

Exhibit No.:  
Issues: Rate of Return on Equity  
Capital Structure  
Witness: Pauline M. Ahern  
Exhibit Type: Rebuttal  
Sponsoring Party: Missouri-American Water Company  
Case No.: WR-2003-0500  
and WC-2004-0168  
Date: November 10, 2003

**MISSOURI PUBLIC SERVICE COMMISSION**

**CASE NO. WR-2003-0500 and WC-2004-0168**

**FILED**

**REBUTTAL TESTIMONY**

**JAN 23 2004**

**OF**

**Missouri Public  
Service Commission**

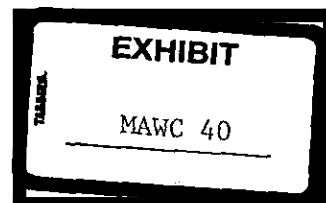
**PAULINE M. AHERN**

**ON BEHALF OF**

**MISSOURI-AMERICAN WATER COMPANY**

**JEFFERSON CITY, MISSOURI**

Exhibit No. 40  
Case No(s). WR-2003-0500  
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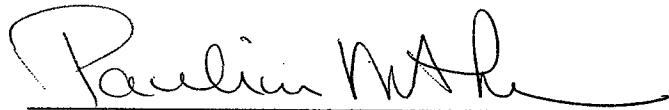


**BEFORE THE PUBLIC SERVICE COMMISSION  
OF THE STATE OF MISSOURI**

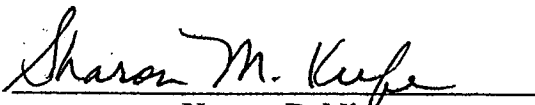
<u>IN THE MATTER OF MISSOURI-AMERICAN</u>	)	
<u>WATER COMPANY FOR AUTHORITY TO</u>	)	
<u>FILE TARIFFS REFLECTING INCREASED</u>	)	CASE NO. WR-2003-0500
<u>RATES FOR WATER SERVICE</u>	)	

**AFFIDAVIT OF PAULINE M. AHERN**

Pauline M. Ahern, being first duly sworn, deposes and says that she is the witness who sponsors the accompanying rebuttal testimony entitled "Rebuttal Testimony of Pauline M. Ahern"; that said rebuttal testimony and schedule(s) was prepared by her and/or under her direction and supervision; that if inquiries were made as to the facts in said rebuttal testimony, she would respond as therein set forth; and that the aforesaid rebuttal testimony and schedule(s) are true and correct to the best of her knowledge.

  
\_\_\_\_\_  
Pauline M. Ahern

State of New Jersey  
County of Burlington  
SUBSCRIBED and sworn to  
Before me this 4<sup>th</sup> day of November 2003.

  
\_\_\_\_\_  
Notary Public

**My commission expires:**

SHARON M. KEEFE  
NOTARY PUBLIC OF NEW JERSEY  
MY COMMISSION EXPIRES JULY 9, 2006

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I. INTRODUCTION

Q. Please state your name, occupation and business address.

A. My name is Pauline M. Ahern and I am a Vice President of AUS Consultants – Utility Services. My business address is 155 Gaither Drive, P. O. Box 1050, Moorestown, New Jersey 08057.

Q. Are you the same Pauline M. Ahern who previously submitted prepared direct testimony in this proceeding?

A. Yes, I am.

Q. Have you prepared schedules which support your rebuttal testimony?

A. Yes, I have. They have been marked for identification as Schedules PMA-12 through PMA- 22 .

II. PURPOSE

Q. What is the purpose of this testimony?

A. The purpose of this testimony is to rebut certain aspects of the direct testimony of David Murray, Witness for the Missouri Public Service Commission Staff (Staff) and Mark Burdette, Witness for the Office of the Public Counsel (OPC) concerning capital structure and common equity cost rate. Specifically, I will address Mr. Murray's proposed capital structure, his application of the Discounted Cash Flow (DCF) Model, Risk Premium Model (RPM) / Capital Asset Pricing Model (CAPM), the inadequacy of his recommended overall rate of return, including common equity cost rate. I will also address Mr. Burdette's inclusion of short-term debt in his proposed capital structure as well as his application of the CAPM.

1  
2 III. CAPITAL STRUCTURE RATIOS

3 A. Mr. Murray's Proposed Capital Structure Ratios

4 Q. Is Mr. Murray's recommendation that the MoPSC adopt American Water Works  
5 Company's (American Water) consolidated capital structure ratios for ratemaking  
6 purposes to establish an allowed overall rate of return for Missouri-American Water  
7 Company (MAWC or the Company) appropriate?

8  
9 A. No. It is not appropriate that the MoPSC set rates for MAWC in this proceeding based  
10 upon American Water's consolidated capital structure ratios. Rather, the MoPSC should  
11 adopt the Company's proposed capital structure consisting of 26.380% long-term debt,  
12 0.521% preferred stock, and 43.099% common equity expected at November 30, 2003.

13  
14 Q. Why are the Company's capital structure ratios expected at November 30, 2003  
15 appropriate for ratemaking purposes?

16  
17 A. These capital structure ratios are appropriate for ratemaking purposes for five reasons; 1)  
18 MAWC has an independently determined capital structure, 2) MAWC's stand-alone  
19 capital structure represents the actual capital financing of MAWC's jurisdictional rate  
20 base to which rates set in this proceeding will be applied; 3) MAWC's stand-alone capital  
21 structure is consistent with the capital structure ratios maintained, on average, by other  
22 water companies; 4) MAWC's stand-alone capital structure is consistent with S&P's  
23 financial target ratios of total debt to total capital criteria; and 5) MAWC's stand-alone  
24 capital structure is consistent with the capital structures allowed by the MoPSC  
25 precedent.

26  
27 Q. Please comment upon the independence of MAWC's stand-alone capital structure.

1  
2 A. As indicated in the Company's response to Data Information Request No. 3819,  
3 attached as Schedule PMA-12, MAWC's capital structure, on a expected basis at  
4 November 30, 2003, is expected to consist of \$290,035,000 long-term debt of which  
5 \$185,000,000 or 63.7% are tax-exempt bonds issued directly by MAWC with the  
6 MoPSC's authorization and 19.3%, or \$56,000,000, are borrowings from American  
7 Water Capital Corp. (AWCC). MAWC's expected November 30, 2003 is also expected  
8 to contain \$2,680,000 of preferred stock which is directly issued by MAWC to the  
9 external capital markets. MAWC's common equity is expected to be \$221,714,180,  
10 including \$122,955,389 in retained earnings obtained directly from MAWC's ratepayers.  
11 Therefore, MAWC's expected November 30, 2003 total capital aggregates to  
12 \$514,429,180 (\$290,035,000 long-term debt + \$2,680,000 preferred stock +  
13 \$221,714,180 common equity), of which the \$56,000,000 in borrowings from AWCC  
14 represent only 10.9% of total capital.

15 While it is true that MAWC is receiving part of its debt financing through AWCC,  
16 it is clear from the Company's response to Data Information Request No. 3817 and the  
17 September 10, 2003 interview referenced by Mr. Murray on pages 21 and 22 of his  
18 direct testimony that MAWC will avail itself of either AWCC debt financing or tax-exempt  
19 debt financing through the State of Missouri's EI ERA funding program depending upon  
20 whichever source of debt financing is lowest cost. Since MAWC is not obligated to  
21 borrow from AWCC, it is by no means a certainty that the exclusive source of MAWC's  
22 future debt financings will be AWCC.

23 Moreover, MAWC's long-term debt is secured by its own assets and not the  
24 assets of American Water or any of American Water's other subsidiaries, some of whom  
25 are engaged in non-regulated activities. In turn, MAWC's assets do not secure the debt  
26 of American Water or any of its subsidiaries. Although a support agreement exists  
27 between American Water and AWCC, it only assures that AWCC will be able to meet its

1 debt obligations and is silent upon the debt obligations of its operating water  
2 subsidiaries, including MAWC. The support agreement does not state that American  
3 Water will meet MAWC's debt service obligations to AWCC. Mr. Hartnett was clear in  
4 the September 20, 2003 interview in stating that while American Water, under the  
5 support agreement:

6  
7 "would have to provide any necessary funds to meet any shortfalls. . .  
8 it would not preclude certainly continuing to pursue Missouri American to  
9 meet its obligations. Missouri American is the primary obligor to Capital  
10 Corp. They have signed a note whenever they make a borrowing."

11 Moreover, Standard & Poor's (S&P) indicates the following in its August 1, 2003  
12 Research Report on American Water Capital Corp. (attached as Schedule PMA-13):

13  
14 "There is a support agreement between American Water Works and  
15 AWCC, which links the two entities, but American Water Works does not  
16 guarantee debt issued by AWCC." (emphasis added)

17 Bond rating agencies, such as S&P, are investor influencing and their opinion regarding  
18 the non-existence of a guarantee of AWCC's debt by American Water are likely to affect  
19 investors' perceptions of the true nature of the support agreement between American  
20 Water and AWCC.

21 Thus, MAWC's capital structure is consistent with the considerations  
22 enumerated by David C. Parcell in The Cost of Capital –A Practitioner's Guide prepared  
23 for the Society of Utility and Regulatory Financial Analysts. Three of the considerations  
24 Mr. Parcell notes as helpful in determining whether a stand-alone utility or consolidated  
25 parent capital structure is appropriate for ratemaking purposes are<sup>1</sup>:

- 26  
27 1. Whether subsidiary utility obtains all of its capital from its parent, or  
28 issues its own debt and preferred stock. (emphasis added)  
29  
30 2. Whether parent guarantees any of the securities issued by the  
31 subsidiary.  
32  
33 3. Whether subsidiary's capital structure is independent of its parent  
34 (i.e., existence of double leverage, absence of proper relationship  
35 between risk and leverage of utility and non-utility subsidiaries).

---

<sup>1</sup> David C. Parcell, The Cost of Capital –A Practitioner's Guide Society of Utility and Regulatory Financial Analysts, 1997, p. 4-20.

MAWC does not obtain all of its capital from American Water. S&P states that American Water does not guarantee any of the securities of its subsidiaries, including AWCC. MAWC's capital structure is independent of its parent, American Water.

In view of the foregoing, because MAWC is responsible to service its own debt, is not obligated to borrow from AWCC , and does indeed have an independently determined capital structure, the only conclusion to be drawn is that MAWC's proposed stand-alone capital structure ratios expected at November 30, 2003 are appropriate for ratemaking purposes.

Q. Why is the actual capital financing MAWC's jurisdictional rate base relevant and appropriate for ratemaking purposes?

A. The actual capital financing MAWC's jurisdictional rate base is relevant and appropriate for ratemaking purposes because it represents the actual dollars which are financing the jurisdictional rate base to which rates set in this proceeding will be applied. In contrast, the consolidated MAWC capital structure proposed by Mr. Murray contains capital which does not finance MAWC's jurisdictional rate base. It includes the long-term debt capital of operating water subsidiaries other than MAWC and which finances the jurisdictional rate bases of those subsidiaries. It also includes capital issued to finance the acquisitions of subsidiaries which operate in states other than Missouri, namely Citizens Communications and Azurix Industrial Corp.. Furthermore, it includes capital which finances American Water's non-regulated subsidiaries, American Water Services and American Water Resources.

MAWC's ratemaking capital structure expected at November 30, 2003 aggregates to but \$514,429,180. In contrast, American Water's total capital, as shown on Mr. Murray's Schedule 9, aggregates to \$5,657,241,734. During the six months ended June 30, 2003, American Water's total permanent capital increased by more than \$3 billion, to \$8,972,267,000, \$8,457,837,820 greater than the capital actually financing



1 the Company's proposed rate base of \$497,681,177. As discussed previously,  
2 American Water's capital finances its numerous subsidiaries, both regulated and non-  
3 regulated, which operate in 27 states and 4 Canadian provinces. Thus, nearly \$8.5  
4 billion of its capital is simply not available to finance MAWC's jurisdictional rate base.

5 In view of the foregoing, namely that the capital structure proposed by Mr.  
6 Murray, contains capital which is clearly not financing MAWC's rate base, his  
7 recommended capital structure ratios should be rejected by the MoPSC in setting rates  
8 in this proceeding.

9 Q. How do the Company's proposed capital structure ratios compare with those maintained  
10 by other water companies?

11  
12 A. The Company's proposed capital structure ratios are consistent with those maintained,  
13 on average, by the seven water companies in either my proxy group or by the four water  
14 companies in Mr. Murray's comparable group. As shown on Schedule PMA-14, the  
15 common equity ratios, based upon total permanent capital, of the proxy group of seven  
16 water companies, averaged 44.80% for the year 2002 and ranged from 40.40% to  
17 53.24%, while the common equity ratios of Mr. Murray's four water companies averaged  
18 45.95% (see Mr. Murray's Schedule 12) in 2002. Hence, MAWC's ratemaking common  
19 equity ratio of 43.099% is consistent with, if not slightly more conservative than, that of  
20 the water companies in both my proxy group and in Mr. Murray's comparable group.

21 Moreover, Phillips supports the use of actual capital structure ratios, and not a  
22 hypothetical one such as the consolidated American Water capital structure, for  
23 ratemaking purposes under such conditions, i.e., when they are consistent with those of  
24 other similar utilities, when he states<sup>2</sup>:  
25

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<sup>2</sup> Phillips, Charles F., Jr., The Regulation of Public Utilities, 3<sup>rd</sup> Edition, Public Utility Reports, Arlington, VA, 1993, p. 391.

1 Debt ratios began to rise during the late 1960s and early 1970s, and the  
2 financial condition of the public utility sector began to deteriorate. It  
3 became the common practice to use actual or expected capitalizations;  
4 actual where a historic test year is used, expected when a projected or  
5 future test year is used.<sup>83</sup> (footnote omitted) The objective, in short, shifted  
6 from minimization of the short-term cost of capital to protection of a  
7 utility's ability "to raise capital at all times. This objective requires that a  
8 public utility make every effort to keep indebtedness at a prudent and  
9 conservative level."<sup>84</sup> (footnote omitted) A hypothetical capital structure is used  
10 only where a utility's actual capitalization is clearly out of line with those  
11 of other utilities in its industry or where a utility is diversified.<sup>85</sup> (footnote  
12 omitted)

13 In view of the foregoing, since the expected November 30, 2003 capital structure  
14 ratios of MAWC are clearly consistent with those maintained on average by the  
15 companies in both the proxy group of seven water companies and Mr. Murray's  
16 comparable group of four water companies and the fact that the Company's proposed  
17 capital structure contains the actual capital actually financing its jurisdictional rate base, it  
18 is clear that the Company's proposed capital structure ratios and not those recommended  
19 by Mr. Murray should be adopted for ratemaking purposes in this proceeding.

