and an adjustment of
13 (\$81,852.13) for the Butler area related to the affiliated transactions between
14 Atmos Energy Corporation and Atmos Energy Marketing, LLC (AEM). Affiliate transactions
15 require greater scrutiny because they are not arms-length transactions and because there exists
16 a natural conflict of interest to agree upon terms that result in the 1) greatest overall profit to
17 the consolidated entity versus 2) best overall cost to the utility.

18 The gas supply transactions that Atmos entered into with its unregulated marketing
19 affiliate, AEM, have raised serious doubts as to their reasonableness and prudence. The Staff
20 has used information supplied by AEM as the basis for the fair market value of the underlying
21 service received from AEM.

Atmos Corporate Structure

Atmos operates in many different state jurisdictions and aggregates its various state operations into larger divisions. The Missouri LDC operations are part of Atmos' Mid-States division and its Colorado-Kansas division. Atmos is the sole owner of Atmos Energy Holdings, Inc. which in turn is sole owner of AEM. Atmos, as the owner, establishes the corporate governance parameters for AEM. See Diagram 1 below, showing the structure. The profits of AEM flow to its parent, Atmos, which has ultimate decision making control over its LDC operations as well as its subordinate affiliates, including AEM.



Atmos' Opportunity and Incentive to Maximize Profits of its Unregulated Operations

Because Atmos may see a fiduciary duty to maximize its profits for its shareholders, including the profits of its unregulated affiliate AEM, there exists a built-in conflict between

1 Atmos' duty to maximize shareholder profits and its obligation to prudently obtain reasonably
2 priced gas supplies for its regulated LDC operations. In addition, because senior
3 Atmos management controls both sides of the LDC's – affiliate transaction, the
4 Commission's Affiliate Rules provide for a higher level of scrutiny in the evaluation of
5 affiliate transactions. Transactions between Atmos and its unregulated affiliate AEM are
6 governed by the Commission's Affiliate Transaction rules 4 CSR 240-40.015 and 40.016.

7 Q. Why are arms-length transactions presumed to show fair market value but
8 affiliate transactions do not?

9 A. Arms-length transactions are between two separate entities each with their own
10 diverse interests to obtain the best terms for their respective entities. In contrast, the
11 transactions between Atmos and AEM are not "arms-length" transactions. AEM and Atmos
12 share limited resources on access to liquidity and counterparty credit exposures. The same
13 cannot be said for unaffiliated transactions. At a higher management level in Atmos'
14 organizational structure, there is common direction, organization, oversight, and control of
15 both Atmos' LDC operations and the operations of AEM. (See Atmos organizational chart
16 above). Both companies are controlled by a corporate parent that is interested in maximizing
17 the profitability of unregulated operations. In point of fact, a passive approach by the LDC in
18 reacting to cuts imposed by its affiliate supplier can work to the direct benefit of its affiliate
19 and parent company by increasing profitability at the expense of ratepayers. This was
20 illustrated in the last case, GR-2008-0364, where it had become apparent that as long as the
21 LDC's storage was not drawn down to a critical stage, the LDC leveraged its storage to allow
22 its affiliate supplier an extensive amount of leeway in fulfilling its nomination obligations to
23 the LDC and other customers. That same scenario cannot be applied to unaffiliated

1 transactions. For example, the time and quantity of day to day nominations can influence the
2 profitability of affiliated AEM and Atmos transactions. As Staff explained in the previous
3 ACA case, the fact that daily and monthly supplies are priced using different pricing
4 mechanisms creates the possibility for AEM to extract profit from the Missouri LDC by
5 optimizing the difference between the daily and the monthly market. Because of heightened
6 risk exposure and the potential for supply disruptions, an unaffiliated supplier would tend to
7 be risk averse to providing anything less than firm baseload and swing supplies.

8 Atmos' Compensation program aligns the interests of its regulated and
9 nonregulated operations

10 Q. How are issues of pay structure and executive compensation relevant to
11 this case?

12 A. The conflict of interest issue is illustrated by the alignment of Atmos and AEM
13 management interests through a common compensation structure as shown from excerpts
14 from Atmos Energy Corporation's 2009 Proxy Statement. As it relates to this testimony,
15 Atmos describes in its Proxy Statement that earnings are a key driver in setting incentive
16 compensation for Atmos executive management and that AEM earnings impact Atmos
17 earnings.

