

*Exhibit No.:*  
*Issues:* *Cash Working Capital;*  
*Advertising Expense;*  
*Dues and Donation;*  
*Injuries and Damages;*  
*Insurance and Miscellaneous*  
*Test Year Adjustments*  
*Witness:* *Scott D. Clark*  
*Sponsoring Party:* *MoPSC Staff*  
*Type of Exhibit:* *Direct Testimony*  
*Case No.:* *HR-2005-0450*  
*Date Testimony Prepared:* *October 14, 2005*

**MISSOURI PUBLIC SERVICE COMMISSION**

**UTILITY SERVICES DIVISION**

**DIRECT TESTIMONY**

**OF**

**SCOTT D. CLARK**

**AQUILA, INC. d/b/a AQUILA NETWORKS – L&P – STEAM**

**CASE NO. HR-2005-0450**

*Jefferson City, Missouri*  
*October 2005*

**BEFORE THE PUBLIC SERVICE COMMISSION**  
**OF THE STATE OF MISSOURI**

In the Matter of the Tariff Filing of Aquila, Inc.,	)	
to Implement a General Rate Increase for	)	Case No. HR-2005-0450
Retail SteamHeat Service Provided to Customers	)	Tariff No. YH-2005-1066
in Its L&P Missouri Service Area.	)	

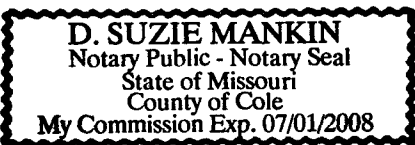
AFFIDAVIT OF SCOTT CLARK

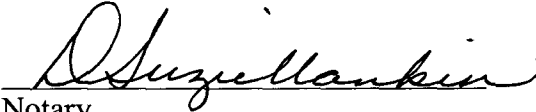
STATE OF MISSOURI	)	
	)	ss.
COUNTY OF COLE	)	

Scott Clark, being of lawful age, on his oath states: that he has participated in the preparation of the following Direct Testimony in question and answer form, consisting of 22 pages to be presented in the above case; that the answers in the following Direct Testimony were given by him; that he has knowledge of the matters set forth in such answers; and that such matters are true and correct to the best of his knowledge and belief.

  
\_\_\_\_\_  
Scott Clark

Subscribed and sworn to before me this 12<sup>th</sup> day of October 2005.



  
\_\_\_\_\_  
Notary

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**SCOTT D. CLARK**

**AQUILA, INC. d/b/a AQUILA NETWORKS – L&P – STEAM**

**CASE NO. HR-2005-0450**

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1 **DIRECT TESTIMONY**

2 **OF**

3 **SCOTT D. CLARK**

4 **AQUILA, INC. d/b/a AQUILA NETWORKS – L&P –STEAM**

5 **CASE NO. HR-2005-0450**

6 Q. Please state your name and business address.

7 A. My name is Scott D. Clark, 615 East 13<sup>th</sup> Street, Kansas City, MO, 64106.

8 Q. By whom are you employed and in what capacity?

9 A. I am a Regulatory Auditor for the Missouri Public Service Commission  
10 (Commission or MoPSC).

11 **BACKGROUND OF WITNESS**

12 Q. Please describe your education and other qualifications.

13 A. I graduated from Northwest Missouri State University in Maryville,  
14 Missouri, in May of 2004, with Bachelor of Science degrees in Accounting and  
15 Corporate Finance. I commenced employment with the Commission in September 2004.

16 Q. Have you worked on any other cases since your employment with the  
17 Commission?

18 A. Yes. I have worked on a variety of different cases since my employment  
19 began with the Commission. Below is a list of cases that I have worked on:

- 20 • Case No. EO-2005-0270 In the Matter of the Application of Kansas City Power  
21 & Light Company for Authority to Sell to Aquila, Inc. Certain Electric  
22 Transmission Facilities

- 1 • Case No. GM-2005-0136 In the matter of the Application for authority of  
2 Sendero SMGC LP Acquisition Company, and Sendero SMGC GP Acquisition  
3 Company to purchase the partnership interests of DTE Enterprises, Inc. and DET  
4 Ozark, Inc
- 5 • Case No. WO-2005-0206 In the Matter of the Joint Application of Silverleaf  
6 Resort, Inc. and Algonquin Water Resources of Missouri, LLC for Authority for  
7 Silverleaf Resorts, Inc. to Sell Certain Assets to Algonquin Water Resources of  
8 Missouri, LLC
- 9 • Case No. WR -2006-0091 In the matter of Stockton Hills Water Company small  
10 company rate increase.
- 11 • Case No. QS-2006-0001 In the matter of Hickory Hills Water & Sewer Company  
12 small company rate increase.

