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Exhibit No. 122

Issues: Depreciation Reserve Deficiency  
and Embedded Cost of Debt

Witness: Robert W. Sager

Type of Exhibit: Rebuttal Testimony

Sponsoring Party: Empire District Electric

Case No. ER-2014-0351

Date Testimony Prepared: March 2015

**Before the Public Service Commission  
of the State of Missouri**

**Rebuttal Testimony**

of

**Robert W. Sager**

**March 2015**



Empire Exhibit No. 122  
Date 4-14-15 Reporter xf  
File No. ER-2014-0351

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OF  
ROBERT W. SAGER  
THE EMPIRE DISTRICT ELECTRIC COMPANY  
BEFORE THE  
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1 **INTRODUCTION**

2 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

3 A. Robert W. Sager, 602 Joplin Street, Joplin, Missouri, 64801.

4 **Q. WHO IS YOUR EMPLOYER AND WHAT POSITION DO YOU HOLD?**

5 A. The Empire District Electric Company ("Empire" or "Company") is my employer. I  
6 hold the positions of Controller, Assistant Treasurer, Assistant Secretary, and  
7 Principal Accounting Officer.

8 **Q. ARE YOU THE SAME ROBERT W. SAGER THAT PROVIDED DIRECT**  
9 **TESTIMONY IN THIS CASE BEFORE THE MISSOURI PUBLIC SERVICE**  
10 **COMMISSION ("COMMISSION")?**

11 A. Yes, I am.

12 **Q. PLEASE EXPLAIN THE PURPOSE OF YOUR REBUTTAL TESTIMONY.**

13 A. My rebuttal testimony responds to the testimony of the other parties concerning  
14 depreciation reserves for Riverton Unit 7 and Asbury Unit 2 and embedded cost of  
15 debt.

16 **DEPRECIATION RESERVE DEFICIENCY**

17 **Q. DOES THE CASE PRESENTED BY THE COMMISSION STAFF ("STAFF")**  
18 **INCLUDE DEPRECIATION FOR RIVERTON UNIT 7 AND ASBURY UNIT**  
19 **2 CONSISTENT WITH EMPIRE'S FILED REQUEST?**

1 A. No. It appears Staff has not adjusted depreciation expense for Riverton Unit 7 and  
2 Asbury Unit 2. Empire included an adjustment of \$342,574 (total company basis)  
3 regarding this issue for the reasons stated in my direct testimony.

4 **Q. IF STAFF WOULD INCLUDE THIS ADJUSTMENT IN ITS CASE, WOULD**  
5 **THE DEPRECIATION COST BE FULLY COLLECTED PRIOR TO**  
6 **EMPIRE'S NEXT ANTICIPATED RATE CASE?**

7 A. No. As was indicated in my direct testimony in this case and in testimony filed in  
8 Case No. ER-2012-0345, Riverton Unit 7 costs would still not be fully collected  
9 prior to Empire's next anticipated rate case. Overall reserves for both Riverton Unit  
10 7 and 8 will still need to be addressed at that time. If the Commission does not  
11 include the adjustment, as suggested by Staff, overall collection would be further  
12 delayed for a unit that is no longer in service. This will result in higher customer  
13 rates in the next case than what would have been otherwise necessary.

14 **EMBEDDED COST OF DEBT**

15 **Q. WHAT IS THE BASIS OF THE ADJUSTMENT MADE BY STAFF TO**  
16 **EMPIRE'S EMBEDDED COST OF DEBT?**

17 A. Staff has removed approximately \$1.5 million of unamortized expense related to  
18 costs incurred to amend the Company's electric bond indenture in 2008. These costs  
19 were incurred in order to provide a larger cushion in Empire's retained earnings  
20 balance so that shareholder dividends could continue to be paid during the  
21 Company's largest construction period.