20  
21 Q. How do the Company's capital structure ratios compare with S&P's financial targets?

22  
23 A. The Company's capital structure ratios are consistent with S&P's financial targets.  
24 Although MAWC's bonds are not rated by S&P, AWCC's bonds are rated A- by S&P and  
25 AWCC is assigned an above average business position, likely a "2" or a "3". In addition  
26 AWCC's credit rating is A based upon S&P's consideration of "the stand-alone credit  
27 profile of American Water Works" and then notched up to "reflect the material level of  
28 parental support from RWE as well as the core nature of American Water Works'  
29 regulated water operations to the RWE water division." (see Schedule PMA-13). Thus,  
30 S&P would likely assign a bond / credit rating of A to American Water Works and MAWC.  
31 S&P's financial target debt to total capital benchmark ratio for a utility whose bond /  
32 credit rating is in the A category and which is assigned a business position of "2" or "3"  
33 range from 51.0% to 56.5% and 47.5% to 53.0%, respectively. (See page 12 of Exhibit  
34 PMA-2). This implies ranges of total equity of 43.5% to 49.0% for a business position of

1 "2" and 47.0% to 52.5% for a business position of "3". The Company's proposed total  
2 equity ratio of 43.620% (common equity of 43.099% plus preferred stock of 0.521%) falls  
3 at the bottom of the range of total equity ratios implied for an A rated utility with a  
4 business position of "2" and below the bottom of the range implied for an A rated utility  
5 with a business position of "3". Therefore, MAWC's proposed total equity ratio is  
6 consistent with the ranges of total equity ratios implied in S&P's financial target total debt  
7 to total capital ratios for a utility with a business position of "2" or "3" in order to obtain and  
8 maintain an A bond / credit rating. In contrast, Mr. Murray's recommended total equity  
9 ratio of 32.47% (31.85% common equity + 0.62% preferred stock, see Mr. Murray's  
10 Schedule 24) based upon American Water's consolidated capital structure falls far below  
11 the ranges of implied total equity ratios required by S&P for utilities with bonds rated in  
12 the A category and assigned a business position of "2" or "3".

13 In view of the foregoing, since the expected November 30, 2003 capital structure  
14 ratios of MAWC are clearly consistent with S&P's financial total debt to total capital  
15 benchmark ratios the Company's proposed stand-alone capital structure ratios and not  
16 those recommended by Mr. Murray should be adopted for ratemaking purposes in this  
17 proceeding.

18  
19 Q. What has been previous MoPSC precedent regarding consolidated / parent capital  
20 structures for ratemaking purposes?

21  
22 A While the MoPSC has authorized consolidated / parent capital structures in the past, it  
23 has done so under very different circumstances than in the instant proceeding where  
24 MAWC does indeed have an independently determined capital structure which is  
25 consistent with the capital structures maintained by other water companies and with  
26 S&P's financial target debt to total capital benchmarks. In Case No. ER-97-394, re:  
27 Missouri Public Service (MPS), a Division of UtiliCorp United Inc., the MoPSC determined  
28 that the consolidated capital structure of UtiliCorp was appropriate for ratemaking

1 purposes as MPS, as a division of UtiliCorp, issued no common stock or debt of its own  
2 and its capital structure was based upon an allocation of capital. However, the MoPSC's  
3 decision in Case No. ER-97-394 stands in contrast to its decision in Case No. ER-93-37  
4 also relating to MPS. In Case No. ER-93-37, the MoPSC determined that MPS'

5 "divisional capital structure is the most appropriate. . . is testable,  
6 understandable, based on published facts and material, has been in  
7 continuous operation for more than five years, and has been subjected to  
8 substantial regulatory review. . . is reasonable due [to] its continuity."  
9

10 The MoPSC's decision was upheld in its Order on Remand in Case No. ER-93-37, where  
11 the Commission stated:

12 "The Commission finds that MoPub's proposed capital structure is the  
13 most reasonable and should, therefore, be used. . . the use of UtiliCorp  
14 consolidated capital structure may be a valid approach. However, this is  
15 not the best approach for this case because UtiliCorp is comprised of both  
16 operating utility divisions and unregulated subsidiaries, and its capital  
17 structure reflects that mix. Use of MoPub's assigned capital structure will  
18 help insulate it to some extent from UtiliCorp's unregulated subsidiaries,  
19 and the assigned structure is actually analogous to the capital structures  
20 of comparable electric utilities. . . Finally, the Commission determines  
21 that in this case it will not impose a different capital structure on a utility  
22 where the management of the company has chosen an appropriate capital  
23 structure."  
24  
25

26 The principles expressed by the MoPSC in its orders in Case No. ER-93-37 apply  
27 equally to this proceeding, namely, that MAWC's proposed stand-alone capital structure  
28 is appropriate, testable, reasonable, based upon published facts and material, has been  
29 continually in place more than five years, has been subject to substantial regulatory  
30 review, insulates MAWC from American Water's unregulated operations, and is  
31 analogous to the capital structures of comparable water utilities.

32 In view of all the foregoing, as well as the inadequate opportunity for pretax  
33 interest coverage implicit in Mr. Murray's recommendation, which will be discussed  
34 subsequently, Mr. Murray's recommended consolidated capital structure ratios should be  
35 rejected by the MoPSC. Rather, the Company's proposed ratemaking capital structure  
36 ratios, expected at November 31, 2003, consisting of 56.380%% long-term debt, 0.521%

1 preferred stock, and 43.099% common equity are appropriate capital structure ratios for  
2 ratemaking purposes and should be adopted by the MoPSC.

3  
4 Q. Why are American Water's consolidated capital structure ratios not appropriate for  
5 ratemaking purposes for MAWC?

6  
7 A. American Water's consolidated capital structure ratios are not appropriate for ratemaking  
8 purposes for MAWC for four reasons; 1) American Water's consolidated capital structure  
9 ratios do not represent the actual capital which finances MAWC's jurisdictional rate base  
10 to which rates set in this proceeding will be applied; 2) American Water's consolidated  
11 capital structure ratios are not consistent with the capital structure ratios maintained, on  
12 average, by water companies; 3) American Water's consolidated capital structure ratios  
13 are not consistent with S&P's financial target ratios of total debt to total capital criteria for  
14 a water utility whose long-term debt would likely be rated in the A bond rating category  
15 and assigned a business position of "2" or "3"; and 4) American Water's consolidated  
16 capital structure ratios reflect the risk of the consolidated operations of American Water  
17 and not that of a stand-alone operating water utility.

18  
19 Q. Why do American Water's consolidated capital structure ratios not represent the actual  
20 capital which finances MAWC's jurisdictional rate base?

21  
22 A. As previously discussed, MAWC's proposed rate base is \$497,681,177. In contrast, the  
23 total capital, represented by Mr. Murray's recommended American Water consolidated  
24 capital structure, consists of \$5,657,241,734 as shown on his Schedule 9. And, as  
25 discussed above, American Water's total capital has increased to \$8,972,267,000 in the  
26 six months ended June 30, 2003. Hence, there is \$8,474,585,823 more in capital on  
27 American Water's balance sheet than included in MAWC's proposed rate base, i.e.,  
28 (\$8,972,267,000 - \$497,681,177 = \$8,474,585,823). This \$8.5 billion is simply not

1 available or necessary to finance MAWC's rate base. This additional \$8.5 billion finances  
2 American Water's many and varied operations, including the rate bases of its other  
3 operating water subsidiaries, as well as acquisitions of subsidiaries which do not operate  
4 in Missouri and American Water's non-regulated subsidiaries. Clearly, the risk inherent in  
5 the consolidated capital structure is not representative of MAWC's actual risk.

6  
7 Q. How do American Water's consolidated capital structure ratios compare with those  
8 maintained by other water companies?

9  
10 A. American Water's consolidated capital structure ratios are not consistent with those  
11 maintained, on average, by either the seven companies in my proxy group or by the four  
12 water companies in Mr. Murray's comparable group. As discussed previously and shown  
13 on Schedule PMA-14, the common equity ratios, based upon total permanent capital, of  
14 the proxy group of seven water companies, averaged 44.80% for the year 2002, ranging  
15 from 40.0% to 53.24%, while the common equity ratios of Mr. Murray's four water  
16 companies average 45.95% (see Mr. Murray's Schedule 12) in 2002. In contrast, Mr.  
17 Murray's proposed consolidated American Water common equity ratio is 31.85%,  
18 significantly lower than the average common equity ratios maintained by water  
19 companies comparable to MAWC. A capital structure containing a common equity ratio  
20 of 31.85% indicates significantly greater financial risk in comparison with the average  
21 capital structures maintained by water companies. Greater financial risk also means a  
22 higher common equity cost rate because it increases total investment risk, including  
23 common equity risk. Mr. Murray has not fully taken the degree of financial risk inherent in  
24 American Water's consolidated capital structure into account by increasing his common  
25 equity cost rate recommendation by only 33 basis points, the average spread between  
26 BBB and A rated public utility bond yields for the past eight years. (see page 33 of Mr.  
27 Murray's direct testimony) As will be discussed subsequently, a much larger increment  
28 must be added to his recommended common equity cost rate to reflect the greater

1 financial risk inherent in his proposed capital structure vis-à-vis the average capital  
2 structures maintained by the water companies in his comparable group upon whose  
3 market data he based his common equity cost rate.

4  
5 Q. How do American Water's consolidated capital structure ratios compare with S&P's  
6 financial target total debt to total capital ratios?

7  
8 A. American Water's consolidated capital structure ratios are not consistent with S&P's  
9 financial targets for a utility whose bonds are rated in the A bond rating category and  
10 which is assigned a business position or "2" or "3", the likely bond / credit rating and  
11 business position(s) of MAWC as discussed previously. As also discussed previously,  
12 the implied total equity range required by S&P for a utility whose bond / credit rating is in  
13 the A bond rating category and which is assigned a business position of "2" or "3" range  
14 from 42.5% to 49.0% and 47.0% to 52.5%, respectively. A total equity ratio of 32.47%  
15 ( $32.47\% = 31.85\% \text{ common equity} + 0.62\% \text{ preferred stock}$ , see Mr. Murray's Schedule  
16 24) clearly falls far below the bottom of either range.

17 In making an upward adjustment to his DCF recommended cost of common  
18 equity of only 33 basis points as discussed above, Mr. Murray has assumed that if  
19 American Water's, and hence, MAWC's, bonds were rated by S&P, they would be rated  
20 in the BBB bond rating category. Mr. Murray's recommended total equity ratio of 32.47%  
21 even falls below the end of the implied ranges of total equity of 36.5% to 43.5% and  
22 39.0% to 47.0% for a utility whose bond / credit rating is in the BBB bond rating category  
23 and which is assigned a business position of "2" or "3".

24 Clearly, then, Mr. Murray's capital structure ratios are not consistent with S&P's  
25 financial total debt to total capital benchmark ratios for a utility with either an A or BBB  
26 bond rating and assigned a business position of "2" or "3". Therefore, they should be  
27 rejected for ratemaking purposes for MAWC.

B. Inclusion of Short-term Debt

Q. Mr. Murray's and Mr. Burdette's proposed capital structures contain short term debt. Is this appropriate?

A. No. It is not appropriate to include short-term debt in any capital structure authorized for MAWC, whether it be the inappropriate consolidated American Water capital structure or the appropriate MAWC stand-alone capital structure, expected at November 30, 2003. First, MAWC's most recent twelve-month average balance of short-term debt does not exceed its Construction Work In Progress (CWIP) balances. Second, CWIP is not included in rate base and therefore, the debt financing CWIP should not be included in a ratemaking capital structure. Third, MAWC currently has no short-term debt outstanding.

Q. What is the Company's current short-term debt balance?

A. For the twelve months ended October 2003, MAWC had an average balance of \$4,280,549 in short-term debt outstanding, with no short-term debt currently outstanding as of October 31, 2003. During this same period, MAWC's CWIP balances averaged \$20,021,302, or \$15,740,753 less than the average short-term debt balance. Hence, there is no reason for either Mr. Murray or Mr. Burdette to include any short-term debt in their proposed capital structures, because MAWC does not currently have short-term debt which exceeds CWIP nor has short-term debt exceeded CWIP, on average, for the latest twelve months. Moreover, the Company's level of short-term debt has been quite variable especially in the twelve months ended with October 2003, ranging from a high of \$13,015,699 in January 2003 to \$0 in both November 2002 and October 2003. Clearly, then, MAWC does not use short-term debt consistently or as permanent financing and it should not be included in MAWC's ratemaking capital structure.

IV. TESTIMONY OF MoPSC STAFF WITNESS DAVID MURRAY



1 A. Cost of Common Equity

2 1. Discounted Cash Flow

3 Q. Do you have any comment on Mr. Murray's application of the DCF Model?

4  
5 A. Yes. My comments surround the development of his conclusion of a growth rate to be  
6 used in his application of the DCF model. First, on Schedule 14-2, he has included a  
7 negative 7.34% historical (1997-2002) EPS growth rate for California Water Services  
8 Group in developing his average annual compound growth rates. It is illogical that  
9 investors would rely upon such a growth rate, as investors do not invest in securities  
10 expecting to lose money. Hence, this negative growth rate should have been excluded. I  
11 have corrected the development of the historical growth in DPS, EPS and BVPS to  
12 exclude California Water Services Group's negative 7.34% growth rate in column 1 on  
13 page 1 of Schedule PMA-15 which results in an average historical growth rate of 3.69%  
14 for Mr. Murray's comparable group of water companies in contrast to Mr. Murray's  
15 conclusion of 3.36% (see Schedule 14-3).

16 Second, Mr. Murray relied upon both I/B/E/S and S&P's projected 5-year growth  
17 in EPS. As indicated on page 3 of Schedule PMA-15, I/B/E/S is the source of S&P's  
18 growth rates. Including them in the development of a conclusion of projected growth rate  
19 results in an inappropriate double counting of these growth rates resulting in an  
20 understatement of the average projected growth rate in EPS. I have also corrected for  
21 this on page 1 of Schedule PMA-15. The result is an average projected growth rate in  
22 EPS of 6.88% in contrast to Mr. Murray's conclusion of 6.42% as shown on his Schedule  
23 15.