13 **EXECUTIVE SUMMARY**

14 Q. Please provide a summary of each of the items you will be sponsoring.

15 A. An analysis of Cash Working Capital was done by performing a lead/lag  
16 study. Each of the major expenses was evaluated to determine a reasonable expense lag.  
17 The Company's revenue lead was accepted. The net of the expense lag and revenue lead  
18 resulted in a positive cash working capital requirement. This means that the shareholders  
19 supplied the cash working capital during the year. An addition to rate base was made to  
20 account for this.

21 Advertising expenses were adjusted to restate test year levels to reflect only the  
22 allowable portion of advertising expense. Only advertising that is considered useful in  
23 the provision of adequate service (General) and advertising that conveys the ways to use

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1 the Company's service safely and to avoid accidents (Safety) was included for  
2 advertising expenses.

3 Dues and donations were excluded from the cost of service.

4 Injuries and damages were normalized by reflecting a 36-month average of actual  
5 claim payouts. A period of 36-months was used to best smooth the effect of annual  
6 fluctuations in actual payouts.

7 Insurance was annualized based on the most current insurance premiums available  
8 through the end of the test year update period.

9 Miscellaneous test year adjustments were made to reflect the  
10 removals/reclassifications of various test year accounts that the Company made and Staff  
11 agreed with.

12 **PURPOSE OF TESTIMONY**

13 Q. With reference to Case No. HR-2005-0450, have you made an  
14 examination of the books and records of Aquila Networks-L&P (L&P) division of  
15 Aquila, Inc (Aquila or Company)?

16 A. Yes, I have, in conjunction with other members of the Commission Staff  
17 (Staff).

18 Q. What are your areas of responsibility in regard to Case No.  
19 HR-2005-0450?

20 A. I will be sponsoring the areas of cash working capital, advertising  
21 expense, dues and donations expense, insurance expense, injuries and damages expense,  
22 and miscellaneous test year adjustments.

23 Q. Will your testimony be addressing L&P steam?

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1           A.     Yes, my testimony will address the areas I previously identified and relate  
2 specifically to the steam operations of L&P (the former St. Joseph Light & Power  
3 Company). L&P was acquired and merged with Aquila December 31, 2000.

4           Q.     What knowledge, skill, experience, training or education do you have in  
5 regulatory matters?

6           A.     Since commencing employment with the Commission, I have attended  
7 various in-house training seminars and have reviewed in-house training materials. I  
8 worked on two small water and sewer cases, which have provided a strong basis in the  
9 ratemaking process and an in-depth understanding on certain issues. I have also worked  
10 closely with senior auditors and supervisors, whom possess extensive regulatory  
11 knowledge.

12          Q.     Are you sponsoring any accounting schedules in this case?

13          A.     Yes. I am sponsoring Accounting Schedule 8, Cash Working Capital.

14          Q.     Please identify which adjustments you are sponsoring in this case.

15          A.     I am sponsoring the following Income Statement adjustments for L&P  
16 steam:

17                 Advertising Expense: S-16.10, S-23.9, S-24.10, S-26.10, S-27.1,  
18                 S-28.1, S-29.10, S-30.19, S-32.19, S-39.2, S-40.13, S-42.9;

19                 Dues & Donations: S-16.9, S-18.18, S-20.9, S-24.9, S-26.9, S-29.9,  
20                 S-30.18, S-32.18, S-39.1, S-40.11, S-41.10;

21                 Insurance Expense: S-33.1, S-34.2;

22                 Injuries & Damages: S-34.1, S-34.3; and

23                 Misc. Test Year Adjustments: S-40.12.

24 In addition to those adjustments, I am sponsoring the rate base components regarding  
25 Cash Working Capital found on Accounting Schedule 2, which include the federal and

1 state income tax offset and the interest offset. The calculation of Cash Working Capital  
2 is found on Schedule 8.

