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CASE NO.: ER-2012-0174

DIRECT TESTIMONY

OF

WM. EDWARD BLUNK

ON BEHALF OF

KANSAS CITY POWER & LIGHT COMPANY

**Kansas City, Missouri
February 2012**

*** [REDACTED] *** Designates "Highly Confidential" Information
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KCP&L Exhibit No. 3
Date 10-23-12 Reporter KF
File No. ER-2012-0174

DIRECT TESTIMONY

OF

WM. EDWARD BLUNK

Case No. ER-2012-0174

1 **Q: Please state your name and business address.**

2 A: My name is Wm. Edward Blunk. My business address is 1200 Main Street, Kansas City,
3 Missouri 64105.

4 **Q: By whom and in what capacity are you employed?**

5 A: I am employed by Kansas City Power & Light Company ("KCP&L" or the "Company")
6 as Supply Planning Manager.

7 **Q: What are your responsibilities?**

8 A: My primary responsibilities are to facilitate the development and implementation of fuel
9 and power sales and purchase strategies.

10 **Q: Please describe your education, experience and employment history.**

11 A: In 1978, I was awarded the degree of Bachelor of Science in Agriculture Cum Laude,
12 Honors Scholar in Agricultural Economics by the University of Missouri at Columbia.
13 The University of Missouri awarded the Master of Business Administration degree to me
14 in 1980. I have also completed additional graduate courses in forecasting theory and
15 applications.

16 Before graduating from the University of Missouri, I joined the John Deere
17 Company from 1977 through 1981 and performed various marketing, marketing research,
18 and dealer management tasks. In 1981, I joined KCP&L as Transportation/Special
19 Projects Analyst. My responsibilities included fuel price forecasting, fuel planning and

1 other analyses relevant to negotiation and/or litigation with railroads and coal companies.
2 I was promoted to the position of Supervisor, Fuel Planning in 1984. In 2007, my
3 position was upgraded to Manager, Fuel Planning. In 2009 my position was changed to
4 Supply Planning Manager. While in these positions I have been responsible for
5 developing risk management and hedging programs.

6 **Q: Have you previously testified in a proceeding at the Missouri Public Service**
7 **Commission ("MPSC" or "Commission") or before any other utility regulatory**
8 **agency?**

9 A: I have previously testified before both the MPSC and the Kansas Corporation
10 Commission in multiple cases on multiple issues including fuel prices, forecast prices for
11 fuel and emission allowances, strategies for managing fuel price risk, hedging, fuel-
12 related costs, fuel inventory, and the management of emission allowances.

13 **Q: On what subjects will you be testifying?**

14 A: I will be testifying on changes in the fuel markets, fuel and fuel-related costs, fuel
15 inventory, and emission allowances. I will explain how KCP&L forecasts the fuel and
16 emission prices, fuel-related costs and hedge adjustments used in the Cost of Service
17 ("COS") calculations.

18 **Q: How is your testimony organized?**

19 A: My testimony is organized into the following sections:

20 I. CHANGES IN FUEL MARKETS and FUEL COSTS

21 II. HEDGING FUEL MARKET RISK

22 A. Natural Gas Price Hedging

23 B. Coal Price Hedging

1 III. FUEL IN COST OF SERVICE

2 A. Fuel Price Forecast

3 B. Fuel Additives and Fuel Adders

4 C. Emission Allowance Cost

5 IV. FUEL INVENTORY

6 V. RAM REQUIRED ELEMENTS

7 A. Rate Volatility Mitigation Features

8 B. Emission Allowance Purchases and Sales

9 I. CHANGES IN FUEL MARKETS and FUEL COSTS

10 **Q: What is the purpose of this portion of your testimony?**

11 A: The purpose of this portion of my testimony is to discuss historical changes in coal and
12 natural gas fuel markets and the impact of those changes on KCP&L's COS.

13 **Q: How do changes in fuel markets affect KCP&L's COS?**

14 A: Changes in fuel markets affect KCP&L's COS in multiple ways. The first and most
15 obvious impact is the effect of changes in fuel prices and their direct effect on fuel
16 expense. Changes in fuel prices also affect off-system purchase and sale prices.

17 **Q: How have fuel prices changed over the past few years?**

18 A: Schedule WEB-1 shows how fuel prices have changed dramatically over the past few
19 years. While much attention has been focused on oil's dramatic rise, natural gas and coal
20 have also been demonstrating significant price movement.

21 **Q: How have natural gas prices changed over the past few years?**

22 A: Natural gas in December 2004 was about \$6.83/MMBtu. In December 2005 it reached a
23 peak of \$15.378 then dropped to \$4.20 in September 2006. Those moves represented a

1 climb of 125 percent followed by a decline of 73 percent. By July 2008 natural gas had
2 returned to \$13.58 but over the next 15 months it dropped 82 percent to \$2.508, a price
3 level it had not seen since March 2002. In less than 30 days it jumped 93 percent. The
4 price of gas climbed another 23 percent and peaked on the first business day after
5 Christmas 2009 at \$5.99. Since then it has followed a downward trend and ended 2011 at
6 the low for the year of \$2.989.

7 **Q: How have Powder River Basin ("PRB") coal prices changed over the past few**
8 **years?**

9 **A:** From about 2001 through November 2005 PRB coal generally moved coincident with the
10 New York Mercantile Exchange ("NYMEX") natural gas prices, albeit not to the same
11 degree and with less volatility. Starting in 2006, PRB coal price moves generally lagged
12 similar moves in natural gas. Starting January 2010, PRB found support and generally
13 remained above its January 2010 price. On the other hand, natural gas found resistance
14 and did not climb above its January 2010 price.

15 From December 2004 to January 2006 the mine price for PRB coal increased 258
16 percent from \$0.34/MMBtu to \$1.23/MMBtu. By January 2007 it dropped 67 percent to
17 \$0.40. Over the next 13 months it climbed 146 percent before dropping 55 percent to
18 \$0.44 in September 2009. By the end of March 2010 it rallied 72 percent to \$0.76. After
19 a 15 percent dip it climbed 36 percent to \$0.88 in August 2010. From August 2010
20 through December 2011 PRB 8800 Btu/lb coal has risen and fallen but remained in a
21 range between \$0.69 and \$0.88/MMBtu.