18 Annual Incentive Compensation. We believe it is important to provide
19 our named executive officers with a financial incentive to maximize the
20 Company's financial performance each year. Through our Annual
21 Incentive Plan for Management ("Incentive Plan"), we provide our
22 named executive officers, along with other officers, division presidents
23 and other key management employees, an opportunity to earn an annual
24 bonus based upon the Company's actual financial performance each
25 year. The Incentive Plan, which has been designed to comply with
26 Section 162(m) of the Internal Revenue Code, is based on our ability to
27 achieve a target level of earnings per share ("EPS") each year. The
28 EPS performance measurement is the lynchpin of both our annual and
29 long-term compensation programs. The HR Committee believes that
30 EPS is the most appropriate measurement of our financial performance

1 both on an annual and long-term basis, as it reflects the growth of both
2 our regulated and nonregulated operations. EPS is also one of the most
3 well-known measurements of overall financial performance, which is
4 commonly used by financial analysts as well as the investing public.
5 The committee believes that utilization of this measurement as the basis
6 for our incentive compensation programs aligns the interests of the
7 participants in the Incentive Plan and the LTIP, including our named
8 executive officers, with the interests of our shareholders (*emphasis*
9 *added*).

10 The target EPS goal also took into account earnings expected from our
11 nonregulated operations, including earnings from the provision of
12 natural gas management and marketing services to municipalities, other
13 local gas distribution companies and industrial customers as well as the
14 provision of natural gas transportation and storage services to certain of
15 our natural gas distribution divisions and third parties (*emphasis*
16 *added*).

17 The above proxy information indicates, from an auditor's perspective, a risk that
18 affiliate transactions are more likely structured to increase Atmos profits than to provide the
19 utility gas on the best terms available. The fact remains that Atmos management has a strong
20 interest in maximizing the profits of its non-regulated operations that provide gas supply
21 services to its regulated LDC operations. Gas supply audits must rely on the terms from
22 non-affiliated transactions (related to the gas acquired to supply Missouri customers) to
23 determine whether the costs requested to be charged through the ACA process are reasonable
24 and prudent.

25 **The Affiliate Transactions Rule Imposes Requirements That Provide**
26 **Transparency**

27 Staff's review of transactions between Atmos the LDC and its unregulated affiliate
28 AEM considers whether such transactions provided a financial advantage to the
29 affiliated entity to the detriment of customers of Atmos the LDC. While the
30 Commission's Affiliate Transaction Rule, 4 CSR 240-40.015, Section (2)(A), is not the only
31 basis for determining prudence of transactions, the rule states that a regulated gas corporation

1 shall not provide a financial advantage to an affiliated entity. It further provides how such
2 transactions are to be priced to prevent the passing of a financial advantage to an affiliate.
3 The Rule's pricing standard requires the regulated entity to compensate the affiliate for goods
4 or services at the lesser of the fair market price or the fully distributed cost to the regulated
5 gas corporation to provide the goods or services for itself. In Staff's prudence review of
6 Atmos' (the LDC) fair market value for a particular portfolio of gas supply, the Staff audit
7 determines whether the LDC's fair market value is different than AEM's fair market value. In
8 the event a difference exists, then Staff's audit determines whether any such difference can be
9 justified. Staff found a difference of \$401,226.61 between AEM's market value for gas
10 supplied to Missouri and the price ultimately charged to Missouri.

11 Q. Please explain Staff's review of fair market value in this case.

12 A. The reason the Staff made the adjustment in this case is that the customers in
13 the Hannibal and Butler areas should not have to pay more than "fair market value" for their
14 gas. In most cases, fair market value is determined by review of an arms-length transaction
15 with an unaffiliated supplier. When the LDC purchases its gas from its affiliate, the audit
16 must apply a higher degree of scrutiny to examine the transaction to determine whether the
17 LDC has conferred advantages or preferences to its affiliate to increase overall corporate
18 profits that would not otherwise be available to an unaffiliated supplier. Moreover, the
19 passing of an advantage or preference to the unregulated affiliate can create a situation where
20 captive ratepayers are paying higher gas costs in order to subsidize shareholder profits. The
21 request-for-proposal (RFP) process that is used to select the lowest bid among a pool of
22 qualified bidders does not set the true fair market price / value of gas supplies that are
23 provided *after* the bid has been let. There are several differences between the hypothetical