24 As shown on page 1 of Schedule PMA-15, correcting for the inclusion of a  
25 negative growth rate and the double counting of I/B/E/S projected growth in EPS results  
26 in an average growth rate of 5.29% in contrast to Mr. Murray's conclusion of growth of  
27 4.89%. Adding / subtracting Mr. Murray's arbitrary 50 basis points to this average results  
28 in a range of growth of 4.79% - 5.79% as also shown on Schedule PMA-15. When

1 combined with Mr. Murray's projected dividend yield of 3.54% a range of common equity  
2 cost rate of 8.33% to 9.33% results, with a midpoint of 8.82% as shown on Schedule  
3 PMA-16. Adding the 33 basis point yield spread between BBB and A rated public utility  
4 bonds as Mr. Murray did on page 33 of his direct testimony results in a range of common  
5 equity cost rate of 8.66% to 9.66% with a midpoint of 9.16%. A common equity cost rate  
6 of 9.16% is 40 basis points above the midpoint of his range of recommended common  
7 equity cost rate of 8.76% and still understates the common equity cost rate applicable to  
8 his recommended common equity ratio of 31.85% because it reflects the average  
9 financial risk of the comparable companies whose common equity ratio averaged 45.95%  
10 in 2002 and does not reflect the financial risk inherent in his recommended 31.85%  
11 common equity ratio which will be discussed in detail subsequently.

## 12 13 2. Capital Asset Pricing Model

14 Q. Do you have any comment regarding Mr. Murray's application of the CAPM?

15  
16 A. Yes. Mr. Murray's application is flawed in three respects; 1) his choice of an historical  
17 yield on the no longer issued 30-year U.S. Treasury bond as the risk-free rate; 2) his  
18 exclusive use of an historical market equity risk premium which is incorrectly derived; and  
19 3) his failure to also apply the empirical CAPM to account for the fact that Security Market  
20 Line (SML) as described by the traditional CAPM is not as steeply sloped as the  
21 predicted SML.

22  
23 Q. Please comment upon Mr. Murray's use of the historical yield on 30-year U.S. Treasury  
24 bonds as the risk-free rate.

25  
26 A. The cost of capital is prospective, as is ratemaking. Therefore, it is inappropriate to use  
27 an historical yield as the risk-free rate in a CAPM analysis. And it is inappropriate to use  
28 a yield on a bond which is no longer issued by the U. S. Treasury, such as the 30-year

1 bond. Rather, the prospective yield on the existing long-term U.S. Treasury bonds should  
2 be used. As shown in note 1 on page 1 of Schedule PMA-17, the current forecasted  
3 consensus yield on long-term U. S. Treasury bonds by the nearly 50 economists reported  
4 in Blue Chip Financial Forecasts dated October 1, 2003 is 5.6% for the six quarters  
5 ending with the first quarter 2005. A prospective yield of 5.6% stands in stark contrast to  
6 Mr. Murray's recommended 4.93% historical yield (July 2003) on 30-year U.S. Treasury  
7 bonds.

8  
9 Q. You have stated that Mr. Murray erred in exclusively relying upon an historical market  
10 equity risk premium which was incorrectly derived. Please explain.

11  
12 A. Mr. Murray's market equity risk premium of 6.4% is derived as the difference between the  
13 arithmetic mean 1926-2002 total return on large company stocks of 12.2% and the  
14 arithmetic mean 1926-2002 total return on long-term government bonds of 5.8%. (6.4%  
15 = 12.2% - 5.8%). The correct derivation of the historical market equity risk premium is  
16 the difference between the total return on large company stocks of 12.2% and the  
17 arithmetic mean 1926-2002 income return on long-term government bonds of 5.2% which  
18 results in a market equity risk premium of 7.0% (7.0% = 12.2% - 5.2%). Regarding the  
19 use of the income return and not the total return in Treasury securities in deriving an  
20 equity risk premium, Ibbotson Associates state<sup>3</sup>:

21 Another point to keep in mind when calculating the equity risk premium is  
22 that the income return on the appropriate-horizon Treasury security,  
23 rather than the total return, is used in the calculation. The total return is  
24 comprised of three return components: the income return, the capital  
25 appreciation return, and the reinvestment return. The income return is  
26 defined as the portion of the total return that results from a periodic cash  
27 flow or, in this case, the bond coupon payment. The capital appreciation  
28 return results from the price change of a bond over a specific period.  
29 Bond prices generally change in reaction to unexpected fluctuations in  
30 yields. Reinvestment return is the return on a given month's investment  
31 income when reinvested into the same asset class in the subsequent  
32 months of the year. The income return is thus used in the estimation of  
33 the equity risk premium because it represents the truly riskless portion of  
34 the return. (emphasis added)

<sup>3</sup> Ibbotson Associates, Stocks, Bonds, Bills and Inflation – Valuation Edition 2003 Yearbook, pp. 69-70.

1  
2 Hence, the correct historical market equity risk premium to use is 7.0% and not 6.4%.  
3 Schedule PMA-17 corrects Mr. Murray's CAPM analysis to reflect a forecasted risk-free  
4 rate of 5.6% and a properly calculated historical market equity risk premium of 7.0%. This  
5 results in a CAPM derived common equity cost rate of 9.89%, in contrast to his improperly  
6 derived CAPM result of 8.66%.

7 In addition, Mr. Murray relied exclusively upon an historical market equity risk  
8 premium which is in direct contrast to his use of both historical and projected growth rates  
9 in his application of the DCF model. As stated previously, the cost of capital is  
10 prospective and while the arithmetic mean of long-term historical stock market returns  
11 can provide insight into investors' expectations of stock market returns because the  
12 arithmetic mean of historical returns provides investors with the valuable insight needed  
13 to estimate future risk, it is also appropriate to use an estimate of the forecasted or  
14 projected stock market return. One indication of the forecasted stock market return can  
15 be derived using Value Line's 3-5 year median total market price appreciation projections  
16 and dividend yield projections as explained in detail on pages 35 and 36 of my direct  
17 testimony and summarized in note 3 on Schedule PMA-18. Based upon current Value  
18 Line estimates a forecasted total market return of 14.4% is indicated. Subtracting the  
19 consensus forecasted yield on long-term U. S. Treasury bonds of 5.6% from the 14.4%  
20 forecasted total market return yields an 8.8% market equity risk premium.

21 In the top half of Schedule PMA-18, I have derived the traditional CAPM, the one  
22 applied by Mr. Murray, using the correct forecasted risk-free rate of 5.6% and a market  
23 equity risk premium based upon both the arithmetic mean historical market equity risk  
24 premium correctly calculated as described above and the forecasted market equity risk  
25 premium based upon Value Line's projections as described in note 3 on Schedule PMA-  
26 18. This results in a CAPM derived common equity cost rate of 10.44%, which is  
27 significantly greater than Mr. Murray's CAPM derived cost rate of 8.66%, based upon an  
28 historical risk-free rate and an equity risk premium for the years 1926-2002. A CAPM cost

1 rate of 10.44% does not corroborate either Mr. Murray's range of DCF results of 7.93% to  
2 8.93%, nor the corrected DCF results of 8.33% - 9.33% shown on Schedule PMA-16.

3  
4 Q. You have stated that Mr. Murray failed to apply the empirical CAPM to account for the  
5 fact that Security Market Line (SML) as described by the traditional CAPM is not as  
6 steeply sloped as the predicted SML. Please comment.

7  
8 A. As discussed in my direct testimony at lines 1-27 on page 39 of my direct testimony,  
9 while numerous tests of the CAPM have confirmed its validity, these tests have  
10 determined that "the implied intercept term exceeds the risk-free rate and the slope term  
11 is less than predicted by the CAPM."<sup>4</sup> These tests have also indicated that the expected  
12 return on a security is related to its risk by the following formula:

$$K = R_F + 0.25(R_M - R_F) + 0.75\beta(R_M - R_F)$$

13  
14 Applying this formula using the corrected risk-free rate and market equity risk premium  
15 described previously, yields an empirical CAPM derived common equity cost rate of  
16 11.20% for Mr. Murray's comparable water companies as shown in the bottom half of  
17 Schedule PMA-18. Averaging this 11.20% empirical CAPM result with the corrected  
18 traditional CAPM result of 10.44% results in an average CAPM result of 10.82%, which  
19 also does not corroborate either Mr. Murray's range of DCF results of 7.93% to 8.93% or  
20 the range of corrected DCF results of 8.33% - 9.33%.

### 21 22 3. Risk Premium Analysis

23 Q. Please comment upon Mr. Murray's risk premium analysis.

24  
25 A. Mr. Murray's risk premium analysis adds a range of historical risk premia to a current  
26 yield on U. S. Treasury bonds as discussed on page 32 of his direct testimony. Without  
27 accepting that U.S. Treasury securities are the appropriate security to use in a risk

1 premium analysis, my main objection to his application of the risk premium model is his  
2 use of the current yield on U. S. Treasury bonds for reasons previously described. Mr.  
3 Murray should have, more appropriately, added his range of historical risk premia to the  
4 prospective yield on long-term Treasury bonds of 5.6% as discussed previously. Mr.  
5 Murray's historical risk premia range from 3.40% to 5.46%, which when added to a  
6 prospective yield on long-term U. S. Treasury bonds of 5.6%, yield a range of risk  
7 premium costs of common equity of 9.00% to 11.06%, with a midpoint of 10.03%. A  
8 common equity cost rate of 10.03% also does not corroborate either Mr. Murray's range  
9 of DCF results of 7.93% to 8.93% or the range of corrected DCF results of 8.33% -  
10 9.33%.

11 In view of the foregoing, Mr. Murray's ultimate recommended common equity  
12 cost rate range of 8.26% - 9.26%, with a midpoint of 8.76%, is unsupported and clearly  
13 provides an inadequate return on common equity for MAWC, especially when applied to  
14 American Water's highly leveraged, and therefore, more financially risky, capital  
15 structure.

#### 16 17 B. Recommended of Common Equity Cost Rate

18 Q. Please discuss Mr. Murray's recommended common equity cost rate range of 8.26% -  
19 9.26%, with a midpoint of 8.76%, applicable to his recommended common equity ratio of  
20 31.85%.

21  
22 A. Mr. Murray's recommended common equity cost rate range of 8.26% - 9.26% is  
23 inadequate for three reasons; 1) such a cost rate range reflects the financial risk of the  
24 comparable water companies and not the greater financial risk inherent in Mr. Murray's  
25 recommended consolidated American Water capital structure; 2) such a cost rate range  
26 provides an insufficient risk premium over and above the cost of public utility debt; and 3)  
27 such a cost rate range does not provide MAWC with an adequate opportunity for pretax

1 interest coverage in order to maintain its credit quality and ability to attract capital on  
2 reasonable terms in competition with other firms of similar risk.

3  
4 Q. You have stated that Mr. Murray's recommended common equity cost rate range of  
5 8.26% - 9.26% does not reflect the greater financial risk inherent in Mr. Murray's  
6 recommended consolidated American Water capital structure. Please explain.

7  
8 A. The academic definition of financial risk is the level of fixed capital in a company's capital  
9 structure. Brigham and Gapenski<sup>5</sup> state:

10 *Financial leverage* refers to the use of fixed charge securities – debt and  
11 preferred stock – and *financial risk* as the additional risk placed on the  
12 common stockholders as a result of financial leverage. . . . the use of  
13 debt concentrates the firms' business risk on its stockholders. (italics in  
14 original)

15  
16 In addition, Brealey and Myers<sup>6</sup> note:

17  
18 The risk of a common stock reflects the business risk of the real assets  
19 held by the firm. But shareholders also bear *financial risk* to the extent  
20 that the firm issues debt to finance its real investments. The more a firm  
21 relies on debt financing, the riskier its common stock is . . . . Financial  
22 leverage does not affect the risk of the expected return on the firms'  
23 assets, but it does push up the risk of the common stock and lead the  
24 stockholders to demand a correspondingly higher return. (italics in  
25 original)

26  
27 Mr. Murray analyzed the market data of his comparable group of four water  
28 companies in determining his recommended range of common equity cost rate.  
29 These market data reflect investors' perception of the level of financial risk  
30 inherent in the capital structures of these water companies, which for the year  
31 2002 contained a common equity ratio of 45.95% (see Mr. Murray's Schedule  
32 21). In contrast, Mr. Murray's recommended common equity ratio based upon  
33 American Water's consolidated capital structure is 31.85%, significantly lower  
34 than that of his comparable group. Therefore, his recommended capital structure

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<sup>5</sup>

Eugene F. Brigham and Louis C. Gapenski, Financial Management: Theory and Practice, 4<sup>th</sup> Ed., The Dryden Press, 1985, p. 491.

1 is significantly higher in financial risk than the companies upon which he based  
2 his common equity cost rate.

3 As Morin notes<sup>7</sup>:

4 As a company increases the relative amount of debt capital in its capital  
5 structure, total fixed charges increase, and the probability of failing to  
6 meet the growing fixed charge burden increases also. The residual  
7 earnings available to common stockholders become increasingly volatile  
8 and riskier as the firm increases its financial leverage, causing  
9 shareholders to require a higher return on equity.

10 Because higher financial risk demands a higher cost of capital, including a  
11 higher cost rate of common equity, it is not appropriate to apply his recommended  
12 common equity cost rate range of 8.26% - 9.26% to a common equity ratio of 31.85%,  
13 without an upward adjustment to reflect the greater financial risk inherent in capital  
14 structure with a 31.85% common equity ratio.  
15  
16

17 Q. Is there a way to quantify the downward bias inherent in Mr. Murray's recommended  
18 common equity cost rate range?  
19

20 A. Yes. A study by Brigham, Gapenski and Aberwald<sup>8</sup> concluded that a 1 percentage point  
21 change in common equity cost ratio in the range of 40.0% to 50.0% results in an average  
22 12 basis points change in common equity cost rate with the change approximately 15  
23 basis points at the lower end, i.e., near 40.0%, and approximately 7 basis points at the  
24 higher end of the range, i.e., near 50.0%. Clearly, the lower the common equity ratio, the  
25 higher the common equity cost rate, all else equal. Assuming that the relationship  
26 between common equity cost rate and common equity ratio is linear, a 1 percentage point  
27 change in common equity ratio near 30.0% would likely result in a 23 basis points change  
28 in common equity cost rate. Thus, an adjustment to Mr. Murray's recommended common  
29 equity cost rate range based upon the 1,410 basis points (14.10%) difference between

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6 Richard A. Brealey and Stewart C. Myers, Principles of Corporate Finance, McGraw-Hill, 1996, p. 213.  
7 Id., at p. 414.

