2019 Q1 Community Solar PSC Report

File No. EA-2016-0207

Project Pre-launch

The communication plan to promote the program to customers was developed in the fall of 2018 and included three approaches:

- 1) Community Solar website
- 2) Targeted email campaign
- 3) Targeted post card campaign
- 4) Energy statement message
- 5) Social media
- 6) Banner on AmerenMissouri.com

The Community Solar website was created to allow all eligible customers access to participate in the program. The website includes a program description, how the program works, frequently asked questions which are associated with the Solar Plant Construction, Program Overview, Eligibility and Billing, and on-line enrollment process. Below is a screen image of the current website.



A targeted email campaign was developed to inform customers about the program. To alleviate the concern of over subscribing the program too quickly, the email campaign was designed go out to approximately 138,000 customers, who have opted in to receive promotional materials from Ameren Missouri. A reminder email was also designed as a final promotion.

For customers who prefer paper communication, a targeted post card campaign was designed to go out to 113,000 customers.





Program Enrollment

The Community Solar program was open for enrollment on October 15 via an on-line application process. The initial email went out on October 17, 2018, along with the post cards on October 23, 2018. A reminder email went out to approximately 20,000 high propensity customers on December 6, 2018.

The marketing campaign was very successful and fully subscribed the program in 55 days, on December 10, 2018. 355 customers signed up for 1,302 blocks to fully utilize the 1MW solar facility to be built at Lambert Airport. The average enrollment per customer was just under 4 blocks.

After December 10, 2018, the website was updated to inform customers the program was fully subscribed, however customers could still enroll in the program and be placed on a wait list. As of January 31, 2019, 66 customers and an associated 328 blocks are on the wait list, which is 25% of a future second 1MW solar facility.

Lambert Community Solar Center Construction

The final design and engineering of the solar facility was completed in December 2018 and January 2019. In January 2019, the contract was awarded to Azimuth Energy for the construction of the Lambert Community Solar Center. The material for the project was also ordered in January.

Grading and site preparation will start in late February 2019 and the construction is expected to begin in March, 2019 with a planned in-service date of summer 2019.

During the construction phase of the project, participants will be proactively updated on a regular basis as to the status of the project to maintain engagement. The Community Solar website will also reflect updates of the solar construction activity.



Customer Billing

The Ameren Missouri billing system and customer energy statement changes were completed to display the charges associated with the new tariff. Participating customers have received the participation fee on their energy statement and will receive their first energy statement reflecting the new energy charges after the solar center construction is completed and placed in-service.

Future Considerations

Appendix D to the *Non-Unanimous Stipulation and Agreement* submitted in this proceeding on September 23, 2016 ("*Stipulation*") identifies topics for Learning Opportunities, Key Questions to Explore and Planned Activities to Gain Insight. Information from this analysis will assist Ameren Missouri in determining first-hand how best to structure supply options related to distributive solar generation. The intent is to engage customers, solicit their feedback and provide a basis to continually adjust the program offering in order to meet their expectations. The lessons learned through this pilot program should provide insights into the advantages and challenges associated with distributed generation resources on the Ameren Missouri grid. Testing the

deployment, this small-scale pilot project may be helpful in developing real time solutions for distributed generation.

Learning Opportunities

Q: How did customers react to the various pricing opportunities presented?

A: Based upon the over subscription participation from the initial enrollment process, the pricing of the Community Solar program was appropriate for this segment of customers. A future survey to various customer segmentation groups will be conducted in the second quarter of 2019 to gain further insight to various pricing models.

Q: Did the offering of the community solar program provide customers who didn't have access to Net Energy Metering an opportunity to participate in adding solar to the grid? A: Customers who reside in buildings which are not conducive to solar panel installations and associated net metering opportunities are key candidates for this program. Anecdotal conversations with participants and non-participants confirmed this premise. A future survey to various customer segmentation groups will be conducted in the second quarter of 2019 to gain further insight into this premise.

- Q: What value or benefits do customers perceive from adding solar at the distribution level, compared to adding large-scale solar at the transmission level?
 A: A future survey to various customer segmentation groups will be conducted in the second quarter of 2019 to gain insight on these values and/or benefits.
- Q: What were customer's reactions and sensitivity to other program design aspects? (e.g. Timing, Fees, Quantities, Length, Commitments, Transferability, Caps, and potential for pricing to increase though facilities charge)

A: A future survey to various customer segmentation groups will be conducted in the second quarter of 2019 to gain insight on these program design aspects.

Future Key Questions to Explore and Planned Activities to Gain Insights

In accordance with Appendix D, Ameren Missouri will conduct a survey of the program participants after the first 18 months of program operation. At this time, the project is in the construction phase. A participant survey will be conducted in the second quarter of 2019 and a follow up survey after 18 months of program operation to gather customer feedback on the following list of topics:

- What were customer's expectations coming into the program?
- Is the program meeting customer expectations?
- What areas of the program need improvement?
- What aspects of the program do the customers like and dislike?
- Do participants find the timing, level, and refund limitation of the up-front reservation fee reasonable?
- Are current and potential subscribers willing to commit to a two-year subscription?
- Would a shorter mandatory subscription period (or no period at all) be more appropriate?
- Would current or potential subscribers be interested in the ability to transfer subscriptions to other customers without penalty?
- Is the block size appropriate?

- Do current or potential subscribers want to be ab le to subscribe to more than 50% of their usage? Should the limitation be relaxed or eliminated for customers exhibiting high load factors?
- Are customers aware of the potential for part of the subscription fee to increase with rate cases? With this knowledge, are they still willing to participate?
- Are there any aspects of the program that provide the customer with a greater understanding of solar energy generation?
- What is the impact of the program on non-participating ratepayers?

A similar survey will then be conducted after three years to determine if the program has provided enough value to be extended and/or what changes would be necessary to gain a higher level or a continued level of participation. In addition to surveying program participants, Ameren Missouri will solicit input from non-participants to determine reasons for nonparticipation and alternative program design provisions which might encourage participation. This survey shall be conducted every six years thereafter over the life of the solar resource.

Lessons Learned and Recommendations

Initial customer demand and no customer concerns are indicating that this will be a successful program. Participant and non-participant surveys will be conducted in the second quarter of 2019. Based upon these results, a plan will be developed for the development of second phase Community Solar program to be launched later in 2019.