3 **CASH WORKING CAPITAL**

4 Q. What is Cash Working Capital (CWC)?

5 A. Within the confines of a rate case heard before this Commission, CWC is  
6 the amount of cash necessary for a utility to pay the day-to-day expenses incurred to  
7 provide utility services to its respective customers.

8 Q. How has Aquila's financial condition impacted Staff's analysis of CWC?

9 A. Aquila's financial condition was examined very closely to ensure that any  
10 adverse effects of the Company's financial condition were not reflected in the calculation  
11 of CWC.

12 Q. What types of adverse effects due to the Company's financial condition  
13 could be reflected in the calculation of CWC?

14 A. As a result of the Company's poor credit ratings, some vendors now  
15 require certain expenses, such as purchased power and fuel purchases, to be paid  
16 differently than when Aquila was considered to be an investment grade company.

17 Q. How have these expenses been paid differently?

18 A. Because of Aquila's poor financial condition, methods such as  
19 prepayments, early pays, letters of credit, and collateral have been required by concerned  
20 vendors. The need to use different methods of payment have associated costs which  
21 impact the Company's CWC needs.

22 Q. Can you please describe these different methods of payments?



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1           A.     Yes. When a vendor requires prepayments, the customer must pay, in  
2 advance, for goods or services. Early pays are a type of accelerated payments. Early  
3 payments are usually required to be paid after the goods or services are provided, but  
4 prior to the normal due date shown on the invoice/bill. Letters of credit are usually  
5 issued by banks, to the Company, which the company can present to third parties as proof  
6 of ability to pay. There are usually fees involved with letters of credit. The use of  
7 collateral is a means by which vendors hold cash, which is usually obtained by wired  
8 funds from the Company, as a type of “insurance” to cover defaulted payments. These  
9 methods of payments are required by some vendors when a customer is considered to be  
10 a poor credit risk. Staff’s approach to calculating CWC for this case is to mitigate, as  
11 much as possible, any adverse effects relating to Aquila’s financial condition.

12           Q.     How long has Aquila’s financial condition come into question?

13           A.     Aquila first experienced financial difficulties in early 2002. Its financial  
14 condition deteriorated after the collapse of Aquila’s non-regulated operations. Much of  
15 the information examined relating to the cash management of the company is impacted  
16 by its financial condition. Because the adverse financial conditions were not related to  
17 the regulated utility operations of Aquila, Staff spent a considerable amount of time  
18 determining the appropriate CWC by removing the negative impact of the financial  
19 condition caused by the non-regulated operations so that Aquila’s utility customers would  
20 not be harmed.

21           Q.     Where are the results of the Staff’s CWC analysis?

22           A.     The results of CWC is reflected on the Rate Base Accounting Schedule 2,  
23 line 4 - Cash Working Capital. In addition to calculation of CWC on Schedule 8, there

1 are other off sets to rate base that are considered part of CWC. These additional CWC  
2 components are show on line 8 - Federal Tax Offset, line 9 - State Tax Offset, line 10 -  
3 City Tax Offset and line 11 - Interest Expense Offset on Schedule 2 Rate Base.

4 Q. Was a lead/lag study performed in this case?

5 A. Yes. The Staff performed a lead/lag study.

6 Q. Is the method you used to calculate L&P's CWC requirements the same  
7 method the Staff has used in previous rate cases?

8 A. Yes. The lead/lag method has been used by the Staff and adopted by the  
9 Commission in numerous rate proceedings dating back to the 1970s, including L&P's  
10 most recent rate cases (Case Nos. ER-2004-0034, GR-2004-0072 and ER-2001-0672).

11 Q. What is the purpose of a lead/lag study?

12 A. The lead/lag study determines the amount of cash that is necessary on a  
13 day-to-day basis for L&P to provide steam services to its customers. A lead/lag study  
14 analyzes the cash flows related to the payments received from its customers for the  
15 provision of steam services and the disbursements made by L&P to its suppliers and  
16 vendors of goods and services necessary to provide this steam services. A lead/lag study  
17 determines the number of days L&P has to make payments after receiving goods or  
18 services from a vendor and is compared with the number of days it takes L&P to receive  
19 payment for the steam services it provides to its customers. A lead/lag study also  
20 determines who provides CWC.