1 gas costs that are used to rank bid offers and the ultimate invoiced cost of gas. The RFP relies
2 on forecasted estimated First of Month (FOM) and Gas Daily Average (GDA) prices at index.
3 Gas purchases use actual quantities of FOM baseload and swing. The ratio of nominated
4 baseload to swing supplies can increase affiliate profits. Real price, quantities of gas
5 nominated, the ratio of baseload to swing, and excessive reliance on storage can all work to
6 confer profit advantages to the affiliate. A thorough review of the apples to oranges
7 difference between estimated costs in bid evaluation and the actual costs incurred after the
8 bid is awarded raises the larger question of the soundness of RFP design. This will be
9 discussed later in testimony.

10 Q. What are the pertinent records that AEM is required to keep and provide to
11 Staff under the requirements of the affiliate transaction rule?

12 A. The rule states:

13 6) Records of Affiliated Entities.

14
15 (A) Each regulated gas corporation shall
16 ensure that its parent and any other affiliated
17 entities maintain books and records that
18 include, at a minimum, the following information
19 regarding affiliate transactions:

20
21 1. Documentation of the costs associated
22 with affiliate transactions that are incurred
23 by the parent or affiliate and charged to the
24 regulated gas corporation;

25
26 2. Documentation of the methods used
27 to allocate and/or share costs between affiliated
28 entities, including other jurisdictions
29 and/or corporate divisions;

30
31 3. Description of costs that are not subject
32 to allocation to affiliate transactions and
33 documentation supporting the nonassignment
34 of these costs to affiliate transactions;

1 Q. What information did Atmos provide to support its compliance with the rule
2 requirements for gas supply costs with its affiliate.

3 A. Atmos' position is that its RFP process sets the fair market value for a
4 particular transaction. (Company responses to Data Requests 79 and 80). Staff contends that
5 as part of its prudence review the Staff must inquire into the fair market value of what AEM
6 actually paid for its gas supply and/or transportation because this information is relevant to
7 determining Atmos' fair market value. In the past ACA case, Atmos has contended that fully
8 distributed cost is not directly available because Atmos has no gas supply department capable
9 of negotiating various types of supply with other marketers/producers to create a diversified
10 supply portfolio. This raises a red flag to Staff because there are several key gas procurement
11 functions performed by an LDC. These include but are not limited to financial hedging, peak
12 day planning, acquisition of capacity agreements, nomination of supplies, storage monitoring,
13 weather monitoring, end-use transport monitoring, imbalance tracking, and gas accounting
14 functions. Sometimes Atmos avoids key gas procurement functions by issuing an RFP that
15 includes a total asset management arrangement. In Missouri, the tendency has been for
16 Atmos to bundle its RFP as a full-requirements supply (FOM baseload and swing gas)
17 contract. The asset management agreement is less frequently used in Missouri by Atmos.
18 Atmos RFP design raises the question: If an asset management agreement is designed to
19 optimize the LDC's gas supply, whose obligation is it to optimize full-requirements gas
20 supply deals? The LDC has, in fact, suggested in its RFP materials that it ** _____

21 _____ **. The Company from 2004 through 2006
22 consolidated many of its gas procurement services to another unregulated affiliate,

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1 Atmos Energy Services (AES). In the past several years, since 2007, Atmos has used its
2 unregulated shared services function called "gas supply & services" on behalf of its LDCs.

3 The Company has made a management decision to issue formal and specifically
4 structured RFPs in its Kentucky/Mid-States Division, which includes Missouri. Should the
5 Company come forward in its testimony with an explanation of its fully-distributed cost,
6 rather than its contention that fully distributed cost is not directly available, then Staff will
7 address the Company's fully distributed cost in its testimony. The AEM information that
8 Atmos provided to Staff was mainly limited to a spreadsheet that showed AEM's
9 characterization of the revenues and costs associated with the Missouri affiliated gas deals.