8 Eugene F. Brigham, Louis C. Gapenski, and Dana A. Aberwald, "Capital Structure, Cost of Capital, and Revenue Requirements", Public Utilities Fortnightly, January 8, 1987, pp. 15-24.



the average common equity ratio of his comparable water companies, i.e., 45.95%, and his recommended 31.85% consolidated American Water common equity ratio can be derived as follows:  $2.44\% = [ ( 45.95\% - 40.00\% ) * 0.15\% ] + [ ( 40.00\% - 31.85\% ) * \{ ( 0.15\% + 0.23\% ) / 2 \} ] = [ 5.95\% * 0.15\% ] + [ 8.15\% * 0.19\% ] = 0.89\% + 1.55\% = 2.44\%$

Adding this 2.44% financial risk adjustment to Mr. Murray's recommended range of common equity cost rate of 8.26% - 9.26% which is based upon the lower financial risk of his comparable water companies, results in a risk-adjusted common equity cost rate range of 10.70% - 11.70%, with a midpoint of 11.20%, which would be properly applicable to a common equity ratio of 31.85%, and therefore more properly reflects the greater financial risk inherent in Mr. Murray's recommended consolidated American Water capital structure.

Correcting Mr. Murray's recommended cost rate of common equity range to reflect the greater financial risk inherent in his recommended consolidated American Water capital structure is summarized below:

Mr. Murray's recommended cost rate of common equity range:	8.26% - 9.26%
Adjustment to reflect the greater financial risk of a 31.85% common equity ratio:	<u>2.44%</u>
Mr. Murray's recommended cost rate of common equity range corrected to reflect the greater financial risk of a 31.85% common equity ratio:	<u>10.70% - 11.70%</u>

Q. How does a common equity cost rate range of 8.26% - 9.26% compare with utility debt costs?

A. Moody's A rated public utility bonds were yielding 6.56%, on average, for the month of September 2003, while Moody's Baa rated public utility bonds were yielding 6.87%. This implies an equity risk premium range of between only 1.70% - 2.70% (over A rated public

1 utility bond yields) and 1.39% - 2.39% (over Baa rated public utility bond yields) relative  
2 to Mr. Murray's recommended common equity cost rate range of 8.26% - 9.26%.

3 As discussed previously, the cost of capital is prospective. It can be derived from  
4 page 2 of Schedule PMA-17, that the forecasted consensus yield on corporate Aaa  
5 bonds for the six quarters ended with the first quarter 2005 from the nearly 50 economists  
6 providing forecasts to Blue Chip Financial Forecasts, dated October 1, 2003, is 6.2%.  
7 Based upon the average yield spread between Aaa rated corporate bond yields and A  
8 and Baa rated public utility bond yields shown on Schedule PMA-19, of 0.98% (rounded  
9 to 1.0%) and 1.23% (rounded to 1.2%), it can be estimated that A and Baa rated public  
10 utility bonds will be yielding 7.2% and 7.4%, respectively, for the six quarters ending with  
11 the first quarter 2005. This implies a forecasted equity risk premium in the range of  
12 1.06% - 2.06% (over A rated public utility bond yields) and 0.86% - 1.86% (over Baa  
13 rated public utility bond yields) relative to Mr. Murray's recommended common equity  
14 cost rate range of 8.26% - 9.26%.

15 In contrast, Mr. Murray's own range of risk premia is 340 to 546 basis points over  
16 U. S. Treasury bond yields utilized in his risk premium analysis. Even adjusting this range  
17 downward to reflect the 60 basis point difference in the forecasted yield on long-term  
18 Treasury bonds of 5.6% (see Schedule PMA-18) and the forecasted yield on Aaa  
19 corporate bonds of 6.2% discussed above, results in a range of risk premia of 280 to 486  
20 basis points. In addition, my RPM analysis indicates that an appropriate risk premium for  
21 A rated public utility bonds is in the 4.5% (based upon a study of the holding period  
22 returns of A rated public utilities) to 5.8% (based upon the total market using the beta  
23 approach and applicable to A rated water companies) range (page 5 of Schedule PAM-  
24 9). Equity risk premia on the order of 0.86% to 2.39%, based upon historical and  
25 prospective public utility bond yields, are clearly inconsistent and inadequate compared  
26 with both Mr. Murray's own derived equity risk premium and those developed in my RPM  
27 analysis, as well as inconsistent with current and projected public utility bond yields.

1           In view of the foregoing, Mr. Murray's recommended common equity cost rate  
2 provides an inadequate equity risk premium for MAWC and should be rejected.

3  
4   Q.    You previously stated that Mr. Murray's recommended range of common equity cost rate  
5 of 8.26% - 9.26% does not provide MAWC with an adequate opportunity for pretax  
6 interest coverage. Please explain.

7  
8   A.    Mr. Murray's recommended common equity cost rate results in a range of before-income  
9 tax overall rate of return of 8.20% - 8.72% (see Schedule PMA-20). When such a range  
10 of before-income tax overall rate of return is applied to MAWC's actual capital structure  
11 and the actual weighted cost of debt which needs to be serviced by MAWC, an  
12 opportunity for a range of pretax interest coverage of 2.34 times ( $2.34 \times 8.20\% = 3.51\%$ )  
13 to 2.48 times ( $2.48 \times 8.72\% = 3.51\%$ ) results. An opportunity for a range of pretax  
14 interest coverage of 2.34 – 2.48 times is substandard compared with S&P's financial  
15 target pretax interest coverage ratios for utilities whose bonds are rated A and are  
16 assigned a business position of "2" or "3", such as is likely for MAWC, as previously  
17 discussed and the companies in my proxy group of six water companies or Mr. Murray's  
18 comparable group. S&P requires an achieved range pretax interest coverage of 2.8 - 3.4  
19 times for A rated utilities which are assigned a business position of "3" and 2.3 – 2.9  
20 times for A rated utilities which are assigned a business position of "2", to obtain and  
21 maintain an A bond rating. Clearly, pretax interest coverage of 2.34 – 2.48 times falls  
22 significantly below the bottom of the range of pretax interest coverage of 2.8 – 3.4 times  
23 required by S&P in order for a utility with an assigned business position of "2" to obtain an  
24 A bond rating. Although a pretax interest coverage range of 2.34 – 2.48 times is near the  
25 midpoint of this range of pretax interest coverage for A rated utilities with a business  
26 position of "2", it is inadequate in light of two factors. First, the 2.8 to 3.4 and 2.3 – 2.9  
27 times S&P target pretax interest coverage ranges are an achieved levels of coverage  
28 whereas the 2.34 – 2.48 times level of coverage implicit in Mr. Murray's recommendation

1 is an opportunity, not a realized result. Second, MAWC's opportunity for 2.34 – 2.48  
2 times coverage implicit in Mr. Murray's recommended range of overall rate of return of  
3 8.20% - 8.72% is influenced greatly by MAWC's embedded long-term debt cost rate of  
4 6.22% which reflects the Company's prudent and significant use of low cost debt  
5 financing for which the Company should not be penalized.

6  
7 Q. Mr. Murray notes at lines 10-15 on page 34 of his direct testimony that even the low end  
8 of his common equity cost rate range, 8.26% "allows enough earnings power for MAWC  
9 to meet the net earnings requirement of two times the amount of the annual interest  
10 pursuant to provision of the indentures" of MAWC. Please comment.

11  
12 A. A comparison of an opportunity for pretax interest coverage to indenture coverage  
13 requirements is misplaced. Indenture coverage requirements are tests of protection for  
14 existing bondholders and not tests of capital attraction. Unless the opportunity for pretax  
15 interest coverage is sufficiently greater than the interest coverage required by a  
16 company's indentures, there will not be enough "earnings power" to attract any needed  
17 new capital, thus failing to meet the capital attraction standard for a fair rate of return set  
18 in the Hope<sup>9</sup> and Bluefield<sup>10</sup> U.S. Supreme Court decisions. Specifically, Bluefield states:

19 The return should be reasonably sufficient to assure confidence in the  
20 financial soundness of the utility and should be adequate, under efficient  
21 and economical management, to maintain and support its credit and  
22 enable it to raise the money necessary for the proper discharge of its  
23 public duties.  
24

25 Hope reinforced this concept of financial integrity and the capital attraction standard when  
26 it stated:

27 The return to the equity owner . . . should be sufficient to assure  
28 confidence in the financial integrity of the enterprise so as to maintain its  
29 credit and to attract capital.  
30

<sup>9</sup> Federal Power Commission v. Hope Natural Gas Co., 320 U.S. 591 (1944)

<sup>10</sup> Bluefield Water Works Improvement Co. V. Public Serv. Comm'n, 262 U.S. 679 (1922)

1 If MAWC is unable to attract new capital when needed, it will not be able to finance any  
2 new capital expenditures for infrastructure improvement and expansion.

3 In view of the foregoing, namely, that Mr. Murray's recommended range overall  
4 rate of return provides an inadequate opportunity for pretax interest coverage, Mr.  
5 Murray's recommendation should be rejected and the Company's requested overall rate  
6 of return, which provides a reasonable, if not conservative, opportunity for pretax interest  
7 coverage should be adopted by this MoPSC in the instant docket.

8  
9 Q. Do you have any final comment regarding Mr. Murray's range of recommended common  
10 equity cost rate?

11  
12 A. Yes. Schedule PMA-20 also shows the derivation of the actual range of common equity  
13 cost rate which is implicit in Mr. Murray's recommendation. As shown, if Mr. Murray's  
14 recommended range of overall rate of return is authorized by the MoPSC in this  
15 proceeding, MAWC will be allowed to earn a range of common equity cost rate of only  
16 6.59% - 7.33%, with a midpoint of 6.96%, relative to its stand-alone common equity cost  
17 ratio expected at November 30, 2003 of 43.099%. Such a range of common equity cost  
18 rate is clearly insufficient and unreasonable. It is at or below the prospective cost of A  
19 rated public utility debt of 7.2% discussed previously, providing negligible or negative risk  
20 premia violating the basic financial precept of risk and return, namely that the greater the  
21 risk, the greater return required by investors. Given that common equity ownership is  
22 riskier than debt ownership, such negligible or negative risk premia is not reasonable and  
23 clearly not adequate for the common equity investor. Nor does a range of common  
24 equity cost rate of 6.59% - 7.33% provide adequate equity risk premia above MAWC's  
25 own debt cost rate of 6.22%.

26 Nor does a range of common equity cost rate of 6.59% - 7.33% approach the  
27 level of earnings expected by Value Line for the four companies in Mr. Murray's group of  
28 comparable water companies. The latest Value Line Ratings & Reports (Standard

1 Edition) for American States Water Company, California Water Service Group, and  
2 Philadelphia Suburban Corp. (there is no Rating & Report (Standard Edition) for  
3 Middlesex Water Company) indicate that Value Line expects them to earn 10.0%, 10.5%  
4 and 15.0% on book common equity over the next 3-5 years averaging 11.8%. While  
5 these forecasts are for earnings on book common equity, it must be remembered that the  
6 return on common equity authorized in this proceeding will be applied to the book value  
7 of the common equity financed portion of MAWC's and will therefore become MAWC's  
8 opportunity for earnings on book value. An opportunity to earn a return on book common  
9 equity of 6.59% - 7.33% is woefully inadequate in comparison with these expected  
10 returns on book common equity of comparable water companies. Likewise, Mr. Murray's  
11 recommended common equity cost rate range of 8.26% - 9.26% relative to a common  
12 equity ratio of 31.85%, even if applied to MAWC's actual common equity ratio, is also  
13 woefully inadequate in comparison with the expected returns on book common equity of  
14 comparable water companies. Such ranges of common equity cost rate are also  
15 inconsistent with the comparability of returns standard enunciated in the Hope decision  
16 which states:

17 The return to the equity owner should be commensurate with returns on  
18 investments in other enterprises having corresponding risks  
19

20 Clearly ranges of common equity cost rate of either 8.26% - 9.26% or 6.59% - 7.33% do  
21 not meet the standards set in the Hope decision. Therefore, Mr. Murray's recommended  
22 range of common equity cost rate and his recommended consolidated American Water  
23 capital structure should be rejected by the MoPSC in setting rates for MAWC in this  
24 proceeding.

25 In fact, Mr. Murray's recommended overall rate of return for MAWC based upon  
26 American Water's consolidated capital structure and a range of common equity cost rate  
27 of 8.26% - 9.26% is inconsistent with his own testimony on page 20, lines 8-11 where he  
28 states:

29 Assuming that the various forms of capital are within a reasonable  
30 balance and are costed correctly, the resulting total weighted cost of

1 capital, when applied to rate base, will provide the funds necessary to  
2 service the various forms of capital. Thus, the total WACC corresponds to  
3 a fair rate of return for the utility company.  
4

5 The various forms of capital in the American Water consolidated capital structure are not  
6 in a reasonable balance vis-à-vis that of the comparable water companies nor vis-à-vis  
7 S&P's financial target benchmark ratios of total debt to total capital. Nor do the various  
8 forms of capital in the American Water consolidated capital structure represent the capital  
9 financing MAWC's rate base. The various forms of capital in the American Water  
10 consolidated capital structure contain significantly greater financial risk than the  
11 comparable companies upon whose market data Mr. Murray based his recommended  
12 range of common equity cost rate. Without adequately reflecting this increased financial  
13 risk in his recommended range of common equity cost rate, "the resulting total weighted  
14 cost of capital, when applied to rate base" will not provide the funds necessary to service  
15 the various forms of MAWC's actual capital structure. Consequently, Mr. Murray's  
16 recommended overall cost of capital does not correspond to a fair rate of return for  
17 MAWC. Therefore, Mr. Murray's recommendations should be rejected by the MoPSC  
18 and the Company's proposed capital structure and overall rate of return should be  
19 adopted.  
20

## 21 V. TESTIMONY OF OPC WITNESS MARK BURDETTE

### 22 A. Capital Asset Pricing Model

23 Q. On page 19, lines 7-8 of his direct testimony, Mr. Burdette states that he uses the  
24 historical yield on intermediate-length U.S. Government securities as the risk-free rate in  
25 his application of the CAPM. Please comment.  
26

27 A. Mr. Burdette's use of the historical yield on intermediate-length U.S. Government  
28 securities as the risk-free rate is flawed for two reasons; 1) it is the incorrect security to  
29 use in developing the historical market equity risk premium; and 2) an historical risk-free  
30 rate is inappropriate to use as the risk-free rate in the CAPM formula.