21 Q. What are the sources of CWC?

22 A. The shareholders and ratepayers are the sources of CWC.

23 Q. How do shareholders supply CWC?

1           A.     When L&P expend funds to pay for an expense before the ratepayers  
2 provide the cash, the shareholders are the source of the funds. This cash represents a  
3 portion of the shareholders' total investment in L&P. The shareholders are compensated  
4 for the CWC funds they provided by the inclusion of these funds in rate base. By  
5 including these funds in rate base, the shareholders earn a return on the funds they have  
6 invested.

7           Q.     How do ratepayers provide CWC?

8           A.     Ratepayers supply CWC when they pay for steam services received before  
9 L&P pay expenses incurred to provide that service. Ratepayers are compensated for the  
10 CWC they provide by reducing rate base by the amount of CWC the ratepayers provide.

11          Q.     How does the Staff interpret lead/lag study results?

12          A.     A positive CWC requirement indicates that, in the aggregate, the  
13 shareholders provided the CWC for the test year. This means that, on average, the utility  
14 paid the expenses incurred to provide the service to its customers before those customers  
15 had to pay the Company for the provision of utility service.

16          A negative CWC requirement indicates that, in the aggregate, the ratepayers  
17 provided funds to the Company in advance of payments. This means that, on average,  
18 the ratepayers paid for their steam services before the utility paid the expense incurred to  
19 provide those services.

20          Q.     Please explain the components of the Staff's calculation of CWC that  
21 appear on Accounting Schedule 8.

22          A.     The components of the Staff's calculation are as follows:

1                   1)     Column A (Account Description): lists the types of cash  
2                   expenses, which L&P pays on a day-to-day basis;

3                   2)     Column B (Test Year Expenses): provides the amount of  
4                   annualized expense included in the cost of service. It shows the dollars  
5                   associated with the items listed in Column A on an adjusted Missouri  
6                   jurisdictional basis;

7                   3)     Column C (Revenue Lag): indicates the number of days  
8                   between the midpoint of the provision of service by L&P and the payment  
9                   for the service by the ratepayer. Staff accepted Company's revenue lag in  
10                  this case;

11                  4)     Column D (Expense Lag): indicates the number of days  
12                  between the receipt of and payment for the goods and services (i.e., cash  
13                  expenditures) used to provide service to the ratepayer. The expense lags  
14                  addressed in this case are discussed later in this direct testimony;

15                  5)     Column E (Net Lag): results from the subtraction of the  
16                  Expense Lag (Column D) from the Revenue Lag (Column C);

17                  6)     Column F (Factor): expresses the CWC lag in days as a  
18                  fraction of the total days in the test year. This is accomplished by dividing  
19                  the Net Lags in Column E by 365;

20                  7)     Column G (CWC Requirement): shows the average amount  
21                  of cash necessary to provide service to the ratepayer. This is computed by  
22                  multiplying the Test Year Expenses (Column B) by the CWC Factor  
23                  (Column F).

1 Q. Please describe the revenue lag.

2 A. The revenue lag is the amount of time between the day L&P provides the  
3 service to customers, and when it receives payment from those customers for that service.  
4 The overall revenue lag in this case is the sum of three subcomponent lags. They are as  
5 follows:

6 1) Usage Lag: The midpoint of average time elapsed from the  
7 beginning of the first day of a service period through the last day of that  
8 service period;

9 2) Billing Lag: The period of time between the last day of the  
10 service period, the day the meter is read, and the day the bill is placed in  
11 the mail by the company;

12 3) Collection Lag: The period of time between the day the  
13 bill is placed in the mail by the company and the day the company  
14 receives payment from the ratepayer for services performed.

15 Q. Did L&P use the same three subcomponent lags discussed above in  
16 developing its total revenue lag?

17 A. Yes. Staff accepted the Company's revenue lag. The subcomponents of  
18 this revenue lag are identified below:

	<u>Company</u>
Usage Lag	15.21 days
Billing Lag	3.00 days
Collection Lag	<u>20.51 days</u>
Total	<u>38.71 days</u>

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Scott D. Clark

1 Q. What was the scope of the Staff's work in the calculation of expense lags  
2 in this case?

3 A. The Staff calculated expense lags in areas where significant expenses were  
4 involved, or in areas where significant changes in payment pattern occurred since  
5 previous rate cases.