1 Q: What changes have you seen in gas price basis differentials over this time period?

2 A: Basis differentials are the differences between one pricing point and another. Since
3 Henry Hub is the pricing point for the NYMEX natural gas futures contract, basis
4 differentials are typically calculated with it as one of the pricing points. Natural gas basis
5 differentials from Henry Hub to Mid-Continent for 2005 and 2006 averaged about minus
6 \$1.25/MMBtu. It tightened to minus \$0.80 in 2007, then more than doubled to minus
7 \$1.80 in 2008 before retracting to minus \$0.70 in 2009. Since 2010, natural gas basis
8 differentials have averaged about minus \$0.20. We are expecting it to average about
9 minus \$0.20 to minus \$0.15 for the near future. This reduction in basis differentials has
10 been primarily driven by three factors.

11 The foreseen factor was construction of the Rockies Express Pipeline ("REX").
12 REX is a 1,679 mile long natural gas pipeline system that runs from the Rocky
13 Mountains in Colorado to eastern Ohio. REX began service to Missouri in May 2008.
14 The opening of the REX pipeline combined with high natural gas prices in summer 2008
15 to stretch the Mid-Continent basis to its widest sustained spread. The basis narrowed as
16 the price of natural gas declined from \$13 to \$4/MMBtu. In November 2009, REX
17 extended its service to eastern Ohio, and the Rocky Mountain gas that was depressing our
18 regional price is now moving farther east.

19 At the same time REX was under construction the Marcellus shale field in the
20 Appalachians began producing natural gas. That put significant downward pressure on
21 eastern gas prices.

22 The third factor which is squeezing the price of Mid-Continent natural gas closer
23 to the price of natural gas at Henry Hub is the overall lower price of natural gas which is

1 a function of increased production from shale and lower demand due to the decline in the
2 economy and mild weather.

3 **Q: How has shale changed the fundamental outlook for natural gas?**

4 A: The main change has been the tremendous increase in natural gas reserves that are now
5 perceived as economically recoverable. Natural gas proved reserves increased 12.6
6 percent from 2006 to 2007. Since 1950, that is double the next largest year-over-year
7 increase of 6.3 percent in 1956. From 2004 to 2007 natural gas proved reserves increased
8 23.5 percent. That compares to the next largest 3 year increase since 1950 of only 16.5
9 percent set from 1954 to 1957.

10 As recently as 2002, the United States Geological Survey in its Assessment of
11 Undiscovered Oil and Gas Resources of the Appalachian Basin Province calculated that
12 the Marcellus shale field contained an estimated undiscovered resource of about 1.9
13 trillion cubic feet of gas. In early 2008, Terry Englander, a geoscience professor at
14 Pennsylvania State University, and Gary Lash, a geology professor at the State University
15 of New York at Fredonia, estimated that the Marcellus field might contain more than 500
16 trillion cubic feet of natural gas. That is 250 times the 2002 estimate!

17 In June 2009 the Potential Gas Committee, a widely recognized and
18 knowledgeable non-profit organization affiliated with the Colorado School of Mines,
19 released the results of its latest biennial assessment of the nation's natural gas resources,
20 indicating that the United States possesses a total resource base of 1,836 trillion cubic
21 feet. That is a 39 percent increase over the 2006 assessment and is the highest resource
22 evaluation in the Committee's 44-year history. Most of the increase from the previous

1 assessment arose from re-evaluation of shale-gas plays¹ in the Appalachian basin and in
2 the Mid-Continent, Gulf Coast and Rocky Mountain areas.

3 Currently six major shale plays (Eagle Ford, Marcellus, Haynesville, Woodford,
4 Fayetteville, and Barnett) account for about 90 percent of total domestic shale production.
5 In 2011, the shales overtook tight sands as the dominant form of unconventional
6 production.² Natural gas produced from shale essentially accounted for 100 percent of
7 the net increase in domestic production. Shale now accounts for about one-third of the
8 total resource base.

9 II. HEDGING FUEL MARKET RISK

10 **Q: What is the purpose of this section of your testimony?**

11 **A:** The purpose of this section is to discuss KCP&L's use of hedging programs to mitigate
12 energy market price risk.

13 **Q: What is the purpose of KCP&L's hedging programs?**

14 **A:** The purpose of KCP&L's hedging programs is to reduce the impact of market price
15 volatility for natural gas and coal. Reducing volatility does not necessarily mean
16 reducing cost. When prices are rising, the hedge program will reduce costs by producing
17 offsetting gains thereby mitigating the effect of rising prices. On the other hand, when
18 prices are falling, the hedge program will produce offsetting costs thereby mitigating the
19 benefit of falling prices.

¹ Plays are large, known sources of gas trapped beneath the earth's surface. Plays can exist over a large areal expanse and/or thick vertical section of land and, in the past, could have been considered uneconomic or technically challenging to develop.

² Unconventional natural gas is gas that is more difficult or less economical to extract, usually because the technology to reach it has not been developed fully, or is too expensive. What is considered unconventional natural gas changes over time and from deposit to deposit. There are six main categories of unconventional natural gas. These are: deep gas, tight gas, gas-containing shales, coalbed methane, geopressurized zones, and Arctic and sub-sea hydrates. (See http://www.naturalgas.org/overview/unconvent_ng_resource.asp)

1 **A. Natural Gas Price Hedging**

2 **Q: What risk is KCP&L managing through its hedge programs?**

3 A: KCP&L is hedging to mitigate adverse upward price volatility in natural gas and power.
4 In brief, KCP&L is concerned about increasing natural gas and power prices.

5 **Q: How does market price uncertainty for natural gas affect KCP&L?**

6 A: Natural gas market price uncertainty primarily affects KCP&L in two ways. The first
7 way is the direct impact on the price the Company pays for natural gas it consumes. The
8 second impact is the effect of natural gas price on the market price for electricity.

9 **Q: What strategy does a company that is concerned about increasing commodity prices
10 employ?**

11 A: It is to hedge its “short” physical position, by going “long” in a financial position through
12 buying call options or buying futures contracts.

13 **Q: How do companies use futures contracts and options in their hedging strategies?**

14 A: A hedger, such as KCP&L, with a short position would buy futures contracts to “lock in”
15 a future price. Alternatively to “cap” a future price, a hedger with a short position might:
16 (1) buy calls, (2) buy calls and sell puts to create a collar, (3) buy calls, sell puts, and sell
17 calls to create a 3-way collar, or (4) buy futures and buy puts to create a synthetic call.
18 All four scenarios can protect against the risk of prices moving upward and offer some
19 degree of allowing the hedger to follow market prices down but with different premium
20 costs and risk profiles.

