

Exhibit No.:

Issue: Finance Case

Witness: Zephania Marevangepo

Sponsoring Party: MoPSC Staff

Type of Exhibit: Rebuttal Testimony

Case No.: GF-2009-0450

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MISSOURI PUBLIC SERVICE COMMISSION

UTILITY SERVICES DIVISION

REBUTTAL TESTIMONY

OF

ZEPHANIA MAREVANGEPO

LACLEDE GAS COMPANY

CASE NO. GF-2009-0450

Jefferson City, Missouri
March 2010

Staff Exhibit No. 10
Date 4-20-10 Reporter XF
File No. GF 2009-0450

Rebuttal Testimony of
Zephania Marevangepo
Case No. GF-2009-0450

1 A. Yes, I have made recommendations on finance cases, small water and sewer rate
2 cases, and telephone certificate cases before this Commission.

3 Q. What is the purpose of your testimony in this case?

4 A. The purpose of this Rebuttal testimony is to respond to the Direct testimony of
5 Laclede Gas Company (Company or Laclede) witness, Lynn D. Rawlings in which she furnished
6 the differences in positions between Laclede and Staff in regards to the finance application filed
7 by Laclede. The Company witness also attempted to convince the Commission that the Staff's
8 recommendation is not in the best interests of Laclede, its consumers or the Commission.

9 Q. Are there any schedules attached to this Rebuttal Testimony?

10 A. No.

11 Q. What was the Company's position in its Direct Testimony?

12 A. The company's application requested Authority to Issue and Sell First Mortgage
13 Bonds, Unsecured Debt and Preferred Stock, in Connection with a Universal Shelf Registration
14 Statement, to Issue Common Stock and Receive Capital Contributions, to issue or accept Private
15 Placement Securities, and to Enter Into Capital Leases, all in a Total Amount Not to Exceed
16 \$600 Million.

17 Q. What was Staff's position in its Direct Testimony?

18 A. Staff recommended that the Commission authorize an aggregate amount of
19 \$600 million but with a long-term debt cap of \$100 million.

20 Q. Has the Commission ever authorized amounts similar to the amount requested in
21 this case?

22 A. Yes. Company witness Lynn D. Rawlings mentioned in her Direct Testimony that
23 the Company filed applications for similar amounts in the past 10 years and the Commission

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1 granted the authority requested. Even though the Company has filed applications for similar
2 amounts in the past, Staff believes the facts and circumstances in this case require it to take a
3 fresh look at the amounts requested by the Company. In this case, Laclede has asked Staff to
4 recommend approval of a three year financing authority but has not provided basic financial
5 information that Staff requested. Without this information, the Staff cannot do a thorough
6 evaluation of the reasonableness of Laclede's request.

7 Staff requested the Company provide it with projections that indicate the type of
8 securities to be issued, the value of the securities to be issued, the possible time of issuance and
9 the purpose for which the financing will be used.

10 Q. Did the Company provide this information to Staff?

11 A. No.

12 Q. Why are these projections important to Staff?

13 A. Staff uses these projections to determine the Company's total amount of
14 anticipated financing needs which in turn provide a *reasonable* amount of financial flexibility.

15 Based on Staff's review of the application and information made available by the
16 Company, Laclede's requested amount of financing is diametrically different from what its
17 actual experience shows. Staff believes the Company has ignored its history, current operations,
18 and present market conditions in developing its projections which are, in any event, subject to
19 change.

20 Q. Do you know why the Company has not provided these projections?

21 A. No. However, the Staff notes that if these projections were to show a high amount
22 of long-term debt, this would result in unfavorable projected credit ratios that would show a
23 significant strain on the Company's credit rating. Although Laclede claims that Commission

1 approval of its requested authority, by itself, will allow it financial flexibility, this simply is not
2 true. In fact, if the Commission allows Laclede the ability to pledge its utility assets as collateral
3 for unforeseen events not tied to identifiable needs, this could limit Laclede's future debt
4 capacity to fund more critical needs of Laclede's regulated utility operations.

5 Q. After learning from the Company witness of the possible impact that might be
6 caused by lack of such flexibility, do you still maintain your position?

7 A. Yes. The Company should provide reasonable support for its requested financing
8 authority so that Staff can properly evaluate Laclede's reasonable capital needs. Without this
9 support, the Staff cannot recommend the Commission authorize Laclede to collateralize its
10 regulated utility properties for unforeseen circumstances which may include liquidity needs
11 caused by The Laclede Group's financing needs.

12 Most importantly, the requirement of the Company to provide support for its financing
13 authority should not be interpreted as the Staff trying to substitute its business judgment for that
14 of the company's management. Staff believes it is reasonable and prudent and in the public
15 interest for the regulated utility to provide adequate support for its requested financing authority.

16 Q. How are Staff's conditions different from the ones in the previous cases?

17 A. Most of the conditions are the same except for a few that addresses the preferred
18 stock issue and long-term capital investments. Staff is trying to make sure that amounts of
19 long-term capital investments financed under previous authorities are not included in the
20 current case.

21 Q. Why did Staff recommend the Commission not authorize the issuance of
22 preferred stock?

1 A. There are many different types of preferred stock, some of which are treated more
2 like debt. The Company must specify the type of preferred stock it plans to issue and whether
3 the preferred stock is to be issued in lieu of debt. The Company has not done so. If the
4 Company has any amount of preferred stock to be considered under the debt cap, Staff's
5 recommendation No. 2 shall be kept in place.