1 First, as discussed at length in my direct testimony at pages 40-41, the historical  
2 yield on long-term Treasury securities is the appropriate yield to use in deriving an  
3 historical market equity risk premium for a CAPM analysis. The yield on long-term  
4 Treasury securities is almost risk-free and its term is consistent with the long-term cost of  
5 capital to public utilities and with the long-term investment horizon inherent in utilities'  
6 common stocks and presumed in the standard DCF model employed by all witnesses in  
7 the current proceeding. In contrast, the intermediate-term government bonds reported by  
8 Ibbotson Associates have an approximate maturity of only 5 years. Ibbotson Associates  
9 state<sup>11</sup>:

10 The horizon of the chosen Treasury security should match the horizon of  
11 whatever is being valued  
12

13 In addition, in deriving the historical equity risk premium to be used in his CAPM  
14 analysis, Mr. Burdette incorrectly subtracted the total return on the risk-free rate proxy  
15 from the total return on the market. The appropriate return to be deducted from the total  
16 return on the market is the income return on the risk-free rate proxy as previously  
17 discussed.. The arithmetic mean income return on intermediate-term government bonds  
18 for the years 1926-2002 reported by Ibbotson Associates is 4.8%. Hence, even if these  
19 bonds were appropriate as the risk-free rate, Mr. Burdette's historical market equity risk  
20 premia are understated by 80 basis points. Therefore, correctly calculated his market  
21 equity risk premia would be, 7.4% and 9.75% ( $7.4\% = 12.2\% - 4.8\%$  and  $9.75\% =$   
22  $14.55\% - 4.8\%$ ) (see lines 10-12 of Mr. Burdette's direct testimony for the total market  
23 returns he utilized).

24 Second, as also previously discussed, the cost of capital and ratemaking are  
25 prospective. Therefore, the appropriate yield to which the market equity risk premium is  
26 added in a CAPM analysis is the forecasted yield on long-term U.S. Treasury bonds and  
27 not an historical yield on either long-term or intermediate-term U. S. Treasury bonds. On  
28 Schedule PMA-21 I have corrected Mr. Burdette's CAPM analysis to reflect the proper

---

<sup>11</sup> Id., at p. 53.



1 derivation of the market equity risk premium, i.e., subtracting the historical income return  
2 on long-term U. S. government bonds of 5.2% from the total market returns utilized by  
3 Mr. Burdette of 12.2% and 14.55%, which results in market equity risk premia of 7.0%  
4 and 9.35%, which average 8.2%. Schedule PMA-21 also corrects Mr. Burdette's CAPM  
5 analysis to include the proper risk-free rate, i.e., the 5.6% consensus forecasted yield on  
6 long-term U. S. government bonds derived in note 1 on the schedule. Properly  
7 calculated, without regard to consideration of a forecasted market equity risk premium  
8 which will be discussed subsequently, the CAPM result shown on Schedule PMA-21 is  
9 10.68%. A CAPM cost rate of 10.68% does not support Mr. Burdette's DCF results of  
10 9.48% and 9.98%.

11 In addition, Mr. Burdette relied exclusively upon historical market equity risk  
12 premia which is in direct contrast to his use of both historical and projected growth rates  
13 in his application of the DCF model. Because the cost of capital is prospective and while  
14 the arithmetic mean of long-term historical stock market returns can provide insight into  
15 investor's expectations of stock market returns as previously discussed, it is also  
16 appropriate to use an estimate of the forecasted or projected stock market return. The  
17 forecasted market equity risk premium of 8.8%, previously discussed, when averaged  
18 with Mr. Burdette's historical equity risk premium of 8.2% as corrected on Schedule PMA-  
19 21, results in a market equity risk premium of 8.5%.

20 In the top half of Schedule PMA-22, I have derived the traditional CAPM, the one  
21 applied by Mr. Burdette, using the correct forecasted risk-free rate of 5.6% and a market  
22 equity risk premium based upon both the arithmetic mean historical market equity risk  
23 premium correctly calculated as described above and the forecasted market equity risk  
24 premium based upon Value Line's projections as described in note 3 on Schedule PMA-  
25 22. This results in a CAPM derived common equity cost rate of 10.87%, which is  
26 significantly greater than the midpoint of Mr. Burdette's CAPM derived cost rates of  
27 9.83%, based upon an historical intermediate term risk-free rate and incorrectly

1 calculated equity risk premium for the years 1926-2002. A CAPM cost rate of 10.87%  
2 does not corroborate Mr. Burdette's DCF results of 9.48% to 9.98%.

3  
4 Q. You have stated that Mr. Burdette failed to apply the empirical CAPM to account for the  
5 fact that Security Market Line (SML) as described by the traditional CAPM is not as  
6 steeply sloped as the predicted SML. Please comment.

7  
8 A. As discussed previously and in my direct testimony at lines 1-27 on page 39 of my direct  
9 testimony, while numerous tests of the CAPM have confirmed its validity, these tests  
10 have determined that "the implied intercept term exceeds the risk-free rate and the slope  
11 term is less than predicted by the CAPM."<sup>12</sup> These tests have also indicated that the  
12 expected return on a security is related to its risk by the following formula:

$$K = R_F + 0.25(R_M - R_F) + 0.75\beta(R_M - R_F)$$

14 Applying this formula using the corrected risk-free rate and market equity risk premium  
15 described previously, yields an empirical CAPM derived common equity cost rate of  
16 11.68% for Mr. Burdette's comparable water companies as shown in the bottom half of  
17 Schedule PMA-22. An 11.68% empirical CAPM result when averaged with the corrected  
18 traditional CAPM result of 10.87% results in an average CAPM result of 11.28%, which  
19 also does not corroborate Mr. Burdette's DCF results of 9.48% to 9.98%.

20  
21 B. Recommended of Common Equity Cost Rate

22 Q. Please discuss the opportunity for pretax interest coverage of 2.77 – 2.86 times implicit in  
23 Mr. Burdette's recommended range of common equity cost rate of 9.50% - 10.00%.

24  
25 A. Mr. Burdette's recommended common equity cost rate results in a range of before-  
26 income tax coverage of 2.77 times based upon the low end of his recommended common  
27 equity cost rate range of 9.50% as shown on Schedule MB-11 and 2.86 times based

1 upon the high end of his recommended common equity cost rate range of 10.00% as can  
2 be derived from the information shown on Schedule MB-11. An opportunity for a range of  
3 pretax interest coverage of 2.77 – 2.86 times is substandard or barely adequate  
4 compared with S&P's financial target pretax interest coverage ratios for utilities whose  
5 bonds are rated A and are assigned a business position of "2" or "3", such as is likely for  
6 MAWC, as previously discussed and the companies in my proxy group of six water  
7 companies and Mr. Burdette's comparable group. S&P requires an achieved range  
8 pretax interest coverage of 2.8 - 3.4 times for A rated utilities which are assigned a  
9 business position of "3" and 2.3 – 2.9 times for A rated utilities which are assigned a  
10 business position of "2, to obtain and maintain an A bond rating. Although a pretax  
11 interest coverage range of 2.77 – 2.86 times is near the low point of the range of pretax  
12 interest coverage for A rated utilities with a business position of "3" and falls within the  
13 range of pretax interest coverage for A rated utilities with a business position of "2", it is  
14 inadequate in light of two factors. First, the 2.8 to 3.4 and 2.3 – 2.9 times S&P target  
15 pretax interest coverage are achieved levels of coverage whereas the 2.77 – 2.86 times  
16 level of coverage implicit in Mr. Burdette's recommendation is an opportunity, not a  
17 realized result. Second, MAWC's opportunity for 2.77 – 2.86 times coverage implicit in  
18 Mr. Burdette's recommended range of overall rate of return of 7.45% - 7.67% is  
19 influenced greatly by MAWC's low embedded long-term debt cost rate of 6.23% which  
20 reflects the Company's prudent and significant use of low cost debt financing for which  
21 the Company should not be penalized.

## 22 VI. INFRASTRUCTURE SYSTEM REPLACEMENT SURCHARGE (ISRS)

23  
24 Q. Please comment on OPC Witness Burdette's contention that the ISRS reduces MAWC's  
25 risk and thus, in the opinion of Mr. Burdette, it's authorized return on common equity  
26 should be set in the lower portion of any range under consideration.

27  

---

12 Roger A. Morin, Regulatory Finance – Utilities' Cost of Capital, 1994, Public Utilities Reports, Inc., Arlington,

1 A. Although the existence of the ISRS is risk reducing in the absolute, it does not  
2 significantly reduce MAWC's risk vis-à-vis the risk of the water companies in any of the  
3 proxy groups utilized by the rate of return witnesses in the current proceeding. A  
4 significant number of these water companies either have such a surcharge in place or  
5 have one available, if requested. And, the largest company in any of the proxy groups  
6 relied upon in this proceeding, Philadelphia Suburban Corp., has such a surcharge in  
7 place for three of its five largest operating water subsidiaries. Clearly, investors are aware  
8 of the existence of surcharges and the possibility that where they are currently in place  
9 any water company can request such a surcharge and where they are not currently in  
10 place, they may be put in place as the various regulatory commissions around the U. S.  
11 realize the benefits of such surcharges. Consistent with the Efficient Market Hypothesis,  
12 as previously discussed, the market has already taken into account the existence or the  
13 possibility of existence in the near future of such surcharges and any risk reduction due  
14 to such surcharges is already reflected in the prices investors are willing to pay for the  
15 common stock of water utilities. Therefore, the risk of MAWC is not reduced vis-à-vis the  
16 average risk of the water companies utilized by all the rate of return witnesses in the  
17 current proceeding, all else equal, i.e., giving consideration only to the impact on risk of  
18 the existence of the ISRS. Hence, it is not necessary to either reduce a cost of common  
19 equity determination for MAWC nor to "consider a return on equity in the lower portion of  
20 any range under consideration" as recommended by Mr. Burdette.

21  
22 Q. Does that conclude your rebuttal testimony?

23  
24 A. Yes.

Exhibit No.:  
Issues: Rate of Return on Equity  
Capital Structure  
Witness: Pauline M. Ahern  
Exhibit Type: Rebuttal  
Sponsoring Party: Missouri-American Water Company  
Case No.: WR-2003-0500  
and WC-2004-0168  
Date: November 10, 2003

**MISSOURI PUBLIC SERVICE COMMISSION**

**CASE NO. WR-2003-0500 and WC-2004-0168**

**SCHEDULES TO ACCOMPANY THE  
REBUTTAL TESTIMONY  
OF  
PAULINE M. AHERN  
ON BEHALF OF  
MISSOURI-AMERICAN WATER COMPANY  
  
JEFFERSON CITY, MISSOURI**

## Schedule PMA-12

No. 3819

### DATA INFORMATION REQUEST Missouri American Water Company CASE NO. WR-2003-0500

Requested From: Ed Grubb  
Date Requested: August 15, 2003  
Information Requested:

Please indicate whether Missouri-American Water Company's capital structure is independent of American Water and its other subsidiaries on a consolidated basis. Please explain the qualities that make Missouri-American Water Company's capital structure independent of American Water and its other subsidiaries on a consolidated basis.

Requested By: David Murray, Financial Analyst, MoPSC Staff  
Information Provided:

There are several factors that require Missouri-American Water Company (MAWC) to meet its own capital needs and to maintain a capital structure independent of its parent and other subsidiaries of American Water.

First, MAWC's capital structure, on a pro forma basis at November 30, 2003, consists of \$290,035,000 long-term debt of which \$185,000,000 or 63.7% are tax-exempt bonds issued directly by MAWC. In addition, that capital structure includes \$2,680,000 in preferred stock directly issued by MAWC to the capital markets and \$221,714,180 in common equity that includes \$122,955,389 of retained earnings.

Second, MAWC's long-term debt is secured by its own assets. That debt is not secured by or guaranteed by American Water or any of its subsidiaries. Moreover, MAWC's assets do not secure the debt of American Water, or any of its subsidiaries. While MAWC does join with other regulated subsidiaries of American Water through American Water Capital Corp. to access debt capital markets and minimize transaction costs, such debt is issued by each participating subsidiary independent of other participants in the larger debt issue. These lower issuance costs are reflected in MAWC's capital cost and passed on to its customers during the rate setting process.

Third, terms under which MAWC issued long-term debt, limit its ability to finance new projects with additional debt if agreed-upon debt ratios would be exceeded. Therefore, from time to time equity infusions are needed to maintain MAWC's debt ratios at agreed-upon limits. These ratios vary among subsidiaries based upon their indentures.

While common equity capital has been provided to MAWC by American Water, \$122,955,389 or 55.5% of the total common equity on a pro forma basis as of November 30, 2003 on the books of MAWC consists of retained earnings, supplied by MAWC's customers/ratepayers and is not the result of any direct monetary infusion from American Water.

Additionally, infusions of common equity historically supplied by American Water to balance MAWC's capital ratios and facilitate financings, are common equity issues made by MAWC without incurring the transaction costs associated with public issuance of common equity. This lower cost of capital is being passed on to MAWC's customers.

Hyperlink:

Date Response Provided:

Signed By: \_\_\_\_\_

Prepared By: J. Jenkins

<b>STANDARD &amp; POOR'S</b>	<b>RATINGS DIRECT</b>

Return to Regular Format

**Research:****American Water Capital Corp.**

Publication date: 01-Aug-2003

Credit Analyst: Dimitri Nikas, New York (1) 212-438-7807

**Corporate Credit Rating**

A/Negative/A-1

**Business profile.**

Above average

**Financial Policy.**

Aggressive

**Debt Maturities.**

2003 \$199 mil.

2004 \$58 mil.

2005 \$62 mil.

2006 \$1.072 bil.

2007 \$84.9 mil.

**Bank Lines/Liquid Assets:**

The company has a 364-day \$500 million credit facility maturing on July 31, 2003, which is used as back-up for the company's \$500 million commercial paper program. As of March 31, 2003, approximately \$169 million were outstanding under the commercial paper program. Given this level of liquidity, upcoming debt maturities should not pose a liquidity problem.