21 **Q: How is a hedging strategy developed?**

22 A: The first step in developing a hedging strategy is to identify the hedger’s purpose. What
23 is the risk that causes concern and how does the hedger want to change that risk? There

1 are a number of strategies that may be employed, depending on the objectives of the
2 program. As a hedger the goal of these strategies is to reduce risk. By contrast, a
3 speculator assumes risk in the pursuit of profit.

4 **Q: What is the objective of KCP&L's hedging program?**

5 A: The objective of KCP&L's hedging program is to reduce energy price risk inherent with
6 floating with the market without substantively degrading the Company's overall
7 competitiveness. The program's goals are to 1) protect the Company and its customers
8 from large upward fluctuations in the price of natural gas and 2) assure a reasonable
9 probability that budgets are met in a cost-effective manner.

10 **Q: Briefly describe KCP&L's hedging strategy.**

11 A: KCP&L's natural gas hedging program is oriented toward finding a balance between the
12 need to protect against high prices and the opportunity to purchase gas at low prices.
13 KCP&L's hedging program first divides the hedge volume into two parts. One-third of
14 the volume is not hedged but is left to primarily absorb the risk of requirements being less
15 than projected and secondarily float with the market. The remaining two-thirds are
16 hedged under two hedging programs, Kase and Company, Inc.'s HedgeModel and
17 ezHedge.

18 **Q: How did KCP&L develop its program for managing the price risk for natural gas?**

19 A: In 2001 KCP&L retained Kase and Company, Inc., a risk-management and trading
20 technology firm which provides trading, hedging and analytical solutions for managing
21 market risk, to develop a natural gas price hedging program. In 2010, KCP&L combined
22 its natural gas hedge program with GMO's hedge program. The merged hedge program
23 retains the volume drivers that are unique to each utility. ** [REDACTED]

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[REDACTED]

[REDACTED]

[REDACTED]** The other

parameters for the HedgeModel were similar for both the KCP&L and GMO plans, so the merged parameters are not substantially different than either of the original plans.

Q: How does the HedgeModel program work?

A: The approach of the HedgeModel program is to identify statistically favorable points at which to hedge. The strategy can be thought of as a three-zone strategy comprised of high price, normal price and low price zones. The high price zone identifies prices that are threatening to move upward. In this price zone actions are taken to protect against unfavorable high price levels, mostly through the use of options-related tactics. The normal price zone identifies prices that are in a "normal" range, neither high enough to warrant protecting price, nor low enough to be considered "opportunities." No action is taken whenever prices are deemed to be in the normal price range. The low price zone identifies prices that are statistically low. In this zone, actions are taken to capture favorable forward prices as the market moves into a range where the probability of prices remaining at or below these levels is decreasing. While the main focus in the high price zone is defensive, to set a maximum or ceiling on prices, in the low price zone the focus is on capturing attractive prices.

Q: How does the ezHedge model work?

A: Kase's ezHedge generates hedging signals based on market cycles and uses a volume averaging approach, similar to dollar cost averaging. The model divides a price range into five zones based on an evaluation of percentile levels over a range of look-back

1 periods. It selects the look-back length based on market behavior relative to the highest
2 and lowest zones. This approach results in hedges being placed under all but the most
3 favorable conditions, in which case volumes are left unhedged. The volume averaging
4 aspect results in more frequent hedges when prices are in the lower priced zones and
5 fewer hedges when prices are in the higher price zones.

6 **Q: What distinguishes these two hedging models?**

7 A: ezHedge usually results, over time, in all of the volumes placed in that program being
8 hedged. On the other hand, if prices do not fall low enough, or if prices stay too high,
9 there is a possibility that certain contract months could go unhedged when using
10 HedgeModel. Combining ezHedge with HedgeModel helps ensure that a modest portion
11 of the exposure has a high probability of being hedged.

12 **Q: How does KCP&L determine the amount of natural gas to hedge under its price
13 risk management program?**

14 A: Within the context of our hedge program, we refer to the sum of natural gas requirements
15 for the Missouri jurisdictional share of native load, firm wholesale sales, and fuel loss
16 reimbursement as the projected usage. ** [REDACTED]

17 [REDACTED]

18 [REDACTED]

19 [REDACTED] **

20 **Q: How does KCP&L's hedge program manage the risk of volume uncertainty?**

21 A: The primary purpose for ** [REDACTED]
22 [REDACTED] ** unhedged is to provide a cushion for the possibility that total actual requirements
23 may turn out to be less than projected.

1 **Q: Does KCP&L adjust its hedges for changes in projected usage?**

2 A: Yes. KCP&L updates its projected requirements monthly. If the projected requirements
3 are determined to be significantly different than prior projections, hedge volumes may be
4 adjusted. If the volumes increase, the increases are added to the volume available to
5 hedge. If the volumes decrease but the decrease is not material and we already have the
6 allowable volumes hedged, those hedges that exceed the allowable volumes are
7 liquidated. If the decrease were material, we would develop a remediation strategy.

8 **Q: How often does KCP&L use the HedgeModel and ezHedge?**

9 A: KCP&L monitors the HedgeModel and ezHedge daily. ** [REDACTED]

10 [REDACTED] **

11 **Q: How did you evaluate the performance of KCP&L's natural gas hedge program?**

12 A: I examined its purpose and cost.

13 **Q: Based on your evaluation how has this program performed for KCP&L?**

14 A: The purpose and value of the hedge program is to limit or reduce the Company's
15 exposure to natural gas market price risk. KCP&L has used this program to hedge
16 natural gas price risk since 2002. Each year that the program has been employed it has
17 reduced KCP&L's exposure to natural gas price risk.

18 In addition to accomplishing the primary program purpose of reduced exposure to
19 large upward price fluctuations, the results of the hedge program compared favorably to
20 spot gas pricing for the months with hedges. Since KCP&L's hedge program was
21 implemented in 2002, the Company's average "all-in" price of hedged natural gas, which
22 includes the cost of option premiums, has been ** [REDACTED] **. That compares
23 favorably to KCP&L's burn weighted average *Gas Daily* spot price of

1 These basis-adjusted values for February 2012 through December 2014 and the *Inside*
2 *FERC* first of the month index prices for September 2011 through February 2012 were
3 used to develop the cost of natural gas in the COS and IEC. We expect to true-up the
4 natural gas prices during the course of this proceeding.