10 **AEM Documents Are Not Responsive to Staff's Inquiry**

11 Q. Please discuss what Atmos has provided in the context of the
12 above requirements.

13 A. Atmos has provided an after-the-fact AEM spreadsheet that aggregates AEM's
14 supplies on the Panhandle Eastern Pipeline (PEPL) system. It also provided 1) transaction
15 confirmations for some of these supplies; and 2) a sample of invoices related to those
16 supplies. Other documents previously provided include a trader validation report and AEM's
17 risk management policy, and a flow chart.

18 Q. Do you believe these documents are adequate to show that Atmos profits are
19 not being subsidized through the affiliated gas purchases from AEM?

20 A. No. The AEM spreadsheet is an after-the-fact analysis prepared by AEM at
21 Staff's request. AEM has not shown how the generic PEPL supplies were related to various
22 deals or obligations to serve specific markets. AEM's spreadsheet did show it was
23 occasionally using the ** _____

1 ** . AEM's pricing practice, in part, was responsible for producing
2 some relatively large AEM profits because AEM charged its LDC a higher **

3
4 ** . These types of practices have the potential of feeding profits to Atmos
5 shareholders at the expense of captive ratepayers. The Rule requires an assessment of all
6 AEM costs associated with or allocated to the transaction. If AEM had provided this
7 information to Staff, which it did not, AEM would be able to demonstrate its overhead costs
8 at the time of the deal and Staff would be able to consider that information in its prudence
9 review. Because AEM did not document its cost allocation methodologies or its
10 pricing/trading, the Staff is unable to consider that information for possible reduction of the
11 proposed disallowance.

12 **How Staff Determined its Proposed Disallowance**

13 Q. Please explain the gas supply at issue in this case.

14 A. For the 2008-2009 ACA period ending August 2009 Atmos had the
15 following affiliated supply and Asset Management Arrangements (AMA). These
16 agreements were executed between Atmos Energy Corporation (Atmos) and
17 Atmos Energy Marketing, LLC (AEM).

- 18 1. The Hannibal/Canton supply-only agreement effective 4-1-08 to 3-31-09.
19 2. The Rich-Hume AMA effective 4-1-07 to 3-31-09 and 4-1-09 to 3-31-11
20 3. The Butler system supply-only agreement effective 11-1-07 to 10-31-08.

21 The Staff's proposed adjustments are for affiliated transactions between Atmos and AEM in
22 the Hannibal area and the Butler area. .

23 The Hannibal/Canton supply agreement was effective from September 2008 until
24 March 2009 during the ACA period. The Butler supply agreement was effective during the

1 first 2 months of the ACA period. These are supply-only agreements, meaning that AEM
2 provided the entire supply during the effective dates, but did not use Atmos' transportation or
3 storage contracts under any Asset Management Agreements.

4 Q. What did Staff consider in its review of the gas supply for this ACA period?

5 A. In addition to the prudence standard, the Staff applied the affiliate transaction
6 costing standards as required by the Commission's Affiliate Transaction Rules. These costing
7 standards require Atmos the LDC to buy services from its affiliate at the lesser of fair market
8 value or the LDC's fully distributed cost (4 CSR 240-40.015, Affiliate Transactions).

9 Q. How did Staff determine a disallowance in this case?

10 A. Staff determined the amount of its proposed disallowance based upon AEM
11 workpapers for the fair market value of its own supplies. The Staff further adjusted the
12 AEM assessment of its fair market value to correct for various inconsistencies in the original
13 AEM calculation. These inconsistencies are described in detail in Schedule 3, but they
14 essentially include corrections to AEM's Profit & Loss statement for its failure to include
15 certain December 2008 supplies and its failure to reconcile the AEM spreadsheet sales
16 volumes back to the AEM invoices to the LDC. The Staff supports this disallowance because
17 it brings the costs passed through the ACA to a level that reflects the reasonable fair market
18 value that is based on AEM's costs for whatever types of supply and transportation
19 combinations that AEM has chosen to fulfill its firm sales contract with Atmos the LDC.