6 Q. What expense lags did the Staff calculate?

7 A. The Staff calculated the following expense lags in this audit: (1) payroll  
8 expense; (2) federal, state and FICA taxes withheld; (3) federal and state unemployment  
9 taxes; (4) Sibley coal and freight; (5) Jeffrey operations & fuel; (6) Iatan operations and  
10 fuel; (7) Lake Road coal and freight; (8) city franchise taxes; (9) purchased power;  
11 (10) gas & oil purchased; (11) property tax; (12) sales and use tax; and (13) corporate  
12 franchise tax.

13 Q. What expense lags, calculated by the Company, did the Staff accept?

14 A. Staff accepted expense lags for accrued vacation.

15 Q. What other expense lags did the Staff accept from the prior case?

16 A. The Staff did not recalculate the expense lag for cash vouchers. The Staff  
17 believes that there were not sufficient changes to the accounts payable functions for  
18 payments of these miscellaneous expenses to warrant the time and resources required to  
19 perform a full cash voucher expense lag analysis. Staff also did not recalculate pension  
20 fund payment and lease payment lags.

21 Q. Please describe the expense lag for cash vouchers as found on line 1 of  
22 Accounting Schedule 8 for L&P.

1           A.     Cash vouchers are miscellaneous expenditures that do not coincide with  
2 other operations and maintenance (O&M) expense items and that were not specifically  
3 examined elsewhere in the CWC analysis study (e.g., payroll, fuel, etc.). The Staff used  
4 the lag that was accepted in previous cases of 44.14 days.

5           Q.     Please explain the expense lag for federal income withholding taxes and  
6 Social Security payroll taxes collected under authority of the Federal Insurance  
7 Contributions Act (FICA) found on lines 2, 4 and 18 of Accounting Schedule 8 for L&P.

8           A.     The expense lag for FICA and federal income withholding taxes relating  
9 to payroll taxes is the period of time between the midpoint of the pay period for which  
10 the taxes are withheld and the date the tax withholdings must be paid to the taxing  
11 authorities. Payments for the employee's portion of FICA taxes and employer's portion  
12 of FICA taxes are made at the same time. An employer must typically deposit the  
13 income tax withheld and the FICA taxes with an authorized commercial bank depository  
14 or Federal Reserve Bank on the Monday following the previous Friday payday. The  
15 resulting tax lags are 16.5 days.

16          Q.     Please describe the expense lag for state withholding taxes as found on  
17 line 3 of Accounting Schedule 8 for L&P.

18          A.     The expense lag for the state withholding taxes is the period of time  
19 between the midpoint of the pay period for which the taxes were withheld and the date  
20 that the tax withholdings must be turned over to the taxing authorities. The lag for state  
21 withholding taxes is 18.50 days.

22          Q.     Please explain the payroll expense lag found on line 5 of Accounting  
23 Schedule 8 for L&P.

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1           A.     The payroll expense lag is the time lapse between the midpoint of the  
2 period in which the employees earned wages and the date the Company paid the wages.  
3 Employees are paid on the Friday following the two-week pay period, which ended on  
4 the previous Friday. The payroll expense lag is 13.42 days. This is seven days, to the  
5 midpoint of the 14-day period, plus 6.42 days between the end of the pay period and the  
6 Friday pay date.

7           Q.     Please explain the vacation expense lag found on line 6 of Accounting  
8 Schedule 8 for L&P.

9           A.     The expense lag computation accounts for the time between the average  
10 date the vacation is earned (i.e., the midpoint of the year) and the date when employees  
11 are actually paid for vacation. The Company's employees are entitled to two weeks  
12 vacation at the beginning of each calendar year, which is earned from the prior year. The  
13 Staff is therefore using a vacation expense lag of 365 days.

14          Q.     Please explain the expense lag for natural gas and oil on line 7 of  
15 Accounting Schedule 8 for L&P.

16          A.     The natural gas and oil expense lag is the difference in days between the  
17 midpoint of the period when the Company received natural gas or oil from its suppliers  
18 and the date when the natural gas/oil deliveries are paid. The natural gas and oil expense  
19 lag is 40.79.

20          Q.     Please explain the injuries and damages lag as found on line 9 of  
21 Accounting Schedule 8 for L&P.

22          A.     A significant portion of injuries & damages claims were paid in multiple  
23 installments. As a result, a weighted average lag was calculated between the reported



1 date and the mid point of each month which a specific payment was made. The injuries  
2 and damages expense lag is 338.05 for L&P.