5 **Q: How did you forecast the oil prices?**

6 A: Oil prices are handled differently than natural gas because KCP&L uses oil differently.
7 Oil is used primarily for flame stability and start-up at our Iatan, La Cygne, and Montrose
8 coal units. The price of oil used for flame stability and start-up was based on NYMEX
9 closing prices for the August 2012 heating oil futures contract. Since the NYMEX is
10 discontinuing the heating oil contract we used a composite forecast for the December
11 2014 prices. The August 2012 and December 2014 projected oil prices were adjusted for
12 basis and transportation to determine the station specific delivered cost.

13 KCP&L's Northeast unit, on the other hand, uses oil as a primary fuel. For
14 modeling purposes, Northeast was dispatched using replacement fuel prices like those
15 used for flame stability and start-up, however, fuel expense was adjusted to use
16 Northeast's projected average inventory value. We expect to true-up oil prices during the
17 course of this proceeding.

18 **Q: How did you forecast the coal prices?**

19 A: The August 2012 and December 2014 delivered prices of PRB coal were forecast as the
20 sum of mine price and transportation rate. Most of the coal contracts under which
21 KCP&L expects to purchase PRB coal in 2012 and 2014 specify a fixed mine price that is
22 only subject to adjustment for quality or government imposition such as changes in laws,
23 regulations, or taxes. Those contracts that are not fixed either specify a base price and

1 allow for an adjustment for some form of inflation or construct their price from a market
2 index.

3 The contracts that construct their price from a market index were forecast
4 following the contractually defined mechanism and our composite market price forecast
5 for that quality of coal.

6 The bituminous coal used in La Cygne Unit 1 is purchased on a delivered basis
7 from regional mines. The August 2012 delivered price for KCP&L's bituminous coal
8 was forecast as equal to the 2012 contract price. The December 2014 price was
9 constructed by extending the 2013 contract price by the percent change from 2013 to
10 2014 in our composite forecast for Illinois Basin coal.

11 For 2012, over 95 percent and for 2014 about 75 percent of KCP&L's expected
12 PRB coal requirements have been committed. Essentially all of KCP&L's expected
13 bituminous coal requirements are under contract through 2013.

14 We expect to true-up all coal prices and freight rates during the course of this
15 proceeding.

16 **Q: How did you develop projections of the freight rates for moving PRB coal that will
17 replace the existing contracts?**

18 **A:** We developed the freight rate projections based on the contractually defined escalation
19 mechanisms. Where those contracts called for an index, we constructed the index from
20 data forecast by Moody's Analytics. For those contracts which expire before 2014, we
21 assumed ** [REDACTED]

22 [REDACTED]**

1 **Q: How did you forecast emission allowance prices?**

2 A: As I discuss later, the emission allowance market was thrust into a state of limbo at the
3 close of business for 2011 when the U.S. Court of Appeals for the D.C. Circuit stayed the
4 implementation of the U.S. Environmental Protection Agency's ("EPA") Cross-State Air
5 Pollution Rule ("CSAPR"). When we developed our price projections in early 2012 the
6 markets had not had time to fully digest the impact of the Court's staying CSAPR.
7 Therefore, we used a one week average of the forward curve for the Clean Air Interstate
8 Rules ("CAIR") allowances from mid-June 2011 before the EPA released CSAPR. We
9 used our current book value for Acid Rain Program ("ARP") SO₂ allowances. We expect
10 to true-up emission allowance costs.

11 **B. Fuel Additives and Fuel Adders**

12 **Q: Are there costs related to fuel and included in adjustment CS-24 that are not**
13 **included in the price of fuel?**

14 A: Yes. Generally those costs fall into two categories: "fuel additives" and "fuel adders."
15 Fuel additives include ammonia, limestone, powder activated carbon ("PAC"), and urea
16 which are used to control emissions. The fuel adders include unit train lease expense,
17 unit train maintenance, unit train property tax, unit train depreciation, coal dust
18 mitigation, freeze protection, natural gas hedging costs, and costs associated with
19 transporting natural gas. We expect to true-up these prices to actual during the course of
20 this proceeding.

21 **Q: Why does KCP&L need fuel additives?**

22 A: Fuel additives, which include pollution control reagents, are commodities that are
23 consumed in addition to the fuel either through combustion or chemical reaction. For

1 example, ammonia is added to a stream of flue gas where it reacts with NO_x as the gases
2 pass through a catalyst chamber. Lime (or limestone) is added to the flue gas stream in a
3 flue gas desulfurization module to “scrub” SO₂. Iatan uses ammonia and limestone as
4 reagents. Iatan also uses PAC as a sorbent for controlling mercury emissions.

5 **Q: How did you determine the cost of the fuel additives?**

6 A: The cost was determined as the quantity times price where price was the value projected
7 for the August 2012 true-up and quantity was normalized based on historical usage. We
8 expect to true-up these costs to actual during the course of this proceeding. The fuel
9 additives included in the IEC were calculated similarly.

10 **Q: Please describe the unit train-related expenses.**

11 A: Unit-train related expenses included in adjustment CS-24 are as follows:

- 12 • Unit train lease expense which is separated into two components:

- 13 Long-term unit train lease expense; and

- 14 Short-term unit train lease expense.

- 15 • Unit train maintenance expense consisting of:

- 16 Foreign car repair;

- 17 Shared expenses; and

- 18 Maintenance and repair of KCP&L’s railcar fleet.

19 *Long-Term Unit Train Lease Expense:* The amount presented here for unit train lease
20 expense reflects KCP&L’s share of the long-term lease payments that will be made for
21 unit trains that will be in service in 2012 for the COS and 2014 for the IEC.

1 *Short-Term Unit Train Lease Expense:* Short-term unit train lease expense is our
2 estimate of railcar capacity that will be acquired through the short-term railcar lease
3 market to move KCP&L's coal requirements.

4 *Foreign Car Repair:* This represents the cost of repairing railcars that are running in
5 service for KCP&L but are not owned by or under a long-term lease to KCP&L.

6 *Shared Expenses:* These are costs for items like Association of American Railroads
7 publications, Universal Machine Language Equipment Register fees, and railcar
8 management software fees that cannot be assigned to an individual car. They are
9 "shared" or distributed across the fleet.