**Outstanding Rating(s)****American Water Capital Corp.**

Sr unsec'd debt

Local currency

A-

CP

Local currency

A-1

**Corporate Credit Rating History**

June 19, 2000

A-

Sept. 21, 2000

A-/A-2

July 15, 2003

A/A-1

**Company Contact****■ Major Rating Factors****Strengths.**

- Regulatory environments are generally supportive of credit quality.
- Regulatory and operating diversity with operations in over 20 states.
- Attractive service territories with mostly residential and small commercial customers.
- Low operating risk water production and distribution operations.
- Strong competitive position due to high barriers to entry.

**Weaknesses:**

- Involvement in nonregulated contract management operations increases business risk to some extent.

**Rationale**

The ratings on American Water Capital Corp. (AWCC), a wholly owned subsidiary of American Water Works Co. Inc., reflect the strong support arrangement with parent American Water Works and, in turn, the strong parental support stemming from ownership of American Water Works by the German multi-utility RWE AG. AWCC acts as the funding vehicle for American Water Works' regulated water utility companies.

In determining the ratings on AWCC, Standard & Poor's considers the stand-alone credit profile of American Water Works and then notches up the stand-alone rating to reflect the material level of parental support from RWE and the core nature of American Water Works' regulated water operations to the RWE water division. However, Standard & Poor's does not equalize the ratings on the two companies. While the operations of American Water Works are core to the RWE group, the stand-alone credit profile of American Water Works is weaker than that of the consolidated credit profile of RWE. The outlook is negative, reflecting Standard & Poor's presumption that the credit quality of AWCC will be dictated by RWE, and movements in ratings could be in the same direction. Nevertheless, movement in ratings will be evaluated periodically to ensure that the ratings accurately reflect Standard & Poor's assessment of the level of support from RWE to American Water Works.

AWCC's stand-alone credit profile reflects parent American Water Works' strong business position, which is characterized by regulatory diversity and operations in generally supportive regulatory environments; a steadily growing customer base that is largely residential and commercial; geographic diversity with operations in more than 20 states; high-quality operations that comply with all the latest water production standards promulgated by the EPA; and a strong competitive position by virtue of the high barriers to entry encountered by new entrants. These strengths are tempered mainly by American Water Works' involvement in nonregulated, contract-management water business, which carries significantly more risk relative to the regulated water operations. While currently the unregulated ventures are not material contributors to revenues and cash flows, as such ventures increase in size and scope, they could influence American Water Works' business risk profile. Combined with a financial profile that is relatively weak, Standard & Poor's estimates that on a stand-alone basis, AWCC could be rated at the upper end of the 'BBB' rating category.

American Water Works is the largest water utility holding company in the U.S. with 2.8 million customers; it operates in 23 states. It is expected to contribute about 40% of RWE's water division revenues and EBITDA. About 80% of revenues and 75% of sales come from residential and commercial customers, providing a stable customer base with predictable water-usage patterns. The geographic diversity tempers the effect of adverse weather patterns on the company's cash flow and cushions the company from unfavorable rate decisions in any particular jurisdiction. On average, the regulatory environment is viewed as supportive because many states afford recovery of construction expenses with minimal delay; provide for the implementation of single-tariff pricing, reducing the complexity of multi-tariff rate proceedings; and provide regular rate increases.

American Water Works' financial profile is relatively weak for the current rating. Debt leverage has improved dramatically after the merger with RWE was completed, dropping to under 50% from just under 70% at year-end 2002. Funds from operations (FFO) to interest coverage is expected to continue to be under 3x over the intermediate term, while FFO to average total debt is expected to be just over 10% in the same time period. Capital spending needs will only be partly internally funded with the balance funded through debt issuances in the capital markets or through intercompany loans with RWE.



### **Liquidity.**

AWCC has a 364-day \$500 million credit facility maturing in July 2003, which is used as backup for the company's \$500 million commercial paper program. At March 31, 2003, about \$200 million was outstanding under the commercial paper program. Given this level of liquidity, upcoming debt maturities of \$69 million in 2003, \$41 million in 2004, and \$59 million in 2005 should not pose a problem. Nevertheless, Standard & Poor's expects that RWE will continue to provide support in the form of equity infusions and intercompany loans, alleviating any liquidity constraints.

### **■ Outlook**

The negative outlook on AWCC reflects the outlook on its ultimate parent RWE and the likelihood that if the ratings on RWE are lowered, then the ratings on AWCC could be lowered as well. The negative outlook on RWE reflects the very limited headroom available to the company at the existing rating level. Any debt-funded acquisitions, a change in the company's strategy of disposing of its noncore activities over the medium term, or the introduction of a regulator in Germany would put pressure on the rating.

### **■ Business Description**

AWCC is the financing subsidiary of American Water Works, the largest U.S. water company with regulated utility operations serving about 2.9 million customers in 23 states. American Water Works was purchased by RWE AG in January 2003 for \$4.6 billion. American Water Works is expected to contribute about 40% of RWE's water division revenues and EBITDA.

### **■ Rating Methodology**

In determining the ratings of AWCC, Standard & Poor's considers the stand-alone credit profile of American Water Works and then notches up the stand-alone rating to reflect the material level of parental support from RWE as well as the core nature of American Water Works' regulated water operations to the RWE water division.

However, Standard & Poor's does not equalize the ratings on RWE and American Water Works. Although the operations of American Water Works are core to the RWE group, American Water Works' stand-alone credit profile is weaker than RWE's consolidated credit profile.

There is a support agreement between American Water Works and AWCC, which links the two entities, but American Water Works does not guarantee debt issued by AWCC. As a result of the current arrangement, the credit quality of AWCC is the same as that of American Water Works. In turn, the credit quality of American Water Works reflects the consolidated credit profiles of its operating subsidiaries.

The outlook on AWCC reflects Standard & Poor's presumption that the AWCC's credit quality will be dictated by RWE, and movements in ratings could be in the same direction. Nevertheless, movement in ratings will be evaluated periodically, to ensure that the ratings accurately reflect Standard & Poor's assessment of the level of support from RWE to American Water Works.

### **■ Business Profile**

American Water Works' regulated utility business operates under a diverse regulatory environment with operations in 23 states. Standard & Poor's views the regulatory environment as

supportive of credit quality because each regulatory jurisdiction in which the regulated subsidiaries operate provides for some combination of the following policies:

- Use of a forward-looking test year, which results in rates reflective of future costs;
- Interim-period recovery of interest and depreciation expense for major construction projects until new rates reflect the cost of the project;
- Rate recovery for utility-plant returns before a plant goes into service, instead of capitalizing an allowance for funds used during construction;
- Cost recovery for distribution system infrastructure replacements without needing to file a full rate proceeding; and
- Single tariff pricing, which is easier to implement, reduces the complexity of rate proceedings, and spreads fixed costs over a larger customer base.

During the 16-month merger approval process with RWE, requests for rate increases were postponed. Accordingly, in 2004 American Water Works' regulated subsidiaries will be filing requests for rate increases to recover capital expenditures already in place. Where these rate increases are substantial, the regulated subsidiaries may face some resistance from regulators.

The customer base is largely residential (approximately 58% of revenues, 51% of sales) and commercial (approximately 21% of revenues, 24% of sales), providing for significant stability in the revenues and predictable water usage patterns. There is no material customer concentration. The consistency of the customer base has remained relatively stable over time, despite the rapid growth. The large degree of fragmentation present in the water utility industry, combined with the substantial capital needs of many smaller water companies to meet increasingly stringent water quality standards, affords numerous opportunities for consolidation. American Water Works has been aggressively acquiring private and municipal water systems, leading to an above average customer growth rate.

Standard & Poor's views the regulated water operations as having low operating risk, thereby providing support to credit quality. Furthermore, the American Water Works' regulated utility subsidiaries are fully compliant with all material federal and local standards for water production, mitigating any concerns of noncompliance. Approximately 40% of the company's capital spending budget is targeted toward updating and improving its distribution system and include extensions to serve new areas as well as upgrades of existing systems.

The nonregulated business can also have low operating risk, as these ventures are in the same line of business. However, the risk in these ventures is overbidding for a contract and not earning an adequate return, or earning a return over a disproportionately long period of time. Nevertheless, capital spending needs for nonregulated operations continue to be modest at less than 4% of total capital spending.

American Water Works has a strong competitive position stemming from its extensive presence in the water utility industry and the high quality of service provided. The company acts as a consolidator by acquiring both large and small companies. Barriers to entry are high in the water industry because a new entrant must have not only the capital to compete against a company as large as American Water Works, but also must be able to demonstrate a good historical track record.

## ■ Financial Profile

American Water Works had an aggressive financial policy evidenced by liberal use of debt to fund growth in the past few years. As a result, at year-end 2002, debt leverage increased to about 69% of total capital although the measure dropped to 48% in 2003.

## ■ Financial Policy: Aggressive

**Profitability/cash flow protection.**

American Water Works' cash flow protection measures weakened substantially by year-end 2002, as debt leverage increased substantially and the company postponed filing for necessary rate increases. As a result, FFO to interest coverage reduced to less than 2.5x, while FFO to total debt reduced to less than 10%. Furthermore, internally generated cash funded only about 50% of total capital spending needs. Subsequent to the acquisition by RWE, American Water Works' cash flow protection measures are expected to improve marginally, in part reflecting the implementation of needed rate increases and organic growth. Nevertheless, internally generated cash is expected to continue to be inadequate to fully fund capital expenditures in future years, requiring further external funding and placing pressure on cash flow protection measures. As a result, FFO to interest coverage is expected to reach 3x, and FFO to average total debt should reach 11% over the intermediate term.

**Capital structure/financial flexibility.**

Debt leverage has steadily increased in recent years, reflecting the incremental use of debt to fund acquisitions and, at year-end 2002, debt leverage was almost 69%. However, subsequent to the merger with RWE, debt leverage has improved dramatically, with total debt to total capital dropping to about 48% in 2003. Although American Water Works' equity increased as a result of the transaction, the absolute level of debt increased further, continuing to place pressure on the financial profile. Furthermore, debt leverage is expected to continue to rise as free cash flow remains insufficient to fund capital spending needs.

American Water Works has strong financial flexibility mainly from RWE's parental support, which Standard & Poor's assumes will provide funding for American Water Works' short-term debt needs. Furthermore, the level of capital expenditures poses a challenge because the bulk of the spending (over 40%) is for transmission and distribution projects, including expansion, implying that such capital expenditures may not be delayed or postponed.

Missouri-American Water Company  
Capital Structure Based upon Total Permanent Capital for  
the Proxy Group of Seven C. A. Turner Water Companies  
for the Years 1998 through 2002

	<u>2002</u>	<u>2001</u>	<u>2000</u>	<u>1999</u>	<u>1998</u>	<u>5 YEAR AVERAGE</u>
<u>American States Water Co.</u>						
Long-Term Debt	59.60 %	61.01 %	47.65 %	51.04 %	43.64 %	52.59 %
Minority Interest	0.00	0.00	0.00	0.00	0.00	0.00
Preferred Stock	0.00	0.36	0.51	0.60	0.72	0.44
Common Equity	<u>40.40</u>	<u>38.63</u>	<u>51.84</u>	<u>48.36</u>	<u>55.64</u>	<u>46.97</u>
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>Artesian Resources Corp.</u>						
Long-Term Debt	55.62 %	59.33 %	60.94 %	52.05 %	52.94 %	56.18 %
Minority Interest	0.00	0.00	0.00	0.00	0.00	0.00
Preferred Stock	0.17	0.67	0.79	1.13	1.44	0.84
Common Equity	<u>44.21</u>	<u>40.00</u>	<u>38.27</u>	<u>46.82</u>	<u>45.62</u>	<u>42.98</u>
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>California Water Service Group</u>						
Long-Term Debt	55.36 %	50.97 %	48.43 %	46.85 %	44.58 %	49.24 %
Minority Interest	0.00	0.00	0.00	0.00	0.00	0.00
Preferred Stock	0.77	0.85	0.89	1.02	1.12	0.93
Common Equity	<u>43.87</u>	<u>48.18</u>	<u>50.68</u>	<u>52.13</u>	<u>54.30</u>	<u>49.83</u>
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>Middlesex Water Company</u>						
Long-Term Debt	52.24 %	53.68 %	52.43 %	52.54 %	52.13 %	52.60 %
Minority Interest	0.00	0.00	0.00	0.00	0.00	0.00
Preferred Stock	2.41	2.47	2.59	2.59	3.33	2.68
Common Equity	<u>45.35</u>	<u>43.85</u>	<u>44.98</u>	<u>44.87</u>	<u>44.54</u>	<u>44.72</u>
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>Philadelphia Suburban Corp.</u>						
Long-Term Debt	55.58 %	52.87 %	52.86 %	53.59 %	52.96 %	53.57 %
Minority Interest	0.04	0.08	0.31	0.33	0.00	0.15
Preferred Stock	0.02	0.11	0.19	0.22	0.64	0.24
Common Equity	<u>44.36</u>	<u>46.94</u>	<u>46.64</u>	<u>45.86</u>	<u>46.40</u>	<u>46.04</u>
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>Southwest Water Company</u>						
Long-Term Debt	57.07 %	55.97 %	51.45 %	46.72 %	49.95 %	52.23 %
Minority Interest	0.39	0.00	0.00	0.00	0.00	0.08
Preferred Stock	0.35	0.41	0.51	0.68	0.74	0.54
Common Equity	<u>42.19</u>	<u>43.62</u>	<u>48.04</u>	<u>52.60</u>	<u>49.31</u>	<u>47.15</u>
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>York Water Company</u>						
Long-Term Debt	46.76 %	47.70 %	50.25 %	51.55 %	51.30 %	49.51 %
Minority Interest	0.00	0.00	0.00	0.00	0.00	0.00
Preferred Stock	0.00	0.00	0.00	0.00	0.00	0.00
Common Equity	<u>53.24</u>	<u>52.30</u>	<u>49.75</u>	<u>48.45</u>	<u>48.70</u>	<u>50.49</u>
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>Proxy Group of Seven C. A. Turner Water Companies</u>						
Long-Term Debt	54.61 %	54.50 %	52.00 %	50.62 %	49.64 %	52.27 %
Minority Interest	0.06	0.01	0.04	0.05	0.00	0.03
Preferred Stock	0.53	0.70	0.79	0.89	1.14	0.81
Common Equity	<u>44.80</u>	<u>44.79</u>	<u>47.17</u>	<u>48.44</u>	<u>49.22</u>	<u>46.88</u>
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>

Source of Information: Standard & Poor's Compustat Services, Inc., PC Plus Research Insight Data Base

Missouri-American Water Company  
Historical & Projected Growth Rates for  
Mr. Murray's Four Comparable Water Utility Companies  
Corrected to Exclude Negative Growth Rates and S&P's Forecasted Growth in EPS

	<u>1</u>	<u>2</u>	<u>3</u>	<u>4</u>	<u>5</u>
Company Name	Historical Growth Rate (DPS, EPS, & BVPS) (1)	Projected 5- Year Growth I/B/E/S (median) (1)	Projected 3-5 Year EPS Growth (Value Line) (1)	Average Projected Growth (3)	Average Historical & Projected Growth
American States Water Company	3.03%	3.00%	6.00%	4.50%	3.77%
California Water Services Group	1.24% (2)	3.00%	9.00%	6.00%	3.62%
Middlesex Water Company	2.81%	7.00%	7.00%	7.00%	4.91%
Philadelphia Suburban Corporation	7.68%	10.00%	10.00%	10.00%	8.84%
Average	<u>3.69%</u>	<u>5.75%</u>	<u>8.00%</u>	<u>6.88%</u>	<u>5.29%</u>
				Range of Growth Rate	4.79% - 5.79%

Notes: (1) From Mr. Murray's Schedule 15

(2) From Mr. Murray's Schedule 14-3, average of 10-Year Average DPS, DPS & BVPS growth rate and 5-Year Average DPS, EPS & BVPS growth rate (excluding negative EPS growth rate of 7.34% for 1997-2002 from Schedule 14-2).