3 Q. Please explain the purchased power expense lag as found on line 10 of  
4 Accounting Schedule 8 for L&P.

5 A. Purchased power expense lag is the difference in days between the  
6 midpoint of the period when the Company received the purchased power and the date the  
7 Company paid for the power. The purchased power expense lag is 36.42.

8 Q. Please explain the expense lag for Lake Road coal and freight on line 11  
9 of Accounting Schedule 8 for L&P steam.

10 A. The Lake Road coal and freight expense lag is the time lapse between the  
11 date the coal and/or freight services were received and the date the Company paid for  
12 these goods and/or services. The coal and freight expense lag for Lake Road is 20.02  
13 days.

14 Q. Please explain the expense lag associated with pension fund payment  
15 found on line 14 of Accounting Schedule 8 for L&P.

16 A. The pension fund payment lag is the number of days between the midpoint  
17 of the calendar year and the date payment was made to the pension fund. Staff used the  
18 lag from the previous case (Case No. ER-2004-0034) of 90 days.

19 Q. Please explain the expense lag associated with lease payments found on  
20 line 15 of Accounting Schedule 8 for L&P.

21 A. The lease payment lag is the difference between the midpoint of the  
22 service and the date payment was made for that service. The Staff has used the lag from  
23 the previous cases (Case Nos. ER-2004-0034 and ER-2001-0672) of 67.32 days.

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1 Q. Please explain the expense lag associated with property taxes as found on  
2 line 17 of Accounting Schedule 8 for L&P.

3 A. The property tax payment lag is the weighted average number of days  
4 between the midpoint of the calendar year and the statutory due date for each state that  
5 L&P owns property in. The property tax payment lag is 182.52 days for L&P.

6 Q. Please explain the federal and state unemployment tax lags as found on  
7 line 19 of Accounting Schedule 8 for L&P.

8 A. Federal and state unemployment taxes (FUTA and SUTA, respectively)  
9 are paid quarterly and are due at the end of the month following each quarter. The Staff's  
10 calculation for FUTA and SUTA resulted in an expense lag of 86.51 days for L&P.

11 Q. Please explain the corporate franchise tax lag found on line 20 of  
12 Accounting Schedule 8 for L&P.

13 A. Corporation franchise taxes are paid annually. The lag is the number of  
14 days between the midpoint of the taxable period (calendar year) and the date the taxes are  
15 due to be paid (April of the current year). The Staff determined a lag of negative 77.5  
16 days for corporate franchise tax.

17 Q. Please explain the city franchise tax lag found on line 21 of Accounting  
18 Schedule 8 for L&P.

19 A. City franchise taxes are remitted to each respective city either monthly,  
20 semimonthly, quarterly, or semi-annually depending on the agreement between the city  
21 and the Company. The lag is the weighted number of days between the taxable period  
22 and the date that the taxes are due. The Staff calculated a lag of 47.82 days for L&P.

1 Q. Please explain the expense lags associated with sales and use taxes as  
2 found on line 22 of Accounting Schedule 8 for L&P.

3 A. The sales and use tax expense lag is the weighted number of days between  
4 the taxable period and the date the taxes are due. The sales and use taxes lag was  
5 calculated at 37.84 days for L&P.

6 Q. Why does the revenue lags for sales and use taxes differ from the revenue  
7 lags discussed earlier?

8 A. The Company acts solely as an agent of the taxing authority in collecting  
9 sales and use taxes from the ratepayer, and paying the proper institution on a timely basis.  
10 The Company has not provided any service to the ratepayer associated with sales and use  
11 taxes. Therefore, in order to match the same time frames for these components, the Staff  
12 adopted the collection lag and used it as the revenue lag. As explained earlier, the Staff  
13 calculated a 4.38-day collection lag and used this number as the revenue lag for the sales  
14 and use tax lag.

15 Q. What components of CWC are not on Staff's Accounting Schedule 8?

16 A. The Federal Income Tax Offset, State Income Tax Offset and Interest  
17 Expense Offset do not appear in the Accounting Schedule 8, CWC. These items appear  
18 as separate line items in the Staff's Rate Base Schedule, Accounting Schedule 2.