20 Q. Why has the Staff disallowance changed after the ACA recommendation was
21 filed 12/30/10?

22 A. Staff's recommendation in the 2008-2009 Actual Cost Adjustment Filing,
23 dated December 30, 2010, contained a recommended disallowance of \$495,017. A Staff

1 | check of the workpapers lowered the recommended disallowance to \$491,206.40 because of
2 | 1) minor rounding differences, 2) a reduction for December 2008 because of recalculation for
3 | missing AEM December 2008 information and 3) a reduction for February 2009 because of
4 | reconsideration of cost of gas (used in both baseload supply packages to calculate the
5 | WACOG) . This calculation is shown as Revision 1 in the Staff workpapers. Revision 1 was
6 | made prior to Staff's receipt of AEM's corrected prices and volume information for
7 | December 2008.

8 | Staff revised its recommendation by using a different methodology of allocating the
9 | AEM supply purchases to cover the Atmos purchases for each month. In Staff's revision the
10 | AEM baseload gas purchases are assigned to serve the LDC's baseload purchases and the
11 | AEM daily gas purchases are assigned to serve the LDC's swing purchases. In instances
12 | where there are not enough daily purchases to serve the LDC's swing volume requirements,
13 | the remainder was priced at baseload prices because the AEM baseload volumes were
14 | sufficient to cover the remaining balance for the volumes supplied to the LDC. This revised
15 | methodology *lowers* the recommended disallowance to \$434,314.81. This calculation is
16 | shown as Revision 2 in the Staff workpapers and was made prior to Staff's receipt of AEM's
17 | corrected prices and volume information for December 2008.

18 | Revision 3 in the Staff workpapers updates Revision 2 for the AEM supplemental
19 | price and volume information for December 2008, received by Staff 4/29/11. It lowers the
20 | recommended disallowance to \$401,226.61.

21 | Staff workpapers are included as Schedule 3.

22 | Q. During the traditional ACA process in Missouri, does the Company file
23 | testimony accompanying its initial ACA filing?

1 A. No. The vast majority of issues that could be raised in an ACA do not rise to
2 the level of requiring a hearing, and many ACA dockets close without the need for a
3 procedural schedule. Only when there is a serious disagreement regarding an adjustment to
4 the ACA balance is a procedural schedule set by the Commission.

5 In the process of making its ACA recommendation, the Staff has raised the question of
6 the prudence and the reasonableness of Atmos' gas supply transactions with its unregulated
7 affiliate AEM. At the time the Company filed its ACA and the Staff subsequently filed its
8 recommendation, the Company had not provided any information that demonstrates that AEM
9 brought any special skills or value-added capability to Atmos LDC gas purchasing. Atmos,
10 the largest LDC in the United States, is capable of making natural gas purchases and could
11 have acquired the gas supply for itself rather than through AEM. Atmos has not demonstrated
12 that a markup above AEM's cost is just and reasonable.

13 Q. Why is there no disallowance, as in the last case, related to the prudence of
14 Atmos decisions regarding supply cuts?

15 A. The Staff is still concerned about Atmos' follow-up with its supplier when the
16 supplier fails to perform. ** _____

17 _____ **. However, after examining the duration and
18 materiality of those cuts, the Staff is not proposing a disallowance related to supply
19 nominations and cuts in this case. Had the weather been different, had the LDC deviated
20 from its Gas Supply Plan Procedure, or had there been pipeline ruptures, the resulting supply
21 and the impact to the LDC may have been different. That fact that Staff is not proposing a
22 prudence adjustment related to supply cuts in this case does not cause Staff's concerns to
23 go away.

Staff Questions the Value of AEM's Supply Services

Q. What factors other than cost does Staff consider in evaluating the value of the gas supply provided by the affiliate?

A. Staff's recommend adjustment is based on the information provided by AEM. The chief reason why Staff has inquired into the fair market value of the gas supplies that AEM provided to Atmos (the LDC) is that it is possible for AEM to use high risk interruptible or spot gas, in addition to interruptible transportation, or other risk-taking measures to fulfill its firm service obligation with Atmos the LDC.