(3) Does not include Projected 5-Year EPS Growth (S&P) from Mr. Murray's Schedule 15 because the source of S&P's growth rates is I/B/E/S, as

STANDARD  
& POOR'S

# Earnings Guide

JULY 2003

## HOW TO USE THE EARNINGS GUIDE

It is necessary to carefully read the following instructions and those on Pages 1 and 2 to interpret the abbreviations and the data contained in the Earnings Guide.

Name of Issue	Common Stock Rank	Fiscal	Actual EPS	Street Estimates	5-Yr Proj EPS Growth Rate-%	Annual Revs. (\$Mil.)	Net Tangible Book (\$/Shr)	Cash Flow (\$/Shr)	Month End Price	P/E	Next EPS Rept Date
NAME OF ISSUE is not the exact corporate title of the company. Also, because of space limitation, the occasional use of abbreviations has been necessary.	STANDARD AND POOR'S ranking definitions are found on Page 2.	Details of stock splits and stock dividends, effected during the past five years are reported by footnotes which carry numerals corresponding to those attached to the fiscal. Adjustments have been made for all stock dividends.	ACTUAL EPS is the last fiscal earnings reported. See Page 1 for additional information.	STREET ESTIMATES: The mean is the average EPS of all contributors; the highest and lowest estimate is also given to give the user a sense of the estimate's range. The number of contributors indicates how many analysts are following the issue. Directional arrows are used to signal when a dramatic change in the annual estimate has occurred. See Page 1 for additional information.	RATE % is the annualized compounded growth rate projected for the next five years. The rate is based on the last actual reported annual earnings. A company which has reported poor or negative earnings may show a high projected growth rate due to its small base.	SALES REVENUES are as reported by the corporation in its last Annual Report in millions of dollars.	BOOK VALUE is the tangible book value per common share after intangibles (goodwill, debt discount, paid liquidating value...) have been deducted.	CASH FLOW (given for industrial companies only) is net income (before extraordinary items and discontinued operations and after preferred dividends) plus depreciation, depletion and amortization. It is reported for the last actual fiscal period.	PRICE is the last sale or bid for the month indicated.	P/E RATIO is derived by dividing current price by the estimated new year earnings. P/E ratios are shown for values of 1 thru 99. If an estimate is negative, a 'd' is presented.	DATE OF NEXT EPS REPORT is an estimated date of the next expected quarterly or annual earnings report by the company.

STOCK SPLITS & DIVIDENDS are indicated by superior numbers after the fiscal column. Details appear in footnotes which carry numerical symbols corresponding to those in the column. Adjustments to earnings, book value, and cash flow have been made for all stock splits and stock dividends.

Missouri-American Water Company  
Discounted Cash Flow (DCF) Cost-of-Common-Equity Estimates  
for Mr. Murray's Four Comparable Water Utility Companies  
Corrected to Reflect the Proper Calculation of Growth Rate

	1	2	3
Company Name	Projected Dividend Yield (1)	Average Growth Rate (2)	Cost of Common Equity (3)
American States Water Company	3.51%	3.77%	7.28%
California Water Services Group	4.23%	3.62%	7.85%
Middlesex Water Company	3.83%	4.91%	8.74%
Philadelphia Suburban Corporation	2.58%	8.84%	11.42%
Average	3.54%	5.29%	8.82%

Proposed  
Dividend Yield                      3.54%

Range  
of Growth                      4.79% - 5.79%

Estimated Cost  
of Common Equity                      8.33% - 9.33%

Adjustment to  
Reflect a BBB  
Bond Rating (4)                      0.33

Adjusted Estimated Cost  
of Common Equity                      8.66% - 9.66%

Midpoint                      9.16%

- Notes: (1) From Mr. Murray's Schedule 17.  
(2) From Schedule PMA-15.  
(3) Column 1 + Column 2.  
(4) From page 33 of Mr. Murray's  
direct testimony.



Missouri-American Water Company  
Capital Asset Pricing Model (CAPM) Cost-Of-Common-Equity Estimates  
for Mr. Murray's Four Comparable Water Utility Companies Corrected  
to Reflect a Prospective Risk-Free Rate and  
the Appropriate Historical Equity Risk Premium

	<u>1</u>	<u>2</u>	<u>3</u>	<u>4</u>	<u>5</u>
Company Name	Risk-Free Rate (1)	Company's Beta (2)	Market Risk Premium (1926 - 2002) (3)	Beta Adjusted Market Risk Premium (4)	Cost of Common Equity (5)
American States Water Company	5.60%	0.60	7.00%	4.20%	9.80%
California Water Services Group	5.60%	0.60	7.00%	4.20%	9.80%
Middlesex Water Company	5.60%	0.55	7.00%	3.85%	9.45%
Philadelphia Suburban Corporation	5.60%	0.70	7.00%	4.90%	10.50%
Average	<u>5.60%</u>	<u>0.61</u>	<u>7.00%</u>	<u>4.29%</u>	<u>9.89%</u>

Notes: (1) Average forecast based upon six quarterly estimates of long-term Treasury bonds per the consensus of nearly 50 economists reported in Blue Chip Financial Forecasts dated October 1, 2003 (see page 2 of this Schedule). The estimates are detailed below.

Fourth Quarter 2003	5.3 %
First Quarter 2004	5.4
Second Quarter 2004	5.5
Third Quarter 2004	5.6
Fourth Quarter 2004	5.8
First Quarter 2005	<u>5.9</u>
Average	<u>5.6 %</u>

(2) From Mr. Murray's Schedule 18

(3) Market equity risk premium is the difference between the total market return from 1926-2002 of 12.2% and the 1926-2002 income return on long-term government bonds of 5.2% (7.0% = 12.2% - 5.2%) from Stocks, Bonds, Bills and Inflation - 2003 Yearbook Valuation Edition, Ibbotson Associates, Inc., Chicago, IL, 2003. It is appropriate to use the income return on long-term government bonds to derive an equity risk premium "because it truly represents the truly riskless portion of the return." (p. 70 of Stocks, Bonds, Bills and Inflation - Valuation Edition 2003 Yearbook, Ibbotson Associates, Inc., Chicago, IL, 2003)

(4) Column 2 \* Column 3

(5) Column 1 + Column 4

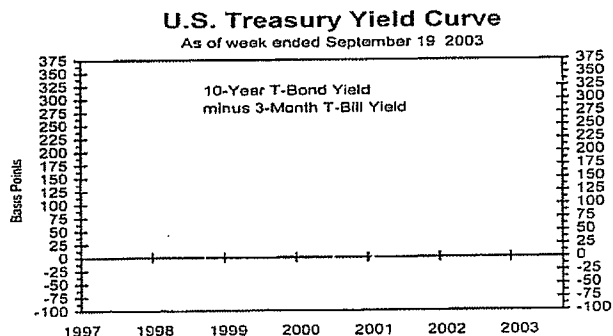
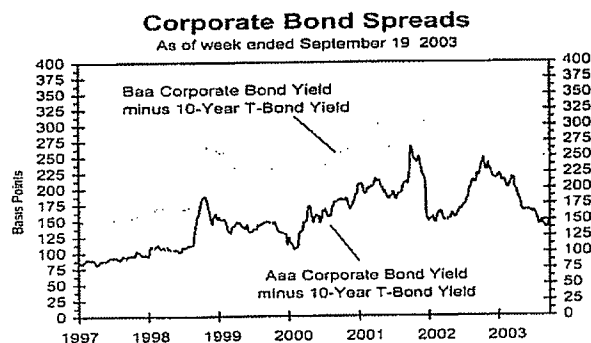
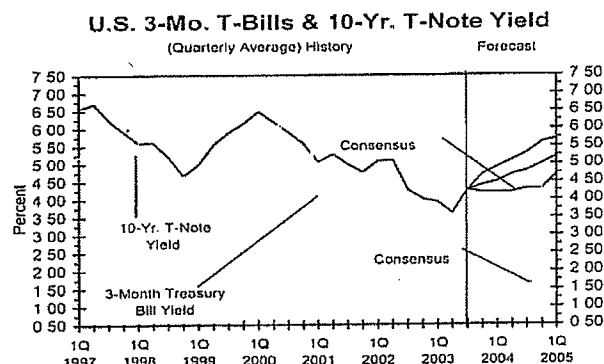
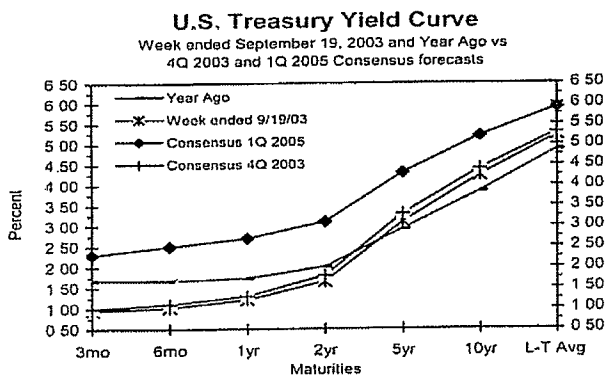
## 2 ■ BLUE CHIP FINANCIAL FORECASTS ■ OCTOBER 1, 2003

Consensus Forecasts Of U.S. Interest Rates And Key Assumptions<sup>1</sup>

Interest Rates	History								Consensus Forecasts-Quarterly Avg.						
	-----Average For Week Ending-----				-----Average For Month----				Latest Q*	4Q 2003	1Q 2004	2Q 2004	3Q 2004	4Q 2004	1Q 2005
	Sep. 19	Sep. 12	Sep. 5	Aug. 29	August	July	June	3Q 2003							
Federal Funds Rate	1.02	0.96	1.01	1.00	1.03	1.01	1.22	1.01	1.0	1.0	1.2	1.5	1.8	2.3	
Prime Rate	4.00	4.00	4.00	4.00	4.00	4.00	4.22	4.00	4.0	4.0	4.2	4.5	4.8	5.3	
LIBOR, 3-mo	1.14	1.14	1.14	1.14	1.14	1.11	1.10	1.13	1.2	1.2	1.4	1.7	2.1	2.5	
Commercial Paper, 1-mo.	1.02	1.01	1.04	1.02	1.03	1.01	1.06	1.02	1.1	1.1	1.3	1.6	2.0	2.4	
Treasury bill, 3-mo.	0.95	0.96	0.97	1.00	0.97	0.92	0.94	0.95	1.0	1.1	1.2	1.5	1.9	2.3	
Treasury bill, 6-mo.	1.02	1.03	1.05	1.06	1.05	0.97	0.94	1.02	1.1	1.2	1.4	1.7	2.1	2.5	
Treasury bill, 1 yr.	1.21	1.22	1.33	1.35	1.31	1.12	1.01	1.23	1.3	1.4	1.6	2.0	2.3	2.7	
Treasury note, 2 yr.	1.65	1.69	1.92	1.98	1.86	1.47	1.23	1.69	1.8	1.9	2.1	2.5	2.8	3.1	
Treasury note, 5 yr.	3.10	3.23	3.51	3.49	3.37	2.87	2.27	3.17	3.3	3.4	3.6	3.8	4.0	4.3	
Treasury note, 10 yr.	4.23	4.34	4.52	4.49	4.45	3.98	3.33	4.26	4.4	4.5	4.7	4.8	5.0	5.2	
Treasury Long-Term Avg	5.22	5.30	5.41	5.37	5.41	5.00	4.45	5.24	5.3	5.4	5.5	5.6	5.8	5.9	
Corporate Aaa bond	5.72	5.78	5.90	5.87	5.88	5.49	4.97	5.72	5.9	6.0	6.1	6.3	6.4	6.6	
Corporate Baa bond	6.77	6.86	6.96	6.97	7.01	6.62	6.19	6.83	7.0	7.1	7.2	7.3	7.4	7.6	
State & Local bonds	4.84	4.94	5.07	5.07	5.10	4.74	4.33	4.93	5.0	5.1	5.1	5.3	5.3	5.4	
Home mortgage rate	6.01	6.16	6.44	6.32	6.26	5.63	5.23	6.03	6.2	6.3	6.4	6.5	6.7	6.9	

Key Assumptions	History								Consensus Forecasts-Quarterly Avg.					
	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q*	4Q	1Q	2Q	3Q	4Q	1Q
	2001	2002	2002	2002	2002	2003	2003	2003	2003	2004	2004	2004	2004	2005
Major Currency Index	105.3	108.2	104.4	100.0	100.0	95.1	90.8	90.7	90.0	89.8	89.9	89.9	90.3	90.5
Real GDP	2.7	5.0	1.3	4.0	1.4	1.4	3.3	4.9	4.0	3.8	3.8	3.8	3.6	3.6
GDP Price Index	-0.5	1.3	1.2	1.0	1.6	2.4	1.0	1.5	1.4	1.6	1.6	1.7	1.8	1.9
Consumer Price Index	-0.7	1.4	3.4	2.2	2.0	3.8	0.7	2.0	1.7	1.8	1.9	2.1	2.1	2.3

<sup>1</sup>Individual panel members' forecasts are on pages 4 through 9. Historical data for interest rates except LIBOR is from Federal Reserve Release (FRSR) H.15. LIBOR quotes available from *The Wall Street Journal*. Definitions reported here are same as those in FRSR H.15. Treasury yields are reported on a constant maturity basis. Historical data for the U.S. Federal Reserve Board's Major Currency Index is from FRSR H.10 and G.5. Historical data for Real GDP and GDP Chained Price Index are from the Bureau of Economic Analysis (BEA). Consumer Price Index (CPI) history is from the Department of Labor's Bureau of Labor Statistics (BLS). \*Interest rate data for 3Q 2003 based on historical data through the week ended September 19. Data for 3Q 2003 Major Currency Index also is based on data through week ended September 19. Figures shown for 3Q 2003 Real GDP, GDP Chained Price Index and Consumer Price Index are consensus forecasts based on a special question survey this month of the panel members.