10 *Maintenance and Repair of KCP&L's Railcar Fleet:* These repair values reflect
11 KCP&L's projections given the age and makeup of the railcar fleet.

12 **Q: Are there unit train-related expenses that are not equipment related?**

13 A: Yes. In July 2011 the Burlington Northern Santa Fe Railway ("BNSF") issued a new
14 tariff intended to limit the amount of coal dust that blows off of rail cars during transit.
15 Those rules set limits on the volume of coal dust that may come off a coal train over
16 certain units of track. The Western Coal Traffic League ("WCTL")³ estimates that the
17 cost of spraying rail cars with chemical topper agents in an effort to limit the volume of
18 coal dust coming off coal trains could cost ** [REDACTED] ** of coal shipped. I used that
19 estimate under the assumption we will replace it with actual prices at true-up.

³ The WCTL is a voluntary association of consumers of coal produced from United States mines located west of the Mississippi River. WCTL was founded in 1977 to advocate the interests of consumers of western coal. WCTL members include publicly traded companies, local governments, cooperatives, and government authorities. Collectively they purchase, transport, and consume over 200 million tons of western coal each year. KCP&L has been a member of WCTL since 1980.

1 **Q: What is the status of BNSF's coal dust rule?**

2 A: In response to a complaint by WCTL (of which KCP&L is a member) that the BNSF
3 tariff was an unreasonable practice, the Surface Transportation Board ("STB") decided in
4 November 2011 to institute a proceeding to consider the reasonableness of the tariff's
5 "safe harbor" provision. We expect the STB will issue a declaratory order by the time of
6 the true-up in this case.

7 **Q: Are there unit train-related expenses that are not included in adjustment CS-24?**

8 A: Yes, unit-train related expenses for ad valorem private car line taxes and railcar
9 depreciation are not included in adjustment CS-24. Ad valorem private car line taxes are
10 included in adjustment CS-126. Depreciation for railcars is included in adjustment CS-
11 120. These adjustments are included in Mr. Weisensee's Schedule JPW-4.

12 **Q: How did you determine the natural gas hedging costs?**

13 A: The natural gas hedging costs are the costs incurred to hedge natural gas for September
14 2011 through August 2012.

15 **Q: How did you determine the settlement values for the natural gas hedge program?**

16 A: The natural gas hedge program settlement values were calculated assuming our existing
17 natural gas hedge portfolio had settled in mid-January 2012. We expect to replace this
18 estimate and the various other projected fuel-related expenses with data at true-up.

19 **Q: What are the costs associated with transporting natural gas?**

20 A: The costs for transporting natural gas fall into two categories. The first category is those
21 costs which are relatively fixed. That includes reservation or demand charges, meter
22 charges, and access charges. The second category of transportation costs is those costs
23 which are volumetric. They include: commodity costs, commodity balancing fees,

1 transportation charges, mileage charges, fuel and loss reimbursement, Federal Energy
2 Regulatory Commission annual charge adjustment, storage fees, and parking fees.

3 **Q: How did you determine the costs associated with transporting natural gas?**

4 A: I separated the cost of transporting natural gas into its various components. For those
5 items specifically defined by tariff or contract, I used the defined mechanism. I estimated
6 parking fees based on prior period actuals. Those subcomponents were then aggregated
7 and added to the specific tariff costs to determine the total cost of transportation. These
8 costs are included in KCP&L's COS as fuel adders.

9 **C. Emission Allowance Cost**

10 **Q: Are costs for emission allowances included in the COS calculation?**

11 A: Yes, but as it relates to native load those costs are zero. KCP&L has enough "free" SO₂
12 allowances to cover all of its needs under the current rules and enough "free" NO_x
13 allowances to cover native load. Generation for off-system sales will require the
14 purchase of NO_x allowances. The cost for those allowances is being recognized as a
15 variable cost of providing off-system sales and is reflected in KCP&L witness Michael
16 M. Schnitzer's off-system contribution margin calculations.

17 **Q: Do you expect to replace all of these emission, hedging, fuel and fuel-related price or
18 cost estimates with actual prices or costs that are known at true-up?**

19 A: Yes.

20 **IV. FUEL INVENTORY**

21 **Q: What is the purpose of this portion of your testimony?**

22 A: The purpose of this portion of my testimony is to explain the process by which KCP&L
23 determines the amount of fuel inventory to keep on hand and how the level of fuel

1 inventory impacts KCP&L's COS.

2 **Q: Why does KCP&L hold fuel inventory?**

3 A: KCP&L holds fuel inventory because of the uncertainty inherent in both fuel
4 requirements and fuel deliveries. Both fuel requirements and deliveries can be impacted
5 by weather. Fuel requirements can also be impacted by unit availability, both the
6 availability of the unit holding the inventory and the availability of other units in
7 KCP&L's system. Fuel deliveries can also be impacted by breakdowns at a mine or in
8 the transportation system. Events like the Missouri River floods of 1993 and 2011 and
9 the 2005 joint line derailments in the Southern Powder River Basin ("SPRB") have
10 caused severe interruptions in the delivery of coal to KCP&L's plants. Fuel inventories
11 are insurance against events that interrupt the delivery of fuel or unexpectedly increase
12 the demand for fuel. All of these factors vary randomly. Fuel inventories act like a
13 "shock absorber" when fuel deliveries do not exactly match fuel requirements. They are
14 the working stock that enables KCP&L to continue generating electricity reliably
15 between fuel shipments.

16 **Q: How does KCP&L manage its fuel inventory?**

17 A: Managing fuel inventory involves ordering fuel, receiving fuel into inventory, and
18 burning fuel out of inventory. KCP&L controls inventory levels primarily through its
19 fuel ordering policy. That is, we set fuel inventory targets and then order fuel to achieve
20 those targets. We define inventory targets as the inventory level that we aim to maintain
21 on average during "normal" times. In addition to fuel ordering policy, plant dispatch
22 policy can be used to control inventories. For example, KCP&L might reduce the
23 operation of a plant that is low on fuel to conserve inventory. Of course, this might

1 require other plants in the system to operate more and to use more fuel than they
2 normally would, or it might require either curtailing generation or purchasing power in
3 the market. One can view this as a transfer of fuel "by wire" to the plant with low
4 inventory. To determine the best inventory level, KCP&L balances the cost of holding
5 fuel against the expected cost of running out of fuel.