Q. Why do you make this distinction?

A. The fair market value for firm gas supplies is higher than the market value for interruptible or spot gas supplies with interruptible transportation. Firm gas supplies and firm transportation represent the highest quality and most dependable level of service that can be provided to captive ratepayers. If an affiliated gas supplier assembles a patchwork of interruptible spot gas and transportation and then sells it to the utility under its "firm" contract obligation, then captive ratepayers would not be getting the level of service and reliability that they are paying for - truly firm gas service. A further technique that may be available to an affiliated marketer that is not available to unaffiliated suppliers is the use of a "credit sleeve". A "credit sleeve" describes a situation where a supplier that would not qualify for the LDC's credit requirements is approved for the affiliate marketer's portfolio. The marketer may not pass the risk or rewards of dealing with that self-same counterparty, allowing the Company to leverage supplier risk and create a "value play". The Staff is not alleging that a type of "credit sleeve" has taken place in this instance, but offers this explanation to illustrate one of many practices that make Staff's scrutiny of the affiliated marketing company's fair market value relevant to its prudence analysis.

1 Further serious doubt regarding the prudence of the transactions between Atmos and
2 AEM is raised by AEM's P&L spreadsheet because it shows AEM's fair market value for gas
3 supply was much less than what it charged its regulated parent Atmos. This raises the
4 question: Why can't Atmos LDC buy the same gas supplies at the same pricing from the
5 same suppliers that AEM buys from in a competitive market at "arms length"?

6 Q. Is this the same affiliate issue as in Case No.GR-2008-0364?

7 A. Yes. The supply contracts with the affiliate started in the GR-2008-0364 case
8 and continue in this case.

9 **Atmos Gas Supplier and RFP Process**

10 Q. Did Atmos use an RFP process to obtain this supply?

11 A. Yes. Atmos issued a Request For Proposal (RFP) for its gas supply needs for
12 the Actual Cost period under review. Atmos awarded contracts to its affiliate
13 Atmos Energy Marketing (AEM) in the Missouri service areas.

14 Q. Please discuss the Atmos RFP process.

15 A. At the outset, I reemphasize that an RFP bid-letting process alone does not set
16 the fair market value/price of supplies. The RFP process may assist in a determination of the
17 fair market value, but it is not dispositive. The RFP evaluations use hypothetical volumes,
18 forecasted index prices, and assumptions about ratios of swing to baseload gas. An evaluation
19 of RFP bid responses does not represent the actual gas costs that appear on invoices.
20 Furthermore, based on Staff's evaluation of the reduced number of conforming bidders that
21 have responded to the Hannibal/Bowling Green RFP over several past RFP periods, the Staff
22 has serious concerns over the purported robustness of Atmos' RFP process and Atmos'

1 business model that calls for whole-requirements (combined FOM baseload and daily priced
2 swing gas) bidding.

3 Q. Please explain.

4 A. In recent RFP periods the number of ** _____

5 — **. This is an indication that the RFP process may not be as robust as alleged. Possible
6 reasons for this include:

7 A) ** _____

8 _____

9 _____

10 _____

11 _____

12 _____

13 _____

14 _____ **.

15 B) ** _____

16 _____

17 _____ **.

18 C) Illinois experience is similar to the Missouri experience –Illinois has voiced
19 concerns over RFP design and has also experienced lengthy contested ACA
20 /affiliate transactions proceedings.

21 D) ** _____

22 _____

23 _____

24 _____ **.

25 Q. You previously mentioned the firmness of the supply; do you have other
26 concerns here?

27 A. Yes. As discussed in the previous case, ** _____

28 _____ **. This
29 practice is not consistent with an LDC's expectation of acquiring and locking in some
30 baseload supply in advance of winter and providing supply and pricing stability to ratepayers
31 during the coldest months of the winter. Staff's examination of some of the underlying

1 AEM/AEC contracts revealed further causes of concern for reliability of supply: 1) the
2 contract's service level was left blank instead of indicating firm, 2) the contract's delivery
3 point required a haven delivery but in reality used a constrained downstream secondary point,
4 and 3) the contract did not include nomination deadlines.

5 Q. Are there any other issues regarding how Atmos chooses its gas supply and the
6 implications of those decisions on fair market value?