Missouri-American Water Company  
Capital Asset Pricing Model (CAPM) Cost-Of-Common-Equity Estimates  
for Mr. Murray's Four Comparable Water Utility Companies Corrected  
to Reflect a Prospective Risk-Free Rate and  
the Average Historical and Forecasted Market Equity Risk Premium

	1	2	3	4	5
	Traditional Capital Asset Pricing Model				
Company Name	Risk-Free Rate (1)	Company's Beta (2)	Market Risk Premium (3)	Beta Adjusted Market Risk Premium (4)	Cost of Common Equity (5)
American States Water Company	5.60%	0.60	7.90%	4.74%	10.34%
California Water Services Group	5.60%	0.60	7.90%	4.74%	10.34%
Middlesex Water Company	5.60%	0.55	7.90%	4.35%	9.95%
Philadelphia Suburban Corporation	5.60%	0.70	7.90%	5.53%	11.13%
Average	5.60%	0.61	7.90%	4.84%	10.44%
	Empirical Capital Asset Pricing Model				
Company Name	Risk-Free Rate (1)	Company's Beta (2)	Market Risk Premium (3)	Beta Adjusted Market Risk Premium (6)	Cost of Common Equity (5)
American States Water Company	5.60%	0.60	7.90%	5.53%	11.13%
California Water Services Group	5.60%	0.60	7.90%	5.53%	11.13%
Middlesex Water Company	5.60%	0.55	7.90%	5.23%	10.83%
Philadelphia Suburban Corporation	5.60%	0.70	7.90%	6.12%	11.72%
Average	5.60%	0.61	7.90%	5.60%	11.20%
Average of Traditional and Empirical CAPM					10.82%

Notes: (1) Average forecast based upon six quarterly estimates of long-term Treasury bonds per the consensus of nearly 50 economists reported in Blue Chip Financial Forecasts dated October 1, 2003 (see page 2 of this Schedule). The estimates are detailed below.

Fourth Quarter 2003	5.3%
First Quarter 2004	5.4
Second Quarter 2004	5.5
Third Quarter 2004	5.6
Fourth Quarter 2004	5.8
First Quarter 2005	5.9
Average	5.6%

(2) From Mr. Murray's Schedule 18

(3) Market equity risk premium is the average of the historical (1926-2002) market equity risk premium from Ibbotson Associates (see Schedule PMA-17) and the forecasted equity risk premium calculated according to the methodology described in note 1 on page 3 of Schedule PMA-10 using the most current Value Line 3-5 year average total market appreciation of 60%, which translates into an average annual return of 12.47% plus the average dividend yield of 1.97%, yielding a 14.44% rounded to 14.4%. forecasted total market return. A 14.4% total market return minus the projected risk-free rate of 5.6% (see Schedule PMA-17) yields a forecasted equity risk premium of 8.8%, which when averaged with the historical equity risk premium of 7.0% from note 3 on page 1 of Schedule PMA-17, yields a 7.9% equity risk premium.

(4) Column 2 \* Column 3.

(5) Column 1 + Column 4.

(6) The empirical CAPM is applied using the formula found in note 4 on page 3 of Schedule PMA-10.

Moody's  
Comparison of Interest Rate Trends  
for the Twelve Months Ending September 2003 (1)

Years	Corporate Bonds Aaa Rated	Public Utility Bonds				Spread - Corporate v. Public Utility Bonds			Spread - Public Utility Bonds	
		Aa Rated	A Rated	Baa Rated	Aa (Pub. Util.) over Aaa (Corp.)	A (Pub. Util.) over Aaa (Corp.)	Baa (Pub. Util.) over Aaa (Corp.)	A over Aa	Baa over A	
1	October-02	6.33 %	7.07 %	7.23 %	8.00 %					
2	November-02	6.31	7.03	7.14	7.76					
3	December-02	6.21	6.94	7.07	7.61					
4	January-03	6.17	6.87	7.07	7.47					
5	February-03	5.95	6.66	6.93	7.17					
6	March-03	5.89	6.56	6.79	7.05					
7	April-03	5.74	6.47	6.64	6.94					
8	May-03	5.22	6.20	6.36	6.47					
9	June-03	4.97	6.12	6.21	6.30					
10	July-03	5.49	6.37	6.57	6.67					
11	August-03	5.67	6.48	6.78	7.08					
12	September-03	5.72	6.30	6.56	6.87					
Average of Last 3 Months	5.69 %	6.38 %	6.64 %	6.87 %		0.69 %	0.95 %	1.18 %	0.26 %	0.23 %
Average of Last 6 Months	5.50 %	6.32 %	6.52 %	6.72 %		0.82 %	1.02 %	1.22 %	0.20 %	0.20 %
Average of Last 12 Months	5.82 %	6.59 %	6.78 %	7.12 %		0.77 %	0.96 %	1.30 %	0.19 %	0.34 %
Average Spread (2)						0.76 %	0.98 %	1.23 %	0.22 %	0.26 %

Notes: (1) All yields are distributed yields.

(2) Equal weight has been given to the 12-month average, 6-month average, and 3-month average. This provides recognition of current conditions, but does not place undue emphasis thereon.

Source of Information: Mergent Bond Record

Missouri-American Water Company  
Derivation of the Actual Pretax Interest Coverage  
and Range of Common Equity Cost Rate Implicit in  
Mr. Murray's Recommended Overall Rate of Return

Type of Capital	Ratios (1)	Cost Rate	Weighted Cost Rate	Before-Income Tax Weighted Cost Rate (2)
Long-Term Debt	56.380 %	6.22% (1)	3.51 %	3.51 %
Preferred Stock	0.521	9.12 (1)	0.05	0.08
Accumulated Deferred ITC Post 1970	0.000	0.00 (1)	0.00	0.00
Common Equity	43.099	6.59% - 7.33% (3)	2.84 (4) - - - 3.16 (4)	4.61 (5) - - - 5.13 (5)
Total	100.000 %		6.40 % 6.72 %	8.20 % (6) 8.72 % (6)

Before-income tax interest coverage of all  
interest charges ( 8.20% / 3.51% )  
and (8.72% / 3.51%)

Notes:

(1) Company-provided.

(2) Based upon a company-provided effective federal and state income tax rate of 38.38863%.

(3) Derived by dividing the range of weighted common equity cost rate of 2.84% - 3.16% by MAWC's common equity cost rate of 43.099%.  
6.59% = 2.84% / 43.099% and 7.33% = 3.16% / 43.099%.

(4) Derived by multiplying the range of before-income tax weighted cost rate of common equity of 4.61% - 5.13% by 0.6161137 (the complement of the combined effective federal and state income tax rate of 38.38863%. 2.84% = 4.61% \* 0.6161137 and 3.16% = 5.13% \* 0.6161137).  
(5) Derived by subtracting the sum of the before-income tax weighted cost rates of long-term debt (3.51%), preferred stock (0.08%) and accumulated deferred ITC post 1970 (0.00%) from the range of before-income tax weighted overall cost of capital of 8.20% - 8.72%. 4.61% = 8.20% - (3.51% + 0.08% + 0.00%) and 5.13% = 8.72% - (3.51% + 0.08% + 0.00%).

(6) Derived by multiplying Mr. Murray's range pretax interest coverage ratios of 2.06 - 2.19 times implicit in his range of recommended overall rate of returns of 6.66% - 6.98% (from lines 5-6 on page 34 of his direct testimony) by 3.98%, the sum of his recommended weighted cost rates for long-term (3.90%) and short-term debt (0.08%) from Mr. Murray's Schedule 24. 8.20% = 2.06 \* 3.98% and 8.72% = 2.19 \* 3.98%.

2.34 x - - - 2.48 x

Missouri-American Water Company  
 Capital Asset Pricing Model (CAPM) Cost-Of-Common-Equity Estimates  
 for Mr. Burdett's Five Comparable Water Utility Companies Corrected  
 to Reflect a Prospective Risk-Free Rate and  
the Appropriate Historical Equity Risk Premium

	<u>1</u>	<u>2</u>	<u>3</u>	<u>4</u>	<u>5</u>
Company Name	Risk-Free Rate (1)	Company's Beta (2)	Market Risk Premium (1926 - 2002) (3)	Beta Adjusted Market Risk Premium (4)	Cost of Common Equity (5)
American States Water Company	5.60%	0.60	8.20%	4.92%	10.52%
California Water Services Group	5.60%	0.60	8.20%	4.92%	10.52%
Middlesex Water Company	5.60%	0.55	8.20%	4.51%	10.11%
Philadelphia Suburban Corporation	5.60%	0.70	8.20%	5.74%	11.34%
Southwest Water Company	5.60%	0.65	8.20%	5.33%	10.93%
Average	<u>5.60%</u>	<u>0.62</u>	<u>8.20%</u>	<u>5.08%</u>	<u>10.68%</u>

Notes: (1) Average forecast based upon six quarterly estimates of long-term Treasury bonds per the consensus of nearly 50 economists reported in Blue Chip Financial Forecasts dated October 1, 2003 (see page 2 of Schedule PMA-17). The estimates are detailed below.

Fourth Quarter 2003	5.3 %
First Quarter 2004	5.4
Second Quarter 2004	5.5
Third Quarter 2004	5.6
Fourth Quarter 2004	5.8
First Quarter 2005	<u>5.9</u>
Average	<u>5.6 %</u>

(2) From Schedule MB-9.

(3) Market equity risk premium is the average of the difference between the total market return from 1926-2002 of 12.2% and the 1926-2002 income return on long-term government bonds of 5.2% ( $7.0\% = 12.2\% - 5.2\%$ ) from *Stocks, Bonds, Bills and Inflation - 2003 Yearbook Valuation Edition*, Ibbotson Associates, Inc., Chicago, IL, 2003 and the average return on large and small company stocks of 14.55% (from lines 12-13 on page 19 of Mr. Burdette's direct testimony) and 5.2% ( $9.35\% = 14.55\% - 5.2\%$ ). The 7.0% and 9.35% market equity risk premia average 8.2% ( $8.2\% = (7.0\% + 9.35\%)/2$ ). It is appropriate to use the income return on long-term government bonds to derive an equity risk premium "because it truly represents the truly riskless portion of the return." (p. 70 of *Stocks, Bonds, Bills and Inflation - Valuation Edition 2003 Yearbook*, Ibbotson Associates, Inc., Chicago, IL, 2003)

(4) Column 2 \* Column 3.

(5) Column 1 + Column 4

Missouri-American Water Company  
 Capital Asset Pricing Model (CAPM) Cost-Of-Common-Equity Estimates  
 for Mr. Burdett's Five Comparable Water Utility Companies Corrected  
 to Reflect a Prospective Risk-Free Rate and  
 the Average Historical and Forecasted Market Equity Risk Premium

	1	2	3	4	5
	Traditional Capital Asset Pricing Model				
Company Name	Risk-Free Rate (1)	Company's Beta (2)	Market Risk Premium (3)	Beta Adjusted Market Risk Premium (4)	Cost of Common Equity (5)
American States Water Company	5.60%	0.60	8.50%	5.10%	10.70%
California Water Services Group	5.60%	0.60	8.50%	5.10%	10.70%
Middlesex Water Company	5.60%	0.55	8.50%	4.68%	10.28%
Philadelphia Suburban Corporation	5.60%	0.70	8.50%	5.95%	11.55%
Southwest Water Company	5.60%	0.65	8.50%	5.53%	11.13%
Average	5.60%	0.62	8.50%	5.27%	10.87%
	Empirical Capital Asset Pricing Model				
Company Name	Risk-Free Rate (1)	Company's Beta (2)	Market Risk Premium (3)	Beta Adjusted Market Risk Premium (6)	Cost of Common Equity (5)
American States Water Company	5.60%	0.60	8.50%	5.95%	11.55%
California Water Services Group	5.60%	0.60	8.50%	5.95%	11.55%
Middlesex Water Company	5.60%	0.55	8.50%	5.63%	11.23%
Philadelphia Suburban Corporation	5.60%	0.70	8.50%	6.59%	12.19%
Southwest Water Company	5.60%	0.65	8.50%	6.27%	11.87%
Average	5.60%	0.62	8.50%	6.08%	11.68%
Average of Traditional and Empirical CAPM					11.28%

Notes: (1) Average forecast based upon six quarterly estimates of long-term Treasury bonds per the consensus of nearly 50 economists reported in Blue Chip Financial Forecasts dated October 1, 2003 (see page 2 of Schedule PMA-17). The estimates are detailed below.

Fourth Quarter 2003	5.3 %
First Quarter 2004	5.4
Second Quarter 2004	5.5
Third Quarter 2004	5.6
Fourth Quarter 2004	5.8
First Quarter 2005	5.9
Average	5.6 %

(2) From Schedule MB-9

(3) Market equity risk premium is the average of the historical (1926-2002) market equity risk premia derived in note 3 of Schedule PMA-21 and the forecasted equity risk premium calculated according to the methodology described in note 1 on page 3 of Schedule PMA-10 using the most current Value Line 3-5 year average total market appreciation of 60%, which translates into an average annual return of 12.47 plus the average dividend yield of 1.97%, yielding a 14.44% rounded to 14.4%. forecasted total market return. A 14.4% total market return minus the projected risk-free rate of 5.6% (see Schedule PMA-17) yields a forecasted equity risk premium of 8.8%, which when averaged with the historical equity risk premium of 8.2% from page 28, line 11 of the accompanying rebuttal testimony, yields a 8.5% equity risk premium.

(4) Column 2 \* Column 3.

(5) Column 1 + Column 4.

(6) The empirical CAPM is applied using the formula found in note 4 on page 3 of Schedule PMA-10.