6 **Q: What are the costs associated with holding fuel inventory?**

7 A: Holding costs reflect cost of capital and operating costs. Holding inventories requires an
8 investment in working capital, which requires providing investors and lenders those
9 returns that meet their expectations. It also includes the income taxes associated with
10 providing the cost of capital. The operating costs of holding inventory include costs
11 other than the cost of the capital tied up in the inventories. For example, we treat
12 property tax as an operating cost.

13 **Q: Please explain what you mean by the expected cost of running out of fuel?**

14 A: The cost of running out of fuel at a power plant is the additional cost incurred when
15 KCP&L must use replacement power instead of operating the plant. If the plant runs out
16 of fuel and replacement power is unavailable, KCP&L could fail to meet customer
17 demand for electricity. The cost of replacement power depends on the circumstances
18 under which the power is obtained. We would expect replacement power (and the
19 opportunity cost of forgone sales) to cost less at night than during the day and less on
20 weekends than during the week. In other words, replacement power costs (and
21 opportunity costs of forgone sales) are cyclical. A varying replacement power cost (or
22 opportunity cost of forgone sales) translates directly into a varying shortage cost. As a
23 result, if KCP&L was running low on fuel, it could mitigate the shortage cost by

1 selectively reducing burn when the cost of replacement power is lowest. During any
2 significant period of disruption, we would expect many replacement power cost cycles.

3 **Q: How does KCP&L determine the best inventory level, i.e., the level that balances the**
4 **cost of holding fuel against the expected cost of running out?**

5 A: KCP&L uses the Electric Power Research Institute's Utility Fuel Inventory Model
6 ("UFIM") to identify those inventory levels with the lowest expected cost. UFIM
7 identifies an inventory target as a concise way to express the following fuel ordering rule:

$$\begin{aligned} \text{Current Month Order} &= (\text{Inventory Target} - \text{Current Inventory}) \\ &+ \text{Expected Burn this Month} \\ &+ \text{Expected Supply Shortfall.} \end{aligned}$$

11 That is, UFIM's target assumes all fuel on hand is available to meet expected burn.
12 "Basemat" is added to the available target developed with UFIM to determine KCP&L's
13 inventory target. Generally, and in the rest of my testimony, references to inventory
14 targets mean the sum of fuel readily available to meet burn plus basemat.

15 **Q: What is basemat?**

16 A: Basemat is the quantity of coal occupying the bottom 18 inches of our coal stockpiles
17 footprint. It may or may not be useable due to contamination from water, soil, clay, or
18 fill material on which the coal is placed. Because of this uncertainty about the quality of
19 the coal, basemat is not considered readily available. However, because it is dynamic
20 and it can be burned (although with difficulty), it is not written off or considered sunk.
21 Eighteen inches was identified in previous KCP&L cases as being the error range for
22 placement of a dozer blade or scraper on a coal pile and the appropriate depth for
23 basemat. To determine basemat under our compacted stockpiles, we only consider the

1 area of a pile that is thicker than nine (9) inches. The area of the coal piles that covers
2 either a hopper or concrete slab is not included in the calculation of basemat. The
3 basemat values presented here for all inventory locations are premised on work
4 performed by MIKON Corporation, a consulting engineering firm that specializes in coal
5 stockpile inventories and related services for utilities nationwide.

6 **Q: How does the UFIM model work?**

7 A: The fundamental purpose of UFIM is to develop least-cost ordering policies, *i.e.*, targets,
8 for fuel inventory. UFIM does this by dividing time into “normal” periods and
9 “disruption” periods where a disruption is an event of limited duration with an uncertain
10 occurrence. It develops inventory targets for normal times and disruption management
11 policies. The inventory target that UFIM develops is that level of inventory that balances
12 the cost of holding inventory with the cost of running out of fuel.

13 **Q: What are the primary inputs to UFIM?**

14 A: The key inputs are: holding costs, fuel supply cost curves, costs of running out of fuel,
15 fuel requirement distributions, “normal” supply uncertainty distributions, and disruption
16 characteristics.

17 **Q: What are the holding costs you used to develop coal inventory levels for this case?**

18 A: KCP&L based the holding costs it used to develop fuel inventory levels for this case on
19 the cost of capital proposed and described in the Direct Testimony of KCP&L witness
20 Dr. Samuel C. Hadaway.

21 **Q: What do you mean by “fuel supply cost curves”?**

22 A: A fuel supply cost curve recognizes that the delivered cost of fuel may vary depending on
23 the quantity of fuel purchased in a given month. For example, our fuel supply cost curves

1 for PRB coal recognize that when monthly purchases exceed normal levels, we may need
2 to lease additional train sets. Those lease costs cause the marginal cost of fuel above
3 normal levels to be slightly higher than the normal cost of fuel.

4 **Q: What was the normal cost of fuel?**

5 A: The normal fuel prices underlying all of the fuel supply cost curves were the August 2012
6 delivered fuel prices used to develop the Company's cost of service for this filing.

7 **Q: What did you use for the costs of running out of fuel?**

8 A: There are several components to the cost of running out of fuel. The first cost is the
9 opportunity cost of forgone non-firm off-system power sales. We developed that cost by
10 constructing a price duration curve derived from the distribution of monthly non-firm
11 off-system megawatt-hour transactions for January 2008 through December 2010. We
12 supplemented those points with estimates for purchasing additional energy and using oil-
13 fired generation. The last point on the price duration curve is the socio-economic cost of
14 failing to meet load for which we used KCP&L's assumed cost for unserved load. These
15 price duration curves are referred to in UFIM as burn reduction cost curves. These burn
16 reduction cost curves can vary by inventory, location and disruption.

17 **Q: What fuel requirement distributions did you use?**

18 A: For all units we used distributions based on projected fuel requirements from January
19 2012 through December 2016. All of those distributions included fuel to serve off-
20 system sales.

21 **Q: What do you mean by "normal" supply uncertainty?**

22 A: We normally experience random variations between fuel burned and fuel received in any
23 given month. These supply shortfalls or overages are assumed to be independent from

1 period to period and are not expected to significantly affect inventory policy. To
2 determine these normal variations, we developed probability distributions of receipt
3 uncertainty based on the difference between historical burn and receipts.