7 A. A major policy issue related to Atmos' RFP process and the determination of
8 fair market value is the question of how AEM's choice of gas suppliers and types of supply,
9 and the risks inherent in those types of supply, may impact the prices ultimately paid by
10 Atmos' customers. These matters raise serious questions during Staff's prudence review of
11 the LDC's gas supply decisions in its transaction with its affiliate AEM. For example, are the
12 AEM suppliers the same suppliers that lost the bid in the original Atmos RFP process? If the
13 AEM suppliers are different than the suppliers bidding into the Atmos RFP process, then why
14 don't the AEM suppliers respond to Atmos' RFPs? Staff's prudence review of Atmos' gas
15 supply decisions is thwarted and incomplete without answers to these questions.

16 To further explain the reasons behind Staff's concerns, consider the following
17 example: Assume that suppliers A, B, and C, are simply not bidding into Atmos' RFP, but
18 they routinely supply AEM. In examining Atmos' purchases for prudence, Staff can not
19 overlook the fact that Atmos' LDC gas supply department and AEM brokers are soliciting
20 the same gas suppliers and the same transportation markets. AEM profits on buying gas more
21 cheaply than it sells it. AEM's profits go to Atmos' shareholders. In turn, Atmos (the LDC)
22 passes its gas costs to the ratepayer. Staff's prudence review is driven by its concern that
23 Atmos and AEM are dealing fairly and transparently in a manner that assures 1) Missouri's

1 captive ratepayers are paying the lowest reasonable total cost for firm gas supplies, 2) Atmos
2 has obtained the lowest reasonable cost for firm gas supplies for its consumers, and 3) that
3 ratepayers are receiving the reliability of the firm gas supplies and firm transportation that
4 they are paying for.

5 **Atmos RFP Process in Other States**

6 Q. Are you aware of whether Atmos conducts affiliated transactions with AEM in
7 other states?

8 A. Yes. In addition the Staff has monitored recent Atmos' transactions with AEM
9 in the states of Kentucky, Tennessee, Georgia, Kansas, Virginia, and Illinois where Atmos
10 provides regulated gas service.

11 **SUMMARY**

12 Q Why does Staff consider an adjustment to the invoiced cost of gas necessary in
13 this case?

14 A. As previously discussed, the disallowance is necessary due to the
15 unavailability of detailed AEM records/procedures of how AEM allocates the costs associated
16 with its supplies. In addition there is no AEM evaluation of the economics of the deal. Staff
17 considers this unusual because publicly available statements from Atmos indicate that AEM
18 monitors risk and maintains a flat trading book and does not engage with speculative trading.
19 My understanding of the practice of keeping a "flat book" is that the marketer attempts to
20 match its exposure to price increases and decreases by closely matching the volume and price
21 risk of its purchases (supply) with the volume and price risk of its sales (markets).

22 In addition, Atmos has provided no compelling reason why AEM is able to buy
23 cheaper supplies than its LDC gas purchasing function. The main reason Atmos claims that

1 its affiliate AEM can buy cheaper supplies is because of its marketer expertise. The
2 Company's argument seems to be that the LDC does not have the expertise to buy gas directly
3 from suppliers -- a business model chosen and implemented by Atmos. This is inconsistent
4 with Atmos' declaration that it is the largest natural-gas-only distributor in the United States.
5 It is inconsistent with the fact that in evaluating the design and operation of its boilerplate
6 RFP, Atmos must have expertise to evaluate and deal directly with the same suppliers that are
7 serving its affiliate AEM.

8 In summary, the proposed disallowance results from the Company's own failure to
9 fully comply with the record-keeping requirements of the Affiliate Rules and its inability to
10 explain the reasonableness of its affiliate transaction.

11 Q. Does this conclude your direct testimony?

12 A. Yes, it does.

BEFORE THE PUBLIC SERVICE COMMISSION

OF THE STATE OF MISSOURI

In the Matter of Atmos Energy Corporation's)
Purchased Gas Adjustment)
)
)

File No. GR-2009-0417

AFFIDAVIT OF DAVID M. SOMMERER

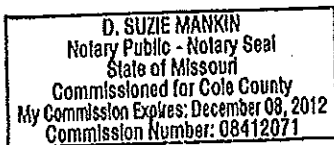
STATE OF MISSOURI)
) ss.
COUNTY OF COLE)

David M. Sommerer, of lawful age, on his oath states: that he has participated in the preparation of the foregoing Direct Testimony in question and answer form, consisting of 22 pages to be presented in the above case; that the answers in the foregoing Direct Testimony were given by him; that he has knowledge of the matters set forth in such answers; and that such matters are true and correct to the best of his knowledge and belief.