19 Q. Why are the Federal Income Tax Offset, State Income Tax Offset, and  
20 Interest Expense Offset included in the Rate Base Accounting Schedule, rather than the  
21 CWC Accounting Schedule 8?

22 A. The normalized Missouri jurisdictional expense component used for these  
23 offsets is tied directly to the computation of the revenue requirement. The revenue

1 requirement computer program (EMS run) has the capability to extract these amounts  
2 from Accounting Schedule 11, Income Tax. The computer program applies the CWC  
3 factor to each component and places the CWC requirement directly in Accounting  
4 Schedule 2, Rate Base.

5 Q. Please explain and describe the inclusion of taxes in the Staff's analysis of  
6 CWC.

7 A. Unlike other line items reflected within the CWC Accounting Schedule,  
8 taxes are not considered as O&M expenses, but they are known and certain obligations of  
9 the Company with payment periods and payment dates established by statutes. Rates  
10 paid by customers to cover taxes payable represents a source of cash to the Company  
11 until passed on to the appropriate taxing authority.

12 Q. Please explain the federal and state income tax offsets.

13 A. The federal and state income tax expense lags represent the period of time  
14 between the midpoint of the tax or calendar year and the dates the income taxes must be  
15 paid to the federal and state taxing authority. Currently, 100% of the estimated federal  
16 tax must be paid during the year in four installments, which are due by the 15<sup>th</sup> day of  
17 April, June, September and December. The state of Missouri requires that at least 90% of  
18 the Company's estimated tax liability be paid during the year in four equal installments,  
19 which must be paid by the 15<sup>th</sup> day of April, June, September, and December. Unlike the  
20 estimated federal tax requirements, the remaining 10% tax liability is due by April 15<sup>th</sup>  
21 following the close of the tax year. Because there have been no known changes to these  
22 payment dates, the Staff accepted the lags used by Company of 36.5 and 61.55 days for  
23 the federal and state income tax lags, respectively. The CWC factor is placed in the Rate

1 Base Accounting Schedule, and the Staff's computer program calculated the CWC  
2 requirement for income taxes.

3 Q. Please explain the Interest Expense offset.

4 A. Although not an O&M expense, interest expense is included in the Staff's  
5 lead/lag analysis because interest is a source of cash provided by the ratepayer and,  
6 therefore, properly considered in CWC. The Company has a known and certain  
7 obligation to pay cash, in the form of interest on its debt. The interest is pre-collected  
8 through rates from the ratepayer for the purpose of passing it on to the bondholder. The  
9 funds are a source of cash to the Company for use toward any purpose that it desires until  
10 they are passed on to the bondholder.

11 The expense lag for interest was computed by dividing the number of days in the  
12 year by four. All Aquila's long-term debt bears semi-annual interest. The lag represents  
13 the period of time between the midpoint of the semi-annual period, and the date interest  
14 paid. The expense lag computed for interest is 91.25 days ( $365 / 4$ ). The CWC factor  
15 was placed in the Rate Base Accounting Schedule and the Staff's computer program  
16 calculated the CWC requirement for interest.

17 Q. What was the overall result of the Staff's lead/lag calculation?

18 A. The lead/lag study performed by the Staff resulted in a positive CWC  
19 requirement. This means that in the aggregate the shareholder has provided the CWC to  
20 the Company during the test year. Therefore, the shareholder is compensated for the  
21 CWC that the shareholder provides, through an addition to rate base. This rate base  
22 offset is shown on Accounting Schedule 2.

**ADVERTISING EXPENSE**

Q. Please explain adjustments L&P-Steam S-16.10, S-23.9, S-24.10, S-26.10, S-27.1, S-28.1, S-29.10, S-30.19, S-32.19, S-39.2, S-40.10, S-40.13, and S-42.9.

A. These adjustments restate the test year advertising levels to reflect allowable expense.

Q. Please explain the history of such adjustments before the Commission.

A. As part of Re: Kansas City Power and Light Company, 28 MO P.S.C. (N.S.) 228 (1986) (KCPL), the Commission adopted an approach that classifies advertisements into five categories and provides separate rate treatment for each category. The five categories of advertisements recognized by the Commission for purposes of this approach are:

1. General: advertising that is useful in the provision of adequate service;
2. Safety: advertising that conveys the ways to use the Company's service safely and to avoid accidents;
3. Promotional: advertising that encourages or promotes the use of the particular commodity the utility is selling;
4. Institutional: advertising that seeks to improve or retain the Company's public image;
5. Political: advertising which is associated with political issues.