6 Q. What is Staff's position on Capital Leases?

7 A. Staff's initial position on Capital leases was that the Commission should authorize
8 the reclassification of existing operating leases after the Financial Accounting Standards Board
9 (FASB) has approved that change. However, after considering a fuller explanation by the
10 Company of the benefits of Capital leases over operating leases, Staff recommends that the
11 Commission authorize Laclede to convert its operating leases to capital leases and to enter into
12 new capital leases provided that the lease(s) passes the following four Capital Lease Tests
13 (According to GAAP – Generally Acceptable Accounting Principles):

- 14 1. The lease conveys ownership to the lessee at the end of the lease term;
- 15 2. The lessee has an option to purchase the asset at a bargain price at the end
16 of the lease term;
- 17 3. The term of the lease is 75% or more of the economic life of the asset;
- 18 4. The present value of the rent, using the lessee's incremental borrowing
19 rate, is 90% or more of the fair market value of the asset.

20 However, to the extent the Company enters into new capital leases, this amount shall be
21 considered under Staff's proposed debt cap in this case.

22 Q. What does Staff think about the safeguards that are already in place?

23 A. The 65% debt-to-capital ratio was a condition imposed in Laclede's restructuring
24 case, Case No. GM-2001-342. However, this ratio does not address Staff's concern in this case

1 regarding the matter of the pre-approval of debt financing due to unforeseen issues that are not
2 driven by Laclede's capital needs.

3 Q. On page 7, lines 12 through 20 of her Direct testimony, Ms. Rawlings implies that
4 other Missouri utilities have been authorized to issue debt, equity (including preferred stock) and
5 other financing instruments for predefined periods, much as Laclede has been allowed to do.
6 What is your understanding of how Staff has addressed other Missouri utility company
7 finance cases?

8 A. In the most recent Kansas City Power & Light (KCPL) Company Finance Case,
9 Case No. EF-2010-0178, KCPL requested authority to issue \$650 million in debt financing. In
10 that case, Staff performed a "capital needs" analysis and determined that \$200 million of the
11 requested debt financing was for potential spending needs. Although those potential spending
12 needs were targeted for specific capital projects, i.e. long-term capital investment, KCPL
13 voluntarily reduced its requested debt authority with the understanding that it could file another
14 finance case if it needed to do so. KCPL's financing authority expires at the end of 2011, one
15 year less than the period requested by Laclede.

16 In a recent Union Electric Company, d/b/a AmerenUE (AmerenUE) Finance Case,
17 Case No. EF-2009-0266, AmerenUE requested authority to issue \$350 million of debt financing.
18 In that case, AmerenUE requested permission to refinance outstanding short-term debt. Staff
19 requested and received from AmerenUE an itemized list of AmerenUE's capital investments in
20 order to ensure that the amount of short-term debt that would be refinanced was supported by
21 long-term capital investments. AmerenUE's financing authority is limited to one year.

22 Another recent finance case that may be considered relevant to Laclede's request is that
23 of Missouri Gas Utility, Inc. (MGU). Because MGU's financing request is tied to the expansion

1 of their system, there has been little doubt that the requested financing supported capital
2 investment in their Missouri system.

3 Also, in both the KCPL and AmerenUE finance cases the companies provided pro forma
4 financial statements that showed the pro forma impact of the amount of debt authority requested.
5 Laclede has not done so in its case. Laclede has represented to Staff that it does not have
6 financial projections that show anticipated security issuances by type, amount and timing. This
7 causes Staff even greater concern about recommending a higher amount of debt authority. Staff
8 does not believe it is prudent to recommend that Laclede be given financing authority to issue
9 debt to fund events that Laclede cannot determine will happen - and if they do happen - how
10 much debt would Laclede need to issue? Although Laclede claims the Staff is attempting to
11 limit its financial flexibility by tying Laclede's debt authority to actual capital expenditures, Staff
12 asserts that it is protecting Laclede's financial flexibility by ensuring that Laclede does not
13 encumber its regulated utility assets for uses that Laclede cannot even identify. The Commission
14 should not authorize debt financing based on undetermined and uncertain needs for debt. If an
15 unknown event should cause Laclede the need to issue a significant amount of short-term debt
16 that needs to be refinanced with long-term debt, Staff believes it is prudent and reasonable for
17 the Staff and Commission to review any new request to ensure it is related to Laclede's regulated
18 gas operations.

19 Q. Based on past Staff experience, has Staff ever reviewed finance cases in an
20 expedited manner?

21 A. Yes. Staff has reviewed finance cases on an expedited basis in the past. The most
22 recent and relevant example is AmerenUE's Application for financing authority filed on
23 May 9, 2009. In that instance, Staff issued a recommendation within two weeks to allow for an

1 order to be issued by the requested date of May 31, 2008. According to Paragraph 14 of
2 AmerenUE's Application, AmerenUE desired a quick turnaround do to the following reason:

3 To provide Applicant flexibility with respect to the issuance of the
4 New Indebtedness given dynamic and rapidly changing market
5 conditions, Applicant requests that the order or orders of the
6 Commission in this proceeding be issued by May 31, 2008.
7 Applicant recognizes this date may be shorter than that in which
8 applications have been historically completed, but are requesting
9 this treatment due to **volatile and changing markets that the**
10 **Applicants face.** (Emphasis added)

11 Staff believes this case is relevant for the reasons emphasized in the language above.
12 Laclede has implied that Staff is attempting to foreclose on its ability to access debt financing in
13 the event Laclede should face an emergency need that would require an additional \$150 million
14 in debt. This simply is not the case.

15 Q. Should Laclede have an unforeseen crisis causing the need to request authority to
16 issue new long-term debt, would the Staff timely respond?

17 A. Yes. Staff would accommodate any requested expedited treatment should an
18 emergency need occur.

19 Q. Does this conclude your Rebuttal testimony?

20 A. Yes it does.