David M. Sommerer

David M. Sommerer

Subscribed and sworn to before me this 2nd day of June, 2011.



Suzie Mankin
Notary Public

CASES WHERE TESTIMONY WAS FILED

DAVID M. SOMMERER

COMPANY	CASE NO.	ISSUES
Atmos Energy Corporation	GR-2008-0364	Affiliated Transactions
Missouri Gas Energy	GR-2009-0355	PGA tariff
Laclede Gas Company	GT-2009-0026	Tariff Proposal, ACA Process
Missouri Gas Utility	GR-2008-0060	Carrying Costs
Laclede Gas Company	GR-2007-0208	Gas Supply Incentive Plan, Off-system Sales, Capacity Release
Laclede Gas Company	GR-2005-0284	Off-System Sales/GSIP
Laclede Gas Company	GR-2004-0273	Demand Charges
AmerenUE	EO-2004-0108	Transfer of Gas Services
Aquila, Inc.	EF-2003-0465	PGA Process, Deferred Gas Cost
Missouri Gas Energy	GM-2003-0238	Pipeline Discounts, Gas Supply
Laclede Gas Company	GT-2003-0117	Low-Income Program
Laclede Gas Company	GR-2002-356	Inventory, Off-System Sales
Laclede Gas Company	GR-2001-629	Inventory, Off-System Sales
Laclede Gas Company	GR-2001-387	ACA Price Stabilization
Missouri Gas Energy	GR-2001-382	ACA Hedging/Capacity Release
Laclede Gas Company	GT-2001-329	Incentive Plan
Laclede Gas Company	GO-2000-394	Price Stabilization
Laclede Gas Company	GT-99-303	Incentive Plan
Laclede Gas Company	GC-99-121	Complaint PGA
Laclede Gas Company	GR-98-297	ACA Gas Cost
Laclede Gas Company	GO-98-484	Price Stabilization
Laclede Gas Company	GR-98-374	PGA Clause

COMPANY	CASE NO.	ISSUES
Missouri Gas Energy	GC-98-335	Complaint Gas Costs
United Cities Gas Company	GO-97-410	PGA Clause
Missouri Gas Energy	GO-97-409	PGA Clause
Missouri Gas Energy	GR-96-450	ACA Gas Costs
Missouri Public Service	GA-95-216	Cost of Gas
Missouri Gas Energy	GO-94-318	Incentive Plan
Western Resources Inc.	GR-93-240	PGA tariff, Billing Adjustments
Union Electric Company	GR-93-106	ACA Gas Costs
United Cities Gas Company	GR-93-47	PGA tariff, Billing Adjustments
Laclede Gas Company	GR-92-165	PGA tariff
United Cities Gas Company	GR-91-249	PGA tariff
United Cities Gas Company	GR-90-233	PGA tariff
Associated Natural Gas Company	GR-90-152	Payroll
KPL Gas Service Company	GR-90-50	Service Line Replacement
KPL Gas Service Company	GR-90-16	ACA Gas Costs
KPL Gas Service Company	GR-89-48	ACA Gas Costs
Great River Gas Company	GM-87-65	Lease Application
Grand River Mutual Tel. Company	TR-87-25	Plant, Revenues
Empire District Electric Company	WR-86-151	Revenues
Associated Natural Gas Company	GR-86-86	Revenues, Gas Cost
Grand River Mutual Telephone	TR-85-242	Cash Working Capital
Great River Gas Company	GR-85-136	Payroll, Working Capital
Missouri-American Water Company	WR-85-16	Payroll

SCHEDULE 2

HAS BEEN DEEMED

HIGHLY CONFIDENTIAL

IN ITS ENTIRETY

SCHEDULE 3

HAS BEEN DEEMED

HIGHLY CONFIDENTIAL

IN ITS ENTIRETY