1           The Commission adopted these categories of advertisements because it believed  
2           that a utility's revenue requirement should: 1) always include the reasonable and  
3           necessary cost of general and safety advertisements; 2) never include the cost of  
4           institutional or political advertisements; and 3) include the cost of promotional  
5           advertisements only to the extent that the utility can provide cost-justification for the  
6           advertisement (KCPL, pp. 269-271).

7           Q.     What standard did the Staff use to evaluate the Company's advertising  
8           expense in this case and to develop the adjustments?

9           A.     The Staff used the standards as initially established in the KCPL case  
10          identified above, and utilized in subsequent cases, to determine the test year level of  
11          advertising expense for the general, safety, institutional, promotional and political  
12          categories of advertising. The Staff proposes to disallow advertisements that are  
13          institutional, promotional, unrelated to the industry or ask for charitable donations. The  
14          Staff allowed all general and safety-related advertisements to the extent that they were  
15          related to the industry and beneficial to Missouri ratepayers.

16          Q.     Has the Company provided the Staff with copies of all test year  
17          advertisements that were charged/allocated to L&P ratepayers in this proceeding?

18          A.     Yes, the Company has provided all advertisements charged/allocated to  
19          L&P ratepayers per Staff Data Request No. 164.

20          Q.     How did the Staff treat these advertisements for rate purposes?

21          A.     The Staff allowed all general and safety-related advertisements to the  
22          extent that they were related to the industry and beneficial to Missouri steam ratepayers.  
23          The Staff disallowed all advertisements identified by the Company as safety or general,

1 but which the Staff believes are institutional, promotional, or unrelated to the industry, as  
2 well as advertisements that could not be identified by the Staff.

3 Q. How did Staff determine which advertisements should be allowed in rates?

4 A. Staff reviewed the advertisements provided by the Company and made a  
5 determination based on the criteria identified by the Commission in the KCPL case as to  
6 the type and nature of the advertising. Any advertising considered to be institutional,  
7 promotional or of a political nature was disallowed from the test year amounts.

8 Q. Did the Company provide the Staff with any advertisements of a political  
9 nature?

10 A. No. The Company did not submit to the Staff any advertisements of a  
11 political nature.

12 **DUES AND DONATIONS**

13 Q. Please explain adjustments L&P—Steam S-16.9, S-18.18, S-20.9, S-24.9,  
14 S-26.9, S-29.9, S-30.18, S-32.18, S-39.1, S-40.11 and S-41.10.

15 A. These adjustments decrease test year expenses relating to various dues the  
16 Company has included in its cost of service. The Staff has excluded such dues and  
17 donations because they are not necessary for the provision of safe and adequate service,  
18 and thus do not provide any direct benefit to ratepayers.

19 Q. Did the Company book any charitable donations above-the-line?

20 A. No. The Company did not book any charitable donation expenses above-  
21 the-line in this case so no amounts are included in the cost of service levels relating to the  
22 revenue requirement Staff is recommending in this case.



**INJURIES AND DAMAGES**

Q. Please describe adjustments L&P—Steam S-34.3, S-34.1.

A. These adjustments normalize injuries and damages expense by reflecting a 36-month average of actual claims payments. The adjustment amount is the difference between the actual average of payments and the test year accrued provision for injuries and damages.

Q. Why has the Staff used a 36-month average of actual payments?

A. Actual payments for injuries and damages normally fluctuate from year to year. The Staff believes that a 36-month average will smooth the effect of these annual fluctuations.

Q. Please define the 36-month period used by the Staff.

A. The 36-month period is the time period from January 1, 2002, to December 31, 2004.

**INSURANCE**

Q. Explain adjustments L&P—Steam S-33.1, S-34.2.

A. These adjustments annualize insurance expense based on the most current insurance premiums available through the end of the test year update period.

**MISCELLANEOUS TEST YEAR ADJUSTMENTS**

Q. Explain adjustment L&P—Steam-S-40.12.

A. This adjustment removes/reclassifies a miscellaneous test year revenue account to reflect an adjustment made in company workpaper L&P-CS-83.5.

Q. Does this conclude your direct testimony?

A. Yes, it does.