4 **Q: What are disruptions?**

5 A: A disruption is any change in circumstances that persists for a finite duration and
6 significantly affects inventory policy. A supply disruption might entail a complete cut-
7 off of fuel deliveries, a reduction in deliveries, or an increase in the variability of receipts.
8 A demand disruption might consist of an increase in expected burn or an increase in the
9 variability of burn. Other disruptions might involve temporary increases in the cost of
10 fuel or the cost of replacement power. Different disruptions have different probabilities
11 of occurring and different expected durations.

12 **Q: What disruptions did KCP&L use in developing its inventory targets?**

13 A: KCP&L recognized three types of disruptions in development of its inventory targets:

- 14 • PRB capacity constraints;
- 15 • Fuel yard failures; and
- 16 • Major floods.

17 **Q: Please explain what you mean by disruptions related to PRB capacity constraints.**

18 A: Supply capacity is the ultimate quantity of coal that can be produced, loaded, and shipped
19 out of the PRB in a given time period. Constraints to supply capacity can come from
20 either the railroads or from the mines, but regardless of which of these is the constraint
21 source, the quantity of coal that can be delivered is restricted. A constrained supply
22 caused by railroad capacity constraints can come from an inability of the railroad to ship
23 a greater volume of coal from the PRB. A scenario such as this can arise from not having

1 enough slack capacity to place more trains in service. It can also come from an
2 infrastructure failure such as the May 2005 derailments on the joint line in the SPRB. A
3 variety of mine issues can constrain supply, such as there not being enough available
4 load-outs, not enough space to stage empty trains, reaching the productive limits of
5 equipment such as shovels, draglines, conveyors, and trucks, or the mine reaching the
6 production limits specified in its environmental quality permits.

7 **Q: Please explain what you mean by disruptions related to fuel yard failures.**

8 A: KCP&L and other utilities have experienced major failures in the equipment used to
9 receive fuel. As used here, "disruption" is designed to cover a variety of circumstances
10 that could result in a significant constraint on a plant's ability to receive fuel.

11 **Q: Please explain what you mean by "major flood" disruptions.**

12 A: The Missouri River has had two major floods in the last twenty years. This disruption
13 was modeled after those floods. Floods can lengthen railroad cycle times as the railroads
14 reroute trains and curtail the deliveries of coal to generating stations.

15 **Q: How does KCP&L manage disruptions?**

16 A: The target inventory levels presented here assume KCP&L will actively manage its fuel
17 inventory. That is, the Company would take whatever actions were deemed appropriate
18 to ensure an adequate supply of fuel was kept on hand for generating energy necessary to
19 serve native load. If KCP&L runs low on fuel, it might choose to curtail generation and
20 reduce burn. KCP&L would manage the cost of any such disruption to take advantage of
21 replacement power cost cycles. This assumption allows us to operate with lower
22 inventory targets.

1 **Q: What are the coal inventory targets used in this case?**

2 A: The coal inventory targets resulting from application of UFIM and their associated value
3 for incorporation into rate base are shown in the attached Schedule WEB-2 (**Highly**
4 **Confidential**) and are the values used to determine adjustment RB-74, "Adjust Fossil
5 Fuel Inventories to required levels" included in Schedule JPW-2 of the Direct Testimony
6 of KCP&L witness John P. Weisensee. Since these coal inventory targets are a function
7 of fuel prices, cost of capital and other factors that may be adjusted in the course of this
8 proceeding, we would expect to adjust the coal inventory targets as necessary.

9 **Q: Does that mean it would be appropriate to update coal inventory levels included in**
10 **rate base to reflect information known at true-up?**

11 A: Yes. It would be appropriate to update the coal inventory levels for changes in fuel
12 prices and cost of capital. A change in either the delivered cost of coal or cost of capital
13 may result in different coal inventory levels. For example, lower fuel prices or a lower
14 rate of return than the Company has requested would result in higher inventory
15 requirements.

16 **Q: How were the inventory values for ammonia, limestone, and powder activated**
17 **carbon determined?**

18 A: Inventory values for ammonia, limestone, and powder activated carbon were calculated
19 as the average month-end quantity on hand for the 13-month period December 2010
20 through December 2011 multiplied by the projected August 2012 per unit value. The
21 inventory values for ammonia, limestone and powder activated carbon are shown in
22 Schedule WEB-2 (**Highly Confidential**) and were included in the derivation of
23 adjustment RB-74.

1 **Q: How were the inventory values for oil determined?**

2 A: Inventory values for oil were calculated as the average month-end quantity on hand for
3 the 13-month period December 2010 through December 2011 multiplied by the projected
4 August 2012 per unit value. The inventory values for oil are shown in Schedule WEB-2
5 **(Highly Confidential)** and were included in the derivation of adjustment RB-74.

6 **Q: Why were the inventory values for oil treated differently than the other fuel adders?**

7 A: We do not expect to have a contract that establishes the price for oil for August 2012.
8 Typically KCP&L purchases oil on the spot market.

9 **V. RAM REQUIRED ELEMENTS**

10 **Q: What is the purpose of this section of your testimony?**

11 A: The purpose is to describe how KCP&L has complied with certain requirements of 4
12 CSR 240-20.090(2) regarding a rate adjustment mechanism (RAM) or IEC.

13 **A. Rate Volatility Mitigation Features**

14 **Q: What rate volatility mitigation features are designed in the proposed IEC?**

15 A: As discussed above, KCP&L uses hedging programs for coal and natural gas to mitigate
16 the impacts of market price volatility.

17 **B. Emission Allowance Purchases and Sales**

18 **Q: What is the purpose of this portion of your testimony?**

19 A: I will discuss the legal requirements for emission allowances and explain KCP&L's
20 current strategy for meeting those requirements.

21 **Q: What emissions are KCP&L required to offset with allowances?**

22 A: For 2012, KCP&L is required to offset SO₂ and NO_x emissions with allowances issued
23 by the EPA.

1 **Q: What rules or regulations established the need for emission allowances?**

2 A: Title IV of the 1990 Clean Air Act established the allowance market system known today
3 as the Acid Rain Program (“ARP”). Title IV set a cap on total SO₂ emissions and aimed
4 to reduce overall emissions to 50 percent of 1980 levels. In 2005, the EPA promulgated
5 the Clean Air Interstate Rule (“CAIR”). The CAIR continued the cap and trade approach
6 to further reduce SO₂ emissions and extended it to NO_x emissions.