1 **Q. WHY DO YOU DISAGREE WITH THE STAFF'S PROPOSED**  
2 **DISALLOWANCE OF THESE EXPENSES AS PART OF THE COMPANY'S**  
3 **DEBT COSTS?**

4 A. The costs were incurred as an integral part of Empire's overall financing plan related  
5 to the construction of the Asbury SCR, Riverton Unit 12, Iatan Unit 1 AQCS, Plum  
6 Point, and Iatan Unit 2 from 2006-2011, a plan that was approved by the  
7 Commission. The Staff's disallowance is based on the premise that costs related to  
8 the amendment of the Indenture were solely to benefit shareholders. This notion is  
9 incorrect.

10 **Q. PLEASE EXPLAIN.**

11 A. Empire completed the largest construction program in its history in 2011, and this  
12 construction program required significant financing from both the equity and debt  
13 markets. The equity markets were attracted to Empire as an "income stock" due to  
14 the dividend yield at that time. Had Empire reduced, or been unable to pay its  
15 dividend, the underlying stock value likely would have eroded, which would have  
16 made it difficult for the Company to raise the equity funds necessary to complete the  
17 construction cycle. Had Empire not been able to raise equity funds, the Company  
18 would have been required to increase its debt issuances to support the construction  
19 program. This would have caused Empire's debt to equity ratio to exceed acceptable  
20 rating agency guidelines for an investment-grade company. This would have led to a  
21 downgrade from the rating agencies, which would have raised Empire's costs  
22 associated with any future debt issuances. Therefore, the amendment to the Indenture  
23 was necessary to keep borrowing costs low which ultimately benefits its customers.

1 **Q. WHAT IS THE RELATIONSHIP BETWEEN THE AMENDMENT COSTS**  
2 **AND THE FINANCING NOTED PREVIOUSLY?**

3 A. An amendment to the Indenture's retained earnings clause was necessary so  
4 investors would continue to be attracted to the Company's stock. The Company's  
5 retained earnings balance had dropped to approximately \$17.2 million (12/31/07), in  
6 part because the Company had absorbed \$85.5 million of fuel and purchased power  
7 costs in the 2003-2006 period due to the lack of a fuel adjustment clause in Missouri  
8 (Staff's Cost of Service Report, Case No. ER-2008-0093). The Company's Indenture  
9 did not allow Empire to pay dividends with a negative retained earnings balance.  
10 The amendment to the Indenture was made in the first quarter of 2008, roughly half  
11 way through the construction and financing program noted above, in order to relax  
12 this restriction and to signal to investors that Empire understood the importance of  
13 the dividend. Ultimately, Empire was able to complete a successful equity  
14 distribution program during 2009/2010 subsequent to the amendment.

15 **Q. WAS THE RATIO OF DEBT TO TOTAL CAPITAL ADDRESSED IN**  
16 **EMPIRE'S COMMISSION-APPROVED REGULATORY PLAN?**

17 A. Yes. The Regulatory Plan approved by the Commission in Case No. EO-2005-0263  
18 outlined three primary financial ratios at Appendix C-1. Debt to total capital was  
19 one of the three financial ratios outlined. This debt ratio was to be maintained by  
20 Empire through future financing during the term of the Regulatory Plan and was not  
21 a component of regulatory amortization (Regulatory Plan-Appendix D). Empire  
22 successfully maintained this important financial ratio during the term of the  
23 Regulatory Plan through its external financing efforts.

1 **Q. HOW DID THIS BENEFIT EMPIRE'S CUSTOMERS?**

2 A. As previously explained, a balanced approach to Empire's financing program was  
3 essential to maintaining an investment-grade rating. In fact, this has been known and  
4 acknowledged since the beginning of the construction program, as the Regulatory  
5 Plan (Case No. EO-2005-0263) itself included the following statement: "Empire  
6 understands that it is responsible to take prudent and reasonable actions to maintain  
7 Empire's debt at investment grade levels and avoid actions that result in a  
8 downgrade." This language was included in the Regulatory Plan as an  
9 acknowledgement of how important it is to keep financing costs low for customers  
10 by maintaining an investment grade rating. The actions taken in 2008 to amend  
11 Empire's Indenture were prudent in order to finance the recent construction cycle.  
12 The costs associated with those actions should be included in the debt costs related  
13 to the capital structure.

14 **Q. DOES THIS CONCLUDE YOUR REBUTTAL TESTIMONY?**

15 A. Yes, it does.