7 **Q: What is the status of the Clean Air Interstate Rule?**

8 A: On July 11, 2008, the U.S. Court of Appeals for the D.C. Circuit issued an opinion
9 finding parts of the CAIR unlawful and vacated the rule. About six months later on
10 December 23, the D.C. Circuit issued a decision on the petitions for rehearing of its July
11 2008 decision. The Court granted EPA's petition for rehearing to the extent that it
12 remanded the case without vacatur of the CAIR. That ruling allowed the CAIR to remain
13 in place, but EPA was obligated to promulgate another rule under the Clean Air Act's
14 Section 110(a)(2)(D) consistent with the Court's July 2008 opinion.

15 On July 6, 2011, the EPA finalized the Cross-State Air Pollution Rule
16 (“CSAPR”). CSAPR responded to the Court's concerns and replaced EPA's 2005 CAIR.
17 On December 30, 2011, the D.C. Circuit Court stayed the implementation of the CSAPR
18 pending the court's resolution of the petitions filed by Texas and six other states
19 including Kansas. CSAPR was scheduled to begin on January 1, 2012, and would have
20 placed a cap on SO₂ and NO_x emissions from electricity generators in 28 states. With the
21 stay, the CAIR, the rule that preceded CSAPR, will remain in effect pending resolution
22 by the Court of the CSAPR issues. Oral arguments are expected to be heard by April

1 2012, although a final decision on the merits of the case could be delayed for several
2 months following that date.

3 **Q: Will emissions allowance costs or sales margins be included in the IEC?**

4 A: Yes, but as discussed above, KCP&L has sufficient ARP SO₂ allowances to meet its
5 immediate needs under CAIR. Under CSAPR, KCP&L was allocated enough "free"
6 emission allowances to cover its native load. Generation for off-system sales will likely
7 require the purchase of allowances. The cost for those allowances is being recognized as
8 a variable cost of providing off-system sales and is reflected in the Direct Testimony of
9 KCP&L witness Michael M. Schnitzer regarding off-system contribution margin
10 calculations.

11 **Q: What are KCP&L's forecasted allowance purchases and sales?**

12 A:

** [REDACTED]

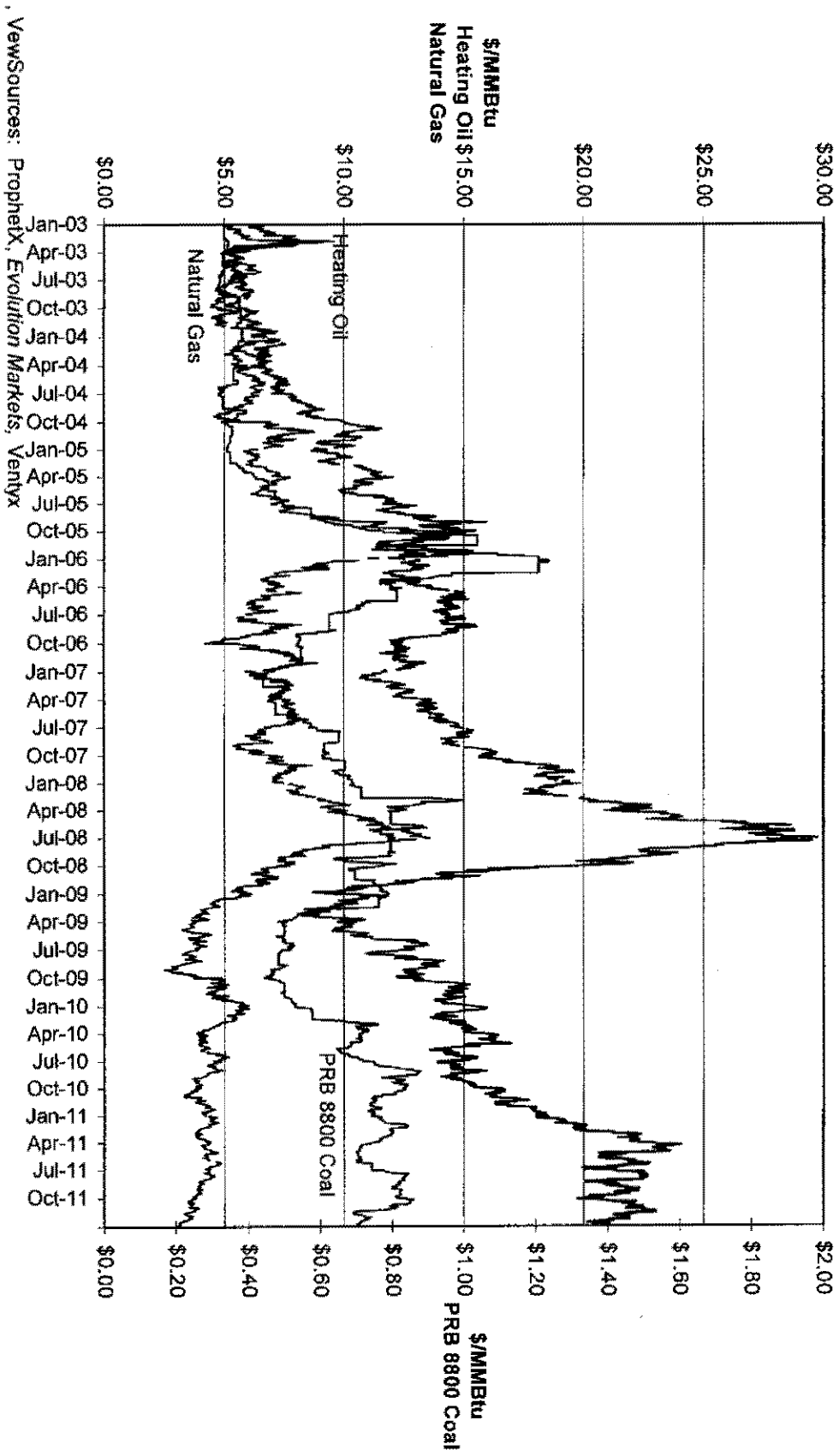
13 [REDACTED]

14 [REDACTED] ** KCP&L may reconsider this position in light of future changes in the
15 laws, rules, or regulations governing emission allowances.

16 **Q: Does that conclude your testimony?**

17 A: Yes, it does.

Market Price of Fossil Fuels



SCHEDULE WEB-2

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